

Webinar

On the Frontline of Flooding

Date: April 15, 2021

| 00:00:00> 00:00:02: | And welcome to this afternoon's webinar. |
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| 00:00:02> 00:00:05: | I know people are in the process of joining, |
| 00:00:05> 00:00:07: | but we might as well get started. |
| 00:00:07> 00:00:10: | We appreciate you joining us on today's webinar on the |
| 00:00:10> 00:00:12: | topic of on the frontline of flooding, |
| 00:00:12> 00:00:18: | how resilient leadership is driving sustainable recovery for our cities |
| 00:00:18> 00:00:19: | next slide. |
| 00:00:19> 00:00:22: | I'm Julie Medley and I'm the executive director for the |
| 00:00:22> 00:00:26: | Urban Land Institute here in Southeast Florida and the Caribbean. |
| 00:00:26> 00:00:28: | Next slide, please. |
| 00:00:28> 00:00:31: | Today is not our average webinar. |
| 00:00:31> 00:00:34: | Today is actually part of our leadership institute, |
| 00:00:34> 00:00:39: | which is you allies immersive leadership development program were in |
| 00:00:39> 00:00:40: | the class of 2021, |
| 00:00:40> 00:00:43: | which is our 4th class and we are excited to |
| 00:00:43> 00:00:46: | announce that we have 30 midcareer leaders. |
| 00:00:46> 00:00:48: | As part of this program, |
| 00:00:48> 00:00:53: | an incredible group. There are multidisciplinary and group of leaders |
| 00:00:53> 00:00:56: | and today is their design and sustainability day. |
| 00:00:56> 00:00:59: | So this session is part of their full agenda that |
| 00:00:59> 00:01:00: | they have today. |
| 00:01:00> 00:01:04: | And if you know anyone interested in joining the Leadership |
| 00:01:04> 00:01:06: | Institute for future classes, |
| 00:01:06> 00:01:10: | the 2022 program will be open for application this summer. |
| 00:01:10> 00:01:13: | Next slide please. |
| 00:01:13> 00:01:15: | We want to take a moment to thank our District |
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| 00:01:15> 00:01:17: | Council's annual sustaining sponsors. |
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| 00:01:17> 00:01:19: | You will see their logos and names on the screen. |
| 00:01:24> 00:01:25: | We also are very excited. |
| 00:01:25> 00:01:28: | It's been a long time since I have said that |
| 00:01:29> 00:01:31: | we had an in person conference, |
| 00:01:31> 00:01:34: | so I can't tell you how good it feels to |
| 00:01:34> 00:01:37: | say that we will be holding an on line conference. |
| 00:01:37> 00:01:40: | The UI Florida Summit on September 21st, |
| 00:01:40> 00:01:43: | 2 to the 22nd in downtown Miami. |
| 00:01:43> 00:01:46: | The event will be in person with an on line |
| 00:01:46> 00:01:46: | option, |
| 00:01:46> 00:01:50: | so there's some flexibility there an you can visit our |
| 00:01:50> 00:01:54: | website florida.uli.org For more information about that event. |
| 00:01:54> 00:01:57: | Next slide please. |
| 00:01:57> 00:01:59: | Thank you so much to our sponsor today. |
| 00:01:59> 00:02:02: | The University of Miami's new program, |
| 00:02:02> 00:02:07: | the Master of Professional Science and Urban Sustainability and Resilience. |
| 00:02:07> 00:02:09: | Next slide. |
| 00:02:09> 00:02:12: | It is my privilege to introduce the Dean of the |
| 00:02:12> 00:02:16: | University of Miami School of Architecture Rudy Elkoury Dean. |
| 00:02:16> 00:02:17: | Thanks for being with us. |
| 00:02:31> 00:02:34: | Can you touch a provocative and timely session? |
| 00:02:37> 00:02:42: | Over the coming decades, climate change impacts will aggravate existing |
| 00:02:42> 00:02:46: | social and economic economic stressors and inequality's |
| 00:02:46> 00:02:49: | consequently, representing a mounting burden. |
| 00:02:49> 00:02:50: | As you know, on communities, |
| 00:02:50> 00:02:53: | especially in South Florida. |
| 00:02:53> 00:02:58: | The university pays a significant role in ensuring students are |
| 00:02:58> 00:03:02: | versed in the tools and expertise needed to tackle climate |
| 00:03:02> 00:03:06: | induced challenges for broad based community benefits. |
| 00:03:06> 00:03:10: | So it is with this in mind that the University |
| 00:03:10> 00:03:14: | of Miami created and is now offering a novel degree. |
| 00:03:14> 00:03:20: | The Masters offer sessional science in urban sustainability and resilience. |
| 00:03:20> 00:03:25: | The interdisciplinary program, which started this past fall is offered |
| 00:03:25> 00:03:28: | jointly by the College of Arts and Sciences. |
| 00:03:28> 00:03:32: | Department of geography and Regional Studies and the School of |
| 00:03:32> 00:03:33: | Architecture. |

| 00:03:33> 00:03:38: | We are excited about the partnership between our academic units |
|---------------------|--|
| 00:03:38> 00:03:42: | and for the program's potential for setting a new model |
| 00:03:42> 00:03:47: | in interdisciplinary education and preparing the next generation of much |
| 00:03:47> 00:03:52: | needed climate leaders. At the School of Architecture we also |
| 00:03:52> 00:03:57: | welcome the this program because it aligns precisely with our |
| 00:03:57> 00:04:00: | strategic priorities as we now focus. |
| 00:04:00> 00:04:04: | Almost entirely on the challenges facing coastal urban environments, |
| 00:04:04> 00:04:08: | I mentioned this strategic focus because I want to encourage |
| 00:04:08> 00:04:12: | you all and especially our mayors to think of us |
| 00:04:12> 00:04:14: | as a partner in your future efforts. |
| 00:04:14> 00:04:18: | The program is open to students from all disciplines who |
| 00:04:18> 00:04:21: | wish to work in job related to climate mitigation and |
| 00:04:21> 00:04:22: | adaptation. |
| 00:04:22> 00:04:25: | So architecture, planning, law development, |
| 00:04:25> 00:04:29: | and engineering firms may find it beneficial to have their |
| 00:04:29> 00:04:33: | employees return to academia and attend this program for a |
| 00:04:33> 00:04:33: | year or so. |
| 00:04:33> 00:04:37: | In order to deepen their expertise in this area, |
| 00:04:37> 00:04:38: | which, as we all know, |
| 00:04:38> 00:04:43: | will be increasingly needed as climate change is also increase. |
| 00:04:43> 00:04:47: | And what better place to study climate change than Miami? |
| 00:04:47> 00:04:50: | We are Ground Zero for climate change impacts and also |
| 00:04:50> 00:04:53: | prime testing ground of climate action. |
| 00:04:53> 00:04:55: | As you will see in this panel. |
| 00:04:55> 00:04:59: | We are blessed to have many professionals. |
| 00:04:59> 00:05:04: | Government leaders and nonprofits participating in our MPs program, |
| 00:05:04> 00:05:08: | enriching the student experience and amplifying their learning. |
| 00:05:08> 00:05:12: | So, given the timely topic and visionary participants, |
| 00:05:12> 00:05:16: | the University of Miami is quite pleased to sponsor the |
| 00:05:16> 00:05:21: | session and we thank Jacqueline Tuesday for not only thoughtfully, |
| 00:05:21> 00:05:24: | always supporting our various programs, |
| 00:05:24> 00:05:27: | but for reaching out to us to alert us of |
| 00:05:27> 00:05:30: | this opportunity to partner again. |
| 00:05:30> 00:05:33: | With your lie and to contribute towards this event and |
| 00:05:33> 00:05:35: | now without further ado, |
| 00:05:35> 00:05:38: | I turn your attention to today's program, |

| 00:05:38> 00:05:42: | which amazingly brings to you three mayors who are leading |
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| 00:05:42> 00:05:44: | South Florida's resilience efforts. |
| 00:05:44> 00:05:47: | Thank you again for joining us today. |
| 00:05:47> 00:05:49: | Thank you so much Dean. |
| 00:05:49> 00:05:52: | Next slide please. |
| 00:05:52> 00:05:53: | Before I cover this topic, |
| 00:05:53> 00:05:56: | I would be remiss if I did not thank our |
| 00:05:56> 00:05:58: | two program day Co chairs, |
| 00:05:58> 00:06:02: | dog Doctor Alec Bogdanoff and Jackie Tuesday gonzalas. |
| 00:06:02> 00:06:06: | Thank you so much for leading us through this program |
| 00:06:06> 00:06:10: | day and we appreciate all your assistance in the content |
| 00:06:10> 00:06:11: | for today. |
| 00:06:11> 00:06:14: | There was a report recently released by the Urban Land |
| 00:06:14> 00:06:18: | Institute that was commissioned by the Southeast Florida Climate Compact |
| 00:06:18> 00:06:21: | in partnership with a AECOM and a number of other |
| 00:06:21> 00:06:25: | partners, and it was a regional cost benefit analysis that |
| 00:06:25> 00:06:28: | examines the economic risk that sea level rise poses to |
| 00:06:28> 00:06:31: | the region and the benefits of adaptation. |
| 00:06:31> 00:06:34: | Next slide, please. |
| 00:06:34> 00:06:36: | In case you did not see the report, |
| 00:06:36> 00:06:39: | the study did find that there is a compelling business |
| 00:06:40> 00:06:43: | case for our region to make significant impacts, |
| 00:06:43> 00:06:46: | and in the short term and then over the long |
| 00:06:46> 00:06:46: | term, |
| 00:06:46> 00:06:50: | the benefits of investing in building level adaptation outweigh the |
| 00:06:50> 00:06:51: | cost. |
| 00:06:51> 00:06:54: | 4 to one and the benefits of investing in community |
| 00:06:54> 00:06:55: | wide. |
| 00:06:55> 00:06:57: | Investments outweigh 2 to one. |
| 00:06:57> 00:07:01: | The time for action is now and coordination between the |
| 00:07:01> 00:07:05: | private sector and the public sector is more important than |
| 00:07:05> 00:07:05: | ever. |
| 00:07:05> 00:07:08: | Next slide, please. |
| 00:07:08> 00:07:11: | I'm excited to announce that we are about to launch |
| 00:07:11> 00:07:15: | two additional documents to supplement this report. |
| 00:07:15> 00:07:19: | First is an executive summary which is a digestible and |
| 00:07:19> 00:07:22: | easy to understand version of the report. |
| 00:07:22> 00:07:25: | Second is a two page PDF which has talking points |
| 00:07:25> 00:07:27: | that help our business leaders, |
| 00:07:27> 00:07:31: | both public and private tackles and really hard questions on |

| 00:07:32> 00:07:36: | this incredibly complicated topic with specific points that come right |
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| 00:07:37> 00:07:38: | out of this report. |
| 00:07:38> 00:07:41: | So these two documents will be ready in the coming |
| 00:07:41> 00:07:43: | hours or days and we will be sharing these on |
| 00:07:43> 00:07:47: | our website and also emailing them to all attendees after |
| 00:07:47> 00:07:48: | the fact. |
| 00:07:48> 00:07:51: | Next slide, please. |
| 00:07:51> 00:07:55: | It is now my privilege to welcome three esteemed mayors, |
| 00:07:55> 00:07:58: | Ann. I can't tell you how much we appreciate their |
| 00:07:58> 00:08:01: | time and know how busy their schedules are. |
| 00:08:01> 00:08:05: | We have Mayor Crystal Wagar with the village of Miami |
| 00:08:05> 00:08:08: | Shores Mayor Daniella Levine Cava with Miami, |
| 00:08:08> 00:08:11: | Dade County and Mayor Dan Gelber with the city of |
| 00:08:11> 00:08:12: | Miami Beach. |
| 00:08:12> 00:08:15: | Welcome so much Meyers. |
| 00:08:15> 00:08:18: | And we can take down the slides if you'd like, |
| 00:08:18> 00:08:21: | so we can see their faces. |
| 00:08:21> 00:08:26: | Excellent thank you for joining us here this afternoon to |
| 00:08:26> 00:08:27: | kick us off. |
| 00:08:27> 00:08:30: | As a mayor, what do you see your role in |
| 00:08:30> 00:08:33: | addressing flooding and sea level rise challenges? |
| 00:08:36> 00:08:40: | Maybe I'll start with Mayer Levine Cava. |
| 00:08:40> 00:08:42: | Well, thank you so very much Julie, |
| 00:08:42> 00:08:45: | very exciting to be with all of you today and |
| 00:08:45> 00:08:47: | two of my favorite mayors. |
| 00:08:47> 00:08:50: | Not to mention people. So and of course we are |
| 00:08:50> 00:08:53: | working closely together on these issues. |
| 00:08:53> 00:08:57: | So I did run for mayor precisely because of these |
| 00:08:57> 00:08:57: | issues. |
| 00:08:57> 00:09:00: | I know how critical they are to our future. |
| 00:09:00> 00:09:03: | I cannot wait to read the business case and I |
| 00:09:03> 00:09:08: | did not see another candidate who was squarely focused on |
| 00:09:08> 00:09:10: | these issues as I so I felt. |
| 00:09:10> 00:09:15: | I'm a very strong sense of responsibility to step up |
| 00:09:15> 00:09:16: | to God. |
| 00:09:21> 00:09:24: | I'm sorry so I am the strong mayor, |
| 00:09:24> 00:09:28: | which among other things means that there are 34 municipalities |
| 00:09:28> 00:09:32: | in Miami Dade County and it's my job to to |
| 00:09:32> 00:09:36: | help them move in One Direction on critical regional issues |
| 00:09:36> 00:09:40: | of infrastructure like what we're discussing today. |

| 00:09:40> 00:09:43: | And so I have worked really hard in my first |
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| 00:09:43> 00:09:48: | five months in office to strengthen the cooperation through |
| | the |
| 00:09:48> 00:09:52: | cities through the League of cities through one on one |
| 00:09:52> 00:09:56: | meetings with. Both of these fine mayors and other mayors |
| 00:09:56> 00:09:57: | as well, |
| 00:09:57> 00:10:01: | and also to focus resources and in the unincorporated part |
| 00:10:01> 00:10:03: | of Miami Dade County, |
| 00:10:03> 00:10:07: | which is truly our city that were responsible for as |
| 00:10:07> 00:10:08: | as as a county. |
| 00:10:08> 00:10:10: | So that's that's my overview. |
| 00:10:10> 00:10:14: | Excellent mayor wagar. |
| 00:10:14> 00:10:17: | Hi everyone, I'm very honored to be with you all |
| 00:10:17> 00:10:17: | today. |
| 00:10:17> 00:10:20: | Anne Anne, my role as the mayor of a small |
| 00:10:20> 00:10:24: | municipality were only made up about maybe 12,000 people. |
| 00:10:24> 00:10:27: | You know we don't have the base and I'll get |
| 00:10:27> 00:10:28: | into that later. |
| 00:10:28> 00:10:31: | The business space. But finding partnerships, |
| 00:10:31> 00:10:35: | right? Finding partnerships through grant funding, |
| 00:10:35> 00:10:40: | finding partnerships through our county government and our |
| | state government, |
| 00:10:40> 00:10:42: | and finally our federal government, |
| 00:10:42> 00:10:45: | we have to be aware and continue to be. |
| 00:10:45> 00:10:49: | Keeping track of opportunities that we can benefit as a |
| 00:10:49> 00:10:52: | smaller minisa Paletti I think that's part of my job |
| 00:10:53> 00:10:56: | is to continue to be engaged in the resiliency conversation |
| 00:10:56> 00:11:01: | in order to find opportunities for community situated such as |
| 00:11:01> 00:11:01: | mine. |
| 00:11:01> 00:11:04: | And I'll get into why that's important later, |
| 00:11:04> 00:11:08: | but I have to continue to be engaged and provide |
| 00:11:08> 00:11:13: | feedback and and information to our village administration as well |
| 00:11:13> 00:11:15: | as our residents going forward. |
| 00:11:15> 00:11:18: | Excellent thank you Mayor Gilbert. |
| 00:11:18> 00:11:22: | Turn I'm always glad to be here with two of |
| 00:11:22> 00:11:24: | my favorite mayors. |
| 00:11:24> 00:11:27: | And it's nice to see you both. |
| 00:11:27> 00:11:30: | I also want to acknowledge our arciero is here. |
| 00:11:30> 00:11:33: | Amy Knowles, who is really does a wonderful job because |
| 00:11:33> 00:11:35: | our city has to have a CR. |
| 00:11:35> 00:11:38: | Oh, we don't have the advantage of talking about this |
| 00:11:38> 00:11:39: | theoretically, |

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| 00:11:39> 00:11:42: 00:11:42> 00:11:44: 00:11:44> 00:11:47: 00:11:47> 00:11:48: 00:11:48> 00:11:50: 00:11:50> 00:11:53: 00:11:53> 00:11:55: 00:11:55> 00:11:58: 00:11:58> 00:11:59: | where a barrier island sitting on porous limestone, notorious for sunny day, flooding. So for us it wasn't a theoretical issue, it was an actual issue. And So what is the job of a mayor? Well, we have people like Amy and other experts. Many of you were on this zoom. It can tell us how to chart the way none of us are. |
|---|---|
| 00:11:59> 00:12:01: | Engineers or have any expertise in this, |
| 00:12:01> 00:12:04: 00:12:04> 00:12:07: | so we've gotta do what people run for office students in former selves and figure out a path. |
| 00:12:07> 00:12:09: | The challenge of resiliency issues, |
| 00:12:09> 00:12:12: | and especially this one, is that it's often. |
| 00:12:12> 00:12:15: | Not something that is a short term answer. |
| 00:12:15> 00:12:16: | It's a long term answer, |
| 00:12:16> 00:12:19: | which means it usually if you do your job and |
| 00:12:19> 00:12:20: | you do it well, |
| 00:12:20> 00:12:23: | it's going to be some other mayor who's going to |
| 00:12:23> 00:12:25: | get to cut the ribbon and get the benefit of |
| 00:12:25> 00:12:25: | it. |
| 00:12:25> 00:12:27: | So our job is to actually. |
| 00:12:27> 00:12:30: | And by the way, on the front end it's often |
| 00:12:30> 00:12:31: | costly and can be disruptive, |
| 00:12:31> 00:12:34: | so you know it's our job to sort of demonstrate |
| 00:12:34> 00:12:37: | the political courage to take something that has to be |
| 00:12:38> 00:12:40: | in the front of the inbox and deal with it |
| 00:12:40> 00:12:44: | instead of letting the next man or woman deal with |
| 00:12:44> 00:12:44: | it. |
| 00:12:44> 00:12:47: | But it's also our job to make sure that we |
| 00:12:47> 00:12:50: | explain it to people and lead and make sure they |
| 00:12:50> 00:12:51: | know that it's important. |
| 00:12:51> 00:12:54: | But we also have to get it right because you |
| 00:12:54> 00:12:58: | know they do anything approach doesn't necessarily mean make a |
| 00:12:58> 00:13:02: | lot of sense when you're dealing with engineering solutions, |
| 00:13:02> 00:13:04: | so for me I I want to begin this webinar |
| 00:13:04> 00:13:08: | by actually expressing my thanks to the Urban Land Institute |
| 00:13:08> 00:13:09: | when I ran for mayor, |
| 00:13:09> 00:13:12: | I said that I wanted to read team our approach, |
| 00:13:12> 00:13:15: | which is a raising of the Rose roads approach. |
| 00:13:15> 00:13:18: | Enter and a creating more porous areas and trying to |

| 00:13:18> 00:13:21: | trying to deal with it from an engineering perspective. |
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| 00:13:21> 00:13:24: | But I actually wanted to do a red team of |
| 00:13:24> 00:13:27: | our approach which was at that point pretty mature and |
| 00:13:27> 00:13:28: | I wasn't quite sure. |
| 00:13:28> 00:13:31: | As a candidate how I was going to do that |
| 00:13:31> 00:13:34: | until somebody from Rockefeller tapped me on the shoulder |
| | and |
| 00:13:34> 00:13:35: | said, |
| 00:13:35> 00:13:37: | you know, we might be willing to help you put |
| 00:13:37> 00:13:41: | together an urban land institute of your program to see |
| 00:13:41> 00:13:43: | it really look under the hood to kick the tires |
| 00:13:43> 00:13:45: | and to pressure test it. |
| 00:13:45> 00:13:48: | And so we actually brought in uali to learn about |
| 00:13:48> 00:13:49: | our program and publish, |
| 00:13:49> 00:13:52: | I think was a very well received study of it |
| 00:13:52> 00:13:55: | because we wanted to know what we were getting right |
| 00:13:55> 00:13:56: | or wrong. |
| 00:13:56> 00:13:58: | And before I tell residents it's going to, |
| 00:13:58> 00:14:01: | they're going to have to spend the money and and |
| 00:14:01> 00:14:02: | be disrupted. |
| 00:14:02> 00:14:05: | I want to make sure they know it's it's worth |
| 00:14:05> 00:14:05: | it, |
| 00:14:05> 00:14:08: | and you will. I came back with a very substantial |
| 00:14:08> 00:14:10: | report said we are engineering solutions are. |
| 00:14:10> 00:14:14: | Our Gray solutions were very good and they were not |
| 00:14:14> 00:14:15: | particularly fond of our. |
| 00:14:15> 00:14:18: | Of our blue solutions and said we needed and green |
| 00:14:18> 00:14:19: | solutions, |
| 00:14:19> 00:14:21: | we need to do a better job. |
| 00:14:21> 00:14:23: | And you know in those areas so we actually hired |
| 00:14:23> 00:14:27: | a reputable engineering firm to go ahead and redo our |
| 00:14:27> 00:14:28: | and inform our approach. |
| 00:14:28> 00:14:31: | And then we went back and we're starting it up |
| 00:14:31> 00:14:31: | again. |
| 00:14:31> 00:14:34: | So I guess the answer your question is, |
| 00:14:34> 00:14:37: | it's up to the political leaders to make sure there's |
| 00:14:37> 00:14:41: | informed political will to do things and that the professional |
| 00:14:41> 00:14:43: | staff like Amy have the support to do the job |
| 00:14:43> 00:14:46: | they need to, but also to make sure that we're |
| 00:14:46> 00:14:47: | doing it right. |
| 00:14:47> 00:14:49: | So that the public supports it, |
| 00:14:49> 00:14:52: | because what I think often happens is that the professional |

| 00:14:52> 00:14:56: | side of this may not understand the political ramifications as |
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| 00:14:56> 00:14:58: | much as some of us to run for office every |
| 00:14:58> 00:15:00: | couple of years does. So. |
| 00:15:00> 00:15:02: | It's really our job to get it done, |
| 00:15:02> 00:15:04: | but to make sure the public is is not just |
| 00:15:04> 00:15:05: | along for the ride, |
| 00:15:05> 00:15:08: | but informed and ready to go. |
| 00:15:08> 00:15:10: | Thank you and to this day I've been with you |
| 00:15:10> 00:15:13: | alive for 16 years and our panel with the City |
| 00:15:13> 00:15:16: | of Miami Beach was one of the most rewarding experiences |
| 00:15:16> 00:15:19: | of my. You like a reran being able to see |
| 00:15:19> 00:15:20: | the recommendations, |
| 00:15:20> 00:15:23: | you know, taking place so quickly the different variations of |
| 00:15:23> 00:15:27: | them and in different you know different different sequences |
| | and |
| 00:15:27> 00:15:30: | to be able to see that was really really amazing |
| 00:15:30> 00:15:33: | and we continue to watch and see what the city |
| 00:15:33> 00:15:36: | is doing because it's it's really fascinating to see how |
| 00:15:36> 00:15:38: | you're leading on this topic. |
| 00:15:38> 00:15:40: | So all of this to be said. |
| 00:15:40> 00:15:43: | You're working really hard on resiliency and then we get |
| 00:15:43> 00:15:47: | hit with the pandemic and coupled with the pandemic just |
| 00:15:47> 00:15:50: | a lot of chaos and turmoil in the world in |
| 00:15:50> 00:15:54: | our nation. And there's so many pressing priorities coming at |
| 00:15:54> 00:15:54: | you. |
| 00:15:54> 00:15:58: | What is your argument to keep resiliency at the forefront |
| 00:15:58> 00:16:02: | when it feels like there may be other things that |
| 00:16:02> 00:16:05: | you need to equally take a look at? |
| 00:16:05> 00:16:06: | l see Mayor Levine, Cava smiling. |
| 00:16:06> 00:16:09: | Would you like to answer that one? |
| 00:16:09> 00:16:13: | So definitely so. Julie as I first started running for |
| 00:16:13> 00:16:13: | office, |
| 00:16:13> 00:16:18: | there was no pandemic and nobody's wildest imagination. |
| 00:16:18> 00:16:21: | And of course we spent a lot of time talking |
| 00:16:21> 00:16:23: | about these resilience issues. |
| 00:16:23> 00:16:27: | Then came the pandemic and seemingly swept away focus on |
| 00:16:27> 00:16:29: | anything and anything else, |
| 00:16:29> 00:16:33: | but I spent a lot of time explaining to people |
| 00:16:33> 00:16:36: | that in fact these issues have not gone away at |
| 00:16:36> 00:16:36: | all. |
| 00:16:36> 00:16:40: | And if anything, the pandemic underscores. |
| 00:16:40> 00:16:44: | Some of the ways in which we're so interconnected globally |

| 00:16:44> 00:16:47: | and environment with our health and so on. |
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| 00:16:47> 00:16:51: | So really clearly helping people to see that this is |
| 00:16:51> 00:16:53: | the existential threat, |
| 00:16:53> 00:16:57: | right? The pandemic is the immediate threat that we can |
| 00:16:57> 00:16:57: | overcome, |
| 00:16:57> 00:17:01: | although there will be other similar kinds of threats. |
| 00:17:01> 00:17:05: | But the existential one of climate change and the need |
| 00:17:05> 00:17:09: | to adapt and mitigate persists and is underscoring our very |
| 00:17:09> 00:17:10: | future. |
| 00:17:10> 00:17:13: | As as a Community, and I do want to say |
| 00:17:13> 00:17:17: | that it's resilience is something all encompassing, |
| 00:17:17> 00:17:21: | there was a lot of discussion when we created our |
| 00:17:21> 00:17:23: | first Chief Resilience Officer. |
| 00:17:23> 00:17:27: | And of course Miami Beach and Miami together. |
| 00:17:27> 00:17:31: | We accomplish the Rockefeller 100 Brazilian cities program, |
| 00:17:31> 00:17:35: | which was so fabulous, and in that we looked across |
| 00:17:36> 00:17:37: | the board at stresses, |
| 00:17:37> 00:17:41: | stressors, threats, not just sea level rise. |
| 00:17:41> 00:17:43: | Right, not just the temperature, |
| 00:17:43> 00:17:47: | warming all of the other things is as they are |
| 00:17:47> 00:17:51: | related and it was anticipated as the seminal report resilient |
| 00:17:51> 00:17:56: | 305 strategy prepared for the county with the 34 municipalities |
| 00:17:56> 00:17:59: | and Mayor Gelber was a leader in that as well. |
| 00:17:59> 00:18:02: | It was anticipated and pandemics, |
| 00:18:02> 00:18:06: | right? So somebody did look into Crystal Ball because I'm |
| 00:18:06> 00:18:11: | told advancing pandemics communications is actually item 34 in our. |
| 00:18:11> 00:18:16: | Resilient 305 strategies. So go figure somebody knew about it |
| 00:18:16> 00:18:19: | and a few other people we know did as well. |
| 00:18:19> 00:18:22: | So even as we emerge and we see the end |
| 00:18:22> 00:18:24: | of this particular pandemic, |
| 00:18:24> 00:18:27: | we need to have strategies in place on the drawing |
| 00:18:28> 00:18:30: | board for our future health, |
| 00:18:30> 00:18:34: | safety, and environmental challenges. I want to_that for the last |
| 00:18:34> 00:18:35: | month, |
| 00:18:35> 00:18:40: | I've been deeply engaged in a Community listening process called |
| 00:18:40> 00:18:41: | thrive 305 surveys. |
| 00:18:41> 00:18:44: | Were conducted and we had about 1% |
| 00:18:44> 00:18:49: | of our population respond, so almost 28,000 residents and at |

| 00:18:49> 00:18:51: | 2.8 million population, |
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| 00:18:51> 00:18:55: | 1.2 million response is something that really struck me. |
| 00:18:55> 00:18:58: | There were very interesting key takeaways. |
| 00:18:58> 00:19:03: | One was that our community across every income level, |
| 00:19:03> 00:19:08: | ethnicity, neighborhood demographic knows that we have an issue with |
| 00:19:08> 00:19:11: | the environment with climate change. |
| 00:19:11> 00:19:15: | This is like. Somehow the word is out. |
| 00:19:15> 00:19:17: | We have to be more resilient. |
| 00:19:17> 00:19:19: | What we do about it. |
| 00:19:19> 00:19:22: | That's our next step, and I certainly agree with Mayor |
| 00:19:22> 00:19:26: | Gelber that it's persuading the public and I do believe |
| 00:19:26> 00:19:29: | especially now we're talking the BACKBASE study. |
| 00:19:29> 00:19:32: | I know Mayor Wagner and I are together thinking about |
| 00:19:32> 00:19:35: | what's what are the implications of dealing with the army |
| 00:19:35> 00:19:39: | core and what we could do from an engineering standpoint |
| 00:19:39> 00:19:41: | to help us avoid flooding in the future. |
| 00:19:41> 00:19:44: | And these are very, very complex and. |
| 00:19:46> 00:19:48: | Anxiety producing issues to be sure. |
| 00:19:48> 00:19:52: | And and yesterday I was meeting with the Army core |
| 00:19:52> 00:19:53: | and I said very squarely. |
| 00:19:53> 00:19:57: | It's the environmental community, the activists. |
| 00:19:57> 00:20:00: | They're the ones that have to be the messengers. |
| 00:20:00> 00:20:04: | So that includes architects and builders and people who get |
| 00:20:04> 00:20:04: | it. |
| 00:20:04> 00:20:08: | All of the people that are part of this resilience |
| 00:20:08> 00:20:08: | agenda. |
| 00:20:08> 00:20:12: | They are truly the ambassadors for helping the public to |
| 00:20:12> 00:20:16: | understand the necessity of focusing on this so. |
| 00:20:16> 00:20:19: | I loved the outcome that you have in your business |
| 00:20:19> 00:20:20: | case, |
| 00:20:20> 00:20:24: | that for every dollar of investment in Brazilian adaptation measures, |
| 00:20:24> 00:20:28: | we're going to generate \$2.00 or more in benefits for |
| 00:20:28> 00:20:31: | the Community and a whopping \$4 or more for buildings |
| 00:20:31> 00:20:33: | and infrastructure. |
| 00:20:33> 00:20:36: | So we have to really turn to an asset's perspective |
| 00:20:36> 00:20:36: | on it, |
| 00:20:36> 00:20:39: | and I'm ready to do that. |
| 00:20:39> 00:20:42: | Awesome. Do either of the other mayors want to comment |
| 00:20:42> 00:20:43: | on the pandemic, |
| 00:20:43> 00:20:48: | and why resiliency is still a focus? |

| 00:20:48> 00:20:50: | So I think we need to unmute. |
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| 00:20:50> 00:20:53: | I think Mayor Glover probably has a wonderful answer to |
| 00:20:53> 00:20:53: | this. |
| 00:20:53> 00:20:56: | I mean, he's he's got a special case down there |
| 00:20:56> 00:20:57: | in Miami Beach. |
| 00:20:57> 00:20:59: | Yeah I I would say this. |
| 00:20:59> 00:21:00: | Thank you mayor and mayors. |
| 00:21:00> 00:21:04: | You know it's it's interesting if you I think we're |
| 00:21:04> 00:21:07: | going to look back at the last year. |
| 00:21:07> 00:21:10: | Presumably when the dust settles and look at sort of |
| 00:21:10> 00:21:12: | how we did and try to learn from it, |
| 00:21:12> 00:21:15: | 'cause that obviously is a element of resiliency is to |
| 00:21:15> 00:21:17: | learn we had an advantage going in. |
| 00:21:17> 00:21:20: | In a sense that we are a community that typically, |
| 00:21:20> 00:21:24: | even though I think there are other 34 municipalities mayor |
| 00:21:25> 00:21:25: | in our county. |
| 00:21:25> 00:21:29: | So we have 34 municipalities which typically would be a |
| 00:21:29> 00:21:31: | barrier to a unified response. |
| 00:21:31> 00:21:35: | But because we have experience with hurricanes and other Zika |
| 00:21:35> 00:21:39: | and other things we actually have learned how to work |
| 00:21:39> 00:21:41: | together notwithstanding that, |
| 00:21:41> 00:21:44: | and I think we have an advantage over on the |
| 00:21:44> 00:21:45: | resiliency issues. |
| 00:21:45> 00:21:48: | In a sense that we all have. |
| 00:21:48> 00:21:52: | Harmoniously and seamlessly. And I mean that all work together |
| 00:21:52> 00:21:53: | on all of these issues. |
| 00:21:53> 00:21:57: | And it's been really quite enjoyable because frankly, |
| 00:21:57> 00:22:00: | I get to work with mayors who maybe if we |
| 00:22:00> 00:22:01: | didn't have these issues, |
| 00:22:01> 00:22:04: | we feel competitive with. Instead, |
| 00:22:04> 00:22:06: | we we celebrate each others efforts. |
| 00:22:06> 00:22:10: | Now the pandemic was interesting because locally we still have |
| 00:22:10> 00:22:13: | that and I think we all were very much about |
| 00:22:13> 00:22:17: | messaging together and trying to make sure the public understood. |
| 00:22:17> 00:22:20: | Like a hurricane information system, |
| 00:22:20> 00:22:21: | we were all, I think, |
| 00:22:21> 00:22:24: | very much together, and in fact the previous county mayor. |
| 00:22:24> 00:22:27: | And obviously this mayor as well as Mayor, |
| 00:22:27> 00:22:31: | Suarez and others. We would have regular meetings with |

| | experts |
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| 00:22:31> 00:22:34: | and things like that and I felt very good about |
| 00:22:34> 00:22:34: | that. |
| 00:22:34> 00:22:37: | I. I think when we look back on this year |
| 00:22:37> 00:22:40: | you know every every every challenge reveals your fault lines |
| 00:22:40> 00:22:42: | and also reveals your virtues. |
| 00:22:42> 00:22:45: | So this one has revealed that the virtue of the |
| 00:22:45> 00:22:49: | fact that previous calamities have taught us how to work |
| 00:22:49> 00:22:50: | together locally. |
| 00:22:50> 00:22:52: | But I don't think we did a great job in |
| 00:22:52> 00:22:55: | the state and local level and have it being on |
| 00:22:55> 00:22:56: | the same message. |
| 00:22:56> 00:22:58: | And I think at the end of the day, |
| 00:22:58> 00:23:01: | one of the fault lines we're going to see is |
| 00:23:01> 00:23:04: | that our failure to have a harmonious message with the |
| 00:23:04> 00:23:07: | state has led to the kind of miss messaging that |
| 00:23:07> 00:23:09: | has a conflict in a time of challenge. |
| 00:23:09> 00:23:11: | Which is never a good thing. |
| 00:23:11> 00:23:13: | l can tell you in my own city, |
| 00:23:13> 00:23:16: | for instance, telling people to wear a mask and then |
| 00:23:16> 00:23:19: | being hearing that they don't need to hear that it's |
| 00:23:19> 00:23:21: | a political statement. |
| 00:23:21> 00:23:23: | Was one of the worst things that have happened over |
| 00:23:24> 00:23:24: | the last year, |
| 00:23:24> 00:23:27: | and that's simply a product of a failure of political |
| 00:23:27> 00:23:30: | leadership to get on the same page. |
| 00:23:30> 00:23:32: | So I hope we think about that going forward, |
| 00:23:32> 00:23:35: | but you gotta look at these moments as a pressure |
| 00:23:35> 00:23:38: | testing yourself and figure out what fault lines are now |
| 00:23:38> 00:23:41: | apparent to you and how they need to be addressed |
| 00:23:41> 00:23:46: | going forward. Excellent. I think you know Mayor Wagger this |
| 00:23:46> 00:23:47: | topic. |
| 00:23:47> 00:23:49: | You know for a smaller community, |
| 00:23:49> 00:23:55: | it's a different conversation. What are the obstacles and challenges |
| 00:23:56> 00:23:57: | that you run into? |
| 00:23:57> 00:24:01: | You're correct, you're 110% correct actually. |
| 00:24:01> 00:24:04: | So for us it's costs costs, |
| 00:24:04> 00:24:09: | right. How are we going to fund the projects that |
| 00:24:09> 00:24:12: | we need to mitigate going forward? |
| 00:24:12> 00:24:16: | We we, our tax base is largely residential, |
| 00:24:16> 00:24:20: | so we don't have the benefit of a large business |
| | |

| 00:24:20> 00:24:21: | community. |
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| 00:24:21> 00:24:23: | We have a very small, |
| 00:24:23> 00:24:27: | almost Main Street Main Street downtown as far as. |
| 00:24:27> 00:24:31: | Businesses are concerned, so cost is our issue, |
| 00:24:31> 00:24:33: | right? |
| 00:24:33> 00:24:34: | How do we fund it? |
| 00:24:34> 00:24:37: | And lucky for us we have a grant writer that |
| 00:24:37> 00:24:40: | that seeks out grants on our behalf. |
| 00:24:40> 00:24:43: | Lucky for us that I think now we will have |
| 00:24:43> 00:24:47: | a great working relationship with the county and and Mayor |
| 00:24:47> 00:24:47: | Levine. |
| 00:24:47> 00:24:51: | Cava's leadership will be looking to her as well for |
| 00:24:51> 00:24:51: | help, |
| 00:24:51> 00:24:55: | but we don't have the benefit like Mayor Levine, |
| 00:24:55> 00:24:59: | Cava Anan Mayor Gelber, to have anyone in house specifically |
| 00:24:59> 00:25:01: | working on this issue. |
| 00:25:01> 00:25:03: | So it's incumbent upon us. |
| 00:25:03> 00:25:07: | As leaders mayor, the Council to track down information, |
| 00:25:07> 00:25:11: | track down ways to partner with not just the county, |
| 00:25:11> 00:25:15: | but with our adjoining municipalities with that Biscayne Park, |
| 00:25:15> 00:25:19: | we've got Elpert al we've got North Bay Village and |
| 00:25:19> 00:25:23: | to try to find corporate partnerships and then that's it? |
| 00:25:23> 00:25:25: | That's a tall task, right? |
| 00:25:25> 00:25:27: | For a community such as mine. |
| 00:25:27> 00:25:30: | Not to mention we have a coastal community, |
| 00:25:30> 00:25:33: | right? We have a coastal community. |
| 00:25:33> 00:25:36: | That exists, and how do we protect them right? |
| 00:25:36> 00:25:39: | How much costs are going to have to project onto |
| 00:25:40> 00:25:43: | them and their properties so it's a balance and it's |
| 00:25:43> 00:25:46: | going to be a delicate and difficult dance, |
| 00:25:46> 00:25:48: | but we cannot afford to ignore it. |
| 00:25:48> 00:25:51: | So somebody has to take the lead and we have |
| 00:25:51> 00:25:56: | to find as many partnerships and grant opportunities as possible |
| 00:25:56> 00:25:59: | because the threat to our Community is real. |
| 00:25:59> 00:26:05: | Yeah. Thank you, Mayor Levine Cava being the mayor of |
| 00:26:06> 00:26:07: | an entire county. |
| 00:26:07> 00:26:11: | I can only imagine the list of projects and priorities |
| 00:26:11> 00:26:14: | in the bucket of resiliency is huge, |
| 00:26:14> 00:26:18: | so can you share with us maybe one or two |
| 00:26:18> 00:26:18: | projects? |
| 00:26:18> 00:26:22: | That are, you know, extra important or you want us |

| 00:26:22> 00:26:23: | to know about. |
|--|--|
| 00:26:23> 00:26:24: | Yes, thank you so much. |
| 00:26:24> 00:26:27: | And like I said, this was really a key factor |
| 00:26:27> 00:26:30: | in my running for office and serving is near so |
| 00:26:30> 00:26:34: | |
| | I've obviously doubled down on this right away and my |
| 00:26:34> 00:26:37: | first five months we released a sea level rise strategy |
| 00:26:37> 00:26:41: | on February 26 that has a number of the actions |
| 00:26:41> 00:26:43: | that we need to take to build smarter and we |
| 00:26:43> 00:26:47: | are about to launch our climate action strategy so that |
| 00:26:47> 00:26:50: | will be in time for Earth Day next week. |
| 00:26:50> 00:26:52: | I'm pretty excited about that, |
| 00:26:52> 00:26:55: | as you can imagine. In my first 100 days we |
| 00:26:55> 00:26:58: | already had moved forward on a number of actions. |
| 00:26:58> 00:27:01: | In fact, 46 climate actions or accomplished, |
| 00:27:01> 00:27:05: | and we announced for my first 100 days and we |
| 00:27:05> 00:27:08: | have another 56 to be achieved by the end of |
| 00:27:08> 00:27:08: | 2022. |
| 00:27:08> 00:27:11: | But to see how these are being implemented, |
| 00:27:11> 00:27:14: | I'll give a couple of specific examples. |
| 00:27:14> 00:27:18: | One is the Little River Adaptation Action area and this |
| 00:27:18> 00:27:22: | is a community LED community engaged effort led by our |
| 00:27:22> 00:27:23: | Office of Resilience. |
| 00:27:23> 00:27:27: | We also hired our first ever Chief Bay Officer. |
| 00:27:27> 00:27:29: | That's the infamous irela Bagay, |
| 00:27:29> 00:27:32: | also known as the Water Princess. |
| 00:27:32> 00:27:35: | You may have heard on the water warrior, |
| 00:27:35> 00:27:38: | so she is our water Princess and we also exacted |
| 00:27:38> 00:27:42: | an agreement from our six major cruise lines and the |
| 00:27:42> 00:27:46: | port an Florida power and light to move forward with |
| 00:27:46> 00:27:49: | shore power at the port so that we could be |
| 00:27:49> 00:27:52: | plugging in rather than belching out. |
| 00:27:52> 00:27:55: | So I'm very excited. About that, |
| 00:27:55> 00:27:58: | and then I'm going to name a city effort North |
| 00:27:58> 00:27:59: | Bay Village, |
| 00:27:59> 00:28:04: | which is very forward looking on on these issues approved |
| 00:28:04> 00:28:05: | just this week, |
| 00:28:05> 00:28:10: | April 13th. A resolution creating an innovative new marine |
| 00:28:10> 00:28:14: | protected |
| 00:28:10> 00:28:14: 00:28:14> 00:28:19: | area that will combine the efforts of the local community |
| 00.20.14 00.20.13 | and academic partners to restore the local natural coastline and |
| 00:28:19> 00:28:24: | and waterways. The treasure that is in their municipality. |
| | - |

| 00:28:24> 00:28:27: | And will serve as a world class model for sustainable |
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| 00:28:27> 00:28:30: | Brazilian education and and research. |
| 00:28:30> 00:28:32: | So we want to lift up the 34 municipalities I |
| 00:28:32> 00:28:36: | love what mere Gelber said about we've all learned to |
| 00:28:36> 00:28:38: | work together through the common adversity. |
| 00:28:38> 00:28:43: | And you know, I'll just tell a little story. |
| 00:28:43> 00:28:47: | Hurricane Andrew was what made me fall in love with |
| 00:28:47> 00:28:48: | Miami Dade County, |
| 00:28:48> 00:28:51: | and the reason for that is that it was the |
| 00:28:51> 00:28:56: | first time that I saw our community really working across |
| 00:28:56> 00:28:58: | neighborhoods divides. |
| 00:28:58> 00:29:04: | Municipalities agencies. Demographics to solve problems for the common good |
| 00:29:04> 00:29:06: | and ever since then, |
| 00:29:06> 00:29:09: | it's been my goal to find more ways to do |
| 00:29:09> 00:29:09: | that. |
| 00:29:09> 00:29:13: | So I do agree that the common challenges are what |
| 00:29:14> 00:29:15: | really build community. |
| 00:29:15> 00:29:19: | Excellent, I can only imagine if we wanted to dive |
| 00:29:19> 00:29:21: | into every single project in the county. |
| 00:29:21> 00:29:24: | In this category we could hold a few webinars on |
| 00:29:24> 00:29:27: | the topic and I love reading your newsletters. |
| 00:29:27> 00:29:32: | So Mayor Gilbert, your city is certainly been at this |
| 00:29:32> 00:29:33: | for a very long time. |
| 00:29:33> 00:29:37: | Is there anything you would say to encourage cities that |
| 00:29:37> 00:29:39: | are just starting or? |
| 00:29:39> 00:29:42: | You know, or leaders that are just starting out in |
| 00:29:42> 00:29:44: | their adaptation journey? |
| 00:29:44> 00:29:46: | Yeah, well first of all I think you have to |
| 00:29:46> 00:29:49: | have a process that makes sense 'cause it's both political |
| 00:29:49> 00:29:50: | and and substantive. |
| 00:29:50> 00:29:54: | Not that politics isn't substantive. |
| 00:29:54> 00:29:56: | You know, so for instance, |
| 00:29:56> 00:30:00: | we are obviously in the midst of an engineering solution. |
| 00:30:00> 00:30:04: | We are raising probably 50 or 60 miles of roads. |
| 00:30:04> 00:30:06: | If Amy goes no, I'll change the number, |
| 00:30:06> 00:30:09: | but it's where rate we're raising. |
| 00:30:09> 00:30:13: | Our roads were changing our water system from gravitational |
| | to |
| 00:30:13> 00:30:15: | to actually pumped, |
| 00:30:15> 00:30:16: | which is a big deal, |
| 00:30:16> 00:30:20: | and we've changed our code dramatically so that it sort |

| 00:30:21> 00:30:25: | of has different elevations based on this Southeast compacts. |
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| 00:30:25> 00:30:28: | Projections, conservative projections I might add, |
| 00:30:28> 00:30:31: | and we've also sort of done other things that we're |
| 00:30:31> 00:30:32: | trying to create. |
| 00:30:32> 00:30:35: | A more porous areas. We have so many projects throughout |
| 00:30:36> 00:30:36: | our city, |
| 00:30:36> 00:30:38: | but I would say this to anyone, |
| 00:30:38> 00:30:40: | which is, I believe, with two things. |
| 00:30:40> 00:30:43: | First, in the areas that we've already completed, |
| 00:30:43> 00:30:46: | projects like Sunset Harbor and some other areas we do |
| 00:30:46> 00:30:47: | before and afters, |
| 00:30:47> 00:30:50: | and we can show when you look at exactly the |
| 00:30:50> 00:30:53: | same tide levels that before we did our work, |
| 00:30:53> 00:30:57: | there was substantial flooding. And after we completed our work |
| 00:30:57> 00:30:58: | there was not flooding. |
| 00:30:58> 00:31:01: | And so we know how many flood events we have. |
| 00:31:01> 00:31:04: | We have avoided and the reason we tell people that |
| 00:31:04> 00:31:07: | is people sort of assume there shouldn't be flooding. |
| 00:31:07> 00:31:08: | But you know when they are, |
| 00:31:08> 00:31:11: | but we have to remind them that there was flooding |
| 00:31:11> 00:31:13: | and that's why we did this. |
| 00:31:13> 00:31:15: | So the first thing is I would say is that |
| 00:31:15> 00:31:19: | the engineering solutions make this an entirely surmountable challenge. |
| 00:31:19> 00:31:22: | If you have the political will in the resources to |
| 00:31:22> 00:31:22: | do it. |
| 00:31:22> 00:31:26: | And that's really important for people to know that hey, |
| 00:31:26> 00:31:28: | we can solve this. People think a sea level rise |
| 00:31:28> 00:31:29: | is this, |
| 00:31:29> 00:31:32: | you know, you read these stories about. |
| 00:31:32> 00:31:35: | Communities 50 years. You know we're not going to be |
| 00:31:35> 00:31:35: | here. |
| 00:31:35> 00:31:38: | Well, we know that we can solve it if we |
| 00:31:38> 00:31:41: | if we put our nose to the grindstone and start |
| 00:31:41> 00:31:43: | doing it for the second thing, |
| 00:31:43> 00:31:45: | I would say is not simply does it solve the |
| 00:31:45> 00:31:48: | quality of life issue in the flooding issue, |
| 00:31:48> 00:31:51: | but it does have a bottom line advantage. |
| 00:31:51> 00:31:55: | We, the community, related the Community relation rating service has |
| 00:31:55> 00:31:58: | given us a better rating over the last year for |

| 00:31:58> 00:31:59: | flood for flood insurance, |
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| 00:31:59> 00:32:02: | so we actually are getting discounts now. |
| 00:32:02> 00:32:05: | And our own business case analysis we had done shows |
| 00:32:05> 00:32:09: | that those communities which have done this work have higher |
| 00:32:09> 00:32:12: | real estate values because of it in the time period |
| 00:32:12> 00:32:15: | before and after. So we know that we can say |
| 00:32:15> 00:32:16: | to residents number one. |
| 00:32:16> 00:32:19: | It's worth the money because not only will it save |
| 00:32:19> 00:32:20: | your money, |
| 00:32:20> 00:32:23: | but for most people their home is their biggest asset |
| 00:32:23> 00:32:25: | or or or or or the business asset. |
| 00:32:25> 00:32:28: | 'cause not all, not all buildings or homes. |
| 00:32:28> 00:32:31: | And and that this is going to preserve the value |
| 00:32:31> 00:32:32: | of that asset and. |
| 00:32:32> 00:32:35: | And people have to understand that so it's it's like |
| 00:32:35> 00:32:38: | I said at the very beginning of it's it's important |
| 00:32:39> 00:32:41: | to explain and we do view our role almost as |
| 00:32:41> 00:32:43: | the Canary in the mineshaft. |
| 00:32:43> 00:32:47: | We've we've had challenges honestly when you harmonize hundreds of |
| 00:32:47> 00:32:50: | of entryways to homes when you've raised the road, |
| 00:32:50> 00:32:53: | you're going to get a couple bad bounces where people |
| 00:32:53> 00:32:56: | will have trouble opening a garage door or a fence |
| 00:32:56> 00:32:57: | or something like that, |
| 00:32:57> 00:33:00: | and you gotta figure out how you solve those issues. |
| 00:33:00> 00:33:02: | How do you deal with the water going? |
| 00:33:02> 00:33:07: | In the other direction, because the road is raised and |
| 00:33:07> 00:33:08: | you and so. |
| 00:33:08> 00:33:09: | You know, as the UL I told us, |
| 00:33:09> 00:33:12: | we need to do a better job of interacting with |
| 00:33:12> 00:33:15: | our residents and we almost have a concierge service at |
| 00:33:15> 00:33:18: | this point to try to help them deal with it. |
| 00:33:18> 00:33:20: | But the point is that that's sort of the pathway. |
| 00:33:20> 00:33:23: | So we are the Canary in the mineshaft, |
| 00:33:23> 00:33:26: | because we're not. We're not projecting out. |
| 00:33:26> 00:33:29: | We're going to do. We're literally in the middle of |
| 00:33:29> 00:33:30: | a big, |
| 00:33:30> 00:33:34: | pretty aggressive program, but I'm really proud of our staff |
| 00:33:34> 00:33:37: | because I think we've drawn all of a group of |
| 00:33:37> 00:33:40: | people like Amy and others who realize that this is |
| 00:33:40> 00:33:43: | that being the Canary in the mineshaft is both of |

| 00:33:43> 00:33:44: | is a burden, |
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| 00:33:44> 00:33:48: | but one day fully embraced because it's great to be |
| 00:33:48> 00:33:51: | the Canary in the mineshaft and West of the Canary, |
| 00:33:51> 00:33:53: | I think so. |
| 00:33:53> 00:33:55: | Need to have one, but you don't want to be, |
| 00:33:55> 00:33:57: | but we are in and I think we're doing a |
| 00:33:58> 00:33:58: | great job, |
| 00:33:58> 00:34:01: | but I am grateful to the folks making it that |
| 00:34:01> 00:34:01: | well, |
| 00:34:01> 00:34:04: | including you alive because their study of our work was |
| 00:34:04> 00:34:05: | very important for us. |
| 00:34:05> 00:34:08: | Jacobs Re imagined our program with their input and I |
| 00:34:08> 00:34:12: | think our residents probably have more confidence they're willing to |
| 00:34:12> 00:34:14: | spend the money 'cause they now know that at least |
| 00:34:14> 00:34:17: | two or three, and we also have Harvard and Columbia. |
| 00:34:17> 00:34:18: | Come and look at it, |
| 00:34:18> 00:34:21: | and I guess that's the point that when you're don't |
| 00:34:21> 00:34:24: | be afraid to reconsider your approach because. |
| 00:34:24> 00:34:27: | The worst thing that government does is continue to throw |
| 00:34:27> 00:34:29: | good money after bad money. |
| 00:34:29> 00:34:32: | You've got to constantly be challenging your own. |
| 00:34:32> 00:34:37: | You know pre-existing beliefs, because sometimes somebody else will have |
| 00:34:37> 00:34:39: | done it in a better way, |
| 00:34:39> 00:34:42: | and you want to use their their idea. |
| 00:34:42> 00:34:45: | Yeah, and you know out of that panel came that |
| 00:34:45> 00:34:49: | priority recommendation to really embrace the brand of what Miami |
| 00:34:49> 00:34:51: | Beach was doing. |
| 00:34:51> 00:34:54: | It's a vulnerability, but it's also an opportunity and an |
| 00:34:54> 00:34:58: | opportunity to be a model for other cities around the |
| 00:34:58> 00:34:58: | globe. |
| 00:34:58> 00:35:02: | And, you know, that was something that is really impressive |
| 00:35:02> 00:35:07: | when you hear other cities talking about our Miami communities. |
| 00:35:07> 00:35:10: | Certainly so with the release of resilient 305. |
| 00:35:10> 00:35:13: | Which lays out the case for why action is needed |
| 00:35:13> 00:35:15: | and what possible adaptation might look like. |
| 00:35:15> 00:35:18: | The focus seems to be on implementation. |
| 00:35:18> 00:35:21: | What can the public sector do and then what would |
| 00:35:21> 00:35:24: | the role of the private sector be? |
| 00:35:24> 00:35:26: | And I'd like to open that up to whoever likes |

| 00:35:26> 00:35:27: | that question. |
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| 00:35:31> 00:35:34: | OK, I'll jump in really quickly. |
| 00:35:34> 00:35:37: | I mean, I think I've already articulated the role of |
| 00:35:37> 00:35:38: | the public sector, |
| 00:35:38> 00:35:41: | especially as it relates. I can only speak to my |
| 00:35:41> 00:35:42: | municipality, |
| 00:35:42> 00:35:45: | though I looked to the county and my friend Dan |
| 00:35:45> 00:35:48: | Gelber for leadership and ideas but. |
| 00:35:48> 00:35:50: | You know the private sector for us? |
| 00:35:50> 00:35:54: | Again, going back to our Main Street looking to those |
| 00:35:54> 00:36:00: | landlords looking through those building owners to implement mitigation strategies. |
| 00:36:00> 00:36:03: | Help us by implementing mitigation strategies, |
| 00:36:03> 00:36:06: | impact windows, changing their elevations, |
| 00:36:06> 00:36:09: | consideration to changing their elevations, |
| 00:36:09> 00:36:13: | pump stations, we pay for those ourselves. |
| 00:36:13> 00:36:17: | So anything they can do and then we can incentivize |
| 00:36:17> 00:36:18: | them to do that, |
| 00:36:18> 00:36:21: | which helps us because our Main Street is in our |
| 00:36:21> 00:36:22: | central shores. |
| 00:36:22> 00:36:25: | What's fascinating about that is the East shores, |
| 00:36:25> 00:36:28: | which sits directly on the Bay. |
| 00:36:28> 00:36:31: | Is several blocks east of our central shores. |
| 00:36:31> 00:36:36: | We now are experiencing rain pooling right in the middle |
| 00:36:36> 00:36:37: | of essential shores. |
| 00:36:37> 00:36:42: | Several inches of rain going into peoples homes. |
| 00:36:42> 00:36:46: | They're wondering where the water is coming from, |
| 00:36:46> 00:36:49: | so we've got to be able to address their concerns |
| 00:36:49> 00:36:50: | as well. |
| 00:36:50> 00:36:54: | So our Main Street sits in front of that area, |
| 00:36:54> 00:36:56: | so pump stations helping us with that. |
| 00:36:56> 00:37:01: | Partnering with Miami Shores to help those in central shores |
| 00:37:01> 00:37:02: | is imperative, |
| 00:37:02> 00:37:06: | and again, as we as a community as a municipality, |
| 00:37:06> 00:37:08: | look for. |
| 00:37:08> 00:37:11: | Funding. To have better drainage in our community, |
| 00:37:11> 00:37:14: | overall, we've got the septic to sewer issue we've got |
| 00:37:14> 00:37:15: | to deal with. |
| 00:37:15> 00:37:18: | We're going to work with the county on that as |
| 00:37:18> 00:37:18: | well, |
| 00:37:18> 00:37:21: | and the state, but how do we protect those folks |
| 00:37:21> 00:37:22: | who are having pooling issues? |

| 00:37:22> 00:37:25: | And I mean inches and inches of water going into |
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| 00:37:25> 00:37:26: | their homes. |
| 00:37:26> 00:37:31: | Currently, that's the way our business community can help |
| 00:37:31> 00:37:34: | us. So if I could add a couple of things there. |
| 00:37:34> 00:37:39: | Julie, I want to the importance of partnerships an I think |
| 00:37:39> 00:37:42: | that's been a theme here throughout and we had a |
| 00:37:43> 00:37:42: | session of thrive 305 deep dive into some of these. |
| 00:37:47> 00:37:51: | |
| | The answers from our surveys with members of the public |
| 00:37:51> 00:37:55: | Tuesday was an economy and housing and we had a |
| 00:37:55> 00:37:59: | lot of great examples that were shared from the public, |
| 00:37:59> 00:38:04: | both developers and. Residents and all different rules on how |
| 00:38:04> 00:38:09: | wise development can be critical for resilience when dealing with |
| 00:38:09> 00:38:11: | flooding and sea level rise. |
| 00:38:11> 00:38:16: | And I know that your Members especially know that exactly |
| 00:38:16> 00:38:19: | and so we want to showcase and highlight. |
| 00:38:19> 00:38:23: | We also have some of the nation's best code requirements |
| 00:38:23> 00:38:28: | that reflect the necessities and of course dating back to |
| 00:38:28> 00:38:29: | Hurricane Andrew. |
| 00:38:29> 00:38:32: | Once again. A Seminole. Event right when we did the |
| 00:38:33> 00:38:37: | windstorm changes and now we're doing other changes to survive |
| 00:38:37> 00:38:38: | flooding, |
| 00:38:38> 00:38:41: | and I know that a lot of smart architects and |
| 00:38:41> 00:38:45: | developers are doing way beyond what's required because |
| | they want |
| 00:38:45> 00:38:46: | to be sustainable, |
| 00:38:46> 00:38:50: | so the developers are playing a very critical part in |
| 00:38:50> 00:38:52: | the public private partnerships, |
| 00:38:52> 00:38:56: | and in the conversation, and we are working with private |
| 00:38:56> 00:39:00: | developers to make sure that we can fully leverage state |
| 00:39:00> 00:39:01: | and federal funds. |
| 00:39:01> 00:39:04: | Especially now with the American rescue plan. |
| 00:39:04> 00:39:07: | I'm hard at work with my 13 Commissioners coming up |
| 00:39:07> 00:39:11: | with priorities for the use of our substantial dollar investment |
| 00:39:11> 00:39:12: | from the federal government, |
| 00:39:12> 00:39:14: | as well as the state has created. |
| 00:39:14> 00:39:17: | Unfortunately, with Sadowsky act funds, |
| 00:39:17> 00:39:21: | but they're creating a fund for resilience and another one |
| 00:39:21> 00:39:23: | for septic to sewer and. |
| 00:39:23> 00:39:27: | And we're on track in Miami Dade County to produce |
| 00:39:27> 00:39:33: | 15,000 affordable units of housing through smart fight |
| | |

| | financing options |
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| 00:39:33> 00:39:34: | and and by the way, |
| 00:39:34> 00:39:38: | if you missed any of these sessions on the Thrive |
| 00:39:38> 00:39:38: | 305, |
| 00:39:38> 00:39:42: | there are all available at THRIVE 305 jet orgs. |
| 00:39:42> 00:39:47: | I think people will find it really fascinating to to |
| 00:39:47> 00:39:48: | watch. |
| 00:39:48> 00:39:52: | Director Michael Lew, of our public housing community Development Agency, |
| 00:39:52> 00:39:55: | was one of the great among the many great presenters. |
| 00:39:55> 00:39:58: | Awesome, I'll just add you know. |
| 00:39:58> 00:40:01: | Certainly in the sea level rise aspect of resiliency. |
| 00:40:01> 00:40:05: | You know there are certain things only government can do, |
| 00:40:05> 00:40:09: | like roads. Obviously you're not going to expect private asset |
| 00:40:09> 00:40:10: | to be doing that, |
| 00:40:10> 00:40:13: | although most of what we have in our city or |
| 00:40:14> 00:40:16: | all is owned by private folks. |
| 00:40:16> 00:40:18: | So there obviously has to be a buy in. |
| 00:40:18> 00:40:21: | There are some. It's up to government to set a |
| 00:40:21> 00:40:24: | template for elevations and things like that. |
| 00:40:24> 00:40:27: | For us, it's. Become a little bit of an interesting |
| 00:40:27> 00:40:30: | thing 'cause we have also a historic designations that make |
| 00:40:31> 00:40:33: | it difficult to do certain elevations. |
| 00:40:33> 00:40:35: | So we are in the midst of actually studying that |
| 00:40:35> 00:40:38: | and trying to come up with what seems to be |
| 00:40:38> 00:40:39: | a proper balancing. |
| 00:40:39> 00:40:41: | I will say that we're going to learn, |
| 00:40:41> 00:40:43: | I think pretty soon that there are things we can |
| 00:40:43> 00:40:46: | do to involve the private sector a little bit more. |
| 00:40:46> 00:40:49: | You know, although it's had some elements of fraud in |
| 00:40:49> 00:40:49: | it there. |
| 00:40:49> 00:40:51: | There has been in solar energy, |
| 00:40:51> 00:40:54: | at least, the ability to sort of put solar energy |
| 00:40:54> 00:40:56: | into your homes and tie it to your property. |
| 00:40:56> 00:40:59: | So that you know and and for the most part, |
| 00:40:59> 00:41:01: | that's been a successful program. |
| 00:41:01> 00:41:03: | We don't have anything really. |
| 00:41:03> 00:41:06: | I think like that pursuit for walls and most seawalls |
| 00:41:06> 00:41:09: | are in the are in the possession of private homeowners |
| 00:41:09> 00:41:11: | everywhere everywhere. |
| 00:41:11> 00:41:14: | I suspect it's 90% plus state you know county wide |
| 00:41:14> 00:41:17: | and seawalls are a big problem because when the water |

| 00:41:17> 00:41:20: | comes over them they don't usually stay in the parcel |
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| 00:41:20> 00:41:22: | of land. So how do you get people to do |
| 00:41:23> 00:41:23: | that? |
| 00:41:23> 00:41:27: | Very expensive thing. I hope the government. |
| 00:41:27> 00:41:29: | State level or federal will comes up with a real |
| 00:41:29> 00:41:32: | program that allows in the same way solar energy panels |
| 00:41:32> 00:41:33: | can become, |
| 00:41:33> 00:41:34: | can run with the land, |
| 00:41:34> 00:41:37: | so to speak, that that somebody could fix their seawalls |
| 00:41:37> 00:41:38: | privately, |
| 00:41:38> 00:41:40: | but that would be something that every owner of the |
| 00:41:40> 00:41:43: | home would would have some payment for because it's spread |
| 00:41:43> 00:41:46: | over a number of years rather than just that particular |
| 00:41:46> 00:41:48: | moment in time. |
| 00:41:48> 00:41:51: | Yeah, and I think that seawalls have been one of |
| 00:41:51> 00:41:54: | those things we've been talking about for such a long |
| 00:41:54> 00:41:56: | time earlier in our session today, |
| 00:41:56> 00:41:59: | we talked to a developer in Fort Lauderdale who goes |
| 00:41:59> 00:42:02: | above and beyond builds his seawalls higher, |
| 00:42:02> 00:42:04: | but it doesn't do any good if the people his |
| 00:42:04> 00:42:05: | neighbors don't. |
| 00:42:05> 00:42:08: | So you know that that is a huge issue for |
| 00:42:08> 00:42:09: | our communities. |
| 00:42:09> 00:42:12: | I know that you guys have loved hearing from me |
| 00:42:12> 00:42:14: | this whole time with my questions, |
| 00:42:14> 00:42:17: | but we actually have a whole leadership institute in a |
| 00:42:17> 00:42:18: | class of 30 awesome leaders. |
| 00:42:18> 00:42:21: | So I wanted to see if some of our leadership |
| 00:42:21> 00:42:24: | institute members could ask some questions of the mayors and |
| 00:42:24> 00:42:26: | feel free to unmute yourselves. |
| 00:42:30> 00:42:33: | He good afternoon. Gardner |
| 00:42:35> 00:42:39: | OK, good afternoon. This is been voice first and foremost. |
| 00:42:39> 00:42:42: | Thank you all the mayors for joining us today really. |
| 00:42:42> 00:42:46: | Appreciate your time. You guys were touching on it, |
| 00:42:46> 00:42:49: | but I guess just a little further on that. |
| 00:42:49> 00:42:54: | In your minds, what role does the development community play |
| 00:42:54> 00:42:59: | in addressing these more and more frequent flooding and sea |
| 00:42:59> 00:43:00: | level rises? |
| 00:43:00> 00:43:04: | You know is it. Is it just enough to follow |

| 00:43:04> 00:43:08: | the code and zoning and policies or in your mind? |
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| 00:43:08> 00:43:13: | Do you see that they need a more commitment to |
| 00:43:13> 00:43:15: | the future of the area? |
| 00:43:15> 00:43:17: | If I could step in, |
| 00:43:17> 00:43:20: | I kind of got religion in this process when I |
| 00:43:20> 00:43:24: | realized that builders and developers that are here for the |
| 00:43:24> 00:43:27: | long haul are the ones that we need to really |
| 00:43:27> 00:43:30: | lift up in partner because you know, |
| 00:43:30> 00:43:33: | if you're just here to flip a property or make |
| 00:43:33> 00:43:34: | a quick buck, |
| 00:43:34> 00:43:38: | then you're not thinking about how to build another resilient |
| 00:43:38> 00:43:38: | way. |
| 00:43:38> 00:43:42: | But if you're really looking for long term value, |
| 00:43:42> 00:43:44: | or if you're in a rental situation, |
| 00:43:44> 00:43:48: | then you know. You're you're not going to throw good |
| 00:43:48> 00:43:49: | money after bad. |
| 00:43:49> 00:43:52: | You're gonna try to make make the right choice. |
| 00:43:52> 00:43:55: | So I think we're looking for converts like that people |
| 00:43:55> 00:43:58: | that really recognize that resilient. |
| 00:43:58> 00:44:03: | Development is smart development. And I look to partner with |
| 00:44:03> 00:44:06: | those people to be spokespeople, |
| 00:44:06> 00:44:10: | and I've just pulled a major contract that was going |
| 00:44:10> 00:44:15: | to go to the airport contract capital Capital project. |
| 00:44:18> 00:44:25: | Program because it did not include enough about resilience |
| 00.44.10 9 00.44.20. | or |
| 00:44:25> 00:44:31: | worker safeguards or COVID related changes in the world. |
| 00:44:31> 00:44:34: | And more of an approach on equity, |
| 00:44:34> 00:44:36: | so I'm looking for those values, |
| 00:44:36> 00:44:40: | propositions to be reflected in county contract ING an I |
| 00:44:40> 00:44:43: | want to lift up those that are doing the right |
| 00:44:43> 00:44:47: | thing and and also innovating showing us best practices. |
| 00:44:47> 00:44:49: | You know we don't only regulate we, |
| 00:44:49> 00:44:52: | we learn and we do have a number of ways |
| 00:44:52> 00:44:56: | that were listening and roundtables with with industry. |
| 00:44:56> 00:44:59: | And I'm going to continue to do that so we |
| 00:45:00> 00:45:01: | can work together too. |
| 00:45:01> 00:45:06: | Protect long term and build smart. |
| 00:45:06> 00:45:10: | Great, thank you Michelle. I believe you had a question. |
| 00:45:10> 00:45:14: | Sure, I do. Actually this is for Mayor mayor water. |
| 00:45:14> 00:45:18: | How do you balance addressing flood and sea level rise |
| 00:45:18> 00:45:23: | in conjunction with pressing needs such as as affordable housing |

| 00:45:23> 00:45:25: | and social equity in how do you? |
|---|---|
| 00:45:25> 00:45:29: | How do you face with that challenge? |
| 00:45:29> 00:45:35: | Thank you, good question. Fortunately for us we don't have |
| 00:45:35> 00:45:36: | any. |
| 00:45:36> 00:45:39: | Portable housing plots here in Miami Shores. |
| 00:45:39> 00:45:41: | But what we do have what we do have is |
| 00:45:42> 00:45:45: | we have a community on our Far West side that |
| 00:45:45> 00:45:48: | requires a lot more attention that requires. |
| 00:45:51> 00:45:54: | That doesn't have the wherewithal to. |
| 00:45:54> 00:45:57: | They're not going to be able to elevate their homes. |
| 00:45:57> 00:46:01: | They're not going to be able to afford to implement |
| 00:46:01> 00:46:03: | resiliency measures on their own. |
| 00:46:03> 00:46:08: | An those folks are of particular importance to me because |
| 00:46:08> 00:46:12: | we have to provide for them because they are experiencing |
| 00:46:12> 00:46:16: | just what I mentioned before they are experiencing flooding from |
| 00:46:16> 00:46:20: | rain events right now and there for this from the |
| 00:46:20> 00:46:20: | Bay. |
| 00:46:20> 00:46:24: | So how do we? Balance their knee. |
| 00:46:24> 00:46:28: | Just that I've I've through my counsel just been doing |
| 00:46:28> 00:46:34: | informational sessions with those guys and trying to find creative |
| | |
| 00:46:34> 00:46:37: | ways in which to help them accomplish. |
| 00:46:34> 00:46:37: 00:46:37> 00:46:39: | ways in which to help them accomplish. One example for you at a family you know they've |
| | |
| 00:46:37> 00:46:39: | One example for you at a family you know they've |
| 00:46:37> 00:46:39: 00:46:39> 00:46:42: | One example for you at a family you know they've been flooded and flooded in for that just got flooded |
| 00:46:37> 00:46:39: 00:46:39> 00:46:42: 00:46:42> 00:46:43: | One example for you at a family you know they've been flooded and flooded in for that just got flooded last week when it was raining. |
| 00:46:37> 00:46:39: 00:46:39> 00:46:42: 00:46:42> 00:46:43: 00:46:43> 00:46:46: | One example for you at a family you know they've been flooded and flooded in for that just got flooded last week when it was raining. Helping them create a burm in front of their house. |
| 00:46:37> 00:46:39: 00:46:39> 00:46:42: 00:46:42> 00:46:43: 00:46:43> 00:46:46: 00:46:46> 00:46:48: | One example for you at a family you know they've been flooded and flooded in for that just got flooded last week when it was raining. Helping them create a burm in front of their house. Well, there are procedures to go through to create that |
| 00:46:37> 00:46:39: 00:46:39> 00:46:42: 00:46:42> 00:46:43: 00:46:43> 00:46:46: 00:46:46> 00:46:48: 00:46:48> 00:46:49: | One example for you at a family you know they've been flooded and flooded in for that just got flooded last week when it was raining. Helping them create a burm in front of their house. Well, there are procedures to go through to create that burn. |
| 00:46:37> 00:46:39: 00:46:39> 00:46:42: 00:46:42> 00:46:43: 00:46:43> 00:46:46: 00:46:46> 00:46:48: 00:46:48> 00:46:49: 00:46:49> 00:46:51: | One example for you at a family you know they've been flooded and flooded in for that just got flooded last week when it was raining. Helping them create a burm in front of their house. Well, there are procedures to go through to create that burn. They couldn't do it on their own. |
| 00:46:37> 00:46:39: 00:46:39> 00:46:42: 00:46:42> 00:46:43: 00:46:43> 00:46:46: 00:46:46> 00:46:48: 00:46:48> 00:46:49: 00:46:49> 00:46:51: 00:46:51> 00:46:53: | One example for you at a family you know they've been flooded and flooded in for that just got flooded last week when it was raining. Helping them create a burm in front of their house. Well, there are procedures to go through to create that burn. They couldn't do it on their own. So I was able to find them some money, |
| 00:46:37> 00:46:39: 00:46:39> 00:46:42: 00:46:42> 00:46:43: 00:46:43> 00:46:46: 00:46:46> 00:46:48: 00:46:48> 00:46:49: 00:46:51> 00:46:51: 00:46:51> 00:46:53: 00:46:53> 00:46:55: | One example for you at a family you know they've been flooded and flooded in for that just got flooded last week when it was raining. Helping them create a burm in front of their house. Well, there are procedures to go through to create that burn. They couldn't do it on their own. So I was able to find them some money, but. It was a long process. |
| 00:46:37> 00:46:39: 00:46:39> 00:46:42: 00:46:42> 00:46:43: 00:46:43> 00:46:46: 00:46:46> 00:46:48: 00:46:48> 00:46:49: 00:46:51> 00:46:51: 00:46:53> 00:46:55: 00:46:55> 00:46:59: | One example for you at a family you know they've been flooded and flooded in for that just got flooded last week when it was raining. Helping them create a burm in front of their house. Well, there are procedures to go through to create that burn. They couldn't do it on their own. So I was able to find them some money, but. It was a long process. Ann Ann helping them through that process one on one. |
| 00:46:37> 00:46:39: 00:46:39> 00:46:42: 00:46:42> 00:46:43: 00:46:43> 00:46:46: 00:46:46> 00:46:48: 00:46:48> 00:46:49: 00:46:51> 00:46:51: 00:46:53> 00:46:55: 00:46:55> 00:46:59: 00:46:59> 00:47:02: | One example for you at a family you know they've been flooded and flooded in for that just got flooded last week when it was raining. Helping them create a burm in front of their house. Well, there are procedures to go through to create that burn. They couldn't do it on their own. So I was able to find them some money, but. It was a long process. Ann Ann helping them through that process one on one. 'cause again we don't have staff. |
| 00:46:37> 00:46:39: 00:46:39> 00:46:42: 00:46:42> 00:46:43: 00:46:43> 00:46:46: 00:46:46> 00:46:48: 00:46:48> 00:46:49: 00:46:51> 00:46:51: 00:46:53> 00:46:55: 00:46:55> 00:46:59: 00:46:59> 00:47:02: 00:47:02> 00:47:05: | One example for you at a family you know they've been flooded and flooded in for that just got flooded last week when it was raining. Helping them create a burm in front of their house. Well, there are procedures to go through to create that burn. They couldn't do it on their own. So I was able to find them some money, but. It was a long process. Ann Ann helping them through that process one on one. 'cause again we don't have staff. So it's a. It's an interesting balance, |
| 00:46:37> 00:46:39: 00:46:39> 00:46:42: 00:46:42> 00:46:43: 00:46:43> 00:46:46: 00:46:46> 00:46:48: 00:46:48> 00:46:49: 00:46:51> 00:46:51: 00:46:53> 00:46:53: 00:46:55> 00:46:59: 00:46:59> 00:47:02: 00:47:02> 00:47:05: 00:47:05> 00:47:08: | One example for you at a family you know they've been flooded and flooded in for that just got flooded last week when it was raining. Helping them create a burm in front of their house. Well, there are procedures to go through to create that burn. They couldn't do it on their own. So I was able to find them some money, but. It was a long process. Ann Ann helping them through that process one on one. 'cause again we don't have staff. So it's a. It's an interesting balance, right? For that part of our community and help helping them find economic assistance to mitigate the damages that |
| 00:46:37> 00:46:39: 00:46:39> 00:46:42: 00:46:42> 00:46:43: 00:46:43> 00:46:46: 00:46:46> 00:46:48: 00:46:48> 00:46:49: 00:46:51> 00:46:51: 00:46:53> 00:46:53: 00:46:55> 00:46:59: 00:46:59> 00:46:59: 00:46:59> 00:47:02: 00:47:02> 00:47:05: 00:47:05> 00:47:08: 00:47:08> 00:47:12: | One example for you at a family you know they've been flooded and flooded in for that just got flooded last week when it was raining. Helping them create a burm in front of their house. Well, there are procedures to go through to create that burn. They couldn't do it on their own. So I was able to find them some money, but. It was a long process. Ann Ann helping them through that process one on one. 'cause again we don't have staff. So it's a. It's an interesting balance, right? For that part of our community and help helping them find economic assistance to mitigate the damages that they're |
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| 00:47:23> 00:47:25: | and I try to give them ideas. |
|---------------------|--|
| 00:47:25> 00:47:29: | I bring people to the neighborhood 'cause it's hard for |
| 00:47:29> 00:47:30: | me to explain. |
| 00:47:30> 00:47:32: | It's just a hands on approach and I don't. |
| 00:47:32> 00:47:35: | I can't balance it because their needs are different from |
| 00:47:35> 00:47:37: | the rest of the shores needs, |
| 00:47:37> 00:47:40: | so I you know, I just need to focus on. |
| 00:47:40> 00:47:41: | Yeah, and Julie if you allow. |
| 00:47:41> 00:47:44: | I would like also to see from mayor living cover. |
| 00:47:44> 00:47:47: | I know they do have a lot of affordable housing |
| 00:47:47> 00:47:50: | as well in the county and just to have some |
| 00:47:50> 00:47:51: | words on that too. |
| 00:47:51> 00:47:55: | Anne. Well, I believe that we need a lot more |
| 00:47:55> 00:47:57: | innovation in that realm, |
| 00:47:57> 00:48:02: | and we're actually organizing our first affordable Housing Roundtable, |
| 00:48:02> 00:48:03: | which will be, I think, |
| 00:48:03> 00:48:07: | April 28th. It will focus on faith based land owners |
| 00:48:07> 00:48:11: | 'cause there is a substantial amount of land available through |
| 00:48:11> 00:48:13: | the faith community. |
| 00:48:13> 00:48:14: | But we're going to continue. |
| 00:48:14> 00:48:20: | Will talk about. Permitting will talk about the. |
| 00:48:20> 00:48:24: | The building materials, how they can be more cost efficient. |
| 00:48:24> 00:48:29: | Looking at the timelines for approvals and streamlining things so |
| 00:48:29> 00:48:29: | many, |
| 00:48:29> 00:48:32: | many things that I want to do an again. |
| 00:48:32> 00:48:36: | Infrastructure creates good jobs, so it's a real kind of |
| 00:48:36> 00:48:37: | win win, |
| 00:48:37> 00:48:41: | win situation. The best kind again looking at the American |
| 00:48:41> 00:48:46: | rescue plan and hopefully the big infrastructure bill that will |
| 00:48:46> 00:48:47: | pass as well soon. |
| 00:48:47> 00:48:52: | Doing everything we can to aggressively put these things into |
| 00:48:52> 00:48:55: | the ground as quickly as possible to help deal with |
| 00:48:55> 00:48:56: | our huge gap. |
| 00:48:56> 00:49:00: | You know we're the least affordable place in the nation |
| 00:49:00> 00:49:04: | with the relatively low salaries and the increasing cost of |
| 00:49:04> 00:49:05: | living, |
| 00:49:05> 00:49:09: | and the fact that we're now a popular destination for |
| 00:49:09> 00:49:09: | relocation, |
| 00:49:09> 00:49:12: | which is great. We welcome the newcomers, |
| 00:49:12> 00:49:16: | also contributing to driving up the cost of living here. |
| 00:49:16> 00:49:18: | And so we just must do more. |

| 00:49:18> 00:49:22: | Both with subsidy and finding ways to get housing that |
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| 00:49:23> 00:49:25: | people can afford built more quickly. |
| 00:49:25> 00:49:27: | Thank you and I think Korean. |
| 00:49:27> 00:49:29: | You had a question. |
| 00:49:31> 00:49:34: | Yes, I finished second. I'm trying to get out with |
| 00:49:34> 00:49:35: | elevator. |
| 00:49:35> 00:49:39: | No, OK, I think will will go to Glen. |
| 00:49:39> 00:49:42: | We can come back to you Glendale here. |
| 00:49:42> 00:49:44: | Oh yeah, OK yes yes. |
| 00:49:44> 00:49:47: | So this is a two prong question but I'll directly |
| 00:49:48> 00:49:49: | to Madam Mayor Carver. |
| 00:49:49> 00:49:55: | First of all, good afternoon and congratulations. |
| 00:49:55> 00:49:59: | What I want to ask is basically from your perspective. |
| 00:49:59> 00:50:03: | You know what projects would you say that you that |
| 00:50:03> 00:50:04: | you championed? |
| 00:50:04> 00:50:08: | Where would you say the progress is on those and |
| 00:50:08> 00:50:11: | well actually save it for the second part of my |
| 00:50:11> 00:50:12: | question. |
| 00:50:12> 00:50:15: | Basically the project that you've initiated, |
| 00:50:15> 00:50:18: | what would you say would be your? |
| 00:50:18> 00:50:22: | Crowning achievement to date, and you know how do you |
| 00:50:22> 00:50:23: | believe the progress is gone? |
| 00:50:23> 00:50:27: | No pressure as you've been mayor for such. |
| 00:50:27> 00:50:29: | Thank you, thank you. Well, |
| 00:50:29> 00:50:32: | of course it's been five months in office and we |
| 00:50:32> 00:50:35: | had to assemble our team and there's a lot going |
| 00:50:35> 00:50:36: | on the pandemic. |
| 00:50:36> 00:50:39: | I would say #1 getting people vaccinated. |
| 00:50:39> 00:50:41: | I just have to tell you, |
| 00:50:41> 00:50:44: | I think we've done a phenomenal job of pressing for |
| 00:50:44> 00:50:45: | the vaccine, |
| 00:50:45> 00:50:48: | getting people out to get the vaccine and turning the |
| 00:50:48> 00:50:48: | corner. |
| 00:50:48> 00:50:52: | I feel very, very proud and good about what we've |
| 00:50:52> 00:50:53: | done in a collaborative way. |
| 00:50:53> 00:50:57: | Once again, some of the very specific achievements I would |
| 00:50:57> 00:51:01: | say changing worker conditions at the airport with the Ulen |
| 00:51:01> 00:51:02: | contract. |
| 00:51:02> 00:51:04: | That is a game changer for us. |
| 00:51:04> 00:51:06: | It sets a higher standard. |
| 00:51:06> 00:51:10: | You know, we do not want our workers to be |
| 00:51:10> 00:51:15: | subjected to unfair labor practices or unhealthy working |
| | |

| | conditions. |
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| 00:51:15> 00:51:19: | They needed to be treated with dignity and now as |
| 00:51:19> 00:51:21: | a result of our actions, |
| 00:51:21> 00:51:26: | Uline has negotiated an agreement across all of the airports |
| 00:51:26> 00:51:29: | they serve to change how they address. |
| 00:51:29> 00:51:33: | Their their workforce. I'm very proud of that. |
| 00:51:33> 00:51:37: | Negotiating the naming rights for the arena is something that |
| 00:51:38> 00:51:42: | has bedevilled the County Commission for a few years, |
| 00:51:42> 00:51:44: | so I'm very happy to bring it in for a |
| 00:51:44> 00:51:48: | landing and creating out of it a significant fund to |
| 00:51:48> 00:51:51: | address violence and poverty. |
| 00:51:51> 00:51:55: | Now I'm calling it the peace and prosperity initiative. |
| 00:51:55> 00:51:59: | We're talking \$90 million and we are working on a |
| 00:51:59> 00:51:59: | plan to to. |
| 00:51:59> 00:52:01: | Put that out so I could go on, |
| 00:52:01> 00:52:03: | but those are a few of the things that that |
| 00:52:03> 00:52:04: | come to mind, |
| 00:52:04> 00:52:06: | so thanks for the question. |
| 00:52:06> 00:52:09: | Of course, and then the second part is basically well |
| 00:52:09> 00:52:11: | and I will say will say we created the Office |
| 00:52:11> 00:52:13: | of Equity and Inclusion something very, |
| 00:52:13> 00:52:16: | very important to me and will is rolling out already |
| 00:52:16> 00:52:19: | a number of things to to change the way we |
| 00:52:19> 00:52:22: | do county contract excellent and very quickly the question was |
| 00:52:22> 00:52:25: | going to be if there was any pilot projects that |
| 00:52:25> 00:52:26: | you have in mind, |
| 00:52:26> 00:52:29: | but with mentioning throughout 305 you know. |
| 00:52:29> 00:52:33: | And that's something that I'm actually still getting some information |
| 00:52:33> 00:52:35: | on as being a part of the millennial board in |
| 00:52:35> 00:52:36: | the county. |
| 00:52:36> 00:52:39: | Actually, something else in email. |
| 00:52:39> 00:52:43: | That's something I'm really interested in finding out more information |
| 00:52:43> 00:52:43: | on, |
| 00:52:43> 00:52:45: | but pretty much you know from. |
| 00:52:45> 00:52:47: | A marketing standpoint and you know, |
| 00:52:47> 00:52:51: | getting the residents you know what is your current issue |
| 00:52:51> 00:52:54: | with outreach as well as you know as part of |
| 00:52:54> 00:52:54: | a board, |
| 00:52:54> 00:52:56: | but with the county you know. |
| 00:52:56> 00:52:58: | How can we help and assist? |

| 00:52:58> 00:53:01: | You know, make sure that we get the word out |
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| 00:53:01> 00:53:04: | and make the program as vibrant as you know your |
| 00:53:04> 00:53:05: | business easily. |
| 00:53:05> 00:53:09: | Thank you. Well thanks. I am all about participatory government. |
| 00:53:09> 00:53:13: | I got into government to bring people inside government and |
| 00:53:13> 00:53:13: | thrive. |
| 00:53:13> 00:53:16: | 305 is a great great effort. |
| 00:53:16> 00:53:19: | To to do that and it will change the trajectory |
| 00:53:19> 00:53:22: | of how decisions are made in county government. |
| 00:53:22> 00:53:25: | So we have our last deep dive this this evening. |
| 00:53:25> 00:53:28: | 6 to 8 thrivethrough5.org and it will be on government |
| 00:53:29> 00:53:33: | transparency and responsiveness and I'll be leading that session, |
| 00:53:33> 00:53:36: | so I hope you'll join and learn more about the |
| 00:53:36> 00:53:37: | answer to your question, |
| 00:53:37> 00:53:40: | but I can just tell you that we are going |
| 00:53:40> 00:53:43: | to move towards participation in every level. |
| 00:53:43> 00:53:46: | We've already had roundtable on procurement. |
| 00:53:46> 00:53:50: | One on transit fares were having the one on affordable |
| 00:53:50> 00:53:51: | housing. |
| 00:53:51> 00:53:55: | I you know, my underlying message here is nothing about |
| 00:53:55> 00:53:56: | me without me. |
| 00:53:56> 00:54:00: | Government is trust that the people give by voting in |
| 00:54:00> 00:54:04: | their elected officials by paying their taxes and it's on |
| 00:54:04> 00:54:08: | us to help people see that they're getting value for |
| 00:54:08> 00:54:13: | that investment. Excellent, excellent thank you. |
| 00:54:13> 00:54:16: | Kind of an interesting question come from the audience. |
| 00:54:16> 00:54:20: | What efforts are being made to restore the natural environment. |
| 00:54:20> 00:54:23: | My understanding is that the glades reefs and natural sand |
| 00:54:23> 00:54:25: | dunes play a big role in resilience for Florida. |
| 00:54:25> 00:54:29: | Overall, that's a great question and not an easy one |
| 00:54:30> 00:54:30: | to answer. |
| 00:54:30> 00:54:32: | I like to jump in on this one. |
| 00:54:32> 00:54:35: | This was is of particular interest to me. |
| 00:54:35> 00:54:38: | I sat on the Everglades Boards Trust a number of |
| 00:54:38> 00:54:39: | years ago, |
| 00:54:39> 00:54:43: | so I'm very much familiar with what she's speaking about. |
| 00:54:43> 00:54:46: | So in our community, we have a huge movement here |
| 00:54:46> 00:54:48: | to do to plant natural plants. |
| 00:54:48> 00:54:51: | Plants that create a better run off system for water, |
| 00:54:51> 00:54:55: | and then we get some pushback right from our administration |

| 00:54:55> 00:54:56: | because it's not. |
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| 00:54:56> 00:54:59: | It's not. They're not perfectly manicured yards, |
| 00:54:59> 00:55:02: | it's not. It doesn't have to look in. |
| 00:55:02> 00:55:05: | My argument has been and will continue to be. |
| 00:55:05> 00:55:09: | This is what we need to naturally fight and mitigate |
| 00:55:09> 00:55:12: | our flooding issues here in Miami shores. |
| 00:55:12> 00:55:15: | So in my case I'm having to rewrite codes and |
| 00:55:15> 00:55:20: | ordinances that allow for our residents to use natural elements |
| 00:55:20> 00:55:24: | to fight fight against the flooding that they're experiencing in |
| 00:55:24> 00:55:29: | their neighborhoods, and it's been a really interesting challenge because |
| 00:55:29> 00:55:31: | we've got as you know. |
| 00:55:31> 00:55:33: | Some folks don't agree with it, |
| 00:55:33> 00:55:36: | so and that's the challenge of leadership on this issue. |
| 00:55:36> 00:55:39: | We've tried to set out to prove that it does |
| 00:55:39> 00:55:39: | work, |
| 00:55:39> 00:55:42: | and so I've got codes and things to change with |
| 00:55:42> 00:55:46: | my colleagues to allow for this sort of natural environments |
| 00:55:46> 00:55:46: | to be created. |
| 00:55:46> 00:55:50: | If the homeowner wants to create that to protect their |
| 00:55:50> 00:55:52: | quality of life in their space, |
| 00:55:52> 00:55:54: | I think they should be able to do it in |
| 00:55:54> 00:55:56: | the overall impact of it is significant, |
| 00:55:56> 00:55:59: | so I think that's a great question. |
| 00:55:59> 00:56:02: | I just would add a couple things in our city |
| 00:56:02> 00:56:06: | has so many of these environmental issues because Beach and |
| 00:56:06> 00:56:09: | Bay on either side canals everywhere. |
| 00:56:09> 00:56:12: | We started a couple of years ago plastic free program |
| 00:56:12> 00:56:14: | with the business community. |
| 00:56:14> 00:56:16: | I urge you to go to our website. |
| 00:56:16> 00:56:20: | I think it's one of the best sort of although |
| 00:56:20> 00:56:23: | we require it at places to the extent we are |
| 00:56:23> 00:56:26: | allowed to because there's a state preemption, |
| 00:56:26> 00:56:29: | I would say wrong headed state preemption, |
| 00:56:29> 00:56:31: | but there is a state preemption we. |
| 00:56:31> 00:56:32: | We have a very good. |
| 00:56:32> 00:56:34: | It shows people how to do it. |
| 00:56:34> 00:56:36: | It tells them where to buy it. |
| 00:56:36> 00:56:38: | It gives some reasons. We gave a lot of our |
| 00:56:38> 00:56:41: | kids in the public school and the teachers curriculum and |
| 00:56:41> 00:56:44: | we gave them utensils that reusable utensils we try to |

| 00:56:44> 00:56:46: | do in a lot of ways so the plastic free |
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| 00:56:46> 00:56:47: | program is great. |
| 00:56:47> 00:56:50: | We obviously, you know. We always tell a lot of |
| 00:56:50> 00:56:53: | businesses when at parties on the beach that we have |
| 00:56:53> 00:56:56: | a turtle season and they're out of luck. |
| 00:56:56> 00:56:58: | And I think the probably the you know we have |
| 00:56:58> 00:57:00: | a reef program we're doing now. |
| 00:57:00> 00:57:03: | You know, I. I think when it comes to the |
| 00:57:03> 00:57:04: | sea level rise, |
| 00:57:04> 00:57:07: | you know getting your your pores terrain is not only |
| 00:57:07> 00:57:07: | prettier, |
| 00:57:07> 00:57:10: | it's also smarter for the environment. |
| 00:57:10> 00:57:12: | So we've actually looked at the, |
| 00:57:12> 00:57:15: | you know, I always get criticized when we talk about |
| 00:57:15> 00:57:16: | height increases, |
| 00:57:16> 00:57:19: | but sometimes if if you're massing is really it's limited |
| 00:57:19> 00:57:21: | by your floor area ratio, |
| 00:57:21> 00:57:22: | which it is in our city, |
| 00:57:22> 00:57:24: | you might get a taller building, |
| 00:57:24> 00:57:27: | but will be skinnier and that allows for. |
| 00:57:27> 00:57:30: | You know, you know, room around it to have its |
| 00:57:30> 00:57:31: | absorption and such. |
| 00:57:31> 00:57:34: | We also, by the way in our in our recent |
| 00:57:34> 00:57:38: | Geo bond or residents supported our general obligation bond |
| | by |
| 00:57:38> 00:57:39: | about 70%, |
| 00:57:39> 00:57:42: | which is a pretty high amount when you consider its |
| 00:57:42> 00:57:43: | attacks on yourself, |
| 00:57:43> 00:57:46: | but included in that was 5000 new trees. |
| 00:57:46> 00:57:49: | Interesting, we now have it's become controversial. |
| 00:57:49> 00:57:52: | We have a Palm Tree caucus in our Commission. |
| 00:57:52> 00:57:55: | And then there's a Shade Tree caucus, |
| 00:57:55> 00:57:57: | and they're fighting over, really. |
| 00:57:57> 00:58:00: | What the proportion of palm trees to shade trees is |
| 00:58:00> 00:58:03: | going to be so wonderful fight to have. |
| 00:58:03> 00:58:04: | I always like to say that I my, |
| 00:58:04> 00:58:07: | my dogs don't think there should be a caucus for |
| 00:58:07> 00:58:08: | either. |
| 00:58:08> 00:58:11: | They like all trees and you know in the community, |
| 00:58:11> 00:58:14: | but it is actually something that's happening. |
| 00:58:14> 00:58:17: | But you know, we, we believe that the sort of. |
| 00:58:17> 00:58:21: | Restoring and preserving these natural elements are |

| | incredibly important. |
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| 00:58:21> 00:58:24: | Not only 'cause they're the right thing to do, |
| 00:58:24> 00:58:28: | but frankly a tourist like seeing them in our residents |
| 00:58:28> 00:58:30: | like walking under them so. |
| 00:58:30> 00:58:33: | So we are almost at the hour mark and I |
| 00:58:33> 00:58:36: | know there's a lot of really awesome paths that we |
| 00:58:36> 00:58:38: | could take in this conversation, |
| 00:58:38> 00:58:39: | but I was wondering if, |
| 00:58:39> 00:58:43: | for the benefit of our leadership institute class members who |
| 00:58:43> 00:58:46: | are proven leaders already and they're going to be nothing |
| 00:58:46> 00:58:48: | more but more dynamic in the future, |
| 00:58:48> 00:58:51: | as well as all of our attendees that are on |
| 00:58:51> 00:58:51: | the line, |
| 00:58:51> 00:58:56: | is there any lasting encouragement that you can give to |
| 00:58:56> 00:58:59: | us as we navigate through this topic as private and |
| 00:58:59> 00:59:01: | public sector leaders? |
| 00:59:01> 00:59:03: | Drop all say that we need you, |
| 00:59:03> 00:59:07: | so if you were thinking of going someplace else, |
| 00:59:07> 00:59:09: | don't stay stay we need you. |
| 00:59:09> 00:59:13: | We need your talent. We're working on talent pipelines. |
| 00:59:13> 00:59:17: | How to make sure to take advantage of the benefit |
| 00:59:17> 00:59:21: | of what you're learning and also the values that you |
| 00:59:21> 00:59:22: | bring to the work. |
| 00:59:22> 00:59:26: | So clearly there's a market for you here to be |
| 00:59:26> 00:59:27: | part of the solution, |
| 00:59:27> 00:59:31: | and I want to make a personal commitment to you. |
| 00:59:31> 00:59:35: | That I have a personal mission statement which is talent |
| 00:59:35> 00:59:37: | scouting for world benefit. |
| 00:59:37> 00:59:41: | So anyone that could feel part of that sisterhood and |
| 00:59:41> 00:59:44: | brotherhood of talent scouting for world benefit, |
| 00:59:44> 00:59:48: | I'd certainly love to hear from you and see how |
| 00:59:48> 00:59:52: | we can figure out how to best deploy your talents |
| 00:59:52> 00:59:53: | for world benefit. |
| 00:59:53> 00:59:57: | I would just say that and that's that was wonderful |
| 00:59:57> 00:59:57: | mayor, |
| 00:59:57> 01:00:00: | I would just add that if there's one thing that |
| 01:00:01> 01:00:04: | it's become clear in the last decade and certainly in |
| 01:00:04> 01:00:05: | the last year, |
| 01:00:05> 01:00:09: | it's that it is science and engineering and those kinds |
| 01:00:09> 01:00:13: | of stem approaches that are going to really like the |
| 01:00:13> 01:00:14: | way into the future. |
| 01:00:14> 01:00:18: | It might have been something that all along we should |

| 01:00:18> 01:00:19: | have focused more on. |
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| 01:00:19> 01:00:23: | But now, as a matter of requirement and obligation we |
| 01:00:23> 01:00:24: | have to. |
| 01:00:24> 01:00:27: | Focus on we don't have the option anymore. |
| 01:00:27> 01:00:32: | These challenges are literally coming to our doorstep whether through |
| 01:00:32> 01:00:32: | sea level, |
| 01:00:32> 01:00:35: | rise or virus or anything else. |
| 01:00:35> 01:00:38: | Honestly. So for those of you that have picked this |
| 01:00:38> 01:00:39: | path in life, |
| 01:00:39> 01:00:43: | you're cool again. If for want of a better word, |
| 01:00:43> 01:00:46: | OK, you're cool again, bow ties are back as our |
| 01:00:46> 01:00:51: | engineers and city planners and urbanists and people who understand |
| 01:00:51> 01:00:54: | at a technical way how to solve the problems of. |
| 01:00:54> 01:00:57: | Of modern cities and and communities, |
| 01:00:57> 01:01:00: | so thank you for your commitment to it and and |
| 01:01:01> 01:01:04: | and keep it up because I for one will always |
| 01:01:04> 01:01:06: | listen and and and marvel. |
| 01:01:09> 01:01:11: | I suppose I'll round it out. |
| 01:01:11> 01:01:14: | It's a tough act to follow. |
| 01:01:14> 01:01:16: | Let me say this to you all listen, |
| 01:01:16> 01:01:20: | I'm always open to ideas and creativity and thoughts. |
| 01:01:20> 01:01:23: | There are things that I certainly cannot think of, |
| 01:01:23> 01:01:27: | so I I give you this extent to this invitation. |
| 01:01:27> 01:01:30: | If you have ideas or thoughts that you think would |
| 01:01:30> 01:01:34: | be relevant and specific to a small community like my |
| 01:01:34> 01:01:34: | own, |
| 01:01:34> 01:01:37: | I encourage you to reach out to me with those |
| 01:01:37> 01:01:40: | ideas and I would urge you even more so to |
| 01:01:40> 01:01:41: | come. |
| 01:01:41> 01:01:44: | Make a presentation to our city village story. |
| 01:01:44> 01:01:47: | I would love for them to hear the wonderful ideas |
| 01:01:47> 01:01:49: | and thoughts that you all have, |
| 01:01:49> 01:01:51: | so it's not just I'm not always the one in |
| 01:01:51> 01:01:55: | the bullhorn with the hopes that perhaps we can implement |
| 01:01:55> 01:01:57: | if we feel like we can implement some one of |
| 01:01:57> 01:01:59: | the ideas that you present. |
| 01:01:59> 01:02:02: | So we are also open to presentations at our Council |
| 01:02:02> 01:02:02: | meetings. |
| 01:02:02> 01:02:05: | Reach out to me and I'll put you in touch |
| 01:02:05> 01:02:07: | with our clerk and get you on there, |

| but we are open to ideas an any help we |
|--|
| can get going forward on this critically important issue. |
| Well, on behalf of you. |
| Well, I I want to thank University of Miami for |
| partnering with us today and I want to thank. |
| All three of you mayors send your amazing leadership and |
| I'm very hopeful to be working with you all on |
| different UI engagements in the future, |
| both the village, the county and your city. |
| And we appreciate your leadership and we're watching and and |
| paying attention to all the exciting things that are on |
| the horizon. |
| So all the best and see you soon. |
| Thank you so much, been great. |
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