

Webinar

Building Transit-Oriented Suburban Communities

Date: April 09, 2021

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00:00:09> 00:00:11:	Welcome everyone, my name is Matt Norris.
00:00:11> 00:00:15:	I'm a director for the Urban Land Institute's building,
00:00:15> 00:00:18:	Healthy Places Initiative, and I'm so excited today to welcome
00:00:19> 00:00:20:	you to our webinar.
00:00:20> 00:00:24:	Today we've assembled a fantastic panel of experts from Canada
00:00:24> 00:00:27:	and the United States who are truly at the Vanguard
00:00:27> 00:00:31:	of efforts to leverage transportation to catalyze and sustain.
00:00:31> 00:00:36:	Healthy, equitable suburban communities. We really believe that this discussion
00:00:36> 00:00:39:	is timely and it's crucial as suburbs continue to seek
00:00:39> 00:00:43:	strategies to object to adapt to changing mobility needs and
00:00:43> 00:00:47:	new technologies will also addressing issues from climate change to
00:00:47> 00:00:49:	systemic racism and inequality.
00:00:49> 00:00:52:	We're thrilled you join the conversation.
00:00:52> 00:00:55:	This webinar is being hosted by the Urban Land Institute's
00:00:55> 00:00:58:	and you Lisa Research and Education nonprofit,
00:00:58> 00:01:02:	dedicated to shaping the future of the built environment.
00:01:02> 00:01:04:	The transformative impact in communities worldwide.
00:01:04> 00:01:07:	Long time you lie members will know that we've changed
00:01:07> 00:01:08:	our mission statement.
00:01:08> 00:01:11:	And for those of you that are new to you'll,
00:01:11> 00:01:13:	I welcome, and we're so glad you're here.
00:01:13> 00:01:17:	This webinar is being recorded and we will share recording
00:01:17> 00:01:20:	for all participants on our Knowledge Finder website.
00:01:20> 00:01:23:	Please use the question to answer a box rather than
00:01:23> 00:01:24:	the chat for questions,
00:01:24> 00:01:28:	and you can also upvote questions in the Q&A if

00:01:28> 00:01:28:	you like.
00:01:28> 00:01:31:	Today's program was organized by You Allies,
00:01:31> 00:01:34:	building Healthy Places Initiative, which is working to make health
00:01:34> 00:01:36:	and social equity mainstream.
00:01:36> 00:01:38:	Considerations in real estate practice.
00:01:38> 00:01:41:	We do this by cultivating champions for HealthEquity driving industry,
00:01:41> 00:01:45:	change toward health and social equity and making communities healthier
00:01:45> 00:01:46:	and more equitable.
00:01:46> 00:01:51:	The program is also supported by utilized Curtis Infrastructure Initiative,
00:01:51> 00:01:55:	which has a mission to identify and promote infrastructure infrastructure
00:01:55> 00:01:58:	solutions that make cities more equitable and resilient that enhance
00:01:58> 00:02:00:	long term community media.
00:02:00> 00:02:03:	Just very quickly. We hope you'll check out three new
00:02:03> 00:02:05:	reports hot off the virtual press.
00:02:05> 00:02:07:	The first is pandemic in the public realm,
00:02:07> 00:02:11:	which explores how cities are adapting public spaces in the
00:02:11> 00:02:12:	era of social distancing.
00:02:12> 00:02:14:	Next is small vehicles big impact,
00:02:14> 00:02:18:	which highlights how developers and cities can maximize the benefits
00:02:18> 00:02:21:	of micro mobility and the last one is changed for
00:02:21> 00:02:21:	good,
00:02:21> 00:02:25:	which summarizes a two year long partnership on health with
00:02:25> 00:02:27:	you lie just for councils.
00:02:27> 00:02:30:	And now I'm pleased to introduce our moderator for today,
00:02:30> 00:02:34:	Leslie will. Leslie is the CEO at Civic Action based
00:02:34> 00:02:35:	in Toronto,
00:02:35> 00:02:39:	Canada. Civic Action is a Premier civic engagement organization that
00:02:39> 00:02:42:	convenes established and rising leaders from all sectors,
00:02:42> 00:02:47:	backgrounds and experiences. Leslie is a trisector athlete with experience
00:02:47> 00:02:48:	in the public,
00:02:48> 00:02:51:	private and not for profit sectors as well as experience
00:02:51> 00:02:52:	as a planner,
00:02:52> 00:02:55:	architect and community activator. And I would be remiss if
00:02:55> 00:02:58:	I didn't also mention that she's a very active you'll.
00:02:58> 00:03:02:	I volunteer and a member of the Americas Executive

	Committee,
00:03:02> 00:03:05:	global governing trustee, and a member of the Curtis
	Infrastructure
00:03:06> 00:03:07:	Initiative Global Advisory Board,
00:03:07> 00:03:10:	among many other roles. So Leslie thank you first of
00:03:10> 00:03:11:	all,
00:03:11> 00:03:13:	and please take it away.
00:03:13> 00:03:18:	Thanks so much Matt. And welcome everyone wanted to make
00:03:18> 00:03:23:	sure that everybody is here an excited to talk about
00:03:23> 00:03:26:	a convergence of a number of things,
00:03:26> 00:03:34:	transit oriented development, suburban communities in counterpoint to urban communities,
00:03:34> 00:03:37:	and the concept of community generally.
00:03:37> 00:03:41:	And I think we have with us today.
00:03:41> 00:03:45:	Three stellar panelists and. We hope to engage in a
00:03:45> 00:03:51:	kind of multidimensional conversation because we're going to talk big
00:03:51> 00:03:53:	picture local examples.
00:03:53> 00:03:57:	We're going to look at it from the perspective of
00:03:57> 00:04:02:	the private sector development from public sector and municipal lens
00:04:02> 00:04:06:	and national as well an national as in US and
00:04:06> 00:04:11:	through one of our through the work of Harriet Tregoning.
00:04:11> 00:04:15:	Let me just start a few little remarks just to
00:04:15> 00:04:19:	set the stage we're having this conversation at a time
00:04:19> 00:04:21:	when there is,
00:04:21> 00:04:25:	I would call it the beginning of something new.
00:04:25> 00:04:28:	We are at the edge of the precipice of the
00:04:28> 00:04:29:	pandemic.
00:04:29> 00:04:32:	While things may not seem immediately.
00:04:34> 00:04:38:	What they call it light at the end of the
00:04:38> 00:04:38:	tunnel,
00:04:38> 00:04:41:	the vaccine is definitely on many of us.
00:04:41> 00:04:45:	The horizon this this has been for business.
00:04:45> 00:04:50:	For communities, neighborhoods of 2020 has really impacted folks of
00:04:50> 00:04:51:	very,
00:04:51> 00:04:54:	very differently across different spectrums.
00:04:54> 00:04:56:	As as the saying goes,
00:04:56> 00:04:58:	where in this storm together?
00:04:58> 00:05:02:	But some of us are in large boats and yachts,
00:05:02> 00:05:06:	and some are just. Hanging on with life vests and

00:05:06> 00:05:09:	so this is a little bit of the context.
00:05:09> 00:05:13:	I think the importance of the convergence of health issues
00:05:13> 00:05:15:	and health in general,
00:05:15> 00:05:19:	and what is a healthy city in the context of
00:05:19> 00:05:24:	the heightened importance of the issues of sustainability and climate
00:05:24> 00:05:25:	change,
00:05:25> 00:05:29:	and what that means for urban formance in this case,
00:05:29> 00:05:32:	suburban form. And we know that.
00:05:32> 00:05:37:	There are so many shifting social seismic changes happening.
00:05:37> 00:05:40:	I know even here in Canada as we think about
00:05:40> 00:05:44:	issues of racism and the implications it has for the
00:05:44> 00:05:48:	type of diversity and inclusion we hope to see emerge
00:05:48> 00:05:51:	in a positive way out of this.
00:05:51> 00:05:55:	In time is a broad conversation that's happening all over
00:05:55> 00:05:58:	the world and so I think in this web and
00:05:58> 00:06:03:	R we're joining many others in a broad conversation around
00:06:03> 00:06:06:	really. What is the future of cities and city regions
00:06:07> 00:06:07:	and in so,
00:06:07> 00:06:10:	doing the role of the suburbs?
00:06:10> 00:06:12:	First, I'd like to introduce.
00:06:12> 00:06:16:	Harriet Tregoning Harriet is the director of the new Urban
00:06:16> 00:06:19:	Mobility Alliance Pneumo Alliance for Short,
00:06:19> 00:06:24:	which is housed at the World Resources Institute and based
00:06:24> 00:06:25:	in Washington DC.
00:06:25> 00:06:28:	Harriet is a former. You like trustee and has worked
00:06:28> 00:06:31:	on the issues we will be discussing today from a
00:06:31> 00:06:33:	private sector perspective,
00:06:33> 00:06:34:	but also as a federal,
00:06:34> 00:06:37:	state and local official and I would say that little
00:06:37> 00:06:38:	two sentence blurb,
00:06:38> 00:06:40:	sort of.
00:06:40> 00:06:43:	Do does really does not do Harriet true justice because
00:06:43> 00:06:46:	the depth and breath of her experience is is quite
00:06:46> 00:06:47:	staggering,
00:06:47> 00:06:49:	and I've been fortunate to to spend a little more
00:06:49> 00:06:50:	time with her.
00:06:50> 00:06:52:	It in the prep for today.
00:06:52> 00:06:56:	So, welcome Harriet. I'd like to also welcome Yvonne Young.
00:06:56> 00:06:59:	Ivan is the manager of Urban Design for the City
00:06:59> 00:07:00:	of Brampton,
00:07:00> 00:07:02:	a suburb outside of downtown Toronto,

00:07:02> 00:07:06:	but one of the most dynamic emerging and urbanising centers
00:07:06> 00:07:09:	in the region with over Ivan has 20 years of
00:07:09> 00:07:13:	international experience delivering transit oriented communities.
00:07:13> 00:07:17:	She's the vice chair of the ULISDRC Product Council and
00:07:17> 00:07:20:	a member of the ULI Toronto Management Board,
00:07:20> 00:07:24:	leading the ULI getting to transit Oriented Communities Initiative.
00:07:24> 00:07:28:	I know that. This is one of the initiatives funded
00:07:28> 00:07:31:	through the Curtis Infrastructure Fund and finally,
00:07:31> 00:07:35:	Jeff Kingsbury. Jeff is a managing principle of Green Street
00:07:35> 00:07:35:	Limited,
00:07:35> 00:07:39:	an Indianapolis based strategic planning and real estate practice,
00:07:39> 00:07:42:	and a principle of Ancora partners.
00:07:42> 00:07:45:	A Durham based real estate development firm and this is
00:07:45> 00:07:46:	Durham,
00:07:46> 00:07:49:	USA, not Durham. ON with the Urban Land Institute,
00:07:49> 00:07:53:	Jeff was the founding chairman of the Redevelopment Anreus Council
00:07:53> 00:07:57:	and served as chairman of the Sustainable Development Council.
00:07:57> 00:08:02:	Jeff also core third the You lies book developing sustainable
00:08:02> 00:08:04:	planned communities.
00:08:04> 00:08:08:	So please join me in welcoming our panelists.
00:08:08> 00:08:12:	I'm going to ask the panelists to give some opening
00:08:12> 00:08:15:	remarks before we go into our discussion.
00:08:15> 00:08:19:	So first Harriet if I can turn it over to
00:08:19> 00:08:23:	you to talk a little bit about recent trends as
00:08:23> 00:08:27:	they relate to a suburban transportation and development.
00:08:27> 00:08:30:	Thank you very much, Leslie.
00:08:30> 00:08:34:	I think Matt will tee up our slides and I'll
00:08:34> 00:08:37:	just say you mentioned pneumo.
00:08:37> 00:08:40:	New Mail is a global of alliance organization.
00:08:40> 00:08:45:	That's an outgrowth of the Shared mobility principles for livable
00:08:45> 00:08:45:	cities.
00:08:45> 00:08:49:	You allies become a signatory to those shared mobility principles.
00:08:49> 00:08:53:	As an alliance, we work collectively to harness innovations in
00:08:53> 00:08:56:	technology and mobility to achieve equitable,
00:08:56> 00:08:59:	sustainable iaccessible outcomes for cities.
00:09:01> 00:09:05:	Covid has been an accelerator of many trends,

00:09:05> 00:09:08:	both good and bad in transportation and beyond,
00:09:08> 00:09:11:	but one of the most.
00:09:11> 00:09:14:	Visible things to many of us is the rise of
00:09:14> 00:09:15:	remote work.
00:09:15> 00:09:20:	Literally overnight employees who might have insisted before that their
00:09:20> 00:09:25:	jobs employers assisted the jobs couldn't be done from home
00:09:25> 00:09:29:	pivoted an required workers who could to stay home indefinitely.
00:09:29> 00:09:34:	A global natural experiment. Among adults employed for the most
00:09:34> 00:09:37:	part in jobs that could be done from home,
00:09:37> 00:09:40:	71% are currently working from home,
00:09:40> 00:09:44:	according to Pew, and more than half of them expressed
00:09:44> 00:09:48:	the desire to continue some amount of work from home
00:09:48> 00:09:49:	post pandemic,
00:09:49> 00:09:52:	but only about 25% of US workers can easily work
00:09:52> 00:09:53:	from home.
00:09:53> 00:09:57:	The remaining 75% have jobs that are either difficult or
00:09:57> 00:09:59:	impossible to do remotely,
00:09:59> 00:10:04:	and they're going to face a continued variety of disruptions.
00:10:04> 00:10:08:	That could increase for them because of demand for health
00:10:08> 00:10:10:	care because of furloughs and layoffs,
00:10:10> 00:10:15:	and in industries like construction or manufacturing and elimination of
00:10:15> 00:10:19:	jobs altogether and workplaces in the hospitality industry.
00:10:19> 00:10:23:	And we have a deepening divide between those who can
00:10:23> 00:10:25:	and cannot work from home.
00:10:25> 00:10:28:	Much of the job loss from Colbert has been among
00:10:28> 00:10:31:	hourly wage workers who would normally need to show up
00:10:31> 00:10:32:	at a worksite.
00:10:32> 00:10:36:	Our robust economic recovery globally relies on those workers being
00:10:36> 00:10:38:	able to find new jobs.
00:10:38> 00:10:41:	Those same workers are less likely to own cars,
00:10:41> 00:10:45:	but in many communities, accessing the widest variety of jobs
00:10:45> 00:10:47:	means using a car.
00:10:47> 00:10:50:	These slides illustrate a part of the country,
00:10:50> 00:10:54:	Washington DC, that has relatively very good transit,
00:10:54> 00:10:57:	and you can see how many more jobs are available
00:10:57> 00:11:01:	on the lower slide within the same 45 minute commute
00:11:01> 00:11:01:	by car.

00:11:01> 00:11:06:	Compared to that, a 45 minute commute by transit on
00:11:06> 00:11:07:	the upper slide.
00:11:07> 00:11:12:	The American jobs plan that President Biden announced invest hugely
00:11:12> 00:11:15:	to more than \$2 trillion in new infrastructure.
00:11:15> 00:11:19:	But recognizing this very issue calls for no expansion of
00:11:19> 00:11:20:	roads and bridges,
00:11:20> 00:11:25:	just repairs while calling for huge expanses of transit and
00:11:25> 00:11:27:	intercity train service.
00:11:27> 00:11:31:	We have, uh, in almost every community and office buildings
00:11:31> 00:11:33:	worth of workers at home,
00:11:33> 00:11:36:	even in neighborhoods that were formerly residential only.
00:11:36> 00:11:41:	While downtowns another office concentrations are seeing
00:11:41> 00:11:45:	growing vacancy. What might change as a result of continuing work for
00:11:45> 00:11:45:	What might change as a result of continuing work for home?
00:11:45> 00:11:48:	How do we make some of the positive changes stick?
00:11:48> 00:11:51:	It might mean rethinking how we value proximity.
00:11:51> 00:11:56:	
	These mixed uses that we're seeing in single family neighborhoods
00:11:56> 00:11:58:	could be further supported.
00:11:58> 00:12:04:	By changing the zoning to allow convenient neighborhood destinations like
00:12:04> 00:12:08:	cafes or or stores or or or restaurants an
00:12:08> 00:12:10:	in downtowns,
00:12:10> 00:12:15:	another office locations where we're seeing growing vacancy,
00:12:15> 00:12:20:	allowing some of those offices to shift to housing could
00:12:20> 00:12:24:	make it possible to have more mixed use in in
00:12:24> 00:12:29:	both areas and change how transit serves those areas.
00:12:29> 00:12:32:	With that I'm going to turn it to my colleagues.
00:12:32> 00:12:34:	Thank you, thank you very much.
00:12:34> 00:12:37:	Harriet Ann. I'm going to pass the baton over to
00:12:37> 00:12:37:	you,
00:12:37> 00:12:40:	Ivan, to provide us with some opening remarks.
00:12:40> 00:12:43:	Thank you Leslie. I would like to share with you
00:12:43> 00:12:46:	a very interesting example of a city going through a
00:12:46> 00:12:48:	major paradigm shift.
00:12:48> 00:12:50:	So provoke Hawaii a little bit Contacts,
00:12:50> 00:12:54:	Brampton is the fastest growing city in Ontario is growing
00:12:54> 00:12:57:	at three times the provincial average and is supported by
00:12:57> 00:13:00:	multiple regional infrastructure network.
00:13:00> 00:13:02:	So it's not just transit network,
00:13:02> 00:13:05:	but it's also the Greenway network and Innovation Network,

00:13:05> 00:13:08:	and I think what is very interesting about this context
00:13:08> 00:13:11:	is that it is also situated within the broader context,
00:13:11> 00:13:14:	where the whole entire region is also going through the
00:13:14> 00:13:16:	same paradigm shift,
00:13:16> 00:13:18:	guided by freaky policy. So the first ones places to
00:13:19> 00:13:19:	grow,
00:13:19> 00:13:22:	which is directing the growth to the transit lines.
00:13:22> 00:13:25:	The big move. So which is investing in cross regional
00:13:25> 00:13:26:	transit infrastructure,
00:13:26> 00:13:29:	including the LLT that we're going to talk about today
00:13:29> 00:13:32:	and also the Greenbelt which is about containing the.
00:13:32> 00:13:36:	Roll away from the belt of protected natural area and
00:13:36> 00:13:40:	what is interesting about this from a design and planning
00:13:40> 00:13:43:	perspective is that we start to see a multi centers
00:13:43> 00:13:47:	of Regional City that is creating and is really shaping
00:13:47> 00:13:51:	at different scale at different parts of this broader picture.
00:13:51> 00:13:55:	In 2018 the City Council of City of Brampton has
00:13:55> 00:13:59:	endorsed a very progressive vision is called a Brampton 2040
00:13:59> 00:14:02:	Vision and the vision is directing making the shift.
00:14:02> 00:14:06:	From a car oriented edge city of around point 7,000,000
00:14:06> 00:14:09:	people to a city of transit oriented communities of over
00:14:10> 00:14:13:	1,000,000 people and focus is to address freaky bottom lines,
00:14:13> 00:14:17:	health, social and economic. And for health we're looking at
00:14:17> 00:14:19:	a population with 60%
00:14:19> 00:14:21:	that are considered obese or overweight.
00:14:21> 00:14:23:	There's also issue about diabetes.
00:14:23> 00:14:27:	So what we're doing is that we're focusing on working
00:14:27> 00:14:30:	with public health in the physical design on our built
00:14:31> 00:14:34:	environment and also providing access to open spaces.
00:14:34> 00:14:38:	For social we are working with population that has 55%
00:14:38> 00:14:40:	that is born outside of Canada,
00:14:40> 00:14:42:	so it's very culturally diverse.
00:14:42> 00:14:46:	From that standpoint, we're focusing on in creating inclusive city,
00:14:46> 00:14:51:	creating innovation district and supporting intergenerational living,
00:14:51> 00:14:55:	and using that to provide opportunities for new immigrants.
00:14:55> 00:14:59:	For economic, we are focusing on changing and diversifying the
00:14:59> 00:15:00:	kind of jobs,
00:15:00> 00:15:04:	looking at a 41% of population that are under 29

00:15:04> 00:15:04:	years old.
00:15:04> 00:15:08:	And we are considered one of the youngest cities in
00:15:08> 00:15:08:	Canada,
00:15:08> 00:15:13:	so we're heavily focused on creating well educated population building
00:15:13> 00:15:14:	the global competency,
00:15:14> 00:15:18:	promoting lifelong learning. So we're also working on creating our
00:15:18> 00:15:20:	own University Brandon use.
00:15:20> 00:15:23:	This is an example of how those bottom lines that
00:15:23> 00:15:26:	I've just meant all come together in a form of
00:15:26> 00:15:30:	a transit oriented communities at Uptown Brampton.
00:15:30> 00:15:33:	So Lt is coming in in 2024 and what's exciting
00:15:33> 00:15:36:	is that this is a success case to show that
00:15:36> 00:15:37:	how Rapid Transit is really.
00:15:37> 00:15:41:	A stimulating where growth is coming into the right place,
00:15:41> 00:15:45:	so we're looking at 40 million square feet of development
00:15:45> 00:15:48:	and primarily also as a good test case of showing
00:15:48> 00:15:51:	how the public sector can play and innovate.
00:15:51> 00:15:54:	A way to accelerate the change with the focusing on
00:15:54> 00:15:56:	the three elements.
00:15:56> 00:15:59:	The first element is focusing on providing certainty,
00:15:59> 00:16:02:	so that is providing a clear path at the table
00:16:02> 00:16:04:	to improve partnerships.
00:16:04> 00:16:08:	So with using digitalization as you show unseen screening.
00:16:08> 00:16:11:	Here, and we're looking at using the share data through
00:16:11> 00:16:14:	Geo Hub to profile share platform for testing.
00:16:14> 00:16:17:	Secondly is to articulate a very clear vision,
00:16:17> 00:16:21:	so building upon the Vision 2040 we are being very
00:16:21> 00:16:24:	intentional to create a mix of users at the street
00:16:24> 00:16:25:	level,
00:16:25> 00:16:29:	weaving in nature through connecting the Creature Creek and investing
00:16:29> 00:16:30:	in complete St,
00:16:30> 00:16:33:	making it possible for people of all ages to walk
00:16:34> 00:16:36:	to and cycle to the day needs.
00:16:36> 00:16:38:	And Lastly is we are very intentional of.
00:16:38> 00:16:43:	Reading this innovative platform so that is deliberately putting people
00:16:43> 00:16:47:	of different backgrounds and also a different discipline together in
00:16:47> 00:16:50:	the same room and using a share platform.
00:16:50> 00:16:53:	And we call that the living map and living freedom

00:16:53> 00:16:56:	model and using that for testing scenarios and testing ideas.
00:16:56> 00:16:59:	And primarily what we learned is that to make this
00:17:00> 00:17:03:	paradigm shift what it means is that all the Department
00:17:03> 00:17:07:	and agencies need to rethink about their current performance
	metrics
00:17:07> 00:17:09:	an the effective way to do it.
00:17:09> 00:17:12:	Is to share the common model using the model to
00:17:12> 00:17:16:	think about how we can transition through different time frame
00:17:16> 00:17:19:	and also through different scales at the same time from
00:17:19> 00:17:22:	a health perspective under the key thing that we learned
00:17:22> 00:17:25:	is that one of the things through at the pandemic
00:17:25> 00:17:28:	is talking about the access to open space is,
00:17:28> 00:17:32:	so we're focusing on creating cognative friendly communities.
00:17:32> 00:17:35:	So what it means is that is changing the relationship
00:17:35> 00:17:37:	between development and value lens,
00:17:37> 00:17:41:	so some of the diagrams in here is really showing
00:17:41> 00:17:43:	a proactive role to making that happen.
00:17:43> 00:17:47:	And most importantly is to provide a critical elements in
00:17:47> 00:17:49:	the early on in the heart of the community.
00:17:49> 00:17:52:	So we are focusing on creating this critical piece of
00:17:52> 00:17:56:	infrastructure and we call that urban community hub and which
00:17:56> 00:17:59:	is the idea of providing a one stop shop for
00:17:59> 00:18:01:	families to meet their holistic needs.
00:18:01> 00:18:04:	So we're going beyond the step of just colocation,
00:18:04> 00:18:08:	but looking at the opportunities for full integration and focusing
00:18:08> 00:18:09:	on delivering A3 performance,
00:18:09> 00:18:13:	the first one is providing opportunity for lifelong learning.
00:18:13> 00:18:17:	And on site working, so we're designing this prototype with
00:18:17> 00:18:18:	school Board,
00:18:18> 00:18:21:	library board agencies and it's a very exciting way of
00:18:21> 00:18:23:	looking at education from a holistic way.
00:18:23> 00:18:27:	Secondly, is really amplifying a program that we are currently
00:18:27> 00:18:28:	running.
00:18:28> 00:18:30:	It's called a walking school bus,
00:18:30> 00:18:32:	so that is making walk to school as a daily
00:18:33> 00:18:36:	family activities and what we learn through the pandemic is
00:18:36> 00:18:39:	that a lot of families they are spending a lot
00:18:39> 00:18:42:	of time working from home and at the same time
00:18:42> 00:18:44:	need to take care of the kids.
00:18:44> 00:18:46:	So the lifestyle is getting changed.

00:18:46> 00:18:49:	And what we learned is that it is very important
00:18:49> 00:18:53:	to provide opportunities for our population to be outdoor.
00:18:53> 00:18:56:	So this is a very positive way to engage that
00:18:56> 00:18:59:	an weaving in the active living as part of the
00:18:59> 00:19:00:	core part of daily life.
00:19:00> 00:19:05:	And Lastly, is that we're very deliberately and proactive
	thinking
00:19:05> 00:19:07:	about how we can improve affordability.
00:19:07> 00:19:11:	So that is very focused on finding opportunity to remove
00:19:11> 00:19:13:	the need of a car together,
00:19:13> 00:19:15:	because we know that the cause of a car,
00:19:15> 00:19:18:	the cause of time. And also the cause of community
00:19:18> 00:19:21:	is very significant impact on the bottom line.
00:19:21> 00:19:24:	Back to you, Leslie. Thank you so much.
00:19:24> 00:19:25:	Ivan went through so much.
00:19:25> 00:19:27:	There's alot impact in there.
00:19:27> 00:19:30:	I know all our speakers would each individually we could
00:19:30> 00:19:33:	have spent half an hour with each of them and
00:19:33> 00:19:37:	I and I believe we will be providing additional materials
00:19:37> 00:19:40:	from our panelists after the after the webinar.
00:19:40> 00:19:42:	So at this point I'm going to turn it over
00:19:42> 00:19:45:	to Jeff to talk a little bit about his work
00:19:45> 00:19:48:	on suburban transportation and development.
00:19:48> 00:19:50:	Over to you, Jeff.
00:19:50> 00:19:53:	Thanks Leslie, I really have to share what a privilege
00:19:53> 00:19:56:	it is to be on this panel with Harriet Leslie
00:19:56> 00:20:01:	and you have an really extraordinary professionals and I'm really
00:20:01> 00:20:05:	grateful they are willing to share their knowledge with all
00:20:05> 00:20:06:	of us today,
00:20:06> 00:20:10:	myself included. It's a wonderful thing about you alive that
00:20:10> 00:20:13:	we get so much talent willing to be so forthright
00:20:13> 00:20:15:	in sharing with with others.
00:20:15> 00:20:19:	My firm is based in the Americas in America's Midwest.
00:20:19> 00:20:22:	Some people call it. Fly over country and so my
00:20:22> 00:20:26:	experience may be different than some of my esteemed colleagues.
00:20:26> 00:20:28:	Relative to transit and teody.
00:20:28> 00:20:32:	I'm an urban planner by training and have been a
00:20:32> 00:20:35:	private sector developer for much of Mycareer.
00:20:35> 00:20:40:	About 10 years ago my firm started working in Indianapolis
00:20:40> 00:20:45:	on a teody strategic plan which was at the beginning
00:20:45> 00:20:50:	of an effort that Indianapolis had towards looking at Bus

00:20:50> 00:20:55:	Rapid Transit as the appropriate technology for a city of
00:20:55> 00:20:57:	our of our size.
00:20:59> 00:21:02:	It took many years to get there,
00:21:02> 00:21:05:	as I'm sure many on the web and R can
00:21:05> 00:21:10:	appreciate actually just launched the first VRT line about six
00:21:10> 00:21:13:	months prior to the start of the pandemic,
00:21:13> 00:21:17:	which has been a challenge not only for all of
00:21:17> 00:21:17:	us,
00:21:17> 00:21:20:	but the transit agency as well,
00:21:20> 00:21:24:	but it was the nation's first BRT powered corridor.
00:21:24> 00:21:27:	And so as we have.
00:21:27> 00:21:31:	Completed that work and have continued to stay involved in
00:21:31> 00:21:36:	trying to advocate for location appropriate teody and best practices.
00:21:36> 00:21:41:	We also started working with a Indian's largest health system,
00:21:41> 00:21:47:	Indiana University Health. Which has a regional.
00:21:47> 00:21:50:	A destination Medical Center that they are in the process
00:21:50> 00:21:53:	of planning and building which will be about a \$2
00:21:54> 00:21:58:	billion Medical Center and home to the Indiana University
00.21.34> 00.21.36.	School
00:21:58> 00:22:02:	of Medicine, which is the US is largest medical school.
00:22:02> 00:22:06:	That Medical Center happens to be along that first BRT
00:22:06> 00:22:09:	line that I mentioned called the Red Line,
00:22:09> 00:22:12:	and when we did the planning for that,
00:22:12> 00:22:14:	we looked at employment density,
00:22:14> 00:22:19:	which is such an important driver in determining the viability
00:22:19> 00:22:24:	of transit and consciously looked at linkages of anchor institutions
00:22:24> 00:22:25:	up and down the quarter.
00:22:25> 00:22:28:	When I say anchor institutions,
00:22:28> 00:22:32:	I mean colleges, universities, academic medical centers,
00:22:32> 00:22:36:	cultural institutions. Is a way to start to connect people
00:22:36> 00:22:36:	to jobs,
00:22:36> 00:22:40:	people to resources, health care as well as other assets
00:22:40> 00:22:42:	in the community?
00:22:42> 00:22:44:	And as we started to dig into the planning for
00:22:45> 00:22:48:	the health system and connect that to our work around
00:22:48> 00:22:50:	transit oriented development,
00:22:50> 00:22:52:	one of the things that we found is we were
00:22:52> 00:22:56:	looking at the social determinants of health and health
	outcomes
00:22:56> 00:23:00:	of the people that were living and working along this

00:23:00> 00:23:05:	transit corridor. Was a shocking disparity of life expectancy.
00:23:05> 00:23:09:	There was a 20 year difference in life expectancy between
00:23:09> 00:23:13:	folks in the in the northern suburban communities and folks
00:23:13> 00:23:14:	in downtown.
00:23:14> 00:23:17:	And that is really become a primary focus of our
00:23:17> 00:23:20:	firm in terms of how we start to look at
00:23:20> 00:23:21:	that.
00:23:21> 00:23:23:	To address issues of diversity,
00:23:23> 00:23:27:	equity and inclusion. Because this health outcomes also have a
00:23:27> 00:23:28:	strong,
00:23:28> 00:23:32:	very strong correlation to other socioeconomic.
00:23:32> 00:23:36:	Factors. The other thing that we've we've realized is that
00:23:36> 00:23:40:	communities big and small around the country around the world
00:23:40> 00:23:43:	have anchor institutions is an important part of their.
00:23:43> 00:23:48:	Their economy is an important part of their community fabric,
00:23:48> 00:23:50:	and so one of the ways that we were thinking
00:23:50> 00:23:54:	about how do we leverage development in the suburbs or
00:23:54> 00:23:58:	urban areas is around smarter planning and partnership with anchor
00:23:58> 00:24:01:	institutions. And so.
00:24:01> 00:24:05:	I'll stop there and get back to Leslie.
00:24:05> 00:24:09:	Thanks so much, Jeff. And if I can ask the
00:24:09> 00:24:13:	panelists to re join me on the screen and we're
00:24:13> 00:24:13:	going to.
00:24:13> 00:24:17:	Kick ourselves off into a round of questions and my
00:24:17> 00:24:20:	first question is really to you,
00:24:20> 00:24:22:	Harriet.
00:24:22> 00:24:26:	What do you think will be the long term effects
00:24:26> 00:24:30:	of increased numbers of numbers of people working from home?
00:24:30> 00:24:34:	You alluded to that a bit in your presentation already,
00:24:34> 00:24:36:	and you know how will.
00:24:36> 00:24:38:	How will transit be affected?
00:24:38> 00:24:40:	This is a three part question.
00:24:40> 00:24:43:	And what are the implications for the 2/3 or more
00:24:43> 00:24:47:	of those workers that can't actually work from home?
00:24:47> 00:24:51:	And I'm going to invite the Yvonne and Jeff after
00:24:51> 00:24:51:	her.
00:24:51> 00:24:53:	It gets us going.
00:24:53> 00:24:57:	So I think in many communities one of the things
00:24:57> 00:25:01:	that we saw happening even before the pandemic was that
	- · ·

00:25:01> 00:25:04:	the suburbs were beginning to change in character.
00:25:04> 00:25:07:	They were becoming more diverse.
00:25:07> 00:25:11:	In many cases they were becoming poorer to some degree,
00:25:11> 00:25:15:	as people who had previously been living in cities relocated
00:25:15> 00:25:17:	to suburban locations,
00:25:17> 00:25:19:	and so a lot of jurisdictions,
00:25:19> 00:25:24:	suburban jurisdictions around the country who heretofore
	hadn't.
00:25:24> 00:25:29:	Paid that much attention to transit or or housing affordability.
00:25:29> 00:25:32:	These are becoming hot issues for them so I think
00:25:32> 00:25:36:	one of the things that we're going to see post
00:25:36> 00:25:40:	covid is that suburban areas are going to be paying
00:25:40> 00:25:43:	a lot of attention to this and that.
00:25:43> 00:25:47:	That also means that transit service is going to have
00:25:47> 00:25:48:	to change.
00:25:48> 00:25:50:	We're seeing in the pandemic,
00:25:50> 00:25:54:	you know, a virtual halt to commuting to the.
00:25:54> 00:25:58:	To job centers in a region where we expect that
00:25:59> 00:26:01:	to come back to some degree,
00:26:01> 00:26:05:	but that work from home is going to be a
00:26:05> 00:26:09:	a much bigger part of every workplace that can support
00:26:09> 00:26:10:	support it.
00:26:10> 00:26:15:	So that means that we're looking at more all day
00:26:15> 00:26:16:	service.
00:26:16> 00:26:18:	And for those workers who are,
00:26:18> 00:26:21:	as you said, cannot work from home,
00:26:21> 00:26:24:	you know they work, shift work,
00:26:24> 00:26:26:	they work. Knights, they work,
00:26:26> 00:26:30:	they work weekends at work all different times of day.
00:26:30> 00:26:34:	They have been the mainstay of transit systems around the
00:26:34> 00:26:39:	world because they've continued to commute on buses
	typically rather
00:26:39> 00:26:41:	than on fixed rail systems,
00:26:41> 00:26:44:	and they are going to continue to need to be
00:26:45> 00:26:45:	served,
00:26:45> 00:26:48:	so transit is going to have to adapt an and
00:26:48> 00:26:51:	focus less on the peak commute and much more on
00:26:52> 00:26:54:	on serving people all day long,
00:26:54> 00:26:57:	which also could be supported in communities.
00:26:57> 00:26:59:	If they were more mixed,
00:26:59> 00:27:03:	use at at either end of those commutes at either
00:27:03> 00:27:04:	end of those trips.

00:27:04 -> 00:27:08: Thanks here. It's Ivan. Did you want to add to to 20:27:09 -> 00:27:13: Sure, I think we're going to see three major changes. 00:27:16 -> 00:27:17: One is there is going to be increased demand for development, offering family lifestyle. That's also is convenient to amenity. 00:27:17 -> 00:27:21: offering family lifestyle. That's also is convenient to amenity. 00:27:27 -> 00:27:27: So that means we're going to see a proposal looking at larger units in urban form, looking at larger balconies at the extension of the living room, one and so really focusing on how to use the ground floor: and so really focusing on how to use the ground floor to create a sense of community. 00:27:34 -> 00:27:34: So we already see developer coming in creative ideas. 00:27:40 -> 00:27:40: So we already see developer coming in creative ideas. 00:27:40 -> 00:27:41: To create a ground floor is the kind of like private semi private community hub that is very exciting. 00:27:40 -> 00:27:42: To create a ground floor is the kind of like private semi private community hub that is very exciting. 00:27:40 -> 00:27:49: The 2nd element I think we're going to see the thanges in workplaces, so how the workplace can be transformed in really thinking about creating a housing for teachers. 00:27:54 -> 00:28:02: Maybe when we are working on advancing the research based 00:28:10 -> 00:28:10: Maybe when we are working on advancing the roof for urban agricult		
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00:27:13 -> 00:27:16: 00:27:16 -> 00:27:17: 00:27:17 -> 00:27:21: 00:27:27 -> 00:27:22: 00:27:25 -> 00:27:27: 00:27:30 -> 00:27:31: 00:27:31 -> 00:27:32: 00:27:34 -> 00:27:35: 00:27:36 -> 00:27:36: 00:27:40 -> 00:27:40: 00:27:40 -> 00:27:45: 00:27:40 -> 00:27:45: 00:27:50 -> 00:27:45: 00:27:50 -> 00:27:45: 00:27:50 -> 00:27:36: 00:27:50 -> 00:27:37: 00:27:50 -> 00:27:38: 00:27:50 -> 00:27:40: 00:27:50 -> 00:27:50: 00:27:50 -> 00:27:50: 00:27:50 -> 00:27:50: 00:27:50 -> 00:27:50: 00:27:50 -> 00:27:50: 00:27:50 -> 00:27:50: 00:27:50 -> 00:27:50: 00:27:50 -> 00:27:50: 00:27:50 -> 00:27:50: 00:27:50 -> 00:28:10: 00:28:10 -> 00:28:13: 00:28:13 -> 00:28:13: 00:28:31 -> 00:28:31: 00:28:31 -> 00:28:31: 00:28:34 -> 00:28:31: 00:28:34 -> 00:28:42: 00:28:42 -> 00:28:48: 00:28:43 -> 00:28:43: 00:28:54 -> 00:28:55: 00:28:54 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:55 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55: 00:28:50 -> 00:28:55:	00:27:08> 00:27:09:	that or Jeff?
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·	00:28:54> 00:28:58:	•
	00:28:58> 00:28:59:	·

00:28:59 --> 00:29:00: SO. 00:29:00 --> 00:29:04: That's going to deliver in the fourth quarter of 2022, 00:29:04 --> 00:29:07: so believe me, we're watching this very carefully. 00:29:07 --> 00:29:11: It's a little bit like trying to build the plane 00:29:11 --> 00:29:13: while you're flying it. 00:29:13 --> 00:29:17: Or whatever that that expression is. 00:29:17 --> 00:29:23: What we're hearing from from tenants in the market is. 00:29:23 --> 00:29:26: There has been a bit of a loss of culture 00:29:26 --> 00:29:26: for some. 00:29:26 --> 00:29:28: Some companies. Not not all, 00:29:28 --> 00:29:31: but the whole work from work from Home model has. 00:29:31 --> 00:29:35: There has been a diminishing return in terms of culture 00:29:35 --> 00:29:39: and innovation and a big part of what we try 00:29:39 --> 00:29:41: to create as communities of innovation. 00:29:41 --> 00:29:46: So what it does mean is that we're really thinking 00:29:46 --> 00:29:50: a little bit about how we create more of a 00:29:50 --> 00:29:56: set of options for collaboration and innovation to occur. 00:29:56 --> 00:30:01: That's more shared, as opposed to dedicated office space, 00:30:01 --> 00:30:06: so we're clearly trying to watch and keep tabs on 00:30:06 --> 00:30:06: trends, 00:30:06 --> 00:30:10: listen to tenants in. 00:30:10 --> 00:30:13: And sort of adapt as we're as we're moving. 00:30:13 --> 00:30:17: Moving through this change. Thanks and as the three of 00:30:17 --> 00:30:19: you were speaking at it, 00:30:19 --> 00:30:22: sort of, and this is my segue to the next 00:30:22 --> 00:30:22: question. 00:30:22 --> 00:30:25: But it occurred to me the question is really is 00:30:25 --> 00:30:27: what we're seeing? 00:30:27 --> 00:30:30: The urbanization of suburbs, or is what we think we're 00:30:30 --> 00:30:33: going to get out of this is and you paradigm 00:30:33 --> 00:30:35: for for what a suburb is? 00:30:35 --> 00:30:39: In other words, that those are two slightly different things. 00:30:39 --> 00:30:43: You know, just bringing downtown and converting Brampton into a 00:30:43 --> 00:30:45: facsimile of downtown Toronto, 00:30:45 --> 00:30:49: which is different than. Then becoming and in your case, 00:30:49 --> 00:30:52: if on a whole new prototype and so the question 00:30:52 --> 00:30:55: and maybe one you can kick off on this one, 00:30:55 --> 00:30:58: is what do you consider suburban like? What is the debt when we use this term? 00:30:58 --> 00:31:01: 00:31:01 --> 00:31:05: I mean, it comes from the notion related to the 00:31:05 --> 00:31:05: car,

00:31:05> 00:31:08:	and Moran's Harriet told says you know,
00:31:08> 00:31:11:	the commuter trip is something that is at risk.
00:31:11> 00:31:15:	But the all day local transit trip maybe rate greater
00:31:15> 00:31:18:	suburbs were built on this premise.
00:31:18> 00:31:20:	Of you know you're living and working,
00:31:20> 00:31:24:	being distant so where? What do you consider suburban and
00:31:24> 00:31:26:	what land use transportation,
00:31:26> 00:31:31:	development or patterns are really going to characterize this notion
00:31:31> 00:31:34:	of what is the future of suburbs?
00:31:34> 00:31:36:	Or is it? Is it suburbs 2.0 or is it
00:31:36> 00:31:40:	something we're going to give a different name to?
00:31:40> 00:31:44:	I think we're definitely going to see a shift redefining
00:31:44> 00:31:44:	suburbs.
00:31:44> 00:31:46:	So which is the new belts?
00:31:46> 00:31:49:	I think to answer this question.
00:31:49> 00:31:51:	Probably want to look at it from free like free
00:31:51> 00:31:52:	step standpoint.
00:31:52> 00:31:56:	The first looking at demographics and thinking about those are
00:31:56> 00:31:58:	the location that we already seen.
00:31:58> 00:32:00:	A lot of news article talking about people,
00:32:00> 00:32:02:	young people from downtown core,
00:32:02> 00:32:05:	then moving back or moving up to the suburban area
00:32:05> 00:32:08:	so that they can be close to their families.
00:32:08> 00:32:11:	But at the same time they're looking for development and
00:32:11> 00:32:15:	community that provide for these kind of convenient lifestyle.
00:32:15> 00:32:16:	So I think looking at the growth,
00:32:16> 00:32:19:	particularly for the Golden Golden Horseshoe,
00:32:19> 00:32:22:	we see that. Majority of the Grove is going to
00:32:22> 00:32:24:	be international growth,
00:32:24> 00:32:26:	so that means we're going to see a lot of
00:32:26> 00:32:30:	new immigrants looking for those places to be their landing
00:32:30> 00:32:31:	ground an I think,
00:32:31> 00:32:36:	Secondly, from transportation standpoint, what is interesting is that traditionally,
00:32:36> 00:32:40:	our cities it designed through a radial pattern of everybody
00:32:40> 00:32:42:	trying commuting from point to point.
00:32:42> 00:32:46:	So when that happens, is creating this extreme hyper density
00:32:46> 00:32:49:	as both the source and also the destination,
00:32:49> 00:32:52:	so we gotta. Situation, look at a tour and sprau
00:32:52> 00:32:55:	even at some of the we call it an item
00:32:55> 00:32:59:	five in the in the greater Golden Horseshoe Bay area

00:32:59> 00:33:02:	and one of the things that will be very interesting
00:33:02> 00:33:05:	and I think would change is we're going to start
00:33:06> 00:33:07:	looking at a WAP.
00:33:07> 00:33:11:	So look at how Paris is also deliberately creating these
00:33:11> 00:33:15:	web of more gentle and conecting lateral connection from
	both
00:33:15> 00:33:17:	transportation and regional Greenway.
00:33:17> 00:33:21:	And also how we're distributing high in density.
00:33:21> 00:33:25:	So I think from that standpoint we're going to see
00:33:25> 00:33:27:	a different definition of suburb,
00:33:27> 00:33:32:	which is a connection of this multicenter across the region,
00:33:32> 00:33:35:	and I think largely is that one of the key
00:33:35> 00:33:38:	thing that's a lot of debate is at how we
00:33:38> 00:33:42:	define density in terms of how it can be come
00:33:42> 00:33:45:	meaningful density to the existing community,
00:33:45> 00:33:48:	and it's really a matter about form.
00:33:48> 00:33:52:	So I think on going forward focusing is on creating.
00:33:52> 00:33:56:	A condition that is providing bill form that is hugging
00:33:56> 00:33:59:	the ground instead of providing a linear that kind of
00:33:59> 00:34:02:	mix users is provide pockets of mixed users,
00:34:02> 00:34:05:	so I think we're going to see a gradual change,
00:34:05> 00:34:10:	but it will be a multicenter know that collectively creating
00:34:10> 00:34:11:	a new form of web system.
00:34:11> 00:34:13:	Thanks heritage F.
00:34:17> 00:34:20:	I would agree with a lot of what Yvonne had
00:34:20> 00:34:21:	to say.
00:34:21> 00:34:24:	I I would, I would say that suburbs are gonna
00:34:24> 00:34:25:	be.
00:34:25> 00:34:28:	Many of you are familiar with this concept of a
00:34:28> 00:34:32:	transect that the greatest density in a region is going
00:34:32> 00:34:34:	to be in the downtown.
00:34:34> 00:34:38:	But I I think the notion of multicentered regions is
00:34:38> 00:34:42:	already visible in the landscape of most regions,
00:34:42> 00:34:45:	and I think what we're going to see is that
00:34:45> 00:34:49:	the suburbs are going to get denser and more convenient.
00:34:49> 00:34:51:	And when I say denser,
00:34:51> 00:34:55:	I'm not talking about downtown levels of density,
00:34:55> 00:34:59:	but but not just single family enclaves either anymore.
00:34:59> 00:35:02:	And part of that conversation is because we are having
00:35:03> 00:35:06:	a confluence of of a whole bunch of issues were
00:35:06> 00:35:10:	not just recovering from covid in in many parts of
00:35:10> 00:35:14:	North America were were grappling with issues of equity,

00:35:14> 00:35:19:	Anne Anne racial justice. We're dealing with the climate crisis
00:35:19> 00:35:22:	and a lot of employers are looking to.
00:35:22> 00:35:25:	Focus on low or 0 carbon approaches to to their
00:35:25> 00:35:26:	business,
00:35:26> 00:35:30:	an increasingly that is going to influence the degree to
00:35:30> 00:35:34:	which they want to encourage work from home or help
00:35:34> 00:35:39:	to subsidise an employee's way of getting to the office.
00:35:39> 00:35:41:	Whether that's or to the workplace,
00:35:41> 00:35:45:	wherever that is an access is going to become more
00:35:45> 00:35:50:	important as a measurement of our transportation performance for the
00:35:51> 00:35:52:	transportation system.
00:35:52> 00:35:55:	But just the notion that even in the suburbs,
00:35:55> 00:35:58:	even in you know wherever you are in the region,
00:35:58> 00:36:02:	proximity and convenience, proximity to amenities,
00:36:02> 00:36:06:	proximity to daily needs is becoming more and more important
00:36:06> 00:36:07:	than that,
00:36:07> 00:36:10:	and there's going to be more demand to provide it.
00:36:10> 00:36:13:	Like again, not overwhelming intensities,
00:36:13> 00:36:15:	but so that you know you can walk to meet
00:36:16> 00:36:17:	some of your daily needs.
00:36:17> 00:36:21:	Or take a very short trip to do that.
00:36:21> 00:36:25:	Jeff, is there anything you'd like to add?
00:36:25> 00:36:30:	Yeah, I just wanted to connect the dots that Yvonne
00:36:30> 00:36:35:	and Harriet articulated so well with a question.
00:36:35> 00:36:37:	From Eileen in the chat,
00:36:37> 00:36:40:	which was a good one,
00:36:40> 00:36:42:	Eileen said.
00:36:42> 00:36:46:	My experience is that existing suburban areas,
00:36:46> 00:36:50:	current residents are often resistant to densification more generally,
00:36:50> 00:36:53:	growth that changes their community.
00:36:53> 00:36:56:	What were your experiences? How did you handle and resolve
00:36:57> 00:36:57:	these?
00:36:57> 00:37:00:	I think I don't think we're talking about a one
00:37:00> 00:37:01:	size fits all,
00:37:01> 00:37:04:	where it's you know it's either going to be urban
00:37:04> 00:37:06:	or it's worth suburban.
00:37:06> 00:37:10:	I think. Suburban densification what we're seeing is that communities
00:37:10> 00:37:12:	are embracing that,

00:37:12> 00:37:20:	particularly in. Office corridors with season parking and really unrealized.
00:37:20> 00:37:23:	Land use potential.
00:37:23> 00:37:26:	Anne.
00:37:26> 00:37:28:	What we found sort of looking nationally,
00:37:28> 00:37:31:	but even it applies to.
00:37:31> 00:37:36:	Heartland communities like where I am is that the market
00:37:36> 00:37:40:	for urban or suburban densification is maybe 30 to 40%
00:37:40> 00:37:45:	of the market. In the suburban areas which have great
00:37:45> 00:37:47:	benefits in terms of,
00:37:47> 00:37:53:	say, higher wage jobs or proverbial better school districts and
00:37:53> 00:37:59:	such are woefully under serving a segment of the marketplace
00:37:59> 00:38:04:	by just offering housing only subdivisions.
00:38:04> 00:38:08:	So we think that there's an opportunity and upside to
00:38:08> 00:38:12:	create more more density through a mix of uses,
00:38:12> 00:38:17:	that is transit connected. And walkable.
00:38:17> 00:38:18:	In in these suburban areas.
00:38:18> 00:38:21:	And that's not going to be for everybody,
00:38:21> 00:38:24:	but we think they're currently underserved and could represent around
00:38:24> 00:38:25:	30 to 40%
00:38:25> 00:38:27:	of the market.
00:38:25> 00:38:27: 00:38:27> 00:38:29:	of the market. Thanks Jeff, and I think so.
00:38:27> 00:38:29:	Thanks Jeff, and I think so.
00:38:27> 00:38:29: 00:38:29> 00:38:33:	Thanks Jeff, and I think so. What's interesting and this is our next question and the
00:38:27> 00:38:29: 00:38:29> 00:38:33: 00:38:33> 00:38:37:	Thanks Jeff, and I think so. What's interesting and this is our next question and the next question I'm going to ask you is sort of
00:38:27> 00:38:29: 00:38:29> 00:38:33: 00:38:33> 00:38:37: 00:38:37> 00:38:38:	Thanks Jeff, and I think so. What's interesting and this is our next question and the next question I'm going to ask you is sort of thinking about.
00:38:27> 00:38:29: 00:38:29> 00:38:33: 00:38:33> 00:38:37: 00:38:37> 00:38:38: 00:38:38> 00:38:41:	Thanks Jeff, and I think so. What's interesting and this is our next question and the next question I'm going to ask you is sort of thinking about. Use this word in quotation marks. The governance models that enable what we're describing to
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00:38:27> 00:38:29: 00:38:29> 00:38:33: 00:38:33> 00:38:37: 00:38:37> 00:38:38: 00:38:38> 00:38:41: 00:38:41> 00:38:46: 00:38:46> 00:38:48: 00:38:48> 00:38:52:	Thanks Jeff, and I think so. What's interesting and this is our next question and the next question I'm going to ask you is sort of thinking about. Use this word in quotation marks. The governance models that enable what we're describing to happen, so we're into it's you know, two countries. Different types of legislation,
00:38:27> 00:38:29: 00:38:29> 00:38:33: 00:38:33> 00:38:37: 00:38:37> 00:38:38: 00:38:38> 00:38:41: 00:38:41> 00:38:46: 00:38:46> 00:38:48: 00:38:48> 00:38:52: 00:38:52> 00:38:56:	Thanks Jeff, and I think so. What's interesting and this is our next question and the next question I'm going to ask you is sort of thinking about. Use this word in quotation marks. The governance models that enable what we're describing to happen, so we're into it's you know, two countries. Different types of legislation, different types of governance, the concept of mixed use,
00:38:27> 00:38:29: 00:38:29> 00:38:33: 00:38:33> 00:38:37: 00:38:37> 00:38:38: 00:38:38> 00:38:41: 00:38:41> 00:38:46: 00:38:46> 00:38:48: 00:38:48> 00:38:52: 00:38:52> 00:38:56: 00:38:56> 00:39:00:	Thanks Jeff, and I think so. What's interesting and this is our next question and the next question I'm going to ask you is sort of thinking about. Use this word in quotation marks. The governance models that enable what we're describing to happen, so we're into it's you know, two countries. Different types of legislation, different types of governance, the concept of mixed use, more dense communities precedes a pandemic.
00:38:27> 00:38:29: 00:38:29> 00:38:33: 00:38:33> 00:38:37: 00:38:37> 00:38:38: 00:38:38> 00:38:41: 00:38:41> 00:38:46: 00:38:46> 00:38:48: 00:38:48> 00:38:52: 00:38:52> 00:38:56: 00:38:56> 00:39:00: 00:39:00> 00:39:04:	Thanks Jeff, and I think so. What's interesting and this is our next question and the next question I'm going to ask you is sort of thinking about. Use this word in quotation marks. The governance models that enable what we're describing to happen, so we're into it's you know, two countries. Different types of legislation, different types of governance, the concept of mixed use, more dense communities precedes a pandemic. We have an opportunity through the pandemic to think about
00:38:27> 00:38:29: 00:38:29> 00:38:33: 00:38:33> 00:38:37: 00:38:37> 00:38:38: 00:38:38> 00:38:41: 00:38:41> 00:38:46: 00:38:46> 00:38:48: 00:38:48> 00:38:52: 00:38:52> 00:38:56: 00:38:56> 00:39:00: 00:39:00> 00:39:04: 00:39:04> 00:39:08:	Thanks Jeff, and I think so. What's interesting and this is our next question and the next question I'm going to ask you is sort of thinking about. Use this word in quotation marks. The governance models that enable what we're describing to happen, so we're into it's you know, two countries. Different types of legislation, different types of governance, the concept of mixed use, more dense communities precedes a pandemic. We have an opportunity through the pandemic to think about what are the systemic changes that enable the kind of
00:38:27> 00:38:29: 00:38:29> 00:38:33: 00:38:33> 00:38:37: 00:38:37> 00:38:38: 00:38:38> 00:38:41: 00:38:41> 00:38:46: 00:38:46> 00:38:48: 00:38:48> 00:38:52: 00:38:52> 00:38:56: 00:38:56> 00:39:00: 00:39:04> 00:39:04: 00:39:04> 00:39:09:	Thanks Jeff, and I think so. What's interesting and this is our next question and the next question I'm going to ask you is sort of thinking about. Use this word in quotation marks. The governance models that enable what we're describing to happen, so we're into it's you know, two countries. Different types of legislation, different types of governance, the concept of mixed use, more dense communities precedes a pandemic. We have an opportunity through the pandemic to think about what are the systemic changes that enable the kind of development.
00:38:27> 00:38:29: 00:38:29> 00:38:33: 00:38:33> 00:38:37: 00:38:37> 00:38:38: 00:38:38> 00:38:41: 00:38:41> 00:38:46: 00:38:46> 00:38:48: 00:38:48> 00:38:52: 00:38:52> 00:38:56: 00:38:56> 00:39:00: 00:39:00> 00:39:04: 00:39:04> 00:39:08: 00:39:08> 00:39:09: 00:39:09> 00:39:12:	Thanks Jeff, and I think so. What's interesting and this is our next question and the next question I'm going to ask you is sort of thinking about. Use this word in quotation marks. The governance models that enable what we're describing to happen, so we're into it's you know, two countries. Different types of legislation, different types of governance, the concept of mixed use, more dense communities precedes a pandemic. We have an opportunity through the pandemic to think about what are the systemic changes that enable the kind of development. An investment that we're talking about here.
00:38:27> 00:38:29: 00:38:29> 00:38:33: 00:38:33> 00:38:37: 00:38:37> 00:38:38: 00:38:38> 00:38:41: 00:38:41> 00:38:46: 00:38:46> 00:38:48: 00:38:48> 00:38:52: 00:38:52> 00:38:56: 00:38:56> 00:39:00: 00:39:00> 00:39:04: 00:39:04> 00:39:08: 00:39:08> 00:39:09: 00:39:09> 00:39:12: 00:39:12> 00:39:17:	Thanks Jeff, and I think so. What's interesting and this is our next question and the next question I'm going to ask you is sort of thinking about. Use this word in quotation marks. The governance models that enable what we're describing to happen, so we're into it's you know, two countries. Different types of legislation, different types of governance, the concept of mixed use, more dense communities precedes a pandemic. We have an opportunity through the pandemic to think about what are the systemic changes that enable the kind of development. An investment that we're talking about here. So how can public and private sectors work together with
00:38:27> 00:38:29: 00:38:29> 00:38:33: 00:38:33> 00:38:38: 00:38:37> 00:38:38: 00:38:38> 00:38:41: 00:38:41> 00:38:46: 00:38:46> 00:38:48: 00:38:48> 00:38:52: 00:38:52> 00:38:56: 00:38:56> 00:39:00: 00:39:00> 00:39:04: 00:39:04> 00:39:08: 00:39:08> 00:39:09: 00:39:09> 00:39:12: 00:39:12> 00:39:17: 00:39:17> 00:39:19:	Thanks Jeff, and I think so. What's interesting and this is our next question and the next question I'm going to ask you is sort of thinking about. Use this word in quotation marks. The governance models that enable what we're describing to happen, so we're into it's you know, two countries. Different types of legislation, different types of governance, the concept of mixed use, more dense communities precedes a pandemic. We have an opportunity through the pandemic to think about what are the systemic changes that enable the kind of development. An investment that we're talking about here. So how can public and private sectors work together with residents to expand urban nodes?

00:39:27> 00:39:29:	What is the role of communities?
00:39:29> 00:39:31:	So this is back to my question.
00:39:31> 00:39:34:	A little bit of which is related to governance.
00:39:34> 00:39:37:	How can communities determine the quote,
00:39:37> 00:39:41:	unquote, right level of density when advancing things like infill
00:39:41> 00:39:43:	or transit oriented development?
00:39:43> 00:39:46:	So it's sort of a very layered topic question,
00:39:46> 00:39:48:	but I'll have you take a go at it and
00:39:48> 00:39:51:	I think that it'll stir some more conversation.
00:39:55> 00:39:57:	Yeah, I'll take it one at a time and I
00:39:57> 00:39:57:	have.
00:39:57> 00:40:00:	I have trouble walking and chewing gum at the same
00:40:00> 00:40:03:	time so I'm gonna take the first one and then
00:40:03> 00:40:04:	thank you.
00:40:04> 00:40:07:	Thank you and maybe we can get to the second
00:40:07> 00:40:07:	one.
00:40:07> 00:40:10:	So I I think around this notion of public and
00:40:10> 00:40:12:	private sectors working together.
00:40:12> 00:40:14:	You know what I found is that.
00:40:16> 00:40:22:	There's a lot of common ground that we can get
00:40:22> 00:40:22:	to.
00:40:22> 00:40:27:	With the private sector, which is profit driven and the
00:40:27> 00:40:28:	public sector,
00:40:28> 00:40:31:	which is which is community driven,
00:40:31> 00:40:34:	and I think a lot of it goes to.
00:40:34> 00:40:41:	Understanding the same baseline level of of what is true
00:40:41> 00:40:42:	or data.
00:40:42> 00:40:45:	We have a saying in our firm that in God
00:40:45> 00:40:50:	we trust all others bring data so you know understanding
00:40:50> 00:40:53:	what we're all looking at as a baseline is really
00:40:53> 00:40:59:	important for the private sector and public sector too.
00:40:59> 00:41:03:	Understand how together they're going to sort of address the
00:41:03> 00:41:03:	issues.
00:41:03> 00:41:07:	On the on the private around the public sector,
00:41:07> 00:41:11:	growing tax base creating a more resilient economy.
00:41:11> 00:41:17:	These are all really important really important factors to provide
00:41:17> 00:41:20:	important local Global Services.
00:41:20> 00:41:24:	Developers private sector would like to.
00:41:24> 00:41:29:	Make money to be a sustainable business center so.
00:41:29> 00:41:33:	My comments before about understanding that there may be
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00:41:33> 00:41:34:	30 or 40%
00:41:34> 00:41:39:	approximately segment of the market that desires mixed use
00:41:39> 00:41:40:	walkable urban places.
00:41:40> 00:41:44:	In suburban areas that are perhaps underserved is one of
00:41:44> 00:41:46:	those ways in which we could,
00:41:46> 00:41:49:	you know, start to get a common understanding of what.
00:41:49> 00:41:53:	What is true and what is the baseline that we
00:41:53> 00:41:55:	can all work together from?
00:41:55> 00:41:57:	So I think that's one point,
00:41:57> 00:42:01:	and I think in general local government just hands the
00:42:01> 00:42:04:	keys to the private sector and trust them to bring
00:42:04> 00:42:05:	all the data.
00:42:05> 00:42:09:	To the table, I think communities should have a much
00:42:09> 00:42:13:	more proactive understanding of their own marketplace and how that
00:42:13> 00:42:17:	relates to their own economic development and land use strategy.
00:42:17> 00:42:20:	So that that's one point.
00:42:20> 00:42:23:	The second point is that.
00:42:23> 00:42:26:	I think that.
00:42:26> 00:42:31:	You also have to really look at who's who's leading
00:42:32> 00:42:33:	that charge.
00:42:33> 00:42:37:	There are cases of week.
00:42:37> 00:42:40:	Mayors or or strong mayors,
00:42:40> 00:42:44:	and I think it really takes strong leadership from the
00:42:44> 00:42:46:	public sector,
00:42:46> 00:42:49:	particularly in a suburban community,
00:42:49> 00:42:53:	to help articulate the case that.
00:42:53> 00:42:55:	You know, This is why we need our community to
00:42:55> 00:42:59:	go this way in terms of increasing access to affordable
00:42:59> 00:43:02:	housing so that we can create more of a diversity
00:43:02> 00:43:06:	of people in our community to to address the jobs
00:43:06> 00:43:09:	that we need to have in our community.
00:43:09> 00:43:11:	Expand The tax base. Like I said,
00:43:11> 00:43:13:	be able to provide to provide services.
00:43:13> 00:43:16:	Now. You oftentimes don't have that.
00:43:16> 00:43:19:	That sort of leadership at a local government level for
00:43:19> 00:43:20:	a number of reasons.
00:43:20> 00:43:22:	In the absence of that,
00:43:22> 00:43:25:	I think the philanthropic community can play a role.
00:43:25> 00:43:30:	If there's a strong philanthropy or a strong anchor institution
00:43:30> 00:43:33:	that can survive and move through.

00:43:33> 00:43:38:	Political cycles and whoever which party is in power.
00:43:38> 00:43:42:	That can be a way in which.
00:43:42> 00:43:46:	Communities can take the Longview and look at a long
00:43:46> 00:43:49:	term strategy to create a more resilient.
00:43:51> 00:43:55:	Place, but they're trying to create.
00:43:55> 00:43:58:	So that was the first question I'm going to stop
00:43:58> 00:43:58:	here.
00:43:58> 00:43:59:	Yeah, I was gonna say,
00:43:59> 00:44:02:	what am I pause, we pause and then get back
00:44:02> 00:44:05:	to the other question 'cause I'm gonna ask her it
00:44:05> 00:44:08:	to jump in because we think about the public sector.
00:44:08> 00:44:12:	It's Jeff. You've alluded to the role of the municipalities,
00:44:12> 00:44:14:	but we have in our case provinces in the US
00:44:14> 00:44:16:	States the state has a role.
00:44:16> 00:44:18:	Federal governments have a role,
00:44:18> 00:44:21:	and Harriet, you've had the view from the national level.
00:44:21> 00:44:25:	When we talk about this collaboration and cooperation talk a
00:44:25> 00:44:27:	little bit about how you see.
00:44:27> 00:44:30:	The role of of the other levels of the public
00:44:30> 00:44:34:	sector being an important participant in this transformation.
00:44:37> 00:44:41:	Lovely, do you want me to talk about the which
00:44:41> 00:44:42:	level of government?
00:44:42> 00:44:45:	So I was thinking federal or when I any from
00:44:45> 00:44:46:	your experience,
00:44:46> 00:44:49:	may be I think from your perspective,
00:44:49> 00:44:53:	having I know you've participated in many different levels.
00:44:53> 00:44:56:	So so I I think I had mentioned earlier in
00:44:56> 00:44:58:	some remarks earlier.
00:44:58> 00:45:02:	A little bit about the the new administrations.
00:45:02> 00:45:07:	You know big plans around infrastructure and how that definition
00:45:07> 00:45:13:	of infrastructure includes things like affordable housing proximate to jobs.
00:45:13> 00:45:16:	It includes things like childcare,
00:45:16> 00:45:20:	so it's kind of really getting at what are the
00:45:20> 00:45:24:	things that enable people to enter the economy,
00:45:24> 00:45:28:	participate in the economy, and really looking at trying to
00:45:28> 00:45:33:	encourage States and localities to create those conditions.
00:45:33> 00:45:37:	Where everybody has the opportunity to be participating in the
00:45:38> 00:45:38:	economy,
00:45:38> 00:45:41:	'cause right now there are a lot of barriers to
00:45:41> 00:45:43:	that participation.

00:45:43> 00:45:46:	So I think that you know a smart federal government
00:45:46> 00:45:50:	would put money out there like the admitted by did
00:45:50> 00:45:51:	ministration Biden.
00:45:51> 00:45:56:	Harris Administration is proposing but probably require that the States
00:45:56> 00:46:00:	and localities do some amount of matching because there just
00:46:00> 00:46:03:	isn't enough federal money even when you have a T
00:46:03> 00:46:05:	at the end of a number.
00:46:05> 00:46:08:	To get the kind of change we're talking about,
00:46:08> 00:46:12:	if the other levels of government aren't rowing in the
00:46:12> 00:46:15:	same direction an our history has been,
00:46:15> 00:46:16:	we row in every direction.
00:46:16> 00:46:18:	An never at the same time.
00:46:18> 00:46:22:	So using the carrot, the carrot big enough to be
00:46:22> 00:46:22:	a stick,
00:46:22> 00:46:26:	like in this \$2 trillion infrastructure plan to then say,
00:46:26> 00:46:29:	OK, it states if you want to get some of
00:46:29> 00:46:30:	this money,
00:46:30> 00:46:33:	show me your money, show me how you are going
00:46:33> 00:46:36:	to be aligning your policy an your own spending to
00:46:36> 00:46:37:	support.
00:46:37> 00:46:40:	This direction and states can be saying the same things
00:46:40> 00:46:44:	to localities localities I'm gonna re allocate this money I
00:46:44> 00:46:46:	got from the federal government,
00:46:46> 00:46:49:	but I need you to show me your policy's,
00:46:49> 00:46:52:	your actions, your own investments of your capital budgets,
00:46:52> 00:46:56:	how they're also going to be aligned so that we're
00:46:56> 00:46:59:	spending in the same direction so that were much more
00:46:59> 00:47:03:	likely to get the kind of outcomes that we desperately
00:47:03> 00:47:05:	need. And, you know?
00:47:05> 00:47:09:	What's a little bit unusual and very gratifying is that
00:47:09> 00:47:13:	we normally solve one of these problems at a time.
00:47:13> 00:47:16:	We don't try to solve them at the same time,
00:47:16> 00:47:19:	access an equity, bolstering the economy,
00:47:19> 00:47:25:	creating new infrastructure investments and trying to address global climate
00:47:25> 00:47:25:	change.
00:47:25> 00:47:29:	So trying to do those four things at once are
00:47:29> 00:47:30:	it is hard.
00:47:30> 00:47:33:	But it also means that maybe we can make \$1.00
00:47:33> 00:47:36:	work to solve those four problems.

00:47:36> 00:47:39:	All problems in all those quadrants instead of spending \$4
00:47:39> 00:47:40:	to do that.
00:47:40> 00:47:42:	So I think there's a.
00:47:42> 00:47:45:	There's some real opportunity in this approach.
00:47:45> 00:47:48:	Thanks, Yvonne. Did you wanna add on to that?
00:47:48> 00:47:51:	Yeah I think what is very interesting is right on
00:47:52> 00:47:52:	point is.
00:47:52> 00:47:55:	There seems to be a missing opportunity in the past
00:47:56> 00:47:58:	when we try to deal with one problem at a
00:47:58> 00:48:02:	time and there's no forum to capture the values that
00:48:02> 00:48:04:	is creating by cross cutting benefits.
00:48:04> 00:48:08:	So I think what is interesting is that recently have
00:48:08> 00:48:12:	a conversation with some of the calling from Scandinavian cities
00:48:12> 00:48:15:	and they talk about triple Helix model and I think
00:48:15> 00:48:17:	for. For our world in here,
00:48:17> 00:48:20:	there's opportunity for called Triple Helix,
00:48:20> 00:48:21:	so that is public sector,
00:48:21> 00:48:25:	private sector, the community and also academia and for private
00:48:25> 00:48:29:	sector what we learned is that especially when we're trying
00:48:29> 00:48:29:	to do this,
00:48:29> 00:48:33:	paradigm shift is the decision-making process is very very lengthy
00:48:33> 00:48:36:	because everybody is having a old rulebook.
00:48:36> 00:48:39:	So I think touching on what Jeff was talking about,
00:48:39> 00:48:43:	which is really fundamental, is having a key common baseline
00:48:43> 00:48:44:	and public health.
00:48:44> 00:48:47:	Using that metrics, I think that will be a very
00:48:47> 00:48:48:	compelling universal.
00:48:48> 00:48:52:	Line in terms of driving the performance and from public
00:48:52> 00:48:54:	sector perspective,
00:48:54> 00:48:57:	I see that municipality may approach it in a more
00:48:57> 00:49:03:	collegial and collaborative relationship and is more focusing on collaboration.
00:49:03> 00:49:08:	Focusing on being proactive to provide clear vision for the
00:49:08> 00:49:08:	glue.
00:49:08> 00:49:10:	So that is the common ground.
00:49:10> 00:49:14:	So which is the public realm or focusing on creating
00:49:14> 00:49:16:	the equitable community,
00:49:16> 00:49:20:	not just individual development. And for the community,
00:49:20> 00:49:23:	I think there is an opportunity for them to also

00:49:23> 00:49:24:	be encouraged to,
00:49:24> 00:49:27:	and also feel welcome that they want to share ideas.
00:49:27> 00:49:30:	So some of the model bottom up model is that
00:49:30> 00:49:32:	maybe they come up with business ideas.
00:49:32> 00:49:36:	They really want to do something within the community and
00:49:36> 00:49:38:	see results right away doing pilots.
00:49:38> 00:49:40:	So how can other sectors to make it easy for
00:49:41> 00:49:42:	them to make that happen?
00:49:42> 00:49:46:	I think that's very important and then maybe opportunity to
00:49:46> 00:49:48:	capture a big portion of the informal economy.
00:49:48> 00:49:51:	And for academia what we learn is that.
00:49:51> 00:49:54:	A lot of University they are looking for a good
00:49:54> 00:49:55:	problem to solve,
00:49:55> 00:50:00:	so this are urbanising suburbia or delivering transit oriented communities.
00:50:00> 00:50:04:	Is very interesting because it's not just about the new
00:50:04> 00:50:08:	growth area but also the surrounding area so I can
00:50:08> 00:50:08:	see.
00:50:08> 00:50:13:	Having that new ecosystem of collaboration so all three of
00:50:13> 00:50:18:	you talked about the importance of the convergence of purpose
00:50:18> 00:50:23:	vision ability an I would say belief that by working
00:50:23> 00:50:25:	together there is huge benefits.
00:50:25> 00:50:30:	So I'm going to just push this a little further.
00:50:30> 00:50:35:	Just 'cause of my experience working in the last decade
00:50:35> 00:50:38:	or so in across the region in particular.
00:50:38> 00:50:41:	And if I was to ask each of you or
00:50:41> 00:50:42:	any of you,
00:50:42> 00:50:46:	you know there's about 500,000 steps towards building collaboration.
00:50:46> 00:50:49:	Are there things that are more critical?
00:50:49> 00:50:53:	I think Jeff you talked about leadership and what you
00:50:53> 00:50:53:	know.
00:50:53> 00:50:57:	Anyone sitting in this room in this web and are
00:50:57> 00:50:58:	now saying yes,
00:50:58> 00:51:00:	I, I agree. I believe collaboration,
00:51:00> 00:51:04:	different levels of government, different sectors.
00:51:04> 00:51:08:	It should all come together where where to start.
00:51:08> 00:51:10:	Where, how do you prioritize,
00:51:10> 00:51:14:	because oh, how do you create these tables just in
00:51:14> 00:51:17:	your own experience or what you've observed,
00:51:17> 00:51:20:	or where you've seen success happen?
00:51:20> 00:51:23:	I know this isn't in the prescribed questions,

00:51:23> 00:51:27: 00:51:27> 00:51:30: 00:51:30> 00:51:33:	but I think the conversation sort of begs that question. And anyone can go. At anytime.
00:51:33> 00:51:35:	Well, we've all mentioned the word vision,
00:51:35> 00:51:38:	and I know a lot of our colleagues in the
00:51:38> 00:51:39:	private sector.
00:51:39> 00:51:42:	They usually, if they have a project there,
00:51:42> 00:51:45:	they you know they come into your office with a
00:51:45> 00:51:49:	vision of what this could do for the community of
00:51:49> 00:51:50:	what this could be.
00:51:50> 00:51:53:	I think that you know governments do,
00:51:53> 00:51:58:	and especially local governments, and in their planning documents do
00:51:58> 00:52:01:	a pretty decent job of talking about the future,
00:52:01> 00:52:05:	talking about where the Community needs to be headed.
00:52:05> 00:52:08:	I think. I think Vision is a place to start.
00:52:08> 00:52:11:	You have to have some common ground.
00:52:11> 00:52:15:	Most of these planning documents start with something more basic
00:52:15> 00:52:16:	even than vision,
00:52:16> 00:52:19:	which is a set of shared values.
00:52:19> 00:52:23:	So what are the things that you know a given
00:52:23> 00:52:26:	community believes is is a is part of their set
00:52:26> 00:52:28:	of shared values?
00:52:28> 00:52:31:	I think that is the place to start any conversation
00:52:32> 00:52:33:	and then to move on.
00:52:33> 00:52:37:	You know where starting from our shared values.
00:52:37> 00:52:40:	Where are we trying to take this community?
00:52:40> 00:52:43:	What deficits are we trying to fix?
00:52:43> 00:52:46:	What assets are we trying to build on?
00:52:46> 00:52:49:	You know what changes are we going to have to
00:52:49> 00:52:51:	try to manage in this community?
00:52:51> 00:52:54:	We know that. No community is static,
00:52:54> 00:52:57:	nothing stays the same. So how you know?
00:52:57> 00:53:00:	How do we see things changing in the future and
00:53:00> 00:53:03:	how are we going to try to maintain our values
00:53:03> 00:53:06:	and improve the lives of the people that live in
00:53:06> 00:53:09:	our community? It through the changes that we see coming.
00:53:09> 00:53:13:	I think that's a place to start the conversation and
00:53:13> 00:53:16:	and anyone can could enter into that dialogue.
00:53:16> 00:53:19:	Ann and talk about what their project was ther company,
00:53:19> 00:53:23:	what their neighborhood, you know how they want to.

00:53:23> 00:53:26:	Contribute toward that shared outcome.
00:53:26> 00:53:29:	Thanks so much Harriet and and we have quite a
00:53:29> 00:53:32:	stream of questions coming in.
00:53:32> 00:53:36:	So Ivan and Jeff. Unless you've got something to add
00:53:36> 00:53:36:	to that,
00:53:36> 00:53:39:	I think we can move over if it's OK with
00:53:40> 00:53:43:	you to the to the questions and I believe there's
00:53:43> 00:53:47:	an upvote option in here and so I'm going to
00:53:47> 00:53:51:	start with a question from Jane.
00:53:51> 00:53:55:	There's a study mentioned in a slate article that worked
00:53:55> 00:53:56:	that work from home.
00:53:56> 00:54:00:	Contrary to popular belief, may actually increase vehicles.
00:54:00> 00:54:05:	VMT vehicle miles traveled since people are not as frequently
00:54:05> 00:54:08:	located in transit rich urban urban areas.
00:54:08> 00:54:10:	Just going to skip over a bit.
00:54:10> 00:54:15:	What transit teody strategies are available to us to add
00:54:15> 00:54:20:	this to address this potential shift to homework travel patterns?
00:54:20> 00:54:23:	Who would like to?
00:54:23> 00:54:26:	Swallow that very.
00:54:26> 00:54:29:	Big question. What are the strategies?
00:54:29> 00:54:33:	So there were two things that were so that question.
00:54:33> 00:54:37:	There was also a question about the degree to which
00:54:37> 00:54:41:	employers want to allow work from home or they happy
00:54:41> 00:54:45:	to ditch the office and have everybody be be any
00:54:45> 00:54:49:	place. I think you know there are.
00:54:49> 00:54:53:	Some advantages to that. Imagine you could draw from a
00:54:53> 00:54:57:	global talent pool and not have to be confined to
00:54:57> 00:54:58:	any given geography.
00:54:58> 00:55:02:	That being said, most employers seem to want to tether
00:55:02> 00:55:06:	employees to the office to some degree so that you
00:55:06> 00:55:10:	know very few places seem to be thinking about not
00:55:10> 00:55:14:	having anybody come back. But they are also contemplating a
00:55:14> 00:55:18:	lot more work from home than there was pre covid.
00:55:18> 00:55:21:	So I think that. That a lot of places are
00:55:21> 00:55:24:	going to be trying to operate this hybrid model,
00:55:24> 00:55:28:	which means that you know working 120 miles away or
00:55:28> 00:55:31:	living 120 miles away from your office.
00:55:31> 00:55:34:	You know isn't so feasable even if you have to
00:55:35> 00:55:37:	only come in two times a week,
00:55:37> 00:55:39:	so there's still, you know,

00:55:39 --> 00:55:42: maybe more of a tether than just being able to 00:55:42 --> 00:55:43: be anywhere, 00:55:43 --> 00:55:46: and I think that. 00:55:46 --> 00:55:50: You know the other part of it is that it's 00:55:50 --> 00:55:55: not just that there's no carbon or no travel associated 00:55:55 --> 00:55:57: with work from home. 00:55:57 --> 00:55:59: I know that a lot of people who are commuting 00:56:00 --> 00:56:02: were making a whole series of trips as a part 00:56:02 --> 00:56:04: of their commute trip. 00:56:04 --> 00:56:06: They were dropping kids off at daycare. 00:56:06 --> 00:56:08: They were picking up dry cleaning, 00:56:08 --> 00:56:11: you know, on the way home they were stopping at 00:56:11 --> 00:56:12: the grocery store. 00:56:12 --> 00:56:15: So without that commute trip to anchor it. 00:56:15 --> 00:56:18: Those other trips are in many cases might still be 00:56:18 --> 00:56:18: happening, 00:56:18 --> 00:56:20: so you know it's not it. 00:56:20 --> 00:56:23: It really does depend on where you are and what 00:56:23 --> 00:56:24: your circumstances, 00:56:24 --> 00:56:27: but in general you know the the idea of 00:56:27 --> 00:56:28: proximity and convenience. 00:56:28 --> 00:56:33: That is, uh, increasing like we'd like to have more 00:56:33 --> 00:56:35: convenience. 00:56:35 --> 00:56:37: I just wanted to that I think the city of 00:56:37 --> 00:56:41: Proximity model is fundamental at different scale. 00:56:41 --> 00:56:44: Whether we're applying the same scale in downtown, 00:56:44 --> 00:56:47: we see that the downtown core is getting transformed. 00:56:47 --> 00:56:51: The officers is thinking about introducing living users. 00:56:51 --> 00:56:53: Same thing in the suburbs, 00:56:53 --> 00:56:57: and I think Rudy focusing on integrating both the users 00:56:57 --> 00:56:58: flexibility in users, 00:56:58 --> 00:57:02: focusing on ability to walk through daily needs not just 00:57:02 --> 00:57:05: 15 minutes but is 5 minute is one minute. 00:57:05 --> 00:57:11: That experience is fundamental. So he's not relying on driving 00:57:11 --> 00:57:16: or even looking at a micro mobility as a solution. 00:57:16 --> 00:57:20: OK, so there is a dedicated Jeff question here from 00:57:20 --> 00:57:23: all the Hoosiers in the crowd. 00:57:23 --> 00:57:26: The question Jeff is, and I think karyotin Ivan. 00:57:26 --> 00:57:29: Feel free to feel free to jump in if you 00:57:29 --> 00:57:30: would like. 00:57:30 --> 00:57:35: What unique strategies and arguments for Tod have you

found successful in the car? 00:57:35 --> 00:57:36: 00:57:36 --> 00:57:38: Loving Midwest? 00:57:40 --> 00:57:42: Great question. 00:57:42 --> 00:57:45: My rule of thumb is try to meet people where 00:57:45 --> 00:57:46: they are. 00:57:46 --> 00:57:50: And so we're. 00:57:50 --> 00:57:54: You know, I think teody 00:57:54 --> 00:57:59: we can talk about it from a sustainability perspective or 00:57:59 --> 00:58:01: resiliency perspective. 00:58:01 --> 00:58:04: It's better for the environment. 00:58:04 --> 00:58:08: Their whole slew of a very positive assets and benefits 00:58:08 --> 00:58:09: 00:58:11 --> 00:58:13: That I, you know, I buy into that I believe 00:58:13 --> 00:58:13: in, 00:58:13 --> 00:58:16: but it doesn't mean the person I'm talking to or 00:58:17 --> 00:58:19: the policy maker I'm trying to connect with. 00:58:19 --> 00:58:22: Buys into those. So what I try to do is 00:58:22 --> 00:58:24: meet meet people where they are, 00:58:24 --> 00:58:27: which is go back to. 00:58:27 --> 00:58:29: The. 00:58:29 --> 00:58:33: The economic case. And so a little bit of context. 00:58:33 --> 00:58:39: Here in Indiana we have something called property tax caps. 00:58:39 --> 00:58:43: So meaning that property taxes are capped at a certain 00:58:43 --> 00:58:48: level based on the land use and so municipalities can 00:58:48 --> 00:58:54: only increase their assessed value by either annexation or increasing the efficiency and productivity of their land use from a 00:58:54 --> 00:58:58: 00:58:59 --> 00:59:00: tax revenue. 00:59:00 --> 00:59:06: Perspective. So a lot of communities can't annex. 00:59:06 --> 00:59:09: And So what we try to do is frame the 00:59:09 --> 00:59:10: creation of mixed use, 00:59:10 --> 00:59:14: walkable places that are transit connected. 00:59:14 --> 00:59:19:

00:59:14 --> 00:59:19: As being more efficient to service from an infrastructure perspective.

00:59:22 --> 00:59:26: They also generate more tax revenue per acre.
00:59:26 --> 00:59:33: Then single use auto centric land use patterns.
00:59:33 --> 00:59:36: Which is something we've had to really try

00:59:36 --> 00:59:38: to hammer over and over again.

00:59:38 --> 00:59:42: Getting local elected officials.

00:59:42 --> 00:59:46: And constituents to start to understand that's the metric they

00:59:46 --> 00:59:48: really need to be focused on.

00:59:48 --> 00:59:51: And then third, and this is where you know,

00:59:51> 00:59:54:	focusing on the private sector and their role in creating
00:59:54> 00:59:58:	this is bringing data that shows that there is a
00:59:58> 00:59:59:	market demand.
00:59:59> 01:00:03:	Are for the creation of these types of places.
01:00:03> 01:00:05:	So you address it on the cost side more efficient
01:00:05> 01:00:07:	from an infrastructure perspective,
01:00:07> 01:00:10:	you you address it on the revenue side in terms
01:00:10> 01:00:13:	of tax revenues and you show that there's a market
01:00:13> 01:00:15:	for it that is currently underserved.
01:00:15> 01:00:19:	That's how we've started to change the conversation.
01:00:19> 01:00:22:	If on our hair it did you have any additional?
01:00:22> 01:00:24:	I know you're not who's yours,
01:00:24> 01:00:26:	but you might have some other suggestions,
01:00:26> 01:00:28:	so one of the initiatives that we're taking,
01:00:28> 01:00:30:	I think.
01:00:30> 01:00:38:	It's very compelling. Is removing minimum parking
	requirement deliberately in
01:00:38> 01:00:39:	certain location an?
01:00:39> 01:00:42:	At the same time, is creating a path set so
01:00:42> 01:00:46:	it provides certainty of how development can move through a
01:00:47> 01:00:48:	certain time frame,
01:00:48> 01:00:51:	and I think the common national both would create a
01:00:51> 01:00:54:	market and we can really see the kind of you
01:00:54> 01:00:58:	know urban changes happening in in these modes needed
	places
01:00:58> 01:01:00:	at the right time.
01:01:02> 01:01:06:	I would just say that one of the things that
01:01:06> 01:01:11:	I'm seeing working in pilots with a bunch of different
01:01:11> 01:01:16:	communities around the country is the use of a combination
01:01:16> 01:01:21:	of technology and some of the newer transportation modes,
01:01:21> 01:01:25:	often anchored by the transit Agency itself,
01:01:25> 01:01:30:	to try to create new hubs of mobility that that
01:01:30> 01:01:31:	that aren't.
01:01:31> 01:01:35:	At TODSRTO seas, but that connect people in lower density
01:01:35> 01:01:41:	locations through a variety of different kinds of transportation
	choices.
01:01:41> 01:01:43:	Whether it's on demand, microtransit,
01:01:43> 01:01:47:	whether it's, whether it's micro mobility in the form of
01:01:48> 01:01:52:	regular or electric bikes or electric scooters to high frequency
01:01:52> 01:01:53:	transit service,
01:01:53> 01:01:57:	so they are in a place where they don't have
01:01:57> 01:01:58:	that access,

01:01:58> 01:02:02:	but through one of these other mobility options they can
01:02:02> 01:02:02:	get.
01:02:02> 01:02:07:	To transit service, and I think that is a that's
01:02:07> 01:02:08:	a way in which.
01:02:08> 01:02:10:	Uh.
01:02:10> 01:02:15:	I think a lot of people are looking both at
01:02:15> 01:02:16:	how to.
01:02:16> 01:02:20:	Provide a little more density in places and create these
01:02:20> 01:02:24:	nodes of some activity that includes convenient transportation so that
01:02:24> 01:02:27:	more people have some of this access,
01:02:27> 01:02:31:	but it's probably happening more in suburban locations in my
01:02:31> 01:02:35:	experience than than traditional highly urban locations.
01:02:35> 01:02:38:	So I'm going to just switch over and this will
01:02:39> 01:02:42:	be our last question from the audience and then it
01:02:42> 01:02:44:	will have a closing question,
01:02:44> 01:02:47:	but topic to discuss, but I'm going to this is
01:02:47> 01:02:50:	a question from Brian he says and he suspects that
01:02:50> 01:02:54:	there are every situation is different and that the answers
01:02:54> 01:02:56:	will be very possibly localized.
01:02:56> 01:02:59:	But this and I think this is kind of the
01:02:59> 01:03:00:	interim space.
01:03:00> 01:03:02:	So we talk about the vision,
01:03:02> 01:03:04:	more dense suburbs. In the interim,
01:03:04> 01:03:07:	right? There will be a need and there will be
01:03:08> 01:03:09:	a need for transit,
01:03:09> 01:03:13:	but the density and ridership may not.
01:03:13> 01:03:16:	Financially, sort of on the balance sheet enable you to
01:03:16> 01:03:18:	afford or make the case.
01:03:18> 01:03:21:	I think Jeff you talked about making the case that
01:03:21> 01:03:25:	Transit is a good investment relative to the suburbs,
01:03:25> 01:03:29:	but I think Brian is positing the positing the question,
01:03:29> 01:03:32:	yes, but it takes awhile to build ridership it,
01:03:32> 01:03:35:	which means it takes awhile to build that revenue,
01:03:35> 01:03:38:	which is the kind of financial model I think is
01:03:39> 01:03:40:	what he's asking.
01:03:40> 01:03:43:	How do we sort of transition so that there's enough?
01:03:43> 01:03:47:	Density, and by virtue of that revenue or tax base
01:03:47> 01:03:51:	to support the creation of new lines and to expand
01:03:51> 01:03:52:	transit.
01:03:54> 01:03:57:	So you know who would like to try?
01:03:57> 01:03:58:	Give a try at that.

01:04:00 --> 01:04:04: I think the answer depends on what you're the problem 01:04:04 --> 01:04:05: you're trying to solve. 01:04:05 --> 01:04:08: If you're trying to say hey look, 01:04:08 --> 01:04:11: I've noticed in this pandemic that a lot of workers 01:04:11 --> 01:04:15: who have to show up in person were really having 01:04:15 --> 01:04:18: a lot of difficulty getting to their jobs when transit 01:04:18 --> 01:04:21: service went, went went, went down. 01:04:21 --> 01:04:26: You know when when certain lines were shuttered and transit 01:04:26 --> 01:04:29: agencies tried to cut costs. 01:04:29 --> 01:04:32: Ann and people lost hours in jobs or lost jobs 01:04:32 --> 01:04:36: altogether and maybe weren't able to continue to use automobiles 01:04:37 --> 01:04:38: that they couldn't pay for. 01:04:38 --> 01:04:42: You know, suddenly a whole bunch of people are really 01:04:42 --> 01:04:45: in desperate situations in the economy, 01:04:45 --> 01:04:48: right? So I think the the you know to go 01:04:48 --> 01:04:50: back to this American jobs plan. It's very different than anything we've ever seen out of 01:04:50 --> 01:04:54: 01:04:54 --> 01:04:56: the federal government before, 01:04:56 --> 01:04:58: where it's proposes to expand. 01:04:58 --> 01:05:02: Transit service to serve people who currently don't have any 01:05:02 --> 01:05:03: access to transit. 01:05:03 --> 01:05:07: So we're looking at you suburban locations and a lot 01:05:07 --> 01:05:09: of in a lot of instances an an when it 01:05:09 --> 01:05:11: comes to roads and bridges. 01:05:11 --> 01:05:15: Just maintain what we have not continually expand our roads 01:05:15 --> 01:05:15: and bridges. but really add that transit service so that people have 01:05:15 --> 01:05:19: 01:05:19 --> 01:05:21: lower cost ways to access the economy. 01:05:21 --> 01:05:24: So to me that is night and day different than 01:05:24 --> 01:05:26: what we've ever done before. 01:05:26 --> 01:05:28: And you know, I can't wait to see. 01:05:28 --> 01:05:30: You know to see where it goes. 01:05:30 --> 01:05:31: I'm hoping it gets funded in the Congress. 01:05:31 --> 01:05:34: That's the big question. 01:05:34 --> 01:05:36: Thanks Harriet Jeff for Ivan. 01:05:39 --> 01:05:40: Anything to add? I mean, 01:05:40 --> 01:05:41: if not, we can move on. 01:05:41 --> 01:05:43: I think bottled up and add good. 01:05:43 --> 01:05:45: Good answer here. 01:05:45 --> 01:05:48: Got Ivan, yeah, I just have a quick thought. 01:05:48 --> 01:05:50: I think part of that is attitude.

So if we see active transportation as a core bloodline
so it needs to be up front is so important
to have that up front and also at the same
time we're thinking about how we can capture the value
of time.
So it's really deliberately thinking about the resources very scarce
so we spend it now versus when we spend it
5 or 10 years down the road.
Very likely we will be spending a lot more for
the same product.
But at the same time,
by spending that early on,
we can use that to amplify the outcome.
The quality of life. So I think we need to
be very deliberate in terms of shifting the thinking Anna
parties to make that happen.
Yeah, I think her it just to just as we
close off this question just from my observations of Ontario
and here in the Greater Toronto Hamilton Area where a
significant amount of investment has come.
In in transit, I think the thing that I would
on the horizon of where the US is sitting now
where it sees this large appetite to invest.
The one piece I would sort of make sure that
you pay attention to is the steel and wheels of
those projects are important,
but of course we know two things.
The first mile, last line Matt last mile.
The door to door is equally investment in that and
that's Ivan.
Point about active transportation, but also investment in the community.
That supports an X and gains value from those investments
as well.
There's job creation. There's all kinds of domino pieces which
I think if you take a holistic view to it,
you can really let every dollar go even further.
It doesn't just.
Train car or a bus in stealing wheels.
Amazing so I have a closing question for for all
of you and it's a straightforward question on one hand,
but I might add moderators prerogative to ask you to

01:07:53 --> 01:07:55: touch on another aspect, 01:07:55 --> 01:07:57: or if you'd like on it. 01:07:57 --> 01:08:00: So the question is simply how do you think, 01:08:00 --> 01:08:04: and I think some of you have already spoken to 01:08:04 --> 01:08:05: this issue already. 01:08:05 --> 01:08:09: How do you think the suburbs would change will change? 01:08:09 --> 01:08:11: In the next five years, 01:08:11 --> 01:08:15: and maybe because there were a couple threads in the Q&A and in the chat, 01:08:15 --> 01:08:16: 01:08:16 --> 01:08:20: if you could, if you would like if you could 01:08:20 --> 01:08:26: speak about any implications implications it would have for higher 01:08:26 --> 01:08:27: education. 01:08:27 --> 01:08:30: No one's talked about technology relative to transit yet, 01:08:30 --> 01:08:33: so I I don't know if you might want to 01:08:33 --> 01:08:36: talk about a future in five years with regard to 01:08:36 --> 01:08:40: transit and technology and then some of you alluded earlier 01:08:40 --> 01:08:44: to the importance of addressing and how suburbs can be 01:08:44 --> 01:08:46: part of addressing issues of equity. 01:08:46 --> 01:08:50: So in your painting of the picture of five years 01:08:50 --> 01:08:51: from now. 01:08:51 --> 01:08:55: Maybe talk a little bit about what you think will 01:08:55 --> 01:09:00: you will see both aspirational and maybe more realistically. 01:09:04 --> 01:09:06: Anyone can go first. 01:09:09 --> 01:09:12: I can hear the gears turning in everybody's head. 01:09:16 --> 01:09:19: Well, I would say that the. 01:09:19 --> 01:09:23: Suburbs are going to continue to get more economically. 01:09:23 --> 01:09:26: An ethnically diverse. This is not a. 01:09:26 --> 01:09:29: This is not a something that's starting right now. 01:09:29 --> 01:09:31: This has been a, you know, 01:09:31 --> 01:09:35: many years long trend. I think we're going to see 01:09:35 --> 01:09:37: more transit. 01:09:37 --> 01:09:41: We're going to see more nodes of density and suburban 01:09:41 --> 01:09:43: locations again, 01:09:43 --> 01:09:45: not not high density locations, 01:09:45 --> 01:09:50: but but more density. I think we're going to see 01:09:50 --> 01:09:55: more diversity and housing in part because of the. 01:09:55 --> 01:09:59: You know the growing understanding that. 01:09:59 --> 01:10:04: Large lot single family zoning everywhere is exclusionary, 01:10:04 --> 01:10:08: so you know having some of it might make sense, 01:10:08 --> 01:10:10: but we you know every city, 01:10:10 --> 01:10:15: every region. It has that as its largest residential land

01:10:15> 01:10:16:	use,
01:10:16> 01:10:19:	which you know. Does all kinds of things to where
01:10:19> 01:10:22:	where people can live where opportunity is,
01:10:22> 01:10:25:	but I think what's really one of the things that's
01:10:25> 01:10:29:	really interesting is something that Jeff is doing which is
01:10:29> 01:10:31:	partnering with institutions.
01:10:31> 01:10:34:	You know, one of the things that you align Members
01:10:34> 01:10:35:	will really understand.
01:10:35> 01:10:39:	Anne, Anne, Anne, Anne observe from their own experiences
01:10:40> 01:10:42:	that you know land uses get obsolete.
01:10:42> 01:10:45:	Right, and that is what we're looking at.
01:10:45> 01:10:48:	We had a couple of questions about higher Ed and
01:10:48> 01:10:50:	one of the questions was are we going to,
01:10:50> 01:10:53:	you know, as you know or what what's going to
01:10:53> 01:10:56:	happen with higher Ed because of the pandemic?
01:10:56> 01:10:59:	I mean. One of the issues is,
01:10:59> 01:11:00:	at least in the US,
01:11:00> 01:11:03:	is the enormously high cost of education.
01:11:03> 01:11:07:	People somebody smarter than me told me once that that
01:11:07> 01:11:11:	the model that's coming our way is some kind of
01:11:11> 01:11:14:	hybrid where there's an intense 12 or 18 month period
01:11:14> 01:11:19:	of on campus collaborating. You know meeting your.
01:11:19> 01:11:23:	Forming peer relationships that might last your whole life,
01:11:23> 01:11:25:	but a lot of the rest of it is going
01:11:25> 01:11:29:	to be remote and a lot more affordable for those
01:11:29> 01:11:30:	parts of it.
01:11:30> 01:11:33:	And that means that there are some institutions that may
01:11:33> 01:11:36:	not make it an we will have new sites coming.
01:11:36> 01:11:40:	You know, coming along, and that's a land use that
01:11:40> 01:11:43:	might be obsolete in some parts of the country,
01:11:43> 01:11:47:	often in suburban locations we've seen it before with regional
01:11:47> 01:11:47:	malls,
01:11:47> 01:11:50:	and that is continuing to happen,
01:11:50> 01:11:52:	and with all kinds of other.
01:11:52> 01:11:57:	Large institutional uses, even religious orders in the neighborhood that
01:11:57> 01:12:00:	I live in are now Co developing some of their
01:12:00> 01:12:04:	very large sites because you know they they aren't sustainable
01:12:04> 01:12:08:	otherwise. So I think a lot of that partnering with
01:12:08> 01:12:11:	institutions is going to be very important as these land
01:12:11> 01:12:15:	uses transition and I think they also have the opportunity
	•

01:12:15 --> 01:12:18: to show an example of sensitive. 01:12:20 --> 01:12:24: Amenity rich development that could be models for you know 01:12:24 --> 01:12:28: for other other sites and could spread out from a 01:12:28 --> 01:12:32: core of something really good like one of just project. 01:12:32 --> 01:12:35: Thanks and so Jeff and Ivan were running rapidly out 01:12:35 --> 01:12:36: of time. 01:12:36 --> 01:12:40: I don't know if you can do the Coles notes 01:12:40 --> 01:12:42: of your prediction. 01:12:42 --> 01:12:45: Well, I'll do. I'll try to go really quick. 01:12:45 --> 01:12:48: I think that what what I've seen and what I 01:12:48 --> 01:12:51: think will continue to see is a lot of suburban 01:12:51 --> 01:12:56: communities that that think teody is about architecture or you 01:12:56 --> 01:12:57: know. 01:12:57 --> 01:13:01: It's just about it's just about density Ann and what 01:13:01 --> 01:13:04: I think we need to do for the suburban communities 01:13:04 --> 01:13:08: to be successful is that it's really a systemic approach 01:13:08 --> 01:13:13: to looking at infrastructure and land use in the relationships 01:13:13 --> 01:13:18: between the two and how infrastructure fundamentally should serve. 01:13:18 --> 01:13:24: To make land use work efficiently and effectively. 01:13:24 --> 01:13:27: But the communities that I think try to approach it 01:13:27 --> 01:13:30: one dimensionally are going to miss it and waste a 01:13:30 --> 01:13:31: lot of time. 01:13:31 --> 01:13:34: And probably a lot of money in doing that. 01:13:34 --> 01:13:37: And so I think it's incumbent too. 01:13:37 --> 01:13:39: I think this is a call for you. 01:13:39 --> 01:13:42: A lie to keep that dialogue going and making sure 01:13:42 --> 01:13:46: that we make that we have that conversation about what systemically it's going to take to change and make our 01:13:46 --> 01:13:49: 01:13:49 --> 01:13:52: our suburban communities more resilient. 01:13:52 --> 01:13:53: OK, give on your up, 01:13:53 --> 01:13:56: thanks. Last word. If on an I think technology is 01:13:56 --> 01:13:59: going to play a very key role in terms of 01:13:59 --> 01:14:02: helping us to accelerate the change in terms of creating 01:14:02 --> 01:14:05: conduction. So I think there will be a new attitude. 01:14:05 --> 01:14:08: For example, looking at broadband 5G as. 01:14:08 --> 01:14:12: Same as important as water main and sewer is fundamentally 01:14:12 --> 01:14:16: particularly important in transition places like sub urbia, 01:14:16 --> 01:14:19: because we're going through that change. 01:14:19 --> 01:14:23: So I see that accelerating and the rethinking of the 01:14:23 --> 01:14:25: single users are grateful.

01:14:25> 01:14:27:	That is unlocking by transit.
01:14:27> 01:14:29:	Why we still looking at single users?
01:14:29> 01:14:34:	We should really deliberately very quickly introduce other mix
	of
01:14:34> 01:14:35:	users.
01:14:35> 01:14:37:	Amazing thank you. So first of all,
01:14:37> 01:14:41:	by vote of clapping, a round of applause for our
01:14:41> 01:14:42:	panel,
01:14:42> 01:14:45:	I'd like to thank everyone and I'm going to turn
01:14:46> 01:14:48:	it over to Matt now to close us off.
01:14:48> 01:14:50:	Alright, thank you so much,
01:14:50> 01:14:53:	Leslie and thank you again to this wonderful panel.
01:14:53> 01:14:55:	Leslie, Harriet, Jeff, and Yvonne.
01:14:55> 01:14:58:	They've graciously offered to share their contact information,
01:14:58> 01:15:01:	which you can see on the screen here,
01:15:01> 01:15:04:	so please feel free to reach out with any additional
01:15:04> 01:15:04:	questions.
01:15:04> 01:15:07:	And again please, if you have the chance to take
01:15:07> 01:15:10:	the just a couple of minutes to share your feedback
01:15:10> 01:15:12:	on the link that I shared through the chat on
01:15:12> 01:15:15:	today's program and I just wanted to say to share
01:15:15> 01:15:19:	one more time that the slides with some additional
	information
01:15:19> 01:15:19:	and.
01:15:19> 01:15:23:	Recording will be available to all the attendees after the
01:15:23> 01:15:25:	program online and via email,
01:15:25> 01:15:27:	and I think that's it.
01:15:27> 01:15:30:	So again, just one more virtual round of applause for
01:15:30> 01:15:32:	this fantastic panel.
01:15:32> 01:15:35:	Participants from two countries I I think you know.
01:15:35> 01:15:38:	I hope everyone is inspired as I am to get
01:15:38> 01:15:41:	out there and to continue moving all this work forward.
01:15:41> 01:15:44:	So thanks again and.
01:15:44> 01:15:46:	Has a great weekend.

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