

Video

San Jose, CA Date: February 10, 2022

00:00:00> 00:00:04:	Would you like to get us started?
00:00:05> 00:00:10:	Good morning everyone. Just wanted to say from
00:00:10> 00:00:12:	the city of San Jose.
00:00:12> 00:00:16:	That were very thankful to you lie and especially UI
00:00:16> 00:00:20:	San Francisco for helping organize and to all the panelists
00:00:20> 00:00:20:	for.
00:00:20> 00:00:22:	All the hours that I'm sure you put in in
00:00:22> 00:00:26:	the last couple days and for thinking about these issues
00:00:26> 00:00:26:	for us,
00:00:26> 00:00:28:	we're really grateful, thanks.
00:00:30> 00:00:33:	Well, we're we're happy to be here and I want
00:00:33> 00:00:36:	to thank everybody that's been able to join us here
00:00:36> 00:00:38:	and we're going to have a few other people I
00:00:38> 00:00:43:	think join us here over the next couple minutes.
00:00:43> 00:00:48:	We're going to present for about an hour and we
00:00:48> 00:00:53:	will then have a period for questions and answers.
00:00:53> 00:00:57:	I'll talk a little bit about that after the end
00:00:57> 00:00:58:	of our presentation.
00:00:58> 00:01:01:	If I could ask you to just make notes.
00:01:01> 00:01:03:	If if questions come up during the course of the
00:01:03> 00:01:04:	presentation,
00:01:04> 00:01:06:	you'd be so kind as to make notes.
00:01:06> 00:01:12:	We can cover that. During the Q&A period so.
00:01:12> 00:01:14:	Well, let me let me get started.
00:01:14> 00:01:18:	Good morning to to everyone my name is Jeff Kingsbury
00:01:18> 00:01:22:	and I'm the the chair of this ULI Advisory Services
00:01:22> 00:01:27:	panel on building electrification and renewable energy for the
	City
00:01:27> 00:01:28:	of San Jose. Next slide.

00:01:34> 00:01:41:	Founded in 1936, ULI is a multidisciplinary education research organization
00:01:41> 00:01:41:	with.
00:01:41> 00:01:44:	About 45 thousand members globally in private,
00:01:44> 00:01:49:	enterprise and public service. The Institute conducts research through various
00:01:49> 00:01:51:	research centers and initiatives,
00:01:51> 00:01:55:	provides a forum for best practice sharing,
00:01:55> 00:01:58:	write and publish books and magazines,
00:01:58> 00:02:01:	organizing conduct meetings and conferences.
00:02:01> 00:02:06:	Direct outreach programs and finally conduct advisory services.
00:02:06> 00:02:08:	Panels like this next slide.
00:02:10> 00:02:13:	One of the research centers within you a lie is
00:02:13> 00:02:16:	the greenprint Center for building performance.
00:02:16> 00:02:20:	We thought leadership building a community of practice and providing
00:02:20> 00:02:21:	local assistance.
00:02:21> 00:02:25:	The Greenprint Center is focused on making the business case
00:02:25> 00:02:26:	for green building.
00:02:26> 00:02:31:	Next slide. Utilize advisory services.
00:02:31> 00:02:36:	Program has helped more than 700 communities by independent strategic
00:02:36> 00:02:40:	and practical solutions for the most challenging land use issues.
00:02:40> 00:02:43:	Next slide. I'd like to take a moment to also
00:02:44> 00:02:48:	express our gratitude for the opportunity of been invited to
00:02:48> 00:02:49:	work in your Community,
00:02:49> 00:02:52:	and would like to thank the sponsors of this particular
00:02:53> 00:02:53:	panel.
00:02:53> 00:02:55:	The city of San Jose.
00:02:55> 00:02:59:	In the support of the professional staff who provided information
00:02:59> 00:03:00:	to assist the panel.
00:03:00> 00:03:04:	As well as the Kresge Foundation for their generous financial
00:03:04> 00:03:05:	support next.
00:03:09> 00:03:12:	I also like to take a moment to acknowledge the
00:03:12> 00:03:13:	60 /
00:03:13> 00:03:16:	60 stakeholders that participated in the interview process.
00:03:16> 00:03:19:	Many of them are joining us today.
00:03:19> 00:03:22:	We simply can't do this work over the 3 1/2
00:03:22> 00:03:25:	days that we're in your community without input like this
00:03:25> 00:03:27:	from the stakeholders.

00:03:27> 00:03:32:	So really appreciate everybody's time and and sharing a little
00:03:32> 00:03:35:	bit more about the community of San Jose.
00:03:35> 00:03:40:	Next I also like to thank my colleagues on the
00:03:40> 00:03:41:	panel.
00:03:41> 00:03:45:	Kevin Bates. Say Diego member.
00:03:45> 00:03:51:	Page bowl win. Marta shantz Molly Simpson.
00:03:51> 00:03:56:	We're also joined by several of you analyze top professional
00:03:56> 00:03:57:	staff Kelsey Steffen.
00:03:57> 00:04:00:	Ashley message and Michelle Melangkah fry.
00:04:03> 00:04:06:	Panel members donate their time to prepare and work together
00:04:06> 00:04:09:	over the last three and a half days to do
00:04:09> 00:04:11:	our best to answer the questions presented.
00:04:11> 00:04:15:	For this assignment, the principal question asked was what can
00:04:15> 00:04:17:	the city of San Jose do?
00:04:17> 00:04:21:	To help unlock the environmental and health balance benefits of
00:04:21> 00:04:26:	building electrification and renewable carbon free distributed energy resources in
00:04:26> 00:04:29:	market and affordable multifamily housing developments.
00:04:29> 00:04:34:	Increase the financial viability of such projects and improve social
00:04:34> 00:04:36:	equity outcomes.
00:04:36> 00:04:42:	Next the specific questions the panel delved into included.
00:04:42> 00:04:46:	What can the city do to incentivize existing multifamily properties
00:04:46> 00:04:51:	in the city to include renewable and carbon frieders electrification
00:04:51> 00:04:55:	and features that serve to balance the duck curve and
00:04:55> 00:04:58:	the grids demand capacity challenges?
00:04:58> 00:05:01:	How can the city position itself to help unlock funding
00:05:01> 00:05:04:	to accelerate the rate of retrofits for energy efficiency,
00:05:04> 00:05:07:	electrification and renewable energy generation,
00:05:07> 00:05:11:	and storage in existing multifamily housing?
00:05:11> 00:05:15:	Given the range of multifamily housing technologies in San Jose,
00:05:15> 00:05:17:	how can energy efficiency strategies,
00:05:17> 00:05:21:	electrification, and renewable carbon free DVR's best be combined to
00:05:21> 00:05:25:	be financially beneficial for multifamily developers,
00:05:25> 00:05:28:	owners and tenants? How can the city ensure that the
00:05:28> 00:05:33:	transition to all electric buildings and renewable power generation does

00:05:33> 00:05:36:	not negatively impact low income residents,
00:05:36> 00:05:39:	especially those in buildings still powered by gas?
00:05:39> 00:05:43:	And finally, how can the city address environmental justice,
00:05:43> 00:05:46:	equity and fair housing goals and it's worked to promote
00:05:46> 00:05:48:	electrification and renewable Der's?
00:05:48> 00:05:51:	What are the best practices in this area?
00:05:51> 00:05:56:	Next line. As one of our interviewees stated.
00:05:56> 00:05:59:	This is a once in a generation opportunity.
00:05:59> 00:06:04:	Inspired by the Climatesmart San Jose Plan panel offers a
00:06:04> 00:06:07:	future state vision of San Jose in 2030 where.
00:06:07> 00:06:11:	Everyone in San Jose is aware of and realizing the
00:06:11> 00:06:14:	benefits of going to a fossil fuel free future.
00:06:14> 00:06:18:	Residents and businesses have been made aware through various channels
00:06:18> 00:06:19:	and partnerships.
00:06:19> 00:06:22:	They know why this transformation is happening and how this
00:06:23> 00:06:25:	benefits benefits them personally.
00:06:25> 00:06:28:	Indoor and outdoor air quality is improved in all neighborhoods
00:06:28> 00:06:28:	in San Jose,
00:06:28> 00:06:32:	resulting in improved health outcomes.
00:06:32> 00:06:35:	Occupants get reduced energy costs through living and all electric
00:06:35> 00:06:36:	buildings with on site,
00:06:36> 00:06:40:	solar or through access to community solar.
00:06:40> 00:06:44:	Assholes and neighborhoods are more resilient during extreme weather events
00:06:45> 00:06:46:	and emergency power shut offs.
00:06:46> 00:06:51:	Because of the widespread uptake of backup battery storage systems.
00:06:51> 00:06:55:	Next slide. Prosperity is shared across the community and includes
00:06:56> 00:07:01:	people from traditionally underserved communities engaged in and benefiting from
00:07:01> 00:07:02:	the clean energy economy.
00:07:02> 00:07:06:	Thousands of jobs have been created upgrading electrical panels,
00:07:06> 00:07:09:	distribution lines and Transformers installing heat pumps,
00:07:09> 00:07:11:	hot water heat pumps and stoves,
00:07:11> 00:07:14:	and installing solar and batteries.
00:07:14> 00:07:19:	These jobs were created through partnership with skilled trade organizations
00:07:19> 00:07:22:	training providers in the city and PG and E.

00:07:22> 00:07:26:	There is more equality and opportunities for wealth generation across
00:07:26> 00:07:27:	the city.
00:07:27> 00:07:30:	New revenue sources are realized through the integration of solar
00:07:30> 00:07:33:	power and battery storage within the built environment.
00:07:33> 00:07:37:	Next slide. The city of San Jose has been successful
00:07:38> 00:07:39:	at creating,
00:07:39> 00:07:42:	identifying and securing robust funding sources at the federal,
00:07:42> 00:07:45:	state, and local levels to achieve their goals.
00:07:45> 00:07:49:	Anyone in the community, individual or business knows where they
00:07:49> 00:07:52:	can get all the information they need about why and
00:07:52> 00:07:54:	how to go all electric,
00:07:54> 00:07:56:	how to get solar batteries and chargers,
00:07:56> 00:08:00:	funding options and access to technical assistance.
00:08:00> 00:08:02:	With private capital and philanthropy,
00:08:02> 00:08:06:	the city is innovating the public private partnership model at
00:08:06> 00:08:09:	resourcing large scale initiatives.
00:08:09> 00:08:14:	Coordination of processes within city departments is smooth and streamlined
00:08:14> 00:08:16:	with adequate staff capacity.
00:08:16> 00:08:19:	Because of the city of San Jose's reputation for innovation
00:08:20> 00:08:22:	and action and being a great place to work,
00:08:22> 00:08:25:	the city government is a destination for talent and is
00:08:25> 00:08:27:	an employer of choice.
00:08:29> 00:08:33:	And partnerships have been the key to success in San
00:08:33> 00:08:33:	Jose,
00:08:33> 00:08:36:	achieving its goals as a community.
00:08:36> 00:08:38:	As the capital of Silicon Valley,
00:08:38> 00:08:41:	the city is partnered with innovators in the private sector
00:08:41> 00:08:44:	to solve some of the technology barriers,
00:08:44> 00:08:47:	proving them out so they can be replicated by cities
00:08:47> 00:08:49:	across the country and around the world.
00:08:49> 00:08:52:	Beginning with the plan creation through implementation.
00:08:52> 00:08:54:	Trust has been built with key stakeholders,
00:08:54> 00:08:59:	including community organizations. Business and building owners skilled trade organizations,
00:08:59> 00:09:02:	utilities and residents across San Jose.
00:09:05> 00:09:08:	You've gotten where you are with leadership.
00:09:08> 00:09:11:	Sustainability has long been a priority for San Jose,
00:09:11> 00:09:15:	as evidenced by key metrics that you have already achieved.

00:09:15> 00:09:20:	In Silicon Valley, is synonymous globally with innovation.
00:09:20> 00:09:23:	It is in the DNA of this community and in
00:09:23> 00:09:24:	this region.
00:09:24> 00:09:29:	The panel strongly encourages you to further lean into and
00:09:29> 00:09:33:	leverage your unique assets and culture on your way to
00:09:33> 00:09:34:	this future state vision.
00:09:34> 00:09:38:	Climatesmart San Jose 9 key strategies and bold goals are
00:09:39> 00:09:40:	indeed visionary.
00:09:40> 00:09:42:	But as you embark on the implementation phase,
00:09:42> 00:09:46:	focus will be key. Considering limited resources of time,
00:09:46> 00:09:51:	people and funding. In such prioritization,
00:09:51> 00:09:54:	within an action plan must consider the right sequence of
00:09:55> 00:09:55:	steps.
00:09:55> 00:09:58:	Results in the biggest bang for the buck.
00:09:58> 00:10:02:	The greatest results from the least resources.
00:10:02> 00:10:05:	Finally, the city and the community at large needs to
00:10:05> 00:10:06:	implement with urgency,
00:10:06> 00:10:10:	knowing that you will have to simultaneously maintain a level
00:10:11> 00:10:14:	of endurance over the next eight years and beyond to
00:10:14> 00:10:16:	see your vision realized.
00:10:16> 00:10:17:	It's not easy to do both.
00:10:19> 00:10:23:	But it's not just important for San Jose to continue
00:10:23> 00:10:25:	to lead for the people of San Jose.
00:10:25> 00:10:28:	It's important for all of us wherever we call home
00:10:28> 00:10:31:	that you show other communities around the country and around
00:10:31> 00:10:32:	the world.
00:10:32> 00:10:36:	The way forward to a carbon free future.
00:10:36> 00:10:39:	Next, I welcome my colleague Jose Bodega,
00:10:39> 00:10:42:	Member to present the panel's policy and program recommendations.
00:10:43> 00:10:47:	Thank you Jeff. Next slide please.
00:10:47> 00:10:49:	So we really want to take this time to talk
00:10:49> 00:10:52:	about policies and programs and really want to applaud the
00:10:52> 00:10:54:	city for their leadership and aspirational work in in the
00:10:54> 00:10:59:	building, electrical building and renewable energy space.
00:10:59> 00:11:01:	And we really want to talk about right now from
00:11:01> 00:11:05:	policy and programs perspective where we believe the city is,
00:11:05> 00:11:08:	what berries currently exists, and what recommendations we
	have to
00:11:08> 00:11:11:	get through those barriers and turn that climate smart vision
00:11:11> 00:11:11:	into a reality.
00:11:11> 00:11:13:	So starting with planning and strategy,

6

00:11:13> 00:11:16:	planning, strategy and implementation, again,
00:11:16> 00:11:18:	you guys have done an amazing job.
00:11:18> 00:11:22:	Provide detailed plans as a city as well as a
00:11:22> 00:11:22:	SJCE,
00:11:23> 00:11:26:	PG, and E providing programs and incentives.
00:11:26> 00:11:29:	You guys have tremendous amounts of data that gives you
00:11:29> 00:11:32:	a strategic advantage to be a leader in this space
00:11:32> 00:11:36:	and you've always been driving HealthEquity and inclusion as leaders
00:11:36> 00:11:39:	or as your drivers as a part of your plan
00:11:39> 00:11:43:	and your pillars and your clean smart vision are tremendous
00:11:43> 00:11:46:	leadership pillars to to go from.
00:11:46> 00:11:49:	From a workforce perspective and workforce development perspective.
00:11:49> 00:11:52:	You're seeing this as an opportunity to create more jobs
00:11:52> 00:11:54:	and improve the quality of life of all of your
00:11:54> 00:11:54:	citizens,
00:11:54> 00:11:56:	which is a great foundation,
00:11:56> 00:11:59:	and you've already established a strong foundation with your local
00:11:59> 00:12:00:	neighborhood,
00:12:00> 00:12:04:	seabios, to improve that opportunity to close the equity gap
00:12:04> 00:12:07:	from a technical assistance perspective,
00:12:07> 00:12:10:	you have a number of online resources as a city
00:12:10> 00:12:14:	that are available that can help folks navigating the new
00:12:15> 00:12:18:	processes that are part of these changes.
00:12:18> 00:12:19:	Again, there's a number of outside parties.
00:12:19> 00:12:23:	And also nonprofits that also has strategies in that space.
00:12:23> 00:12:25:	On one thing, we're trying to make sure is how
00:12:25> 00:12:28:	we leverage that to make sure it even more folks
00:12:28> 00:12:30:	are involved in aware of the great work that's being
00:12:30> 00:12:33:	done and that leads us to stakeholder awareness,
00:12:33> 00:12:37:	your your outreach processes is used workshops and toll kids
00:12:37> 00:12:41:	and mailers and task forces that involve community members.
00:12:41> 00:12:44:	Again needs to be applauded as to how far you've
00:12:44> 00:12:45:	reached in that space.
00:12:45> 00:12:49:	But how do you make sure that it's actually catching
00:12:49> 00:12:50:	and gathering folks?
00:12:50> 00:12:53:	To be active in partnering with you moving forward as
00:12:53> 00:12:56:	we talk about implementation and then lastly as we talk
00:12:56> 00:12:57:	about innovation.

00:12:57> 00:13:00:	Again, you've LED even in your ask for this panel
00:13:00> 00:13:03:	to ask us to look at distributing the energy resources
00:13:03> 00:13:07:	and other opportunities to meet those goals you're already working
00:13:07> 00:13:10:	on an energy storage project in Kern County.
00:13:10> 00:13:13:	A battery storage project that again is a leading project
00:13:13> 00:13:17:	and you're in proximity is one of the greatest information
00:13:17> 00:13:18:	in technology hubs in the world.
00:13:18> 00:13:21:	So you're really primed to lead in this space.
00:13:21> 00:13:23:	So we really feel like the city of San Jose
00:13:23> 00:13:26:	is in great position to really realize on your goals
00:13:26> 00:13:29:	and activities while pass it tomorrow to talk about some
00:13:29> 00:13:31:	of the barriers that we do see that might be
00:13:31> 00:13:32:	slowing you
00:13:32> 00:13:35:	down. Thanks suzette. So despite the progress made so far
00:13:36> 00:13:40:	by the city on policies and programs to drive electrification
00:13:40> 00:13:43:	and Der's distributed energy resources,
00:13:43> 00:13:45:	particularly in the multifamily sector.
00:13:45> 00:13:47:	We do want to raise it a handful of barriers
00:13:47> 00:13:50:	that are holding back progress to set the stage for
00:13:50> 00:13:51:	a recommendations.
00:13:51> 00:13:53:	I mean if we are going to meet that vision
00:13:53> 00:13:55:	for San Jose in 2030 that Jeff laid out at
00:13:55> 00:13:56:	the beginning,
00:13:56> 00:13:59:	there are some realities to acknowledge.
00:13:59> 00:14:02:	So in those same categories that Jose spoke to before
00:14:02> 00:14:05:	on the planning strategy implementation side of things.
00:14:05> 00:14:08:	We notice that the implementation priorities aren't.
00:14:08> 00:14:13:	Aren't clearly stated and aren't necessarily leveraging the segmented community
00:14:13> 00:14:16:	data that the city has to influence its outreach and
00:14:16> 00:14:17:	implementation efforts,
00:14:17> 00:14:20:	and I think Jose is going to speak to us
00:14:20> 00:14:23:	mud example that might be a good model.
00:14:23> 00:14:25:	On the San Jose Clean Energy and PG and E
00:14:25> 00:14:26:	side of things,
00:14:26> 00:14:29:	those organizations aren't quite as connected as they could be
00:14:29> 00:14:30:	to the cities.
00:14:30> 00:14:36:	Electrification and der Strategies, particularly around grid capacity planning and
00:14:36> 00:14:40:	on site renewable development on the workforce side of things.

00:14:40> 00:14:42:	l mean, we're progress is being made,
00:14:42> 00:14:44:	but there are still challenges around me.
00:14:44> 00:14:48:	P and contractor community not getting educated or bought enough
00:14:48> 00:14:48:	to this.
00:14:48> 00:14:53:	Electrification and Der Wave, particularly those tradespeople and underserved communities.
00:14:53> 00:14:55:	So there's an opportunity there.
00:14:55> 00:14:58:	And there's still a bit of a lack of understanding
00:14:58> 00:15:01:	on the real job creation opportunity here,
00:15:01> 00:15:04:	and how that can impact quality of life on the
00:15:04> 00:15:04:	climate.
00:15:04> 00:15:06:	Smart technical assistance side of things.
00:15:06> 00:15:10:	There are also a number of barriers to to electrification
00:15:10> 00:15:12:	and and Der's on the multifamily side.
00:15:12> 00:15:15:	And one thing that we've noticed is that there isn't
00:15:15> 00:15:19:	yet a central location for technical assistance on multifamily electrification
00:15:19> 00:15:20:	and DRS.
00:15:20> 00:15:22:	Whether it's questions about panel upgrades,
00:15:22> 00:15:25:	transformer sides, electric hot water heating?
00:15:25> 00:15:31:	Resident relocations during retrofits, landlord tenant split incentives.
00:15:31> 00:15:35:	We're missing that. Additionally, on the on the process side
00:15:35> 00:15:36:	of things,
00:15:36> 00:15:39:	there are projects getting stalled in the permitting process and
00:15:39> 00:15:42:	falling through the cracks and owners are also really concerned
00:15:43> 00:15:47:	about triggering bigger code requirements when considering electrification or der
00:15:47> 00:15:50:	specific projects. So some opportunities there.
00:15:50> 00:15:52:	On the stakeholder awareness side,
00:15:52> 00:15:55:	this is another category that you know despite the efforts
00:15:55> 00:15:58:	so far by the city to engage a number of
00:15:58> 00:15:58:	stakeholders,
00:15:58> 00:16:01:	there's still some some room to grow here,
00:16:01> 00:16:04:	and we noticed a lack of trust from across utilities
00:16:04> 00:16:07:	and government and community outsiders.
00:16:07> 00:16:11:	That partially because the community doesn't yet understand the why
00:16:11> 00:16:14:	behind electrification and ND ERS,
00:16:14> 00:16:17:	and how that relates to the quality of life.
00:16:17> 00:16:19:	And then on another stakeholder side of things,

00:16:19> 00:16:23:	the owner and developer community does have cost and logistical
00:16:23> 00:16:24:	concerns.
00:16:24> 00:16:27:	And it's it's especially hard to reach those mom and
00:16:27> 00:16:31:	pop landlords who constitute a significant portion of owners.
00:16:31> 00:16:34:	There also aren't a lot of local San Jose examples
00:16:34> 00:16:38:	of successful all electric der multifamily assets.
00:16:38> 00:16:41:	Whether it's new construction or retrofit projects.
00:16:41> 00:16:45:	And on the innovation side of things.
00:16:45> 00:16:47:	Across the panel, we felt that we're just missing some
00:16:47> 00:16:49:	of those big picture outside the box.
00:16:49> 00:16:53:	Ideas, especially around the distributed energy resource side of things.
00:16:53> 00:16:55:	Granted, some solutions don't exist yet,
00:16:55> 00:16:58:	and whether it's around battery storage or grid interactivity or
00:16:58> 00:17:00:	otherwise been part of that.
00:17:00> 00:17:03:	Maybe because there's just not yet enough collaboration with the
00:17:03> 00:17:05:	local experts on the technology front.
00:17:05> 00:17:08:	These local businesses, I mean.
00:17:08> 00:17:10:	This is Silicon Valley. There's there's something there,
00:17:10> 00:17:13:	and so we we set the stage with this to
00:17:13> 00:17:16:	have Jose start off with some of our policy and
00:17:16> 00:17:18:	program recommendations next.
00:17:20> 00:17:23:	Thanks Marta, and again, here's some of the recommendations.
00:17:23> 00:17:26:	Based off the feedback and some of our analysis and
00:17:26> 00:17:29:	we wanted to start off with the clear implementation priorities
00:17:29> 00:17:31:	and getting stakeholder buying.
00:17:31> 00:17:34:	We see this as an opportunity for the city of
00:17:34> 00:17:36:	San Jose to bring in partners to the table and
00:17:36> 00:17:39:	become a regional leader in this space.
00:17:39> 00:17:40:	So that's gonna involve, you know,
00:17:40> 00:17:42:	say clean energy. It's going to involve beginning.
00:17:42> 00:17:43:	It's going to involve the private sector.
00:17:43> 00:17:46:	It's going to involve all those folks to all be
00:17:46> 00:17:47:	bought into this process and plan.
00:17:47> 00:17:50:	So we think that's imperative.
00:17:50> 00:17:53:	As we move forward and then to simplify those priorities
00:17:53> 00:17:56:	so that there's a space for everyone to be bought,
00:17:56> 00:17:59:	that collaboration will be key to we want to leverage
00:17:59> 00:18:02:	that data for planned implementation prioritization.
00:18:02> 00:18:03:	Again, you guys have tremendous GIS maps.

00:18:03> 00:18:06:	We look through a number of them and we think
00:18:06> 00:18:10:	that can actually guide your implementation strategy and prioritization as
00:18:10> 00:18:12:	to where you're focusing first.
00:18:12> 00:18:14:	I'm showing example here in the slide of what we've
00:18:14> 00:18:15:	done at smuggs.
00:18:15> 00:18:18:	We've actually used that data to come up with our
00:18:18> 00:18:20:	own prioritization process.
00:18:20> 00:18:22:	To identify where we want to focus in this case,
00:18:22> 00:18:25:	our EV charging infrastructure. I think it's something that you
00:18:25> 00:18:27:	can do here in San Jose as well.
00:18:27> 00:18:30:	I'll talk a little bit more about that on two
00:18:30> 00:18:31:	items down.
00:18:31> 00:18:34:	31 provide clear metrics and again going through your documents,
00:18:34> 00:18:36:	there's a number of metrics that identified,
00:18:36> 00:18:39:	but make it clear in in applicable to all of
00:18:39> 00:18:40:	the stakeholders involved,
00:18:40> 00:18:43:	and I think again, that baseline,
00:18:43> 00:18:46:	that you started with a smart plan is a great
00:18:46> 00:18:49:	one to build from and then next make sure that
00:18:49> 00:18:53:	we're really clearly defining the underserved communities in a clear
00:18:53> 00:18:55:	and transparent way. One of the things we heard across
00:18:55> 00:18:56:	the board,
00:18:56> 00:18:57:	we heard terms like equity,
00:18:57> 00:19:00:	low income, disadvantaged communities all with various.
00:19:00> 00:19:02:	The definitions from a federal,
00:19:02> 00:19:04:	state, and local perspective. Yes.
00:19:04> 00:19:07:	Have a great department of equity for the City of
00:19:07> 00:19:08:	San Jose that has clear definitions,
00:19:08> 00:19:11:	but making sure that they apply to the actual implementation
00:19:12> 00:19:12:	plan,
00:19:12> 00:19:15:	there was still confusion amongst many of the stakeholders as
00:19:15> 00:19:16:	to where to start.
00:19:16> 00:19:19:	So I think starting with those definitions will really allow
00:19:19> 00:19:21:	folks to get aligned on where some of those priorities
00:19:21> 00:19:24:	are from an equity standpoint and be able to implement
00:19:24> 00:19:30:	them accordingly. Next slide. And our recommendations in the workforce
00:19:30> 00:19:31:	training space again,
00:19:31> 00:19:35:	this is that opportunity to create stronger alignment to really

00:19:35> 00:19:38:	ensure authentic equity outcomes as a part of this prospect
00:19:38> 00:19:39:	process.
00:19:39> 00:19:42:	So our first recommendation is making sure it is really
00:19:42> 00:19:44:	a clear aligned work worth pathway at the City of
00:19:44> 00:19:47:	San Jose is leading is making sure that the court
00:19:47> 00:19:50:	competencies that you need to be able to execute on
00:19:50> 00:19:53:	the implementation of your strategy are being worked through all
00:19:54> 00:19:56:	the process of the workforce development pathway.
00:19:56> 00:19:59:	Everything from the high schools to the trades.
00:19:59> 00:20:03:	To the unions to the training programs at CEOs,
00:20:03> 00:20:05:	and making sure that those are all aligned with your
00:20:05> 00:20:05:	goals,
00:20:05> 00:20:09:	that goes back to your regional leader role that you
00:20:09> 00:20:11:	heard from Jeff and from us earlier on.
00:20:11> 00:20:14:	Next. Again, we want to use the data in statistics
00:20:14> 00:20:15:	to drive that job demand.
00:20:15> 00:20:19:	Again, we heard some concerns about how real are these
00:20:19> 00:20:19:	jobs?
00:20:19> 00:20:21:	Use that data that we have to be able to
00:20:21> 00:20:24:	make sure that Elsa helps to attract folks and then
00:20:24> 00:20:27:	centralise the information and martyrs going to talk a little
00:20:27> 00:20:30:	bit more about that civilization process and level
	recommendations later
00:20:30> 00:20:30:	on.
00:20:30> 00:20:32:	And then we want to make sure we're levels at
00:20:32> 00:20:34:	the expectations in terms of job creation.
00:20:34> 00:20:36:	So it's really real to those young people who are
00:20:36> 00:20:37:	looking to get in these spaces,
00:20:37> 00:20:40:	or those individuals who are gonna have a transfer into
00:20:40> 00:20:43:	the new roles that are required to meet our goals
00:20:43> 00:20:45:	as a part of your climate smart plan.
00:20:45> 00:20:48:	Three wanna leverage and enhance the local workforce?
00:20:48> 00:20:51:	Seabios again. You've done a great job of doing outreach
00:20:51> 00:20:52:	in that space.
00:20:52> 00:20:55:	But how do you actually align their goals with your
00:20:56> 00:20:56:	goals?
00:20:56> 00:20:58:	We've found in in Sacramento where we work,
00:20:58> 00:21:01:	we've actually been able to work with full flip grid
00:21:01> 00:21:03:	alternatives and had them change their curriculum in terms of
00:21:03> 00:21:05:	what they trained to be able to meet some of
00:21:05> 00:21:08:	our needs. As a part of our 23 climate climate,

00:21:08> 00:21:12:	zero point, I think you can leverage that influence to
00:21:12> 00:21:14:	be able to make sure that workforce is ready to
00:21:14> 00:21:16:	be able to grow in.
00:21:16> 00:21:18:	At the speed that you're looking to do,
00:21:18> 00:21:22:	and then last again, equity is the goal here,
00:21:22> 00:21:24:	so you're going to need to expand that recruitment base.
00:21:24> 00:21:26:	You're going to have to be able to look outside
00:21:26> 00:21:28:	the box and identify those areas where you haven't been
00:21:28> 00:21:29:	able to penetrate deep,
00:21:29> 00:21:32:	and that can leverage culturally relevant outreach.
00:21:32> 00:21:36:	Multi language recruiting and training and then again making sure
00:21:36> 00:21:38:	that the unions are really at the table as a
00:21:38> 00:21:39:	part of that outreach,
00:21:39> 00:21:42:	and make sure that there's inclusion practices in their processes
00:21:42> 00:21:45:	as they'll be key in delivering on that workforce training
00:21:45> 00:21:46:	space.
00:21:46> 00:21:49:	Marta is going to leave next with some recommendations on
00:21:49> 00:21:50:	technical assistance.
00:21:51> 00:21:53:	Thanks Jose, so one thing that that we think around
00:21:53> 00:21:58:	these these challenges and opportunities with technical assistance policies and
00:21:58> 00:22:00:	programs is that we'd love to see a way to
00:22:00> 00:22:05:	smooth those electrification and der technical challenges with a central
00:22:05> 00:22:06:	climatesmart.
00:22:06> 00:22:10:	We're calling it Carbon 0 Hub to smooth those processes
00:22:10> 00:22:13:	by staff to to facilitate that progress.
00:22:13> 00:22:16:	And so this Carbon 0 hub is something that that
00:22:16> 00:22:19:	we've seen across the country in in different localities to
00:22:20> 00:22:20:	great success.
00:22:20> 00:22:24:	It's a central. Information location where all stakeholders can understand
00:22:25> 00:22:27:	everything they need to know around climate.
00:22:27> 00:22:29:	Smart, San Jose and what it means for them.
00:22:29> 00:22:31:	So who are these stakeholders?
00:22:31> 00:22:35:	This is everyone who electrification and Der's touch from.
00:22:35> 00:22:38:	From this panel's perspective, multifamily developers,
00:22:38> 00:22:41:	architects, any peas, the mechanical engineering,
00:22:41> 00:22:44:	plumbing folks, your general contractors,
00:22:44> 00:22:47:	residents and community groups. And then on the landlord side

00:22:47> 00:22:47:	of things,
00:22:47> 00:22:49:	both the large landlord and property owners,
00:22:49> 00:22:52:	as well as the mom and pop folks who have
00:22:52> 00:22:52:	different.
00:22:52> 00:22:53:	Different ways to to reach them.
00:22:53> 00:22:56:	That page will speak to on the communication side.
00:22:56> 00:22:57:	Granted, with all of this,
00:22:57> 00:23:00:	we do want it to have an equity equity lens
00:23:00> 00:23:03:	applied across the hubs support efforts so that it's not
00:23:03> 00:23:06:	just supporting the affluent and resourced Community,
00:23:06> 00:23:10:	but it's it's supporting and reaching the underserved groups who
00:23:11> 00:23:12:	stand to benefit most.
00:23:12> 00:23:15:	And additionally, the hub is more than just a website.
00:23:15> 00:23:18:	I mean this can. This is like a approxi organization
00:23:18> 00:23:21:	that a third party could run or or staff internally
00:23:21> 00:23:22:	to drive awareness,
00:23:22> 00:23:26:	Dr. Education and drive support around the climate smart programs
00:23:26> 00:23:26:	and goals.
00:23:26> 00:23:29:	It does need to be properly staffed and resourced to
00:23:29> 00:23:30:	ensure long term success,
00:23:30> 00:23:33:	and we know that staffing can be a challenge,
00:23:33> 00:23:35:	so that is worth highlighting and.
00:23:35> 00:23:39:	And we also know that this isn't a new concept
00:23:39> 00:23:40:	necessarily in the.
00:23:40> 00:23:45:	Existing building electrification plan draft the EP there is a
00:23:45> 00:23:50:	line about retrofit accelerator to be considered,
00:23:50> 00:23:53:	which is a great start in this hub is even
00:23:53> 00:23:54:	more.
00:23:54> 00:23:56:	And so we see this hub as a way to
00:23:56> 00:23:59:	include instructions on how to how folks can engage with
00:24:00> 00:24:01:	available programs.
00:24:01> 00:24:03:	I mean, there are so many programs already existing and
00:24:03> 00:24:04:	more to be developed,
00:24:04> 00:24:07:	so the hub would help navigate that.
00:24:07> 00:24:10:	It would also hone in on those technical details,
00:24:10> 00:24:13:	both for holistic, integrated design support that Kevin will speak
00:24:13> 00:24:14:	to you,
00:24:14> 00:24:17:	as well As for individual equipment upgrade support that kind
00:24:17> 00:24:20:	of more phased approach for electrification or Der's,
00:24:20> 00:24:23:	and so this would build on current efforts that San

00:24:24> 00:24:27: 00:24:27> 00:24:30:	Jose already has in place with with EEA and others. And this wouldn't also include providing case studies and
	other
00:24:30> 00:24:34:	cost analysis for that technical side of electrification in Der's.
00:24:34> 00:24:36:	And lastly, Molly will speak more to this,
00:24:36> 00:24:40:	but the hub will also showcase all the financing opportunities
00:24:40> 00:24:43:	available to help make that business case pencil.
00:24:43> 00:24:47:	So this is financing from the city finance opportunities from
00:24:47> 00:24:50:	the state and the CDC from utilities from the federal
00:24:50> 00:24:51:	government there.
00:24:51> 00:24:54:	There's a lot, and so it could be aggregated here
00:24:54> 00:24:55:	with the hub.
00:24:55> 00:24:58:	On the additional policies and programmes,
00:24:58> 00:25:01:	tide to a technical piece of electrification and der as
00:25:01> 00:25:03:	we see a huge opportunity to update the vpo.
00:25:03> 00:25:07:	The building Performance Ordinance to add some teeth and integrate
00:25:07> 00:25:08:	electrification and Der's.
00:25:08> 00:25:12:	So this was referenced a little bit in that draft
00:25:12> 00:25:13:	EBEP as well,
00:25:13> 00:25:14:	and we fully support this concept,
00:25:14> 00:25:18:	so we'd love to see that beyond benchmarking requirements which
00:25:18> 00:25:21:	are starting in 2023 to have some compliance options that
00:25:21> 00:25:23:	include electrification,
00:25:23> 00:25:27:	retrofits, and der installations. And then we'd also love to
00:25:27> 00:25:31:	see the program evolve into a full on building performance
00:25:31> 00:25:34:	standard within a few laid letters,
00:25:34> 00:25:37:	later years later. And so there we know that this
00:25:37> 00:25:39:	is kind of included in there a little bit,
00:25:39> 00:25:42:	but we we really want it to be focused as
00:25:42> 00:25:42:	a key,
00:25:42> 00:25:45:	a key element there. We also see a lot of
00:25:45> 00:25:49:	opportunity to simplify the compliance and permitting process,
00:25:49> 00:25:52:	whether it's ensuring a single city staff person,
00:25:52> 00:25:55:	shepherds a project through all the different approval processes,
00:25:55> 00:25:59:	or especially looking at the processes that address the older
00:25:59> 00:26:01:	housing stock on the multifamily side.
00:26:01> 00:26:04:	And just being aware of potential unintended consequences of some
00:26:04> 00:26:07:	of these policies and mandates being thoughtful there,

00:26:07> 00:26:09:	let's go to the next slide.
00:26:09> 00:26:15:	On stakeholder awareness. Our recommendations revolve
	around communicating often and
00:26:15> 00:26:17:	intentionally and equitably,
00:26:17> 00:26:20:	to increase stakeholder awareness and and enthusiasm.
00:26:20> 00:26:23:	And so some of this page will speak to more
00:26:23> 00:26:25:	in in a coming section,
00:26:25> 00:26:27:	but just to tear that up,
00:26:27> 00:26:30:	we see a lot of opportunities to use the programs
00:26:30> 00:26:31:	already in place,
00:26:31> 00:26:34:	so leverage the existing communication channels and build new ones
00:26:34> 00:26:37:	to reach the stakeholders across the board,
00:26:37> 00:26:39:	so that could be using the BPO email list.
00:26:39> 00:26:43:	Engaging with existing community benefits organizations and unions who you
00:26:43> 00:26:45:	have relationships with.
00:26:45> 00:26:46:	The San Jose Chamber of Commerce.
00:26:46> 00:26:49:	Continuing that relationship and beyond that,
00:26:49> 00:26:55:	thinking about starting more communications channels with the California Apartment
00:26:55> 00:26:56:	Association and beyond.
00:26:56> 00:26:59:	It's also important to meet those community members where they
00:26:59> 00:27:01:	are both commercial owners and developers,
00:27:01> 00:27:04:	and also those local residents and seabios.
00:27:04> 00:27:07:	We can't expect them to come to this city like
00:27:07> 00:27:09:	we need to go to them.
00:27:09> 00:27:12:	One way to to start that process and engage those
00:27:12> 00:27:16:	stakeholders is by creating some sort of representative Green Building
00:27:16> 00:27:19:	committee or working group that brings multiple voices to the
00:27:19> 00:27:22:	table. And we've seen this work to great success in
00:27:23> 00:27:26:	areas like Boston and Washington DC and others that we
00:27:26> 00:27:28:	think San Jose would really benefit from.
00:27:28> 00:27:32:	And participants in this working group spam the stakeholders that
00:27:32> 00:27:34:	the city wants to reach and so that talks about
00:27:35> 00:27:35:	city,
00:27:35> 00:27:38:	staff, community residents and activists,
00:27:38> 00:27:42:	multifamily owners and developers, utility representatives and DP,
00:27:42> 00:27:44:	and contractor trades reps. Really,
00:27:44> 00:27:46:	the whole the whole community that's involved in this.

00:27:46> 00:27:49:	We want them to be at the table in this
00:27:49> 00:27:52:	working group and the group would convene monthly,
00:27:52> 00:27:55:	likely to help develop the policies and get local folks
00:27:55> 00:27:56:	bought in.
00:27:56> 00:27:59:	This would. This would also be the place to explore
00:27:59> 00:28:03:	potential mandatory measures that the city has thrown out as
00:28:03> 00:28:03:	ideas.
00:28:03> 00:28:06:	We did not think that we as a panel in
00:28:06> 00:28:08:	3 1/2 days should say which to go for.
00:28:08> 00:28:11:	We we think it's a bigger conversation and so pulling
00:28:11> 00:28:14:	pulling a representative group in to talk about potential options
00:28:14> 00:28:17:	like a reach code for existing buildings,
00:28:17> 00:28:19:	time of replacement, equipment requirements,
00:28:19> 00:28:22:	point of sale opportunities, indoor air quality standards,
00:28:22> 00:28:26:	greenhouse gas mitigation fees, those type of of potential.
00:28:26> 00:28:29:	Measures can be discussed in this group,
00:28:29> 00:28:33:	so Boston Green Ribbon Commission and Washington DC Grill,
00:28:33> 00:28:37:	Green Building Advisory Council or are two great examples of
00:28:37> 00:28:38:	this this concept.
00:28:38> 00:28:43:	Additionally, it's very important that the city showed show it
00:28:43> 00:28:44:	can be done.
00:28:44> 00:28:46:	It's about that trust element,
00:28:46> 00:28:48:	and so one way to start is to feature it
00:28:48> 00:28:53:	and subsidize demonstration projects and best practices so that locals
00:28:53> 00:28:56:	can learn from and trust in both new and existing
00:28:56> 00:28:59:	assets across the city and and these assets need to
00:28:59> 00:29:04:	reach multiple stakeholders and reach multiple multiple cultural demographics,
00:29:04> 00:29:06:	right? So the east side as well as downtown,
00:29:06> 00:29:09:	low rise, multifamily, and high rise.
00:29:09> 00:29:13:	Schools and community centers where folks will will see these
00:29:13> 00:29:17:	electrification and der technologies in the works kind of leaning
00:29:17> 00:29:20:	into the net Zero neighborhoods program.
00:29:20> 00:29:23:	The city is developing these type of opportunities to have
00:29:23> 00:29:26:	those demonstration projects loud and proud.
00:29:26> 00:29:29:	Another way, even faster perhaps,
00:29:29> 00:29:32:	is to hold a citywide design competition for a hypothetical

00:29:32> 00:29:37:	electrification and der projects to increase enthusiasm for these innovations.
00:29:37> 00:29:39:	This has been done to great success in other areas
00:29:40> 00:29:40:	as well.
00:29:40> 00:29:44:	In San Jose could really rally some similar participation and
00:29:44> 00:29:46:	success around this.
00:29:46> 00:29:48:	Lastly, on the stakeholder awareness piece,
00:29:48> 00:29:51:	it's important to report out on success and in progress
00:29:51> 00:29:52:	on a regular basis.
00:29:52> 00:29:56:	Share that good news, highlight what early adopters have achieved
00:29:56> 00:29:59:	as examples for others to follow so the the multifamily
00:29:59> 00:30:03:	owner and developer community really can't help teach others as
00:30:03> 00:30:06:	as they figure this out and make sure that everyone
00:30:06> 00:30:07:	comes along,
00:30:07> 00:30:08:	so I'll pass it to Jose to speak to our
00:30:08> 00:30:10:	last recommendations around innovation.
00:30:11> 00:30:14:	Thanks Marta, and I'll fly through this.
00:30:14> 00:30:18:	We really believe the recommendation is on the innovation side
00:30:18> 00:30:18:	again,
00:30:18> 00:30:22:	is really around cherishing the opportunity to be first to
00:30:22> 00:30:25:	be the world leader and that means leaning into the
00:30:25> 00:30:26:	space of discomfort.
00:30:26> 00:30:29:	Realizing that there may not be examples of how to
00:30:29> 00:30:29:	do it right.
00:30:29> 00:30:32:	But but leaning in that space of creativity,
00:30:32> 00:30:35:	we think by leveraging your proximity,
00:30:35> 00:30:39:	looking at creating innovation, pilots with private Public Partnerships in
00:30:39> 00:30:42:	spaces like energy storage which are already doing.
00:30:42> 00:30:45:	Looking at partnering with Google partner with sales,
00:30:45> 00:30:48:	they state from research and looking at the region in
00:30:48> 00:30:51:	terms of going after some of the funds dollars in
00:30:51> 00:30:53:	in in partnering opportunities,
00:30:53> 00:30:56:	we can really allow for innovation to be created and
00:30:56> 00:30:58:	even higher level than already.
00:30:58> 00:31:00:	We think that leveraging data is going to be extremely
00:31:00> 00:31:02:	important from an innovation standpoint.
00:31:02> 00:31:05:	It can drive again neighborhood centric solutions.
00:31:05> 00:31:07:	We just showed here a map that shows it's a
00:31:07> 00:31:11:	resource from close here that shows where all the EV

00:31:11> 00:31:12:	Chargers are located.
00:31:12> 00:31:14:	You know that. That's one of the goals is trying
00:31:14> 00:31:15:	to figure out how to prioritize that.
00:31:15> 00:31:17:	Leverage the data that you have to be able to
00:31:17> 00:31:18:	drive for that,
00:31:18> 00:31:22:	that infrastructure improvements occur. And make sure this active dashboards
00:31:22> 00:31:23:	to report on what app,
00:31:23> 00:31:25:	what Marta just talked about.
00:31:25> 00:31:29:	The city can see those winds in a real life.
00:31:29> 00:31:33:	Real time perspectives. Look at Creative uses for spaces.
00:31:33> 00:31:37:	For solar energy storage. Der's really look at at at
00:31:37> 00:31:40:	trying to expand on any opportunity to leverage in to
00:31:40> 00:31:44:	meet your climate smart goals and continue to look for
00:31:44> 00:31:46:	creative ways to incentivize community solar,
00:31:46> 00:31:48:	particularly with a focus on multifamily.
00:31:48> 00:31:52:	Again, there's some opportunities in that space that can be
00:31:52> 00:31:55:	leveraged again the microgrid proposal that's going with the Google
00:31:55> 00:31:59:	campus looking at more opportunities to expand those microgrid concepts.
00:31:59> 00:32:02:	Looking at virtual power plants and then making sure that
00:32:03> 00:32:06:	we continue what we're focused on looking fication today.
00:32:06> 00:32:09:	That we're looking at all ways to address the city's
00:32:09> 00:32:11:	carbon goals beyond just electrification.
00:32:11> 00:32:13:	Believe you're already headed in that direction,
00:32:13> 00:32:15:	so some of these may be things that you're already
00:32:15> 00:32:16:	moving.
00:32:16> 00:32:19:	Specifically, we want to encourage you to continue to lean
00:32:19> 00:32:20:	into that space.
00:32:20> 00:32:22:	And with that, I'd like to pass it to Molly.
00:32:22> 00:32:25:	We'll talk about funding and incentives about how to pay
00:32:25> 00:32:26:	for all those new ideas.
00:32:28> 00:32:28:	Thanks so
00:32:28> 00:32:32:	much Jose. I'm so I'm gonna spend a little bit
00:32:32> 00:32:35:	of time today talking about financing and incentives.
00:32:35> 00:32:38:	And 1st, I really want to applaud the city of
00:32:38> 00:32:40:	San Jose for their visionary climate.
00:32:40> 00:32:44:	Smart San Jose plan and their goal of reaching carbon
00:32:44> 00:32:45:	neutrality by 2030,
00:32:45> 00:32:48:	the city has made significant strides through launching San Jose
00:32:48> 00:32:51:	Clean Energy and building on the city's general plan.

00:32:51> 00:32:55:	Envision San Jose 2040 and moving toward 100%
00:32:55> 00:32:59:	renewable energy supply while working to understand and eventually reduce
00:32:59> 00:33:03:	consumption from the building Performance Ordinance and its existing electrification
00:33:03> 00:33:04:	plan,
00:33:04> 00:33:06:	which is currently in draft.
00:33:06> 00:33:07:	As folks have said before,
00:33:07> 00:33:12:	the focus of our panel is on electrifying multifamily housing.
00:33:12> 00:33:15:	Which would be an uphill battle for any jurisdiction,
00:33:15> 00:33:19:	but San Jose faces unique challenges due to the housing
00:33:19> 00:33:20:	crisis.
00:33:20> 00:33:24:	I wanted to point out that nationwide tenants pay their
00:33:24> 00:33:26:	own electricity bills about 96%
00:33:26> 00:33:29:	of the time, so it's imperative that we realize that
00:33:29> 00:33:32:	the renters of San Jose will be impacted directly,
00:33:32> 00:33:34:	both in terms of fuel switching,
00:33:34> 00:33:37:	but also in terms of the upside benefits of energy
00:33:37> 00:33:40:	efficiency and renewable energy generation.
00:33:40> 00:33:43:	Next slide, please. So to me at San Jose is
00:33:43> 00:33:47:	audacious climate reduction and electrification goals.
00:33:47> 00:33:50:	There needs to be an array of financing options for
00:33:50> 00:33:55:	multifamily properties to serve the city's diverse population and diverse
00:33:55> 00:33:56:	housing typologies,
00:33:56> 00:33:59:	funding opportunities, need to be available during the life cycle
00:33:59> 00:34:00:	of a property,
00:34:00> 00:34:04:	from construction through rehab, both moderate and substantial.
00:34:04> 00:34:08:	So every time the building is capitalized and every time
00:34:08> 00:34:10:	the building is rehabbed,
00:34:10> 00:34:13:	there should be progress towards electrification.
00:34:13> 00:34:17:	Many of these options were referenced in the Climatesmart San
00:34:17> 00:34:17:	Jose plan,
00:34:17> 00:34:21:	and we amplified the opportunities that will be a good
00:34:21> 00:34:24:	fit and are adding a few more recommendations.
00:34:24> 00:34:27:	At these recommendations include mortgage finance,
00:34:27> 00:34:35:	midstream financing options, a menu of options for renewable energy
00:34:35> 00:34:38:	from solar leases,
00:34:38> 00:34:40:	Ppa's and also direct ownership.

00:34:40> 00:34:42:	And also collective purchasing power.
00:34:42> 00:34:46:	This can be done at the block or neighborhood scale.
00:34:46> 00:34:51:	Organizations like Solar United Neighbors that started in Washington DC
00:34:51> 00:34:54:	have done this at scale and it actually expanded this
00:34:54> 00:34:56:	program across the country.
00:34:56> 00:34:59:	There there are also some important things that the city
00:34:59> 00:35:02:	can do to provide incentives and reduce friction.
00:35:02> 00:35:04:	Friction for new construction and renovation.
00:35:04> 00:35:07:	I'm going to turn it over to my fellow panelist
00:35:07> 00:35:07:	cabin.
00:35:09> 00:35:10:	Like temporarily pulled the power
00:35:10> 00:35:12:	lines off the houses.
00:35:13> 00:35:17:	I think Paul, you're on talking you're on live.
00:35:17> 00:35:20:	Hi, this is this is Kevin what I do want
00:35:20> 00:35:21:	to talk about?
00:35:21> 00:35:25:	Are some of the incentives and recommendations to motivate some
00:35:25> 00:35:28:	of the building owners to drive their portfolio to carbon
00:35:28> 00:35:31:	neutrality and at the same time come up with and
00:35:31> 00:35:34:	help you know with property owners to combine.
00:35:38> 00:35:42:	Sorry Paul, you're you're live on this.
00:35:42> 00:35:46:	But to help property owners combine electrification and renewable strategies
00:35:46> 00:35:48:	in a way that can be financially beneficial at the
00:35:48> 00:35:49:	same time,
00:35:49> 00:35:52:	some of these recommendations are already mentioned and touched on
00:35:52> 00:35:53:	in the climate smart plan.
00:35:53> 00:35:55:	And we'll skim over those and,
00:35:55> 00:35:57:	and I want to take a little bit deeper,
00:35:57> 00:36:00:	dive into some of the others with electrification.
00:36:00> 00:36:03:	If you're going to some of the property owners had
00:36:03> 00:36:07:	concerns over exploring electrification improvements and worried about whether that
00:36:08> 00:36:11:	was going to trigger non conforming code conditions for existing
00:36:11> 00:36:14:	conditions in their projects, and that was.
00:36:14> 00:36:17:	Both nonconforming code issues as well as abatement issues that
00:36:17> 00:36:19:	might include lead paint,
00:36:19> 00:36:21:	asbestos, mold, those kinds of things.
00:36:21> 00:36:25:	So if the city could maybe communicate some of that

00:36:25> 00:36:28:	to alleviate the fears for some of the building owners
00:36:28> 00:36:33:	that exploring this electrification is not necessarily going to trigger
00:36:33> 00:36:36:	a landslide of additional costs to bring everything up to
00:36:36> 00:36:36:	code.
00:36:36> 00:36:37:	And how that would work.
00:36:37> 00:36:40:	I think that would be helpful to alleviate some of
00:36:41> 00:36:43:	the fear and help accelerate the adoption rate.
00:36:43> 00:36:47:	And then expediting the permit process you're pretty familiar
	with
00:36:47> 00:36:51:	and communicating that the fees and permits people are paying
00:36:51> 00:36:54:	into that for the expedited expedited process would go towards
00:36:54> 00:36:57:	staff so they could continue to make sure they've got
00:36:57> 00:36:59:	the resources to maintain that.
00:36:59> 00:37:03:	I think that would help with giving some confidence that
00:37:03> 00:37:07:	that program was actually going to be effective to some
00:37:07> 00:37:10:	of the stakeholders and then exempting the cost on the
00:37:10> 00:37:13:	excess tax roll is really the concept of.
00:37:13> 00:37:16:	Getting people motivated to do the right thing,
00:37:16> 00:37:19:	but then not increasing their property taxes as a result
00:37:19> 00:37:19:	of that.
00:37:19> 00:37:22:	If that's possible, I think that would show really strong
00:37:22> 00:37:26:	sign of good faith and then also help increase the
00:37:26> 00:37:27:	adoption rate flex codes.
00:37:27> 00:37:30:	I want to kind of talk about briefly a little
00:37:30> 00:37:33:	bit what I mean with allowing flex codes would be
00:37:33> 00:37:35:	for the city to give the staff members at the
00:37:35> 00:37:40:	planning and building department, so flexibility to make decisions around
00:37:40> 00:37:45:	improvements that are contributing to electrification and carbon neutrality.
00:37:45> 00:37:47:	That may bump up against code code issues,
00:37:47> 00:37:51:	or height limitations, so if the buildings at its height
00:37:51> 00:37:52:	limitation,
00:37:52> 00:37:54:	then you can't put solar on because it exceeds the
00:37:55> 00:37:55:	height limitation.
00:37:55> 00:37:58:	Can we make a variance for that or a variance
00:37:58> 00:38:00:	for where you would normally have a roof screen,
00:38:00> 00:38:03:	for example, but that's going to limit the amount of
00:38:03> 00:38:06:	roof space available for solar and shading and those kinds
00:38:06> 00:38:06:	of things.

00:38:06> 00:38:08:	If I'm up against a set back and I want
00:38:08> 00:38:11:	to insulate the outside of my building,
00:38:11> 00:38:13:	can we get some variances to enable those kinds of
00:38:13> 00:38:13:	things?
00:38:13> 00:38:17:	Cantilever ring, solar into? In the public space,
00:38:17> 00:38:19:	those kinds of things where it makes sense and doesn't
00:38:19> 00:38:21:	do a lot of harm is what we're talking about
00:38:21> 00:38:24:	with flex codes and giving the city the flexibility for
00:38:24> 00:38:28:	that. Providing capital for the upfront engineering and design costs
00:38:28> 00:38:29:	would really be,
00:38:29> 00:38:33:	you know, replicating what San Jose clean energy to have
00:38:33> 00:38:36:	Silicon Valley clean energy is doing it.
00:38:36> 00:38:39:	Peninsula Clean energy is doing it and try to get
00:38:39> 00:38:40:	sounds like clean energy,
00:38:40> 00:38:43:	maybe on board to help with some of those upfront
00:38:43> 00:38:43:	costs,
00:38:43> 00:38:46:	density bonuses. I think everybody is.
00:38:46> 00:38:48:	Pretty much familiar with one of the ones I think
00:38:48> 00:38:51:	is maybe the most important and can be the most
00:38:51> 00:38:52:	impactful,
00:38:52> 00:38:55:	especially with regards to the allow.
00:38:55> 00:38:59:	You know, enabling the city to help facilitate property owners
00:38:59> 00:39:02:	to do this in a cost effective financial way with
00:39:02> 00:39:05:	a good return is to be able to provide support
00:39:05> 00:39:08:	for a holistic integrated design approach.
00:39:08> 00:39:11:	And what I mean by that is everything is is
00:39:11> 00:39:15:	related when you're doing an energy efficient retrofit.
00:39:15> 00:39:18:	So if. If one group is over working on the
00:39:18> 00:39:22:	envelope and insulating the walls and putting in new Windows
00:39:22> 00:39:24:	or window film or window inserts,
00:39:24> 00:39:28:	or insulating the roof, another group that's going to affect
00:39:28> 00:39:31:	how much HV AC equipment I need and the sizing
00:39:31> 00:39:32:	of that HV AC equipment.
00:39:32> 00:39:37:	And then if we're putting in new lighting and we're
00:39:37> 00:39:37:	using.
00:39:37> 00:39:41:	Management software two time of use management where you know
00:39:41> 00:39:44:	we're going to have our car charged in the middle
00:39:44> 00:39:45:	of the night.
00:39:45> 00:39:47:	Our dishwasher goes on at three in the morning and
00:39:47> 00:39:49:	our dryer goes on at 1:00 in the morning to

00:39:49> 00:39:51:	help bring those loads down and even those out.
00:39:51> 00:39:54:	That's going to affect my size of my panels and
00:39:54> 00:39:55:	my Transformers.
00:39:55> 00:39:58:	And if all of these folks in different disciplines are
00:39:58> 00:40:02:	designing their systems in isolation of each other,
00:40:02> 00:40:03:	there's no way to do it cost effectively.
00:40:03> 00:40:06:	You can't do it. Everybody has to coordinate and work
00:40:06> 00:40:09:	together because they all affect each other.
00:40:09> 00:40:11:	To be able to drive the the bare minimum or
00:40:11> 00:40:14:	the sizing of all of those things down to the
00:40:14> 00:40:17:	point where you find that space where the vectors of
00:40:17> 00:40:20:	efficacy cross between cost and energy efficiency.
00:40:20> 00:40:23:	And this is kind of a new concept that not
00:40:23> 00:40:25:	a lot of architects or contractors or Subs or are
00:40:25> 00:40:26:	familiar with,
00:40:26> 00:40:29:	and so to the extent the city through a tub
00:40:29> 00:40:32:	or through its staff could help facilitate that,
00:40:32> 00:40:34:	I think it could go a really long way to
00:40:34> 00:40:37:	helping everybody be profitable all the way through the indoor
00:40:37> 00:40:41:	air quality monitoring would be as simple as trying to.
00:40:41> 00:40:44:	Provide occupants with indoor and outdoor sensors to monitor air
00:40:44> 00:40:47:	quality so they can just look and see when the
00:40:47> 00:40:50:	air air quality outside is higher than the air quality
00:40:50> 00:40:52:	inside. Then I know I can open my windows,
00:40:52> 00:40:55:	flush the space, have higher indoor air quality and a
00:40:55> 00:40:58:	better living environment when it's the opposite.
00:40:58> 00:40:59:	The outdoor air quality is not good.
00:40:59> 00:41:02:	I close up my building and keep the air quality
00:41:02> 00:41:02:	higher that way.
00:41:02> 00:41:05:	In the lastly partnering with PG and E is imperative
00:41:05> 00:41:08:	and I know you've heard this a couple of times
00:41:08> 00:41:11:	through this presentation from all of my colleagues.
00:41:11> 00:41:13:	And that's going to continue to be a common theme
00:41:13> 00:41:16:	because we feel it's that important undergoing to electrify the
00:41:16> 00:41:19:	entire city and drive it towards carbon neutrality.
00:41:19> 00:41:23:	By 2030, it's absolutely imperative to have PG and E
00:41:23> 00:41:27:	as a willing and excited participant alongside the city.
00:41:27> 00:41:29:	And with that I'll turn it back over to Molly
00:41:29> 00:41:31:	to further explain how we're going to pay for all
00:41:31> 00:41:32:	this.

00:41:33> 00:41:36:	Great thanks Kevin. So I wanted to speak about the
00:41:36> 00:41:39:	funding that's already available.
00:41:39> 00:41:41:	There are a lot of synergies and funding available at
00:41:41> 00:41:42:	the local,
00:41:42> 00:41:45:	state, and federal level, and a plethora of existing and
00:41:45> 00:41:47:	new funding opportunities.
00:41:47> 00:41:49:	While San Jose has been a leader to fight to
00:41:49> 00:41:53:	mitigate climate change through reducing greenhouse gas emissions,
00:41:53> 00:41:56:	government, industry and philanthropy is catching up.
00:41:56> 00:42:00:	We need all of these resources to be effective.
00:42:00> 00:42:03:	We heard from the city and in stakeholder interviews that
00:42:03> 00:42:06:	alphabet soup of funding options available.
00:42:06> 00:42:12:	California Public Utilities Commission offers the build and tack programs.
00:42:12> 00:42:15:	Soma Self generated incentive program,
00:42:15> 00:42:18:	bayron, PG and E multifamily upgrades program,
00:42:18> 00:42:21:	and more. There are also funding sources that are more
00:42:21> 00:42:24:	flexible and the city should work with the Community to
00:42:24> 00:42:28:	assess priorities and determine the best use of these funds.
00:42:28> 00:42:32:	In my experience, these funds can be used for envelope,
00:42:32> 00:42:37:	electrification, efficiency, and solar energy deployment like CDBG,
00:42:37> 00:42:40:	which is a super flexible form of federal funds,
00:42:40> 00:42:44:	weatherization and LIHEAP. But these funds are also typically used
00:42:44> 00:42:46:	to preserve affordable housing,
00:42:46> 00:42:48:	and so the city needs to look at its priorities
00:42:48> 00:42:49:	and figure out.
00:42:49> 00:42:53:	Where these funds need to be used?
00:42:53> 00:42:56:	The San Jose Clean Energy Hub should be the connection
00:42:56> 00:42:58:	point to these funding sources.
00:42:58> 00:43:02:	Stakeholders did reference that there's a misalignment of incentives for
00:43:02> 00:43:07:	electrification and distributed energy for both new construction and existing
00:43:07> 00:43:09:	multifamily properties.
00:43:09> 00:43:12:	The hub should convene local financing partners,
00:43:12> 00:43:16:	including local lenders, agency finance,
00:43:16> 00:43:23:	multifamily owners. To catalog and map existing funding resources and
00:43:24> 00:43:25:	identify gaps,
00:43:25> 00:43:28:	and that includes these programs referenced here.

00:43:28> 00:43:32:	There also needs to be technical assistance for small mom
00:43:32> 00:43:36:	and pop landlords and specific financing packages to help
00.42.20 > 00.42.27.	them
00:43:36> 00:43:37:	meet their unique needs.
00:43:37> 00:43:39:	Meeting them where they're at.
00:43:39> 00:43:42:	We need to make sure that equity is at the
00:43:42> 00:43:45:	center of what the hub is offering.
00:43:45> 00:43:49:	I will mention before we dive into the other recommendations
00:43:49> 00:43:53:	that there are many housing typologies in San Jose,
00:43:53> 00:43:58:	a multi tenant, single family dwellings fourplex is manufactured housing
00:43:58> 00:44:03:	communities which are going to require specialty financing programs customized
00:44:03> 00:44:06:	for the unique electrification needs.
00:44:06> 00:44:09:	The recommendations that are going to follow are going to
00:44:09> 00:44:14:	address conventional and affordable multifamily properties of five units or
00:44:14> 00:44:14:	more.
00:44:14> 00:44:17:	So let's go to the next slide and drill down
00:44:17> 00:44:22:	and discuss financing opportunities for existing multifamily properties,
00:44:22> 00:44:26:	which is arguably arguably going to be the hardest segment
00:44:26> 00:44:27:	to target.
00:44:27> 00:44:31:	So first, I wanted to mention green mortgage loans.
00:44:31> 00:44:34:	Green mortgage loans are available for for agency,
00:44:34> 00:44:39:	finance, or multifamily, but also we've seen a growth in
00:44:39> 00:44:42:	local lenders offering similar programs.
00:44:42> 00:44:44:	Multifamily owners may be able to.
00:44:44> 00:44:47:	Like pay for energy and water efficiency improvements,
00:44:47> 00:44:51:	electrification and renewable energy via their mortgage,
00:44:51> 00:44:55:	whether they're converting to permanent debt and doing a re
00:44:55> 00:44:57:	fi or a supplemental property,
00:44:58> 00:45:01:	owners typically receive a lower all in interest rate and
00:45:01> 00:45:04:	are able to underwrite a portion of the projected energy
00:45:04> 00:45:07:	and water savings to maximize their loan amount.
00:45:07> 00:45:09:	And this is subject, of course,
00:45:09> 00:45:13:	to normal loan to value and DSCR constraints.
00:45:13> 00:45:17:	Multifamily owners are also able to underwrite a portion of
00:45:17> 00:45:20:	the tenant savings if they can provide actual or sampled
00:45:20> 00:45:24:	data which is available in the city of San Jose,
00:45:24> 00:45:28:	and this will help to overcome the split incentive.
00:45:28> 00:45:31:	Other options include on bill financing.
00:45:31> 00:45:34:	There really needs to be opportunities for kind of midstream

00:45:34> 00:45:38:	financing options and exist in addition to mortgage financing.
00:45:38> 00:45:42:	San Jose Clean Energy could provide on bill financing.
00:45:42> 00:45:46:	This was represented in the climate Smart plan where the
00:45:46> 00:45:50:	payments could be equal or less to the projected energy
00:45:50> 00:45:51:	and water savings.
00:45:51> 00:45:55:	This provides a midstream opportunity for projects at all of
00:45:55> 00:45:59:	all scales to make energy efficiency improvements.
00:45:59> 00:46:03:	And these improvements can be tide to lengthen to the
00:46:03> 00:46:07:	property which can lengthen the payback period I keep.
00:46:07> 00:46:12:	Also I wanna know I keep mentoring water savings.
00:46:12> 00:46:15:	Incentives, and I think that that's going to be really
00:46:15> 00:46:15:	critical,
00:46:15> 00:46:17:	although we're talking about electrification,
00:46:17> 00:46:20:	there's an awful lot of energy used by hot water
00:46:20> 00:46:21:	heating,
00:46:21> 00:46:25:	and so you need to think about both energy efficiency
00:46:25> 00:46:29:	and water efficiency as you kind of March forward on
00:46:29> 00:46:32:	your electrification journey.
00:46:32> 00:46:37:	Other incentives include thinking about maybe forming a green bank
00:46:37> 00:46:40:	or a direct kind of city incentive program,
00:46:40> 00:46:47:	either through. San Jose Clean Energy or another organization?
00:46:47> 00:46:52:	A Green bank could provide credit enhancements using the city's
00:46:52> 00:46:57:	bonding authority or soft debt to fund electrification and renewable
00:46:57> 00:46:58:	energy retrofits.
00:46:58> 00:47:02:	In the form of financing energy audits with an electrification
00:47:02> 00:47:03:	study component,
00:47:03> 00:47:05:	and that would be really critical.
00:47:05> 00:47:09:	We heard from stakeholders that the one stop shop model
00:47:10> 00:47:14:	is very impactful where an implementer or consultant will bring
00:47:14> 00:47:19:	together the financing resources and actually do the work.
00:47:19> 00:47:23:	And we've seen examples of this from contractors like great
00:47:23> 00:47:28:	power and also organizations like Block Power and then finally
00:47:28> 00:47:29:	rebates.
00:47:29> 00:47:34:	So clean energy San Jose does have rebates available,
00:47:34> 00:47:37:	but we need to really target those rebates for multifamily
00:47:37> 00:47:39:	
00:47:39> 00:47:44:	properties for appliances and equipment. Upgrades. If you wanna roll to the next slide great.

00:47:44> 00:47:47:	I would be remiss if we did not touch on
00:47:47> 00:47:53:	new construction while new construction construction electrification is business as
00:47:53> 00:47:54:	usual for San Jose.
00:47:54> 00:47:58:	We've discovered that there's still some obstacles the city and
00:47:58> 00:48:01:	PG and E need to partner on a capacity study
00:48:01> 00:48:05:	to better understand transformer capacity and other constraints on new
00:48:05> 00:48:10:	construction. Making the study publicly available will assist developers with
00:48:10> 00:48:12:	project planning and even existing.
00:48:12> 00:48:16:	Buildings that seek an all electric retrofit.
00:48:16> 00:48:21:	The unforeseen costs of utility side upgrades can be detrimental
00:48:21> 00:48:23:	for project financials.
00:48:23> 00:48:26:	So just quickly to cover the options for new construction.
00:48:26> 00:48:30:	Green building certifications are a great option.
00:48:30> 00:48:36:	Multifamily owners that seek a green building certification can oftentimes
00:48:36> 00:48:39:	get a root all in reduced interest rate on their
00:48:39> 00:48:40:	mortgage loan,
00:48:40> 00:48:46:	and there's usually preferential pricing for certifications that are net
00:48:46> 00:48:50:	zero or towards net zero like passive House lead 0
00:48:50> 00:48:51:	NGBS plus.
00:48:51> 00:48:56:	Zero Energy Living building challenge and more.
00:48:56> 00:48:58:	Again, the Green Bank idea.
00:48:58> 00:49:02:	Specifically setting aside a pool of dollars for pre development
00:49:02> 00:49:03:	funds.
00:49:03> 00:49:06:	We heard Kevin talk about this before for all electric
00:49:06> 00:49:08:	properties for affordable housing.
00:49:08> 00:49:13:	For me, P costs the estimate per project would be
00:49:13> 00:49:16:	about 60,000 to 200,000 per property.
00:49:16> 00:49:20:	To provide that extra layer of technical assistance,
00:49:20> 00:49:23:	as we heard before, the hot dog should also highlight
00:49:23> 00:49:26:	these case studies with diverse building.
00:49:26> 00:49:31:	Typology is. And then finally.
00:49:31> 00:49:33:	I'm going to turn it over to page to talk
00:49:33> 00:49:36:	a little bit more about communications.
00:49:38> 00:49:42:	Thanks Molly communication and outreach is going to continue to
00:49:42> 00:49:45:	be a linchpin to the success of the climate smart

00:49:45> 00:49:46:	plan for San Jose.
00:49:46> 00:49:49:	The city has done a great job of of building
00:49:49> 00:49:53:	their communication and outreach and needs to continue on that
00:49:53> 00:49:59:	path by actively engaging and communicating that continued implementation of
00:49:59> 00:50:01:	this plan throughout the community.
00:50:01> 00:50:05:	That's going to require that the city focus on creating
00:50:05> 00:50:09:	a deep level of trust with your stakeholders.
00:50:09> 00:50:13:	Which include the community, both owners and renters,
00:50:13> 00:50:16:	the multifamily owners, and the developers.
00:50:16> 00:50:19:	PG and E and aligning the city very clearly and
00:50:19> 00:50:23:	very openly with the utilities electrification program and by bringing
00:50:23> 00:50:26:	in the trades who are going to be instrumental over
00:50:26> 00:50:29:	the long haul in helping the city and the community
00:50:29> 00:50:33:	implement their net the necessary changes to make this happen.
00:50:33> 00:50:40:	Next slide. And your. Thank you,
00:50:40> 00:50:44:	a comprehensive communication plan is going to help you tell
00:50:44> 00:50:47:	the Community why this information is important and how it
00:50:47> 00:50:50:	will be organized to target all sectors of the Community.
00:50:50> 00:50:54:	It it should include a history for those that might
00:50:54> 00:50:56:	be new to the Community or new to this idea
00:50:57> 00:50:59:	about how you got to where you are today and
00:50:59> 00:51:03:	to what you Hope City Council will enact in May.
00:51:03> 00:51:06:	It needs to address inclusivity and equity.
00:51:06> 00:51:11:	Digging deeper to identify and actively include the most vulnerable
00:51:11> 00:51:13:	low income and disadvantaged groups.
00:51:13> 00:51:15:	I know that Jose talked about this earlier,
00:51:15> 00:51:19:	but communicating a clear and consistent definition of the different
00:51:19> 00:51:21:	segments that make up the Community,
00:51:21> 00:51:25:	especially low income and disadvantaged groups,
00:51:25> 00:51:29:	will ensure that everyone in the Community is is on
00:51:29> 00:51:33:	the same page as you move forward with this plan.
00:51:33> 00:51:37:	A process should be created to internalize the feedback from
00:51:37> 00:51:38:	your existing efforts.
00:51:38> 00:51:41:	Really important to take that in,
00:51:41> 00:51:44:	filter it and evolve based on that feedback so that
00:51:44> 00:51:48:	you can keep moving forward bigger and better.
00:51:48> 00:51:53:	It should include strategies that effectively communicate with

	these different
00:51:53> 00:51:55:	market segments that you've identified above,
00:51:55> 00:52:01:	acknowledging the different things matter to and motivate different people
00:52:01> 00:52:03:	within your community.
00:52:03> 00:52:07:	It should also strive to communicate in a manner that
00:52:07> 00:52:08:	doesn't create angst,
00:52:08> 00:52:13:	anxiety or anger. Understanding and anticipating some of the barriers
00:52:13> 00:52:18:	and the triggers within the different segments of the community
00:52:18> 00:52:23:	to implementation of the plan and proactively addressing them through
00:52:23> 00:52:27:	something as simple as an FA Q on the 0
00:52:27> 00:52:33:	carbon hub will help remove barriers to conversation and participation.
00:52:33> 00:52:36:	By these different market segments.
00:52:36> 00:52:40:	Next slide. Implementing the communications plan in the community is
00:52:41> 00:52:43:	going to be critical to success in sharing.
00:52:47> 00:52:52:	This program of electrification needs an outreach manager,
00:52:52> 00:52:55:	someone dedicated to the plan and its success,
00:52:55> 00:52:58:	and that should be a priority of the city to
00:52:58> 00:53:01:	ensure that the plan continues to move forward.
00:53:01> 00:53:05:	Staff level support if not found in the budget,
00:53:05> 00:53:09:	can always can also be sourced through grants from the
00:53:09> 00:53:12:	Resilience Corp or America or grants.
00:53:12> 00:53:15:	Investing in creating community based volunteer.
00:53:15> 00:53:20:	Then intern programs that can take your message to the
00:53:20> 00:53:24:	people through St level ambassadors that do door knocks and
00:53:24> 00:53:26:	talk to people.
00:53:26> 00:53:29:	One on one can be very helpful in the community.
00:53:29> 00:53:33:	Make sure that your communications are shared in multiple formats
00:53:33> 00:53:37:	to ensure the comfort of every Community member that's receiving
00:53:37> 00:53:38:	this information.
00:53:38> 00:53:41:	People to whom English is not their first language will
00:53:42> 00:53:45:	often receive information much better if it's in their native
00:53:45> 00:53:46:	language.
00:53:46> 00:53:50:	The city already provides information.
00:53:50> 00:53:53:	In English, Spanish, and most often Vietnamese,
00:53:53> 00:53:58:	expanding on that list of available languages would be

	invaluable
00:53:58> 00:54:02:	to getting the information information out to the community.
00:54:02> 00:54:07:	Low tech methods need to be identified and employed that
00:54:07> 00:54:11:	will help the less tech savvy or for for those
00:54:11> 00:54:12:	who don't,
00:54:12> 00:54:16:	just don't have good access to technology so that they
00:54:16> 00:54:20:	get these the same information that everybody else is getting.
00:54:20> 00:54:23:	Employ virtual or outdoor venues and I know that that
00:54:23> 00:54:26:	the city has already done some of this for those
00:54:26> 00:54:29:	that aren't yet comfortable or are too vulnerable to leave
00:54:29> 00:54:31:	their homes to meet in person.
00:54:33> 00:54:38:	Choose a wide variety of messages of methods to
00.04.00 / 00.04.00.	disseminate
00:54:38> 00:54:40:	factual information.
00:54:40> 00:54:42:	Really, what worked for you in the pandemic don't recreate
00:54:42> 00:54:42:	the.
00:54:42> 00:54:45:	We'll go back and use what you've used before and
00:54:45> 00:54:49:	make sure that that you're getting factual information out to
00:54:49> 00:54:50:	the community.
00:54:50> 00:54:53:	Finally, be sure to include a defined and inclusive and
00:54:54> 00:54:57:	engaging set of processes for ongoing discussion,
00:54:57> 00:55:02:	making sure that the the discussion continues is really important.
00:55:02> 00:55:05:	Create tenant advocacy groups so they can lobby their landlords
00:55:05> 00:55:06:	for improvements.
00:55:06> 00:55:10:	Multifamily owner groups. Get with them to share important.
00:55:10> 00:55:14:	Upside to their investment. In going electric,
00:55:14> 00:55:19:	create an Advisory Council. That or a green Ribbon Commission
00:55:19> 00:55:22:	to make sure that meets on a regular basis.
00:55:22> 00:55:25:	Meeting on a regular basis is very important to make
00:55:25> 00:55:28:	sure that things are on track to address issues and
00:55:28> 00:55:31:	concerns as they come up so that they don't sit
00:55:31> 00:55:34:	in the background and fester and become bigger than they
00:55:34> 00:55:35:	should be.
00:55:35> 00:55:39:	Keeping the conversation active, alive and relevant keeps the project
00:55:39> 00:55:42:	and the electrification plan moving forward.
00:55:42> 00:55:47:	Next slide. The most important part of this plan is
00:55:47> 00:55:50:	the strategy for outreach.
00:55:50> 00:55:54:	Actually taking this and getting the message into the
	community.

00:55:54> 00:55:56:	That's for the city can get the most bang for
00:55:56> 00:55:57:	its buck.
00:55:57> 00:56:01:	Investing city dollars to guarantee getting this information into the
00:56:01> 00:56:05:	community in a manner that they will successfully receive it.
00:56:05> 00:56:08:	The existing plan is identifies good life 2.0 as a
00:56:08> 00:56:09:	means of,
00:56:09> 00:56:15:	among other things, targeting economic exclusivity and identifying technology enablers.
00:56:15> 00:56:19:	Great ideas. Are found in that good life 2.0 plan
00:56:19> 00:56:20:	building on that.
00:56:20> 00:56:25:	The city should identify impactful venues where you can have
00:56:25> 00:56:26:	an informational presence,
00:56:26> 00:56:30:	public meetings, city sponsored work sessions,
00:56:30> 00:56:35:	HO and Co-op meetings, setting up booths at community meetings,
00:56:35> 00:56:39:	fairs and festivals, attending service organization meetings,
00:56:39> 00:56:45:	and professional meetings. Casual settings where people are relaxed will
00:56:45> 00:56:50:	provide the greatest opportunities for your message to be heard.
00:56:50> 00:56:54:	Use the 0 carbon hub to provide information and technical
00:56:54> 00:56:58:	assistance and just plain information for people who hear about
00:56:58> 00:57:01:	this and say I want to learn more.
00:57:01> 00:57:03:	They're they walk by the booth at a festival they
00:57:03> 00:57:04:	hear about it.
00:57:04> 00:57:06:	They're like, well, what's that all about?
00:57:06> 00:57:08:	They want to go to the hub and they want
00:57:08> 00:57:11:	to get all the information that they can on what
00:57:11> 00:57:11:	this is about.
00:57:11> 00:57:14:	Develop a newsletter that can be sent out on a
00:57:14> 00:57:16:	regular basis with updates on new projects,
00:57:16> 00:57:20:	new initiatives, and demonstration pilot projects that are that are
00:57:20> 00:57:23:	going to be coming to that are going to be
00:57:23> 00:57:26:	coming to fruition that everybody can can take a look
00:57:26> 00:57:30:	at. Develop demonstrations that you can take into the community
00:57:30> 00:57:33:	that show what the equipment looks like and how it
00:57:33> 00:57:34:	will function.
00:57:34> 00:57:40:	For example, side-by-side cooking demonstrations on a gas stove versus
00:57:40> 00:57:41:	an electric stove.

00:57:41> 00:57:44:	What does an instant hot water heater look like?
00:57:44> 00:57:48:	Give out inexpensive air quality meters so that people can
00:57:48> 00:57:52:	monitor their air if they currently have gas appliances,
00:57:52> 00:57:55:	find and I know that the city is the early
00:57:55> 00:57:56:	on in this process,
00:57:56> 00:57:59:	but as you start to get single family homes or
00:57:59> 00:58:01:	small apartment buildings that electrify,
00:58:01> 00:58:06:	find a handful of those buildings and create a parade
00:58:06> 00:58:07:	of homes.
00:58:07> 00:58:10:	Allow people to come in and show them what full
00:58:10> 00:58:12:	electrification looks like.
00:58:12> 00:58:16:	So that it doesn't so that the unknown doesn't become
00:58:17> 00:58:19:	a barrier in their minds.
00:58:19> 00:58:23:	Next slide. So where does San Jose start on this
00:58:23> 00:58:25:	next phase of your journey?
00:58:25> 00:58:27:	As as we've said throughout this presentation,
00:58:27> 00:58:31:	start at the beginning, you urine and eat in the
00:58:31> 00:58:32:	unique position.
00:58:32> 00:58:35:	Own your leadership role in this plan,
00:58:35> 00:58:40:	solidify the city's trusted relationships with its constituents
	and its
00:58:40> 00:58:41:	partners,
00:58:41> 00:58:44:	especially PG and E, PG and E has a website
00:58:44> 00:58:48:	that is dedicated to the electrification of homes and its
00:58:48> 00:58:49:	benefits.
00:58:49> 00:58:51:	Bringing PG and E to the table with you as
00:58:52> 00:58:52:	a partner.
00:58:52> 00:58:57:	Is a powerful statement for the community to see in
00:58:57> 00:58:59:	making this plan happen.
00:58:59> 00:59:04:	Start by talking to some of your largest property owners.
00:59:04> 00:59:08:	Multifamily single family home portfolio owners.
00:59:08> 00:59:11:	Show them the win win win.
00:59:11> 00:59:16:	Of electrification, energy efficiency leads to reduced operating expenses,
00:59:16> 00:59:22:	increased net operating income and increased property values while reducing
00:59:22> 00:59:24:	overall tenant costs.
00:59:24> 00:59:29:	This leads to tenant stability and lower turnover.
00:59:29> 00:59:32:	This is a great story to share with your community
00:59:32> 00:59:35:	and effective and robust communication about the why,
00:59:35> 00:59:38:	the how and the what.
00:59:38> 00:59:41:	Will help everybody in the community realize that the time
00:59:42> 00:59:42:	is right now.

00:59:48> 00:59:53:	Great thank you page. I've noticed that we've got some
00:59:53> 00:59:56:	questions and comments in the chat,
00:59:56> 01:00:00:	and it occurs to me that it would be beneficial
01:00:00> 01:00:05:	for the panel if we direct your questions there because.
01:00:05> 01:00:07:	In terms of next steps,
01:00:07> 01:00:11:	we're going to be taking this presentation and fleshing it
01:00:12> 01:00:14:	out more as a full report,
01:00:14> 01:00:17:	and so having a document having documentation of those questions
01:00:17> 01:00:20:	and responses would be would be helpful.
01:00:20> 01:00:23:	So for those of you that that have some questions
01:00:23> 01:00:24:	or comments,
01:00:24> 01:00:28:	we welcome those. We just ask if possible to share
01:00:29> 01:00:30:	those via the chat,
01:00:30> 01:00:33:	so just looking at the at the chat,
01:00:33> 01:00:36:	Carol made a comment about BPO.
01:00:36> 01:00:40:	Already including prescriptive electrification language,
01:00:40> 01:00:44:	Jose or Marta? Is there anything you might want to
01:00:45> 01:00:46:	add add to that?
01:00:51> 01:00:52:	Sure I I would say that I I saw that
01:00:52> 01:00:54:	as as it came through as well.
01:00:54> 01:00:57:	So thank you, Carol. As much as can be highlighted
01:00:57> 01:01:00:	and incorporated and and very clearly up front part of
01:01:00> 01:01:04:	that that BPO beyond benchmarking requirements options I I think
01:01:04> 01:01:07:	that's going to be great so we we may have
01:01:07> 01:01:10:	3 1/2 days where we're doing our best to incorporate
01:01:10> 01:01:10:	it.
01:01:10> 01:01:12:	Also assuming it's in there,
01:01:12> 01:01:12:	that's terrific.
01:01:14> 01:01:17:	Right? Let's see Diane. How do we require and encourage
01:01:17> 01:01:22:	this transition to fully electric when lead times inexpensive,
01:01:22> 01:01:25:	PG and E service upgrades are required as they normally
01:01:25> 01:01:28:	are are far beyond the budget and expertise is smaller
01:01:28> 01:01:29:	landlords.
01:01:31> 01:01:35:	I can help with that if you want.
01:01:35> 01:01:35:	Yeah,
01:01:35> 01:01:36:	go ahead Kevin. You know
01:01:36> 01:01:37:	one of the things Dan is
01:01:38> 01:01:40:	in, the buildings we've worked on in the past.
01:01:40> 01:01:45:	When we're using that integrative holistic design process that I
01:01:45> 01:01:47:	spoke about earlier,

01:01:47> 01:01:50:	we're able to get the energy use intensity or the
01:01:50> 01:01:53:	amount of energy a building needs to operate.
01:01:53> 01:01:55:	You know, down to about 25%
01:01:55> 01:01:58:	of what it was before we do the renovation through
01:01:58> 01:02:00:	different building methodologies.
01:02:00> 01:02:01:	When it's done in a in a thoughtful,
01:02:01> 01:02:04:	holistic way. And so I think that.
01:02:04> 01:02:07:	Your points are really good one,
01:02:07> 01:02:10:	and in general there will be some of those upgrades
01:02:10> 01:02:10:	needed.
01:02:10> 01:02:13:	But you know the first step is to get the
01:02:13> 01:02:16:	envelope and you know some of the other dynamics down
01:02:16> 01:02:19:	the use of energy down as much as possible through
01:02:19> 01:02:24:	the envelope through energy efficient appliances through software that will
01:02:24> 01:02:25:	manage summer time of use.
01:02:25> 01:02:29:	Maybe some battery storage backup along in conjunction with your
01:02:29> 01:02:30:	solar,
01:02:30> 01:02:33:	those kinds of things to maybe reduce or minimize the
01:02:33> 01:02:36:	amount of panel upgrades that are necessary.
01:02:37> 01:02:40:	I jump in there and add something as well.
01:02:40> 01:02:43:	Go ahead, Jose, right? Great insight Kevin and I think
01:02:43> 01:02:46:	that I mean in reading the question in terms of
01:02:46> 01:02:48:	how we encourage the transition.
01:02:48> 01:02:50:	One of the things we heard in talking with P
01:02:50> 01:02:52:	Jeannie or one thing we're encouraging,
01:02:52> 01:02:55:	is again making sure that there's some real partnership,
01:02:55> 01:02:59:	formal intentional partnerships and collaboration and moving this initiative forward.
01:02:59> 01:03:00:	So again, kudos to the City of San Jose and
01:03:00> 01:03:01:	moving this direction,
01:03:01> 01:03:05:	but bringing even more people to the table will be
01:03:05> 01:03:08:	imperative when I say two is in our conversations with
01:03:08> 01:03:09:	some of.
01:03:09> 01:03:10:	For the feedback we received from PG and E,
01:03:10> 01:03:14:	PG and E is far more able to be able
01:03:14> 01:03:17:	to do some of this transition.
01:03:17> 01:03:20:	If it's neighborhood focused and there's large swaths of properties
01:03:20> 01:03:22:	that are involved and engaged,
01:03:22> 01:03:24:	so finding ways to align in that pace may,

01:03:24> 01:03:27:	at least in the short term or reducing the lead
01:03:27> 01:03:28:	time expenses,
01:03:28> 01:03:31:	it may not necessarily address all of all of your
01:03:31> 01:03:32:	questions,
01:03:32> 01:03:34:	but I think there's an opportunity in collaboration in addition
01:03:34> 01:03:35:	to Kevin's comments.
01:03:36> 01:03:38:	And you wanted to add?
01:03:38> 01:03:41:	Absolutely thanks Jeff. Even on top of what what Kevin
01:03:41> 01:03:42:	and Jose had mentioned,
01:03:42> 01:03:46:	we think there's a huge workforce opportunity to rally some
01:03:46> 01:03:47:	huge campaigns around.
01:03:47> 01:03:50:	Some of these upgrades that are harder to pencil or
01:03:50> 01:03:53:	harder for for outside groups to incentivize.
01:03:53> 01:03:57:	So we we heard an example during our stakeholder interviews
01:03:57> 01:04:01:	and bear with me in LAA couple decades ago.
01:04:01> 01:04:03:	There was a big push for water efficiency,
01:04:03> 01:04:06:	and so the city worked to get every single toilet.
01:04:06> 01:04:10:	We could retrofitted to be a higher efficiency toilet and
01:04:10> 01:04:13:	the locality increase their number of residents,
01:04:13> 01:04:17:	but didn't increase the water consumption because they utilized CEOs
01:04:17> 01:04:20:	that they already had relationships with around a huge job
01:04:20> 01:04:24:	development strategy to replace those toilets and so it's a
01:04:24> 01:04:28:	it's a potential parallel example where there's a huge opportunity
01:04:28> 01:04:31:	to get these panels and services upgraded,
01:04:31> 01:04:33:	and if the city can rally a big campaign with
01:04:33> 01:04:36:	workforce development around that to a creative potential.
01:04:36> 01:04:39:	Solution to to consider similarly,
01:04:39> 01:04:43:	even beyond that with with the Solar and Der Energy
01:04:43> 01:04:45:	storage side of things as well.
01:04:45> 01:04:47:	If there's a big roof replacement going on,
01:04:47> 01:04:51:	if there's workforce training to not only train those roofers
01:04:51> 01:04:53:	on how to also do solar,
01:04:53> 01:04:57:	but additionally subsidize the cost of solar when doing a
01:04:57> 01:04:58:	roof replacement,
01:04:58> 01:05:00:	there's a real opportunity for jobs,
01:05:00> 01:05:06:	jobs, development, and decarbonisation improvements in
	unison.
01:05:06> 01:05:09:	So we we couldn't get through all of our recommendations
01:05:09> 01:05:10:	in one hour,
01:05:10> 01:05:11:	so the report will have more.

01:05:11> 01:05:14: 01:05:14> 01:05:14:	But that's just an example of some additional ideas we had.
01:05:17> 01:05:19:	Eric had some who is.
01:05:19> 01:05:24:	Is both an electrical contractor and architectural designer had
01.05.19> 01.05.24.	some
01:05:24> 01:05:29:	really good insights relative to the code talking about float,
01:05:29> 01:05:32:	float time and and circuits.
01:05:32> 01:05:34:	Kevin, do you want to maybe take a look at
01:05:34> 01:05:36:	that and and offer a perspective?
01:05:37> 01:05:41:	Well, I think he's got some good points.
01:05:41> 01:05:43:	You know, it's basically I think if I or if
01:05:43> 01:05:45:	I read that right earlier,
01:05:45> 01:05:49:	you're talking about using time of use management and other
01:05:49> 01:05:53:	methodologies to just even out the the loads throughout the
01:05:53> 01:05:55:	throughout the day,
01:05:55> 01:05:58:	which again, you know the software and whatnot and and
01:05:58> 01:06:03:	equipment that's available is getting more and more sophisticated to
01:06:03> 01:06:04:	enable that.
01:06:04> 01:06:06:	And that's only going to continue to get better,
01:06:06> 01:06:08:	but I think it's a combination of that and what
01:06:08> 01:06:10:	Jose and was talking about,
01:06:10> 01:06:11:	what Marta was talking about.
01:06:11> 01:06:13:	It's going to take everybody working together.
01:06:13> 01:06:15:	It's a huge. It's a huge task,
01:06:15> 01:06:17:	but to martyrs point, I think it creates a huge
01:06:17> 01:06:20:	opportunity as well to get everybody's energy use down and
01:06:20> 01:06:22:	and when you're doing that,
01:06:22> 01:06:24:	by the way, you know there's two things we're not
01:06:24> 01:06:27:	talking about that's lowering your bills and your operating expenses,
01:06:27> 01:06:29:	which is great for the occupants,
01:06:29> 01:06:32:	and nobody's been talking about the benefit to the environment
01:06:32> 01:06:32:	as well.
01:06:32> 01:06:35:	So I think it's going to take all these parties
01:06:35> 01:06:36:	coming from different angles.
01:06:38> 01:06:43:	Right, Carrie asked a question about multi family detached renters
01:06:43> 01:06:45:	and what they pay for water.
01:06:45> 01:06:49:	Raising. A good question, Laura chimed in on on that.
01:06:51> 01:06:55:	Kerry was there anything else that you wanted to delve
01:06:55> 01:06:56:	into on that?

01:06:56> 01:06:57:	No,
01:06:57> 01:06:59:	I think I think through the chat we we resolved
01:06:59> 01:07:01:	it all that it looks like it.
01:07:01> 01:07:05:	Not particular situation. There is a benefit to
01:07:05> 01:07:08:	the property owner, which I think is important for us
01:07:08> 01:07:09:	to remember and leverage.
01:07:09> 01:07:12:	And then Neil also offered a perspective on that.
01:07:12> 01:07:17:	So we we thank thank everybody for that.
01:07:17> 01:07:20:	And Carol, thanks for your your good question and and
01:07:20> 01:07:22:	pointing out that that earlier point.
01:07:22> 01:07:24:	Glad you were able to join us.
01:07:27> 01:07:30:	Let's see, Julie had a had a comment regarding the
01:07:30> 01:07:33:	building Performance Ordinance.
01:07:33> 01:07:34:	Julie, did you want to expand on that at all?
01:07:37> 01:07:39:	Yeah, I just wanted to make sure.
01:07:39> 01:07:41:	I mean, we do think there are some
01:07:41> 01:07:42:	opportunities still with
01:07:42> 01:07:45:	the building Performance Ordinance and including some of
	what you
01:07:45> 01:07:46:	attention.
01:07:46> 01:07:50:	It doesn't mention electrification as an option,
01:07:50> 01:07:52:	but it's not a requirement.
01:07:52> 01:07:52:	And it's
01:07:53> 01:07:55:	it's just one of many options that are in there
01:07:55> 01:07:56:	for built.
01:07:56> 01:07:58:	And it only applies to buildings that are out of
01:07:58> 01:07:58:	compliance,
01:07:58> 01:08:03:	so you know not meeting certain requirements in the the
01:08:03> 01:08:04:	BPO.
01:08:04> 01:08:07:	So we are. We're looking forward to hearing more about.
01:08:07> 01:08:10:	Some of the recommendations that you have on that
01:08:10> 01:08:11:	side will look at those.
01:08:12> 01:08:14:	Hey Jeff, is it possible for me to go back
01:08:14> 01:08:17:	to the the multifamily question and you just add 1
01:08:17> 01:08:17:	little spin?
01:08:17> 01:08:18:	Yeah,
01:08:18> 01:08:20:	of course of course. Please go ahead,
01:08:20> 01:08:22:	Jose. One
01:08:22> 01:08:25:	of the things that we've found again this is you're
01:08:25> 01:08:27:	gonna hear me bang on data a lot.
01:08:27> 01:08:29:	The city has a lot of information,
01:08:29> 01:08:32:	a lot of data on the housing stock that exists.

01:08:32> 01:08:35:	If you're able to identify where love that multi family
01:08:35> 01:08:39:	housing stock exists where you have those smaller landlords and
01:08:39> 01:08:41:	they're able to consolidate those into a a pilot,
01:08:41> 01:08:45:	for example, you can significantly reduce some of those costs,
01:08:45> 01:08:47:	particularly in terms of launching and create a model that
01:08:48> 01:08:50:	could be implemented throughout other parts of the neighborhood.
01:08:50> 01:08:52:	So this is where I think.
01:08:52> 01:08:55:	San Jose, leveraging that data set to help in that
01:08:55> 01:08:56:	prioritization process,
01:08:56> 01:08:59:	would really be effective in at least addressing some of
01:08:59> 01:09:00:	the near term cost concerns.
01:09:00> 01:09:05:	And again, that's implementation goes through that reduce the cost
01:09:05> 01:09:05:	overall.
01:09:05> 01:09:07:	Yeah, in the long term.
01:09:10> 01:09:11:	Can I add something
01:09:11> 01:09:16:	jacked to what Julie had said about the building performance
01:09:16> 01:09:17:	ordinance?
01:09:17> 01:09:21:	So it just kind of been looking at?
01:09:21> 01:09:24:	Where your building performance ordinance is today and kind of
01:09:24> 01:09:27:	where you want to go in terms of electrification,
01:09:27> 01:09:30:	we did see that there's a tremendous opportunity to adopt
01:09:30> 01:09:32:	A new building performance standard,
01:09:32> 01:09:35:	and I think the Institute for Market Transformation has done
01:09:35> 01:09:37:	a lot of great resource work for you.
01:09:37> 01:09:41:	Putting together resources. So there's a sample ordinance that you
01:09:41> 01:09:43:	can kind of like lift from and customize for your
01:09:43> 01:09:43:	city.
01:09:43> 01:09:46:	I will say, I think it's going to be really
01:09:46> 01:09:48:	beneficial for the city to to tap into.
01:09:48> 01:09:51:	I know you're engaged with the US sustainability.
01:09:51> 01:09:54:	Directors network, but to look at what other cities are
01:09:54> 01:09:55:	doing like New York,
01:09:55> 01:09:58:	I mean that the housing crisis that you're facing is
01:09:58> 01:09:58:	very similar.
01:09:58> 01:10:02:	You know, to places like New York City in terms
01:10:02> 01:10:07:	of high costs and so just watching how they evolve
01:10:07> 01:10:08:	their process,

01:10:08> 01:10:10:	I think will will. You'll be able to learn a
01:10:10> 01:10:12:	lot of lessons from that that you can adopt for
01:10:12> 01:10:12:	San Jose.
01:10:12> 01:10:15:	So just just keep an eye on what other cities
01:10:15> 01:10:15:	are doing.
01:10:15> 01:10:18:	I think that that will be will pay big dividends.
01:10:19> 01:10:21:	And and if I could add to that Jeff to
01:10:21> 01:10:24:	only going on with with the the White House recently
01:10:24> 01:10:26:	announcing that a big coalition,
01:10:26> 01:10:31:	coalition of cities and localities to encourage strengthened building performance
01:10:31> 01:10:32:	standards,
01:10:32> 01:10:34:	I think there's going to be even more coming out
01:10:34> 01:10:35:	of that that you'll be able to learn from.
01:10:35> 01:10:37:	Or if it's not too late to join that coalition
01:10:37> 01:10:38:	and be a part of it,
01:10:38> 01:10:41:	that could be a valuable way to to plan ahead
01:10:41> 01:10:41:	too.
01:10:44> 01:10:44:	Great.
01:10:46> 01:10:57:	Other questions, comments, observations. OK.
01:10:57> 01:11:00:	Great well again on behalf of the panel,
01:11:00> 01:11:03:	our professional colleagues at ULI.
01:11:03> 01:11:06:	And myself, I just want to thank you all for
01:11:06> 01:11:10:	the privilege and being able to come and and engage
01:11:10> 01:11:12:	virtually with your community.
01:11:12> 01:11:14:	Unfortunately, and I live in Indianapolis,
01:11:14> 01:11:18:	believe me I would have loved to come to San
01:11:18> 01:11:18:	Jose.
01:11:18> 01:11:22:	I just appreciate the opportunity to help.
01:11:22> 01:11:25:	Hopefully a little bit along your along your journey and
01:11:25> 01:11:28:	I'm just again applaud you as the panel has for
01:11:28> 01:11:31:	the efforts you have done will continue to monitor what
01:11:31> 01:11:33:	you're doing with great interest in pride.

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