

Webinar

ULI Dallas-Fort Worth HELS Council: Dynamics of Health Driven Development

Date: March 23, 2021

00:01:17 --> 00:01:18:

00:00:00 --> 00:00:03: Good afternoon everyone. I am handsome and executive director of 00:00:04 --> 00:00:07: the Urban Institute in Dallas Fort Worth and I want 00:00:07 --> 00:00:10: to welcome all of you to our program today on 00:00:10 --> 00:00:10: the 00:00:10 --> 00:00:12: dynamics of Health driven development. 00:00:12 --> 00:00:15: I want to give a special welcome to those of 00:00:15 --> 00:00:18: you who are not yet members of the Urban Land 00:00:18 --> 00:00:19: Institute. 00:00:19 --> 00:00:22: If you can go to our web page and just 00:00:22 --> 00:00:25: click on the join you live or you can email 00:00:25 --> 00:00:26: me or host. 00:00:26 --> 00:00:30: Today I will be glad to connect you with the 00:00:30 --> 00:00:33: right system for coming my member. 00:00:33 --> 00:00:36: Realize this, shape the future of the built environment for 00:00:37 --> 00:00:39: transformative impact communities worldwide. 00:00:39 --> 00:00:42: That's a lofty mission, but here locally, 00:00:42 --> 00:00:44: where we have 1400 members in DFW, 00:00:44 --> 00:00:47: we tried to carry out that mission by holding educational 00:00:47 --> 00:00:51: programs like the one you'll be participating in today to 00:00:51 --> 00:00:54: keep our members up to date on the latest developments 00:00:54 --> 00:00:57: in real estate. After the best one for sharing that 00:00:57 --> 00:01:00: kind of information is a small select group of people 00:01:00 --> 00:01:04: who are really focused on a particular type of commercial 00:01:04 --> 00:01:07: real estate. We have ten of those groups called local 00:01:07 --> 00:01:10: product councils and our program today is hosted by our 00:01:10 --> 00:01:13: health education and Life Sciences Council and Travis likes 00:01:13 --> 00:01:16: share. That Council will tell you a little more about

that in a few minutes.

00:01:18> 00:01:21:	I think that's all the logistics I need to tell
00:01:21> 00:01:24:	you about and now I'm happy to turn the screen
00:01:24> 00:01:25:	over to Travis Leissner,
00:01:25> 00:01:28:	who is an associate principle Architect,
00:01:28> 00:01:30:	with hope for Welker, and he is chair of our
00:01:30> 00:01:31:	ATLS Council.
00:01:31> 00:01:33:	Travis, thank you, thank you.
00:01:33> 00:01:37:	Appreciate that, Pam. You know the ATLS Council was established
00:01:37> 00:01:38:	about four years ago,
00:01:38> 00:01:41:	and since that time we've delivered nearly twenty Pam 20
00:01:41> 00:01:45:	educational programs that averages about five a year.
00:01:45> 00:01:47:	So we're really proud of that accomplishment.
00:01:47> 00:01:50:	And by the way. If you see on this tight
00:01:50> 00:01:53:	on the slide that you're viewing passion,
00:01:53> 00:01:56:	persistence and patience is not meant to be a P3,
00:01:56> 00:01:58:	so just just so you know.
00:01:58> 00:02:02:	And I think Marty Weeder made a comment about P3
00:02:02> 00:02:03:	in our in our prep calls,
00:02:03> 00:02:06:	so I thought that was a coincidence.
00:02:06> 00:02:11:	About passion, persistence and patience are council's purpose is twofold.
00:02:11> 00:02:14:	To broaden the into relationship among health,
00:02:14> 00:02:18:	Wellness, academic research, and business interests,
00:02:18> 00:02:23:	and also to promote. Industry where science and education meet
00:02:23> 00:02:26:	the art of preventing disease and restoring health.
00:02:26> 00:02:31:	So those are quite profound purpose statements and our approach
00:02:31> 00:02:35:	is pretty basic and that is to focus on local
00:02:35> 00:02:40:	and regional issues and spearhead discussions like today that support
00:02:40> 00:02:45:	collaboration and expansion of initiatives that impact health care,
00:02:45> 00:02:50:	Wellness, education and research. So thus the name health education.
00:02:50> 00:02:55:	And Life Sciences council. Our membership is diverse and we
00:02:55> 00:02:57:	welcome members and you know,
00:02:57> 00:03:02:	I guess owners, investors, operators and developers of an array
00:03:02> 00:03:03:	of building types,
00:03:03> 00:03:07:	hospitals in mobies clinics, skilled nursing,
00:03:07> 00:03:11:	senior living Med Ed, Health Science centers,

00:03:11> 00:03:15:	academic medical centers, allied health education and not not,
00:03:15> 00:03:18:	not least, but not last or not.
00:03:18> 00:03:21:	Last but not least life Sciences.
00:03:21> 00:03:24:	And research so if you haven't already,
00:03:24> 00:03:26:	please do like Pam mentioned is.
00:03:26> 00:03:30:	Please consider joining you'll I and our Council.
00:03:30> 00:03:35:	So today's program features three terrific presenters and in the
00:03:35> 00:03:39:	order of their presentations we have Nicole Small who serves
00:03:39> 00:03:44:	as CEO of Lighthill Capital and Flint and Philanthropies.
00:03:44> 00:03:49:	She's responsible for overseeing strategic direction of both entities,
00:03:49> 00:03:54:	including investment and. Philanthropic activities.
00:03:54> 00:03:58:	We also have A and Arlington native Marty Weider who
00:03:58> 00:04:03:	is Grand Prairie's economic development director and Prior to joining
00:04:04> 00:04:06:	Grand Prairie in May 2016,
00:04:06> 00:04:10:	he served as Director of Economic Development with the City
00:04:10> 00:04:13:	of Colleyville from nearly seven years,
00:04:13> 00:04:17:	and he's done and he's worked in an array of
00:04:17> 00:04:18:	organizations,
00:04:18> 00:04:21:	including the City of North Hill,
00:04:21> 00:04:24:	North Richland Hills, NRH and the Northeast.
00:04:24> 00:04:27:	Tarrant and Arlington Chambers of Commerce,
00:04:27> 00:04:31:	as well as the North Central Texas Council of Governments.
00:04:31> 00:04:34:	And then there's also Paul Mccleary.
00:04:34> 00:04:37:	He's a senior vice president with Mr Corporation,
00:04:37> 00:04:40:	and he's involved in marketing,
00:04:40> 00:04:43:	business development and relationship management.
00:04:43> 00:04:47:	He's also involved in enter an intra team communications and
00:04:47> 00:04:51:	coordination's with the Medistar Cohort Group.
00:04:51> 00:04:53:	He's got 30 years of experience.
00:04:53> 00:04:56:	I've known Paul for a very long time,
00:04:56> 00:04:59:	so he. All three of these presentations are going to
00:04:59> 00:05:00:	be top notch.
00:05:00> 00:05:03:	Michael Irvin is unable to join us today since it's
00:05:03> 00:05:06:	regrets due to a family obligation.
00:05:06> 00:05:09:	Michael brings over 30 years of experience as a leading
00:05:09> 00:05:12:	healthcare executive to new ERA companies,
00:05:12> 00:05:15:	which he is leading the firm strategic development.
00:05:15> 00:05:19:	Michael has been involved with our Council and programs for

00:05:19> 00:05:23:	several years and he's been instrumental and he was instrumental
00:05:23> 00:05:26:	in setting this one up so we truly appreciated his
00:05:26> 00:05:29:	involvement so. Before Nicole kicks off,
00:05:29> 00:05:33:	just want to set the scene a little bit about
00:05:33> 00:05:35:	three health driven developments of that.
00:05:35> 00:05:41:	Will that kind of it will inform today's today's presenters.
00:05:41> 00:05:45:	We have one here called one city and it's in
00:05:45> 00:05:46:	Nashville,
00:05:46> 00:05:48:	TN and it is a Med Ed hub.
00:05:48> 00:05:54:	Basically, with these uncommon collaborations in and they
00.03.40> 00.03.34.	actually strive
00:05:54> 00:05:58:	to disrupt the traditional healthcare industry.
00:05:58> 00:06:02:	So they have this interesting concept and it involves an
00:06:03> 00:06:07:	array of users and facility types and I won't really
00:06:07> 00:06:09:	repeat them on the screen.
00:06:09> 00:06:12:	But you can kind of see the vision.
00:06:12> 00:06:15:	And I got onto the website which you can see
00:06:15> 00:06:18:	there in the left hand portion of the slide,
00:06:18> 00:06:22:	and you can kind of read more about the development,
00:06:22> 00:06:25:	but it's nearby a teaching hospital,
00:06:25> 00:06:28:	medical schools, annina healthcare institutions,
00:06:28> 00:06:33:	and universities. So it's it has a synergistic relationship with
00:06:33> 00:06:34:	the Nationals Citicorp,
00:06:34> 00:06:38:	and it's looking to elevate the kind of the consumer
00:06:38> 00:06:40:	experience through technology.
00:06:40> 00:06:43:	So I found that to be an interesting.
00:06:43> 00:06:48:	Examplar another example are is in Alexandria,
00:06:48> 00:06:53:	VA and it's with a Nova health systems and they
00:06:53> 00:06:55:	basically have.
00:06:55> 00:06:59:	They entered into a partnership with a development team of
00:06:59> 00:07:00:	Fogel Pratt,
00:07:00> 00:07:06:	the Howard Hughes Company, and Seritage Growth Properties and basically
00:07:06> 00:07:11:	they're all endeavoring to demolish an existing mall and they
00:07:11> 00:07:16:	going to recreate an urban village medical village anchored with
00:07:16> 00:07:19:	Inova Health New Hospital. So this is a a I
00:07:19> 00:07:23:	think a partnership with the DCA \$54 million bond Public
00:07:23> 00:07:25:	Blonde program.
00:07:25> 00:07:28:	That finance is it. And there's also a 76 million
00:07:28> 00:07:32:	in public bond financing for the site preparation and
	infrastructure

00:07:32> 00:07:35:	sales is quite quite an investment,
00:07:35> 00:07:38:	and it's looking to generate nearly 3/4 of a billion
00:07:38> 00:07:41:	dollars in city tax revenue over a 30 year life.
00:07:41> 00:07:44:	So I thought that was interesting.
00:07:44> 00:07:47:	And then our third example is here locally,
00:07:47> 00:07:50:	and we probably all are familiar with it.
00:07:50> 00:07:54:	It's a reimagined Redbird, and basically it's renovating and repurposing
00:07:54> 00:07:58:	this mall in creating new outside or exterior experiences.
00:07:58> 00:08:02:	And then it's also anchored by basically the three institutions
00:08:02> 00:08:05:	of the Southwest Medical District,
00:08:05> 00:08:09:	including Parkland Children's Health, and you T Southwestern.
00:08:09> 00:08:12:	So I wanted to share those with you to kind
00:08:12> 00:08:13:	of set the scene,
00:08:13> 00:08:15:	and with these in mind.
00:08:15> 00:08:17:	Nicole, why don't you get us started off?
00:08:20> 00:08:21:	Hi, thank you so much.
00:08:21> 00:08:24:	We're so happy to be here and really excited to
00:08:24> 00:08:28:	share with you all some of the developments on our
00:08:28> 00:08:31:	Pegasus Park project I'm going to share my screen.
00:08:31> 00:08:32:	Sam
00:08:34> 00:08:36:	get started.
00:08:39> 00:08:41:	OK, so the Pegasus Park project is a multi use
00:08:42> 00:08:45:	development kind of at the heart of North Texas and
00:08:45> 00:08:48:	so some of you may already be familiar with the
00:08:48> 00:08:50:	project and for some of you this may be your
00:08:50> 00:08:54:	first introduction we've been working on it for several years,
00:08:54> 00:08:58:	but have been really excited over the last couple of
00:08:58> 00:09:02:	months to start sharing it and we're broadly across the
00:09:02> 00:09:05:	community and it's got several aspects to it.
00:09:05> 00:09:07:	First thing just so you know the general kind of
00:09:07> 00:09:10:	overview of Pegasus Park is it's a 23 acre campus.
00:09:10> 00:09:13:	It's the old Exxon Mobil headquarters and was actually built
00:09:13> 00:09:15:	as the Zale Zale Corporation headquarters.
00:09:15> 00:09:18:	So some of you may be familiar with this building
00:09:18> 00:09:19:	on Stemmons Freeway.
00:09:19> 00:09:21:	You may have driven by it before and kind of
00:09:21> 00:09:23:	wondered what is going on over there,
00:09:23> 00:09:26:	so we're going to share with you a little bit
00:09:26> 00:09:28:	today about what is going on over there.
00:09:28> 00:09:29:	So as many of you know,
00:09:29> 00:09:32:	especially if you're in the healthcare space or the real

00:09:32> 00:09:33:	estate space,
00:09:33> 00:09:36:	Dallas is really moving up the map as an innovation
00:09:36> 00:09:37:	ecosystem and so.
00:09:37> 00:09:39:	And in the past it's really been a focus on
00:09:39> 00:09:39:	either coast,
00:09:39> 00:09:42:	both kind of the Cambridge areas as well.
00:09:42> 00:09:44:	So can Valley is where people have been really focused
00:09:44> 00:09:46:	something about innovation.
00:09:46> 00:09:47:	But as we all know here in Texas,
00:09:47> 00:09:49:	Texas has a lot of innovation and we have a
00:09:50> 00:09:51:	lot of great things going.
00:09:51> 00:09:54:	You know whether it's Houston or Austin or North Texas.
00:09:54> 00:09:56:	There is a tremendous amount of stuff happening here and
00:09:56> 00:09:59:	we're really excited to be part of that with this
00:09:59> 00:10:00:	real estate project.
00:10:00> 00:10:01:	So as you all know,
00:10:00> 00:10:01:	many of you are familiar with this diversity of industries.
00:10:04> 00:10:08:	We've got everything from mobility companies to fintech
00.10.04> 00.10.06.	blockchain IT.
00:10:08> 00:10:10:	But one of the areas that we haven't been as
00:10:10> 00:10:11:	strong on has been biotech,
00:10:11> 00:10:13:	and so we're going to talk a little bit about
00:10:13> 00:10:15:	how the Pegasus project is going to really try to
00:10:15> 00:10:17:	build that ecosystem out here.
00:10:17> 00:10:19:	So the Pegasus Park project is located just a couple
00:10:19> 00:10:21:	of minutes from downtown.
00:10:21> 00:10:24:	It's essentially adjacent to the UT Southwestern Medical
00.10.21 7 00.10.24.	Center.
00:10:24> 00:10:27:	Parkland, kind of many or starting to call this,
00:10:27> 00:10:30:	the carrying corridor. We're 5 minutes from the design district
00:10:30> 00:10:32:	and really right at the edge of a lot of
00:10:32> 00:10:35:	exciting development that's happening in the city.
00:10:35> 00:10:38:	And so when we began undertaking this project and thinking
00:10:38> 00:10:41:	about where would you want to build an innovation district,
00:10:41> 00:10:43:	particularly focused on life Sciences,
00:10:43> 00:10:44:	you would want to be really close,
00:10:44> 00:10:47:	obviously to all the healthcare you know all the health
00:10:47> 00:10:49:	care institutions and so.
00:10:49> 00:10:52:	Having the opportunity to partner with a small investments
	and
00:10:52> 00:10:55:	asset light health plan therapies to develop Pegasus Park
00.40.55	was
00:10:55> 00:10:57:	a really exciting opportunity.

00:10:59 --> 00:11:01: major clusters of activity. 00:11:01 --> 00:11:03: I'm going to focus on the health care in the 00:11:03 --> 00:11:04: biotech today. 00:11:04 --> 00:11:06: But just to give you a quick overview of the 00:11:06 --> 00:11:07: other areas. 00:11:07 --> 00:11:08: So the first one is the biotech, 00:11:08 --> 00:11:11: which I'm going to talk a little bit more in 00:11:11 --> 00:11:11: depth about. 00:11:11 --> 00:11:14: We also have a wide range of commercial tenants on 00:11:14 --> 00:11:15: the property as well, 00:11:15 --> 00:11:18: and the third piece is something called water cooler. 00:11:18 --> 00:11:20: Some of you may be familiar with this if you're 00:11:20 --> 00:11:20: not. 00:11:20 --> 00:11:24: This is actually an effort by lighthill therapies and Pegasus 00:11:24 --> 00:11:26: to offer state of the art office space and resources 00:11:26 --> 00:11:27: to our. 00:11:27 --> 00:11:29: You know most important nonprofits. 00:11:29 --> 00:11:31: We are curating a group of 150,000 square feet of 00:11:31 --> 00:11:33: non profits who really are on the leading edge of 00:11:34 --> 00:11:35: solving social problems. 00:11:35 --> 00:11:36: So these are social entrepreneurs. 00:11:36 --> 00:11:40: These are organizations like the Dallas Foundation commits and a 00:11:40 --> 00:11:42: variety of other groups that we really felt like. 00:11:42 --> 00:11:45: You know, we've got these nonprofits trying to solve the 00:11:45 --> 00:11:47: world's hardest problems and somehow, 00:11:47 --> 00:11:49: as you all know, in the real estate business, 00:11:49 --> 00:11:52: they tend to be in sort of under resourced spaces 00:11:52 --> 00:11:53: with people's old furniture. 00:11:53 --> 00:11:56: And we thought, gosh, we're asking these these groups to 00:11:56 --> 00:11:58: really try to solve our communities problems? 00:11:58 --> 00:12:00: And would it be great if we could? 00:12:00 --> 00:12:02: Provide them state of the art resources, 00:12:02 --> 00:12:03: so that's what water cooler is, 00:12:03 --> 00:12:06: and then the last piece is sort of entertainment. 00:12:06 --> 00:12:09: Dining services, the whole live work play concept around the 00:12:09 --> 00:12:09: 23 acres. 00:12:09 --> 00:12:11: So we want you to come to work here, 00:12:11 --> 00:12:13: but we want you to be really excited about coming 00:12:13 --> 00:12:14: to work here. 00:12:14 --> 00:12:17: We've got lots of amenities that we're adding in to

So Pegasus Park is going to be anchored by four

00:10:57 --> 00:10:59:

00:12:17> 00:12:19:	make sure it's fun when you come to the office
00:12:19> 00:12:19:	here,
00:12:19> 00:12:21:	so we're going to have it's going to be a
00:12:21> 00:12:23:	complete state of the art campus.
00:12:23> 00:12:25:	For those of you who I mentioned might have driven
00:12:25> 00:12:27:	by the campus and wondered what was going on,
00:12:27> 00:12:29:	we did keep the original facility,
00:12:29> 00:12:31:	the original sale. We're building an.
00:12:31> 00:12:33:	It has gotten completely renovated,
00:12:33> 00:12:37:	so while the external facade looks a little bit similar,
00:12:37> 00:12:39:	you'll notice that it's got all new Windows and the
00:12:40> 00:12:42:	whole entire campus 23 acres is being re parked.
00:12:42> 00:12:46:	We're actually building a Central Park in the middle of
00:12:46> 00:12:46:	the campus.
00:12:46> 00:12:49:	Lots of trees, lots of outdoor activities,
00:12:49> 00:12:52:	lots of Wellness. Focus on this campus as well so
00:12:52> 00:12:55:	the entire campus is being renovated and will be completely
00:12:55> 00:12:57:	state of the art both inside it.
00:12:57> 00:13:00:	So this is the campus overview just so you can
00:13:00> 00:13:01:	get a sense of it,
00:13:01> 00:13:03:	you'll enter off of Pegasus Park.
00:13:03> 00:13:05:	Drive, which is adjacent to the Stemmons Freeway.
00:13:05> 00:13:07:	There's a main facility which is,
00:13:07> 00:13:10:	you know, five 600,000 square feet is the big tower.
00:13:10> 00:13:12:	That's where we've got the commercial tenants.
00:13:12> 00:13:15:	Water cooler tenants as well as some biotech tenants like
00:13:15> 00:13:17:	Taisha are going to be headquartered there.
00:13:17> 00:13:20:	We've also got Community brewery that's going to be
	opening
00:13:20> 00:13:21:	later this year,
00:13:21> 00:13:24:	so for some people the biotechs exciting for some people
00:13:24> 00:13:26:	at the Community brewery is the most exciting part of
00:13:26> 00:13:28:	getting to work on the campus,
00:13:28> 00:13:30:	so we're thrilled to have them.
00:13:30> 00:13:31:	And they're going to tap room.
00:13:31> 00:13:34:	They're gonna have an entertainment space and outdoor space,
00:13:34> 00:13:35:	which. As we all know,
00:13:35> 00:13:39:	coming out of Covid having these really important outdoor spaces
00:13:39> 00:13:40:	is really important.
00:13:40> 00:13:43:	You can see in this rendering as well the interior
00:13:43> 00:13:43:	part space,

00:13:43> 00:13:46:	so we've got a big green space that anchors the
00:13:46> 00:13:46:	site as well.
00:13:46> 00:13:49:	All new parking and a variety of other opportunities on
00:13:49> 00:13:52:	so these are some of our anchor tenants that have
00:13:52> 00:13:55:	been announced today to keep your ears and eyes open
00:13:55> 00:13:58:	for a whole another set of announcements for summer time
00:13:58> 00:14:01:	for some additional tenants and UT Southwestern is taking a
00:14:01> 00:14:03:	large part of the building community Brewer.
00:14:03> 00:14:05:	We talked about Taysha gene therapies.
00:14:05> 00:14:08:	And we've got a whole host of really exciting nonprofits,
00:14:08> 00:14:10:	including the Dallas Foundation, who are going to be our
00:14:10> 00:14:11:	anchor partners on campus.
00:14:11> 00:14:14:	So we're thrilled to have them.
00:14:14> 00:14:16:	So we've been spending a lot of time thinking about
00:14:16> 00:14:18:	what the economic impact of a project like this is.
00:14:18> 00:14:21:	So as we generate opportunities to really accelerate the work
00:14:21> 00:14:22:	of anyone on campus.
00:14:22> 00:14:25:	So we're really looking for tenants to be game changers
00:14:25> 00:14:26:	in their spaces.
00:14:26> 00:14:27:	So whether they're social entrepreneurs,
00:14:27> 00:14:29:	or whether their biotype entrepreneurs,
00:14:29> 00:14:32:	whether their venture funds or commercial tenants who are looking
00:14:32> 00:14:33:	to change the world,
00:14:33> 00:14:35:	this is the place that you want to be if
00:14:35> 00:14:37:	you want to make the world a better place.
00:14:37> 00:14:39:	And not only is it going to make the world
00:14:39> 00:14:40:	a better place,
00:14:40> 00:14:42:	it's going to have tax benefits for our community.
00:14:42> 00:14:44:	Going to make our community better.
00:14:44> 00:14:46:	Place a lot of opportunities here.
00:14:46> 00:14:48:	So for those of you who are interested in the
00:14:48> 00:14:51:	healthcare and life Sciences space which I know is what
00:14:51> 00:14:52:	this group is about.
00:14:52> 00:14:54:	Just some quick overview of our biotech focus.
00:14:54> 00:14:55:	So many of you know,
00:14:55> 00:14:58:	as we talked about, Biotech has really been focused on
00:14:58> 00:14:59:	either coast over the years,
00:14:59> 00:15:01:	but there is so much happening in the middle of
00:15:01> 00:15:02:	the country.
00:15:02> 00:15:05:	We obviously have incredible medical centers here all across
	the
00:15:05> 00:15:08:	state and we really felt like the time was right.

00:15:08 --> 00:15:09: We've been studying the satellite, 00:15:09 --> 00:15:12: hopefully in therapies for about a decade to try to 00:15:12 --> 00:15:15: figure out how to really get the ecosystem in Texas 00:15:15 --> 00:15:16: going around life Sciences and so. 00:15:16 --> 00:15:18: We really felt like the time was right, 00:15:18 --> 00:15:20: said. Jump on that. So to build a biotech hub. 00:15:20 --> 00:15:23: Obviously you need a lot of different pieces. 00:15:23 --> 00:15:25: You need universities. You need the IP, 00:15:25 --> 00:15:26: need the health systems you need, 00:15:26 --> 00:15:28: entrepreneurs, you need human capital. 00:15:28 --> 00:15:30: You need money. You need all those things. 00:15:30 --> 00:15:32: We've had. A lot of those things in North Texas. 00:15:32 --> 00:15:34: But what we didn't have was a hub to bring 00:15:35 --> 00:15:35: them all together. 00:15:35 --> 00:15:38: And so that's the idea at Pegasus Park that we 00:15:38 --> 00:15:40: will be the hub to bring what we're calling the 00:15:40 --> 00:15:43: biotech plus hub together so that everyone has kind of 00:15:43 --> 00:15:45: a magnet to pull all of these groups together. 00:15:45 --> 00:15:47: Because it turns out there's so much more here than 00:15:47 --> 00:15:50: people ever realized in the biotech space. 00:15:50 --> 00:15:52: But because there wasn't really something to anchor it, 00:15:52 --> 00:15:54: it's been really desperate not to mention we've had a 00:15:54 --> 00:15:55: lot of human capital, 00:15:55 --> 00:15:58: you know, commuting to either coast and with covid. 00:15:58 --> 00:16:00: On the upside, we have discovered that there's a lot 00:16:00 --> 00:16:03: of talent actually in our local community that would like 00:16:03 --> 00:16:04: to stay in our local community, 00:16:04 --> 00:16:06: so we're excited to develop this hub so the hub 00:16:06 --> 00:16:08: is going to have a variety of areas and we're 00:16:08 --> 00:16:10: going to have an affordable lab space is going to 00:16:10 --> 00:16:11: be anchored by Bio Labs. 00:16:11 --> 00:16:13: I'll show you some renderings in a minute. 00:16:13 --> 00:16:16: We're going to have multiple accelerators as part of this 00:16:16 --> 00:16:16: project. 00:16:16 --> 00:16:18: We've got the local University pipeline, 00:16:18 --> 00:16:21: so we've got partnerships with all the local universities. 00:16:21 --> 00:16:23: You T southwestern is actually going to have their tech 00:16:23 --> 00:16:25: transfer office on site it Pegasus, 00:16:25 --> 00:16:28: so you can imagine the kinds of collaborations that can 00:16:28 --> 00:16:28: happen, 00:16:28 --> 00:16:30: and then we keep talking about the biotech. 00:16:30 --> 00:16:33: Plus how because we want to make sure everyone

understands 00:16:33 --> 00:16:35: that we welcome anybody in the healthcare space. 00:16:35 --> 00:16:38: So we are going to have life Sciences Labs wet 00:16:38 --> 00:16:40: labs that are really specific to high tech kind of 00:16:40 --> 00:16:41: farm at development. 00:16:41 --> 00:16:44: But we also were welcoming all sorts of health care 00:16:44 --> 00:16:44: as well. 00:16:44 --> 00:16:46: So this is what I mentioned before. 00:16:46 --> 00:16:48: We've already got a really rich ecosystem here in Texas. 00:16:48 --> 00:16:51: We just didn't really have anything to pull it together. 00:16:51 --> 00:16:53: A lot of the names on here you're all are 00:16:53 --> 00:16:54: familiar with, and again, we're excited to use the biotech plus Habit 00:16:54 --> 00:16:57: 00:16:57 --> 00:17:00: Pegasus Park to pull everybody together to really develop this 00:17:00 --> 00:17:03: ecosystem to attract talent to attract capital and to attract 00:17:03 --> 00:17:06: companies. We've already got a big clients environment here again 00:17:06 --> 00:17:07: with you? 00:17:07 --> 00:17:10: T southwestern. We've got more Nobel Laureates and some 00:17:10 --> 00:17:12: the highest NIH funded concepts we've launched. 00:17:12 --> 00:17:15: You know, many, many companies that have been launched out 00:17:15 --> 00:17:16: of North Texas. 00:17:16 --> 00:17:19: Unfortunately, you don't hear that much about them. 00:17:19 --> 00:17:21: 'cause they get developed here with their IP, 00:17:21 --> 00:17:24: and then they get stuck to either coast and they 00:17:24 --> 00:17:25: get monetized there. 00:17:25 --> 00:17:26: Our goal is that they develop here. 00:17:26 --> 00:17:28: They stay here and they monetize here. 00:17:28 --> 00:17:31: So for those who have the opportunity to monetize these 00:17:31 --> 00:17:31: companies, 00:17:31 --> 00:17:34: not only are we creating companies and drugs and technologies 00:17:34 --> 00:17:36: that are going to make the world a better place 00:17:36 --> 00:17:38: that when their monetized, 00:17:38 --> 00:17:40: we hope that that capital gets an opportunity to be 00:17:40 --> 00:17:43: reinvested in our own community instead of on either coast. 00:17:43 --> 00:17:45: So the biotech class has going to be anchored as 00:17:45 --> 00:17:48: I mentioned by a partnership that we have with Bio 00:17:48 --> 00:17:48: Labs.

For those of you who milyar familiar with the wet

00:17:48 --> 00:17:50:

00:17:50 --> 00:17:51: lab space, they're a leader. I'm across the country and developing these 00:17:51 --> 00:17:54: 00:17:54 --> 00:17:56: incubator spaces and we're going to have. 00:17:56 --> 00:17:58: You know almost 40,000 square foot wet lab space. 00:17:58 --> 00:18:01: They're a huge company. They've been doing this for a 00:18:01 --> 00:18:01: long time. 00:18:01 --> 00:18:04: They did a big national search to decide where they 00:18:04 --> 00:18:05: were going to go next, 00:18:05 --> 00:18:08: and they picked Dallas because they think there's a huge 00:18:08 --> 00:18:08: opportunity here. 00:18:08 --> 00:18:11: So we're really excited that they're going to help Anchor 00:18:11 --> 00:18:12: Pegasus Park. 00:18:12 --> 00:18:14: This is the details on what the space is going 00:18:14 --> 00:18:15: to look like. 00:18:15 --> 00:18:17: I said we're going to be able to House 30 00:18:17 --> 00:18:18: to 40 companies. 00:18:18 --> 00:18:20: Think of this is a we workspace for life Sciences 00:18:20 --> 00:18:21: companies, 00:18:21 --> 00:18:24: so these are really early stage life Sciences companies. 00:18:24 --> 00:18:26: They can rent desks, they can rent labs, 00:18:26 --> 00:18:27: or they can rent an entire. 00:18:27 --> 00:18:29: Lab space if they like it so we can really 00:18:29 --> 00:18:31: give them an opportunity to get started here. 00:18:31 --> 00:18:34: These are some renderings of what these spaces are going 00:18:34 --> 00:18:35: to look like. 00:18:35 --> 00:18:37: This doesn't exist in North Texas right now. 00:18:37 --> 00:18:40: The only lab spaces exist actually inside universities and this 00:18:40 --> 00:18:42: was a huge obstacle to us. 00:18:42 --> 00:18:43: Being able to start developing. 00:18:43 --> 00:18:46: Keep these companies here so we're really excited about the 00:18:46 --> 00:18:48: opportunity to launch this space. 00:18:48 --> 00:18:51: Just some additional rendering seeking an idea of what this 00:18:51 --> 00:18:52: kind of space looks like. 00:18:52 --> 00:18:54: If anybody wants to whip out their phones, 00:18:54 --> 00:18:56: you can actually do a 3D tour yourself. 00:18:56 --> 00:18:58: If you want to capture these QR codes. 00:18:58 --> 00:19:00: You can actually do a virtual tour, 00:19:00 --> 00:19:02: which is really fun and really get to see these 00:19:02 --> 00:19:03: spaces in person. 00:19:03 --> 00:19:06: The exciting thing about having partnerships with people like Bio 00:19:06 --> 00:19:09: Labs is these are the kinds of companies that they

00:19:09> 00:19:11:	partner with that will be being able to bring to
00:19:11> 00:19:14:	North Texas. Some of these companies have a presence
00.13.11> 00.13.14.	here,
00:19:14> 00:19:16:	but a lot of them are going to get introduced.
00:19:16> 00:19:19:	Our community for the very first time through this project
00:19:19> 00:19:21:	and we're thrilled about that.
00:19:21> 00:19:23:	So I'm going to wrap it up there and happy
00:19:23> 00:19:24:	to take some questions.
00:19:24> 00:19:26:	The last thing that I know everybody wants to know
00:19:27> 00:19:28:	is when is it going to open?
00:19:28> 00:19:30:	So our first tenants are going to be moving in
00:19:30> 00:19:31:	second quarter.
00:19:31> 00:19:33:	And the bio lab space is going to be open
00:19:33> 00:19:34:	fourth quarter this year.
00:19:34> 00:19:37:	So 2021 the Big Europe Pegasus Park and we're happy
00:19:37> 00:19:38:	to answer questions later.
00:19:38> 00:19:40:	Or you're welcome to visit our website or reach out
00:19:40> 00:19:42:	to me For more information,
00:19:42> 00:19:42:	thanks.
00:19:47> 00:19:50:	Thank you phenomenal Nicole hi I'm Marty wieder.
00:19:50> 00:19:52:	I'm with the city of Grand Prairie,
00:19:52> 00:19:55:	TX and certainly I'm excited about being able to share
00:19:55> 00:19:58:	a little bit with you here in just a second
00:19:58> 00:20:00:	to about what's happening in our city.
00:20:00> 00:20:05:	And some of the things that I think are.
00:20:05> 00:20:10:	Are most exciting about opportunities for public private
	partnerships and
00:20:10> 00:20:14:	will tie into as well one in particular that I
00:20:14> 00:20:16:	think it's got a great health bent.
00:20:16> 00:20:20:	There's been quite a bit going on in our city
00:20:20> 00:20:23:	over the past year and we're extremely pleased.
00:20:23> 00:20:27:	Here we go. But a part of that really began
00:20:27> 00:20:31:	about five years ago when we began our latest public
00:20:31> 00:20:37:	private partnership success in negotiating an agreement with IKEA,
00:20:37> 00:20:42:	a back end sales tax sharing agreement that's led to
00:20:42> 00:20:46:	a really dynamic corridor taking place.
00:20:46> 00:20:49:	On the President George Bush Turnpike.
00:20:49> 00:20:53:	161 corridor we've seen so much else spring up near
00:20:53> 00:20:54:	it all along.
00:20:54> 00:20:57:	161 and the President George Bush.
00:20:57> 00:21:01:	But part of that's been our investment as well as
00:21:01> 00:21:04:	private public private investment.

00:21:07 --> 00:21:10: Here we go. Another big part of it was really 00:21:10 --> 00:21:13: something of our own in the largest indoor water park 00:21:13 --> 00:21:15: in all of North America, and something that the city partnered on with the private 00:21:15 --> 00:21:19: 00:21:19 --> 00:21:23: sector American Resort Management as our professional operators. 00:21:23 --> 00:21:26: You see there are Mayor Ron Jensen. 00:21:26 --> 00:21:29: When the retractable roof was first opened, 00:21:29 --> 00:21:32: he got the honors, but that's. 00:21:32 --> 00:21:36: Rick, in the background with American resort management, 00:21:36 --> 00:21:40: always in the wings to ensure that we had professional 00:21:40 --> 00:21:43: operations of that water park, 00:21:43 --> 00:21:46: and we've seen it time with everything else to help 00:21:46 --> 00:21:49: us brand the 24 acres that are out in front 00:21:50 --> 00:21:52: that are going to be quite exciting. 00:21:52 --> 00:21:56: We've called Epic Central quite a bit more to come, 00:21:56 --> 00:22:01: and I'm going to show you something too that's already 00:22:01 --> 00:22:02: underway. 00:22:02 --> 00:22:03: Out front. 00:22:03 --> 00:22:08: Included in the excitement there with Epic Central. 00:22:08 --> 00:22:11: Is a project that were teamed up with Hong Kong 00:22:11 --> 00:22:13: Cord Hospitality out of Raleigh, 00:22:13 --> 00:22:18: NC on the construction and the operation of two hotels. And there will be a Conference Center there as well 00:22:18 --> 00:22:21: 00:22:21 --> 00:22:25: on this city owned land which is critical for us 00:22:25 --> 00:22:26: to be able to do. The type of revenue sharing to foster a project of 00:22:26 --> 00:22:29: 00:22:29 --> 00:22:30: this size. 00:22:33 --> 00:22:37: What's nice about it is they'll be some restaurants that 00:22:37 --> 00:22:41: will live right next door an we've even made public 00:22:41 --> 00:22:42: a couple of them. 00:22:42 --> 00:22:47: Certainly thrilled that one of them includes the latest creation 00:22:47 --> 00:22:48: of Larry Levine, 00:22:48 --> 00:22:52: the founder of Chili's Loop 9 Barbecue is a concept 00:22:52 --> 00:22:54: he's been working on for some time, 00:22:54 --> 00:22:58: and that will be right adjacent to the existing epic 00:22:58 --> 00:22:59: Central lakes. 00:23:01 --> 00:23:04: And then next door to him. 00:23:04 --> 00:23:07: It'll feature two more. Entres, 00:23:07 --> 00:23:11: no pun intended, but by Imran Shaikh. Stir and Vidora Cosina de Mexico. 00:23:11 --> 00:23:14: 00:23:14 --> 00:23:18: Two of the of the numerous numbers of restaurants that

00:23:18> 00:23:21:	are under the Milkshake Concepts banner,
00:23:21> 00:23:25:	and both Imran and Larry will be leasing space from
00:23:25> 00:23:26:	the city,
00:23:26> 00:23:31:	so we'll be building about 30,000 square feet of retail
00:23:31> 00:23:34:	and restaurant space there on the backside of.
00:23:34> 00:23:39:	Where were very pleased to see already under construction the
00:23:39> 00:23:42:	first chicken and pickle in North Texas.
00:23:42> 00:23:46:	So right out in front on the 161 frontage Rd
00:23:46> 00:23:50:	chicken and pickle has gotten under construction.
00:23:50> 00:23:53:	This will be.
00:23:53> 00:23:55:	If you're not familiar with the concept,
00:23:55> 00:23:55:	sorry bout that.
00:23:57> 00:24:01:	Chicken and pickle has a tremendous combination of food and
00:24:01> 00:24:05:	fun where people can come together for large rehearsal dinners.
00:24:05> 00:24:08:	Reunions for that matter. Just pickleball.
00:24:08> 00:24:11:	Fanatics can come and make plans to come and eat
00:24:11> 00:24:14:	and play and stay for a long period of time.
00:24:14> 00:24:17:	There's existing chicken and Pickles.
00:24:17> 00:24:19:	Their first one is up in North Kansas City.
00:24:19> 00:24:23:	Something I got to experience about three years ago with
00:24:23> 00:24:24:	my family.
00:24:24> 00:24:26:	They've since opened one in Wichita,
00:24:26> 00:24:29:	KS in San Antonio this past summer.
00:24:29> 00:24:32:	Most recently in Oklahoma City and soon to be in
00:24:33> 00:24:37:	Overland Park KS so that'll really headline what's out front
00:24:37> 00:24:41:	and a little further back on the same large parcel
00:24:41> 00:24:45:	of land that we've got further to the South and
00:24:45> 00:24:45:	West,
00:24:45> 00:24:49:	we've got a new project that will soon be under
00:24:50> 00:24:53:	construction Boulder Adventure Park.
00:24:53> 00:24:56:	The creation of a a gentleman named Paul Fontanelli,
00:24:56> 00:25:00:	who worked for a long time with Fidelity Investments.
00:25:00> 00:25:03:	Boulder is going to include a trilevel ropes course and
00:25:03> 00:25:05:	what's known as via ferrata,
00:25:05> 00:25:08:	the first of its type ever to be done indoors,
00:25:08> 00:25:11:	as well as numerous other levels of open play.
00:25:11> 00:25:14:	Enhance play an paper play attractions.
00:25:14> 00:25:17:	Paul's been studying this with a private consultant at a
00:25:17> 00:25:18:	New Jersey.
00:25:18> 00:25:21:	Ann has laid out a plan to put something where

00:25:21> 00:25:25:	the city was even thinking of building that originally ourselves.
00:25:25> 00:25:28:	Going to be on City owned land will be leasing
00:25:28> 00:25:32:	that from us and again a public private partnership that
00:25:32> 00:25:35:	will add to the entire epic central environment.
00:25:35> 00:25:38:	In fact, Paul likes it so much that he himself
00:25:38> 00:25:41:	has decided he's going to work with us on joint
00:25:41> 00:25:44:	marketing and branding of their facility.
00:25:44> 00:25:47:	With everything else that's out in front at Epic Central
00:25:48> 00:25:51:	that's been built primarily by the city they've even chosen
00:25:51> 00:25:55:	to use hashtag Boulder at the epic as their hashtag
00:25:55> 00:25:57:	because they want so much to be.
00:25:57> 00:26:01:	Associated with the city and the existing facilities of the
00:26:01> 00:26:02:	epic waters,
00:26:02> 00:26:05:	the Epic Recreation Center Playground Adventures,
00:26:05> 00:26:09:	which opened up this past year and then something that's
00:26:09> 00:26:10:	been on site since 2012.
00:26:10> 00:26:13:	The summit Adult activity center.
00:26:16> 00:26:20:	Yet Grand Prairie's public private partnerships haven't been limited to
00:26:21> 00:26:21:	epic Central.
00:26:21> 00:26:23:	At the end of 2020,
00:26:23> 00:26:27:	our City Council approved a lease with American Cricket Enterprises
00:26:27> 00:26:31:	for our Air Hog Stadium are minor League Baseball park
00:26:31> 00:26:33:	to become as Forbes magazine has put it,
00:26:33> 00:26:38:	a world class venue and training facility for cricket in
00:26:38> 00:26:39:	the United States.
00:26:39> 00:26:42:	So the existing.
00:26:42> 00:26:45:	Minor League ballpark that you see here,
00:26:45> 00:26:49:	known as Airhogs Stadium. It's it's been in place for
00:26:49> 00:26:50:	over a decade.
00:26:50> 00:26:53:	Will be transformed into a cricket for lack of a
00:26:53> 00:26:55:	better word extravaganza.
00:26:55> 00:26:57:	This is going to serve as the home for the
00:26:58> 00:27:01:	Major League cricket franchise as well as both the men's
00:27:01> 00:27:03:	and women national cricket teams.
00:27:03> 00:27:06:	So you can imagine why we get pretty fired up
00:27:07> 00:27:10:	about what that's going to mean for Grand Prairie,
00:27:10> 00:27:11:	TX.
00:27:11> 00:27:15:	What's nice is it's tucked in.
00:27:15> 00:27:17:	Next door to the theater at Grand Prairie.
00:27:17> 00:27:21:	What you may have heard referred to as previously as

00:27:21> 00:27:23:	Nokia and then Verizon Theater,
00:27:23> 00:27:26:	as well as Lone Star Park and it coordinates really
00:27:27> 00:27:30:	well with what global gaming solutions has in the works
00:27:30> 00:27:34:	for redevelopment of more than 200 acres in our entertainment
00:27:34> 00:27:39:	district, that's all located just North of IH 30 along
00:27:39> 00:27:40:	Beltline Rd.
00:27:40> 00:27:43:	So you you can tell there that they're thinking of
00:27:43> 00:27:47:	coming in within the existing parking facilities and adding a
00:27:47> 00:27:48:	mix of uses.
00:27:48> 00:27:51:	We've always needed hotels and restaurant space,
00:27:51> 00:27:54:	and that's being planned and being discussed among a number
00:27:54> 00:27:56:	of these entities already.
00:27:56> 00:28:01:	But the cricket's presence will really energize the existing relationships
00:28:01> 00:28:03:	we've had with global gaming solutions.
00:28:03> 00:28:06:	The operators of Lone Star Park and then AEG,
00:28:06> 00:28:08:	who operates our theater at Grand Prix.
00:28:11> 00:28:15:	Certainly it helps that the city went out and extended
00:28:15> 00:28:18:	and expanded our two tax increment reinvestment zones.
00:28:18> 00:28:21:	Or you may know them as tips here in recent
00:28:21> 00:28:24:	years you can tell that that in addition to the
00:28:24> 00:28:28:	original zone shown is number one we brought in seven
00:28:28> 00:28:32:	other development zones, and one of them includes that whole
00:28:32> 00:28:32:	area.
00:28:32> 00:28:37:	I just showed you earlier known as Epic Central.
00:28:37> 00:28:40:	So let's talk about health care and transition a little
00:28:40> 00:28:41:	bit.
00:28:41> 00:28:42:	One of those other tips,
00:28:42> 00:28:46:	TIRZ #3, includes the area around our hospital district where
00:28:46> 00:28:49:	the former Texas General Hospital lies.
00:28:49> 00:28:52:	It's been vacant for a couple of years.
00:28:52> 00:28:55:	We had an operator who who wasn't able to make
00:28:55> 00:28:58:	it handed the keys back to one of their main
00:28:58> 00:29:00:	investors known as Yam Capital,
00:29:00> 00:29:04:	something that was the creation of the founderofgodaddy.com for interim
00:29:05> 00:29:05:	financing.
00:29:05> 00:29:08:	And surprise, they got something they.
00:29:08> 00:29:11:	They didn't expect what I like and and really what
00:29:11> 00:29:13:	can be said about the rest of Grand Prairie is

00:29:14> 00:29:16:	that this hospital sits smack dab in the middle of
00:29:16> 00:29:20:	8,000,000 people. If you can imagine that you notice those
00:29:20> 00:29:21:	drive times,
00:29:21> 00:29:24:	there's a lot of folks within a short distance that
00:29:24> 00:29:25:	can get to that facility yet.
00:29:25> 00:29:29:	As you might imagine, it's surrounded by other hospitals in
00:29:29> 00:29:30:	neighboring cities,
00:29:30> 00:29:33:	so we'd like to see something come of this.
00:29:33> 00:29:35:	This project and Speaking of neighbors,
00:29:35> 00:29:38:	this campus does have a nice one in the Veterans
00:29:38> 00:29:40:	Administration and its Grand Prairie.
00:29:40> 00:29:45:	Outpatient clinic, not to mention if you'll notice a lot
00:29:45> 00:29:48:	of vacant land adjoining it.
00:29:48> 00:29:52:	Out along the Great Southwest Parkway or some complementary development
00:29:52> 00:29:52:	can take place.
00:29:52> 00:29:56:	Maybe something like Nashville's one city that Travis mentioned at
00:29:56> 00:29:57:	the start,
00:29:57> 00:29:59:	you know, if we could find a way to energize
00:29:59> 00:30:02:	this existing facility and build on what's there,
00:30:02> 00:30:06:	there's some. There's some great chances for some others to
00:30:06> 00:30:09:	come in and take advantage of what's there.
00:30:09> 00:30:12:	And you'll notice there's a lot of large employers within
00:30:12> 00:30:14:	a five mile radius as well.
00:30:14> 00:30:16:	Of the former Texas general.
00:30:16> 00:30:22:	Some of these include major entertainment facilities and some of
00:30:22> 00:30:26:	our largest employers in the city of Grand Prairie.
00:30:26> 00:30:30:	In light of its proximity to three major sports venues
00:30:30> 00:30:33:	and soon a fourth this hospitals potential for a Medical
00:30:33> 00:30:34:	Group,
00:30:34> 00:30:37:	or perhaps even a major University Med school that wants
00:30:37> 00:30:38:	a presence here,
00:30:38> 00:30:40:	I think is really great.
00:30:40> 00:30:43:	An I think what helps is that the city of
00:30:43> 00:30:45:	Grand Prairie has some tools.
00:30:45> 00:30:48:	Once someone submits a proforma once they show us whatever
00:30:49> 00:30:50:	those funding gaps,
00:30:50> 00:30:52:	maybe to energize this facility.
00:30:52> 00:30:56:	Our City Council can consider sharing revenues and we've
	got

00:30:56> 00:30:58:	a number of ways in which we can do it,
00:30:58> 00:31:01:	mostly on the back end after investments been made,
00:31:01> 00:31:05:	but we're certainly willing to explore other ways if it
00:31:05> 00:31:08:	was to bring in that neighboring vacant acreage that I
00:31:08> 00:31:11:	showed you earlier and even rise to the level,
00:31:11> 00:31:13:	let's say of a major sports.
00:31:13> 00:31:18:	Medical facility that included a Conference Center hotel for
	instance.
00:31:18> 00:31:20:	Then we can help even more,
00:31:20> 00:31:23:	an perhaps even as an indirect equity player,
00:31:23> 00:31:25:	as we've done over at Epic Sinful.
00:31:27> 00:31:30:	So the city of Grand Prairie has been one of
00:31:30> 00:31:33:	the most entrepreneurial communities I've ever worked with
	in my
00:31:33> 00:31:36:	career or when I worked in the private sector for
00:31:36> 00:31:39:	10 years. With an architecture firm and consulted with cities,
00:31:39> 00:31:41:	I'd never seen a City Council like this one.
00:31:41> 00:31:44:	That's not only willing to be business friendly,
00:31:44> 00:31:46:	but takes it a step further and is willing to
00:31:46> 00:31:49:	get down in the trenches and even explore investing with
00:31:49> 00:31:49:	cities.
00:31:49> 00:31:52:	Certainly when we when we end here shortly,
00:31:52> 00:31:54:	I would gladly be glad to answer any questions for
00:31:54> 00:31:57:	any of you that might want to know more about
00:31:57> 00:31:59:	what Grand Prix has done or could do.
00:31:59> 00:32:01:	With you. Thank you.
00:32:04> 00:32:07:	Thank you Marty, that I didn't know much of any
00:32:07> 00:32:08:	of that,
00:32:08> 00:32:11:	so that was so informative and I didn't know that
00:32:11> 00:32:14:	Grand Prairie stretched for that much.
00:32:14> 00:32:17:	You know, North South, so thank you.
00:32:17> 00:32:20:	33 miles tip to toe were a very long city.
00:32:26> 00:32:31:	Afternoon everyone, I appreciate the opportunity to share some minutes
00:32:31> 00:32:34:	with you today and Martin Nicole,
00:32:34> 00:32:37:	thank you for for your remarks.
00:32:37> 00:32:41:	Amazing things are happening in in North Texas.
00:32:41> 00:32:43:	To be sure I'm Paul Mcleary,
00:32:43> 00:32:48:	I'm senior vice president for business development here at
	Medistar
00:32:48> 00:32:54:	Corporation or a Houston based developer active nationwide
00:22:54 > 00:20:50:	and for
00:32:54> 00:32:59:	47 years we have been focused predominantly on medical

	developments.
00:32:59> 00:33:04:	There we go, our founder is Monster Carone who founded
00:33:04> 00:33:09:	Medistar 1974 really with a with a predominant focus again
00:33:09> 00:33:12:	on on medical real estate development,
00:33:12> 00:33:14:	going back to the late 70s,
00:33:14> 00:33:19:	Metal Store was a pioneer in the Integrated Medical Plaza
00:33:19> 00:33:21:	product of the image.
00:33:21> 00:33:26:	The top right, the building occupied by Kaiser Permanente in
00:33:26> 00:33:27:	Colorado Springs,
00:33:27> 00:33:33:	was the development of. Star some 15-16 years ago.
00:33:33> 00:33:37:	Heavy emphasis on on full modality diagnostics,
00:33:37> 00:33:43:	doctors offices, outpatient setting discussing outpatient surgery.
00:33:43> 00:33:50:	Wide variety of ancillaries including infusion services and outpatient PT.
00:33:50> 00:33:52:	Be in in relatively recent years.
00:33:52> 00:33:55:	I've been with metal Star for over 6 years now.
00:33:55> 00:33:58:	We have we have not pivoted but we have added
00:33:59> 00:34:02:	to to the things that we were doing and between
00:34:02> 00:34:06:	our our developments in the Texas Medical Center submarket here
00:34:06> 00:34:10:	in Houston and Downtown Phoenix where we are now right
00:34:10> 00:34:14:	at 3,000,000 square feet of P3 developments now actively underway
00:34:15> 00:34:18:	and looking looking into the crystal ball we will.
00:34:18> 00:34:20:	We will probably add another.
00:34:20> 00:34:24:	Another two or three million here in the next next
00:34:24> 00:34:26:	year and a half.
00:34:26> 00:34:27:	Two years. I want to.
00:34:27> 00:34:29:	I want to very quickly.
00:34:29> 00:34:33:	I know I'm talking to a North Texas crowd,
00:34:33> 00:34:36:	but I'd like to invite you to to my town,
00:34:36> 00:34:41:	Houston, and our activity levels at the Texas Medical Center.
00:34:41> 00:34:45:	We completed a couple years back at 22 story Intercontinental
00:34:46> 00:34:50:	Houston Medical Center hotel with 354 keys and the 35
00:34:50> 00:34:51:	story three 375 unit.
00:34:51> 00:34:54:	Latitude Med Center apartment tower.
00:34:54> 00:34:59:	Those two projects together comprise right out about one and
00:34:59> 00:35:01:	a quarter million square feet.
00:35:01> 00:35:05:	Together they are a \$315 million project on on the
00:35:05> 00:35:07:	eastern edge of the Med center,

00:35:07> 00:35:12:	now in construction we have a 360 unit.
00:35:12> 00:35:17:	Workforce market rate apartments solution called Fountains
	Now in construction,
00:35:17> 00:35:21:	delivering in the fall and then of course we would
00:35:21> 00:35:24:	when I was asked to really focus on is our
00:35:24> 00:35:28:	developments form with Texas A&M at the Med Center on
00:35:28> 00:35:30:	their new Five Acre campus,
00:35:30> 00:35:34:	which is known as Innovation Plaza.
00:35:34> 00:35:36:	Set my clicker works here.
00:35:36> 00:35:39:	Those are those are the look of latitude and the
00:35:39> 00:35:41:	intercontinental I importantly,
00:35:41> 00:35:45:	those two projects are just North of the pivotal Gateway
00:35:45> 00:35:47:	intersection of Main Street,
00:35:47> 00:35:50:	which runs North and South on the on the photo
00:35:50> 00:35:53:	to the left you can see downtown Houston in the
00:35:53> 00:35:54:	in the distance.
00:35:54> 00:35:57:	That's about 2 1/2 miles to the North of this
00:35:58> 00:35:59:	project location.
00:35:59> 00:36:02:	And then of course Holcomb is the is the East
00:36:02> 00:36:04:	West connector that really.
00:36:04> 00:36:09:	Really runs through the core of the basic research,
00:36:09> 00:36:14:	the academic medicine and inpatient care core of the Texas
00:36:14> 00:36:15:	Medical Center,
00:36:15> 00:36:19:	which is some of you may know is is the
00:36:19> 00:36:20:	largest in the US,
00:36:20> 00:36:23:	and perhaps on the planet.
00:36:23> 00:36:25:	This is an aerial over gosh,
00:36:25> 00:36:30:	probably about 60% of the footprint of the Texas Medical
00:36:30> 00:36:31:	Center,
00:36:31> 00:36:34:	which is a total of 13145 acres.
00:36:34> 00:36:37:	I if it were business district,
00:36:37> 00:36:40:	it would be the 8th largest in America and I
00:36:40> 00:36:44:	really wanted to just provide this to to help you
00:36:44> 00:36:45:	get oriented.
00:36:45> 00:36:49:	The Latitude and Enercon are denoted in the red text
00:36:49> 00:36:53:	saying am innovation Plaza has the has the proper RGB
00:36:53> 00:36:57:	code for for Aggie Maroon and we are we are
00:36:57> 00:37:02:	quite literally catercorner 0.2 miles door to door from from
00:37:02> 00:37:05:	one of the sites to the other.
00:37:05> 00:37:08:	This is this is a.
00:37:08> 00:37:12:	I believe persistence and patience for two of the the
00:37:12> 00:37:16:	words that were used in the title for this program.

00:37:16> 00:37:20:	This project that you are that you were looking at
00:37:20> 00:37:24:	is is truly a testament to exactly that from from
00:37:24> 00:37:25:	where we are today.
00:37:25> 00:37:29:	Going backwards in time again four or five years.
00:37:29> 00:37:33:	The text Einem system and certainly the leadership in the
00:37:33> 00:37:38:	vision of Chancellor John Sharp work or a massive massive
00:37:38> 00:37:39:	driver 22.
00:37:39> 00:37:42:	What you see being created here?
00:37:42> 00:37:47:	Sharp wanted to establish for Texas A&MA bona FIDE campus
00:37:47> 00:37:50:	presence at the Texas Medical Center.
00:37:50> 00:37:54:	The AM system, including the the nursing program of purview
00:37:54> 00:37:59:	ANM and in multiple colleges and programs across across Texas
00:37:59> 00:37:59:	A&M,
00:37:59> 00:38:03:	has played a major leadership role in Houston,
00:38:03> 00:38:07:	certainly in the Texas Medical Center community for for many
00:38:07> 00:38:08:	decades,
00:38:08> 00:38:12:	but they never had truly a campus to call home
00:38:12> 00:38:12:	in.
00:38:12> 00:38:16:	And so. Chancellor Sharp wanted to do something big and
00:38:16> 00:38:18:	bold and and right now about that.
00:38:18> 00:38:22:	So they they acquired the building that is in the
00:38:22> 00:38:25:	foreground to the left on your screen that now says
00:38:25> 00:38:29:	text saying on University Health at the top that was
00:38:29> 00:38:33:	previously a Bank of America building the A&M acquired for
00:38:33> 00:38:37:	around \$65 million and subsequently poured another \$85 million into
00:38:38> 00:38:41:	literally taking down the structure and rebuilding.
00:38:41> 00:38:43:	Today that is the new home.
00:38:43> 00:38:46:	4A and M's Engineering Medicine Program,
00:38:46> 00:38:50:	otherwise known as NMD, in which in which young men
00:38:50> 00:38:53:	and women enter pursuing a medical doctor degree and at
00:38:53> 00:38:57:	the same time they earn a Master of Science in
00:38:57> 00:38:59:	engineering rather than a thesis.
00:38:59> 00:39:01:	They create something. It could be,
00:39:01> 00:39:04:	it could be a implantable technology.
00:39:04> 00:39:06:	It could come up with a 3D printer,
00:39:06> 00:39:10:	it could. It could be artificial intelligence driven.
00:39:10> 00:39:13:	They're they're challenged to identify.
00:39:13> 00:39:18:	Either challenges or problems in patient care and surgical procedures
00:39:18> 00:39:23:	and population health management and then to to create

something 00:39:23 --> 00:39:27: that is responsive to mitigate either that that threat or 00:39:27 --> 00:39:30: that risk or or that gap in the in thinking 00:39:30 --> 00:39:32: about what could be. 00:39:32 --> 00:39:35: The item system had another four acres, 00:39:35 --> 00:39:39: largely largely comprised of an existing very very long, 00:39:39 --> 00:39:43: very inefficient parking garage and a heck of a lot 00:39:44 --> 00:39:48: of surface parking that went along with that bank building. 00:39:48 --> 00:39:52: So on that four acres they turned to the to 00:39:52 --> 00:39:56: the private sector and in a couple of years ago 00:39:56 --> 00:39:58: I put a put an RFP out. 00:39:58 --> 00:40:03: My company Metalstar was was the successful candidate 00:40:03 --> 00:40:06: We were we were awarded the opportunity to come alongside 00:40:07 --> 00:40:10: the text saying I'm system as their as their private 00:40:10 --> 00:40:14: development partner in this P3 structure and we'll talk a 00:40:14 --> 00:40:16: little bit about that here in a little bit. 00:40:16 --> 00:40:19: This is a photo that I took a couple weeks 00:40:19 --> 00:40:23: ago coming out of a meeting that at the Intercontinental 00:40:23 --> 00:40:23: Hotel. 00:40:23 --> 00:40:26: I didn't expect to catch the reflection in the glass, 00:40:26 --> 00:40:29: just kind of was a happy accident that this is. 00:40:29 --> 00:40:32: This is where we are on the on the vertical 00:40:32 --> 00:40:35: construction going up on student housing. 00:40:35 --> 00:40:39: That will that will ultimately be 19 stories up, 00:40:39 --> 00:40:42: which we're seeing there is about about this. 00:40:42 --> 00:40:44: Some of the floor, so so lots of lots of 00:40:44 --> 00:40:46: first and only's in the story. 00:40:46 --> 00:40:50: Again, this is the first ever campus for Texas A&M 00:40:50 --> 00:40:52: at the Texas Medical Center. 00:40:52 --> 00:40:55: Important word is at the Texas Medical Center. 00:40:55 --> 00:40:59: We were not actually inside the boundaries of the TMC, 00:40:59 --> 00:41:02: which means that we have the freedom to bring in 00:41:02 --> 00:41:05: a multiplicity of for profit enterprise. 00:41:05 --> 00:41:07: So whether those are private companies. 00:41:07 --> 00:41:13: Public companies, whether they're in inpatient care or life Sciences. 00:41:13 --> 00:41:16: or research or or simply allied businesses, 00:41:16 --> 00:41:20: they are. They are welcomed on this on this five

Those are those are really wonderful,

disruption standpoint.

acre Patch of free enterprise in from an innovation and

00:41:20 --> 00:41:24:

00:41:24 --> 00:41:26:

00:41:26 --> 00:41:29:

00:41:29> 00:41:33:	wonderful attributes to be able to to welcome welcome tenants
00:41:33> 00:41:35:	and occupiers really,
00:41:35> 00:41:38:	really also important is is this.
00:41:38> 00:41:41:	Capital location at at Main and Fannon.
00:41:41> 00:41:45:	Holcomb Menon, Fannin run North and South Holcomb runs.
00:41:45> 00:41:48:	Runs East West we are we are literally half a
00:41:48> 00:41:53:	football field away from the TMC station for light rail
00:41:53> 00:41:54:	and bus transit.
00:41:54> 00:41:58:	We are. We are therefore in large part a transit
00:41:58> 00:41:59:	oriented development.
00:41:59> 00:42:04:	The light rail line that runs North and South up
00:42:04> 00:42:08:	Phantom is is literally a couple stops away from Anums
00:42:08> 00:42:09:	primary.
00:42:09> 00:42:13:	Teaching hospital partner in research partner at the TMC and
00:42:13> 00:42:14:	that that's,
00:42:14> 00:42:16:	of course, Houston Methodist Hospital.
00:42:16> 00:42:19:	If you if you were to stay on the rail
00:42:19> 00:42:20:	and continued North,
00:42:20> 00:42:24:	ultimately you would go through the museum district a couple
00:42:24> 00:42:25:	of miles away.
00:42:25> 00:42:27:	You would be at the ion,
00:42:27> 00:42:30:	which is which is being being driven largely through the
00:42:30> 00:42:34:	efforts of Rice University of the City of Houston and
00:42:34> 00:42:37:	Houston exponential and with with major major presence.
00:42:37> 00:42:41:	Now with Microsoft is a is a key tenant there.
00:42:41> 00:42:43:	And then if if you were to say on that,
00:42:43> 00:42:47:	you would ultimately wind up with the launchpad in downtown
00:42:47> 00:42:48:	Houston,
00:42:48> 00:42:51:	those points on the map for miles and all comprise
00:42:51> 00:42:54:	Houston's Houston's Innovation corridor,
00:42:54> 00:42:57:	which really shows a lot of the same story that
00:42:57> 00:43:00:	Nicole was sharing about about innovation and disruption.
00:43:00> 00:43:04:	And in that that leadership role that Texas and whole
00:43:04> 00:43:08:	and certainly the communities in Dallas and Houston are playing
00:43:08> 00:43:10:	right alongside her friends.
00:43:10> 00:43:12:	Certainly in Austin, San Antonio,
00:43:12> 00:43:12:	in.
00:43:14> 00:43:18:	This campus and you're looking at that nearly one acre
00:43:18> 00:43:21:	of open air green space that anchors this.
00:43:21> 00:43:25:	This five acre campus. This is the largest public private
00:43:25> 00:43:29:	partnership to be done ever in the history of Texas

00:43:29> 00:43:33:	A&M system wide outside the main campus in College Station.
00:43:33> 00:43:36:	Obviously the P3 that gave rise to Caulfield is is
00:43:37> 00:43:37:	a bit bigger,
00:43:37> 00:43:41:	but what we're doing what we met a star doing
00:43:41> 00:43:45:	in terms of the student housing that you're looking at.
00:43:45> 00:43:48:	Head on and the 13 level parking garage for 2600
00:43:48> 00:43:49:	vehicles.
00:43:49> 00:43:52:	That is to your right and then above that nearly
00:43:52> 00:43:56:	half million square feet of biomedical and medical tower called
00:43:56> 00:43:58:	Verizon Tower altogether,
00:43:58> 00:44:00:	that's over \$500 million of investment.
00:44:00> 00:44:03:	And in just a hair under 2,000,000.
00:44:03> 00:44:07:	Square feet Total Project is now in construction.
00:44:07> 00:44:10:	This is a view from the opposite side of again.
00:44:10> 00:44:12:	Student housing is on your left.
00:44:12> 00:44:18:	The Discovery tower building where the engineering medicine program and
00:44:18> 00:44:22:	other programs are involved is right and you can see
00:44:22> 00:44:25:	the garage Verizon Tower in the background.
00:44:25> 00:44:28:	Here's where we are on the on construction.
00:44:28> 00:44:31:	As of as of a couple weeks ago coming up
00:44:31> 00:44:31:	again,
00:44:31> 00:44:34:	you can kind of get the size and scale.
00:44:34> 00:44:37:	All of this is is directed by our our CEO
00:44:37> 00:44:37:	Monza,
00:44:37> 00:44:40:	Ronnie and I. I wanted to take 2/2 moments to
00:44:40> 00:44:43:	to mention another P3 that has come out of this
00:44:43> 00:44:47:	and of course we're all living and functioning in the
00:44:47> 00:44:50:	covid era. A year ago Monster Monster asked a question
00:44:51> 00:44:51:	allowed,
00:44:51> 00:44:54:	which was what if we could catch and kill the
00:44:54> 00:44:57:	virus in the air before it can be recirculated?
00:44:57> 00:45:00:	And he came up with the technology,
00:45:00> 00:45:05:	the the partners, the public private partnership that he put
00:45:05> 00:45:09:	together to streamline the the basic science,
00:45:09> 00:45:13:	the prototyping, the testing, the certifications,
00:45:13> 00:45:15:	running it through the FDA,
00:45:15> 00:45:17:	the CDC, and ultimately the EPA,
00:45:17> 00:45:21:	and coming out the other side with a reproducible,
00:45:21> 00:45:27:	deployable rapid response. Catch and kill on contact solution
	for

00:45:29 --> 00:45:32: Allergens and pollutants is is his invention. 00:45:32 --> 00:45:36: IVP and granted viral protection is that there there is 00:45:37 --> 00:45:40: a huge story here with with not only the the 00:45:40 --> 00:45:43: folks at the University of Houston, 00:45:43 --> 00:45:47: TX am, but but the Galveston National Lab and so 00:45:47 --> 00:45:48: many others. 00:45:48 --> 00:45:50: I wanted to simply touch on that. 00:45:50 --> 00:45:54: This is, this is an exciting time for innovation, 00:45:54 --> 00:45:58: for disruption, for for thinking in new ways, 00:45:58 --> 00:46:02: because candidly. Doing stuff the same way that we've been 00:46:02 --> 00:46:06: doing it may or may not even have a place 00:46:06 --> 00:46:06: anymore. 00:46:06 --> 00:46:10: I'm Paul mccleary. This is my contact information I sent 00:46:11 --> 00:46:14: out by chat a link to the horizon Tower tmc.com 00:46:14 --> 00:46:17: website and simply like to invite you, 00:46:17 --> 00:46:22: their pictures are worth 1000 words videos worth millions of 00:46:22 --> 00:46:26: words and for a pre more comprehensive context and narrative 00:46:26 --> 00:46:30: around what we're doing for him with A and M. 00:46:30 --> 00:46:32: Witcher love to have you visit and take a look 00:46:32 --> 00:46:35: and and of course stay in touch with any questions. 00:46:35 --> 00:46:37: So with that I will. 00:46:37 --> 00:46:39: I will conclude and turn the mic back over. 00:46:41 --> 00:46:43: Thank you Marty Solen, how? 00:46:43 --> 00:46:46: How did the questions shape up for it? 00:46:46 --> 00:46:50: Well, we've got a few questions here and appreciate each 00:46:50 --> 00:46:53: of our panelists for speaking Paul, 00:46:53 --> 00:46:56: I must say that the last conference I went to 00:46:56 --> 00:47:00: in February 2020 right before the pandemic was at the 00:47:00 --> 00:47:03: hotel your hotel and it was done very well for 00:47:03 --> 00:47:06: a lot of healthcare related people. 00:47:06 --> 00:47:09: So we all made it home safely before we all 00:47:09 --> 00:47:11: had to pack in for a year so. 00:47:11 --> 00:47:15: Thank you who would house the 2019 would suddenly be 00:47:15 --> 00:47:16: the good old days. 00:47:18 --> 00:47:23: Let's make money in 2021 plus the future good old 00:47:23 --> 00:47:23: days. 00:47:23 --> 00:47:26: Yes yeah. So but let me scroll up. 00:47:26 --> 00:47:31: We've had questions come in as we went through on 00:47:31 --> 00:47:32: Pegasus Park. 00:47:32 --> 00:47:36: Nicole, what type of leases are are the terms?

all airborne pathogens.

00:45:27 --> 00:45:29:

00:47:41 --> 00:47:42: Yeah, I can answer that. And Steve Davis, who's with Jason Investments is also can 00:47:42 --> 00:47:45: 00:47:45 --> 00:47:46: comment. 00:47:46 --> 00:47:48: We have a variety of lease opportunities, 00:47:48 --> 00:47:51: so five five years or some seven years or some 00:47:51 --> 00:47:52: ten years or some. 00:47:52 --> 00:47:56: So we've got flexibility. The only place that that's different 00:47:56 --> 00:47:57: is in the bio lab space. 00:47:57 --> 00:48:00: So in our actual incubator those are much shorter term 00:48:00 --> 00:48:03: leases 'cause those are startup companies. 00:48:03 --> 00:48:06: So those are essentially, you can literally rent a desk 00:48:06 --> 00:48:07: for a month, 00:48:07 --> 00:48:10: so again that space inside the Bio Labs incubator has 00:48:10 --> 00:48:13: a different type of tenant situation than the rest of 00:48:13 --> 00:48:14: the building. 00:48:14 --> 00:48:17: Well, you lead right into it does and it leads 00:48:17 --> 00:48:20: right into the next question about the Bio Labs and 00:48:20 --> 00:48:23: how they do the lease is is there a maximum 00:48:23 --> 00:48:25: square footage in the Bio Labs? 00:48:25 --> 00:48:27: Is there? How does that work? 00:48:27 --> 00:48:30: Well, the way it works is we generally are attracting 00:48:30 --> 00:48:34: pretty early stage companies so the entire site obviously is 00:48:34 --> 00:48:35: almost 40,000 square feet. 00:48:35 --> 00:48:38: So the way it usually works is a company might 00:48:38 --> 00:48:41: take a couple of desks and a couple of lab 00:48:41 --> 00:48:43: benches and then they grow. 00:48:43 --> 00:48:46: You can actually lease your own entire private lab. 00:48:46 --> 00:48:48: And then once you outgrow that, 00:48:48 --> 00:48:50: we you can actually grow into graduation space. 00:48:50 --> 00:48:53: We've got several companies that are looking at trying to 00:48:53 --> 00:48:55: build out graduation space, 00:48:55 --> 00:48:57: which would be a larger private lab dedicated to a 00:48:57 --> 00:48:58: particular company, 00:48:58 --> 00:49:01: probably right adjacent to the bio lab space. 00:49:01 --> 00:49:04: We've got a couple of buildings right adjacent that are 00:49:04 --> 00:49:07: very sort of prime real estate for what we're calling 00:49:07 --> 00:49:08: graduation space. 00:49:08 --> 00:49:13: OK, well in Marty along the lines of the bio 00:49:13 --> 00:49:15: research as you market, 00:49:15 --> 00:49:20: the former acute care hospital what? 00:49:20 --> 00:49:24: Healthcare related?

Are they five year, 10 year for space?

00:47:36 --> 00:47:41:

00:49:24> 00:49:26:	Purposes have you explored or as people?
00:49:26> 00:49:29:	People look at? This property is at life Sciences at
00:49:30> 00:49:31:	behavioral health.
00:49:31> 00:49:33:	This Wellness, or maybe all of the above.
00:49:33> 00:49:36:	I think that's one of the things Paul and I
00:49:36> 00:49:39:	talked a little bit about this some yesterday,
00:49:39> 00:49:42:	but we're we're seeing this is going to be something
00:49:42> 00:49:43:	a little out of the box,
00:49:43> 00:49:46:	and so you may see a a combination of things.
00:49:46> 00:49:49:	I would think behavioral is going to be one of
00:49:49> 00:49:49:	them.
00:49:49> 00:49:53:	I think with the proximity to all the sports facilities,
00:49:53> 00:49:57:	a sports medicine component. Is the possibility I didn't show
00:49:57> 00:49:58:	it on the map,
00:49:58> 00:50:02:	but the University of Texas at Arlington and their strong
00:50:02> 00:50:05:	College of Nursing is minutes just minutes away to the
00:50:06> 00:50:06:	West,
00:50:06> 00:50:08:	and so if that's a compliment,
00:50:08> 00:50:10:	they wanted to tag onto,
00:50:10> 00:50:13:	I realized there's some other others that that have I've
00:50:13> 00:50:16:	heard would desire a presence in in North Texas,
00:50:16> 00:50:19:	some Med schools, if we could get one of them
00:50:19> 00:50:20:	interested,
00:50:20> 00:50:24:	maybe we could provide for another way to for some
00:50:24> 00:50:25:	medical student.
00:50:25> 00:50:28:	Medical school students to be able to come here and
00:50:28> 00:50:31:	and be in this region because I know predominantly they
00:50:31> 00:50:34:	end up trying to get jobs or work where they
00:50:34> 00:50:38:	do their residency. If we can provide some more opportunities,
00:50:38> 00:50:39:	it's certainly going to help.
00:50:39> 00:50:42:	This region relies more physicians down the line.
00:50:42> 00:50:45:	Yes, yes and you touched on where I was headed
00:50:45> 00:50:45:	again,
00:50:45> 00:50:49:	our panelists or just moving the conversation in the right
00:50:49> 00:50:51:	direction about Graduate School of Education.
00:50:51> 00:50:54:	You know, we've got the new medical school in in
00:50:54> 00:50:56:	Fort Worth and we've got.
00:50:56> 00:51:01:	UT Southwestern and Dallas. So lots of opportunity there
	with.
00:51:01> 00:51:05:	Just not only Uta as a system in the nursing
00:51:05> 00:51:06:	schools,
00:51:06> 00:51:09:	but other institutions as well,

00:51:11 --> 00:51:13: We've heard there's some that are looking. 00:51:13 --> 00:51:15: We would certainly hope they would give Grand Prairie a 00:51:15 --> 00:51:16: look if they did. 00:51:16 --> 00:51:21: Yes yes alright. Scrolling down a little bit more, 00:51:21 --> 00:51:22: let's see. 00:51:24 --> 00:51:26: We are title says Patience, 00:51:26 --> 00:51:30: Persistence and the pieces. Let's talk about people who, 00:51:30 --> 00:51:32: in each of your developments, 00:51:32 --> 00:51:37: has been integral, whether that's a person or whether that's 00:51:37 --> 00:51:38: a a role of that, 00:51:38 --> 00:51:42: that that person represented. So Paul will start with you, 00:51:42 --> 00:51:45: and there might be more than one. 00:51:45 --> 00:51:48: But yeah, I, I would actually tell you that there's 00:51:48 --> 00:51:52: probably a probably a veritable army when you, 00:51:52 --> 00:51:55: when you are talking about a five year. 00:51:55 --> 00:51:59: Just station period to get to where things are now 00:51:59 --> 00:52:00: with another. 00:52:00 --> 00:52:02: Again, I didn't talk about this, 00:52:02 --> 00:52:07: but student housing that you saw in construction that 19 00:52:07 --> 00:52:08: story 714 beds. 00:52:08 --> 00:52:12: It's going to get delivered next summer. 00:52:12 --> 00:52:15: We broke ground affectively it October 1st, 00:52:15 --> 00:52:18: so that's that's kind of a gallop. 00:52:18 --> 00:52:21: And in right along in that same conversation that 13 00:52:21 --> 00:52:25: story 2600 stall Garage also needs to open at that 00:52:25 --> 00:52:29: same time to support not only student housing but parking 00:52:29 --> 00:52:32: at Discovery Tower and also by the way, 00:52:32 --> 00:52:36: that's that's what's underneath Verizon Tower above it. 00:52:36 --> 00:52:37: So all of all of that, 00:52:37 --> 00:52:41: to to get things coordinated up in in executable in 00:52:41 --> 00:52:43: that kind of time frame is. 00:52:43 --> 00:52:45: It is really a lot of work, 00:52:45 --> 00:52:48: so I would tell you that beginning with with Chancellor 00:52:48 --> 00:52:51: John Sharp begin with Elena Mendoza, 00:52:51 --> 00:52:54: the chairman of the Board of Regents for the game 00:52:54 --> 00:52:58: system and the multiplicity of of constituent groups within Adams 00:52:58 --> 00:53:00: College of Medicine. 00:53:00 --> 00:53:04: The goodness, the leadership of Vice Chancellor Kathy Banks, 00:53:04 --> 00:53:07: who came up with the concept of engineering medicine as

00:51:09 --> 00:51:11:

yes.

00:53:07> 00:53:09:	a as a thing there,
00:53:09> 00:53:13:	partnerships multiple with with Houston Methodist in in the
	whole
00:53:13> 00:53:13:	cohort.
00:53:13> 00:53:17:	Of folks that have all of these different users from
00:53:17> 00:53:22:	more traditional medical education and in academic
	medicine.
00:53:22> 00:53:24:	Per say all the way to to all of these
00:53:24> 00:53:29:	innovative Disruptor partnership collaboration led things that
00:53:29> 00:53:32:	again, just listening to to Nicole and Marty.
00:53:32> 00:53:36:	We in Houston share the Texas mission of preventing brain
00:53:36> 00:53:37:	drain,
00:53:37> 00:53:41:	right? We've got all these this amazing research that gets
00:53:41> 00:53:44:	done and and those one or two or three.
00:53:44> 00:53:48:	Brilliant young minds get scooped up in an abducted
00.00.147 / 00.00.140.	undercover
00:53:48> 00:53:48:	of darkness,
00:53:48> 00:53:51:	and they wind up on one of the two coasts
00:53:51> 00:53:53:	and they never come back.
00:53:53> 00:53:54:	And so we we really,
00:53:54> 00:53:57:	we really want that talent to stay here and to
00:53:57> 00:54:00:	have that graduation space that landing pad is a is
00:54:00> 00:54:03:	a is a major challenge and and not to mention
00:54:03> 00:54:06:	the fact that you know here we are well as
00:54:06> 00:54:09:	one of a handful of states that continues to grow
00:54:09> 00:54:11:	positive census year over year over year.
00:54:11> 00:54:13:	And now we've got a Stampede,
00:54:13> 00:54:17:	right? And? And so caring for all generations that are
00:54:17> 00:54:18:	in the mix,
00:54:18> 00:54:21:	many whom we have been here for 27 generations.
00:54:21> 00:54:24:	Others who just arrived yesterday afternoon,
00:54:24> 00:54:26:	that's it. That's a big lift.
00:54:26> 00:54:30:	And so when we're talking about nurses and doctors,
00:54:30> 00:54:32:	that's a great place to start.
00:54:32> 00:54:34:	But all the Allied health town,
00:54:34> 00:54:38:	the Med techs or add text everybody that's in that
00:54:38> 00:54:40:	ecosystem is is vitally important.
00:54:40> 00:54:43:	And if if we if we don't have that kind
00:54:43> 00:54:47:	of leadership from the institutions and from those those
00.54.47 > 00.54.50	cohorts
00:54:47> 00:54:50:	of unit of users and uses to keep to keep
00:54:50> 00:54:53:	the glue in place, that you know that that's a

00:54:54 --> 00:54:56: and that's what's so exciting. 00:54:56 --> 00:55:00: I think about the P3 dynamic and and certainly Nicole 00:55:00 --> 00:55:01: applause you've got. 00:55:01 --> 00:55:04: You've got just an 8 plus plus roster of partners, 00:55:04 --> 00:55:07: and we're we're. We're along the path where a little 00:55:08 --> 00:55:09: bit earlier than you, 00:55:09 --> 00:55:13: so it's still coming together and we're really excited though 00:55:13 --> 00:55:14: about the the. 00:55:14 --> 00:55:17: Feedback in the energy that's coming into these projects to 00:55:17 --> 00:55:18: make them real. 00:55:20 --> 00:55:23: Well, it is exciting. We could continue on. 00:55:23 --> 00:55:25: I have other questions I would want to ask an 00:55:25 --> 00:55:28: plus what I see in the in the chat, 00:55:28 --> 00:55:30: but we're out of time so I'm going to hand 00:55:30 --> 00:55:32: it over to Pam or Travis. 00:55:32 --> 00:55:34: Well in Pam we certainly can stay over a few 00:55:34 --> 00:55:36: more minutes if if we we want, 00:55:36 --> 00:55:38: it's up to it's up to Pam. 00:55:38 --> 00:55:41: I mean, we've done that in the past and so 00:55:41 --> 00:55:43: if you've got a lot of questions till then and 00:55:43 --> 00:55:45: your audience wants to say, 00:55:45 --> 00:55:48: I would say those of you who have other appointments 00:55:48 --> 00:55:51: to get on to you at at 1:00 o'clock. 00:55:51 --> 00:55:53: Feel free to do turn off your screens if you 00:55:53 --> 00:55:56: want to still talk with these panels, 00:55:56 --> 00:55:59: let's give you another 5 minutes for questions at the 00:55:59 --> 00:55:59: Palace. 00:55:59 --> 00:56:01: Willing to stay on that long. 00:56:01 --> 00:56:03: That's fine with me. OK, 00:56:03 --> 00:56:06: so maybe Lynn we could extend that same question to 00:56:06 --> 00:56:08: both about to Nicole Auntie Marty, 00:56:08 --> 00:56:11: you know regarding levels. 00:56:11 --> 00:56:14: So do you, Marty, you want to add to when 00:56:14 --> 00:56:17: we talk about the people and bringing people together. 00:56:17 --> 00:56:21: Yeah, in our case, certainly since it's a vacant facility, 00:56:21 --> 00:56:24: it's going to start with the CBR E broker. 00:56:24 --> 00:56:26: Who's in Houston? Scott Carter. 00:56:26 --> 00:56:29: But as well, the people with Yam capital Ryan, 00:56:29 --> 00:56:31: your Onaka is our first contact. 00:56:31 --> 00:56:33: Mike Marmas, the president CEO, 00:56:33 --> 00:56:37: is is so involved and they'll they've shown great enthusiasm.

missed opportunity,

00:54:53 --> 00:54:54:

00:56:37 --> 00:56:40: But it's but the Sky's the limit is to the 00:56:40 --> 00:56:43: other people in that could be a part of this. 00:56:43 --> 00:56:46: And you touched on that with your previous question, 00:56:46 --> 00:56:49: just depending upon the components of care that we end 00:56:49 --> 00:56:50: up bringing in. 00:56:50 --> 00:56:52: I think that the opportunity is here for us to 00:56:53 --> 00:56:55: to play off of a phrase we've coin since we 00:56:55 --> 00:56:57: talked about the two coast. Is Nicole mentioned that that's the Texas Prairie Coast in 00:56:57 --> 00:57:00: 00:57:00 --> 00:57:01: our city. 00:57:01 --> 00:57:03: For 7% of our community is in the floodplain or 00:57:03 --> 00:57:04: the flood way, 00:57:04 --> 00:57:07: we've got two lakes. We've got a fork of the 00:57:07 --> 00:57:07: River. 00:57:07 --> 00:57:09: We've got a lot of creeks, 00:57:09 --> 00:57:10: so why not foster? You know, 00:57:10 --> 00:57:13: with all the people coming here from the two coasts, 00:57:13 --> 00:57:15: then let's help him see. 00:57:15 --> 00:57:17: That we've got some great waterways here, 00:57:17 --> 00:57:20: and let's celebrate that in a healthy way. 00:57:20 --> 00:57:23: As we all need mental breaks from the stress we 00:57:23 --> 00:57:25: experience every day, 00:57:25 --> 00:57:26: that water is very soothing. 00:57:26 --> 00:57:28: That green, space, water, etc. 00:57:28 --> 00:57:31: Nicole, why don't you speak to the people? 00:57:33 --> 00:57:35: I'm sure I can answer really quick. 00:57:35 --> 00:57:37: I mean I think similar to Paul's comment, 00:57:37 --> 00:57:40: these projects, right that are all about collaboration, 00:57:40 --> 00:57:42: collisions and kind of collective impact. 00:57:42 --> 00:57:43: They take a huge team, 00:57:43 --> 00:57:45: so for us, you know, 00:57:45 --> 00:57:47: I I put up some of our anchor tenants. 00:57:47 --> 00:57:49: I think the anchor tenants in our project have really 00:57:49 --> 00:57:51: been our kind of thought leaders, 00:57:51 --> 00:57:53: so we've obviously got a great contractor. 00:57:53 --> 00:57:57: We've got a really interesting partnership with the developer and 00:57:57 --> 00:57:58: the owners of the property, 00:57:58 --> 00:58:01: J. Small investments in light health plan therapies. 00:58:01 --> 00:58:05: We've got some interesting kind of philanthropic than private investment 00:58:05 --> 00:58:06: partnerships so. 00:58:06 --> 00:58:08: Anne and Matt Crommett, who's on here as well?

00:58:08> 00:58:11:	Who's kind of the lead from our team at Lighthill
00:58:11> 00:58:12:	Philanthropy.
00:58:12> 00:58:14:	Steve Davis from J small.
00:58:14> 00:58:17:	You know, without them at you T Southwestern Medical
00.30.14> 00.30.17.	school
00:58:17> 00:58:20:	and some of their visionary leadership.
00:58:20> 00:58:22:	This project wouldn't be happening.
00:58:22> 00:58:24:	So as I think Paul said earlier too.
00:58:24> 00:58:26:	And Marty, for us it's come one come all.
00:58:26> 00:58:28:	So you know, it's for us.
00:58:28> 00:58:31:	Thrilling to share the screen with Polan Marty and I
00:58:31> 00:58:35:	think collectively we are definitely going to shout loud enough
00:58:35> 00:58:35:	that we,
00:58:35> 00:58:38:	Marty. We've just been calling it the Third Coast so.
00:58:38> 00:58:40:	We have a coast here in Texas.
00:58:40> 00:58:43:	Two most people forget, so we're just generally calling Texas
00:58:43> 00:58:44:	the Third Coast.
00:58:44> 00:58:46:	So I think between all of these projects,
00:58:46> 00:58:48:	what we hope right is that we lift tuxes up
00:58:48> 00:58:51:	in general and so that you know all of the
00:58:51> 00:58:53:	people who are involved in all of these projects.
00:58:53> 00:58:55:	Begin saying to Boston and Silicon Valley,
00:58:55> 00:58:58:	you know there are other places that we can innovate
00:58:58> 00:58:59:	and do business.
00:58:59> 00:59:01:	And really, we've got a lot of problems.
00:59:01> 00:59:04:	We often say whether it's covid climate change are cancer,
00:59:04> 00:59:07:	we've got a lot of problems that science needs to
00:59:07> 00:59:07:	solve,
00:59:07> 00:59:09:	and so it's going to take all of us to
00:59:09> 00:59:12:	come together to attract the right kind of talent and
00:59:12> 00:59:12:	capital to.
00:59:12> 00:59:15:	Be able to start these companies here in Texas and
00:59:15> 00:59:18:	really anywhere across the middle of the country.
00:59:18> 00:59:20:	So the days of the fly over,
00:59:20> 00:59:23:	you know, considering us all the fly over states we
00:59:23> 00:59:25:	hope or shortly done,
00:59:25> 00:59:28:	so it's taken a village for our project as well.
00:59:28> 00:59:31:	Yeah, great, great. Well Speaking of village in a village,
00:59:31> 00:59:35:	there are sometimes the housing and Paul you have an
00:59:35> 00:59:36:	element of housing.
00:59:36> 00:59:41:	And you mentioned market rate apartments in student
	housing that

00:59:44 --> 00:59:47: as we talk about affordable housing? 00:59:47 --> 00:59:48: Yeah, so so the enormity, the density and in the scale of the Texas Medical 00:59:48 --> 00:59:52: 00:59:52 --> 00:59:53: Center really, 00:59:53 --> 00:59:57: really is unlike any other place on the planet. 00:59:57 --> 01:00:00: You got 60 million square feet of buildings in that 01:00:00 --> 01:00:01: 13145 acres. 01:00:01 --> 01:00:05: 100 and 6000 people work there every single day, 01:00:05 --> 01:00:07: right? And you've got 15,000. 01:00:07 --> 01:00:11: Full time students, many of them at the Graduate and 01:00:11 --> 01:00:15: PhD and postdoc levels running around there in in the 01:00:15 --> 01:00:18: scavenger hunt for parking spaces, 01:00:18 --> 01:00:21: is absolutely the kind of thing you impose on people 01:00:22 --> 01:00:23: you don't like, 01:00:23 --> 01:00:27: so being able to provide either camp on campus solutions 01:00:27 --> 01:00:29: or across the street walkability, 01:00:29 --> 01:00:34: or transit connectivity within a mere few minutes distance is 01:00:34 --> 01:00:38: a real godsend to a lot of these folks who 01:00:38 --> 01:00:38: are. 01:00:38 --> 01:00:43: Predictably, there the researchers are there other graduates or residents 01:00:43 --> 01:00:44: or interns. 01:00:44 --> 01:00:47: Their nurses that they're working long days, 01:00:47 --> 01:00:50: so working hard an in to be challenged logistically. 01:00:50 --> 01:00:53: Getting to and from on the bookends of every single 01:00:53 --> 01:00:55: day for a 2345 year. 01:00:55 --> 01:00:56: Is is not fair ask, 01:00:56 --> 01:00:59: so I I would tell you that the product that we have because it is walkable because it is literally 01:00:59 --> 01:01:02: 01:01:03 --> 01:01:04: across the street. It is fundamentally differentiated from every other thing that is 01:01:04 --> 01:01:08: 01:01:08 --> 01:01:11: offered that that student housing tower, 01:01:11 --> 01:01:13: by the way. And I feel almost silly, 01:01:13 --> 01:01:17: saying it, that is the first purpose built high-rise student 01:01:17 --> 01:01:20: housing at the Texas Medical Center. 1st that's that's incredible to me. 01:01:20 --> 01:01:22: 01:01:22 --> 01:01:25: So so we're speaking into a market that has wanted 01:01:25 --> 01:01:27: that for a long time. 01:01:27 --> 01:01:29: A&M loves it for a whole lot of real, 01:01:29 --> 01:01:33: obvious reasons, but frankly, it's the it's the corporate tenants 01:01:34 --> 01:01:38: and institutional tenants in Horizon Tower that are super

how did you get that pro forma to work as

00:59:41 --> 00:59:44:

excited 01:01:38 --> 01:01:40: to have those those Med students, 01:01:40 --> 01:01:43: and in those NMD participants and. 01:01:43 --> 01:01:45: Those are those bright young minds, 01:01:45 --> 01:01:48: literally, right next door. So when it comes time to 01:01:48 --> 01:01:49: your eyes, 01:01:49 --> 01:01:52: to to the innovations happening literally across the quad in 01:01:52 --> 01:01:54: to give them that Lily pad to land on, 01:01:54 --> 01:01:57: to, to, to seed, and then to mature and hopefully 01:01:57 --> 01:02:00: to to grow into the success that they want to 01:02:00 --> 01:02:00: be. 01:02:00 --> 01:02:03: It really does create that that live work play destination 01:02:03 --> 01:02:04: anino by the way, 01:02:04 --> 01:02:07: their screen space. Now. By the way, 01:02:07 --> 01:02:10: there's actual restaurants and dining places to breathe and have 01:02:10 --> 01:02:13: the collisions and all of that in in those things. 01:02:13 --> 01:02:16: By the way, are in super short supply in the 01:02:16 --> 01:02:18: Texas Medical Center community, 01:02:18 --> 01:02:22: so we're really excited about about that place making element 01:02:22 --> 01:02:24: as much as anything. 01:02:24 --> 01:02:26: Yes, yes. Well, I have been cut off, 01:02:26 --> 01:02:28: so no more questions. We're we're none. 01:02:28 --> 01:02:32: At least my part is we don't want to keep 01:02:32 --> 01:02:34: people much longer. 01:02:34 --> 01:02:36: If anyone wants to have any kind of talk, 01:02:36 --> 01:02:40: I am happy too happy to take questions by email 01:02:40 --> 01:02:42: or what have you. 01:02:42 --> 01:02:45: Thank you, thank you Travis and land for all your 01:02:45 --> 01:02:45: help today. 01:02:45 --> 01:02:48: I want to remind everybody that fall meeting of you 01:02:48 --> 01:02:48: all. 01:02:48 --> 01:02:50: I will be in Dallas in October of 2022. 01:02:50 --> 01:02:53: So about 18 months from now and will be looking 01:02:53 --> 01:02:54: for places to tour. 01:02:54 --> 01:02:57: I'm sure that the health education Life Sciences Council will 01:02:58 --> 01:03:00: help us to line something up that Pegasus Park and 01:03:00 --> 01:03:03: at Marty's outside and in Grand Prairie for those who 01:03:03 --> 01:03:05: are interested in these health.

who wanted to.

01:03:05 --> 01:03:08:

01:03:08 --> 01:03:11:

01:03:11 --> 01:03:11:

Based on mixed use developments because I'm sure it was

7000 people coming to Dallas will be just a few

01:03:11 --> 01:03:13: Or some of these places. 01:03:13 --> 01:03:16: So we're excited about that and look forward to having 01:03:16 --> 01:03:17: many of you involved. 01:03:17 --> 01:03:20: I assume you forwarded that so thank you again to 01:03:20 --> 01:03:22: everybody who participated today. 01:03:22 --> 01:03:25: We appreciate your attention for this extra time. 01:03:25 --> 01:03:27: Go forth and have a great rest of the week. 01:03:27 --> 01:03:29: Everyone, thank you. Thank you. 01:03:29 --> 01:03:30: Thanks guys. Thank you all. 01:03:30 --> 01:03:32: Bye bye.

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