

Video

ULI Tampa Bay Resilient Land Use Cohort Technical Assistance Panel

Presentation

Date: April 29, 2021

00:00:04> 00:00:08:	Good afternoon everyone. I'm I'm really excited to come to
00:00:08> 00:00:12:	introduce you to a group of folks that have really
00:00:12> 00:00:16:	spent the last three days dedicating a lot of their
00:00:16> 00:00:16:	time
00:00:16> 00:00:20:	and resources to help the city of Tampa kind of
00:00:20> 00:00:21:	reimagine.
00:00:21> 00:00:25:	And frankly, on a lot of the great work that
00:00:25> 00:00:30:	we have done so far on our stormwater management
	practices
00:00:30> 00:00:31:	and.
00:00:31> 00:00:33:	And think about some opportunities for the future,
00:00:33> 00:00:37:	and this is being done through a generous grant that
00:00:37> 00:00:39:	the Urban Land Institute provided.
00:00:39> 00:00:42:	And I'll let maybe Leah and Siobhan talk a little
00:00:42> 00:00:44:	bit more about you.
00:00:44> 00:00:46:	Li and the tap program,
00:00:46> 00:00:49:	but I just want to thank the city Tampa leadership
00:00:49> 00:00:51:	for joining this call.
00:00:51> 00:00:54:	We've got hopefully kind of the Parks Department on Storm
00:00:54> 00:00:58:	Water Department infrastructure ability and and your staff dedicated some
00:00:58> 00:01:00:	of their time this week to help.
00:01:00> 00:01:03:	Kind of. Talk about their work and some of the
00:01:03> 00:01:06:	best practices that you're that they are currently using with
00:01:06> 00:01:09:	the ULLULI tap panel and so thank you for allowing
00:01:09> 00:01:12:	them to spend some time with us and we're really
00:01:12> 00:01:15:	excited to share some of their work combined with some
00:01:15> 00:01:18:	of the best practices that are steam panel from across
00:01:18> 00:01:20:	the country has put together for us today.

00:01:20> 00:01:22:	So if I don't know if you just want to
00:01:22> 00:01:25:	talk 2 seconds about you lie that app panel and
00:01:25> 00:01:28:	the panelists themselves and then we can go right into
00:01:28> 00:01:31:	the presentation. Yep, Taylor's
00:01:31> 00:01:32:	got you covered with
00:01:32> 00:01:36:	all that. Yeah, I'll be taken over thanks wit and
00:01:36> 00:01:39:	thanks everyone for being here today with us.
00:01:39> 00:01:43:	We're excited to present on our findings over the last
00:01:43> 00:01:44:	couple of days here.
00:01:44> 00:01:47:	A little bit about ULIULI's mission is to shape the
00:01:47> 00:01:51:	future of the built environment for transformative impact in communities
00:01:51> 00:01:55:	worldwide and our membership organization is is truly multidisciplinary.
00:01:55> 00:01:58:	With 45,000 members in private and public sectors,
00:01:58> 00:02:01:	we conduct research, provide a forum for sharing.
00:02:01> 00:02:03:	Best practices be published. Books and magazines.
00:02:03> 00:02:06:	Organize and conduct meetings, direct outreach programs,
00:02:06> 00:02:09:	and conduct advisory service panels such as this one here,
00:02:09> 00:02:14:	which is kind of called a technical advisory panel.
00:02:14> 00:02:19:	Next slide. Urban resilience at ULI is obviously extremely important
00:02:19> 00:02:20:	recently,
00:02:20> 00:02:23:	and we're honored to have Leah Shepherd with the ULA
00:02:23> 00:02:28:	and Aaron with the ULI Resilience Team Urban Resilience program
00:02:28> 00:02:32:	brings utilize expertise and land use real estate and climate
00:02:32> 00:02:37:	resilience to communities nationwide. We they've been hosting these resilience
00:02:37> 00:02:41:	panels which provide land use and development strategies for vulnerable
00:02:41> 00:02:41:	sites,
00:02:41> 00:02:44:	assessed policies, opportunities to enhance Community resilience,
00:02:44> 00:02:47:	craft strategies for implementation and funding.
00:02:47> 00:02:53:	Lakeside please. And so why are we here actually?
00:02:53> 00:02:57:	Usually the resilience team they put together a resilient land
00:02:57> 00:02:58:	use cohort,
00:02:58> 00:03:02:	which were one of eight cities that is actually looking
00:03:02> 00:03:03:	at a local local issue.
00:03:03> 00:03:06:	So you lie. Tampa Bay was one of the grant
00:03:06> 00:03:10:	recipients of this resilient land use cohort,
00:03:10> 00:03:14:	and our luck platform, which is resilient land use cohort.
00:03:14> 00:03:17:	Our luck is a platform for technical assistance and knowledge

00:03:17> 00:03:21:	sharing between 8:00 cities and their UI District councils.
00:03:21> 00:03:25:	Our luck leverages ULI member expertise to identify
	strategies for
00:03:25> 00:03:28:	cities to be more resilient in the face of climate
00:03:28> 00:03:30:	change and other vulnerabilities,
00:03:30> 00:03:33:	as well as the related social,
00:03:33> 00:03:35:	environmental and economic impacts. Next slide,
00:03:35> 00:03:40:	please. We we we absolutely want to thank.
00:03:40> 00:03:43:	Obviously the city of Tampa for your time and attention
00:03:43> 00:03:43:	and expertise.
00:03:43> 00:03:47:	And obviously a lot of knowledge sharing over the last
00:03:47> 00:03:49:	few days as well as JP Morgan Chase,
00:03:49> 00:03:51:	who actually funded the elect program.
00:03:51> 00:03:53:	And so the city of Tampa and ULI went in
00:03:54> 00:03:57:	for this project together and got a grant from JP
00:03:57> 00:03:58:	Morgan Chase.
00:03:58> 00:04:01:	And I believe someone was potentially going to be joining
00:04:01> 00:04:02:	us from JP Morgan Chase.
00:04:02> 00:04:05:	Not sure that they're here or if they're if they
00:04:05> 00:04:06:	are.
00:04:06> 00:04:08:	Hello, thank you for joining us.
00:04:10> 00:04:12:	OK, so now we're down to the brass tacks of
00:04:12> 00:04:15:	what we're doing and what we're presenting.
00:04:15> 00:04:19:	Today we came up with wit and team.
00:04:19> 00:04:23:	Cope, and so. This panel of experts that you'll meet
00:04:23> 00:04:27:	here in a second were tasked with outlining best practices
00:04:27> 00:04:32:	and recommendations for the following topics for city owned
	green
00:04:32> 00:04:35:	spaces. So we want to look at creative design and
00:04:35> 00:04:40:	equity centered solutions for addressing stormwater management and retention,
00:04:40> 00:04:44:	while also adding value and appeal through more functional and
00:04:44> 00:04:45:	multi-purpose uses.
00:04:45> 00:04:50:	In addition to that, we want to look at successful.
00:04:50> 00:04:54:	Frameworks for governance, finance, operations and management of city owned
00:04:54> 00:04:57:	green spaces that are centered on equitable outcomes.
00:04:59> 00:05:01:	Next slide, please. And so now I want to give
00:05:01> 00:05:03:	a chance for you all to meet all of our
00:05:03> 00:05:04:	esteemed panelists.
00:05:04> 00:05:06:	And I'll start with Jason held in drum.
00:05:07> 00:05:09:	Hi everybody, I'm Jason Helland wrong.

00:05:09> 00:05:13:	I'm the vice president and director of planning and design
00:05:13> 00:05:14:	for Tetra Tech.
00:05:14> 00:05:17:	I'm in Boston, I'm a landscape architect and planner by
00:05:17> 00:05:20:	training and I a lot of my practice is focused
00:05:20> 00:05:24:	on integrating infrastructure projects into cities and so in that
00:05:24> 00:05:27:	role. I work with all of our engineering environmental teams
00:05:27> 00:05:31:	across the country to help integrate those kinds of projects
00:05:31> 00:05:34:	into cities and help really guide and drive transformation and
00:05:34> 00:05:36:	redevelopment and revitalization. Happy to be here.
00:05:39> 00:05:45:	Happy. Hello everyone, I'm happy Haynes.
00:05:45> 00:05:50:	I'm the executive director of Denver Parks and Recreation
	and
00:05:51> 00:05:55:	and who knew when I started this job five years
00:05:55> 00:06:01:	ago that I'd become a semi expert in stormwater
00:06:01> 00:06:05:	management. But I have become a a real advocate for green
	C C
00:06:05> 00:06:11: 00:06:11> 00:06:13:	infrastructure and for the the place making that up planning for stormwater.
00:06:13> 00:06:16: 00:06:16> 00:06:17:	And parks and open spaces and just building livable spaces in our communities.
	Offers. So. Glad to be here
00:06:17> 00:06:20: 00:06:20> 00:06:22:	today. Desire.
	TODAV DESILE
	-
00:06:26> 00:06:28:	Hi, thanks for having me.
	-
00:06:26> 00:06:28:	Hi, thanks for having me. Josiah Kane and director of Innovation for Sherwood Design
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00:07:29> 00:07:29:	one in 2014.
00:07:29> 00:07:31:	I Co chaired that campaign,
00:07:31> 00:07:34:	so I also served 12 years as an elected official
00:07:35> 00:07:36:	for the City of Gainesville.
00:07:36> 00:07:40:	I was mayor for two terms and also City Commissioner
00:07:40> 00:07:42:	and I am an environmental engineer.
00:07:42> 00:07:45:	I did my masters research at the University of Florida
00:07:45> 00:07:47:	in stormwater management actually,
00:07:47> 00:07:50:	and I was very actively engaged in some of the
00:07:50> 00:07:54:	huge park slash stormwater projects at the city of Gainesville,
00:07:54> 00:07:57:	Depot Park and Sweetwater Wetlands Park or my babies,
00:07:57> 00:08:00:	as was the wild spaces public.
00:08:00> 00:08:02:	Places land conservation program and parks program,
00:08:02> 00:08:06:	so leave it there. Excited to be here.
00:08:06> 00:08:07:	And
00:08:07> 00:08:10:	I did not introduce myself earlier 'cause I knew I
00:08:10> 00:08:12:	would have a chance here.
00:08:12> 00:08:14:	I'm Taylor, Ralph and I'm the president and founder of
00:08:14> 00:08:16:	Real building consultants.
00:08:16> 00:08:19:	Born and raised in Tampa and our firm I founded
00:08:19> 00:08:23:	in 2006 and we are sustainability consultants and energy consultants
00:08:23> 00:08:26:	and we work a lot with institutions and developers in
00:08:26> 00:08:29:	the marketplace. Tampa Bay and throughout the southeast.
00:08:29> 00:08:32:	I'm also honored to be the chair of this panel
00:08:32> 00:08:32:	today,
00:08:32> 00:08:35:	so that's why I kind of started things off,
00:08:35> 00:08:38:	but. Glad to be here and get to see some
00:08:38> 00:08:42:	familiar faces virtually and look forward to sharing with the
00:08:42> 00:08:42:	team here,
00:08:42> 00:08:43:	so Chris.
00:08:44> 00:08:46:	Thank you Taylor. I'm Chris Ahearn,
00:08:46> 00:08:47:	I'm actually a Tampa resident.
00:08:47> 00:08:51:	I married into Tampa family in 2010 so I'm about
00:08:51> 00:08:56:	my family's from Saint Petersburg so I'm very familiar with
00:08:56> 00:08:56:	the Bay.
00:08:56> 00:09:00:	I have an environmental engineer as well from the University
00:09:00> 00:09:00:	of Florida.
00:09:00> 00:09:04:	And my background is of most recently is last 20
00:09:04> 00:09:08:	years water quality of estuaries and working specifically in the
00:09:08> 00:09:11:	interface between the water and land.
00:09:11> 00:09:16:	I focused a lot on capital program management infrastructure

	related
00:09:16> 00:09:19:	to marinas and waterfront structures.
00:09:19> 00:09:19:	Awesome,
00:09:19> 00:09:23:	awesome and I wanna also next slide.
00:09:23> 00:09:27:	Make sure that we thank the awesome staff that has
00:09:27> 00:09:29:	been helping us these last few days,
00:09:29> 00:09:31:	but also these last few months.
00:09:31> 00:09:35:	We recently finished another technical advisory panel with the City
00:09:35> 00:09:35:	of Tampa.
00:09:35> 00:09:38:	The affordable housing and Equity Technical Advisory panel,
00:09:38> 00:09:42:	and so Jen and Siobhan have been working really hard
00:09:42> 00:09:45:	for a long while with on City of Tampa issues.
00:09:45> 00:09:48:	Aaron Fowler with the Urban Resilience team is very familiar
00:09:48> 00:09:49:	with Tampa.
00:09:49> 00:09:53:	Actually just recently working for strategic property partners and now
00:09:53> 00:09:54:	is with ULI.
00:09:54> 00:09:55:	Resilience team in in DC,
00:09:55> 00:09:58:	and Leah Shepherd helped us get this grant and pulled
00:09:58> 00:10:01:	us in her office in DC a couple of a
00:10:01> 00:10:03:	year and a half ago or more now and said
00:10:03> 00:10:06:	she had an opportunity and we were lucky to lucky
00:10:06> 00:10:07:	to get it.
00:10:07> 00:10:10:	So thank you all very much.
00:10:10> 00:10:14:	Next slide. So you know a little bit about what
00:10:14> 00:10:16:	we've been doing.
00:10:16> 00:10:19:	Uhm, we actually did a local site visit with wit
00:10:19> 00:10:21:	and with Keith,
00:10:21> 00:10:24:	and he took us around to a lot of the
00:10:24> 00:10:25:	stormwater ponds,
00:10:25> 00:10:29:	especially in East Tampa, but also in South Tampa and
00:10:29> 00:10:31:	we got an on the ground.
00:10:31> 00:10:34:	Look at this and we also have like as I
00:10:35> 00:10:35:	mentioned,
00:10:35> 00:10:39:	we've spent the last three afternoons with all of these
00:10:39> 00:10:42:	panelists interviewing stakeholders at the city.
00:10:42> 00:10:43:	A lot of city staff,
00:10:43> 00:10:47:	city advocates and and and community advocates as well,
00:10:47> 00:10:50:	and we've also interacted a little bit with Adcom,
00:10:50> 00:10:54:	who is working with on your parks master plan and
00:10:54> 00:10:57:	we got some good insight from them as to what

00:10:57> 00:10:59:	they're working on,
00:10:59> 00:11:02:	what they're thinking about, and really just kind of understanding
00:11:02> 00:11:05:	what the future holds in that department.
00:11:05> 00:11:08:	And so here's some things that we heard with these
00:11:08> 00:11:12:	small group meetings with the City team and community.
00:11:12> 00:11:15:	Leaders we heard you know there is.
00:11:15> 00:11:18:	There are some great examples and we saw there are
00:11:18> 00:11:21:	some great examples of these stormwater pond conversions,
00:11:21> 00:11:25:	but there might be opportunities to to expand and and
00:11:25> 00:11:27:	and do more of these at scale.
00:11:27> 00:11:31:	We also heard that that budgets are constrained and it's
00:11:31> 00:11:34:	difficult for us to look beyond some of the immediate
00:11:34> 00:11:35:	requirements,
00:11:35> 00:11:40:	especially with related to climate change and sea level rise
00:11:40> 00:11:42:	and storm water flooding etc.
00:11:42> 00:11:45:	Improving community engagement is a current city focus and
00:11:46> 00:11:49:	think you'll see through the presentation that that's a very
00:11:49> 00:11:52:	important thing to understand that that it's it's an area
00:11:52> 00:11:58:	of improvement. A potential area of improvement.
00:11:58> 00:12:01:	We also learned that some of the cross departmental projects
00:12:01> 00:12:03:	are more one off than the norm,
00:12:03> 00:12:06:	and so that's something that will be addressed a little
00:12:06> 00:12:07:	bit in the presentation.
00:12:07> 00:12:10:	And you know, there's a lot of stormwater ponds in
00:12:10> 00:12:13:	East Tampa and and and there's reasons for that,
00:12:13> 00:12:16:	and there might be some you know under investment in
00:12:16> 00:12:17:	the infrastructure in this area.
00:12:17> 00:12:20:	But there's also new ways of doing things,
00:12:20> 00:12:23:	and so there's challenges, and I think there's a lot
00:12:23> 00:12:24:	of opportunity as well,
00:12:24> 00:12:28:	and I'm looking forward looking forward to for the team
00:12:28> 00:12:28:	too.
00:12:28> 00:12:30:	Present more about that. Next slide,
00:12:30> 00:12:33:	please. So as I mentioned,
00:12:33> 00:12:35:	you know I was born and raised in Tampa.
00:12:35> 00:12:38:	I started my business in Tampa and you know,
00:12:38> 00:12:39:	back in 2006 through 2008,
00:12:39> 00:12:42:	nine you know the city was really in the midst
00:12:42> 00:12:45:	of making some changes and I think you know one
00:12:45> 00:12:48:	thing that we want to recognize is that we want

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00:12:48> 00:12:51:	to build on the the good work that the city
00:12:51> 00:12:53:	has been doing these last decades here.
00:12:53> 00:12:55:	And there's some great plans there's.
00:12:55> 00:12:57:	There's a lot of good plans in place.
00:12:57> 00:13:00:	There's more plans that are in the works.
00:13:00> 00:13:02:	Like I mentioned, the parks master plan.
00:13:02> 00:13:05:	As well as the resilient Tampa Resilience Road map plan
00:13:05> 00:13:08:	that wits working on with the team and and you
00:13:08> 00:13:11:	know these they also the transition teams,
00:13:11> 00:13:15:	the city, the Mayor's transition advisory teams have made some
00:13:15> 00:13:18:	great recommendations and so one of the things that we
00:13:18> 00:13:21:	did here was that some of these recommendations and plans
00:13:21> 00:13:24:	are really ready to be coalesced around a common and
00:13:24> 00:13:28:	and and well communicated vision that all of the city
00:13:28> 00:13:31:	residents and staff can kind of rally behind.
00:13:31> 00:13:36:	Next slide, please. Uhm, consistent with the city sustainability and
00:13:36> 00:13:40:	resiliency goals to address and combat climate change.
00:13:40> 00:13:43:	We also feel there's a huge opportunity to reimagine what
00:13:43> 00:13:46:	some of these stormwater ponds can do for the city
00:13:46> 00:13:48:	and for the surrounding community.
00:13:48> 00:13:52:	After all, resiliency isn't just hard infrastructure to fight rising
00:13:52> 00:13:52:	seas.
00:13:52> 00:13:54:	It's also community resiliency and equity,
00:13:54> 00:13:57:	something that you lie feels very strongly.
00:13:57> 00:14:00:	That equity should be. We should lead with equity,
00:14:00> 00:14:03:	and it's also about community building and building.
00:14:03> 00:14:05:	The kind of city that.
00:14:05> 00:14:08:	We all want to live in so really what you're
00:14:08> 00:14:10:	going to hear today is is is 1 big idea,
00:14:10> 00:14:13:	but there's a lot of ideas and there's a lot
00:14:13> 00:14:16:	of work that's going to have to happen beyond.
00:14:16> 00:14:18:	But really we want to try to find these multi
00:14:18> 00:14:21:	benefit solutions to these stormwater ponds and green spaces that
00:14:22> 00:14:23:	may only currently serve one purpose,
00:14:23> 00:14:26:	and I think you'll find that this is going to
00:14:26> 00:14:28:	not only help the city,
00:14:28> 00:14:32:	but it's also going to help our citizens in our
00:14:32> 00:14:33:	community.
00:14:33> 00:14:35:	And and as I mentioned,
00:14:35> 00:14:39:	you know we have some great examples within the city

00:14:39> 00:14:40:	of of these spaces,
00:14:40> 00:14:44:	and we really want to work on.
00:14:44> 00:14:46:	Finding these smart systems of prioritization,
00:14:46> 00:14:51:	prioritization, sorry and collaboration that will unlock the ability to
00:14:51> 00:14:53:	do these projects at scale.
00:14:53> 00:14:55:	And now handed off to Josiah.
00:14:58> 00:15:02:	Hi thanks uhm go ahead and move to the next
00:15:03> 00:15:03:	slide.
00:15:03> 00:15:10:	As Taylor mentioned, we met with several community leaders.
00:15:10> 00:15:13:	And you know you have good people that you can
00:15:13> 00:15:14:	be proud of.
00:15:14> 00:15:17:	Obviously in the city we also heard.
00:15:17> 00:15:20:	That there may be. There may be a bit of
00:15:20> 00:15:24:	a silo approach to dealing with some of these issues
00:15:25> 00:15:25:	and.
00:15:25> 00:15:30:	In our experience. We're dealing with constraints that we're all
00:15:30> 00:15:31:	aware of.
00:15:31> 00:15:35:	You know, budgets are smaller than they once were,
00:15:35> 00:15:37:	UM, we also have climate change,
00:15:37> 00:15:40:	and we have unpredictability with our infrastructure.
00:15:40> 00:15:44:	What that means is there's constraints for space and.
00:15:44> 00:15:48:	Really, cities everywhere are learning to collaborate and look at
00:15:48> 00:15:52:	multi benefit projects where infrastructure and other uses overlap.
00:15:52> 00:15:56:	This is an example of a project in this case
00:15:56> 00:15:59:	in California where we're looking at,
00:15:59> 00:16:02:	you know, land use and planning scale,
00:16:02> 00:16:07:	trying to understand what underutilized spaces there are and how
00:16:07> 00:16:11:	to integrate those with flood management and an open space.
00:16:14> 00:16:18:	Next slide, please. So we we did quite a bit
00:16:18> 00:16:23:	of work in this area working with the UN habitat
00:16:23> 00:16:28:	three process a few years ago that culminated in actually
00:16:28> 00:16:32:	writing a book with Columbia about water infrastructure and equitable
00:16:32> 00:16:34:	deployment of these resilient systems.
00:16:34> 00:16:38:	Looking at issues spanning from the developing world to the
00:16:38> 00:16:40:	modern infrastructure in cities,
00:16:40> 00:16:44:	a few really key elements of rose to the top.

00:16:44> 00:16:46:	The payback structure, of course.
00:16:46> 00:16:50:	At times it costs a little more upfront to get
00:16:50> 00:16:54:	those benefits on the on the downstream side looking at
00:16:54> 00:16:58:	different scenarios and how you know maybe 30 or 40%
00:16:58> 00:17:01:	financial gain on some of these projects over like 25
00:17:01> 00:17:05:	years and the benefits from there just keep going.
00:17:05> 00:17:08:	Also looking at how to really integrate this into city
00:17:08> 00:17:09:	process,
00:17:09> 00:17:12:	I will. I will say about the the cost framework
00:17:12> 00:17:16:	a lot of times even though there's an increase in
00:17:16> 00:17:17:	initial capital cost.
00:17:17> 00:17:20:	You see the benefit on the downside,
00:17:20> 00:17:21:	but also if you're stacking functions,
00:17:21> 00:17:24:	it's not landing in a single agency,
00:17:24> 00:17:27:	and so the actual cost for each agency getting the
00:17:27> 00:17:29:	thing that they're trying to accomplish goes down,
00:17:29> 00:17:33:	while the initial cost goes up and it's counter intuitive,
00:17:33> 00:17:36:	but that's what happens when you start to combine budgets
00:17:36> 00:17:39:	and look at using the same space for more than
00:17:39> 00:17:40:	one use next slide.
00:17:43> 00:17:46:	There is a chapter in that book that really zeroes
00:17:47> 00:17:47:	in,
00:17:47> 00:17:50:	I think, in a way that's most relevant here,
00:17:50> 00:17:53:	which is really looking at this multi scalar and jurisdictional
00:17:53> 00:17:54:	approach.
00:17:54> 00:17:57:	From a regional approach down to a watershed approach,
00:17:57> 00:18:01:	taking, say, the Riverwalk idea and really expanding the idea
00:18:01> 00:18:03:	of what a river is it,
00:18:03> 00:18:05:	which is the entire watershed,
00:18:05> 00:18:08:	the entire city is the river because it's flowing into
00:18:08> 00:18:12:	the river and it controls the water quality in the
00:18:12> 00:18:15:	flow and being able to connect the river laterally to
00:18:15> 00:18:18:	its historic tributaries, which often or where.
00:18:18> 00:18:20:	For example, these funds reside.
00:18:20> 00:18:22:	This is a project we worked on,
00:18:22> 00:18:24:	Brooklyn Brooklyn Bridge Park, actually.
00:18:24> 00:18:29:	Uhm, massive storm water infrastructure also amazing open space but
00:18:29> 00:18:34:	in in areas like this primarily providing infrastructure and habitat
00:18:34> 00:18:38:	but also all the benefits that come along and and
00:18:38> 00:18:41:	you could take that to microbiology approach.

00:18:41> 00:18:44:	It's been shown in study over studying.
00:18:44> 00:18:49:	Now that cities that have healthy ecology actually have microbial
00:18:49> 00:18:51:	benefits to human immune system.
00:18:51> 00:18:56:	So like the public health benefits of having healthy ecology.
00:18:56> 00:18:59:	Uhm, in these sort of marginal spaces goes way beyond
00:18:59> 00:19:01:	what we might think intuitively.
00:19:01> 00:19:03:	And then on the right side here.
00:19:03> 00:19:07:	Just looking at how some of these different interventions or
00:19:07> 00:19:10:	different typology in the urban fabric can be thought about
00:19:10> 00:19:12:	holistically and a planning sort of way.
00:19:12> 00:19:16:	So once again bringing that civil infrastructure in server and
00:19:16> 00:19:18:	design and planning next slide please.
00:19:20> 00:19:24:	A lafon park in New Orleans is an example where
00:19:24> 00:19:27:	we we did that and I think it's very relevant
00:19:27> 00:19:27:	here.
00:19:27> 00:19:32:	I mean, there's some familiar types of geometry and.
00:19:32> 00:19:35:	You know a big focus here is this hydrology hike,
00:19:35> 00:19:37:	where it's literally an educational component,
00:19:37> 00:19:41:	helping people understand why public spaces look the way
	they
00:19:41> 00:19:41:	look,
00:19:41> 00:19:44:	the importance of the infrastructure in those spaces,
00:19:44> 00:19:46:	how to interact with them experientially.
00:19:46> 00:19:49:	Very often these big flood events that are that are
00:19:49> 00:19:52:	threats to public safety are very rare.
00:19:52> 00:19:55:	Maybe once a decade. What happens the other 99%
00:19:55> 00:19:57:	of the time in those spaces,
00:19:57> 00:20:00:	and how are they assets to the culture and the
00:20:01> 00:20:01:	community?
00:20:01> 00:20:04:	And with that, I think I'll pass it on some
00:20:04> 00:20:07:	of my other partners are going to get into some
00:20:07> 00:20:08:	of these details,
00:20:08> 00:20:09:	thanks. OK,
00:20:09> 00:20:13:	thanks Josiah. So I'm going to talk a little bit
00:20:13> 00:20:16:	about how do you transform a vision into reality and
00:20:16> 00:20:19:	how do you move it to implementation and let's go
00:20:19> 00:20:23:	to the next slide. And you know,
00:20:23> 00:20:26:	sharing on the screen, some of the goals and priorities
00:20:26> 00:20:28:	from the T3 plan,
00:20:28> 00:20:31:	and it gets into some of the higher level goals
00:20:31> 00:20:33:	and objectives that have been outlined.
00:20:33> 00:20:36:	And it's really about equity and opportunities for all

	champions
00:20:36> 00:20:38:	and really building our neighborhoods.
00:20:38> 00:20:41:	And then you see this matrix of weird overlays with
00:20:41> 00:20:46:	some of the other priorities around transportation and workforce development.
00:20:46> 00:20:48:	And of course, I think the key is when you
00:20:49> 00:20:52:	start to look at sustainability and resilience.
00:20:52> 00:20:54:	It really is something that is a lens that brings
00:20:54> 00:20:56:	all of these elements actually together.
00:20:56> 00:20:58:	It's not 1 standalone item,
00:20:58> 00:21:01:	but it really finds all of those intersections between all
00:21:01> 00:21:01:	of them,
00:21:01> 00:21:03:	and that's the key. I mean,
00:21:03> 00:21:06:	every city is dealing with budgets and struggling to implement
00:21:06> 00:21:06:	projects,
00:21:06> 00:21:09:	and the key is how do you bring some of
00:21:09> 00:21:11:	these projects together and do it in a way that
00:21:11> 00:21:15:	you can actually leverage creator benefits and actually leverage greater
00:21:15> 00:21:18:	and broader budgets to help implement these projects.
00:21:18> 00:21:20:	So you know that aspect of the finding,
00:21:20> 00:21:22:	those intersections to bring things.
00:21:22> 00:21:25:	Together next slide. I'm going to talk a little bit
00:21:25> 00:21:29:	about a project that we've been working on and it
00:21:29> 00:21:32:	I'm going to share this because it offers a good
00:21:32> 00:21:35:	kind of framework and methodology that I think is adaptable
00:21:35> 00:21:38:	and it really gets that aspect of thinking about how
00:21:38> 00:21:41:	do we move to implementation and it's living with the
00:21:41> 00:21:44:	bank. This is in Nassau County in Long Island,
00:21:44> 00:21:47:	and this was one of the projects that emerged out
00:21:47> 00:21:48:	of the HUD rebuild by design,
00:21:48> 00:21:52:	competition and the competition was organized by Rockefeller Foundation.
00:21:52> 00:21:56:	And HUD reserved a billion dollars from the Superstorm Sandy
00:21:56> 00:21:59:	Recovery Fund to look and invest in some of these
00:21:59> 00:22:00:	projects.
00:22:00> 00:22:02:	And what the goal was was to look at long
00:22:02> 00:22:06:	term innovations and resilience so that not just building back
00:22:07> 00:22:09:	what was damaged during Superstorm Sandy,
00:22:09> 00:22:12:	but looking at long term innovations or resilience,
00:22:12> 00:22:16:	science based, and that could address future climate change,
00:22:16> 00:22:18:	impacts, and so in this program,

00:22:18> 00:22:22:	through the competition that the project was awarded a \$125
00:22:22> 00:22:23:	million.
00:22:23> 00:22:25:	And it looked at some of the the coastal flood
00:22:25> 00:22:25:	protection.
00:22:25> 00:22:29:	It looked at some of the inland flooding that occurred
00:22:29> 00:22:31:	from storm water and then all the other elements and
00:22:32> 00:22:32:	next slide.
00:22:32> 00:22:35:	The key with all of it was it was a
00:22:35> 00:22:36:	broad,
00:22:36> 00:22:39:	comprehensive goal within a broader watershed of the whole county,
00:22:39> 00:22:41:	and we were hired by the state to help come
00:22:41> 00:22:43:	in work through the design,
00:22:43> 00:22:45:	work with the the original design team,
00:22:45> 00:22:48:	but work through all the engineering kind of get it
00:22:48> 00:22:49:	figured out.
00:22:49> 00:22:52:	Look at the budget, make sure it's on budget,
00:22:52> 00:22:55:	look at the scheduling. And as we got into this
00:22:55> 00:22:57:	and started working on it,
00:22:57> 00:22:59:	you can see here these are 36 of the project
00:22:59> 00:23:01:	profiles that came together.
00:23:01> 00:23:03:	It was almost \$900 million.
00:23:03> 00:23:05:	So kind of a similar struggle that many cities are
00:23:05> 00:23:06:	having.
00:23:06> 00:23:08:	How do you balance all these budgets?
00:23:08> 00:23:11:	But when you when you broke it down to the
00:23:11> 00:23:12:	nuts and bolts,
00:23:12> 00:23:15:	it was a lot of these elements around improving some
00:23:15> 00:23:16:	of the parks,
00:23:16> 00:23:18:	including improving some of the flood protection.
00:23:18> 00:23:19:	Some of it was coastal surge,
00:23:19> 00:23:22:	some was stormwater flooding, but also looked at water quality
00:23:22> 00:23:25:	and elements like community benefits and social resilience.
00:23:25> 00:23:27:	So how we could link the community together,
00:23:27> 00:23:30:	improve social cohesion linked to some of the community centers.
00:23:30> 00:23:32:	So how do we move forward?
00:23:32> 00:23:34:	With this project that was over budget next slide.
00:23:37> 00:23:40:	We we stepped, we step back and through that rebuild
00:23:40> 00:23:42:	by design competition process,
00:23:42> 00:23:44:	there were several layers to it.
00:23:44> 00:23:48:	One was looking at HUD and their community development

	block
00:23:48> 00:23:51:	grant goals and really looking at that and and the
00:23:51> 00:23:51:	goal,
00:23:51> 00:23:53:	the overarching goal they're being.
00:23:53> 00:23:56:	How do we tie into really the community and social
00:23:56> 00:24:00:	vulnerability low and moderate income and then with that also
00:24:00> 00:24:03:	layering in some of the components from rebuild by design
00:24:03> 00:24:07:	and then the project goals from living with the Bay.
00:24:07> 00:24:10:	And we ultimately kind of coalesce these into five goals
00:24:10> 00:24:13:	that brought all these elements together that you see in
00:24:13> 00:24:16:	the middle that really looked at flood protection,
00:24:16> 00:24:18:	coastal and inland storm water,
00:24:18> 00:24:21:	but also looking at all these other elements about really
00:24:21> 00:24:23:	livability quality of life,
00:24:23> 00:24:27:	bringing the community together. Opportunities for education that we could
00:24:27> 00:24:29:	use that as then a lens that could be used
00:24:29> 00:24:31:	to evaluate all those projects.
00:24:31> 00:24:34:	Use it as an evaluation criteria to move it forward.
00:24:34> 00:24:40:	Next slide. And so we we broke this down.
00:24:40> 00:24:43:	And this was kind of this methodology that we actually
00:24:43> 00:24:46:	spent about six months working with a technical advisory committee
00:24:46> 00:24:48:	of different city and town,
00:24:48> 00:24:51:	staff and village staff of all the cities and towns
00:24:51> 00:24:53:	and villages within that watershed.
00:24:53> 00:24:55:	And you're kind of looking at it.
00:24:55> 00:24:57:	You know the costs, the benefits,
00:24:57> 00:24:58:	the risks, the vulnerabilities, all those.
00:24:58> 00:25:01:	But what were some of the synergies that we could
00:25:01> 00:25:04:	start to align multi benefit projects to get the best
00:25:04> 00:25:05:	bang for our buck?
00:25:05> 00:25:08:	And you can see on the right and the far
00:25:08> 00:25:11:	right column is that maximum score you're looking at costs
00:25:11> 00:25:14:	and benefits and social resilience that was sort of this
00:25:14> 00:25:16:	lever that we worked with the community,
00:25:16> 00:25:19:	moving them up and down and adjusting to see what
00:25:19> 00:25:19:	meat.
00:25:19> 00:25:22:	What worked best. It wasn't just driven by flood risk
00:25:22> 00:25:23:	reduction.
00:25:23> 00:25:26:	But it was all the other elements so that we
00:25:26> 00:25:29:	could then look and evaluate all these projects and see

00:25:29> 00:25:32:	how well they fit and where could we get the
00:25:32> 00:25:35:	best benefit from them in terms of building community
	resilience
00:25:35> 00:25:38:	for this region within the watershed in Long Island next.
00:25:41> 00:25:44:	So as we worked through it,
00:25:44> 00:25:46:	we we kind of came through.
00:25:46> 00:25:48:	We scored all the projects,
00:25:48> 00:25:51:	gave them their ranking to then see where it was
00:25:51> 00:25:52:	it was.
00:25:52> 00:25:54:	It was all very quantitative.
00:25:54> 00:25:57:	We wanted this to be defensible because in reality everyone
00:25:57> 00:26:01:	was looking for where they could get investments made in
00:26:01> 00:26:04:	their community and we wanted to demonstrate where was it
00:26:04> 00:26:08:	most demonstrating the best in terms of damage reduction
	costs.
00:26:08> 00:26:10:	What were some of the best opportunities?
00:26:10> 00:26:13:	Also have. Ecological benefits from ecosystem services.
00:26:13> 00:26:16:	You know, one of the big pieces was within this
00:26:16> 00:26:17:	Mill River Greenway,
00:26:17> 00:26:20:	which was kind of the heart of this whole watershed
00:26:20> 00:26:21:	was.
00:26:21> 00:26:24:	There was a lot of erosion and scouring along the
00:26:24> 00:26:27:	river edge so you know one of the elements was
00:26:27> 00:26:28:	a living shoreline.
00:26:28> 00:26:31:	Other aspects of trying to improve water quality along that
00:26:31> 00:26:31:	Greenway.
00:26:31> 00:26:34:	Where could we expand it?
00:26:34> 00:26:35:	Expand some of the parks,
00:26:35> 00:26:38:	make better linkages on some of the streets to the
00:26:38> 00:26:41:	neighborhoods linked to some of those community centers,
00:26:41> 00:26:44:	like a high school, a couple of senior living facilities,
00:26:44> 00:26:46:	some affordable housing facilities that we could make.
00:26:46> 00:26:50:	Some of these linkages to best tie the community together
00:26:50> 00:26:53:	so this was a very kind of almost science based
00:26:53> 00:26:55:	approach to quantifying and next slide.
00:26:55> 00:26:59:	We didn't stop there. We once we had that initial
00:26:59> 00:26:59:	rating.
00:26:59> 00:27:01:	We continued working with the community.
00:27:01> 00:27:04:	Said alright. This looks pretty good,
00:27:04> 00:27:07:	but you know, are we doing as well as we
00:27:07> 00:27:08:	can.
00:27:08> 00:27:11:	We continued working with the technical advisory committees who said,

00:27:11> 00:27:13:	you know, where can we get even greater leverage?
00:27:13> 00:27:16:	We've got this \$125 million investment from HUD,
00:27:16> 00:27:18:	but where can we tap into other greater funds with
00:27:18> 00:27:21:	investments that are being made within the communities?
00:27:21> 00:27:24:	But then also, where can we make investments that can
00:27:24> 00:27:25:	actually have a greater,
00:27:25> 00:27:27:	more equitable impact on the Community?
00:27:27> 00:27:30:	And so you can see some of these projects came
00:27:30> 00:27:31:	forward.
00:27:31> 00:27:33:	You see right there about the 4th project down.
00:27:33> 00:27:36:	Cooper Square that had a high rating.
00:27:36> 00:27:38:	It dropped out. It really had no social benefit,
00:27:38> 00:27:40:	so we actually pushed that off.
00:27:40> 00:27:43:	All of the projects move forward in the broader resilient
00:27:43> 00:27:44:	strategy,
00:27:44> 00:27:47:	but we then align what were the projects that would
00:27:47> 00:27:49:	fit within the budget and next slide.
00:27:52> 00:27:54:	So living with the Bay was adopted,
00:27:54> 00:27:56:	went into full design about a year and a half
00:27:56> 00:28:00:	ago and it's just started construction finished all the
	permitting.
00:28:00> 00:28:02:	Last year I wanted to shift just in wrapping up
00:28:02> 00:28:05:	and and reflect on some work we've been doing in
00:28:05> 00:28:08:	Detroit because we've been working there for many years and
00:28:08> 00:28:11:	there's a lot of success is already seeing that I
00:28:11> 00:28:11:	think,
00:28:11> 00:28:14:	are the outcomes that we want to see and it
00:28:14> 00:28:17:	really looks at that vision and broad based resilience and
00:28:17> 00:28:18:	multi benefit solutions.
00:28:18> 00:28:21:	But I think a key piece and you see it
00:28:21> 00:28:22:	on the top.
00:28:22> 00:28:24:	Right is the partnerships. The interdepartmental coordination,
00:28:24> 00:28:28:	as well as working with other NGO's universities,
00:28:28> 00:28:31:	community groups, really to drive this and into Detroit,
00:28:31> 00:28:35:	you're working with the city that was going through their
00:28:35> 00:28:35:	bankruptcy.
00:28:35> 00:28:38:	We really work with the community,
00:28:38> 00:28:41:	where initially a lot of the funding came to Detroit
00:28:41> 00:28:45:	Water and Sewer department and that was really around rate
00:28:45> 00:28:46:	paying,
00:28:46> 00:28:50:	associated with meeting their permits for their from their
	consent

00:28:50> 00:28:52:	decree for their Ms 4.
00:28:52> 00:28:55:	Permit. And so we started looking at some of those
00:28:55> 00:28:59:	investments in green infrastructure and aligning with the land bank
00:28:59> 00:29:02:	where it being Detroit there is vacancy.
00:29:02> 00:29:05:	We took vacant lots. We started doing single lot green
00:29:05> 00:29:08:	infrastructure projects that you see on the left.
00:29:08> 00:29:11:	We had successes there. We moved on,
00:29:11> 00:29:13:	started working with the Parks Department,
00:29:13> 00:29:15:	integrating green infrastructure in the Parks Department.
00:29:15> 00:29:19:	We then started working with the Transportation Department working in
00:29:19> 00:29:20:	some of their boulevards.
00:29:20> 00:29:24:	Finally actually aggregating some bigger regional projects where we're daylighting
00:29:24> 00:29:24:	streams.
00:29:24> 00:29:27:	In some of these abandoned neighborhoods on the West side
00:29:27> 00:29:31:	or at northwest side of Detroit to actually create new
00:29:31> 00:29:33:	greenways and new Park systems.
00:29:33> 00:29:36:	But it really demonstrates this integration of what started as
00:29:36> 00:29:39:	just an initiative with DW SD really started bringing the
00:29:39> 00:29:42:	land bank parks housing sustainability public works,
00:29:42> 00:29:45:	all the different departments to help kind of guide moving
00:29:45> 00:29:49:	forward with all these implementation pieces that fulfill this greater,
00:29:49> 00:29:53:	bigger vision. So with that I'm going to turn it
00:29:53> 00:29:54:	over to happy and.
00:29:54> 00:29:57:	She's gonna expand on some of the discussion on partnerships
00:29:57> 00:29:58:	and collaboration.
00:29:58> 00:29:59:	Нарру.
00:30:00> 00:30:04:	Thank you Jason. Uhm, I I didn't mention in my
00:30:04> 00:30:09:	introduction that I've been involved in community engagement in one
00:30:09> 00:30:12:	way or the other of my entire career,
00:30:12> 00:30:15:	or whether, as an elected official,
00:30:15> 00:30:19:	as a Community engagement officer or in my private work
00:30:19> 00:30:20:	as a facilitator.
00:30:20> 00:30:23:	And so I've had a chance to reflect a lot
00:30:23> 00:30:27:	on community engagement and why we do it.
00:30:27> 00:30:31:	And, you know, we're thinking about the projects like the
00:30:31> 00:30:32:	ones you've just seen,

00:30:32> 00:30:38:	so why? It helps to improve the design throughout the
00:30:38> 00:30:38:	process.
00:30:38> 00:30:44:	It helps to address resource constraints like maybe you need
00:30:44> 00:30:45:	to acquire land.
00:30:45> 00:30:49:	It builds support for the project itself and it can
00:30:49> 00:30:55:	support a building building support for future projects because you're
00:30:55> 00:31:01:	building trust in the community and establishing long lasting relationships,
00:31:01> 00:31:06:	and it can also lead to more equitable outcomes.
00:31:06> 00:31:08:	In our cities. And so,
00:31:08> 00:31:11:	uh, you know, big projects,
00:31:11> 00:31:16:	like the ones that we're talking about that are complex.
00:31:16> 00:31:20:	Big impacts on the community and there are going to
00:31:20> 00:31:21:	be affected,
00:31:21> 00:31:25:	and so I use that phrase or switched it around
00:31:25> 00:31:26:	a little.
00:31:26> 00:31:29:	You can pay attention to me now,
00:31:29> 00:31:33:	or you can pay more attention to me later when
00:31:33> 00:31:37:	when I haven't been involved and I'm suffering from what
00:31:37> 00:31:39:	I think are the impacts.
00:31:39> 00:31:43:	So better to have a strong community engagement plan from
00:31:43> 00:31:45:	the very beginning.
00:31:45> 00:31:47:	Now, community engagement has runs a spectrum.
00:31:47> 00:31:53:	From the informing people, which is important and letting them
00:31:53> 00:31:53:	know,
00:31:53> 00:31:56:	providing information, what's going on,
00:31:56> 00:32:02:	giving them technical information, getting their consent for moving forward
00:32:02> 00:32:06:	or what the plan involves involving them in the project
00:32:06> 00:32:07:	itself,
00:32:07> 00:32:12:	collaborating with them, which means really treating them as partners
00:32:13> 00:32:16:	and bringing their own expertise to the table.
00:32:16> 00:32:21:	And finally. Empowering them, and that actually means sharing decisions
00:32:21> 00:32:22:	with the community.
00:32:22> 00:32:26:	So I've outlined here on the screen just some some
00:32:26> 00:32:32:	common steps towards with a very intentional community engagement plan
00:32:32> 00:32:35:	that is implemented early in a project,
00:32:35> 00:32:38:	and it involves going out into the community,

00:32:38> 00:32:42:	coming back into the staff and into the project,
00:32:42> 00:32:46:	team, refining, going back out to the community,
00:32:46> 00:32:51:	coming back. Reflecting what we've heard from the community and
00:32:51> 00:32:56:	going back out and showing them how it's reflected in
00:32:56> 00:32:58:	the next part of the proposal.
00:32:58> 00:33:01:	This, this engagement takes many forms.
00:33:01> 00:33:05:	Sometimes a town hall style public meeting open houses where
00:33:05> 00:33:09:	community residents get a chance one on one to talk
00:33:09> 00:33:10:	to staff.
00:33:10> 00:33:14:	A very effective method surveys broad community surveys to get
00:33:14> 00:33:18:	their input and and think about their preferences.
00:33:18> 00:33:20:	Then their worries, focus groups,
00:33:20> 00:33:23:	and finally something that I've really come to treasure.
00:33:23> 00:33:27:	A lot of very formal part of community engagement which
00:33:27> 00:33:31:	is forming stakeholder groups that are involved in the project
00:33:31> 00:33:35:	from beginning to end and really begin through the course
00:33:35> 00:33:39:	of the project to develop their own become subject matter
00:33:39> 00:33:42:	experts about about the project and more importantly,
00:33:42> 00:33:46:	about their community. You'll notice at the end I put
00:33:46> 00:33:46:	celebrate.
00:33:46> 00:33:49:	It's something that we tend to forget.
00:33:49> 00:33:52:	With many of our projects we we we like to
00:33:52> 00:33:55:	get things done and then move on to the next
00:33:55> 00:33:57:	thing and it's important,
00:33:57> 00:34:01:	particularly in the community to celebrate success and to have
00:34:01> 00:34:04:	at the end of the day a long list of
00:34:04> 00:34:07:	thank yous which include many of the residents of the
00:34:07> 00:34:10:	community. I talked about structures for community engagement.
00:34:10> 00:34:13:	If you go to the next slide.
00:34:13> 00:34:17:	Another thing that we tend to do is,
00:34:17> 00:34:21:	I think there's another slide in between there.
00:34:21> 00:34:27:	A loop. Alright, well we're missing that slide,
00:34:27> 00:34:31:	but I'll talk about it anyway and that is,
00:34:31> 00:34:35:	uhm. We tend to forget about the staff.
00:34:35> 00:34:38:	Staff is a part of the community too,
00:34:39> 00:34:42:	and it's important to have an intentional structure.
00:34:42> 00:34:46:	You've seen these big projects that have been talked about
00:34:46> 00:34:47:	earlier today.

00.24.47 > 00.24.50.	Dia projecto require his teems and a his response
00:34:47> 00:34:50: 00:34:50> 00:34:55:	Big projects require big teams and a big response. Complex teams all hands on deck ones that are integrate
00:34:55> 00:34:59:	
	all of the disciplines in the city and all of
00:34:59> 00:35:01:	the agencies who are at the table.
00:35:01> 00:35:05:	And, UM. It's very important to have all of them
00:35:05> 00:35:10:	there and then to have shared goals amongst those team
00:35:10> 00:35:10:	members.
00:35:10> 00:35:15:	Shared metrics like the ones you saw Jason just share
00:35:15> 00:35:20:	and the result of that very intentional structure amongst the
00:35:20> 00:35:22:	an all hands on deck staff team.
00:35:22> 00:35:24:	If you will, is it.
00:35:24> 00:35:29:	You began to change the culture in Denver through the
00:35:29> 00:35:33:	projects that you'll see a little bit in a moment.
00:35:33> 00:35:36:	We have begun to adopt this culture of,
00:35:36> 00:35:40:	you know, ideas are you know we go big or
00:35:40> 00:35:43:	go home and and that is we don't shy away
00:35:43> 00:35:48:	from big complex tough projects because we know that together
00:35:48> 00:35:51:	we can do more and we can do better and
00:35:51> 00:35:55:	so we see our fellow agency members as partners in
00:35:55> 00:35:58:	almost every project that we undertake.
00:35:58> 00:36:00:	So I'll give you an example.
00:36:00> 00:36:03:	If you go to the the next slide.
00:36:07> 00:36:10:	So when I first came to Parks and Recreation,
00:36:10> 00:36:14:	I was not. I didn't know anything about storm management.
00:36:14> 00:36:18:	I didn't know anything about green infrastructure and my first
00:36:18> 00:36:19:	week on the job,
00:36:19> 00:36:23:	some people from storm management came to me and said
00:36:23> 00:36:27:	they wanted to tear up one of my golf courses
00:36:27> 00:36:30:	for detention and I was nearly apoplectic.
00:36:30> 00:36:33:	I realized. However, because I listened and this was a
00:36:33> 00:36:35:	transformational moment for me.
00:36:35> 00:36:40:	About big ideas and integrated processes and working together collaboratively
00:36:40> 00:36:42:	and looking at the multiple benefits.
00:36:42> 00:36:46:	And you see, you've heard that word several times
	throughout
00:36:46> 00:36:51:	the presentation that these large projects also mean multiple benefits,
00:36:51> 00:36:55:	both to the Staffs to the agencies and into the
00:36:55> 00:36:56:	community.
00:36:56> 00:36:58:	This was a storm management.
00:36:58> 00:37:02:	It was a problem that came out of two years

00:37:02> 00:37:05:	of very severe flooding and heavy damage.
00:37:05> 00:37:09:	In communities in our largest basin it is.
00:37:09> 00:37:11:	lt's huge as you can see,
00:37:11> 00:37:14:	it takes up a good part of the part of
00:37:14> 00:37:17:	the city working together.
00:37:17> 00:37:21:	We created a multi benefit project called Platte to Park
00:37:21> 00:37:24:	Hill and it involved multiple projects and we set goals
00:37:24> 00:37:27:	collaboratively as a team with parks.
00:37:27> 00:37:31:	The public works with the storm management people at the
00:37:31> 00:37:32:	at the table.
00:37:32> 00:37:35:	If you will go to the next slide.
00:37:41> 00:37:45:	The first thing we did was create collaborative program goals
00:37:45> 00:37:46:	for the entire project,
00:37:46> 00:37:50:	and this was important to me because I was one
00:37:50> 00:37:53:	of those people who came to the table with a.
00:37:53> 00:37:56:	You know, I've got to be there or or I'll
00:37:56> 00:38:00:	be on the menu and instead I really have transformed
00:38:00> 00:38:02:	my thinking into that.
00:38:02> 00:38:05:	You know, come together more and together is better and
00:38:05> 00:38:07:	so together we created a program,
00:38:07> 00:38:09:	goals that we could all.
00:38:09> 00:38:12:	Not only lived with, but enthusiastically supported,
00:38:12> 00:38:15:	and we knew that it would bring good benefits to
00:38:15> 00:38:19:	the projects and to our agency into the community.
00:38:19> 00:38:23:	Next slide. So this was one of those kinds of
00:38:23> 00:38:28:	projects where we started with the big idea within the
00:38:28> 00:38:33:	City team and needed to go to the community because
00:38:33> 00:38:36:	we knew we needed to hear from them.
00:38:36> 00:38:39:	And so we put together a very elaborate and very
00:38:39> 00:38:45:	intentional community outreach plan that involved over 250 meetings over
00:38:45> 00:38:47:	the course of a year and a half while we
00:38:47> 00:38:51:	were designing this project using all of the strategies that
00:38:51> 00:38:52:	l'm.
00:38:52> 00:38:56:	I mentioned before and with a design working group that
00:38:56> 00:38:59:	you see on the left hand side on the bottom
00:38:59> 00:39:02:	and on the right hand side at the bottom.
00:39:02> 00:39:05:	This team was there through thick and thin and at
00:39:05> 00:39:08:	the end of the day at the end of this
00:39:08> 00:39:12:	project they they deserve as much credit for the success
00:39:12> 00:39:16:	we had as anyone in really brought their their ideas
00:39:16> 00:39:18:	and helped to sell the idea.

00:39:18> 00:39:21:	This is a project that involved a lot of acquisition
00:39:21> 00:39:22:	of properties,
00:39:22> 00:39:26:	eminent domain. Uhm, tearing up streets and along construction process
00:39:26> 00:39:29:	and these folks helped us get the job done so
00:39:29> 00:39:32:	it really became a multiple success.
00:39:32> 00:39:34:	If you look at the next slide.
00:39:41> 00:39:44:	Well, that was that was the.
00:39:44> 00:39:47:	That was the one I already went over about the
00:39:47> 00:39:52:	internal team and the and the reasons why everybody needs
00:39:52> 00:39:53:	to be at the table.
00:39:53> 00:39:56:	But let me dwell on this for a moment.
00:39:56> 00:39:59:	This slide shows our bond our bond project.
00:39:59> 00:40:02:	We did an almost a \$938 million bond.
00:40:02> 00:40:06:	This was a project that started in the community.
00:40:06> 00:40:09:	It was community driven and we went out into the
00:40:09> 00:40:10:	community,
00:40:10> 00:40:14:	got their ideas about what the improvements they needed to
00:40:14> 00:40:15:	see in their neighborhoods.
00:40:15> 00:40:19:	Uhm, we formed some of those formal community structures
	in
00:40:19> 00:40:23:	the form of stakeholder groups and overall community executive team.
00:40:23> 00:40:26:	And then we organize ourselves in the city.
00:40:26> 00:40:29:	How? How do we get this project done?
00:40:29> 00:40:32:	So in every agency there was a project team.
00:40:32> 00:40:35:	We had a project management organization,
00:40:35> 00:40:38:	so integrated approach meant that not only our agency project
00:40:39> 00:40:42:	managers but our consultants were integral parts of the team
00:40:42> 00:40:45:	and when you walked into a meeting you didn't,
00:40:45> 00:40:48:	you couldn't tell the difference between.
00:40:48> 00:40:53:	The city staff and the program management team are our
00:40:53> 00:40:57:	consultants who were at the table we.
00:40:57> 00:41:03:	We also had a a project management team that looked
00:41:03> 00:41:06:	at the entire city and this.
00:41:06> 00:41:10:	This involved representatives from every agency.
00:41:10> 00:41:14:	So at every step of the process there were agency
00:41:14> 00:41:18:	representatives throughout whether it was.
00:41:18> 00:41:21:	A parks project or a library project.
00:41:21> 00:41:25:	We were all there and finally each executive of an
00:41:25> 00:41:29:	apartment served on the executive management team to make big

00:41:29> 00:41:33:	decisions about changes in in the budget and so on.
00:41:33> 00:41:35:	But even our role was limited.
00:41:35> 00:41:39:	The work was done. If you look at this map
00:41:39> 00:41:39:	here,
00:41:39> 00:41:43:	most of the work was done in those first two
00:41:43> 00:41:43:	steps,
00:41:43> 00:41:46:	as it as it should be.
00:41:49> 00:41:54:	So I'll conclude with this slide we borrowed from Cedar
00:41:54> 00:41:58:	Rapids and a process that you can see was intentionally
00:41:58> 00:42:00:	orchestrated in phases,
00:42:00> 00:42:04:	different different input from people throughout the project,
00:42:04> 00:42:09:	but I want to point out one really important one
00:42:09> 00:42:14:	at the bottom left where it says trained city employees
00:42:14> 00:42:18:	facilitated the conversation and none of us.
00:42:18> 00:42:22:	Are born innately with the skills to do community engagement.
00:42:22> 00:42:25:	It's a learned skill and most of us are in
00:42:25> 00:42:26:	agencies.
00:42:26> 00:42:29:	We just want to get our projects done and in
00:42:29> 00:42:31:	integrating community engagement.
00:42:31> 00:42:35:	And that is a scary prospect for us sometimes.
00:42:35> 00:42:39:	So part of that community engagement plan and being intentional
	So part of that community engagement plan and being
00:42:35> 00:42:39:	So part of that community engagement plan and being intentional
00:42:35> 00:42:39: 00:42:39> 00:42:43:	So part of that community engagement plan and being intentional from the beginning is ensuring that we're preparing all of
00:42:35> 00:42:39: 00:42:39> 00:42:43: 00:42:43> 00:42:44:	So part of that community engagement plan and being intentional from the beginning is ensuring that we're preparing all of our employees.
00:42:35> 00:42:39: 00:42:39> 00:42:43: 00:42:43> 00:42:44: 00:42:44> 00:42:46:	So part of that community engagement plan and being intentional from the beginning is ensuring that we're preparing all of our employees. All of our project managers,
00:42:35> 00:42:39: 00:42:39> 00:42:43: 00:42:43> 00:42:44: 00:42:44> 00:42:46: 00:42:46> 00:42:48:	So part of that community engagement plan and being intentional from the beginning is ensuring that we're preparing all of our employees. All of our project managers, community engagement doesn't get shifted,
00:42:35> 00:42:39: 00:42:39> 00:42:43: 00:42:43> 00:42:44: 00:42:44> 00:42:46: 00:42:46> 00:42:48: 00:42:48> 00:42:52:	So part of that community engagement plan and being intentional from the beginning is ensuring that we're preparing all of our employees. All of our project managers, community engagement doesn't get shifted, and. Handed off to a community engagement team to go
00:42:35> 00:42:39: 00:42:39> 00:42:43: 00:42:43> 00:42:44: 00:42:44> 00:42:46: 00:42:46> 00:42:48: 00:42:48> 00:42:52: 00:42:52> 00:42:56:	So part of that community engagement plan and being intentional from the beginning is ensuring that we're preparing all of our employees. All of our project managers, community engagement doesn't get shifted, and. Handed off to a community engagement team to go do it because people in the community I want to
00:42:35> 00:42:39: 00:42:39> 00:42:43: 00:42:43> 00:42:44: 00:42:44> 00:42:46: 00:42:46> 00:42:48: 00:42:48> 00:42:52: 00:42:52> 00:42:56: 00:42:56> 00:43:00:	So part of that community engagement plan and being intentional from the beginning is ensuring that we're preparing all of our employees. All of our project managers, community engagement doesn't get shifted, and. Handed off to a community engagement team to go do it because people in the community I want to hear from the experts and the people who are actually managing the projects. So it's important to help provide
00:42:35> 00:42:39: 00:42:39> 00:42:43: 00:42:43> 00:42:44: 00:42:44> 00:42:46: 00:42:46> 00:42:48: 00:42:48> 00:42:52: 00:42:52> 00:42:56: 00:42:56> 00:43:00: 00:43:00> 00:43:04:	So part of that community engagement plan and being intentional from the beginning is ensuring that we're preparing all of our employees. All of our project managers, community engagement doesn't get shifted, and. Handed off to a community engagement team to go do it because people in the community I want to hear from the experts and the people who are actually managing the projects. So it's important to help provide guidance and training for them about what community engagement
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00:42:35> 00:42:39: 00:42:39> 00:42:43: 00:42:43> 00:42:44: 00:42:44> 00:42:46: 00:42:46> 00:42:48: 00:42:48> 00:42:52: 00:42:52> 00:42:56: 00:42:56> 00:43:00: 00:43:00> 00:43:07: 00:43:07> 00:43:09:	So part of that community engagement plan and being intentional from the beginning is ensuring that we're preparing all of our employees. All of our project managers, community engagement doesn't get shifted, and. Handed off to a community engagement team to go do it because people in the community I want to hear from the experts and the people who are actually managing the projects. So it's important to help provide guidance and training for them about what community engagement means. And I will tell you,
00:42:35> 00:42:39: 00:42:39> 00:42:43: 00:42:43> 00:42:44: 00:42:44> 00:42:46: 00:42:46> 00:42:48: 00:42:48> 00:42:52: 00:42:52> 00:42:56: 00:42:56> 00:43:00: 00:43:00> 00:43:07: 00:43:07> 00:43:09: 00:43:09> 00:43:12:	So part of that community engagement plan and being intentional from the beginning is ensuring that we're preparing all of our employees. All of our project managers, community engagement doesn't get shifted, and. Handed off to a community engagement team to go do it because people in the community I want to hear from the experts and the people who are actually managing the projects. So it's important to help provide guidance and training for them about what community engagement means. And I will tell you, in both of the projects that I mentioned,
00:42:35> 00:42:39: 00:42:39> 00:42:43: 00:42:43> 00:42:44: 00:42:44> 00:42:46: 00:42:46> 00:42:48: 00:42:48> 00:42:52: 00:42:52> 00:42:56: 00:42:56> 00:43:00: 00:43:00> 00:43:04: 00:43:07> 00:43:07: 00:43:09> 00:43:12: 00:43:12> 00:43:16:	So part of that community engagement plan and being intentional from the beginning is ensuring that we're preparing all of our employees. All of our project managers, community engagement doesn't get shifted, and. Handed off to a community engagement team to go do it because people in the community I want to hear from the experts and the people who are actually managing the projects. So it's important to help provide guidance and training for them about what community engagement means. And I will tell you, in both of the projects that I mentioned, our bond project and our store management project at the
00:42:35> 00:42:39: 00:42:39> 00:42:43: 00:42:43> 00:42:44: 00:42:44> 00:42:46: 00:42:46> 00:42:48: 00:42:48> 00:42:52: 00:42:52> 00:42:56: 00:42:56> 00:43:00: 00:43:00> 00:43:07: 00:43:07> 00:43:09: 00:43:09> 00:43:19: 00:43:12> 00:43:16: 00:43:16> 00:43:18:	So part of that community engagement plan and being intentional from the beginning is ensuring that we're preparing all of our employees. All of our project managers, community engagement doesn't get shifted, and. Handed off to a community engagement team to go do it because people in the community I want to hear from the experts and the people who are actually managing the projects. So it's important to help provide guidance and training for them about what community engagement means. And I will tell you, in both of the projects that I mentioned, our bond project and our store management project at the end of those projects, our project team were absolute community engagement

00:43:28> 00:43:29:	of that,
00:43:29> 00:43:33:	where people look forward to hearing from the Community
	and
00:43:33> 00:43:36:	the idea of if you think of that spectrum that
00:43:36> 00:43:37:	I mentioned,
00:43:37> 00:43:40:	we're at the end of it is empowerment that they
00:43:40> 00:43:43:	look forward to empowering the Community.
00:43:43> 00:43:46:	So our next big Storm management project in Denver starts
00:43:46> 00:43:50:	with the community instead of the team deciding what the
00:43:50> 00:43:51:	program goals will be,
00:43:51> 00:43:54:	they've gone out to the community and said.
00:43:54> 00:43:58:	We have flooding problems. What would you like to see
00:43:58> 00:44:01:	and stay tuned for how that next project comes about?
00:44:01> 00:44:03:	I'd like now to turn it over to Chris Ahearn
00:44:03> 00:44:07:	who's going to talk a little bit more about partnerships
00:44:07> 00:44:08:	and community resilience.
00:44:09> 00:44:12:	Thank you very much, happy and I wanted to quickly
00:44:12> 00:44:15:	point out and try to keep us on schedule.
00:44:15> 00:44:18:	That are I am the Co chair of the ULI
00:44:18> 00:44:20:	Tampa Bay resiliency.
00:44:20> 00:44:22:	So I'm a resident of Tampa,
00:44:22> 00:44:25:	also a member of ULI and that I recently joined
00:44:25> 00:44:27:	the GHD in the maritime coastal practice.
00:44:27> 00:44:31:	Focused on sea level rise response on a programmatic level
00:44:31> 00:44:33:	in states Gulf Coast specifically.
00:44:33> 00:44:37:	Next slide. I really what I what mine is going
00:44:37> 00:44:42:	to be focused on is is partnerships private sector to
00:44:42> 00:44:45:	achieve stormwater management?
00:44:45> 00:44:49:	It's funny a lot of us were talking about stormwater
00:44:49> 00:44:52:	management and everybody started visualizing pipes,
00:44:52> 00:44:54:	invert controls, flow control structures,
00:44:54> 00:44:59:	baffle boxes. But what we're talking more is about something
00:44:59> 00:44:59:	to eat.
00:44:59> 00:45:03:	If it's green infrastructure to promote absorption's that actually Co
00:45:03> 00:45:05:	benefit the community,
00:45:05> 00:45:07:	it's not strictly. Just pipes,
00:45:07> 00:45:11:	it is actually finding ways to improve quality of life,
00:45:11> 00:45:18:	potentially for people. Finding ways to collaborate with our community.
00:45:18> 00:45:23:	We wanna specifically the third bullet down here we wanted.
00:45:23> 00:45:26:	Point out that that green infrastructure can be on private
00:45:26> 00:45:29:	property and benefit the public realm,

00:45:29> 00:45:32:	so we believe that City Tampa has those opportunities to
00:45:33> 00:45:34:	partner with property owners,
00:45:34> 00:45:36:	developers and stakeholders. Property owners,
00:45:36> 00:45:40:	obviously on their own property on their own assets.
00:45:40> 00:45:45:	Developers in future planning that they're doing and stakeholders in
00:45:45> 00:45:47:	the fact that they potentially could.
00:45:47> 00:45:51:	On city assets, they could take a partnership role where
00:45:51> 00:45:56:	they take responsibility for those maintaining those type of assets
00:45:56> 00:45:58:	in the future.
00:45:58> 00:46:01:	One specific Tampa opportunity is a very controversial project,
00:46:01> 00:46:05:	we know, but it is potentially linking these two existing
00:46:05> 00:46:10:	ponds on South Manhattan to potential future development that wanted
00:46:10> 00:46:12:	the amenity that is waterfront.
00:46:12> 00:46:15:	Next slide. I wanted to point out that by and
00:46:16> 00:46:19:	start thinking about this and with the city Tampa is
00:46:20> 00:46:25:	buyouts are actually assets that are potentially could be leveraged
00:46:25> 00:46:27:	to be a open space and potentially link a lot
00:46:27> 00:46:29:	of these facilities together.
00:46:29> 00:46:32:	So you had a house looks a lot like South
00:46:32> 00:46:36:	Concordia Ave and now it is a vacant land view.
00:46:36> 00:46:39:	Did a tactical investment in nature based infrastructure.
00:46:39> 00:46:42:	You could start linking these projects together to make them
00:46:42> 00:46:45:	public assets and open space so please.
00:46:45> 00:46:49:	I'd like to introduce Beguin who you've heard from earlier.
00:46:49> 00:46:49:	Perfect
00:46:49> 00:46:52:	thank you Chris and I'm going to talk a little
00:46:52> 00:46:56:	bit more about partnership opportunities and and public engagement.
00:46:56> 00:47:00:	So one of the things after talking to both some
00:47:00> 00:47:03:	of your staff and also some of the citizens who
00:47:03> 00:47:06:	are actively engaged in Community projects,
00:47:06> 00:47:09:	we came up with a bunch of ideas,
00:47:09> 00:47:12:	many of which we've already heard that will help take
00:47:12> 00:47:14:	to scale relatively quickly.
00:47:14> 00:47:17:	The fact that Tampa has a large number of of
00:47:17> 00:47:19:	these small stormwater ponds.
00:47:19> 00:47:22:	That are hopefully serving some important purpose,
00:47:22> 00:47:26:	but could perhaps serve more overlapping purposes for the

	city
00:47:26> 00:47:29:	and one of the ideas that we had was using
00:47:29> 00:47:33:	a tool that was developed by Tony Nelson that provides
00:47:33> 00:47:35:	kind of an image based framework.
00:47:35> 00:47:38:	You start with maybe a picture of what the pond
00:47:38> 00:47:41:	or the site currently looks at,
00:47:41> 00:47:44:	and then you strip away some undesirable elements,
00:47:44> 00:47:47:	perhaps, and perhaps and then add in some landscaping or
00:47:47> 00:47:49:	some of the fencing options.
00:47:49> 00:47:51:	Or some of the, UM,
00:47:51> 00:47:56:	amenity options? And really kind of give people that language
00:47:56> 00:48:00:	for how they might like to see this little little
00:48:00> 00:48:04:	spot of green turn into greater asset for the community.
00:48:04> 00:48:08:	Do they want something like a trail there or or
00:48:08> 00:48:09:	a community garden?
00:48:09> 00:48:13:	And then we really are encouraged by some of the
00:48:13> 00:48:17:	great examples of Tampa already has and is working on
00:48:18> 00:48:21:	as they put together some of their new plans to
00:48:21> 00:48:25:	try to look at. Not just doing a standalone project,
00:48:25> 00:48:29:	but saying hey, how can we tie this into adjacent
00:48:29> 00:48:30:	sites?
00:48:30> 00:48:33:	How can we make sure that we are capitalizing not
00:48:33> 00:48:37:	just on the stormwater needs but on the needs for
00:48:37> 00:48:38:	recreation?
00:48:38> 00:48:42:	My organization? Can you go back just quickly?
00:48:42> 00:48:45:	My organization, the Trust for Public Land,
00:48:45> 00:48:48:	has mapped the parks and 14,000 cities and towns across
00:48:48> 00:48:51:	America and as one of America's largest cities,
00:48:51> 00:48:54:	Tampa is ranked in parks score as well.
00:48:54> 00:48:57:	So you can find that on our website will include
00:48:57> 00:48:59:	it in the final report.
00:48:59> 00:49:02:	But Tampa is ranked number 56 out of the 100
00:49:02> 00:49:03:	largest cities,
00:49:03> 00:49:08:	and yet there's so much opportunity for outdoor enjoyment and
00:49:08> 00:49:10:	enjoyment of the beautiful.
00:49:10> 00:49:13:	Environment that we do have in your great city,
00:49:13> 00:49:16:	so looking for where those parks are needed most on
00:49:16> 00:49:18:	the basis of objective data.
00:49:18> 00:49:21:	One of the things that is great about Tampa is
00:49:21> 00:49:22:	that the part needs.
00:49:22> 00:49:24:	Don't stand out as being inequitable.

00:49:24> 00:49:28:	They're really kind of spread across across neighborhoods that are
00:49:28> 00:49:31:	rich and poor that are black and white and Hispanic
00:49:31> 00:49:34:	and other and so that's actually speaks well the city.
00:49:34> 00:49:38:	But there's a lot of opportunity for improvement and moving
00:49:38> 00:49:38:	forward.
00:49:38> 00:49:40:	I'll just mention quickly those.
00:49:40> 00:49:41:	Two photos at the top.
00:49:41> 00:49:44:	I actually took this morning one as a little tiny
00:49:44> 00:49:46:	pocket park that is being used as a food truck
00:49:46> 00:49:49:	facility and it does have stormwater management in it.
00:49:49> 00:49:52:	I didn't take a picture of the storm water management,
00:49:52> 00:49:55:	but it does have permanent facilities for food trucks and
00:49:55> 00:49:55:	it has,
00:49:55> 00:49:58:	you know, games that people can play and shade structures
00:49:58> 00:50:00:	and hammocks and all kinds of things.
00:50:00> 00:50:02:	The other is Cora Robison Park,
00:50:02> 00:50:04:	which used to be. It was actually,
00:50:04> 00:50:06:	I think it was famous for having a murder in
00:50:06> 00:50:07:	it.
00:50:07> 00:50:09:	It used to be Tumbling Creek Park and it's turned
00:50:09> 00:50:11:	into a beautiful storm water basin.
00:50:11> 00:50:13:	There's some. Babble boxes, Sir.
00:50:13> 00:50:15:	There's a trail. There's a water feature,
00:50:15> 00:50:17:	and on one side of the park this morning there
00:50:17> 00:50:20:	were private sector employees doing maintenance.
00:50:20> 00:50:22:	And on the other side there were city employees doing
00:50:22> 00:50:23:	maintenance.
00:50:23> 00:50:29:	So go ahead. Next slide.
00:50:29> 00:50:32:	These were the 10 minute walk side we're gonna skip
00:50:32> 00:50:33:	right past those.
00:50:33> 00:50:36:	So I'm going to close out by talking a little
00:50:36> 00:50:40:	bit about capital funding and looking for those multiple benefits
00:50:40> 00:50:42:	and funding office options.
00:50:42> 00:50:45:	So my work at the trust for public land is
00:50:45> 00:50:49:	really focused on helping City and county governments develop funding
00:50:49> 00:50:51:	sources for their parks,
00:50:51> 00:50:53:	trails, natural lands and other priorities.
00:50:53> 00:50:57:	Sometimes we actually work on measures that you know might
00:50:57> 00:50:59:	be a series of different bond questions.

00:50:59> 00:51:02:	In fact, happy. One of I was on a panel
00:51:02> 00:51:04:	once with then Mayor Hickenlooper,
00:51:04> 00:51:08:	now US Senator in which he described doing 9 separate
00:51:08> 00:51:10:	bond measures on a single ballot.
00:51:10> 00:51:13:	I imagine you were involved in that and all nine
00:51:13> 00:51:16:	passing and he talked about bringing some of the worst
00:51:16> 00:51:20:	critics of of city management into the process so that
00:51:20> 00:51:23:	they could see the nest necessity of doing that.
00:51:23> 00:51:26:	And you know, oftentimes this comes after the kind of
00:51:26> 00:51:29:	process that you're undergoing now with a ekom where you've
00:51:29> 00:51:30:	put together.
00:51:30> 00:51:33:	Coherent Parks master plan and then the big need is
00:51:33> 00:51:35:	for how to fund it and so we go through
00:51:35> 00:51:37:	a pretty stepwise process.
00:51:37> 00:51:39:	The photo at the top is actually built at a
00:51:39> 00:51:40:	school site,
00:51:40> 00:51:43:	but it was funded by a Latua counties wild spaces
00:51:43> 00:51:46:	public places program so that it serves school kids during
00:51:46> 00:51:48:	the day and then is open to the public in
00:51:48> 00:51:51:	the evening, as as a park.
00:51:51> 00:51:54:	That bottom picture is the private sector along Core Robison
00:51:54> 00:51:54:	Park,
00:51:54> 00:51:58:	and that's really driven redevelopment in the area because among
00:51:58> 00:51:58:	other things,
00:51:58> 00:52:00:	a stormwater is being managed offsite,
00:52:00> 00:52:03:	and so it provides you know a better opportunity for
00:52:04> 00:52:06:	better using a site for redevelopment.
00:52:06> 00:52:09:	The last thing I want to just mention is that
00:52:09> 00:52:10:	there is an option.
00:52:10> 00:52:13:	I don't see it used all that often.
00:52:13> 00:52:16:	Usually we either are working on bonds or sales taxes,
00:52:16> 00:52:19:	but there is a mechanism in Florida statute which is
00:52:19> 00:52:21:	relatively unknown.
00:52:21> 00:52:25:	That you can do a capital project bond voter authorized
00:52:25> 00:52:30:	that also allows some additional mileage for operation and maintenance
00:52:30> 00:52:34:	and just in the 23 ballot measures I've worked on
00:52:34> 00:52:37:	in Florida since 2590% of them have passed,
00:52:37> 00:52:42:	including many municipal measures for entire City Park master plans
00:52:42> 00:52:43:	and Doral,

00:52:43> 00:52:47:	we did a measure in 2018 that was for \$150
00:52:47> 00:52:49:	million at passed pretty well.
00:52:49> 00:52:52:	So I think that. Closes out my slides,
00:52:52> 00:52:56:	but we're really excited about the opportunities that you're that
00:52:56> 00:52:57:	you're tackling here,
00:52:57> 00:52:59:	and I think it's time to turn it back to
00:52:59> 00:53:01:	Taylor to close.
00:53:01> 00:53:02:	Close this out.
00:53:02> 00:53:05:	Thanks again and thanks everyone and we are well.
00:53:05> 00:53:08:	We have a few more minutes and I want to
00:53:09> 00:53:12:	just kind of share some closing thoughts.
00:53:12> 00:53:15:	We think that there is a good opportunity to create
00:53:15> 00:53:19:	a big vision for how these stormwater facilities and other
00:53:19> 00:53:21:	green spaces that the city owns.
00:53:21> 00:53:25:	How can they serve multiple benefits solutions and we want
00:53:25> 00:53:28:	to utilize data and metrics and try to find ways
00:53:28> 00:53:32:	to look more holistically at these spaces to create the
00:53:32> 00:53:37:	economic, social, environmental. Benefits that we want for our community.
00:53:37> 00:53:38:	It's not just Gray infrastructure,
00:53:38> 00:53:40:	it can be green infrastructure.
00:53:40> 00:53:43:	So again, we want to design for those multi benefit
00:53:43> 00:53:46:	solutions and try to pursue partnerships.
00:53:46> 00:53:50:	Get the different departments working together so that the Storm
00:53:50> 00:53:53:	Water Department and the landscape and the parks team and
00:53:53> 00:53:57:	other public works divisions transportation can all get a seat
00:53:57> 00:54:00:	at the table to help design these solutions that serve
00:54:00> 00:54:01:	multiple benefits.
00:54:01> 00:54:03:	And I think you'll find from there.
00:54:03> 00:54:07:	You know creating these interdisciplinary teams of planning engineering,
00:54:07> 00:54:09:	everybody, you gotta break down the silos,
00:54:09> 00:54:13:	but you also get a lot of benefit from that.
00:54:13> 00:54:17:	And maybe there's some funding across these organizations across these
00:54:17> 00:54:18:	disciplines to make things better,
00:54:18> 00:54:22:	provide more funding to to the better ideas and happy
00:54:22> 00:54:25:	spoke so well about the importance of community engagement and
00:54:25> 00:54:29:	getting the Community involved to build and institutionalized a plan

00:54:33 -> 00:54:34:to effective.00:54:34 -> 00:54:37:Implementation, but also to help maintain these facilities and and00:54:41 -> 00:54:41:utilize these facilities and help these facilities turn into something00:54:41 -> 00:54:43:so much more than just a place to store storm00:54:43 -> 00:54:45:water. And of course, like I said,00:54:45 -> 00:54:45:We want to respond to climate change.00:54:45 -> 00:54:50:We want to respond to climate change.00:54:50 -> 00:54:51:We have to understand what our issues are.00:54:52 -> 00:54:57:Water the infrastructure needs. But we also don't want to00:55:03 -> 00:55:00:just treat it as something that we have to combat.00:55:04 -> 00:55:01:gaystem.00:55:07 -> 00:55:10:community when they aren't necessarily fighting.00:55:11 -> 00:55:12:flooding or storm events.00:55:22 -> 00:55:13:And that's a lot of the time here in Tampa,00:55:21 -> 00:55:23:This is a presentation put together after 2-3 afternoons this00:55:21 -> 00:55:23:I want to be clear too.00:55:23 -> 00:55:34:develop a final report that will be sharing with you00:55:24 -> 00:55:34:develop a final report that will be sharing with you00:55:35 -> 00:55:36:were able to collaborate more,00:55:36 -> 00:55:36:were able to collaborate more,00:55:37 -> 00:55:36:were able to collaborate more,00:55:36 -> 00:55:36:were able to collaborate more,00:55:36 -> 00:55:36:were able to collaborate son00:55:36 -> 00:	00:54:29> 00:54:33:	that fosters the ownership of these spaces that can lead
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	00:55:59> 00:56:02:	and we want to love to see some more implementation
00:56:05> 00:56:12: Any questions? What are good?	00:56:02> 00:56:05:	of green infrastructure in the city of Tampa.
	00:56:05> 00:56:12:	Any questions? What are good?

00:56:12> 00:56:12:	No thanks
00:56:12> 00:56:14:	so much Taylor and team.
00:56:14> 00:56:17:	l know you guys have you set out a lot
00:56:17> 00:56:20:	of time this week and I just want to reiterate
00:56:20> 00:56:22:	to the City of Tampa team,
00:56:22> 00:56:26:	you know, we've got incredible staff here from the landscape
00:56:26> 00:56:29:	architects all the way up to our directors and administrators
00:56:29> 00:56:32:	and the hope here is that we continue to collaborate,
00:56:32> 00:56:36:	moving forward and that we find the highest and best
00:56:36> 00:56:39:	use of our land and assets as we continue to
00:56:39> 00:56:41:	become a denser city.
00:56:41> 00:56:44:	We're going to need to value and cherish our green
00:56:44> 00:56:45:	space even more so.
00:56:45> 00:56:47:	Thank you for your time and,
00:56:47> 00:56:50:	uh, Taylors, I I would encourage everyone to take Taylor
00:56:50> 00:56:53:	up on his offer to further collaborate as they're putting
00:56:53> 00:56:55:	together the final report.
00:56:55> 00:56:57:	If you think that we came up short on honoring
00:56:57> 00:56:59:	work that's already been completed,
00:56:59> 00:57:01:	or you've got ideas moving forward,
00:57:01> 00:57:05:	one of the I mean this was somewhat.
00:57:05> 00:57:08:	Coincidental, I know City Council recently made a motion to
00:57:09> 00:57:11:	think about using storm water pods differently.
00:57:11> 00:57:14:	You know that that that that so,
00:57:14> 00:57:17:	so hopefully we can use this report and and and
00:57:17> 00:57:20:	and the staff reports and will come back to Council
00:57:20> 00:57:21:	with on that.
00:57:21> 00:57:24:	And we're also going to be issuing a \$50 million
00:57:24> 00:57:25:	green bond.
00:57:25> 00:57:28:	And we're going to need to justify and show investors
00:57:28> 00:57:31:	that were thinking about our infrastructure and creative and sustainable
00:57:31> 00:57:32:	ways.
00:57:32> 00:57:36:	And this will also be really helpful for that effort
00:57:36> 00:57:36:	SO.
00:57:36> 00:57:39:	I'll again open it up to any other questions or
00:57:39> 00:57:42:	feedback or comments from from the panelists or from City
00:57:42> 00:57:43:	Tampa staff.
00:57:47> 00:57:48:	Hey wait, this
00:57:48> 00:57:52:	is Vic uh, I just wanted to make a comment.
00:57:52> 00:57:56:	Thank you so much for partnering with you Ally in
00:57:56> 00:57:56:	bringing

00:57:56> 00:57:58:	national experts to
00:57:58> 00:58:00:	really illuminate a process that we
00:58:00> 00:58:02:	could really utilize. I mean,
00:58:02> 00:58:06:	these are things that we haven't done like it was
00:58:06> 00:58:08:	mentioned in the past and
00:58:08> 00:58:09:	we look forward
00:58:09> 00:58:13:	to these cross silo partnerships if you will because that's
00:58:14> 00:58:16:	really where the value is at.
00:58:16> 00:58:19:	I mean, for decades we've worked in specialization.
00:58:19> 00:58:21:	And the value is
00:58:21> 00:58:25:	kind of working across all of these specialty areas.
00:58:25> 00:58:25:	So again, thank
00:58:25> 00:58:27:	you. Thank you Beck.
00:58:31> 00:58:33:	Alright, well I see it's 5:00 o'clock.
00:58:33> 00:58:35:	That brings us to the end of our hour.
00:58:35> 00:58:38:	If you've got a specific questions or comments,
00:58:38> 00:58:40:	feel free to reach out to me or Taylor directly
00:58:40> 00:58:43:	and thank you all very much for your time and
00:58:43> 00:58:45:	we look forward to seeing some great projects on the
00:58:45> 00:58:47:	ground here in the next couple years.

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