

Event Session

Policy Innovations to Increase Production

Date: February 25???26, 2025

00:00:01> 00:00:01:	I think he.
00:00:01> 00:00:03:	Switched, so good afternoon.
00:00:06> 00:00:09:	Usually in the South, when we say good afternoon, all
00:00:09> 00:00:10:	attention comes to the same.
00:00:11> 00:00:12:	So we're going to try one more time.
00:00:12> 00:00:13:	Good afternoon.
00:00:13> 00:00:14:	Good afternoon.
00:00:14> 00:00:17:	I am so elated to be here with you today.
00:00:17> 00:00:20:	My name is Terry Lee, and I have the opportunity
00:00:20> 00:00:22:	to serve not just as your moderator, but as the
00:00:22> 00:00:22:	President and CEO of the Housing Authority for the City
00:00:22> 00:00:25:	of Atlanta, GA today.
00:00:23> 00:00:28:	Absolutely.
00:00:27> 00:00:28:	You know what?
00:00:29> 00:00:30:	
00:00:30> 00:00:32:	Thank you, Sir.
00:00:30> 00:00:32: 00:00:32> 00:00:34:	My vice chair is here, and so I want her
	to know I got an applause before I can start
00:00:35> 00:00:35:	talking.
00:00:37> 00:00:38:	But you know what?
00:00:38> 00:00:41:	When I think about it, this panel has 60 minutes
00:00:41> 00:00:44:	to solve all the world's problems when it comes to
00:00:44> 00:00:45:	housing affordability.
00:00:46> 00:00:48:	And I think we may not be able to do
00:00:48> 00:00:51:	it, but I do believe we'll have the opportunity to
00:00:51> 00:00:54:	have a robust discussion on what housing actually means.
00:00:54> 00:00:56:	If you could go back to the first slide, that'll
00:00:56> 00:00:56:	be helpful.
00:00:57> 00:01:00:	And so our panel today will share with you innovations
00:01:00> 00:01:02:	not just here from the city of Atlanta, but innovations

00:01:02> 00:01:05:	across the country as to how other cities are addressing
00:01:05> 00:01:06:	their housing problems.
00:01:06> 00:01:08:	How many of you are in a city with a
00:01:08> 00:01:09:	housing crisis?
00:01:10> 00:01:10:	Everybody.
00:01:11> 00:01:13:	How many of you have figured it out?
00:01:14> 00:01:17:	So you are absolutely in the right room today.
00:01:17> 00:01:19:	Today we have 5 four.
00:01:19> 00:01:22:	It's extreme national experts to share with us their thoughts
00:01:22> 00:01:26:	and their concepts on how they are addressing housing affordability
00:01:26> 00:01:27:	in their city.
00:01:27> 00:01:30:	We have with us Don Arnold would invest Atlanta as
00:01:30> 00:01:34:	well as Mike Kinsella would up for growth, Edward Pinto
00:01:34> 00:01:38:	with American Enterprise Institute and then our very own Jeff
00:01:38> 00:01:40:	Koski with the KB Advisory Group.
00:01:41> 00:01:44:	So each panelist will introduce themselves no more than two
00:01:44> 00:01:47:	minutes and then we'll go right into questions.
00:01:48> 00:01:49:	So, Jeff, I'll start with you.
00:01:49> 00:01:49:	Sure.
00:01:49> 00:01:50:	Thank you, Terry.
00:01:50> 00:01:50:	Appreciate it.
00:01:51> 00:01:54:	Again, Jeff Koski, President and owner of KB Advisory Group.
00:01:54> 00:01:57:	We are a local consulting firm here in Atlanta.
00:01:58> 00:02:01:	We work on housing issues throughout the Southeast as well
00:02:01> 00:02:03:	as economic development issues.
00:02:03> 00:02:06:	
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00:02:06> 00:02:08:	Most of our clients are are small and medium sized cities and counties in the Southeast.
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00:02:08> 00:02:10:	cities and counties in the Southeast. And so we do a lot of work trying to
00:02:08> 00:02:10: 00:02:11> 00:02:14:	cities and counties in the Southeast. And so we do a lot of work trying to figure out housing and trying to figure out how the
00:02:08> 00:02:10: 00:02:11> 00:02:14: 00:02:14> 00:02:17:	cities and counties in the Southeast. And so we do a lot of work trying to figure out housing and trying to figure out how the public and private sector can work together to, to enhance
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00:02:43> 00:02:44:	Atlanta.
00:02:44> 00:02:47:	For those that may not know Invest Atlanta and what
00:02:47> 00:02:49:	we do, we are actually the city of Atlanta's economic
00:02:50> 00:02:50:	development arm.
00:02:51> 00:02:55:	So in addition to being charged with growing the city
00:02:55> 00:03:00:	by leaps and bounds and population driving capital investment, we
00:03:00> 00:03:05:	also administer about 20 affordable housing programs and initiatives.
00:03:06> 00:03:09:	I think some of you all will see tomorrow one
00:03:09> 00:03:11:	of our projects that we're so proud of and I'm
00:03:12> 00:03:14:	sure Terry's going to hit on it to Peachtree.
00:03:14> 00:03:17:	We now are the owners of our 41 story office
00:03:18> 00:03:21:	building that we're converting to residential.
00:03:21> 00:03:26:	So interesting concept and couldn't speak more to public private
00:03:26> 00:03:29:	partnerships, but happy to be here.
00:03:29> 00:03:32:	I do have the pleasure of serving as the Chair
00:03:32> 00:03:36:	of the National Association of Local Housing Finance Agencies out
00:03:36> 00:03:36:	of DC.
00:03:37> 00:03:40:	So I've spent a lot of time lately in DC
00:03:40> 00:03:43:	making sure that we can keep this train moving with
00:03:43> 00:03:45:	our federal funding.
00:03:45> 00:03:48:	We have a robust pipeline here in Atlanta and over
00:03:49> 00:03:52:	70% of our deals are dependent on federal funds.
00:03:52> 00:03:54:	So happy to be here so.
00:03:55> 00:03:56:	Thank you, Don Ed.
00:03:57> 00:03:58:	Hi, I'm Ed Pinto.
00:03:58> 00:04:01:	I'm the Co director and Co founder of the American
00:04:01> 00:04:03:	Enterprise Institute's Housing Center.
00:04:05> 00:04:12:	AEI is a nonpartisan, nonprofit, charitable organization, academic institution.
00:04:12> 00:04:14:	We do in the housing Center, of course, does housing
00:04:14> 00:04:14:	research.
00:04:14> 00:04:19:	Our motto is data, turning data into information, information into
00:04:19> 00:04:21:	knowledge, knowledge into action.
00:04:21> 00:04:24:	And so I hope to impart some of those that
00:04:24> 00:04:25:	knowledge and action.
00:04:26> 00:04:29:	What I'll be covering when we get to the discussion
00:04:29> 00:04:33:	is how to unleash the free market to achieve housing
00:04:33> 00:04:34:	opportunity.

00:04:35> 00:04:38:	We need to focus on making housing that's affordable, not
00:04:39> 00:04:41:	capital A affordable housing.
00:04:42> 00:04:44:	90% of the multi family housing gets built in the
00:04:44> 00:04:45:	United States.
00:04:45> 00:04:48:	Is is not capital A affordable housing and almost all
00:04:48> 00:04:52:	of the single family housing gets built is not capital
00:04:52> 00:04:54:	A affordable housing?
00:04:55> 00:04:59:	However, our research shows that the failure to have adequate
00:04:59> 00:05:04:	levels of housing, both supply and affordability, is not a
00:05:04> 00:05:05:	market failure.
00:05:05> 00:05:07:	It's due to regulatory failure.
00:05:08> 00:05:09:	And we'll see that.
00:05:09> 00:05:13:	Our solution is if you institute by right zoning, keep
00:05:13> 00:05:18:	it simple, stupid regulatory rules, you will get unleashed in
00:05:18> 00:05:22:	a massive amount of housing and we'll talk about that.
00:05:23> 00:05:24:	Thank you so much, Ed, Mike.
00:05:24> 00:05:28:	Hi everyone, my name is Mike Kingsella, CEO and founder
00:05:28> 00:05:29:	of Up for Growth.
00:05:29> 00:05:33:	We are a national policy association focused on one thing
00:05:33> 00:05:35:	and that's solving America's housing shortage.
00:05:36> 00:05:40:	Like Ed and others on stage, we are a non
00:05:40> 00:05:42:	partisan 5O1C3 organization.
00:05:42> 00:05:45:	We do have an advocacy arm that engages with members
00:05:46> 00:05:49:	of Congress on both sides of the aisle on federal
00:05:49> 00:05:53:	policies to unlock production because ultimately we believe that more
00:05:53> 00:05:58:	housing, housing abundance is prerequisite to more Americans, to frankly,
00:05:58> 00:06:01:	all Americans being able to achieve that dream of a
00:06:01> 00:06:04:	home in a neighborhood of their choice.
00:06:04> 00:06:09:	I'm, I'm reminded of Governor Kathy Hochul's comments a few
00:06:09> 00:06:12:	years ago that housing is a human right.
00:06:12> 00:06:15:	And the number one way to protect that right is
00:06:15> 00:06:18:	to ensure that builders are able to build enough housing
00:06:18> 00:06:19:	to go around.
00:06:19> 00:06:22:	And as Ed said, we're not doing that today because
00:06:22> 00:06:27:	of layer upon layer of outmoded, outdated and exclusionary land
00:06:27> 00:06:28:	use and zoning policies.
00:06:28> 00:06:31:	And so that's our mission, to tear those barriers down
00:06:31> 00:06:33:	and create housing abundance.

00:06:33> 00:06:36:	And I'm really looking forward to this discussion with such
00:06:36> 00:06:37:	great experts.
00:06:37> 00:06:37:	Awesome.
00:06:38> 00:06:40:	And again, my name is Terry Lee and I have
00:06:40> 00:06:42:	again to serve as the President and CEO of Atlanta
00:06:42> 00:06:42:	Housing.
00:06:42> 00:06:47:	Atlanta Housing, we serve on an annual basis over 26,000
00:06:47> 00:06:48:	families, 17%.
00:06:48> 00:06:52:	I'm sorry, 60% of my families make less than \$17,000.
00:06:52> 00:06:54:	And so when you talk about the rubber meat in
00:06:54> 00:06:56:	the road as to who needs affordable housing, those are
00:06:56> 00:06:58:	the residents, Those are the clients we serve.
00:06:58> 00:07:02:	When you think about the 26,000, that's 43,000 individuals and
00:07:02> 00:07:05:	over 10,000 children that if we don't do our job
00:07:05> 00:07:08:	and do it right, we will impede someone to have
00:07:08> 00:07:11:	the ability to have a stable home and a place
00:07:11> 00:07:12:	to sleep at night.
00:07:12> 00:07:14:	So we're excited about the we're excited going for the
00:07:15> 00:07:17:	conference to be in Atlanta, but we're also excited about
00:07:17> 00:07:19:	the conversation we'll have today.
00:07:19> 00:07:20:	So let's jump in.
00:07:21> 00:07:25:	So the majority of our conversation really feeds from the
00:07:25> 00:07:28:	report that You alive that You alive produced last year
00:07:28> 00:07:31:	and it's building the future innovations in state and local
00:07:31> 00:07:33:	policies to boost housing supply.
00:07:33> 00:07:35:	How many of you have had opportunity to review the
00:07:35> 00:07:35:	report?
00:07:38> 00:07:38:	Awesome.
00:07:38> 00:07:40:	So I don't have a prize for you, but what
00:07:40> 00:07:42:	I will say is that some of the some of
00:07:42> 00:07:45:	the things that we'll speak about today, you'll see that
00:07:45> 00:07:48:	they were highlighted within the report and you also may
00:07:48> 00:07:50:	learn something New South.
00:07:50> 00:07:51:	Jeff, let's start with you.
00:07:51> 00:07:54:	You've been in Atlanta for quite a while and you've
00:07:54> 00:07:56:	done a lot of work for the city, for the
00:07:56> 00:07:57:	Housing Authority Invest Atlanta.
00:07:58> 00:08:02:	How would you describe Atlanta's housing challenges,
	especially looking at
00:08:02> 00:08:04:	the intersection with national trends?
00:08:05> 00:08:07:	And what can other cities learn from our approach here

00:08:07> 00:08:08:	in Atlanta?
00:08:09> 00:08:09:	That's a great question.
00:08:10> 00:08:13:	You know, I think people are looking at Atlanta there.
00:08:13> 00:08:16:	There's something if you're from Atlanta, you, you know that
00:08:16> 00:08:18:	there's something called the Atlanta way and and that's been
00:08:18> 00:08:20:	sort of Co opted in a lot of different directions.
00:08:21> 00:08:23:	But I think we are emerging with an Atlanta way
00:08:23> 00:08:25:	of approaching housing.
00:08:25> 00:08:28:	There's been a lot of initiatives through the city of
00:08:28> 00:08:28:	Atlanta.
00:08:28> 00:08:31:	You heard Courtney English speak earlier about some of the
00:08:31> 00:08:33:	initiatives that have come out of the mayor's office.
00:08:33> 00:08:38:	But certainly thinking about things like putting public, public land
00:08:38> 00:08:39:	into action.
00:08:39> 00:08:43:	And when it comes to housing, that we've that that
00:08:43> 00:08:46:	not just the city, but the schools and other government
00:08:46> 00:08:48:	entities own lots of land.
00:08:48> 00:08:50:	Some of it is very well located and is, you
00:08:50> 00:08:53:	know, frankly, just sitting there fallow.
00:08:53> 00:08:56:	Why can't we put that into action, right?
00:08:56> 00:08:59:	And, and, and there's a lot of momentum around that
00:08:59> 00:09:01:	in in the city of Atlanta and also in other
00:09:01> 00:09:05:	cities surrounding Atlanta, thinking about this, this is an asset.
00:09:06> 00:09:09:	The other thing is really kind of thinking about economic
00:09:09> 00:09:12:	development tools that that can be used to impact the
00:09:13> 00:09:14:	housing discussion, right?
00:09:14> 00:09:17:	So often within in years past and decades past, we're
00:09:17> 00:09:21:	thinking about tax abatements and TIF and these sorts of
00:09:21> 00:09:21:	things.
00:09:21> 00:09:23:	They've often been used to attract jobs.
00:09:24> 00:09:26:	They've often been used to, to think about, you know,
00:09:26> 00:09:28:	how do we get the next office building out of
00:09:28> 00:09:28:	the ground?
00:09:28> 00:09:31:	How do we next industrial building on the outskirts of
00:09:32> 00:09:33:	town out of the ground?
00:09:33> 00:09:36:	Well, now those tools are starting to really be implemented
00:09:36> 00:09:39:	are being being able to be used for housing, right.
00:09:39> 00:09:42:	And so it's, it's not just thinking about the tools
00:09:42> 00:09:44:	that we have to attract jobs, but how do we
00:09:44> 00:09:46:	house the people that that are here?
00:09:47> 00:09:49:	And I'm seeing that really all over the Southeast, again,

00:09:49> 00:09:50:	in citize large and small
00:09:50> 00:09:53:	in cities large and small.
00.09.50> 00.09.55.	I talked to economic development directors all day, every day.
00:09:54> 00:09:56:	And it's more and more there's they're seen housing at
00:09:57> 00:09:58:	the forefront of their jobs.
00:09:58> 00:10:01:	And they did not expect that five years ago.
00:10:01> 00:10:05:	And even in smaller markets where there wasn't a housing
00:10:05> 00:10:09:	imperative five years ago, there is a housing imperative now.
00:10:09> 00:10:11:	And it turns out they actually have some tools on
00:10:11> 00:10:13:	the books that they could use if they just apply
00:10:13> 00:10:14:	them in a different way.
00:10:14> 00:10:16:	And so that's some of the things that I think
00:10:16> 00:10:19:	we're really starting to see here here in in Atlanta
00:10:19> 00:10:21:	and in the state of Georgia particularly.
00:10:21> 00:10:24:	But I also see it around around the room.
00:10:24> 00:10:26:	We talk to people around the country and, and I
00:10:26> 00:10:28:	see these things starting to emerge.
00:10:28> 00:10:31:	But I really feel that we in Atlanta are willing
00:10:31> 00:10:33:	to take a take a leap, if you will.
00:10:34> 00:10:36:	We know we have an issue and we know we've
00:10:37> 00:10:39:	got tools that we need to put into play and
00:10:39> 00:10:41:	and we're starting to do it.
00:10:41> 00:10:42:	We're not all the way there.
00:10:42> 00:10:44:	There's a lot of work to be done.
00:10:44> 00:10:46:	But but I am encouraged about the fact that people
00:10:46> 00:10:48:	are looking at Atlanta to as as kind of being
00:10:48> 00:10:51:	on the forefront of some of these, some of these
00:10:51> 00:10:51:	issues.
00:10:52> 00:10:54:	So Jeff, you said we're not quite there yet.
00:10:54> 00:10:57:	What barriers are you seeing that this really stand in
00:10:57> 00:10:59:	the way of Atlanta getting there?
00:10:59> 00:11:01:	Because I'm sure other cities are facing the same thing.
00:11:02> 00:11:02:	Yeah.
00:11:02> 00:11:04:	I mean, I think some of it comes to what
00:11:04> 00:11:07:	Ed was mentioning is, is the regulatory environment.
00:11:08> 00:11:11:	The city of Atlanta is undergoing a zoning rewrite right
00:11:11> 00:11:11:	now.
00:11:12> 00:11:14:	Cities, you know, are often do that.
00:11:15> 00:11:18:	And, you know, I think one of the questions is
00:11:18> 00:11:21:	how do we tweak our zoning to increase production because
00:11:22> 00:11:25:	that hasn't always been the the goal, right with with
00:11:25> 00:11:28:	zoning is not always how do we get more housing

00:11:28> 00:11:28:	right?
00:11:28> 00:11:30:	Zoning serves lots of functions.
00:11:30> 00:11:33:	It was created in an, you know, in an era
00:11:33> 00:11:37:	that was intended for, you know, some nefarious uses.
00:11:37> 00:11:40:	Zoning has been a nefarious use along through the years.
00:11:41> 00:11:43:	And so now I think we've seen this, this mind
00:11:43> 00:11:43:	shift.
00:11:43> 00:11:45:	A lot of our zoning codes are, you know, go
00:11:45> 00:11:48:	back to the 80's, the 70s, eighties, early 90s.
00:11:48> 00:11:49:	And those are outdated.
00:11:49> 00:11:52:	Whether, you know, no matter what their purpose in life
00:11:52> 00:11:53:	is, they're just outdated.
00:11:53> 00:11:55:	If they're 30-40 years old, they don't meet today's needs.
00:11:56> 00:11:58:	And but the question is, what is the goal, right?
00:11:58> 00:12:00:	What are we trying to do with our zoning rewrite?
00:12:00> 00:12:03:	Are we trying to, you know, preserve communities in amber
00:12:03> 00:12:07:	so that nothing changes and the NIMBE's stay home and
00:12:07> 00:12:09:	never show up to a meeting to yell?
00:12:09> 00:12:13:	Are we actually trying to get more housing production thanks
00:12:13> 00:12:14:	to our zoning codes?
00:12:14> 00:12:16:	And so I think that's that to me is one
00:12:16> 00:12:17:	of the big questions.
00:12:17> 00:12:20:	And again, it it's one of those things where we
00:12:20> 00:12:23:	if we can unleash some innovations in our zoning codes,
00:12:23> 00:12:24:	we can unleash the market.
00:12:25> 00:12:25:	All right.
00:12:25> 00:12:28:	And we don't necessarily need subsidies and we don't need
00:12:28> 00:12:30:	some of the some of the things that that that
00:12:30> 00:12:31:	increased cost.
00:12:31> 00:12:34:	We may be looking at at decreasing cost and letting
00:12:34> 00:12:35:	the market do its job.
00:12:35> 00:12:38:	And so where's where's the the the the the happy
00:12:38> 00:12:39:	medium there got?
00:12:39> 00:12:40:	It thank you so much, Jeff.
00:12:41> 00:12:44:	So Don, you've labored in Atlanta for 30 years or
00:12:44> 00:12:47:	more, and I think that's the right way to to
00:12:47> 00:12:51:	to see exactly seen a transition, not just from political
00:12:51> 00:12:55:	climate standpoint, but even the economic status of the city
00:12:55> 00:12:58:	and how the city has grown just in that time
00:12:58> 00:12:59:	period.
00:12:59> 00:13:02:	What innovative approaches have you seen Atlanta undertake to really

00:13:02> 00:13:04:	address the affordable housing crisis?
00:13:05> 00:13:06:	Thank you for that, Terry.
00:13:07> 00:13:09:	And and when did you realize Atlanta had an affordable
00:13:09> 00:13:09:	housing?
00:13:10> 00:13:10:	Crisis.
00:13:10> 00:13:12:	When did I realize 30 years ago?
00:13:13> 00:13:14:	When I started this work.
00:13:15> 00:13:16:	So thank you for that, Terry.
00:13:17> 00:13:21:	You know, Jess said some some great things in terms
00:13:21> 00:13:24:	of the Atlanta way we have spent a lot of
00:13:24> 00:13:27:	time, I think we probably are on our 4th, 5th,
00:13:27> 00:13:31:	6th housing strategy tere that we've done and each one
00:13:31> 00:13:36:	gives us new methods to really produce affordable housing.
00:13:37> 00:13:40:	Some of the things that, you know, I noticed in
00:13:40> 00:13:44:	Atlanta was outside of the regulatory was that, you know,
00:13:44> 00:13:47:	we, we've often tried to finance our way out of
00:13:47> 00:13:48:	this crisis.
00:13:49> 00:13:53:	And I always told, you know, my elected officials, you
00:13:53> 00:13:54:	can't finance our way.
00:13:54> 00:13:57:	They're, they're going to have to be some policy changes
00:13:58> 00:14:00:	because no matter how much money you put, you put
00:14:00> 00:14:04:	towards affordable housing, there's always going to be the need
00:14:04> 00:14:05:	for more housing.
00:14:06> 00:14:08:	At Invest Atlanta, I mentioned that we're the city's economic
00:14:08> 00:14:09:	development arm.
00:14:09> 00:14:13:	So often times, you know, we, we struggle with how
00:14:13> 00:14:16:	to keep that balance of, you know, the economic mobility,
00:14:16> 00:14:19:	which is really housing is a true, is a true
00:14:20> 00:14:23:	indicator of how well people are doing because most people
00:14:23> 00:14:26:	get their wealth through their homes.
00:14:27> 00:14:30:	But also balancing that with capital investment coming to our
00:14:30> 00:14:33:	city, meaning recruiting some of the, you know, some of
00:14:33> 00:14:37:	the Fortune 500 companies, the headquarters and then still keeping
00:14:37> 00:14:39:	Atlanta affordable.
00:14:39> 00:14:43:	I will say some of the things that we've implemented
00:14:43> 00:14:46:	probably over the past, you know, 7-8 years have been
00:14:46> 00:14:48:	pretty innovative.
00:14:48> 00:14:51:	I think one of the things, and this was, you
00:14:51> 00:14:55:	know, to Terry's credit, when she was our city's first
00:14:55> 00:14:57:	Chief housing officer.
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00:15:00> 00:15:03:	went over to Atlanta housing or took a leap to
00:15:03> 00:15:06:	Atlanta Housing, she served as the, the one and only
00:15:06> 00:15:08:	Chief housing officer that we've ever had here.
00:15:08> 00:15:10:	One of the things that came out of this.
00:15:24> 00:15:26:	So and we and we have, but one of the
00:15:26> 00:15:29:	things that came out of that was the creation of
00:15:29> 00:15:31:	a housing innovation lab.
00:15:32> 00:15:34:	And I don't know if you if Courtney English touched
00:15:34> 00:15:37:	on it, but you know, they're charged with going out,
00:15:37> 00:15:40:	finding innovative ways for us to do housing, to do
00:15:40> 00:15:44:	it differently and to not necessarily focus on driving dollars,
00:15:44> 00:15:48:	which are important, but really thinking about some policy changes
00:15:48> 00:15:50:	that we can implant implement and some of the low
00:15:50> 00:15:51:	hanging fruit.
00:15:52> 00:15:54:	So one of the things that I think was, and
00:15:54> 00:15:57:	if I, if I talk about I didn't hear Courtney's
00:15:57> 00:15:58:	speech earlier.
00:15:58> 00:16:00:	So if I say something that you've heard before and
00:16:00> 00:16:03:	I sound like I'm repeating what he said, can someone
00:16:03> 00:16:05:	please raise their hand and say we've heard that?
00:16:06> 00:16:08:	And so I won't, so I won't inundate you with
00:16:08> 00:16:10:	things you've already talked about or heard about.
00:16:10> 00:16:15:	But I think one of the most innovative things that
00:16:15> 00:16:20:	we've done here outside of creating our housing opportunity bond
00:16:20> 00:16:24:	and you know that started back in 2007 where the
00:16:24> 00:16:28:	city actually pays the debt service on on we have
00:16:28> 00:16:31:	we're up to now about 200 and about 200 and
00:16:32> 00:16:34:	and \$50 million that we've issued.
00:16:35> 00:16:38:	But a big part of that was really using that
00:16:38> 00:16:41:	pool of money to find innovative ways to do housing.
00:16:43> 00:16:45:	And you may hear later on as we talk about
00:16:45> 00:16:49:	public private partnerships, was really making sure that we had,
00:16:50> 00:16:52:	you know, an entity and we had a group of
00:16:52> 00:16:56:	individuals who woke up every day thinking about housing and
00:16:56> 00:16:59:	how to make housing work, but in a holistic way.
00:17:00> 00:17:04:	Not just housing developments, but developments that really focus on
00:17:04> 00:17:07:	neighborhoods and revitalizing those neighborhoods.
00:17:07> 00:17:11:	So the this administration, the mayor created the housing

	strike
00:17:11> 00:17:11:	force.
00:17:12> 00:17:15:	The Courtney mentioned that, yes, raise your hand.
00:17:15> 00:17:18:	I know he he lives by by the housing Strike
00:17:18> 00:17:21:	Force and so does the Mirror and so many of
00:17:21> 00:17:22:	you know what that is.
00:17:22> 00:17:25:	But if we have a group of all the public
00:17:25> 00:17:29:	agencies that meet once a month and my understanding from
00:17:29> 00:17:33:	talking to Courtney is this the most exciting meeting that
00:17:33> 00:17:34:	the Mirror has.
00:17:34> 00:17:36:	He comes down the hall skipping and saying strike force
00:17:36> 00:17:37:	time.
00:17:38> 00:17:40:	And so he gets us all in this room and
00:17:40> 00:17:44:	we all talk about the 800 acres of developable land
00:17:44> 00:17:47:	that we have here in the city of Atlanta and
00:17:47> 00:17:51:	how we can leverage that land for affordable housing as
00:17:51> 00:17:54:	well as making sure that it is a economic catalyst
00:17:54> 00:17:56:	for many of the neighborhoods.
00:17:57> 00:17:59:	I mean, so I think that was probably one of
00:17:59> 00:18:02:	the most innovative ideas in terms of getting us all
00:18:02> 00:18:04:	in the room to talk about it.
00:18:04> 00:18:07:	Not only talk about how we dispose of this, of
00:18:07> 00:18:11:	this, of these properties, but in what order, because often
00:18:11> 00:18:14:	times we were releasing RPS at the same time and
00:18:14> 00:18:16:	developers had to make a choice.
00:18:16> 00:18:18:	Do I respond to Invest Atlanta?
00:18:18> 00:18:20:	Do I respond to Marta?
00:18:20> 00:18:22:	Do I respond to whoever?
00:18:22> 00:18:25:	And, and often times the resources were limited and so
00:18:25> 00:18:27:	were the, you know, the times and the, and the
00:18:28> 00:18:31:	financing that the developers had to dedicated to projects.
00:18:31> 00:18:34:	And so we now have a coordinated effort about how
00:18:34> 00:18:37:	we release those RF PS and, and really work towards
00:18:37> 00:18:40:	making sure that it's that it's the right timing for
00:18:40> 00:18:42:	certain types of properties.
00:18:42> 00:18:45:	The other thing that I think is important, you know,
00:18:45> 00:18:48:	that comes out of the strike force meeting, is the
00:18:48> 00:18:51:	city has been really the innovation lab in particular has
00:18:51> 00:18:54:	been really innovative in terms of making sure that if
00:18:54> 00:18:57:	they're if it's public land, that we go through the
00:18:57> 00:19:00:	zoning process for our developers before we put it out.

00:19:01> 00:19:04:	Because we understood in our conversations that that is one
00:19:05> 00:19:08:	of the most discouraging things when it comes to responding
00:19:08> 00:19:09:	to RFPs.
00:19:09> 00:19:11:	Just thinking about going through the community engagement process.
00:19:12> 00:19:16:	And if you don't know, Atlanta has a unique system
00:19:16> 00:19:18:	of how we did someone laugh?
00:19:21> 00:19:24:	Yeah, we have a unique system for how we engage
00:19:24> 00:19:25:	with the public.
00:19:25> 00:19:28:	And as a part of that, there's a lot of
00:19:28> 00:19:32:	community, you know, support for and against affordable housing.
00:19:33> 00:19:36:	And so the city oftentimes will go through the process
00:19:36> 00:19:39:	of making sure that we have not only, you know,
00:19:39> 00:19:43:	collectively gathered those pieces, those parcels, but that they are
00:19:43> 00:19:43:	properly zoned.
00:19:44> 00:19:46:	And that way we can also ensure that we're going
00:19:46> 00:19:47:	to get on that property what we really want.
00:19:48> 00:19:51:	And it's not a back and forth with the developer
00:19:51> 00:19:54:	about I want mixed-use, I want, you know, retail, I
00:19:54> 00:19:54:	want housing.
00:19:55> 00:19:57:	You know, we have zoned it as such.
00:19:57> 00:20:00:	And so I think that strike force is probably the
00:20:00> 00:20:01:	most innovative ideas.
00:20:01> 00:20:05:	I think having 800, you know, acres of property that
00:20:05> 00:20:07:	can be developed gives us a lot of leverage in
00:20:08> 00:20:10:	terms of how we move forward and how we move
00:20:10> 00:20:14:	forward not only with our land disposition, but with our
00:20:14> 00:20:14:	P threes.
00:20:14> 00:20:16:	And so you'll hear me a little bit later talk
00:20:16> 00:20:18:	about P threes on this terrace, going to ask me
00:20:18> 00:20:19:	about that now.
00:20:20> 00:20:22:	But but yes, so I think that was probably one
00:20:22> 00:20:24:	of the most innovative ways and and things that we
00:20:24> 00:20:25:	put in place.
00:20:25> 00:20:27:	And I was in by saying I think we.
00:20:27> 00:20:30:	We have a housing, we have a housing production fund
00:20:30> 00:20:32:	and it's not that innovative.
00:20:32> 00:20:36:	We actually stole it from Montgomery County, but it works
00:20:36> 00:20:38:	very well in Atlanta.
00:20:38> 00:20:41:	And we have of the funding that we've issued out
00:20:41> 00:20:44:	of Housing Opportunity fund, we have a special pot of

00:20:44> 00:20:48:	money for a newly created entity that was created through
00:20:48> 00:20:52:	the Housing Authority that is really focused on the disposition
00:20:52> 00:20:53:	of our publicly owned land.
00:20:54> 00:20:59:	And that fund is used as mezzanine debt that goes
00:20:59> 00:20:59:	in.
00:21:00> 00:21:03:	And it is basically used as to kind of help
00:21:03> 00:21:08:	de risk the project initially and to attract responses from
00:21:08> 00:21:10:	developers who are like minded.
00:21:11> 00:21:14:	And that understand, you know, all the things that come
00:21:14> 00:21:18:	along with partnering with the government in terms of transparency,
00:21:18> 00:21:21:	in terms of making sure that we are giving showing
00:21:21> 00:21:24:	the public benefit for the dollars that we're putting into
00:21:24> 00:21:24:	deals.
00:21:25> 00:21:27:	But as a part of that fund, we also, you
00:21:27> 00:21:29:	know, put our money where our mouth is.
00:21:29> 00:21:33:	We're basically going in and we're using those dollars to
00:21:33> 00:21:36:	help with, you know, again de risking those deals and
00:21:36> 00:21:40:	it's usually taken out at the point where the property,
00:21:40> 00:21:42:	the project is recapitalized.
00:21:42> 00:21:45:	So I think between the strike force and the the
00:21:45> 00:21:48:	housing Production fund are probably the two most innovative things
00:21:48> 00:21:49:	that we've done, lady.
00:21:50> 00:21:52:	And I, and I can lean into that just a
00:21:52> 00:21:54:	little bit before I, I go to Mike.
00:21:54> 00:21:57:	When Dawn spoke about the 800 acres, 300 acres were
00:21:57> 00:22:00:	actually under the possession of the Housing Authority and they
00:22:00> 00:22:03:	were former public housing sites that have been vacant for
00:22:03> 00:22:04:	probably about a decade.
00:22:05> 00:22:07:	Right now, today, we have 197 of those acres under
00:22:07> 00:22:10:	a massive development agreement and we have, I believe it
00:22:10> 00:22:12:	constituted about 10 sites.
00:22:12> 00:22:15:	We have five of those sites under active redevelopment.
00:22:15> 00:22:18:	And so we're moving with the urgency of now intentionally
00:22:18> 00:22:21:	making sure that we can have more affordable housing development
00:22:21> 00:22:23:	occur here with the Vin City.
00:22:23> 00:22:25:	But but Mike, when we think about that, I talked
00:22:26> 00:22:28:	about, Don spoke a lot about the innovative approaches.
00:22:29> 00:22:32:	Jeff shared some of the barriers that we faced here
00:22:32> 00:22:32:	in Atlanta.

00:22:33> 00:22:36:	A lot of your work have really been focused on
00:22:36> 00:22:40:	the under production as a key driver of the affordability
00:22:40> 00:22:40:	crisis.
00:22:41> 00:22:43:	Can you explain for us what do you mean by
00:22:43> 00:22:47:	housing under under production, why it's happening and why cities
00:22:47> 00:22:50:	not just like Atlanta but other cities across the country
00:22:50> 00:22:51:	can do to to solve it?
00:22:52> 00:22:53:	Yeah, of course.
00:22:54> 00:22:57:	So housing under production, for those of you who are
00:22:57> 00:23:00:	have had the opportunity to read it, is our annual
00:23:00> 00:23:01:	report.
00:23:01> 00:23:04:	It's a scorecard that measures the extent to which we
00:23:04> 00:23:07:	have a gap between the housing the communities have and
00:23:07> 00:23:09:	the housing the communities need.
00:23:09> 00:23:12:	In other words, we are estimating the shortage.
00:23:12> 00:23:15:	And it turns out that across the country we have
00:23:16> 00:23:18:	a shortage of homes in every single state.
00:23:19> 00:23:22:	When we started this report, West Virginia, Wyoming weren't on
00:23:22> 00:23:23:	the list.
00:23:23> 00:23:26:	Today, post pandemic, they are on the list, as is
00:23:26> 00:23:28:	every other state across the country.
00:23:29> 00:23:31:	And so if we take a step back and we
00:23:31> 00:23:35:	look at the housing shortage broadly, we see over the
00:23:35> 00:23:38:	past decade, we have more than doubled the number of
00:23:38> 00:23:41:	missing homes across the United States.
00:23:41> 00:23:45:	We were at approximately 1.6 million missing homes way back
00:23:45> 00:23:46:	in 2012.
00:23:47> 00:23:51:	We Fast forward to 2024, we're missing nearly 4 million
00:23:51> 00:23:52:	homes across the country.
00:23:53> 00:23:55:	So it it comes as no surprise that there is
00:23:55> 00:23:58:	increased political will on the part of policy makers.
00:23:58> 00:24:02:	There is increased attention not just on the part of
00:24:02> 00:24:07:	you all in the affordable housing community, but employers, unions,
00:24:07> 00:24:11:	groups that focus on economic development, right, groups that are
00:24:11> 00:24:16:	individual, labor intensive, major employers, folks who care about the
00:24:16> 00:24:21:	environment, folks who care about education and healthcare policy and
00:24:21> 00:24:24:	quality of life across our communities.

00:24:24> 00:24:29:	Everything is impacted when we don't have enough homes and
00:24:29> 00:24:35:	we have year after year after year, systematically underproduced relative
00:24:35> 00:24:36:	to housing needs.
00:24:36> 00:24:39:	Now, of course, we're in Atlanta, so I'm going to
00:24:39> 00:24:42:	poke some fun at California, which is the worst state
00:24:42> 00:24:44:	in the Nation Today in terms of your nominal housing
00:24:44> 00:24:45:	shortage.
00:24:45> 00:24:49:	That state, for every one percentage point increase in housing
00:24:49> 00:24:52:	demand, has only responded with a half a point of
00:24:52> 00:24:54:	housing production, right?
00:24:54> 00:24:57:	So it's no surprise that we see the levels of
00:24:57> 00:25:00:	unsheltered chronic homelessness that we do in the state of
00:25:00> 00:25:01:	California.
00:25:01> 00:25:05:	It's no it's no wonder that so many Californians can't
00:25:05> 00:25:06:	attain home ownership.
00:25:06> 00:25:09:	And it's not any surprise why.
00:25:09> 00:25:11:	More than 50% of renters pay more than 30% of
00:25:12> 00:25:14:	the gross paycheck on rent in that state.
00:25:15> 00:25:19:	And so housing under production is a critical metric that
00:25:19> 00:25:22:	we have seen put to use in policy conversations just
00:25:22> 00:25:26:	over the past five years to set that aspirational target,
00:25:26> 00:25:29:	to set the pace, to set the priority for getting
00:25:29> 00:25:33:	regulations and barriers out of the way so builders can
00:25:33> 00:25:36:	do what they do best, which is build homes relative
00:25:36> 00:25:37:	to market demand.
00:25:38> 00:25:41:	In terms of what are the headwinds in Atlanta and
00:25:41> 00:25:44:	really globally, I always like to point at the National
00:25:44> 00:25:45:	Association of Home Builders.
00:25:46> 00:25:50:	l always enjoy alliteration, land, labor, lumber and lending, the
00:25:50> 00:25:53:	four core components of getting units out of the ground,
00:25:54> 00:25:54:	right?
00:25:54> 00:25:58:	And and certainly we have headwinds, right, whether you're looking
00:25:58> 00:26:02:	at trade policy and concerns about what's the next tariff
00:26:02> 00:26:06:	to drop, whether you're looking at our labor shortage, which
00:26:06> 00:26:09:	has perpetuated along has persisted well over a decade.
00:26:10> 00:26:13:	Whether you're looking at the lending environment and the interest
00:26:13> 00:26:15:	rates that developers are trying to make sense of in

00:26:15> 00:26:17:	terms of getting the green light on any given project
00:26:17> 00:26:19:	today in this market environment.
00:26:19> 00:26:21:	But interest rates will go up and down.
00:26:21> 00:26:24:	Commodities prices will fluctuate, but zoning is forever.
00:26:24> 00:26:28:	And so that land piece, right, that scarcity of land
00:26:28> 00:26:30:	is the number one driver.
00:26:30> 00:26:33:	I don't care if you're looking at Atlanta or if
00:26:33> 00:26:36:	you're looking at San Francisco or you're looking at any
00:26:36> 00:26:40:	place in between, the shortage of properly zoned land in
00:26:40> 00:26:44:	a available shovel ready dirt for homes, single family and
00:26:44> 00:26:48:	multifamily alike is the biggest driver of the shortage that
00:26:48> 00:26:49:	we're facing today.
00:26:49> 00:26:52:	So I'm really excited to hear about the work, Don
00:26:52> 00:26:56:	and Terry, that you were describing in terms of leveraging
00:26:56> 00:26:58:	the 800 acres of Atlanta's public lands.
00:26:58> 00:27:01:	And I'm really excited to digging into more solutions on
00:27:02> 00:27:03:	that front in this conversation.
00:27:04> 00:27:04:	Absolutely.
00:27:04> 00:27:05:	Thank you, Mike.
00:27:05> 00:27:08:	So, Ed, your research, you've LED a lot of research
00:27:08> 00:27:12:	around light touch density as a scalable solution to address
00:27:12> 00:27:14:	housing and production under production.
00:27:14> 00:27:18:	Can you explain what light touch density actually means and
00:27:18> 00:27:21:	how it differs from traditional density policies?
00:27:22> 00:27:23:	Great.
00:27:23> 00:27:24:	Thank you for that question.
00:27:24> 00:27:28:	So light touch density is a concept that I developed
00:27:28> 00:27:29:	seven or eight years ago.
00:27:30> 00:27:34:	It's actually been implemented was mentioned in earlier session in
00:27:34> 00:27:39:	California, some of the Senate B9SB9SB10, SB 10 is actually
00:27:39> 00:27:43:	called the light touch density bill when it was passed
00:27:43> 00:27:43:	in 2022.
00:27:44> 00:27:47:	And what light touch density is, it's actually a throwback
00:27:48> 00:27:51:	to the way things were done in the early 20th
00:27:51> 00:27:55:	century, the late 19th century, which was you would routinely
00:27:55> 00:28:00:	have single family detached AD, US townhomes, duplexes, triplexes, all
00:28:00> 00:28:04:	in the same neighborhood, along with a little grocery store
00:28:04> 00:28:08:	and doctor's offices and all kinds of different things all
00:28:08> 00:28:09:	in the same little area.
00:28:10> 00:28:13:	And sometimes you'd have a node that had more commercial

00:28:13> 00:28:15:	or larger apartment buildings.
00:28:15> 00:28:18:	All that went out the window in 1922 when the
00:28:18> 00:28:23:	federal government came up with the the statutory structure that
00:28:23> 00:28:27:	it suggested states implement for zoning and that zoning was
00:28:27> 00:28:29:	basically exclusionary zoning.
00:28:30> 00:28:33:	It excluded everything but what was zoned to be legal.
00:28:33> 00:28:38:	And that eventually became very quickly single family detached and
00:28:38> 00:28:43:	everything else was excluded, including duplexes and triplexes and townhomes
00:28:43> 00:28:45:	were thrown into multi family.
00:28:46> 00:28:49:	And so you really they were just in, you couldn't
00:28:49> 00:28:50:	build duplexes and triplexes.
00:28:50> 00:28:53:	If you could build a large multifamily, you'd build that,
00:28:53> 00:28:54:	not the duplexes and triplexes.
00:28:55> 00:28:58:	So light touch density is returning to that.
00:28:59> 00:29:00:	It occurs.
00:29:00> 00:29:04:	And we're, we've put together playbooks and, and you'll get
00:29:04> 00:29:05:	access to the slides.
00:29:05> 00:29:08:	If you can bring up the slide one please, the
00:29:08> 00:29:11:	you'll have access to this whole presentation.
00:29:12> 00:29:15:	But we have a Atlanta City Housing Success playbook and
00:29:15> 00:29:19:	it's based on light touch sensity and we're developing playbooks
00:29:19> 00:29:20:	for the entire country.
00:29:20> 00:29:24:	We'll have all counties, all SMS as all the states,
00:29:24> 00:29:28:	all the communities of care and all municipalities, 10s of
00:29:28> 00:29:32:	thousands of different geographies that we'll be covering.
00:29:32> 00:29:35:	And this is all based on data that we've developed
00:29:35> 00:29:39:	and and projections that we've developed with what's feasible economically
00:29:39> 00:29:41:	and viable reliably using these programs.
00:29:41> 00:29:46:	The 1st is light touch density in Greenfield subdivisions.
00:29:46> 00:29:50:	Subdivisions that don't exist have existing structures on them.
00:29:50> 00:29:51:	They're Greenfield.
00:29:52> 00:29:56:	It turns out that Atlanta city, there's a fair amount
00:29:56> 00:29:59:	of Greenfield development that occurs.
00:30:00> 00:30:03:	If you were to allow smaller lots or lot subdivision
00:30:04> 00:30:07:	of those lots that was done in Seattle and it's
00:30:07> 00:30:11:	done in Houston, you could increase the number of houses
00:30:12> 00:30:15:	that get built annually in Atlanta City by 1200 a

00:30:15> 00:30:16:	year.
00:30:17> 00:30:19:	That's a sizeable number.
00:30:19> 00:30:22:	The total I'm going to be talking about is 4000
00:30:22> 00:30:26:	a year, which given that Mayor Dickens has talked about
00:30:26> 00:30:29:	building 20,000 / 8 years, 4000 a year times 8
00:30:29> 00:30:30:	is 32,000.
00:30:30> 00:30:33:	So the suggestions I'm going to be making here could
00:30:33> 00:30:35:	lead to 32,000 additional homes over 8 years.
00:30:36> 00:30:37:	That's a lot of homes.
00:30:38> 00:30:41:	The second option is light touch density.
00:30:41> 00:30:43:	Same thing with infill.
00:30:44> 00:30:47:	So you can imagine you're probably familiar with places in
00:30:47> 00:30:50:	Atlanta where you have what we call MC Mansions.
00:30:51> 00:30:54:	That's because the city zones that the only thing that
00:30:54> 00:30:55:	can be built in that area.
00:30:56> 00:30:59:	They don't intentionally do this, but the market responds to
00:30:59> 00:31:02:	what the legality is, is to build a MC mansion.
00:31:02> 00:31:04:	You can keep the single family detached structure that's
	there,
00:31:04> 00:31:06:	or you can tear it down and build another single
00:31:06> 00:31:08:	family attached structure.
00:31:08> 00:31:10:	As Mike said, land is all.
00:31:11> 00:31:14:	If the land value is this high and the land
00:31:14> 00:31:17:	share is very high, then the the economic highest and
00:31:17> 00:31:20:	best use of that land is to tear down the
00:31:20> 00:31:23:	existing structure and replace it.
00:31:23> 00:31:24:	If the only thing that can be built is a
00:31:24> 00:31:27:	single family attached home, you replace it with a 4000
00:31:27> 00:31:29:	or 5000 square foot in a mansion that sells for
00:31:29> 00:31:31:	two, three, \$4 million.
00:31:31> 00:31:33:	And you know neighborhoods in Atlanta that are doing that.
00:31:33> 00:31:36:	On the other hand, if you could build do lot
00:31:36> 00:31:39:	splitting and build 4 townhomes or five townhomes on a
00:31:39> 00:31:43:	10,000 or 8000 square foot lot, any builder will choose
00:31:43> 00:31:43:	that.
00:31:43> 00:31:46:	They will make more money building 4 or five townhomes.
00:31:46> 00:31:47:	Let me repeat that.
00:31:48> 00:31:50:	They will make more money building 4 or five townhomes
00:31:51> 00:31:52:	on that 8000 square foot lot.
00:31:52> 00:31:53:	Then they will build.
00:31:53> 00:31:55:	Then we'll make building the MC mansion.
00:31:55> 00:31:58:	We can prove that we've done studies all around the

00:31:58> 00:31:58:	country.
00:31:58> 00:32:02:	So that would add 2700 net homes per year.
00:32:02> 00:32:05:	That counts tearing down one home, and then you get
00:32:05> 00:32:06:	net homes of and 2700.
00:32:06> 00:32:08:	So now we're up to 3900.
00:32:09> 00:32:12:	The last piece is the accessory dwelling units, which have
00:32:12> 00:32:16:	been mentioned, but accessory dwelling units have two issues related
00:32:16> 00:32:17:	to them.
00:32:17> 00:32:22:	They're good things, but not every accessory dwelling unit turns
00:32:22> 00:32:23:	into a dwelling unit.
00:32:24> 00:32:26:	Many of them, half of them perhaps get used for
00:32:26> 00:32:27:	other things.
00:32:27> 00:32:30:	They're used as spare bedrooms for family visiting.
00:32:30> 00:32:31:	They're used as an office.
00:32:32> 00:32:33:	They're used as an exercise location.
00:32:33> 00:32:34:	They're rented out as an Airbnb.
00:32:35> 00:32:37:	They are not permanent dwelling units.
00:32:37> 00:32:41:	When you build a townhome, it's a permanent dwelling unit.
00:32:41> 00:32:42:	So that's one difference.
00:32:42> 00:32:46:	And the other is that if you actually allow the
00:32:46> 00:32:50:	infill tear down to occur, the demand for doing the
00:32:50> 00:32:51:	AD US goes down.
00:32:51> 00:32:54:	If you don't allow the infill tear down to a
00:32:54> 00:32:57:	car, yes, you'll get more AD US, but that is
00:32:57> 00:32:59:	still not the highest and best used.
00:32:59> 00:33:02:	So as I said, that gets you 4000 homes per
00:33:02> 00:33:04:	year, which is a tremendous increase.
00:33:05> 00:33:09:	And that continues, not for eight years, not for 10
00:33:09> 00:33:12:	years, for 40 years, because this process is very slow
00:33:12> 00:33:16:	and it takes 40 years to fully redevelop a neighborhood.
00:33:17> 00:33:20:	So Jeff, Ed just shared a lot of numbers about
00:33:20> 00:33:24:	how if we just had a couple of policy tweets,
00:33:24> 00:33:28:	we could increase production specifically here in Atlanta.
00:33:29> 00:33:31:	How realistic is that?
00:33:31> 00:33:35:	And can it actually happen, especially with the city going
00:33:35> 00:33:36:	through a zoning rewrite?
00:33:39> 00:33:40:	l mean, it's, it's got to be realistic.
00:33:40> 00:33:42:	I think, I think that, you know, that we really
00:33:42> 00:33:44:	don't have any options for not to be realistic or
00:33:44> 00:33:47:	else is this this this crisis that we're in is

00:33:47> 00:33:47:	is going how do we?
00:33:47> 00:33:48:	Get it implemented.
00:33:50> 00:33:52:	Well, I think, I think for one, we have to
00:33:53> 00:33:56:	make the economic case for this, right in that that
00:33:56> 00:33:59:	there is, you know, there is an economic and fiscal
00:34:00> 00:34:02:	benefit to building new homes.
00:34:02> 00:34:05:	And, and not just the the economy around a new
00:34:05> 00:34:09:	house or around a new apartment building, but the fact
00:34:09> 00:34:13:	that our our economy is, is dependent upon having quality
00:34:13> 00:34:14:	housing near jobs.
00:34:14> 00:34:17:	And so I think I think that's part of the
00:34:17> 00:34:19:	case is that we just have to make sure that
00:34:19> 00:34:22:	our elected officials understand that when, if and when they're
00:34:23> 00:34:26:	saying no to housing, they're not just making the neighbors
00:34:26> 00:34:30:	happy, but they are actually impacting and potentially crippling the
00:34:30> 00:34:31:	local economy, right.
00:34:31> 00:34:33:	And so I think there's an education piece to this.
00:34:33> 00:34:36:	I think it's also a matter of letting the public
00:34:36> 00:34:40:	understand that, you know, by, by having duplexes and triplexes,
00:34:40> 00:34:44:	quad plexes in your, in your neighborhood, that it doesn't
00:34:44> 00:34:47:	necessarily to mean your community's character, right?
00:34:47> 00:34:50:	And we hear this a lot that, that, you know,
00:34:50> 00:34:53:	we don't want density in our neighborhoods because it's, it's
00:34:53> 00:34:55:	going to, it's going to somehow make my life worse,
00:34:55> 00:34:56:	right?
00:34:56> 00:34:58:	And that it's a 0 sum game for resources and
00:34:58> 00:35:00:	that, you know, the lines are going to be longer,
00:35:00> 00:35:03:	the traffic's going to be worse prices, everything's going to
00:35:03> 00:35:05:	be worse the more people we accept.
00:35:05> 00:35:08:	And I think that's just a major misnomer among the
00:35:08> 00:35:08:	public.
00:35:08> 00:35:10:	And I think we've got to do a better job
00:35:10> 00:35:13:	of, of getting out in front of that and showing
00:35:13> 00:35:15:	up to meetings and, and, and talking to people about
00:35:15> 00:35:18:	the fact that there are lots of benefits to allowing
00:35:18> 00:35:21:	your neighborhood to evolve and to allowing more neighbors in
00:35:21> 00:35:22:	your neighborhood.
00:35:23> 00:35:25:	Because again, I mean, one, one of my heroes in
00:35:25> 00:35:28:	life, right, is, is Andres Dewani, right, the father of

00:35:28> 00:35:29:	New Urbanism.
00:35:29> 00:35:31:	He has a great saying that says density makes the
00:35:31> 00:35:32:	doughnuts fresher, right?
00:35:33> 00:35:35:	And, and I think that's one of the ways in
00:35:35> 00:35:38:	that that we as a society can benefit to know
00:35:38> 00:35:41:	that, you know, when we're all spread out, you know,
00:35:42> 00:35:45:	on one acre lots, it's really hard to provide services
00:35:45> 00:35:45:	to us.
00:35:46> 00:35:48:	And that when we are actually, you know, living in
00:35:48> 00:35:52:	communities and having, you know, an actual community where we
00:35:52> 00:35:55:	interact with each other, the economy works better with the
00:35:55> 00:35:59:	there's more retail opportunities, there's more amenity opportunities.
00:35:59> 00:36:01:	And so, so again, I think a lot of it
00:36:01> 00:36:04:	comes back to the benefits as to explaining the benefits
00:36:05> 00:36:05:	to density.
00:36:05> 00:36:09:	If we do it right, there's economic benefits, there's social
00:36:09> 00:36:13:	benefits and, and those things cascade down throughout our households.
00:36:13> 00:36:15:	And so some of it, I think it's not, you
00:36:15> 00:36:17:	know, it may be naive to think that we're just
00:36:17> 00:36:20:	going to make a PowerPoint presentation and tell everyone, you
00:36:20> 00:36:23:	know, the benefits of, of, of greater densities in our
00:36:23> 00:36:25:	neighborhoods and expect everyone just to sign up for it.
00:36:26> 00:36:29:	But I think, again, I think people are realizing that
00:36:29> 00:36:32:	this is the way that that that housing is only
00:36:32> 00:36:33:	going to get done.
00:36:33> 00:36:37:	We're only going, we're only going to improve our under
00:36:37> 00:36:40:	production by, by allowing more housing in our neighborhoods.
00:36:40> 00:36:42:	And, and, and I think we've just got to, we've
00:36:42> 00:36:44:	just got to keep that, that conversation going.
00:36:45> 00:36:45:	Awesome.
00:36:46> 00:36:49:	And so Mike, Ed, I do want your numbers, those
00:36:49> 00:36:53:	PowerPoint slides because I think that's no, not the the
00:36:53> 00:36:56:	slides you have there because I do think the numbers,
00:36:56> 00:37:00:	the calculations that you provided are not just interesting.
00:37:00> 00:37:02:	I think if we did make some application, it could
00:37:02> 00:37:04:	help us with our affordable housing crisis here in the
00:37:04> 00:37:04:	city.
00:37:05> 00:37:07:	And so Don, when I think about the numbers, a

00:37:07> 00:37:10:	lot of folks talk about density from a multi family
00:37:10> 00:37:10:	standpoint.
00:37:10> 00:37:14:	And you mentioned 2 Peachtree and two Peachtree is an
00:37:14> 00:37:18:	office building in downtown Atlanta and you talked a little
00:37:18> 00:37:21:	bit about a public private partnership in order to make
00:37:21> 00:37:23:	that transaction happen.
00:37:23> 00:37:24:	Can you speak more on that deal?
00:37:25> 00:37:28:	I, I sure can and, and hopefully you guys will
00:37:28> 00:37:30:	get a chance to see the project tomorrow.
00:37:31> 00:37:35:	But it was actually a 1.1 million square foot office
00:37:35> 00:37:39:	building that was owned by the state of Georgia that
00:37:39> 00:37:43:	invested Atlanta through one of our affiliates purchased for the
00:37:43> 00:37:47:	conversion into residential mixed-use development.
00:37:47> 00:37:51:	And one of the things that we recognize is we
00:37:51> 00:37:54:	don't have the expertise to develop it.
00:37:54> 00:37:55:	OK.
00:37:55> 00:37:58:	And I think you know more government or quasi government
00:37:58> 00:38:00:	entities have to recognize what our strengths are.
00:38:02> 00:38:03:	We are not developers.
00:38:03> 00:38:07:	I mean so we so we purchase it in 2023
00:38:07> 00:38:11:	and shortly thereafter we issued an RFP for development, an
00:38:11> 00:38:13:	RFQ that led to an RFP.
00:38:15> 00:38:18:	And as a part of that process, what we recognize
00:38:18> 00:38:22:	is I mean people had all the innovative ideas in
00:38:22> 00:38:24:	the work in the world.
00:38:24> 00:38:28:	But what I can tell you, Terry, is that there
00:38:28> 00:38:32:	was not one proposal that was submitted that did not
00:38:32> 00:38:34:	have a funding gap, not one.
00:38:36> 00:38:40:	And so as we started to think about developing this
00:38:40> 00:38:45:	project and the conversion of what it would take to
00:38:45> 00:38:50:	actually get this building, you know, into any type of
00:38:50> 00:38:55:	marketable because remember, you know, for those that don't know
00:38:55> 00:38:59:	to Peachtree is going to be, is going to be
00:38:59> 00:39:05:	and will be the tallest residential affordable housing development in
00:39:05> 00:39:10:	the state of Georgia in terms of just near floors.
00:39:10> 00:39:12:	It's 41 stores, 41 stories.
00:39:13> 00:39:18:	And so when we think about developing that and the
00:39:18> 00:39:20:	building was built pre 1960.
00:39:21> 00:39:25:	And so when you think about the conversion and the
00:39:25> 00:39:29:	cost of that conversion, it is a lot.

00:39:29> 00:39:32:	And not only do we have the the 41 story
00:39:32> 00:39:36:	building and we have an 8 story office building that
00:39:36> 00:39:40:	is attached to it and all that came with 90
00:39:40> 00:39:41:	parking spaces.
00:39:43> 00:39:43:	I can't make it up.
00:39:45> 00:39:46:	l can't.
00:39:46> 00:39:49:	It came with 90 parking spaces that were underneath the
00:39:49> 00:39:50:	building.
00:39:50> 00:39:52:	It used to be an old bank building and it
00:39:52> 00:39:54:	was just for the bank executives to be able.
00:39:54> 00:39:55:	To park.
00:39:55> 00:39:58:	There and so so now we have this building that
00:39:58> 00:40:01:	we own and we're now trying to figure out how
00:40:01> 00:40:06:	to actually provide adequate parking for the residents that are
00:40:06> 00:40:10:	going to live there let alone any retail commercial hospitality
00:40:10> 00:40:15:	that is being contemplated in addition to filling gaps financing
00:40:15> 00:40:19:	gaps because you heard me mention that every proposal
	there
00:40:19> 00:40:23:	was no way that the private sector could have done
00:40:23> 00:40:26:	this by itself so one of the things that I
00:40:26> 00:40:26:	I truly.
00:40:27> 00:40:31:	Find memorable is a nice word as we're, as we've
00:40:31> 00:40:38:	gone through this experience, it's really just the conversations between
00:40:38> 00:40:44:	Invest Atlanta, the city of Atlanta and our development
	partner.
00:40:44> 00:40:46:	And you know, just, you know, as a, as a
00:40:47> 00:40:49:	note, not only did we buy the building, we bought
00:40:49> 00:40:50:	the building empty.
00:40:52> 00:40:54:	So how many of you all know how hard it
00:40:54> 00:40:56:	is to insure a building that is empty?
00:40:58> 00:41:01:	And if you don't know, I'm here to tell you
00:41:01> 00:41:04:	it is expensive when you have, you know, old systems
00:41:04> 00:41:06:	that are not always being utilized.
00:41:06> 00:41:09:	So the operating costs on this empty building are just
00:41:09> 00:41:10:	out of this world.
00:41:11> 00:41:15:	But beyond that, you know, the our development partner that
00:41:15> 00:41:17:	came to the table and we have a, it's called
00:41:17> 00:41:19:	2 Peachtree Partners.
00:41:19> 00:41:24:	It's made-up of four private entities including the Integral
00:41:24> 00:41:29:	Group, the Atlantic Group and Milani Ventures that actually owns Underground

00:41:29> 00:41:32:	Atlanta as well as T Dallas and company.
00:41:32> 00:41:34:	So that those are our development partners.
00:41:35> 00:41:38:	And the one thing that they said consistently is, you
00:41:38> 00:41:41:	know, we, we may be able to get over the
00:41:41> 00:41:44:	hurdle with this building, but we're going to have to
00:41:44> 00:41:47:	really think about how we can use this building to
00:41:47> 00:41:51:	catalyze what's happening downtown in terms of just the lived
00:41:51> 00:41:55:	environment, all the things that that's happening there.
00:41:55> 00:41:58:	And so our first thing was let's figure out how
00:41:58> 00:42:00:	we can help to kind of close this gap.
00:42:01> 00:42:03:	And so here we go the Atlanta way.
00:42:04> 00:42:05:	We can never make things easy.
00:42:06> 00:42:10:	So we decided to go after Tithia financing.
00:42:10> 00:42:12:	Does anyone know what Tithia is?
00:42:13> 00:42:18:	Transportation infrastructure financing innovation Act.
00:42:18> 00:42:21:	And it's, it's been around, but it's only been used
00:42:21> 00:42:22:	for infrastructure projects.
00:42:23> 00:42:27:	And we found a little leeway there that allows you
00:42:27> 00:42:30:	to be able to use be to use it for
00:42:30> 00:42:35:	residential mixed-use development if it's close to transit.
00:42:36> 00:42:39:	And that was actually a part of an act that
00:42:39> 00:42:42:	was passed later on that opened it up a little
00:42:42> 00:42:45:	bit in terms of the uses of those dollars.
00:42:45> 00:42:49:	So now we have this \$400 million investment that we
00:42:49> 00:42:54:	are now embarking on and we're going to use this
00:42:54> 00:42:59:	federal prop program that has never been used for residential
00:42:59> 00:43:00:	development.
00:43:00> 00:43:02:	So Don, let me stop you right there because I
00:43:02> 00:43:04:	think you just scared the entire ordinance.
00:43:07> 00:43:10:	And I, I do want, I do want to come
00:43:10> 00:43:13:	back to to dawn if we have time.
00:43:13> 00:43:16:	But I will say this conversation really should have been
00:43:16> 00:43:18:	120 minutes versus 60 minutes.
00:43:18> 00:43:20:	And so if I could just open it up if
00:43:20> 00:43:23:	anyone in the audience has questions, while we have probably
00:43:23> 00:43:26:	about 10 minutes left, your hand went up really fast.
00:43:27> 00:43:29:	So if you would state your name, state your name,
00:43:29> 00:43:32:	your organization and then your question of course.
00:43:32> 00:43:34:	Michael Barnes, FIFA Benefits.
00:43:34> 00:43:35:	Helping mentions get access to benefits.
00:43:37> 00:43:37:	When you say.

00:43:37> 00:43:40:	Federal I have a little bit of a heart compensation.
00:43:40> 00:43:40:	Me too.
00:43:40> 00:43:43:	Because what that meant when I was here two months
00:43:43> 00:43:44:	ago, I'm not sure what I.
00:43:44> 00:43:45:	Mean today in.
00:43:45> 00:43:45:	Two months.
00:43:46> 00:43:46:	What is the the?
00:43:47> 00:43:49:	Real risk that you feel with these federal.
00:43:51> 00:43:51:	Promises.
00:43:51> 00:43:52:	Oh, do you want that?
00:43:53> 00:43:55:	So, so this is what I would say, this is
00:43:55> 00:43:56:	what I would say.
00:43:56> 00:43:59:	I think we are in a time of transition, in
00:43:59> 00:44:01:	a time of uncertainty.
00:44:01> 00:44:04:	And there, there are some things that are unpredictable, but
00:44:04> 00:44:08:	what we do know is that affordable housing is important
00:44:08> 00:44:11:	and we know affordable housing actually equates to people and
00:44:11> 00:44:12:	people lives.
00:44:12> 00:44:14:	And so I think we have to keep pushing where
00:44:14> 00:44:15:	there be different policy changes.
00:44:16> 00:44:18:	Absolutely, I'm living them every day.
00:44:18> 00:44:21:	But I think if we, if we get caught up
00:44:21> 00:44:26:	in the dynamics or the dynamics of the policy changes
00:44:26> 00:44:30:	without being proactive as to how we need to continue
00:44:30> 00:44:34:	to move forward, then I think we just put ourselves
00:44:34> 00:44:35:	backwards.
00:44:35> 00:44:37:	And so that's the best way I can say it.
00:44:37> 00:44:40:	I don't think anyone in fairness could give a, a
00:44:40> 00:44:44:	direct answer to that because there's just so much uncertainty
00:44:44> 00:44:46:	and it's very unpredictable.
00:44:46> 00:44:47:	So that's that's my thought.
00:44:48> 00:44:49:	Terry, could I jump in?
00:44:50> 00:44:51:	So Michael, yes.
00:44:51> 00:44:54:	So we, as I mentioned of the intro, we are
00:44:54> 00:44:58:	both a policy association, but we also engage directly on
00:44:58> 00:44:58:	Capitol Hill.
00:44:59> 00:45:02:	And so if I have any hope, note for you
00:45:02> 00:45:05:	and others in this room who are concerned about and
00:45:05> 00:45:09:	anxious about what pretends beyond the end of this week
00:45:09> 00:45:12:	for housing at the federal level 1, we have a

00:45:13> 00:45:17:	number of bipartisan legislative proposals continuing to move ahead in
00:45:18> 00:45:18:	Congress.
00:45:19> 00:45:22:	For example, the ULI report talked about the concept of
00:45:22> 00:45:24:	Yes in God's Backyard.
00:45:25> 00:45:28:	I'm really excited to share we have not one but
00:45:28> 00:45:32:	two Republican Senators willing to join Senator Brian Schatz on
00:45:32> 00:45:36:	introducing a federal Yes in God's Back Backyard Act that
00:45:36> 00:45:40:	would extend our loop of the religious liberty statute to
00:45:40> 00:45:44:	church and faith-based organizations that want to build affordable housing.
00:45:45> 00:45:50:	Another quick example is the bipartisan congressional YIMBY caucus that
00:45:50> 00:45:53:	up for growth was proud to play a part in
00:45:53> 00:45:56:	the formation of this is Co chaired by 8 sitting
00:45:56> 00:46:00:	members of Congress, 4 on the right and four on
00:46:00> 00:46:00:	the left.
00:46:00> 00:46:02:	And last point is I was in a meeting with
00:46:02> 00:46:05:	Senator Ron Wyden, chairman of the former chairman of the
00:46:05> 00:46:08:	Senate Finance Committee, huge proponent of affordable housing.
00:46:09> 00:46:10:	His words?
00:46:10> 00:46:11:	I am a Democrat.
00:46:12> 00:46:14:	I'm not supposed to ever say I'm a supply side
00:46:14> 00:46:17:	guy, but yet here I am saying it with regards
00:46:17> 00:46:18:	to housing.
00:46:18> 00:46:21:	And so there is a lot of common ground to
00:46:21> 00:46:24:	be had even amidst an environment where we no one
00:46:24> 00:46:27:	knows what next week will look like as far as
00:46:27> 00:46:28:	the next year, right?
00:46:29> 00:46:31:	And, and I think we have to take advantage of
00:46:31> 00:46:33:	that because as Terry said, this is a human issue.
00:46:34> 00:46:37:	And let's not forget the original motto of the National
00:46:37> 00:46:41:	Housing Conference and one in our organization has embraced wholeheartedly
00:46:41> 00:46:43:	is housing is jobs and jobs is housing.
00:46:43> 00:46:46:	If we want to unlead, if we want to unlock
00:46:46> 00:46:50:	the next American economic boom, it has to lead with
00:46:50> 00:46:51:	housing.
00:46:51> 00:46:54:	So that those are our comments and some of the
00:46:54> 00:46:58:	reasons we're we're hopeful about about continued federal progress.

00:46:58> 00:47:02:	And I'll just add, you know, at a national level,
00:47:02> 00:47:06:	we've been doing a lot of meetings with congressional
	leaders
00:47:06> 00:47:10:	in terms of affordable housing and, and what we recognize,
00:47:10> 00:47:11:	and it's on both sides.
00:47:11> 00:47:15:	And I tell I tell everybody that affordable housing is
00:47:15> 00:47:17:	bipartisan, doesn't matter.
00:47:18> 00:47:21:	And so one of the things that I've recognized is
00:47:22> 00:47:26:	it's really about educating, educating a lot of the leaders
00:47:26> 00:47:29:	in terms of what it really is and how it
00:47:29> 00:47:33:	relates to their city, their, their districts.
00:47:34> 00:47:36:	And I and I can see the light go off
00:47:36> 00:47:38:	Republican, Democrat, doesn't matter.
00:47:38> 00:47:41:	I can see the lights go off when we start
00:47:41> 00:47:45:	talking about why it's important and what how it leads
00:47:45> 00:47:51:	to not only capital investment, jobs, permanent construction, economic growth.
00:47:52> 00:47:54:	And so when you start to put the number as,
00:47:54> 00:47:58:	as it relates to the economic impact of housing and
00:47:58> 00:48:01:	you start talking about quality of life, they all get
00:48:01> 00:48:01:	it.
00:48:02> 00:48:04:	And so I think it's just a matter of making
00:48:04> 00:48:07:	sure that they're educated around around the issue.
00:48:07> 00:48:09:	So we we have hope.
00:48:10> 00:48:10:	Yeah, absolutely.
00:48:11> 00:48:12:	I believe we have time for one more question.
00:48:12> 00:48:14:	There was a hand on this side of the room.
00:48:14> 00:48:15:	Yes, Yes, ma'am.
00:48:25> 00:48:39:	So at the national level working there streamline building code
00:48:39> 00:48:52:	issues related to that having a uniform modular building code
00:48:52> 00:48:53:	those.
00:48:53> 00:48:55:	Sort of topics, but that's also an emphasis a lot
00:48:55> 00:48:56:	of five years old we require.
00:48:56> 00:48:59:	Do you want to say I'm happy to jump So,
00:48:59> 00:49:02:	so so there are a number of proposals they get
00:49:02> 00:49:06:	at incentivizing local land use zoning in building code changes
00:49:06> 00:49:07:	through federal incentives.
00:49:07> 00:49:12:	For instance, the Reducing Regulatory Barriers to Housing Act, which
00:49:12> 00:49:16:	is pending in the House, bipartisan legislation, which would take

00:49:16> 00:49:19:	some of the dark history that we talked about with
00:49:19> 00:49:23:	regards to the Standard Zoning Enabling Act that
	promulgated exclusionary
00:49:23> 00:49:27:	zoning across the United States and put forth better policy
00:49:27> 00:49:30:	frameworks for localities to adopt, adapt and implement.
00:49:30> 00:49:31:	Right?
00:49:31> 00:49:32:	So that's one approach.
00:49:32> 00:49:36:	The second approach is the only building code in the
00:49:36> 00:49:39:	United States that is federal is the HUD code.
00:49:40> 00:49:44:	We have an opportunity to have a conversation around modular
00:49:44> 00:49:47:	factory build, standardized building codes.
00:49:47> 00:49:50:	So happy to talk offline after the after this panel
00:49:50> 00:49:51:	discussion about more specifics.
00:49:51> 00:49:53:	But there is movement on that front.
00:49:53> 00:49:57:	And again, these are all bipartisan conversations supported on the
00:49:57> 00:50:00:	right from a deregulatory perspective and supported on the left
00:50:00> 00:50:02:	from the perspective of we need more homes for all
00:50:02> 00:50:03:	Americans.
00:50:04> 00:50:06:	And by the way, these aren't mutually exclusive, right?
00:50:06> 00:50:07:	There's lots of overlap.
00:50:07> 00:50:09:	I don't want to paint our friends on the right
00:50:09> 00:50:12:	as our, you know, is is only caring about regulation
00:50:12> 00:50:12:	and business.
00:50:12> 00:50:16:	But there there are lots of ways for electeds to
00:50:16> 00:50:19:	get into and become champions for these ideas.
00:50:19> 00:50:20:	Thank you so much.
00:50:20> 00:50:23:	So before we give our diverse panel an expert panel
00:50:23> 00:50:26:	a hand of applause, I would like for Ed to
00:50:26> 00:50:28:	give us a give us closing remarks.
00:50:29> 00:50:29:	Well, thank you.
00:50:30> 00:50:34:	I think it would be helpful to, I'll just outline
00:50:34> 00:50:40:	quickly why light touch sensity promotes affordability, natural affordability.
00:50:41> 00:50:44:	First of all, if you require less land, you will
00:50:44> 00:50:46:	have smaller structures.
00:50:46> 00:50:48:	There'll still be family size.
00:50:48> 00:50:51:	If you're building townhomes and things like that, We've demonstrated
00:50:51> 00:50:52:	that that reduces the cost.
00:50:53> 00:50:56:	If you allow more of those at a lower cost,

00:50:56> 00:50:58: 00:50:58> 00:51:01:	they're going to be in the middle of the price point, closer to the middle of the price point, which
00:51:01> 00:51:03:	is going to add lots more supply.
00:51:03> 00:51:07:	And that additional supply is going to tamp down house
00:51:07> 00:51:08:	price appreciation.
00:51:08> 00:51:11:	It's not going to make it negative, but it's going
00:51:11> 00:51:14:	to keep it more in line with employment wage growth,
00:51:14> 00:51:16:	which is what you ultimately need to do.
00:51:16> 00:51:19:	You need wages to go up faster than house prices.
00:51:19> 00:51:20:	That's what makes it more affordable.
00:51:20> 00:51:23:	Lastly, and this has became a dirty word, but it's
00:51:23> 00:51:25:	not really a dirty word.
00:51:25> 00:51:26:	And that is the filtering that happens.
00:51:27> 00:51:30:	If you can build in the middle of the housing
00:51:30> 00:51:34:	distribution and add lots there, then all those people are
00:51:34> 00:51:36:	moving from somewhere.
00:51:36> 00:51:40:	They're moving from rentals, they're moving from single family owner
00:51:40> 00:51:41:	occupied in townhomes.
00:51:41> 00:51:44:	They free up housing because they they weren't getting their
00:51:44> 00:51:44:	ideal housing.
00:51:44> 00:51:46:	They were only accepting it.
00:51:46> 00:51:49:	They move up and that frees up the housing and
00:51:49> 00:51:52:	all of that works to to make housing more affordable
00:51:52> 00:51:54:	when you add more supply.
00:51:54> 00:51:54:	Thank.
00:51:55> 00:51:57:	You so much Ed, Please join me in giving our
00:51:57> 00:51:57:	panel.
00:52:04> 00:52:05:	It's a pleasure.
00:52:05> 00:52:07:	Thank you so much for joining us today.

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