

Event Session

Keynote When You See Me How to Build With and For Communities

Date: July 28, 2022

00:00:00 --> 00:00:04: When I feel like a curse of innocent and I

00:00:04 --> 00:00:07: fall down, you pick me up again.

00:00:10 --> 00:00:10: Find.

00:00:12 --> 00:00:13: Knowing that.

00:00:15 --> 00:00:18: Fall down, you beat me up again.

00:00:33 --> **00:00:34**: Pick me up again.

00:00:36 --> 00:00:41: From rising sea to set and sun, we'll be together

00:00:42 --> 00:00:48: forever, young in the dead of night when Thunder Rose

00:00:48 --> 00:00:54: crawl undercovers and hold me, closing down, down.

00:00:55 --> **00:00:58:** Found in your.

00:00:58 --> 00:01:03: Is there solid ground when I feel like the cause

00:01:03 --> 00:01:07: of innocence, that I'm falling down, you pick me up

00:01:07 --> 00:01:08: again?

00:01:09 --> **00:01:13:** Can't find the answers in the window.

00:01:15 --> 00:01:18: Wake me up again, you'll pick me up again.

00:01:36 --> 00:01:37: Need.

00:01:39 --> 00:01:40: Against.

00:01:41 --> 00:01:43: Two feeding them.

00:01:47 --> 00:01:51: I know whenever I fall down, you pick me up

00:01:51 --> 00:01:52: again.

00:02:07 --> 00:02:08: Weather.

00:02:13 --> 00:02:14: You pick me up again.

00:02:17 --> **00:02:17:** Fine.

00:02:19 --> 00:02:20: When? When?

00:02:22 --> 00:02:25: When I fall down, you pick me up again.

00:02:45 --> 00:02:46: I'm a beat.

00:02:51 --> 00:02:55: Ah, there we go. The music is off and just

00:02:55 --> 00:03:01: in time. So while you're having lunch, I'm going to

00:03:01 --> 00:03:02: introduce our.

00:03:04> 00:03:08: 00:03:08> 00:03:14:	Presenting sponsor which is Pamela Ross. She is the VP of Community Leadership and Equitable Initiatives with the
	Indianapolis Foundation,
00:03:14> 00:03:18:	which is an affiliate of CCF which really stands for
00:03:18> 00:03:22:	Central IN Community Foundation. So lots of acronyms that we
00:03:23> 00:03:28:	could throw out, but Pamela leads the foundations, community leadership
00:03:28> 00:03:33:	initiatives and grant making work. She's also responsible for leading
00:03:33> 00:03:35:	many other projects.
00:03:35> 00:03:40:	Community initiatives that support increased equity, inclusive economic growth and
00:03:40> 00:03:43:	anti racism in central IN and Pamela is going to
00:03:43> 00:03:47:	come up and she's going to then introduce our keynote
00:03:47> 00:03:50:	speaker that we can listen to while we continue lunch.
00:03:50> 00:03:51:	So thank you.
00:04:02> 00:04:03:	Good afternoon, everyone.
00:04:05> 00:04:07:	You haven't eaten that much yet, so.
00:04:09> 00:04:12:	I hope I've been hearing a lot of great things
00:04:12> 00:04:16:	about how the conference is going. So that's really awesome
00:04:16> 00:04:19:	to hear. We're really excited and thankful to be the
00:04:19> 00:04:23:	presenting sponsor for. I just realized that there's people here
00:04:23> 00:04:26:	from all over the Midwest, so some of you may
00:04:26> 00:04:31:	not know the Indianapolis Foundation, central IN Community Foundation in
00:04:31> 00:04:35:	2018 changed our mission after being 100 year old Community
00:04:35> 00:04:39:	Foundation to be more defined about our commitment and.
00:04:39> 00:04:42:	Our voice, our work in the space of equity, wanting
00:04:43> 00:04:47:	to create more opportunities for everyone, no matter place, race
00:04:47> 00:04:51:	or identity, that at the fact that we were ahead
00:04:51> 00:04:51:	of.
00:04:52> 00:04:56:	The things that happened in 2020 between the pandemic as
00:04:56> 00:04:58:	well as the murder of George Floyd has put us
00:04:58> 00:05:01:	even more so in a position that in the climate
00:05:01> 00:05:05:	that we're in right now, we're really looking for opportunities
00:05:05> 00:05:09:	to really create solutions and results and get from having
00:05:09> 00:05:12:	conversations and analyzing data to actually get into a place
00:05:12> 00:05:15:	where what are we going to do about it. So
00:05:15> 00:05:18:	from what I've heard, you all are approaching that and
00:05:18> 00:05:21:	our hope is that you will continue to dig deeper
00:05:21> 00:05:22:	even after this.

00:05:22> 00:05:24:	We are in a space of.
00:05:25> 00:05:27:	Acquiring land.
00:05:28> 00:05:33:	Partnering with development that is going on in
	neighborhoods where
00:05:33> 00:05:36:	typically they just get overlooked and underappreciated.
00:05:37> 00:05:40:	We want to be in a space where we understand
00:05:40> 00:05:43:	that land also means wealth. And if we're looking at
00:05:43> 00:05:47:	closing the racial wealth gap, we can't continue to do
00:05:47> 00:05:49:	things the same way. We also look at it from
00:05:50> 00:05:53:	the standpoint of who actually is in the development space.
00:05:53> 00:05:56:	So how are we empowering more people of color, more
00:05:57> 00:06:00:	developers of color, more people who are in that space
00:06:00> 00:06:03:	to actually be in the decision making as we have
00:06:03> 00:06:06:	with our keynote speaker today? So just want to also
00:06:06> 00:06:07:	just plant.
00:06:07> 00:06:10:	The fact that we're very committed to it, that's why
00:06:10> 00:06:13:	we were committed to being a presented sponsor. We want
00:06:13> 00:06:15:	to continue to be a leader and a partner in
00:06:15> 00:06:18:	this Community around this specific work. And we want to
00:06:18> 00:06:21:	also learn, especially from those who are in the
	neighborhoods
00:06:22> 00:06:25:	already doing the work and are not given the opportunities
00:06:25> 00:06:27:	to figure out how to scale it and how to
00:06:27> 00:06:30:	do it better from the aspect of really knowing what
00:06:30> 00:06:33:	needs to happen. Neighborhoods residents deserve to stay where they
00:06:33> 00:06:36:	choose to stay, and we have an obligation to try
00:06:36> 00:06:37:	to figure out how to make.
00:06:37> 00:06:38:	That happened.
00:06:39> 00:06:42:	So to our presenting, to our keynote.
00:06:43> 00:06:45:	Who's just who I met in the bathroom for the
00:06:45> 00:06:46:	second time.
00:06:48> 00:06:51:	She let me know. No, we already met before, so
00:06:51> 00:06:54:	I wanted to make sure I've met you, Aquila, before
00:06:54> 00:06:57:	I do this. So Aquila W Garden is the program
00:06:57> 00:06:57:	director.
00:06:58> 00:07:03:	Of diversity and inclusion supplier diversity for Indiana University Health
00:07:03> 00:07:04:	design and construction.
00:07:05> 00:07:07:	I thought mine title was long, but that's pretty good
00:07:07> 00:07:07:	killing.
00:07:08> 00:07:11:	IU Health has a goal of almost \$1 billion in
00:07:12> 00:07:16:	diverse spend on statewide projects within the next six years.

00:07:17> 00:07:22:	She is creating an overseeing policy, standards of work strategies,
00:07:22> 00:07:26:	training and resource management for all things around diversity and
00:07:26> 00:07:31:	inclusion with design and construction. In 2020, Aquila founded the
00:07:31> 00:07:36:	Darden Group LLC, an award-winning executive, construction management company assisting
00:07:36> 00:07:41:	leadership teams and strategy, process and management of large complex
00:07:41> 00:07:46:	commercial projects. With over 23 years of management experience, Aquila
00:07:46> 00:07:48:	has managed nearly 2 billion.
00:07:48> 00:07:53:	And commercial construction projects located in Washington, DC, Virginia, Maryland,
00:07:54> 00:07:56:	Indiana, Washington and Arkansas.
00:07:56> 00:08:00:	The Garden Group has received numerous awards and has been
00:08:00> 00:08:05:	featured in over 110 news affiliates, including the American Reporter,
00:08:05> 00:08:09:	MarketWatch, Fox News, NBC News and the Indianapolis Recorder.
00:08:09> 00:08:14:	Yahoo Finance Finance just named Aquila one of the top
00:08:14> 00:08:17:	10 most powerful women of 20, 2020-2021.
00:08:18> 00:08:23:	Chicago Journal named her top 20 entrepreneurs to watch in
00:08:23> 00:08:27:	2020, and US Insider named Aquila Top 20 entrepreneurs no
00:08:27> 00:08:31:	and yes, hold up, and US Insider named Aquila Top
00:08:31> 00:08:34:	20 entrepreneurs to watch in 2021.
00:08:35> 00:08:36:	So that happened twice.
00:08:37> 00:08:38:	They tricked me.
00:08:40> 00:08:43:	Aquila is a proud wife and mother of four children.
00:08:43> 00:08:47:	The garden kids inspired her newly pre released book. My
00:08:47> 00:08:50:	mom is a construction manager now on Amazon and on
00:08:50> 00:08:54:	aquiladarden.com but also Aquila. She'll probably tell you this again,
00:08:54> 00:08:58:	but also akila's wonderful husband came in today and he
00:08:58> 00:09:01:	is helping to sell her books there in the corridor.
00:09:01> 00:09:05:	So Aquila, you are so impressive, so looking forward to
00:09:05> 00:09:08:	what you have to say today and thank you so
00:09:08> 00:09:09:	much for being here.
00:09:25> 00:09:27:	Come on, y'all. Come on, stand up.
00:09:28> 00:09:32:	Everybody stand up. You're gonna eat later, all right? We're
00:09:32> 00:09:36:	going to do one thing really, really quickly. We're going
00:09:36> 00:09:39:	to learn how to dance today. Alright? Alright, so move

00:09:39> 00:09:40:	with me, OK?
00:09:41> 00:09:44:	Go this way. Go that way. Go this way when
00:09:44> 00:09:46:	you think you have.
00:09:46> 00:09:51:	Randolph, put your shoulders in it. Ohh, that's called.
00:09:51> 00:09:54:	2 steps. The two steps all right, y'all can have
00:09:55> 00:09:55:	a seat.
00:09:59> 00:10:02:	How y'all doing today?
00:10:04> 00:10:06:	Y'all having a good time at the summit.
00:10:08> 00:10:11:	Don't look at this book here, but I gotta stay
00:10:11> 00:10:13:	on task because I'll just go on and on about
00:10:11> 00:10:19:	community engagement and intentional conversations about
00.10.13> 00.10.19.	equitable opportunities and outcomes.
00:10:19> 00:10:22:	But I know for those that want credits that I
00:10:22> 00:10:25:	gotta stay on task, right? As a course creator, I
00:10:25> 00:10:28:	want to make sure you guys get your credits. So
00:10:28> 00:10:31:	eat, but also have your pen and paper ready because
00:10:31> 00:10:34:	we're going to leave here with some ideas, some to
00:10:34> 00:10:38:	DOS and we're going to rock'n'roll, right? It's going to
00:10:38> 00:10:38:	take.
00:10:38> 00:10:39:	Hold less, right?
00:10:40> 00:10:40:	So.
00:10:41> 00:10:45:	I'm super excited to be here. I hope you guys
00:10:46> 00:10:46:	are too.
00:10:48> 00:10:49:	Again.
00:10:49> 00:10:53:	There are many things I want you to take away
00:10:53> 00:10:53:	from today.
00:10:54> 00:10:57:	Many things. OK, so I'm not gonna be up here
00:10:57> 00:11:00:	and like the Baptist preacher, get you all hyped and
00:11:00> 00:11:03:	then you leave and somebody says, well, what did she
00:11:03> 00:11:05:	say? I don't know, but she was good.
00:11:06> 00:11:10:	We can't have that. OK. Shout out to Ashley because
00:11:10> 00:11:14:	without Ashley, wave your hand. She's with you. NEC, the
00:11:15> 00:11:18:	CDC for the Far East side 46218. You can look
00:11:18> 00:11:20:	that up later. Thank you.
00:11:21> 00:11:23:	One thing I want you to know is that get
00:11:23> 00:11:26:	your squad people that will speak up for you in
00:11:26> 00:11:29:	the rooms you are not in, OK? That's the first
00:11:29> 00:11:32:	thing you can write down. Make sure you have people
00:11:32> 00:11:35:	who are in the room that you're not in speaking
00:11:35> 00:11:39:	positively on your behalf. And I'm here because of Ashley.
00:11:39> 00:11:42:	She heard about me and gave me an opportunity at
00:11:42> 00:11:43:	30th and Sheridan.
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00:11:45 --> 00:11:46: So. 00:11:47 --> 00:11:48: Two years ago. 00:11:49 --> 00:11:53: I left my 6 figure job as a general contractor. 00:11:53 --> 00:11:55: To start my own business. 00:11:57 --> 00:12:00: I hope my husband doesn't hear this, but I wanted 00:12:00 --> 00:12:02: to help people and follow my passion. 00:12:03 --> 00:12:07: That 2019 disparity study came out and it said that 00:12:07 --> 00:12:09: there was a disparity amongst. 00:12:10 --> 00:12:13: Diverse construction contractors. 00:12:14 --> 00:12:19: Being that I've been at Clark construction for eight years 00:12:19 --> 00:12:23: and Gilbane for seven, I knew that I had the 00:12:23 --> 00:12:27: tools to put in place so those diverse vendors can 00:12:27 --> 00:12:32: be successful, be more efficient and effective in construction. So 00:12:32 --> 00:12:36: before I get started, because I get really excited, I 00:12:37 --> 00:12:37: wanted. 00:12:39 --> 00:12:43: You guys will see this person talking construction wearing a 00:12:43 --> 00:12:47: pink dress. I know it said business attire and my 00:12:47 --> 00:12:49: dress is not business attire. 00:12:50 --> 00:12:52: And I did that for one reason. 00:12:52 --> 00:12:55: I want you guys to write down two things that 00:12:55 --> 00:12:58: you think I can add value to your organization by 00:12:58 --> 00:13:00: just looking at me. 00:13:01 --> 00:13:05: And we're going to tie that into equitable leadership. 00:13:06 --> 00:13:09: Cause perceptions reign supreme. 00:13:10 --> 00:13:12: So write down, don't just look at me. 00:13:13 --> 00:13:15: Off of the pink dress, she's a little loud and 00:13:15 --> 00:13:19: she says she's in construction. She doesn't look like it. 00:13:19 --> 00:13:21: I was going to wear my heels, but I know 00:13:21 --> 00:13:22: better than that. 00:13:25 --> 00:13:25: So 00:13:27 --> 00:13:29: I need to know who's in the room. 00:13:29 --> 00:13:32: I want all of and I do this every time 00:13:32 --> 00:13:35: I talk. I want all the moms to stand. 00:13:36 --> 00:13:39: All the mothers, caregivers, aunts, uncles. 00:13:40 --> 00:13:44: Whomever takes care of those little things that we call 00:13:44 --> 00:13:44: humans. 00:13:45 --> 00:13:47: Now I want to give you all a round of 00:13:47 --> 00:13:48: applause. 00:13:51 --> 00:13:55: You all are the true MVP. Y'all look great, y'all 00:13:56 --> 00:14:00: look awake and y'all have matching shoes, yes? 00:14:01 --> 00:14:05: So I'm a mother of four. I'm a twin who

00111100 7 001111001	riad twine. My filed and do to and 12. Today, The
00:14:09> 00:14:15:	crazy. I survive on Coffee, Mountain Dew and Jesus, and
00:14:15> 00:14:19:	not in that order. So, so don't judge me.
00:14:20> 00:14:21:	So.
00:14:22> 00:14:23:	My name is Akhila Dardon.
00:14:24> 00:14:27:	I'm the director of Diversity inclusion at IU Health.
00:14:28> 00:14:29:	Design and construction.
00:14:30> 00:14:33:	I am there because of the success of the darn
00:14:33> 00:14:34:	group.
00:14:35> 00:14:38:	Which is a construction management and training firm.
00:14:39> 00:14:42:	It's because of the success of the darn group that
00:14:42> 00:14:45:	I got an opportunity to create the job that I
00:14:45> 00:14:48:	wanted to have for an employer that could make the
00:14:48> 00:14:51:	biggest impact in the state of Indiana. But before I
00:14:52> 00:14:54:	get started, I want you guys to see that.
00:14:55> 00:14:58:	I was going, I was looking through clip art, I
00:14:58> 00:15:01:	was looking through my construction photos, and I was
	gonna
00:15:01> 00:15:03:	get you guys the hottest.
00:15:03> 00:15:06:	Photo But then I realized.
00:15:07> 00:15:10:	The more we see African American women or women or
00:15:10> 00:15:14:	people of color with a hard hat on and some
00:15:14> 00:15:18:	Red Wing shoes, if you're in construction, you'll understand that.
00:15:20> 00:15:21:	This is me.
00:15:23> 00:15:27:	Every single job site I'm on, I have pearls on.
00:15:28> 00:15:30:	Every single one every day. And the only reason I
00:15:30> 00:15:32:	don't have pearls on my neck I have on my
00:15:32> 00:15:33:	wrist is because of the dress.
00:15:35> 00:15:37:	I and T.
00:15:38> 00:15:43:	I went to a historically black college and university, the
00:15:43> 00:15:48:	largest HBCU that is the North Carolina Agricultural and Technical
00:15:48> 00:15:54:	State University, where I earned a degree in architectural engineering.
00:15:55> 00:15:58:	Yeah, and T's got it going on, so.
00:15:59> 00:16:00:	Shout out to that.
00:16:01> 00:16:03:	I need to know who's in the room because I
00:16:03> 00:16:05:	want to make sure that what I say to you
00:16:05> 00:16:08:	adds value and that you can take it back to
00:16:08> 00:16:11:	your organization, your company, your home, what have you.
	So
00:16:11> 00:16:14:	raise your hand if you are specifically in real estate.

had twins. My kids are 8810 and 12. Yeah, I'm

00:14:05 --> 00:14:09:

00:16:14> 00:16:15:	I know that's broad.
00:16:17> 00:16:22:	Alright, where are my construction people? My
	superintendents, project managers,
00:16:22> 00:16:25:	engineers, ohh love y'all construction folks and who are in
00:16:25> 00:16:29:	marketing and finance and payroll and all that good stuff.
00:16:29> 00:16:32:	Oh, by the way, we need y'all. Thank you for
00:16:32> 00:16:34:	getting everybody paid. OK.
00:16:35> 00:16:40:	So we're gonna dive deep so y'all can understand this.
00:16:40> 00:16:42:	How am I gonna change slot? Ohh.
00:16:44> 00:16:46:	Who said right there? You on it?
00:16:47> 00:16:48:	OK.
00:16:50> 00:16:54:	Wait, wait, wait. I'm not there yet, so we're gonna
00:16:54> 00:16:59:	take a deep dive on being intentional about exploring communities.
00:16:59> 00:17:04:	We're going to organize allies within the community like Ashley.
00:17:04> 00:17:09:	Produce equitable outcomes. I didn't say equitable opportunities, I said
00:17:09> 00:17:12:	outcomes. That means they get to the table, they do
00:17:12> 00:17:15:	well, they end up with equitable opportunities after and they
00:17:15> 00:17:16:	grow.
00:17:17> 00:17:21:	Plan for future growth within the communities we impact. Use
00:17:22> 00:17:26:	intentional you're gonna hear that word a lot. Techniques to
00:17:26> 00:17:31:	create equitable outcomes for diverse populations, both at work and
00:17:31> 00:17:34:	the community and industry.
00:17:34> 00:17:41:	And lastly, I'll explain how equitable development starts with equitable
00:17:41> 00:17:42:	behaviors.
00:17:46> 00:17:48:	So as she mentioned today.
00:17:49> 00:17:52:	Everybody wants to hear about this stuff. This is awesome.
00:17:52> 00:17:56:	This is a mountain top experience. I wanted you guys
00:17:56> 00:17:58:	to see this first so we can get over the
00:17:58> 00:18:01:	mountaintop experience and go back to the process.
00:18:02> 00:18:06:	These accolades came only because I help people and I
00:18:06> 00:18:08:	help people help people.
00:18:09> 00:18:13:	I'm honored that I'm getting recognized for doing what is
00:18:14> 00:18:15:	right helping others.
00:18:17> 00:18:20:	I started the Garden group in 2020 January.
00:18:21> 00:18:23:	I know, right? Hmm.
00:18:25> 00:18:28:	Six months after I started, I received the Center for
00:18:28> 00:18:32:	Leadership Development Business of Industry award. The person who was

00:18:32> 00:18:36:	nominating me was nominating me for the general contracting general
00:18:36> 00:18:39:	contractor that I work for. I told her I jumped
00:18:39> 00:18:42:	ship and she said great, I'll just change the name.
00:18:42> 00:18:45:	I said woo. So now I'm award-winning after six months
00:18:45> 00:18:46:	and that awesome. So.
00:18:47> 00:18:49:	Tech Point mirror awards.
00:18:50> 00:18:55:	I was the first construction firm to be nominated for
00:18:55> 00:18:58:	not only one, but two Mirror awards.
00:18:59> 00:19:02:	The first one was rising entrepreneur. The second one was
00:19:02> 00:19:07:	for community impact by an individual. Actually it was community
00:19:07> 00:19:11:	impact. So there was companies and organizations that were going
00:19:11> 00:19:12:	after that nomination.
00:19:13> 00:19:18:	Surprisingly, I walked away with the community impact for an
00:19:18> 00:19:23:	individual based on the technology that we implemented to get
00:19:23> 00:19:24:	over barriers.
00:19:25> 00:19:30:	2021 women of influence. That's because of what we did
00:19:30> 00:19:34:	at 38th and Sheridan and last week. I don't know
00:19:34> 00:19:35:	if you guys know.
00:19:36> 00:19:39:	Indiana 250 came out. Raise your hand if you saw
00:19:39> 00:19:40:	that.
00:19:40> 00:19:45:	Weren't those people awesome? I was like, yo, that's cool.
00:19:45> 00:19:48:	So I, BJ, put together 250 people in Indiana who
00:19:48> 00:19:54:	were influential and impactful. These accolades are not because Aquila.
00:19:54> 00:19:57:	It's because of the people that I help and people
00:19:57> 00:20:01:	speaking up for Aquila. Darn the darn group in rooms
00:20:01> 00:20:02:	I'm not in.
00:20:05> 00:20:10:	So this right here, I call this one success through
00:20:10> 00:20:11:	adversity.
00:20:12> 00:20:16:	Since y'all didn't believe me I was in construction, I
00:20:16> 00:20:19:	wanted to show you all that top picture to the
00:20:19> 00:20:20:	left is a warehouse.
00:20:21> 00:20:24:	When I went into the office they said, hey, we
00:20:24> 00:20:27:	know you're 24 and all, we wanna promote you to
00:20:28> 00:20:29:	project manager.
00:20:29> 00:20:33:	You're gonna go to 10th and half in Washington, DC?
00:20:33> 00:20:40:	Here's a set of 300 drawings, architectural, structural, all the
00:20:40> 00:20:47:	construction docs specifications, and you have 18 months. That's all.

00:20:47> 00:20:47:	OK cool.
00:20:48> 00:20:49:	So.
00:20:50> 00:20:55:	After 18 months, the bottom picture in the middle is
00:20:55> 00:21:00:	an 11 story office building in downtown DC 10th and
00:21:00> 00:21:03:	F there's five stories below grade.
00:21:04> 00:21:07:	So like the street level, you go down 80 feet
00:21:07> 00:21:09:	and that's when we got started.
00:21:10> 00:21:13:	This project is 5 blocks away from the White House.
00:21:13> 00:21:17:	It is the tallest office building closest to the White
00:21:17> 00:21:17:	House.
00:21:19> 00:21:22:	For all those construction people, is 10 feet away from
00:21:22> 00:21:26:	the oldest Catholic Church in DC Ohh, it gets better.
00:21:26> 00:21:30:	Not to mention that the stained glass windows are 115
00:21:30> 00:21:34:	years old. You can't replace them. It housed the Monsignor
00:21:34> 00:21:37:	and the Monsignor had two jobs. He was a Monsignor
00:21:37> 00:21:41:	for the church and the chaplain for the DC Police
00:21:41> 00:21:41:	Department.
00:21:44> 00:21:47:	If that wasn't enough, bring it on. I was building
00:21:47> 00:21:51:	across the street from the World Bank attorneys. Have you
00:21:51> 00:21:53:	all heard about the World Bank?
00:21:53> 00:21:56:	That's the world. Like, not just US.
00:21:57> 00:22:01:	Bank they house the most powerful and the highest paid
00:22:01> 00:22:03:	attorneys in the world.
00:22:04> 00:22:08:	So just imagine swinging I beams across the windows of
00:22:08> 00:22:10:	some high-powered attorneys.
00:22:11> 00:22:11:	Right.
00:22:13> 00:22:13:	No problem.
00:22:14> 00:22:17:	So my job was not only to manage the cruise,
00:22:17> 00:22:20:	keep the toys from my Superintendent to play with before
00:22:20> 00:22:23:	he needed them. I had to communicate with the media.
00:22:24> 00:22:27:	I had to communicate with Homeland Security for those
	people
00:22:27> 00:22:30:	that forgot something on the roof at 8:00 o'clock and
00:22:30> 00:22:33:	thought they could go get it and then end up
00:22:33> 00:22:36:	with dots on their shirt. Yeah, all of that.
00:22:37> 00:22:39:	That that was what we did in the middle is
00:22:39> 00:22:42:	a billion dollar hospital at Fort Belvoir, Virginia. I'm telling
00:22:42> 00:22:44:	you this stuff because I know.
00:22:45> 00:22:48:	You cannot understand inclusion if you've never been
00,22,40 > 00,00,50	excluded. This
00:22:48> 00:22:50:	was rough for y'all. I mean, the pictures are all
00:22:50> 00:22:53:	fine and good, but there's some skeletons and all those

00:22:53 --> 00:22:56: pictures, right? Not to mention, all of these projects were 00:22:56 --> 00:22:56: built. With four kids. 00:22:57 --> 00:22:58: 00:23:00 --> 00:23:02: My kids, my twins were just born and one of 00:23:02 --> 00:23:06: those pictures I can't even remember. Haven't had enough coffee. 00:23:08 --> 00:23:12: 16 hour days, six days a week for 15 to 00:23:12 --> 00:23:13: 20 years. 00:23:16 --> 00:23:17: So. 00:23:19 --> 00:23:21: You would think that my life is all glorious and 00:23:21 --> 00:23:24: that we're throwing balloons in the air. 00:23:24 --> 00:23:26: This is my. 00:23:26 --> 00:23:29: Pride and joy. It's my why. This is my family. 00:23:29 --> 00:23:32: I won't tell you that it took 20 pictures to 00:23:32 --> 00:23:34: get to that one, but it's all good. 00:23:35 --> 00:23:37: I also want to show you that, you know, when 00:23:37 --> 00:23:40: you see family photos and they're all cute and everybody 00:23:40 --> 00:23:42: showing them online. I was like, oh, I got that. 00:23:43 --> 00:23:45: So I'm gonna do it too. Yeah, this is what 00:23:45 --> 00:23:45: I got. 00:23:46 --> 00:23:49: And we tried and tried. I said forget it. Now 00:23:49 --> 00:23:51: I use this picture more than the cute ones where 00:23:51 --> 00:23:54: I'm tying them down. Just smile and take the picture. 00:23:54 --> 00:23:55: Yeah. 00:23:55 --> 00:23:58: So that is my why. So whoever mentioned the why 00:23:58 --> 00:24:00: this morning, it's that's the why. 00:24:01 --> 00:24:04: OK, let's get into the the juice of everything. See, 00:24:04 --> 00:24:07: I'm supposed to be staying on my notes, but I 00:24:07 --> 00:24:07: didn't. 00:24:09 --> 00:24:13: People are the key to success. It's not the large 00:24:13 --> 00:24:17: building that you're doing. It's not the LVT tile. It's 00:24:17 --> 00:24:20: not the experience of E play live. 00:24:21 --> 00:24:22: It's the people. 00:24:25 --> 00:24:27: Y'all, hear me write that down. 00:24:28 --> 00:24:31: People are the key to success. I forgot to mention 00:24:31 --> 00:24:34: hashtag WL I summit. Make sure you get my good 00:24:34 --> 00:24:37: side and I want you to hashtag see me so 00:24:37 --> 00:24:40: people can ask you what that is. OK. 00:24:43 --> 00:24:47: Ooh, this ticker is over here, making me nervous. This 00:24:47 --> 00:24:49: feels like I'm doing the SAT so. 00:24:50 --> 00:24:54: People are the keys to success. With that being said, 00:24:54 --> 00:24:58: guess who those people are? Yeah, y'all, it includes you

00.24.30> 00.24.30.	all.
00:24:59> 00:25:02:	Know who you are. The success of the darn group
00:25:03> 00:25:05:	is because I knew who I was and I knew
00:25:05> 00:25:10:	I could positively impact construction. Cause guess what? That's why
00:25:10> 00:25:14:	you just saw? I've built \$2 billion in construction all
00:25:14> 00:25:18:	on time and within budget with a couple of projects
00:25:18> 00:25:22:	finishing early because the mayor said, you know what? This
00:25:22> 00:25:25:	is the end date. I appreciate it. And it didn't
00:25:25> 00:25:29:	prep him for the real date. It was supposed to
00:25:29> 00:25:30:	be September.
00:25:30> 00:25:32:	And he got up there and said May or June
00:25:32> 00:25:34:	and I was like, ohh, so the Subs are calling
00:25:34> 00:25:36:	me. I was like, I got you, I got you.
00:25:36> 00:25:39:	Let's see what we can do. And then a couple
00:25:39> 00:25:41:	of them, I gave back money to the owner so
00:25:41> 00:25:43:	they could get back to the community.
00:25:44> 00:25:46:	And I'm gonna stay on task because I have some
00:25:46> 00:25:47:	Nuggets, OK?
00:25:48> 00:25:53:	So know yourself first. Before you can sell anything, know
00:25:53> 00:25:57:	yourself. I know people have mentioned this or heard me
00:25:57> 00:26:00:	say it and I will keep saying it until we
00:26:00> 00:26:03:	do it. You're 5B's the first one is be ready.
00:26:04> 00:26:07:	Ready game one. Prepare and know what you are selling
00:26:07> 00:26:10:	and to whom. Know the problem they want to solve.
00:26:10> 00:26:13:	Cause people, especially me at IU Health. I hear people
00:26:13> 00:26:16:	all day long and I'm like, that was a great
00:26:16> 00:26:19:	presentation. I love the Prezi. I love prezi.
00:26:20> 00:26:22:	But what do you sell again?
00:26:22> 00:26:23:	I lost that.
00:26:24> 00:26:27:	And know why. So know how you're the best person
00:26:27> 00:26:29:	to solve that problem and why.
00:26:30> 00:26:33:	Second, write this down. Be on time.
00:26:33> 00:26:36:	I don't know about you guys, but you're on time
00:26:36> 00:26:39:	when you're 15 minutes early and you're late when you're
00:26:39> 00:26:39:	on time.
00:26:40> 00:26:43:	When you are early, that gives you the upper hand.
00:26:43> 00:26:46:	It allows you to work the room, get to know
00:26:46> 00:26:48:	who is there. So if I hear finance, I'm like,
00:26:48> 00:26:52:	OK, I'm gonna talk some Performa statements, some
	balance sheets.
00:26:52> 00:26:55:	If it's marketing, I'm going to talk about social media

00:24:58 --> 00:24:58: all.

00:26:56> 00:26:56: 00:26:58> 00:27:01:	and branding. Also, know why they're in the room. Why did this
00:27:01> 00:27:04:	person get to be in this room at this time?
00:27:04> 00:27:06:	Hear me talk about my business.
00:27:06> 00:27:10:	Thirdly and most importantly, be bold. I mean, who wants
00:27:10> 00:27:13:	to sell to somebody that's like, well, you know, I
00:27:13> 00:27:16:	kind of have this thing sort of like it might
00:27:16> 00:27:19:	work. I mean, y'all can be like, OK, let me
00:27:19> 00:27:21:	PayPal you right now. Be bold.
00:27:22> 00:27:26:	You're the best. You present you and what it is
00:27:26> 00:27:30:	you're selling and be confident. Even if it's a underwater
00:27:30> 00:27:33:	basket weaving situation, be the best.
00:27:35> 00:27:39:	4th Ohh Jesus, if I can't say this enough time,
00:27:39> 00:27:40:	be brief.
00:27:42> 00:27:45:	I hear people make presentations and they go on and
00:27:45> 00:27:47:	on and on and mind you, if you have a
00:27:47> 00:27:50:	story at the beginning of your presentation, tie it in
00:27:50> 00:27:54:	somewhere like somewhere this. This guy talked about his wife
00:27:54> 00:27:56:	and how they met, and he met the parents and
00:27:56> 00:27:58:	I don't know, but it was 15 minutes.
00:27:59> 00:28:02:	And I was like, what are you selling? He was
00:28:02> 00:28:05:	selling bonds and it never tied in. But talk about
00:28:05> 00:28:07:	what you wanna say.
00:28:07> 00:28:10:	I'm here. I do this. This is how I can
00:28:10> 00:28:13:	solve your problem. I'm the best person for the business
00:28:13> 00:28:17:	to be gone. When you start talking and rambling, we
00:28:17> 00:28:20:	wanna ask you a question. But you're talking again and
00:28:20> 00:28:24:	we forgot. So basically we just write it off and
00:28:24> 00:28:27:	and we're like, oh, thank you for your time. Yeah,
00:28:27> 00:28:28:	e-mail us.
00:28:29> 00:28:33:	Remember, give them the meat on the bones. Give them
00:28:33> 00:28:34:	the awesomeness.
00:28:36> 00:28:39:	Hit the highlights, throwing a few experiences like I did
00:28:39> 00:28:42:	in the beginning, gained the trust cause in the meeting.
00:28:42> 00:28:45:	They're going to kind of trust you, but they're gonna
00:28:45> 00:28:49:	go verify, website, your company, the people, all that good
00:28:49> 00:28:49:	stuff.
00:28:50> 00:28:53:	Know your clients so much that when you walk into
00:28:53> 00:28:56:	the space, you're answering all their questions.
00:28:57> 00:29:01:	You don't want them to forget what they wanted to
00:29:01> 00:29:01:	ask you.

00:29:02> 00:29:06:	Remember short and sweet, then be gone out.
00:29:06> 00:29:10:	Drop the mic and be out right. Give them opportunities
00:29:10> 00:29:14:	to ask the questions. When they ask questions, it's tangible
00:29:14> 00:29:17:	to what they're buying. And that's when you can have
00:29:17> 00:29:20:	all of the sun charts and the swim lanes and
00:29:20> 00:29:25:	Excel spreadsheets and all that quantitative and qualitative data. Not
00:29:25> 00:29:29:	in your presentation. Wait for it, because you know they're
00:29:29> 00:29:31:	hungry for it. God, I'm OK.
00:29:34> 00:29:35:	Don't forget what you're selling.
00:29:36> 00:29:39:	OK, who wrote the five bees down?
00:29:40> 00:29:42:	OK, OK. OK, we'll see if you put them into
00:29:42> 00:29:43:	action.
00:29:48> 00:29:51:	Did I say that again in my repeating myself? OK,
00:29:51> 00:29:54:	so now I know what I am. I know what
00:29:54> 00:29:57:	I can do for you, and now I'm going to
00:29:57> 00:29:59:	sell you on that thing I cannot forget.
00:30:00> 00:30:02:	Know what you are selling.
00:30:05> 00:30:09:	And that being said, because I like these little chachkies,
00:30:09> 00:30:12:	so you had the five bees and now let's have
00:30:12> 00:30:15:	the leaning technique. This is what I use for the
00:30:15> 00:30:19:	darn group. Mind you, I'm an African American female that's
00:30:19> 00:30:22:	built \$2 billion in the DC metro area, and I
00:30:22> 00:30:25:	want you to hire me. Yeah, yeah. Right. So it
00:30:25> 00:30:29:	was storytelling. It was getting where people were, which was
00:30:29> 00:30:33:	online. Let's get on LinkedIn and Facebook and Instagram. I
00:30:33> 00:30:36:	even have a tik T.O.K. Don't judge me unless.
00:30:36> 00:30:40:	People see me on the construction site at the bottom
00:30:40> 00:30:43:	of the 80 foot hole making it happen.
00:30:45> 00:30:47:	Lean in five words.
00:30:48> 00:30:51:	So I want you all while I'm talking, but you
00:30:51> 00:30:54:	have to pay attention. Write 5 words that explains what
00:30:54> 00:30:54:	you do.
00:30:55> 00:30:58:	It could be what you sell, it could be what
00:30:58> 00:31:02:	you're passionate about. But I need 5 words, not six.
00:31:02> 00:31:04:	You gotta count the end 5 words.
00:31:05> 00:31:08:	So when I was on a zoom or in business
00:31:08> 00:31:11:	development, people asked me So what do you do?
00:31:12> 00:31:16:	I tell them I build visions and exceed expectations.
00:31:17> 00:31:20:	Bill, you see, I slid that in. Build visions is
00:31:20> 00:31:24:	basically you have an architectural 1D drawing, and I'm
	gonna

00:31:24> 00:31:28:	build it for you. Building visions, exceeding expectations. That means
00:31:28> 00:31:31:	you have a problem, I solve it, you have a
00:31:31> 00:31:33:	goal. I'm a meet and exceed it.
00:31:34> 00:31:37:	But of course people didn't get construction out of that.
00:31:38> 00:31:41:	So we get to the second thing, my 10 seconds.
00:31:41> 00:31:47:	We are a construction, management and training firm specializing in
00:31:47> 00:31:50:	large, complex commercial projects.
00:31:51> 00:31:53:	Did y'all get the meat in that one?
00:31:55> 00:31:55:	Who got the meat?
00:31:56> 00:31:58:	OK, OK, so what's the meat?
00:32:01> 00:32:04:	The meat is construction.
00:32:05> 00:32:07:	Management. So I'm gonna take it off, give it to
00:32:07> 00:32:10:	me. Give me the specs, the drawings, the community, the
00:32:11> 00:32:14:	instigators, the person who runs everything in the community.
00:32:14> 00:32:15:	take it. All of it.
00:32:17> 00:32:18:	Complex.
00:32:19> 00:32:20:	Give it to me.
00:32:21> 00:32:24:	Give me that 46218 project.
00:32:26> 00:32:28:	Give me the worst zip code in the state, according
00:32:28> 00:32:31:	to whom we'll get I'll digress. I could talk an
00:32:31> 00:32:32:	hour about that.
00:32:33> 00:32:38:	Not only do I want you to have 100 percent,
00:32:38> 00:32:41:	100% minority Subs.
00:32:42> 00:32:45:	So Nelson Mandela said it's always impossible till it's done.
00:32:45> 00:32:48:	So I am half crazy, 100% of diverse vendors.
00:32:49> 00:32:54:	Ohh, and we want the project built by the demographics.
00:32:55> 00:32:57:	Of the area.
00:32:57> 00:33:00:	OK, no problem, no biggie.
00:33:01> 00:33:03:	That was the thing.
00:33:05> 00:33:09:	We had actually they said 100% MBE, so that's 100%
00:33:09> 00:33:13:	minority businesses. That's not the WNV.
00:33:14> 00:33:17:	Because of those projects you saw, because of the fact
00:33:18> 00:33:20:	that I know drawings and I like to talk to
00:33:20> 00:33:21:	people.
00:33:22> 00:33:24:	I was like I told the owner, I said you
00:33:24> 00:33:28:	have two people competing for this work, but you have
00:33:28> 00:33:31:	a structure will still building. I said one thing you
00:33:31> 00:33:34:	can do. If you want 100% MBE participation, why don't
00:33:34> 00:33:38:	you get the largest minority contractor that owns a structural
00:33:38> 00:33:41:	steel company wasn't even on the table. See that adversity

00:33:41> 00:33:44:	and that structural steel that you saw up there? Oh,
00:33:44> 00:33:47:	I didn't show you. It was holding up the second
00:33:47> 00:33:50:	and third floors of two townhome structures and I had
00:33:50> 00:33:52:	to build an office building up to.
00:33:52> 00:33:56:	Those two stories of a townhome structure that had 18
00:33:56> 00:34:00:	inches, so I'm holding up 18 inches, two stories brick,
00:34:01> 00:34:04:	100 year old townhome structure that I have to keep
00:34:04> 00:34:06:	the sidewalks open.
00:34:07> 00:34:10:	Anyway, so we brought Harmon in to compete, but not
00:34:10> 00:34:14:	only that, I wanted other people to compete even though
00:34:14> 00:34:17:	I knew they might not have met the criteria per
00:34:17> 00:34:20:	se, but you need to get your books in order.
00:34:21> 00:34:24:	So I had a smaller contractor still go after the
00:34:24> 00:34:27:	same project. I mean, 16 million, you had to get
00:34:27> 00:34:31:	your finances, you had to answer the RFQ, you had
00:34:31> 00:34:34:	to get your paperwork prepared to bid. So we had
00:34:34> 00:34:37:	five MBE's come to the table to bid on the
00:34:37> 00:34:37:	16th.
00:34:38> 00:34:41:	On the \$16 million manufacturing facility, I'm gonna get to
00:34:41> 00:34:42:	those in a second.
00:34:42> 00:34:43:	So.
00.34.42> 00.34.43.	00.
00:34:44> 00:34:45:	Harmon won the job.
00:34:44> 00:34:45:	Harmon won the job.
00:34:44> 00:34:45: 00:34:46> 00:34:49:	Harmon won the job. You know I harming when the job they listened.
00:34:44> 00:34:45: 00:34:46> 00:34:49: 00:34:50> 00:34:54:	Harmon won the job. You know I harming when the job they listened. Cook Medical gave me the opportunity to say you are
00:34:44> 00:34:45: 00:34:46> 00:34:49: 00:34:50> 00:34:54:	Harmon won the job. You know I harming when the job they listened. Cook Medical gave me the opportunity to say you are not qualified other vendors because you don't have 100%
00:34:44> 00:34:45: 00:34:46> 00:34:49: 00:34:50> 00:34:54: 00:34:54> 00:35:00:	Harmon won the job. You know I harming when the job they listened. Cook Medical gave me the opportunity to say you are not qualified other vendors because you don't have 100% participation.
00:34:44> 00:34:45: 00:34:46> 00:34:49: 00:34:50> 00:34:54: 00:34:54> 00:35:00: 00:35:01> 00:35:04:	Harmon won the job. You know I harming when the job they listened. Cook Medical gave me the opportunity to say you are not qualified other vendors because you don't have 100% participation. Not only that, I was like, ohh, if we wanna
00:34:44> 00:34:45: 00:34:46> 00:34:49: 00:34:50> 00:34:54: 00:34:54> 00:35:00: 00:35:01> 00:35:04: 00:35:04> 00:35:07:	Harmon won the job. You know I harming when the job they listened. Cook Medical gave me the opportunity to say you are not qualified other vendors because you don't have 100% participation. Not only that, I was like, ohh, if we wanna do this, we're gonna go to the community where we're
00:34:44> 00:34:45: 00:34:46> 00:34:49: 00:34:50> 00:34:54: 00:34:54> 00:35:00: 00:35:01> 00:35:04: 00:35:04> 00:35:07: 00:35:07> 00:35:11:	Harmon won the job. You know I harming when the job they listened. Cook Medical gave me the opportunity to say you are not qualified other vendors because you don't have 100% participation. Not only that, I was like, ohh, if we wanna do this, we're gonna go to the community where we're building in the grass and we're gonna find our participation.
00:34:44> 00:34:45: 00:34:46> 00:34:49: 00:34:50> 00:34:54: 00:34:54> 00:35:00: 00:35:01> 00:35:04: 00:35:04> 00:35:07: 00:35:07> 00:35:11: 00:35:11> 00:35:13:	Harmon won the job. You know I harming when the job they listened. Cook Medical gave me the opportunity to say you are not qualified other vendors because you don't have 100% participation. Not only that, I was like, ohh, if we wanna do this, we're gonna go to the community where we're building in the grass and we're gonna find our participation. So they won because they were 100%.
00:34:44> 00:34:45: 00:34:46> 00:34:49: 00:34:50> 00:34:54: 00:34:54> 00:35:00: 00:35:01> 00:35:04: 00:35:04> 00:35:07: 00:35:07> 00:35:11: 00:35:11> 00:35:13: 00:35:14> 00:35:17:	Harmon won the job. You know I harming when the job they listened. Cook Medical gave me the opportunity to say you are not qualified other vendors because you don't have 100% participation. Not only that, I was like, ohh, if we wanna do this, we're gonna go to the community where we're building in the grass and we're gonna find our participation. So they won because they were 100%. Then the game was on how we gonna get people
00:34:44> 00:34:45: 00:34:46> 00:34:49: 00:34:50> 00:34:54: 00:34:54> 00:35:00: 00:35:01> 00:35:04: 00:35:04> 00:35:07: 00:35:11> 00:35:11: 00:35:14> 00:35:17: 00:35:17> 00:35:17:	Harmon won the job. You know I harming when the job they listened. Cook Medical gave me the opportunity to say you are not qualified other vendors because you don't have 100% participation. Not only that, I was like, ohh, if we wanna do this, we're gonna go to the community where we're building in the grass and we're gonna find our participation. So they won because they were 100%. Then the game was on how we gonna get people to work, right?
00:34:44> 00:34:45: 00:34:46> 00:34:49: 00:34:50> 00:34:54: 00:34:54> 00:35:00: 00:35:01> 00:35:04: 00:35:04> 00:35:07: 00:35:11> 00:35:11: 00:35:14> 00:35:17: 00:35:17> 00:35:17: 00:35:19> 00:35:21:	Harmon won the job. You know I harming when the job they listened. Cook Medical gave me the opportunity to say you are not qualified other vendors because you don't have 100% participation. Not only that, I was like, ohh, if we wanna do this, we're gonna go to the community where we're building in the grass and we're gonna find our participation. So they won because they were 100%. Then the game was on how we gonna get people to work, right? Three things I did well. We did a lot of
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00:34:44> 00:34:45: 00:34:46> 00:34:49: 00:34:50> 00:34:54: 00:34:54> 00:35:00: 00:35:01> 00:35:04: 00:35:04> 00:35:07: 00:35:07> 00:35:11: 00:35:11> 00:35:17: 00:35:14> 00:35:17: 00:35:19> 00:35:21: 00:35:22> 00:35:25: 00:35:29> 00:35:33: 00:35:33> 00:35:34:	Harmon won the job. You know I harming when the job they listened. Cook Medical gave me the opportunity to say you are not qualified other vendors because you don't have 100% participation. Not only that, I was like, ohh, if we wanna do this, we're gonna go to the community where we're building in the grass and we're gonna find our participation. So they won because they were 100%. Then the game was on how we gonna get people to work, right? Three things I did well. We did a lot of stuff. Instagram live. What you see is what you'll be. Let's get out there. Let's show diversity. Let's show women. Let's show Spanish speaking Masons. Let's get out there and show them what they can be.
00:34:44> 00:34:45: 00:34:46> 00:34:49: 00:34:50> 00:34:54: 00:34:54> 00:35:00: 00:35:01> 00:35:04: 00:35:04> 00:35:07: 00:35:07> 00:35:11: 00:35:11> 00:35:17: 00:35:17> 00:35:17: 00:35:19> 00:35:21: 00:35:22> 00:35:25: 00:35:29> 00:35:33: 00:35:33> 00:35:34: 00:35:35> 00:35:38:	Harmon won the job. You know I harming when the job they listened. Cook Medical gave me the opportunity to say you are not qualified other vendors because you don't have 100% participation. Not only that, I was like, ohh, if we wanna do this, we're gonna go to the community where we're building in the grass and we're gonna find our participation. So they won because they were 100%. Then the game was on how we gonna get people to work, right? Three things I did well. We did a lot of stuff. Instagram live. What you see is what you'll be. Let's get out there. Let's show diversity. Let's show women. Let's show Spanish speaking Masons. Let's get out there and show them what they can be. We did a hiring event that doesn't work. People aren't
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00:35:49> 00:35:51:	out. We had the papers. What do you want to
00:35:52> 00:35:54:	do? What are you passionate about? And I'm going to
00:35:54> 00:35:57:	get you to the contractor and oh by the way,
00:35:57> 00:35:59:	subcontractor. You have to hire them.
00:35:59> 00:36:03:	They're not trained skilled. Ohh, they're not trained and skilled.
00:36:03> 00:36:06:	Guess what? I know some people over here who can
00:36:06> 00:36:10:	train them and get them a construction certification for gratis
00:36:10> 00:36:14:	for free. Ohh, but they don't know safety. They're gonna
00:36:14> 00:36:17:	be at risk. Ohh, that same organization provides free OSHA
00:36:17> 00:36:19:	10 safety training.
00:36:19> 00:36:22:	That's huge jaw cause not to me. People have OSHA
00:36:23> 00:36:26:	training, so 10 hours or 10 hours of OSHA training,
00:36:26> 00:36:29:	they walk into the job with a free 2 certifications.
00:36:30> 00:36:33:	Removing barriers. So back to the 30 seconds. So you
00:36:33> 00:36:36:	have the 55 words, the 10 seconds, and then you
00:36:36> 00:36:39:	get to the 30 seconds. When you get to the
00:36:39> 00:36:42:	two minutes, that's a pitch. So when you see grants
00:36:42> 00:36:45:	and they ask you for a video, it's always 2
00:36:45> 00:36:48:	minutes, right? So you have your 5 words, tell them
00:36:48> 00:36:51:	a little cute story at the beginning about how you
00:36:51> 00:36:55:	exceeded expectations on all your projects or something, and then
00:36:55> 00:36:58:	you get into the meat and potatoes and what problem
00:36:55> 00:36:58: 00:36:58> 00:37:00:	you get into the meat and potatoes and what problem you're solving. And my problem was?
00:36:58> 00:37:00:	you're solving. And my problem was? Removing barriers and creating access and equitable
00:36:58> 00:37:00: 00:37:00> 00:37:04:	you're solving. And my problem was? Removing barriers and creating access and equitable outcomes.
00:36:58> 00:37:00: 00:37:00> 00:37:04: 00:37:05> 00:37:08:	you're solving. And my problem was? Removing barriers and creating access and equitable outcomes. You should have the job after the two minutes. You
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00:36:58> 00:37:00: 00:37:00> 00:37:04: 00:37:05> 00:37:08: 00:37:08> 00:37:11: 00:37:11> 00:37:14:	you're solving. And my problem was? Removing barriers and creating access and equitable outcomes. You should have the job after the two minutes. You should have the grant. You should have the funding. If you don't, you get an opportunity for someone to be
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00:36:58> 00:37:00: 00:37:00> 00:37:04: 00:37:05> 00:37:08: 00:37:08> 00:37:11: 00:37:11> 00:37:14: 00:37:14> 00:37:16: 00:37:16> 00:37:19: 00:37:19> 00:37:20: 00:37:21> 00:37:23: 00:37:23> 00:37:25: 00:37:30> 00:37:30: 00:37:30> 00:37:35: 00:37:37> 00:37:40: 00:37:40> 00:37:44:	you're solving. And my problem was? Removing barriers and creating access and equitable outcomes. You should have the job after the two minutes. You should have the grant. You should have the funding. If you don't, you get an opportunity for someone to be in the room who buys what you sell, because the people who pitch are not necessarily the people who buy your product. You're writing some stuff down. OK, the two-minute. That's a pitch. Try to memorize it, but still care so you're not up here like a robot, like we do this that in the third. Make sure with your pitch it's not just about what you're selling the real estate, but you're the experience and

00:37:53> 00:37:57: 00:37:57> 00:38:01:	community and you don't talk to anybody, you're building 2 from the jump. Economic development starts with the community you
00:38:01> 00:38:02:	are interested in.
00:38:03> 00:38:04:	Point blank.
00:38:05> 00:38:07:	Not the ZIP code, not the feasibility study, not the
00:38:07> 00:38:10:	•
00:38:10> 00:38:10:	ohh, we got enough land to build this that in
	the third.
00:38:11> 00:38:14:	Economic development starts with the people. If you know where
00:38:14> 00:38:16:	you're going, talk to the people, find out what they
00:38:16> 00:38:19:	want, and figure out how to incorporate their interest into
00:38:19> 00:38:20:	what you're trying to build.
00:38:22> 00:38:25:	So again, as I mentioned, these are the pillars that
00:38:25> 00:38:27:	we're going to talk about. Write those down so that
00:38:27> 00:38:30:	you guys can get your credits, because I wanna make
00:38:30> 00:38:31:	sure y'all get your credits.
00:38:32> 00:38:36:	But the first one is how to intentionally explore the
00:38:36> 00:38:41:	community, not using the community as the encyclopedia to get
00:38:41> 00:38:45:	the information that you need to build what you want
00:38:45> 00:38:48:	with none of their interests in mind.
00:38:49> 00:38:51:	Ask questions.
00:38:51> 00:38:55:	Pete Yonkman, president and CEO of Cook Medical, will tell
00:38:55> 00:38:58:	you he has a CEO challenge. Get out your car
00:38:58> 00:39:00:	if you're trying to sell a house.
00:39:01> 00:39:04:	Get out. Take pictures of the house.
00:39:06> 00:39:09:	Get on Instagram live and show the experience of the
00:39:09> 00:39:13:	house that you're trying to sell. But either way, get
00:39:13> 00:39:14:	out of the car.
00:39:16> 00:39:20:	Learn the business and the community. Go to those businesses
00:39:20> 00:39:23:	and ask them who do I need to know? Who
00:39:23> 00:39:27:	buys your services? What are the needs? Give me some
00:39:27> 00:39:29:	history about the area.
00:39:30> 00:39:32:	Who was here? What is the history behind this area?
00:39:33> 00:39:36:	Where does the community hang out? Go hang out grocery
00:39:36> 00:39:38:	store. I wanna say the club, but yeah, you learned
00:39:39> 00:39:41:	the two steps, so you can do that as well.
00:39:41> 00:39:44:	But go find out where the people are hanging out.
00:39:45> 00:39:48:	Find out who speaks the loudest when it has to
00:39:48> 00:39:51:	do with the community. Actually, when we first met, she
00:39:51> 00:39:53:	said. Ohh, by the way, you need to let these

00:39:53> 00:39:56: 00:39:56> 00:39:59: 00:39:59> 00:40:02: 00:40:02> 00:40:06:	three people know what you're doing at all times. They stayed informed, made sure they had what they needed. I had actually were on point because she knew who it was, right? That's that partnership, right? Being intentional. It's her
00:40:06> 00:40:09:	community. I'm coming in, she's the host, I'm a guest.
00:40:09> 00:40:11:	We're going to make it happen.
00:40:12> 00:40:15:	Find the people. Ask the questions.
00:40:17> 00:40:20:	Ask them if you could do one thing to change
00:40:20> 00:40:23:	this community, what would it be?
00:40:23> 00:40:29:	Seek to understand. I mean seek to understand and that's
00:40:29> 00:40:33:	it. Listen, no commentary, whatever it is.
00:40:34> 00:40:37:	Take it back to the team that's designing and development
00:40:37> 00:40:40:	developing and find a way to incorporate that.
00:40:40> 00:40:43:	Ask them another question. You can write this one down.
00:40:44> 00:40:44: 00:40:45> 00:40:48:	It's important.
00:40:50> 00:40:52:	What keeps you up at night? What keeps you up at night?
00:40:53> 00:40:57:	Right there. That answer will help you with what you
00:40:57> 00:40:58:	build, what the risk is.
00:40:59> 00:41:02:	I won't say how much insurance, we're not gonna say
00:41:02> 00:41:04:	that, but find out what keeps them up at night.
00:41:07> 00:41:10:	Ask them what would you like to see developed in
00:41:11> 00:41:12:	this neighborhood?
00:41:13> 00:41:14:	And if you're going to build.
00:41:15> 00:41:16:	Mixed-use.
00:41:17> 00:41:21:	Make sure it has mixed socioeconomics.
00:41:22> 00:41:25:	What they see is what they'll be. Not just affordable
00:41:25> 00:41:30:	housing, but have different social economics, different income levels. I'm
00:41:30> 00:41:33:	here, but I don't have to stay here. I see
00:41:33> 00:41:36:	them over there and I see them over there, and
00:41:36> 00:41:41:	they're within my community, right? I love the affordable housing
00:41:41> 00:41:43:	situation. It's affordable to whom?
00:41:45> 00:41:46:	Ohh, cause you asked the people, right?
00:41:47> 00:41:50:	You didn't just go off of the feasibility study and
00:41:50> 00:41:53:	that whole study that shows the economics within the area?
00:41:54> 00:41:56:	Yeah, who are those people?
00:41:57> 00:42:00:	Ohh, but you asked the question right about where you
00:42:00> 00:42:02:	work and what you do. Hmm. OK, so remember that.
00:42:03> 00:42:06:	Economic development starts with the community you are interested in,

00112100 7 001121001	not the other way around.
00:42:11> 00:42:13:	OK, am I moving too fast? OK.
00:42:14> 00:42:16:	OK, y'all work with me.
00:42:19> 00:42:22:	OK. We talked about community engagement, getting out there, asking
00:42:23> 00:42:25:	the questions. I love the fact that people talk about
00:42:25> 00:42:28:	community engagement. What is that? Get out your car and
00:42:28> 00:42:30:	ask some questions. You don't have to go to that.
00:42:30> 00:42:31:	Nice.
00:42:31> 00:42:34:	Building for corporations. Go to the chicken joint, go to
00:42:34> 00:42:37:	the pizza place. They'll give you all the data you
00:42:37> 00:42:38:	need to know.
00:42:39> 00:42:42:	Again, what the community wants, what does they need? What
00:42:42> 00:42:45:	do they need in the barriers? I'm gonna go back
00:42:45> 00:42:49:	to barriers. Shoot. The barriers are not what you think
00:42:49> 00:42:50:	they are. Ask them.
00:42:51> 00:42:53:	30th of Sharon and we want jobs.
00:42:54> 00:42:56:	We want jobs in our neighborhood where we can walk
00:42:56> 00:42:58:	to because everyone doesn't have a car.
00:43:00> 00:43:03:	Everyone doesn't have access to the things that you take
00:43:03> 00:43:03:	for granted.
00:43:04> 00:43:08:	We're building construction, so guess what? I got construction jobs.
00:43:08> 00:43:11:	You don't want construction. They're building a grocery store.
00:43:12> 00:43:15:	We'll get you that job. We're building a manufacturing facility.
00:43:15> 00:43:16:	We'll get you that job.
00:43:17> 00:43:20:	Ohh you just reentry. I got you.
00:43:21> 00:43:24:	The best people that were on the job site were
00:43:24> 00:43:27:	those that had ankle bracelets. You know why? Because you
00:43:27> 00:43:30:	knew where they were and they had somewhere to be.
00:43:32> 00:43:32:	Right.
00:43:34> 00:43:37:	Your past does not dictate your future.
00:43:38> 00:43:39:	For 38th and Sheridan.
00:43:40> 00:43:44:	We built that project in one year, 12 months. We
00:43:44> 00:43:48:	hired 67 people new to construction. OK, if I can
00:43:48> 00:43:52:	do it, y'all can do it, right? I'm bossy, so
00:43:52> 00:43:56:	I manage. But they still learn the trade. Not only
00:43:56> 00:44:01:	that, 46 of them were diverse. Y'all had 6746. Yeah,
00:44:01> 00:44:01:	diverse.
00:44:02> 00:44:04:	They all have jobs now.
00:44:04> 00:44:07:	Some are even in management. They didn't know how good
00:44:07> 00:44:10:	they were because no one ever gave them the opportunity.

00:42:06 --> 00:42:08: not the other way around.

00:44:11> 00:44:14:	The perception of wearing a pink dress, talking about construction.
00:44:15> 00:44:18:	I'm listening, right? I wore the pretty dress you could
00:44:19> 00:44:21:	so you could hear me. Like she can't possibly be
00:44:21> 00:44:24:	in construction and running Cruise and talking to Foreman
	and
00:44:25> 00:44:26:	superintendents. Yes.
00:44:27> 00:44:29:	I will go down into the trenches and talk about
00:44:29> 00:44:31:	the rakers, the Whalers, the tiebacks.
00:44:33> 00:44:36:	The retention walls by the way, there's a whole lot
00:44:36> 00:44:39:	of 16th and capital and we're building a hospital there,
00:44:39> 00:44:42:	a billion dollar hospital. So when you see those woods,
00:44:42> 00:44:45:	the pieces of wood, the two by four that's retaining
00:44:45> 00:44:48:	the wall so we can build we, the concrete that
00:44:48> 00:44:50:	you see is the mud mat. We're about to put
00:44:50> 00:44:53:	in some cranes. Those cranes will be able to swing
00:44:53> 00:44:57:	the project around, get materials to where they're going to
00:44:57> 00:44:59:	be so that we can pour the foundation slab, we
00:44:59> 00:45:02:	can put the elevators in so when y'all go through
00:45:02> 00:45:03:	16th capital.
00:45:03> 00:45:05:	Say I know what that is. OK, you see those
00:45:05> 00:45:08:	tie backs? Those are the squares. Just say tie backs
00:45:08> 00:45:10:	and people will think you're awesome.
00:45:13> 00:45:17:	Organize allies within the community. Where is the city of
00:45:17> 00:45:20:	Indianapolis, OWBDI think I saw Ava.
00:45:21> 00:45:23:	There she is. Let me tell you, use the city.
00:45:23> 00:45:27:	Use the people who certify minority businesses. I mean, I
00:45:27> 00:45:28:	know that's genius.
00:45:29> 00:45:32:	But hey, come on out. We're gonna stand in this
00:45:32> 00:45:37:	grass. We're gonna talk about 100% participation. Those minority businesses
00:45:37> 00:45:40:	who are not certified here they are. Ava was there,
00:45:40> 00:45:42:	Joe was there, Fahad was there.
00:45:43> 00:45:45:	The people who make decisions.
00:45:46> 00:45:48:	And they brought the paperwork. We're not just talking about
00:45:48> 00:45:49:	it. We're gonna be about it.
00:45:51> 00:45:53:	You hear me? We we not just gonna talk about,
00:45:54> 00:45:57:	we're gonna be about it. We were certifying businesses so
00:45:57> 00:45:59:	that they could be part of the project, so they
00:45:59> 00:46:02:	could be part of the influence and that they can
00:46:02> 00:46:05:	grow because our expectation was that we were going to
00:46:05> 00:46:07:	have diverse vendors on this project.

00.40.07 > 00.40.00.	And if you have a contified your coult not in the
00:46:07> 00:46:09: 00:46:09> 00:46:10:	And if you're not certified, you can't get in the game.
00:46:11> 00:46:15:	Mention Ashley again. She's a community CDC. She does all
00:46:15> 00:46:19:	the community engagement. She finds jobs, she finds workforce. She
00:46:19> 00:46:23:	finds everything within her zip code. And if she can't
00:46:23> 00:46:26:	find it, we have cafe, her girlfriend across the street.
00:46:28> 00:46:31:	Oh by the way, I need some certifications. I need
00:46:31> 00:46:34:	a building. Actually was like come through so we went
00:46:34> 00:46:38:	to the why right there in the neighborhood. Free construction
00:46:38> 00:46:41:	certifications at the Y. Now that free certification is going
00:46:41> 00:46:42:	to all the Y's.
00:46:43> 00:46:46:	When I talked to the organization about the free certifications,
00:46:46> 00:46:49:	they were like I was trying to get into the
00:46:49> 00:46:49:	why?
00:46:50> 00:46:53:	Look at God. So now they have free certifications and
00:46:53> 00:46:57:	three YMCA's y'all. We're starting a movement here, organize allies
00:46:57> 00:47:00:	within the community. I hope you guys are writing stuff
00:47:00> 00:47:03:	down, because I don't want you guys to say she
00:47:03> 00:47:05:	was good, but I don't know what she said, OK?
00:47:07> 00:47:10:	Produce equitable y'all know what equity is, right?
00:47:12> 00:47:17:	Equitable outcomes with equitable development for existing communities.
00:47:17> 00:47:20:	If you're going to go build this situation right, guess
00:47:20> 00:47:21:	what goes up?
00:47:25> 00:47:25:	What goes up?
00:47:26> 00:47:29:	Property values taxes.
00:47:30> 00:47:32:	And guess what? Did you talk to the community to
00:47:33> 00:47:36:	see how they were doing with their social economics? So
00:47:36> 00:47:39:	what are you gonna do to upscale the community so
00:47:39> 00:47:40:	they don't get moved?
00:47:41> 00:47:44:	Or, as we say, gentrification.
00:47:45> 00:47:47:	What are you doing? How long is your project?
00:47:48> 00:47:50:	The project's 12 months, 18 months, 24 months. We have
00:47:50> 00:47:54:	24 months to upskill the individuals around this community so
00:47:54> 00:47:57:	that we don't move them because we're talking about equitable
00:47:57> 00:48:00:	outcomes. It's not just the players in the game, it's
00:48:00> 00:48:02:	the community too. So what do you need?
00:48:03> 00:48:07:	Maybe you don't talk about balance sheets and performance
	statements
00:48:07> 00:48:10:	and all that good stuff. P&L, let's talk about receipts

00:48:10> 00:48:14:	to payment applications. Let's talk about every time you go
00:48:14> 00:48:17:	to Home Depot, that's gas, that's a receipt.
00:48:18> 00:48:21:	If you're buying materials for the job site, it needs
00:48:21> 00:48:24:	to be put into your payment application. I don't care
00:48:24> 00:48:27:	for your billing \$30, you are billing every 30 days.
00:48:27> 00:48:28:	To the owner.
00:48:29> 00:48:32:	That's what successful contractors do, regardless of size.
00:48:34> 00:48:39:	Again, what does a community need? Finances? Access?
00:48:40> 00:48:42:	You need food and a food desert.
00:48:42> 00:48:44:	Pete heard them.
00:48:44> 00:48:48:	Indie Fresh Market coming out mid next year, 38th and
00:48:48> 00:48:51:	38th and share and check it out.
00:48:52> 00:48:53:	Precast is coming on Monday.
00:48:55> 00:48:58:	We have a manufacturing facility that's run by 5 black
00:48:58> 00:49:03:	women. That's the Cook medical manufacturing facility. Y'all 38th and
00:49:03> 00:49:07:	Sheridan y'all. Watch out two years. I want y'all Google
00:49:07> 00:49:09:	46218. Alright. OK.
00:49:10> 00:49:14:	Plan for the future growth in the communities we impact.
00:49:14> 00:49:16:	It's not E play live. Ohh we put a park
00:49:16> 00:49:17:	in, we're out.
00:49:20> 00:49:21:	What are you doing when you leave?
00:49:22> 00:49:27:	What seeds are you planting? What community development have you
00:49:27> 00:49:29:	done? Did you paint a wall? Did you go into
00:49:30> 00:49:30:	a school?
00:49:31> 00:49:34:	If you are selling real estate, especially in residential, and
00:49:35> 00:49:36:	you are showing someone a home.
00:49:37> 00:49:39:	Tell them about the principle that you met. Cause remember
00:49:39> 00:49:41:	you got out of the car and you talked to
00:49:41> 00:49:42:	the community.
00:49:43> 00:49:45:	I moved from the DC metro area.
00:49:47> 00:49:49:	Here I didn't know anyone.
00:49:50> 00:49:53:	Anyone in the Midwest, let alone Indiana. It would have
00:49:54> 00:49:57:	been nice if my realtor told me that, hey, you're
00:49:57> 00:49:58:	gonna be at Nora.
00:50:00> 00:50:01:	The principle is amazing.
00:50:02> 00:50:06:	Nora Elementary has 52 different languages being spoken. I didn't
00:50:06> 00:50:08:	get any of that. What does that have to do
00:50:08> 00:50:12:	with the House? Everything. Cause if you learn who I
00:50:12> 00:50:13:	am, I had two one year olds.
00:50:14> 00:50:16:	I had a 3 year old and a 5 year

00:50:16 --> 00:50:16: 00:50:17 --> 00:50:19: Know who you're selling to. 00:50:20 --> 00:50:23: Plan for the future intentional techniques. 00:50:24 --> 00:50:25: With equitable outcomes. 00:50:26 --> 00:50:28: Both at work. So this is not a one off 00:50:28 --> 00:50:31: thing. It's not a on and off. It's like, oh, 00:50:31 --> 00:50:33: I do that at work but not at home. Trust 00:50:33 --> 00:50:35: me, the value add of what you do and how 00:50:36 --> 00:50:39: you volunteer in the community are the stories that you 00:50:39 --> 00:50:42: tell when you're presenting to get those tax write offs, 00:50:42 --> 00:50:45: to get the tax incentives they want to hear, what 00:50:45 --> 00:50:48: do you know about the community you're building and how 00:50:48 --> 00:50:51: you're going to impact and that you're intentional. 00:50:53 --> 00:50:55: But the main thing is that I want to talk 00:50:55 --> 00:50:57: about is equitable behaviors. 00:50:59 --> 00:51:00: Behaviors. 00:51:02 --> 00:51:06: If you want diversity, equity, inclusion. If you want equitable 00:51:06 --> 00:51:07: leadership. 00:51:09 --> 00:51:10: You gotta have people in the room. 00:51:12 --> 00:51:16: To make decisions on behalf of those DI people. 00:51:18 --> 00:51:21: How do you understand inclusion if you've never been excluded? 00:51:24 --> 00:51:26: If you don't have leadership, looking like the people you're 00:51:27 --> 00:51:27: trying to impact. 00:51:29 --> 00:51:31: It's not hard. 00:51:32 --> 00:51:34: It's not just boost to the ground. We can do 00:51:34 --> 00:51:37: the grassroots situation, but we need to know the behaviors. 00:51:37 --> 00:51:40: How are you buying the project? Did you talk to 00:51:40 --> 00:51:42: the community or were the decisions made before you got 00:51:42 --> 00:51:43: me on board? 00:51:44 --> 00:51:46: To Shuck and jive with the community. 00:51:47 --> 00:51:50: Ashley was at the table with CEO Pete Yonkman at 00:51:50 --> 00:51:53: Cook Medical. She was at the table to talk to 00:51:53 --> 00:51:57: CIF. She was at the table talking about we're gonna 00:51:57 --> 00:52:00: build with and for this community and not two, and 00:52:00 --> 00:52:03: you're gonna learn today. She had the power because she 00:52:03 --> 00:52:06: had people who told her she was going to be 00:52:06 --> 00:52:08: there throughout the entire process. 00:52:12 --> 00:52:16: Write this down, people are the key to your success. 00:52:16 --> 00:52:17: Success. Don't chase the titles. Don't chase the awards. Half of 00:52:19 --> 00:52:22: 00:52:22 --> 00:52:24: those awards didn't exist.

00:52:24 --> 00:52:26: When I started my business. Those awards didn't exist to me because I started as 00:52:26 --> 00:52:29: 00:52:29 --> 00:52:30: a solopreneur. 00:52:31 --> 00:52:33: I shouldn't say a wing and a prayer, but my 00:52:33 --> 00:52:34: husband's out there faith. 00:52:37 --> 00:52:40: It's the people. If you're intentional about the people, you'll 00:52:40 --> 00:52:44: get opportunities to speak to Buckingham companies because I met 00:52:44 --> 00:52:47: Becca and we were talking about things that had nothing 00:52:48 --> 00:52:50: to do with her corporation and because of that. 00:52:51 --> 00:52:53: We gained a relationship. That's my girl. 00:52:56 --> 00:53:04: Take a picture, hashtag it with WLI summit hashtag see 00:53:04 --> 00:53:04: 00:53:06 --> 00:53:10: You can have everything, whatever it is that you want 00:53:10 --> 00:53:10: in life. 00:53:12 --> 00:53:14: You can have everything in life you want. 00:53:14 --> 00:53:16: If you just help. 00:53:17 --> 00:53:17: Help? 00:53:18 --> 00:53:20: That means you gotta get out of the car and 00:53:20 --> 00:53:21: talk to some folks. 00:53:22 --> 00:53:23: Enough. 00:53:24 --> 00:53:27: That's more than one. More than 10. Help enough other 00:53:27 --> 00:53:31: people so not your family and your friends get what 00:53:31 --> 00:53:32: they want. 00:53:33 --> 00:53:33: Zig ziglar. 00:53:35 --> 00:53:37: Thank you guys so much for your time. 00:53:50 --> 00:53:54: Yes, so time for questions. 00:53:54 --> 00:53:56: We have it. We're a little bit ahead. We've got 00:53:56 --> 00:53:59: a couple minutes here. So if there are some questions, 00:54:00 --> 00:54:02: I I have one question. Whoever that was that sent 00:54:02 --> 00:54:05: you to Washington, DC, do you still speak with him? 00:54:05 --> 00:54:08: Because, man, did they give you some challenges? 00:54:08 --> 00:54:13: I do, I do. So I was working at Gilbane. 00:54:13 --> 00:54:16: Before I decided to move to Indy and I was 00:54:16 --> 00:54:20: working with the 5th generation Gilbane PC three. He didn't 00:54:20 --> 00:54:22: talk to me for three weeks. 00:54:23 --> 00:54:25: And he was like, you're leaving DC to go to 00:54:25 --> 00:54:26: the Midwest? So I came, added value and now they're like, hey, 00:54:27 --> 00:54:30: 00:54:30 --> 00:54:32: how'd you do that? 00:54:32 --> 00:54:35: So let me tell you about the DC, Maryland, Virginia. 00:54:35 --> 00:54:38: I kept cracking that ceiling y'all I was making hundreds

00:54:38> 00:54:40:	of \$1,000,000 for the organization.
00:54:41> 00:54:46:	Couldn't break the ceiling. Couldn't get into the executive
00.54.40 > 00.54.40	suite
00:54:46> 00:54:49:	but keep her out in the field. Matter of fact,
00:54:49> 00:54:49:	in.
00:54:50> 00:54:54:	12 years. I did 20 projects. I started out doing
00:54:54> 00:54:57:	start to finish with this one. Then I was a
00:54:57> 00:55:01:	problem solver. I went to NIH pregnant with twins Ebola
00:55:01> 00:55:05:	patient on the 5th floor. They were \$20 million in
00:55:05> 00:55:09:	the hole with 250 change orders that need to be
00:55:09> 00:55:09:	resolved.
00:55:11> 00:55:14:	It didn't matter. Ohh, and by the way, you're gonna
00:55:14> 00:55:16:	run our RG and all this other stuff.
00:55:18> 00:55:20:	Still couldn't even break the ceiling. So now all of
00:55:21> 00:55:23:	a sudden they're like, hey, how did you do this?
00:55:23> 00:55:26:	Then a third and we want to take your construction
00:55:26> 00:55:27:	management course.
00:55:28> 00:55:31:	Mind you, courses dot Darn Group LLC com which is
00:55:31> 00:55:34:	on the next slide. I guess I didn't show it.
00:55:34> 00:55:37:	If you want to be more efficient and effective and
00:55:37> 00:55:40:	construction, and this is what they're contacting me about, we
00:55:40> 00:55:43:	teach project management scheduling.
	. ,
00:55:44> 00:55:48:	We teach time management. Get to the job site early.
00:55:44> 00:55:48: 00:55:48> 00:55:54:	We teach time management. Get to the job site early. We teach commissioning, material tracking, communication,
00:55:44> 00:55:48: 00:55:48> 00:55:54:	We teach time management. Get to the job site early. We teach commissioning, material tracking, communication, cost management. It's 2
	We teach commissioning, material tracking, communication,
00:55:48> 00:55:54:	We teach commissioning, material tracking, communication, cost management. It's 2
00:55:48> 00:55:54: 00:55:54> 00:55:58: 00:55:59> 00:55:59:	We teach commissioning, material tracking, communication, cost management. It's 2 1/2 hours. It's certified by the Construction Management
00:55:48> 00:55:54: 00:55:54> 00:55:58: 00:55:59> 00:55:59: 00:56:00> 00:56:04:	We teach commissioning, material tracking, communication, cost management. It's 2 1/2 hours. It's certified by the Construction Management Association of
00:55:48> 00:55:54: 00:55:54> 00:55:58: 00:55:59> 00:55:59:	We teach commissioning, material tracking, communication, cost management. It's 2 1/2 hours. It's certified by the Construction Management Association of America.
00:55:48> 00:55:54: 00:55:54> 00:55:58: 00:55:59> 00:55:59: 00:56:00> 00:56:04:	We teach commissioning, material tracking, communication, cost management. It's 2 1/2 hours. It's certified by the Construction Management Association of America. I had to create what I could understand in construction
00:55:48> 00:55:54: 00:55:54> 00:55:58: 00:55:59> 00:55:59: 00:56:00> 00:56:04: 00:56:04> 00:56:08:	We teach commissioning, material tracking, communication, cost management. It's 2 1/2 hours. It's certified by the Construction Management Association of America. I had to create what I could understand in construction so that I can be efficient, effective and complete the
00:55:48> 00:55:54: 00:55:54> 00:55:58: 00:55:59> 00:55:59: 00:56:00> 00:56:04: 00:56:04> 00:56:08: 00:56:08> 00:56:11:	We teach commissioning, material tracking, communication, cost management. It's 2 1/2 hours. It's certified by the Construction Management Association of America. I had to create what I could understand in construction so that I can be efficient, effective and complete the job no matter how many obstacles and change orders on
00:55:48> 00:55:54: 00:55:54> 00:55:58: 00:55:59> 00:55:59: 00:56:00> 00:56:04: 00:56:04> 00:56:08: 00:56:08> 00:56:11: 00:56:11> 00:56:14:	We teach commissioning, material tracking, communication, cost management. It's 2 1/2 hours. It's certified by the Construction Management Association of America. I had to create what I could understand in construction so that I can be efficient, effective and complete the job no matter how many obstacles and change orders on time. And because of that, I'm able to share in
00:55:48> 00:55:54: 00:55:54> 00:55:58: 00:55:59> 00:55:59: 00:56:00> 00:56:04: 00:56:04> 00:56:08: 00:56:11> 00:56:11: 00:56:15> 00:56:18:	We teach commissioning, material tracking, communication, cost management. It's 2 1/2 hours. It's certified by the Construction Management Association of America. I had to create what I could understand in construction so that I can be efficient, effective and complete the job no matter how many obstacles and change orders on time. And because of that, I'm able to share in a course. So that's the information here. And yes, they
00:55:48> 00:55:54: 00:55:54> 00:55:58: 00:55:59> 00:55:59: 00:56:00> 00:56:04: 00:56:04> 00:56:08: 00:56:11> 00:56:11: 00:56:15> 00:56:18: 00:56:18> 00:56:21:	We teach commissioning, material tracking, communication, cost management. It's 2 1/2 hours. It's certified by the Construction Management Association of America. I had to create what I could understand in construction so that I can be efficient, effective and complete the job no matter how many obstacles and change orders on time. And because of that, I'm able to share in a course. So that's the information here. And yes, they still call me. Now all of a sudden, you know,
00:55:48> 00:55:54: 00:55:54> 00:55:58: 00:55:59> 00:55:59: 00:56:00> 00:56:04: 00:56:04> 00:56:08: 00:56:11> 00:56:11: 00:56:15> 00:56:14: 00:56:18> 00:56:21: 00:56:21> 00:56:22:	We teach commissioning, material tracking, communication, cost management. It's 2 1/2 hours. It's certified by the Construction Management Association of America. I had to create what I could understand in construction so that I can be efficient, effective and complete the job no matter how many obstacles and change orders on time. And because of that, I'm able to share in a course. So that's the information here. And yes, they still call me. Now all of a sudden, you know, I am somebody.
00:55:48> 00:55:54: 00:55:54> 00:55:58: 00:55:59> 00:55:59: 00:56:00> 00:56:04: 00:56:04> 00:56:08: 00:56:11> 00:56:11: 00:56:15> 00:56:14: 00:56:18> 00:56:21: 00:56:21> 00:56:22: 00:56:23> 00:56:24:	We teach commissioning, material tracking, communication, cost management. It's 2 1/2 hours. It's certified by the Construction Management Association of America. I had to create what I could understand in construction so that I can be efficient, effective and complete the job no matter how many obstacles and change orders on time. And because of that, I'm able to share in a course. So that's the information here. And yes, they still call me. Now all of a sudden, you know, I am somebody. When they see me.
00:55:48> 00:55:54: 00:55:54> 00:55:58: 00:55:59> 00:55:59: 00:56:00> 00:56:04: 00:56:04> 00:56:08: 00:56:08> 00:56:11: 00:56:11> 00:56:14: 00:56:15> 00:56:18: 00:56:18> 00:56:21: 00:56:21> 00:56:22: 00:56:23> 00:56:24: 00:56:26> 00:56:31:	We teach commissioning, material tracking, communication, cost management. It's 2 1/2 hours. It's certified by the Construction Management Association of America. I had to create what I could understand in construction so that I can be efficient, effective and complete the job no matter how many obstacles and change orders on time. And because of that, I'm able to share in a course. So that's the information here. And yes, they still call me. Now all of a sudden, you know, I am somebody. When they see me. Alright, well thank you again. What a fabulous story. You
00:55:48> 00:55:54: 00:55:54> 00:55:58: 00:55:59> 00:55:59: 00:56:00> 00:56:04: 00:56:04> 00:56:08: 00:56:08> 00:56:11: 00:56:11> 00:56:14: 00:56:15> 00:56:18: 00:56:21> 00:56:21: 00:56:23> 00:56:24: 00:56:26> 00:56:31: 00:56:31> 00:56:34:	We teach commissioning, material tracking, communication, cost management. It's 2 1/2 hours. It's certified by the Construction Management Association of America. I had to create what I could understand in construction so that I can be efficient, effective and complete the job no matter how many obstacles and change orders on time. And because of that, I'm able to share in a course. So that's the information here. And yes, they still call me. Now all of a sudden, you know, I am somebody. When they see me. Alright, well thank you again. What a fabulous story. You were like walking the walk we we so I mean
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00:56:48> 00:56:49:	have done just.
00:56:50> 00:56:51:	I'm at all.
00:56:51> 00:56:52:	Thank you.
00:56:53> 00:56:55:	Somebody has a question, let me help you out.
00:56:58> 00:56:58:	I know you.
00:57:03> 00:57:05:	Ohh, you look like you're giving me a hard one.
00:57:05> 00:57:08:	It's gonna be really hard. First off, I want to
00:57:08> 00:57:12:	acknowledge the intentionality around the black community, our specifically black
00:57:12> 00:57:15:	women in this space, and it's just awesome to be
00:57:15> 00:57:16:	in this space.
00:57:17> 00:57:20:	But as we talk about community, what are the?
00:57:21> 00:57:23:	What are they like? The five to 7 components that
00:57:23> 00:57:26:	make up a community? So when we think about developing
00:57:26> 00:57:29:	communities, what are those things that?
00:57:29> 00:57:30:	Are.
00:57:31> 00:57:33:	Just like necessary for community.
00:57:34> 00:57:36:	That make up the community as far as getting engaged
00:57:36> 00:57:37:	with the community.
00:57:37> 00:57:41:	Getting engaged, community growth, like what are those things that
00:57:41> 00:57:45:	are necessary components for our community? So when I think
00:57:45> 00:57:48:	about like, I live in the Riverside neighborhood, it's a.
00:57:49> 00:57:52:	We don't have a grocery store that is within a
00:57:52> 00:57:54:	certain amount of area. We don't have a bank in
00:57:54> 00:57:57:	our Community things, things of that nature. What are those
00:57:58> 00:57:59:	key components for community?
00:57:59> 00:58:02:	So I'm glad you said that Ashley has a road
00:58:02> 00:58:06:	map raise your hand again. But I'm going to tell
00:58:06> 00:58:09:	you CIF has money CIF you said black community, that's
00:58:09> 00:58:13:	what they're doing. They have grants out grants means you
00:58:13> 00:58:16:	don't have to pay back CIF. I can't say that
00:58:16> 00:58:17:	enough Lisk.
00:58:18> 00:58:20:	So when you say the five components, you got to
00:58:20> 00:58:22:	go with the people that have the money and the
00:58:22> 00:58:25:	people that are talking about it right now. Everybody's talking
00:58:25> 00:58:28:	about social justice, social this, that and the third, let's
00:58:28> 00:58:31:	help the black community go challenge them. They have the
00:58:31> 00:58:33:	money, they have the grants, whoop the people.
00:58:34> 00:58:38:	The people. The people who own real estate.
00:58:39> 00:58:41:	Find out what they need, because one thing you don't
00:58:41> 00:58:43:	want to do is get them out of their home

00.50.42 > 00.50.45.	because the will talk about you hadly and it's not a
00:58:43> 00:58:45:	because they'll talk about you badly and it's not a
00:58:45> 00:58:46:	good situation, right?
00:58:48> 00:58:49:	The businesses.
00:58:49> 00:58:54:	They're thriving or surviving. Find out what it is.
00:58:55> 00:58:58:	What they've dealt with, and I'm talking about mom and
00:58:58> 00:59:01:	pops, not the high rises, right? But I would talk
00:59:01> 00:59:03:	to the high rises to say, hey, we want to
00:59:03> 00:59:05:	do this, but we want to have an impact.
00:59:06> 00:59:09:	You might need some help, so let's work together. Remember,
00:59:09> 00:59:13:	they said together and not just individual and I would
00:59:13> 00:59:16:	say CDC's neighborhood associations. Trust me, you go in there
00:59:16> 00:59:19:	and you just sit and they'll give you the business.
00:59:20> 00:59:23:	They will give you the business and from there you
00:59:23> 00:59:26:	can find avenues and Ways and Means to be positive.
00:59:26> 00:59:27:	Is that 5?
00:59:27> 00:59:28:	Church.
00:59:30> 00:59:31:	Church.
00:59:32> 00:59:34:	One thing I've noticed in our communities is that we
00:59:34> 00:59:37:	are centered around church. If we have problems, we go
00:59:37> 00:59:38:	to church.
00:59:39> 00:59:42:	Church has workforce development. They have services. If not, they
00:59:42> 00:59:45:	have people that are giving grants and donations. They're creating.
00:59:45> 00:59:47:	They're creating community centers, all that stuff.
00:59:48> 00:59:51:	I would say those are the components. Get those people
00:59:51> 00:59:54:	together and they'll bring the people that will help you
00:59:54> 00:59:56:	to solve the problem in the community.
00:59:56> 01:00:01:	Like Michael and Marcus, who are two African American gentlemen.
01:00:01> 01:00:04:	In their mid 30s they owned a convenience store. Pete
01:00:04> 01:00:08:	Yonkman pulled them from their convenience store, gave them a
01:00:08> 01:00:12:	year and a half of training. They're in training right
01:00:12> 01:00:15:	now with a national grocery store management guy. They are
01:00:15> 01:00:19:	going to operate the Indy Fresh Market and their community
01:00:19> 01:00:20:	to ownership.
01:00:21> 01:00:23:	They're not just going to drop them with this thing's
01:00:24> 01:00:27:	grocery store with fresh fruits and vegetables when that's not
01:00:27> 01:00:29:	what they had. It was the grocery store with all
01:00:29> 01:00:30:	that sugary stuff.

01:00:31> 01:00:35: 01:00:35> 01:00:39: 01:00:39> 01:00:44:	They have a mentorship program throughout and they will be owning that grocery store in five years in addition to it's not magical cook medicals working with Martin University on
01:00:44> 01:00:46:	a grocery store management degree.
01:00:47> 01:00:50:	So that someone else can get the tools to be
01:00:50> 01:00:53:	successful and go to their food desert and build a
01:00:53> 01:00:53:	grocery store.
01:00:54> 01:00:57:	That was long winded. That was an excellent question.
01:00:58> 01:01:02:	Alright, we're gonna take a break. Thank you again, Aquila.
01:01:02> 01:01:04:	OK. Ohh, I'm sorry. I'm sorry. We do have another
01:01:05> 01:01:05:	question.
01:01:05> 01:01:07:	Yeah, I just it's a personal question. Ohh.
01:01:07> 01:01:10:	I I didn't look each direction, I'm sorry.
01:01:11> 01:01:11:	Go ahead.
01:01:13> 01:01:16:	Aquila, thank you for being here. Really enjoyed your presentation.
01:01:16> 01:01:19:	You spoke about how when new development comes into a
01:01:19> 01:01:23:	Community, obviously that increases rents, property taxes and things of
01:01:23> 01:01:26:	that nature. So then folks start to get pushed out.
01:01:26> 01:01:29:	Being a Far East Side resident, I'm working at CAFE
01:01:29> 01:01:32:	Community lines to the Far East side. We're starting to
01:01:32> 01:01:35:	see a lot of that development happen with the purple
01:01:35> 01:01:37:	line. Oak Tree has been demoed and my fear is
01:01:37> 01:01:40:	that residents are going to get pushed out pretty soon
01:01:40> 01:01:43:	because rents are already increasing. You just spoke.
01:01:43> 01:01:46:	To it a little bit with the Cook medical example,
01:01:46> 01:01:48:	but give us some more examples or ways that we
01:01:48> 01:01:51:	can scale up and leverage the residents and the community
01:01:51> 01:01:54:	with their talents and assets so they can enjoy when
01:01:54> 01:01:56:	the quality of life changes in their community.
01:01:57> 01:02:00:	I would definitely go talk to the people who are
01:02:00> 01:02:05:	building things in your community because they owe you something,
01:02:05> 01:02:05:	right?
01:02:07> 01:02:10:	When things are happening, the boats are already gone. But
01:02:10> 01:02:13:	what you can do is say you're here, how? Here's
01:02:13> 01:02:17:	the things that we need and they will, because you
01:02:17> 01:02:20:	ask, help you with what you're trying to do. So
01:02:20> 01:02:23:	if there are barriers and you're trying to get things
01:02:23> 01:02:26:	built or tax increases, go back to them because guess
01:02:26> 01:02:30:	what? They got tax incentives and tax cuts. Notice who

01:02:30> 01:02:33:	gets the tax cuts and who does not and have
01:02:33> 01:02:36:	that conversation. I would definitely go meet with CIF and
01:02:36> 01:02:37:	talk.
01:02:37> 01:02:40:	About that education piece, what are we going to do?
01:02:40> 01:02:44:	You promised us this. Our rent, our mortgage is going
01:02:44> 01:02:47:	up here. We're not going to relocate. Take them back
01:02:47> 01:02:51:	to the start. Like with any contract, there was some
01:02:51> 01:02:56:	expectations. There were very nice PowerPoint presentations. Now follow up
01:02:56> 01:02:59:	with your ASK and I will keep doing that over
01:02:59> 01:03:02:	and over again. I would also Pam contact her. I'm
01:03:02> 01:03:05:	going to put her on the spot because she left.
01:03:05> 01:03:07:	She's got money to put into those.
01:03:08> 01:03:11:	Communities to get them on the right track. I'm not
01:03:11> 01:03:14:	talking to one off to one mortgage. I'm talking about
01:03:14> 01:03:18:	year, two years. Because again, everybody signed that billion dollar
01:03:18> 01:03:22:	challenge about black communities. We gotta go to those people
01:03:22> 01:03:24:	who promised us stuff and get it.
01:03:24> 01:03:25:	Now.
01:03:26> 01:03:29:	And I'll help you with that and Ashley will help
01:03:29> 01:03:31:	you with that too. Especially on the Far East side
01:03:31> 01:03:34:	46218. That's my zone. And let's talk after cause I
01:03:34> 01:03:37:	wanna talk more. We're gonna make it happen. Thank you
01:03:37> 01:03:39:	for your time. Thank you. Ashley, I put you on
01:03:39> 01:03:41:	the spot. We got her.
01:03:42> 01:03:43:	Could you talk to?
01:03:45> 01:03:47:	Lives you live being a mom.
01:03:48> 01:03:50:	Pouring into your kids, but also.
01:03:51> 01:03:52:	Others?
01:03:52> 01:03:55:	But that what sacrifices you had to make in order
01:03:55> 01:03:56:	to make.
01:03:57> 01:04:00:	The two if you do have found the harmony, let
01:04:00> 01:04:02:	us know so that we know how to help others,
01:04:02> 01:04:06:	but also be there for the birthday parties and the
01:04:06> 01:04:09:	first steps and all those things that I think moms
01:04:09> 01:04:12:	tend to have to sacrifice if they want to. Also,
01:04:12> 01:04:16:	not even careers, not about the career, right? It's about
01:04:16> 01:04:18:	helping, helping our communities.
01:04:18> 01:04:21:	Yeah. Where's my husband? Hope he's not listening. So there's
01:04:21> 01:04:24:	no balance, but there's 24 hours in a day and

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01:04:24 --> 01:04:27:
                          there's calendars, so we have a family calendar.
01:04:27 --> 01:04:30:
                          And everything goes in it when I hear like for
01:04:30 --> 01:04:33:
                          instance, we have to pick up computers for our kids
01:04:33 --> 01:04:35:
                          for school and that ends at seven, we have it
01:04:35 --> 01:04:39:
                          in the calendar. So first and foremost, family, that's it.
01:04:39 --> 01:04:42:
                          I'm able to have some leverage on construction sites or
01:04:42 --> 01:04:44:
                          whatever job I have is because I'm excellent.
01:04:46 --> 01:04:49:
                          I make mistakes, but I'm excellent and what you will
01:04:49 --> 01:04:51:
                          find out is I have 8 hours and then I
01:04:51 --> 01:04:55:
                          gotta go pick up my kids after school. Dance, basketball,
01:04:55 --> 01:04:58:
                          football, you name it. That is first, but I'm gonna
01:04:58 --> 01:05:00:
                          handle it between 8 hours so I would say the
01:05:00 --> 01:05:01:
                          calendar is key.
01:05:02 --> 01:05:05:
                          I was also a PTO president. That was important to
01:05:05 --> 01:05:07:
                          me because you know what? I am in construction. I
01:05:07 --> 01:05:10:
                          might not hear my cell phone, and I need the
01:05:10 --> 01:05:12:
                          teachers to know who I am. So I put that
01:05:12 --> 01:05:15:
                          in the schedule. I ran and became PTO president. And
                          then I found out about the education gap. So then
01:05:15 --> 01:05:18:
01:05:18 --> 01:05:21:
                          I got on the Advancement Center board that's in the
01:05:21 --> 01:05:23:
                          calendar. So I balance it because I put in the
01:05:23 --> 01:05:27:
                          calendar. I might have 15 meetings, but they're all intentional
01:05:27 --> 01:05:30:
                          and I don't waste time. We're going to hit and
01:05:30 --> 01:05:32:
                          quit it, and we're not going to have the meaning
01:05:32 --> 01:05:34:
                          for the meaning for the meaning.
01:05:34 --> 01:05:37:
                          We're going to have one meeting and we're going to
01:05:37 --> 01:05:39:
                          leave here with tangible stuff and we're going to meet
01:05:39 --> 01:05:42:
                          again in a week and we're going to handle it.
01:05:42 --> 01:05:45:
                          All that, you know, shucking and jiving, water cooler stuff
01:05:45 --> 01:05:47:
                          I don't really have time for, but I will say.
01:05:48 --> 01:05:51:
                          PMI, but I breastfed all my kids, so I breastfed
01:05:51 --> 01:05:54:
                          my twins while commuting 2 hours. One way to go
01:05:54 --> 01:05:57:
                          to NIH to do the job site. That was important
01:05:57 --> 01:06:00:
                          to me. I wasn't going to take my male dominated
01:06:00 --> 01:06:04:
                          situation and take the femininity and motherhood out of it.
01:06:04 --> 01:06:07:
                          I put it in and so when people saw me,
01:06:07 --> 01:06:10:
                          they were like, here's your coffee. Not because I asked
01:06:10 --> 01:06:14:
                          for it, it's because they knew I was churning it
01:06:14 --> 01:06:17:
                          out. So there's no balance, but there is Coffee Mountain
01:06:17 --> 01:06:18:
                          Dew in Jesus.
01:06:19 --> 01:06:21:
                          And I play loud music in the car. I'm all
01:06:21 --> 01:06:24:
                          about the music, but I'm my family first cause my
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01:06:24> 01:06:27:	family's falling. What do I really have and who am
01:06:27> 01:06:30:	I doing it for? So am I. Why? I really
01:06:30> 01:06:33:	understood that. That's the five words. Get your Y kids.
01:06:33> 01:06:36:	It's in the calendar. I got to be out.
01:06:36> 01:06:39:	And then I'm going to take this much on. And
01:06:39> 01:06:41:	if I can take something else, if I take on
01:06:41> 01:06:44:	this IU Health situation, I'm also going to take on
01:06:44> 01:06:47:	a board position that's gonna enhance what I'm trying to
01:06:47> 01:06:50:	do at IU Health. And I'm also going to help
01:06:50> 01:06:50:	women in STEM.
01:06:51> 01:06:54:	And then what my kids see creates a book because
01:06:55> 01:06:58:	I heard them talking about what I do. Incorporate it
01:06:58> 01:06:59:	all.
01:06:59> 01:07:02:	The kids are involved too. They're at the construction site.
01:07:02> 01:07:04:	They're like, that's not right. And I said, OK, OK.
01:07:06> 01:07:09:	So there is no balance. Don't even try to figure
01:07:09> 01:07:13:	that out. Just schedule everything. And lastly, treat yourself well.
01:07:13> 01:07:17:	Put on. Good morning, gorgeous by Mary J Blige and
01:07:17> 01:07:20:	know that you are enough and even if it didn't
01:07:20> 01:07:23:	work out, you're still the bomb. Thank you. You're welcome.
01:07:27> 01:07:33:	OK, great segue into scheduling. We have about 8 minutes
01:07:33> 01:07:34:	for a break.
01:07:35> 01:07:38:	Val saying maybe 10. So let's be back by 1:05
01:07:38> 01:07:42:	at the latest and we can introduce our next speaker.
01:07:42> 01:07:42:	Thank you.
01:07:48> 01:07:49:	Ohh.
01:07:58> 01:08:01:	She was walking in the street, looked up and noticed
01:08:01> 01:08:04:	he was nameless. He was homeless. She asked him his
01:08:04> 01:08:05:	name and.

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