

# Webinar

## ULI Poland: Around a City in 8 Questions: E-meeting with the Mayor of Lublin

Date: August 10, 2022

00:00:03 --> 00:00:06: Good morning to all of you. My name is Dorota  
 00:00:06 --> 00:00:10: Wysoki??ska Kuzdra, I am a member of the execution in  
 00:00:10 --> 00:00:13: the juri urban commission, Institute, as well as a senior  
 00:00:13 --> 00:00:17: partner at Colliers, which is today's host of today's film  
 00:00:17 --> 00:00:20: event. I am very pleased to welcome you to the  
 00:00:20 --> 00:00:24: next series of our webinars 8 questions around the city.  
 00:00:24 --> 00:00:27: This time we have a meeting with the Mayor of  
 00:00:27 --> 00:00:28: Lublin, Mr. Krzysztof.  
 00:00:28 --> 00:00:29: Beetle.  
 00:00:30 --> 00:00:30: Hello madam.  
 00:00:31 --> 00:00:32: Good morning.  
 00:00:32 --> 00:00:35: For words about what kind of cycle it is, what  
 00:00:35 --> 00:00:39: is this series of meetings, these are virtual meetings with  
 00:00:39 --> 00:00:43: the presidents of the largest Polish cities. Moments 8  
 00:00:43 --> 00:00:46: questions  
 00:00:43 --> 00:00:46: around the city 8 meetings today's meeting is the 8th  
 00:00:46 --> 00:00:49: and last meeting of the first series of fl but  
 00:00:49 --> 00:00:52: this is certainly not the end of what we have  
 00:00:52 --> 00:00:54: in our plans for you, we have talked to the  
 00:00:54 --> 00:00:58: presidents of 7 miles of Gda??sk, Gdynia and Katowice,  
 00:00:58 --> 00:00:59: Krakow,  
 00:00:58 --> 00:00:59: ???d??, Pozna?? and Warsaw.  
 00:01:00 --> 00:01:04: As for the Urban Institute itself, it is a local  
 00:01:04 --> 00:01:10: non-profit organization with over 45,000 miles of participants.  
 00:01:10 --> 00:01:14: Our main  
 00:01:10 --> 00:01:14: goal is to spread knowledge and build bridges and platforms  
 00:01:14 --> 00:01:20: for dialogue between business and film public administration.  
 00:01:20 --> 00:01:24: Thank you  
 00:01:20 --> 00:01:24: very much to all our partners. Thanks to them, these  
 00:01:24 --> 00:01:28: meetings would not be possible. I am especially happy that

00:01:28 --> 00:01:31: I have the pleasure to open today.

00:01:31 --> 00:01:34: This is the meeting and welcome the President, because I

00:01:34 --> 00:01:37: come from the city of Lublin, it is my hometown.

00:01:37 --> 00:01:40: I support the city all the time, even though I

00:01:40 --> 00:01:43: have been living in Warsaw for a few years, so

00:01:43 --> 00:01:45: I am all the more happy and I wanted to

00:01:45 --> 00:01:48: give to me the voice to you now, so that you

00:01:48 --> 00:01:51: can not continue and announce and present, and moderate our

00:01:51 --> 00:01:52: meeting.

00:01:53 --> 00:01:56: Thank you Dorota my name is Tomek Szpyt, I have

00:01:56 --> 00:01:59: the pleasure of leading the 8th meeting of the series

00:02:00 --> 00:02:03: of 8 questions around the city, good morning, Mr. President,

00:02:04 --> 00:02:07: good morning good morning to you. Before we start Interview

00:02:07 --> 00:02:11: feel, we will present you a short film about Lublin.

00:02:18 --> 00:02:24: This is Lublin, there is almost Everything, organizations,

00:02:24 --> 00:02:29: institutions, foundations,

00:02:29 --> 00:02:33: science, culture, sport, entertainment, fun. Over the past 10

00:02:33 --> 00:02:35: years,

00:02:37 --> 00:02:39: you have built this city from scratch. This is a

00:02:39 --> 00:02:40: fact of what should be more.

00:02:41 --> 00:02:44: It's time for us.

00:02:44 --> 00:02:48: Us.

00:02:48 --> 00:02:52: We want our voice to be heard not only on

00:02:53 --> 00:02:56: the Internet. We want to co-decide, we will shout loudly

00:02:56 --> 00:02:59: when you destroy our planet, saying that the climate crisis

00:02:59 --> 00:03:03: and at what prices we will protest when we hear

00:03:03 --> 00:03:07: that someone in us is not a normal person, or

00:03:07 --> 00:03:07: that he does not deserve respect, we want more space

00:03:08 --> 00:03:12: of our space. We have tremendous strength. Remember.

00:03:16 --> 00:03:20: About this.

00:03:20 --> 00:03:22: We want, we can and we can Lublin and you.

00:03:23 --> 00:03:28: Thank you indeed from this presentation it looked like Lublin

00:03:28 --> 00:03:32: with a very dynamic city.

00:03:32 --> 00:03:36: Young people, but before we start the conversation, I would

00:03:36 --> 00:03:39: like to remind you that there is an opportunity to

00:03:40 --> 00:03:42: ask questions. Mr. President. Use the form to the public.

00:03:43 --> 00:03:46: Answers, which is located in the panel.

00:03:46 --> 00:03:47: Mmm with new.

00:03:48 --> 00:03:51: Once again, good morning, President FII.

00:03:51 --> 00:03:55: Welcome.

00:03:51 --> 00:03:55: We watched this movie we like it seems like a

00:03:51 --> 00:03:55: very, very young city. At least that's how the film

00:03:55 --> 00:03:59: would look like a presentation, but it's probably not a  
00:03:59 --> 00:04:03: coincidence that it focuses on young people, can you say  
00:04:03 --> 00:04:07: something about what is going to happen in Lubin next  
00:04:07 --> 00:04:08: year?  
00:04:09 --> 00:04:13: Well, it is not without reason that we present this  
00:04:13 --> 00:04:17: film today, we show it fl on the occasion of  
00:04:17 --> 00:04:21: how many different meetings. Only first of all we won  
00:04:21 --> 00:04:25: this title of the European Youth Capital and next year,  
00:04:25 --> 00:04:28: but we will represent. It can be said not only  
00:04:29 --> 00:04:33: Polish cities, but all those that fill are involved in  
00:04:33 --> 00:04:37: this generational change, but this is how the involvement of  
00:04:37 --> 00:04:41: young people in all these processes related to it was  
00:04:41 --> 00:04:42: thought out.  
00:04:42 --> 00:04:47: Demolishing III. The cities of such a film, which they  
00:04:47 --> 00:04:50: need not only for life, but for this activity of  
00:04:50 --> 00:04:55: fill, which we believe that there is still not enough  
00:04:55 --> 00:04:59: film, but also these are the challenges that cities face  
00:04:59 --> 00:05:04: this generational change must be completed, if it has begun,  
00:05:04 --> 00:05:07: or make, if its film in some cities we see  
00:05:07 --> 00:05:11: it, we say, it was honestly because, that we have  
00:05:11 --> 00:05:14: been here for several years.  
00:05:14 --> 00:05:17: We started such a process of changes in Lublin, dynamic  
00:05:18 --> 00:05:21: changes in The United Kingdom, a huge empowerment of all  
00:05:22 --> 00:05:26: environments that wanted to develop a strategy with us,  
implement.  
00:05:26 --> 00:05:30: Today we have another lublin 2030 strategy, and let me  
00:05:30 --> 00:05:34: remind you that in 2012 the strategy after 2 years  
00:05:34 --> 00:05:39: of discussion with all zenjov, alone with universities, with  
business,  
00:05:39 --> 00:05:43: with of course also with experts, with experts with different  
00:05:43 --> 00:05:43: ones.  
00:05:44 --> 00:05:48: These young people were the senior communities and this  
film  
00:05:48 --> 00:05:51: project Lublin 2020 is just reaching the port. So we  
00:05:51 --> 00:05:56: have also implemented the assumption that we have adopted  
and  
00:05:56 --> 00:05:59: we value very much. How many of these partners who  
00:05:59 --> 00:06:03: want to take such co-responsibility with us for the city,  
00:06:03 --> 00:06:06: and we believe that to an even greater extent they  
00:06:06 --> 00:06:10: should be young people, because it is for them that  
00:06:10 --> 00:06:14: we have actually prepared these 2 strategic documents.  
00:06:14 --> 00:06:19: And, of course, we are also talking about European values.  
00:06:19 --> 00:06:24: We are talking about democracy, we are talking about

## Solidarity

00:06:24 --> 00:06:28: Avenue and about such respect for diversity fil Lublin has  
00:06:28 --> 00:06:33: always been multicultural and it is also extremely important  
for  
00:06:33 --> 00:06:37: us that today young people are very sensitive in those  
00:06:37 --> 00:06:42: areas of childhood, which perhaps were of less importance  
for  
00:06:42 --> 00:06:44: our generations of people.  
00:06:44 --> 00:06:48: Lel were born in the 50s, 60s because there economics  
00:06:48 --> 00:06:53: absolutely dominated Everything, and today this thinking as if  
the  
00:06:53 --> 00:06:57: film assumes that these foundations are there, but what is  
00:06:57 --> 00:07:01: important is what we build on them, that is, how  
00:07:01 --> 00:07:05: much is sometimes said to us. We have built what  
00:07:05 --> 00:07:08: you could, and we now want to organize the city  
00:07:08 --> 00:07:11: of the evil region in our own way, so we  
00:07:11 --> 00:07:14: say, of course take responsibility.  
00:07:14 --> 00:07:17: On the other hand, this is a region for Poland.  
00:07:17 --> 00:07:20: How much it is necessary to create for this also  
00:07:20 --> 00:07:25: these institutional organizational opportunities to introduce  
young people to co-manage  
00:07:25 --> 00:07:28: the city. We have managed to do it very well  
00:07:28 --> 00:07:31: in this past period of the People's Republic of Poland  
00:07:31 --> 00:07:35: over 10 years of implementation of this Lublin 2020 strategy,  
00:07:35 --> 00:07:38: because not everyone listening to the viewers knows about it,  
00:07:39 --> 00:07:42: of course, but this dynamic change of Lublin and this  
00:07:42 --> 00:07:45: success of Lublin is primarily the work of people.  
00:07:45 --> 00:07:51: Cultures and non-governmental organizations that did not  
compete with us  
00:07:51 --> 00:07:55: in the race for the title of European Capital of  
00:07:55 --> 00:07:59: Culture we lost to Wroc??aw L, but the film we  
00:07:59 --> 00:08:03: won this change of our city in the context of  
00:08:04 --> 00:08:08: will such a fil, which we would not even expect  
00:08:08 --> 00:08:11: pride in what we do and pride in what we  
00:08:11 --> 00:08:16: have achieved. Purpose and if we look at the institutions.  
00:08:16 --> 00:08:21: And cultures ourselves probably did not even think how they  
00:08:21 --> 00:08:26: are an important mechanism of these changes like a film,  
00:08:26 --> 00:08:28: how they actually cause.  
00:08:28 --> 00:08:32: The film that this machine is starting to work more  
00:08:32 --> 00:08:36: dynamically moments for sociological changes in the city and  
this  
00:08:36 --> 00:08:40: is, among other things, the reason why we set ourselves  
00:08:40 --> 00:08:43: new goals and this European Youth Capital is also to

00:08:43 --> 00:08:46: be such an impulse for social changes in our city  
00:08:46 --> 00:08:50: and, of course, for changes related to the model of  
00:08:50 --> 00:08:51: city management.  
00:08:51 --> 00:08:55: Sfl Mr. President, you said that a lot has happened  
00:08:55 --> 00:08:58: in Lublin and indeed the city has changed a lot.  
00:08:58 --> 00:08:59: Hmm.  
00:09:00 --> 00:09:04: Over the last decade, but please tell me more, young  
00:09:04 --> 00:09:08: people want to change the world, arrange them in their  
00:09:08 --> 00:09:12: own way, but you need to attract these young people  
00:09:12 --> 00:09:15: to the city in some way. Well, what can the  
00:09:15 --> 00:09:19: new residents of Lublin count? Those who are considering a  
00:09:19 --> 00:09:23: place where for a moment a shorter or longer moment.  
00:09:23 --> 00:09:26: They will stop. What offer for?  
00:09:27 --> 00:09:30: Lublin has new residents, but also the current ones. And  
00:09:30 --> 00:09:33: what will be this offer in the coming years? What  
00:09:33 --> 00:09:35: do you want to encourage residents?  
00:09:36 --> 00:09:41: I would even modify your question sl before we attract,  
00:09:41 --> 00:09:47: or maybe otherwise, before we show effectiveness in  
attracting young  
00:09:47 --> 00:09:51: people, we should not let them out of our city?  
00:09:51 --> 00:09:55: Or let me remind you that Lublin is a wile  
00:09:55 --> 00:09:57: city in the academic 5.  
00:09:57 --> 00:10:01: Film 5 position when it comes to the academic potential  
00:10:01 --> 00:10:06: of lel bones, that is, over 60000 Polish students, ul.  
00:10:06 --> 00:10:09: And this is more than 7400 international students ll all  
00:10:09 --> 00:10:13: over the world from more than 100 countries fl and  
00:10:13 --> 00:10:16: here, of course, with great merit for the Union to  
00:10:16 --> 00:10:19: do their studies, first of all the Medical University and  
00:10:20 --> 00:10:24: the Maria Curie Sk??odowska University, but all universities  
today have  
00:10:24 --> 00:10:27: a large foreign investment. How much if we look at  
00:10:27 --> 00:10:30: this page here, then in a moment I will say  
00:10:30 --> 00:10:34: Philco stops young people, but it is worth saying that  
00:10:34 --> 00:10:36: we have our own small success.  
00:10:36 --> 00:10:40: Fl, if once a large group of high school graduated  
00:10:40 --> 00:10:45: and chose a university throughout Poland, today 3/4 choose  
a  
00:10:45 --> 00:10:50: Lublin university or more than 3/4, and in turn if  
00:10:50 --> 00:10:55: you finish ll studies in Lublin, then felt felt changes  
00:10:55 --> 00:10:59: during the year, but every year, but in general we  
00:10:59 --> 00:11:03: are aiming for a definite larger part to stay in  
00:11:03 --> 00:11:07: Lublin. You have to remember that style.  
00:11:07 --> 00:11:11: Students and graduates come from several regions, so they

come

00:11:11 --> 00:11:14: back together, but we have a movie. I think that

00:11:14 --> 00:11:17: at the moment about 50% of those graduates who become

00:11:17 --> 00:11:21: albers, if we take into account people living in Lublin,

00:11:21 --> 00:11:24: again nearly 3/4 stay in Lublin, that is, they have

00:11:24 --> 00:11:27: a job. But what is important in the game they

00:11:27 --> 00:11:30: are optimistic about the future in the sense, and not

00:11:30 --> 00:11:34: only professional promotions, not only in the sense of the

00:11:34 --> 00:11:35: possibility of building.

00:11:36 --> 00:11:40: How many of these economic foundations of their lives, but

00:11:40 --> 00:11:44: also seeing the city as a cool movie to live

00:11:44 --> 00:11:47: as a quality of life city in a high quality

00:11:47 --> 00:11:51: of life as a city that provides them with all

00:11:51 --> 00:11:55: that motivations they need are very different. I remember

how

00:11:55 --> 00:11:59: much one of my interlocutors came to me, feel, who

00:11:59 --> 00:12:03: sent an e-mail earlier, arranged a chill, worked in a

00:12:03 --> 00:12:06: large investment fund in Japan.

00:12:06 --> 00:12:09: How much and said that they decided it was time

00:12:10 --> 00:12:13: to go home as a filter wife, because as it

00:12:13 --> 00:12:17: turned out later, he graduated from high school in Lublin,

00:12:17 --> 00:12:21: and then somewhere in the world all the time and

00:12:21 --> 00:12:24: he followed what we do in Lublin. For him, the

00:12:24 --> 00:12:28: basic motivation was the purity of the air green city,

00:12:28 --> 00:12:32: the film just a culturally attractive city with a huge

00:12:32 --> 00:12:36: amount of Ill, projects and a city in which he

00:12:36 --> 00:12:36: also felt.

00:12:36 --> 00:12:40: In such a subject of what is happening, for example,

00:12:40 --> 00:12:43: he asked me in detail whether he will have the

00:12:43 --> 00:12:47: concept of plinths, a spatial development plan and will be

00:12:47 --> 00:12:51: consistently implemented in one of the districts that plans to

00:12:51 --> 00:12:55: buy an apartment. So imagine that as many young people

00:12:55 --> 00:12:58: as there are in our country, or how many can

00:12:58 --> 00:13:02: be, will have a very different approach from what they

00:13:02 --> 00:13:05: expect from the city, but certainly in the first place

00:13:05 --> 00:13:06: finding a job.

00:13:06 --> 00:13:11: The film certainly opportunities for development and certainly

opportunities for

00:13:11 --> 00:13:15: further education. What is also important today is also the

00:13:15 --> 00:13:18: city is available by transport FI to Warsaw one and

00:13:18 --> 00:13:20: a half hours LII to Rzesz??w to and 4 and

00:13:20 --> 00:13:23: a half hours to Krakow 2.5 hours. So feel these

00:13:23 --> 00:13:26: expressways did their job, but as long as they were  
00:13:26 --> 00:13:29: not there, the city of Lublin and the local government  
00:13:30 --> 00:13:33: of the province were involved in the construction of the  
00:13:33 --> 00:13:36: airport in order to also bring the world closer to  
00:13:36 --> 00:13:38: Lublin, or at least Europe and.  
00:13:38 --> 00:13:42: And this airport achieved its goals because we accepted a  
00:13:42 --> 00:13:46: lot of investors thanks to the fact that they could  
00:13:46 --> 00:13:50: plan their felt. The arrival of Tel shows such first  
00:13:50 --> 00:13:55: associations, because the infrastructure will always be basic  
and this  
00:13:55 --> 00:14:01: technical infrastructure social infrastructure. But there is  
something else immeasurable,  
00:14:01 --> 00:14:05: of which I am extremely proud that we managed to  
00:14:05 --> 00:14:07: build in Lublin. This is a lel movie.  
00:14:09 --> 00:14:12: Such a belief, except that Lublin is a fih city  
00:14:12 --> 00:14:15: of FI and a city. How much ensuring a high  
00:14:15 --> 00:14:19: quality of life fl is also served by these great  
00:14:19 --> 00:14:23: projects of the environment of the anniversary of Lublin 400  
00:14:23 --> 00:14:28: fifty years of signing the FII Polish-Lithuanian Union here. Of  
00:14:28 --> 00:14:32: course, all the projects that we carry out every year,  
00:14:32 --> 00:14:36: but also the internationalization of the city. Suddenly, it  
turned  
00:14:37 --> 00:14:38: out that we actually have.  
00:14:39 --> 00:14:42: The film from over 100 student countries can be found  
00:14:42 --> 00:14:46: on the street by people speaking different languages. It got  
00:14:46 --> 00:14:48: worldly. Lublin used to be not like that and for  
00:14:49 --> 00:14:52: young people it is extremely important. They are today, if  
00:14:52 --> 00:14:55: not proud, then how much can you say satisfied with  
00:14:55 --> 00:14:56: the city?  
00:14:57 --> 00:15:01: Above all, older people are proud, but they have the  
00:15:01 --> 00:15:05: opportunity to compare with what was once for young III  
00:15:05 --> 00:15:08: the world is open, so they rather compare in the  
00:15:08 --> 00:15:13: context of higher expectations or somewhere in Barcelona it  
is  
00:15:13 --> 00:15:17: and hmm, the minister of our partner city, this is  
00:15:17 --> 00:15:20: a film. Why is it not with us? But nevertheless,  
00:15:20 --> 00:15:24: we see a very good mood among young people. How  
00:15:24 --> 00:15:27: many moments would you pull in here?  
00:15:27 --> 00:15:30: To work for the city. And now this strategy is  
00:15:30 --> 00:15:33: to show in which areas there are priorities, what action  
00:15:33 --> 00:15:36: the city is taking and will take to attract investments.  
00:15:37 --> 00:15:40: But now the question is, what investments? And here we  
00:15:40 --> 00:15:44: are talking about this process of creating business

ecosystems that

00:15:44 --> 00:15:48: today meet the expectations of young people, because we are

00:15:48 --> 00:15:51: talking here about the ICT sector and modern business services,

00:15:52 --> 00:15:56: about medicine, about biotechnology, but we are also talking about

00:15:56 --> 00:15:57: the machine industry.

00:15:57 --> 00:16:02: We are talking, if also about modern food processing, because

00:16:02 --> 00:16:07: the region has an agricultural and industrial character. This is

00:16:07 --> 00:16:12: a film not only efficient hillel agriculture, but one of

00:16:12 --> 00:16:16: the most ecological and so on and so on. There

00:16:16 --> 00:16:19: are a lot of arguments to say yes I choose

00:16:19 --> 00:16:23: Lublin for reasons that everyone defines individually.

00:16:24 --> 00:16:29: SI you mentioned the investors of ul.

00:16:29 --> 00:16:33: That Lublin is expanding its offer in specific industries.

00:16:33 --> 00:16:35: An investor comes to Lublin.

00:16:36 --> 00:16:39: And what, what can he count on from the city

00:16:39 --> 00:16:40: authorities?

00:16:41 --> 00:16:45: Lel, we are very well perceived partners, as I saw

00:16:45 --> 00:16:49: Display or how many of yours can confirm it, because

00:16:50 --> 00:16:53: we have learned from the best. I mean, I have

00:16:53 --> 00:16:56: a lot of humility in me and of course we

00:16:57 --> 00:17:01: always try to improve. If someone points out to us

00:17:01 --> 00:17:05: ll that we need to improve something, but we learned

00:17:05 --> 00:17:09: how much investor to attract to us, how to take

00:17:09 --> 00:17:11: care of him and this office.

00:17:11 --> 00:17:14: 2 investors, as well as the office of the Bad

00:17:14 --> 00:17:18: strategy department in ll build this image of a city

00:17:18 --> 00:17:22: friendly to fl investments. Each investor is really a film

00:17:22 --> 00:17:27: handled individually and in general this bureaucracy associated with his

00:17:27 --> 00:17:31: investment fl can be said in quotes that he does

00:17:31 --> 00:17:35: not have to be interested, because everything that is related

00:17:35 --> 00:17:40: to planning architecture, of course also with some element of

00:17:40 --> 00:17:42: negotiations regarding location.

00:17:42 --> 00:17:46: We take over and this applies not only to these

00:17:46 --> 00:17:51: external investors. This also applies to investors who are already

00:17:51 --> 00:17:55: here in Lublin, and they intend to achieve the goal

00:17:55 --> 00:17:59: of new filly their intentions lel as we opened the

00:17:59 --> 00:18:03: economic zone, how much in 2007 we did it fl



00:18:03 --> 00:18:07: too late, and was the largest rash of investments in  
 00:18:07 --> 00:18:11: 2005? In the 6th year, Lublin entered this rhythm of  
 00:18:11 --> 00:18:15: creating armed moments prepared for investors of zones.  
 00:18:16 --> 00:18:19: A little later the film. Therefore, we tried to make  
 00:18:20 --> 00:18:23: up for it with such high efficiency of operation and  
 00:18:24 --> 00:18:29: both investors from Lublin and external investors, including  
 foreign ones.  
 00:18:29 --> 00:18:32: How much it seems that today they can say that  
 00:18:33 --> 00:18:37: there are few moments of such cities, in which moments  
 00:18:37 --> 00:18:40: they are so and so they were treated, so as  
 00:18:40 --> 00:18:43: if the first issue of 2 fl. Today, this Green  
 00:18:43 --> 00:18:48: Hill movie is not the most anticipated thing by investors.  
 00:18:48 --> 00:18:50: Today, solutions are more needed.  
 00:18:50 --> 00:18:53: In addition to the photos of the film, if someone  
 00:18:53 --> 00:18:57: chooses, we have areas armed in an off-zone zone that  
 00:18:57 --> 00:19:00: we can offer, but outside the barbecue, the film is  
 00:19:00 --> 00:19:01: important.  
 00:19:01 --> 00:19:06: Film offers related to warehouse and production space. Is  
 this  
 00:19:06 --> 00:19:11: the actual development activity of such felt companies that  
 build  
 00:19:11 --> 00:19:15: warehouses Under the surface for rent and today you can  
 00:19:15 --> 00:19:19: instantly in 9 10 months how many entries to the  
 00:19:19 --> 00:19:25: warehouse space? For example, in the field of logistics  
 investments,  
 00:19:25 --> 00:19:29: because in Lublin today it is probably one of the  
 00:19:29 --> 00:19:32: dominant trends of fill, or renting space.  
 00:19:32 --> 00:19:36: For production activities, so this diversity of the offer will  
 00:19:37 --> 00:19:41: characterize us, but for this we still need accompanying  
 investments,  
 00:19:41 --> 00:19:45: so we treat such a project of moments always as  
 00:19:45 --> 00:19:49: a tied transaction, i.e. the city must create the accompanying  
 00:19:49 --> 00:19:54: infrastructure, sometimes we share the costs with the  
 investor, sometimes  
 00:19:54 --> 00:19:58: we take it upon ourselves, but we always talk early.  
 00:19:58 --> 00:20:02: Last year, we started such a large investment on 30  
 00:20:02 --> 00:20:02: hectares.  
 00:20:03 --> 00:20:05: He offered us a film.  
 00:20:05 --> 00:20:08: Cooperation, of course, in a specific way.  
 00:20:08 --> 00:20:11: You can and can tell us exactly what investment you  
 00:20:11 --> 00:20:12: want.  
 00:20:12 --> 00:20:16: Yes, it is a huge logistics center, a large fund  
 00:20:16 --> 00:20:21: and a lamar that prepares a modern feel warehouse space

00:20:22 --> 00:20:23: on 30 hectares.

00:20:24 --> 00:20:27: And of course, how many have already had the first

00:20:27 --> 00:20:31: commercialization agreements, others, but the city was needed as a

00:20:31 --> 00:20:35: partner not only in these negotiations related to the purchase

00:20:35 --> 00:20:39: of land, but above all arming and road construction. Well,

00:20:39 --> 00:20:42: the city has an instrument in the form of a

00:20:42 --> 00:20:46: return, i.e. the possibility of taking over land and roads

00:20:46 --> 00:20:50: under construction, which of course facilitates the implementation of the

00:20:50 --> 00:20:54: entire investment. FI we are effective in this respect.

00:20:54 --> 00:20:58: Because we know that the investor III can not have

00:20:58 --> 00:21:02: a film really other than those related to the market

00:21:02 --> 00:21:07: of moments, therefore these risks inscribed in the city wI

00:21:07 --> 00:21:13: such as construction administration or feel spatial development plans we

00:21:13 --> 00:21:18: remove investors if the film needs road infrastructure wil or

00:21:18 --> 00:21:23: other solutions related to connections to the city film or

00:21:23 --> 00:21:24: heat system.

00:21:24 --> 00:21:28: Of course, our companies also implement it, so here this

00:21:28 --> 00:21:33: complexity of the offer is important. Finally, this is another

00:21:33 --> 00:21:37: thing that seems to be becoming dominant today. This is

00:21:37 --> 00:21:41: the availability of a qualified workforce. We have led by

00:21:41 --> 00:21:46: talking to many investors with many organizations associating investors to

00:21:46 --> 00:21:51: a great cooperation between universities and business. And this sector

00:21:51 --> 00:21:55: and is a good example of this, how many years

00:21:55 --> 00:21:55: ago.

00:21:55 --> 00:21:59: 6 7 years ago we lacked IT specialists. Today, companies

00:21:59 --> 00:22:02: that enter here or that are developing, educate for their

00:22:02 --> 00:22:05: needs on an ongoing basis. Whether at the Maria Curie

00:22:05 --> 00:22:09: Sk??odowska University or at the Lublin University of Technology fl.

00:22:09 --> 00:22:13: Graduates in the IT sector and whether in those specialties

00:22:13 --> 00:22:17: that they need, very often managers are lecturers in specialties

00:22:17 --> 00:22:20: there, that is, you can say they directly pass on

00:22:20 --> 00:22:23: the knowledge that this graduate needs so that he is

00:22:23 --> 00:22:25: in their companies right away.

00:22:25 --> 00:22:28: The final one is the training of human resources and

00:22:28 --> 00:22:32: the availability of human resources. Lublin stands out positively in

00:22:32 --> 00:22:35: this part of Europe. We are able to offer investors  
00:22:36 --> 00:22:38: moments on an ongoing basis and in the sense of  
00:22:38 --> 00:22:42: the number and structure of people determined by education.  
All  
00:22:42 --> 00:22:46: this, of course, creates a good image of Investment-friendly  
Lublin,  
00:22:46 --> 00:22:46: sir.  
00:22:46 --> 00:22:50: President, you mentioned 7 a.m. there is a well-known  
developer,  
00:22:50 --> 00:22:54: warehouse and logistics investor. Could you name at least a  
00:22:54 --> 00:22:58: few more major investors who are involved in the December  
00:22:58 --> 00:22:59: project?  
00:23:00 --> 00:23:03: As much as we have, we have started cooperation with  
00:23:03 --> 00:23:06: panattoni at all. How much can we say that the  
00:23:06 --> 00:23:10: first big logistics investments, how much do we owe to  
00:23:10 --> 00:23:14: cooperation with this company? But we have goodman? We  
have  
00:23:14 --> 00:23:18: a company millenium Logistic Park, which in the economic  
zone  
00:23:18 --> 00:23:23: builds great goals projects for investors, for example,  
German moments  
00:23:23 --> 00:23:26: we have a great company with which we very difficult  
00:23:26 --> 00:23:30: to negotiate a moment I was a grayson burger company.  
00:23:30 --> 00:23:35: The film from Bavaria, which produces electric motors for  
household  
00:23:35 --> 00:23:40: appliances Plus is of course another, still assortment, but  
with  
00:23:41 --> 00:23:45: which the evil investment was such a great example that  
00:23:45 --> 00:23:50: you have to have patience, because the investor's  
requirements were  
00:23:51 --> 00:23:56: huge and often exceeded our competences and capabilities.  
But a  
00:23:56 --> 00:24:01: company that has perfectly integrated into our labor market.  
00:24:01 --> 00:24:05: Which offers great conditions for employees, but also AI FI,  
00:24:05 --> 00:24:10: especially films. Great results seem to show that this  
patience  
00:24:10 --> 00:24:16: must characterize not only business, but also administration.  
FI these  
00:24:16 --> 00:24:20: examples of companies from the IT sector and where we  
00:24:20 --> 00:24:25: have both global companies, both Polish and local. I can  
00:24:25 --> 00:24:27: give you a lot of great examples.  
00:24:27 --> 00:24:28: Also.  
00:24:28 --> 00:24:30: I will give a full one more, because this is  
00:24:30 --> 00:24:32: a characteristic approach for us moments.  
00:24:32 --> 00:24:36: EE economic zone was supposed to be for everyone II

00:24:36 --> 00:24:39: part of the business said, no, no, no, let the  
00:24:39 --> 00:24:43: zone be for external investors, and we said, and why  
00:24:43 --> 00:24:47: someone who is an entrepreneur in Lublin and wants to  
00:24:47 --> 00:24:48: invest? I want to use.  
00:24:49 --> 00:24:53: The instrument flt is a special economic zone. There should  
00:24:53 --> 00:24:56: be the same possibilities for us to let us into  
00:24:56 --> 00:24:59: the zone. As it turns out, in the first place,  
00:24:59 --> 00:25:02: even due to the speed of decisions and Lublin investors  
00:25:02 --> 00:25:06: and today aliplast company or feel group aliplast capital from  
00:25:06 --> 00:25:10: a medium-sized company or a small Lublin company is a  
00:25:10 --> 00:25:14: medium-sized European company thanks to F foreign  
investors, it is  
00:25:14 --> 00:25:17: the production of an aluminum profile of moments, one of  
00:25:17 --> 00:25:20: the fastest growing business projects.  
00:25:20 --> 00:25:24: Lublin, which shows that the goal is worth having good  
00:25:24 --> 00:25:27: strategies and at the same time a good team to  
00:25:27 --> 00:25:33: create Ill company development. We have the same  
engineering companies  
00:25:33 --> 00:25:38: associated with graduates of the Lublin University of  
Technology, which  
00:25:38 --> 00:25:43: functioned on this market, and suddenly got opportunities.  
Today, they  
00:25:43 --> 00:25:48: are partners for the largest corporations in the world,  
including  
00:25:48 --> 00:25:50: such as the bank or Ill group.  
00:25:51 --> 00:25:55: Volkswagen's film seems to show you that we treat everyone  
00:25:55 --> 00:25:58: on the basis of a fill of equal opportunities. Everyone  
00:25:58 --> 00:26:02: who wants to invest, has the opportunity to do so,  
00:26:02 --> 00:26:05: has the means, how much can they count on our  
00:26:05 --> 00:26:09: support? Because this is our raison d'etre here never in  
00:26:09 --> 00:26:13: the east Polish these investments have not been and  
probably  
00:26:13 --> 00:26:16: will not be as much as, for example, in Lower  
00:26:16 --> 00:26:20: Silesia FI because we will not make up for history,  
00:26:20 --> 00:26:21: but we can prioritize.  
00:26:22 --> 00:26:27: Lll make this specialization how much in the economic  
structure  
00:26:27 --> 00:26:32: can we attract investors who will create these quality jobs  
00:26:32 --> 00:26:33: Ill?  
00:26:33 --> 00:26:37: Can you say a little bit about housing investors, or  
00:26:37 --> 00:26:40: are they coming to Lublin? Is it more here in  
00:26:40 --> 00:26:44: Lublin that he builds, builds family businesses?  
00:26:45 --> 00:26:50: This is an interesting question, I myself was surprised by

00:26:50 --> 00:26:55: the low interest in large developers, large development companies they

00:26:56 --> 00:27:00: appear, but they appear hmm a small range, and the

00:27:00 --> 00:27:03: ink answer was as I asked just from my friends

00:27:03 --> 00:27:07: who run such companies, that this is not yet the

00:27:07 --> 00:27:12: time for Lublin, that the margin in Wroclaw Gdansk not

00:27:12 --> 00:27:15: to mention Warsaw will of course be.

00:27:15 --> 00:27:19: Definitely bigger, but for example they gave the example of

00:27:19 --> 00:27:23: Feel Feel Pozna??, where this margin was not satisfactory for

00:27:23 --> 00:27:26: them at all and they also said that they were

00:27:26 --> 00:27:29: postponing Pozna?? for a later time. How much I understand

00:27:29 --> 00:27:33: this type of approach and in connection with the above,

00:27:33 --> 00:27:37: that the market hates a vacuum, lublin development companies have

00:27:37 --> 00:27:41: developed in fl this supply in recent years has tripled

00:27:41 --> 00:27:44: apartments no today we have the situation we have and

00:27:44 --> 00:27:45: it will mean.

00:27:46 --> 00:27:50: Lel a certain crisis probably in the construction industry is

00:27:50 --> 00:27:54: not yet visible in Lublin, but in a moment it

00:27:54 --> 00:27:58: will be, because we can clearly see from the side

00:27:58 --> 00:28:02: of banks that the number of mortgage loans taken out

00:28:02 --> 00:28:06: is falling and some entrepreneurs and residents are giving them

00:28:07 --> 00:28:12: up. But fl certainly this potential and Lublin development companies

00:28:12 --> 00:28:15: moments thanks on the one hand to the demand of

00:28:15 --> 00:28:17: 2 lack of competition.

00:28:17 --> 00:28:21: This external such real competition has developed a lot. These

00:28:22 --> 00:28:26: are companies that are well prepared for the implementation of

00:28:26 --> 00:28:29: large fl projects. Access to the land was, because those

00:28:29 --> 00:28:32: who were here with us. As far as can be

00:28:32 --> 00:28:37: said, they were partners in changing spatial development plans, disarming

00:28:37 --> 00:28:41: areas of moments also in the discussion about the direction

00:28:41 --> 00:28:44: in which the development of housing should go and even

00:28:44 --> 00:28:47: recently we have made in one of the districts.

00:28:48 --> 00:28:51: Changes in the spatial development plan actually to build a

00:28:51 --> 00:28:54: few 1000 apartments there again, because we think.

00:28:54 --> 00:28:57: That it is to say specifically which district?

00:28:57 --> 00:29:02: And Czech??w Choiny and here along Al Wojtasa street on

00:29:02 --> 00:29:06: the boarding house, K is also still part of Hain

00:29:06 --> 00:29:11: will be near IKEA fl these are attractive areas for  
00:29:11 --> 00:29:15: housing construction because it is easy for us to arm  
00:29:15 --> 00:29:19: ourselves due to the investments made there.  
00:29:19 --> 00:29:23: The film road transport network, and the district itself is  
00:29:23 --> 00:29:28: equipped with the necessary number of nurseries,  
kindergartens, schools, so  
00:29:29 --> 00:29:32: it can be said that for the developer we already  
00:29:32 --> 00:29:36: have a packaged project. He is to build apartments,  
participate  
00:29:36 --> 00:29:40: in the construction of armament prints, but only in the  
00:29:40 --> 00:29:44: BI part the offer for residents is already comprehensive. It  
00:29:44 --> 00:29:49: has public transport next to it, it has educational facilities  
00:29:49 --> 00:29:49: next to it.  
00:29:50 --> 00:29:54: It has a well-equipped district, also a commercial and service  
00:29:54 --> 00:29:55: facility.  
00:29:55 --> 00:30:00: What is the interest of developers? Perhaps only this area,  
00:30:00 --> 00:30:05: but also others. Does this approach meet with keen interest  
00:30:05 --> 00:30:07: from developers? They invest there.  
00:30:08 --> 00:30:12: They are investing, well, this example of yy Chekhov  
Christmas  
00:30:13 --> 00:30:16: tree is a change of plan that we have just  
00:30:16 --> 00:30:20: done, so you can say, negotiations on the acquisition of  
00:30:20 --> 00:30:23: part of the land have begun. Of course, these lands  
00:30:23 --> 00:30:27: have probably already been acquired, but as if we do  
00:30:27 --> 00:30:32: not have this knowledge yyy here transparently tried to show  
00:30:32 --> 00:30:38: after discussions with business representatives that these  
directions are optimal.  
00:30:38 --> 00:30:41: For business and for the city, or if a resident  
00:30:41 --> 00:30:44: who goes there has a whole offer in a district  
00:30:44 --> 00:30:46: where he needs a moment, and we say that we  
00:30:46 --> 00:30:50: want to create the idea of a fifteen-minute city, well,  
00:30:50 --> 00:30:53: here I am just finishing the project. You do not  
00:30:53 --> 00:30:57: need to create anything almost that apart from the  
construction  
00:30:57 --> 00:31:01: of the apartment infrastructure filled next to the  
accompanying in  
00:31:01 --> 00:31:05: apartments or residential buildings, while feel we put  
emphasis on  
00:31:05 --> 00:31:08: this high quality of this development also this.  
00:31:08 --> 00:31:12: Do we want the feel of these buildings to sink  
00:31:12 --> 00:31:15: into the greenery of the Czechs is in general a  
00:31:15 --> 00:31:19: green, green District. It is in general this north, this  
00:31:20 --> 00:31:24: part of Lublin positioned to make everyone feel good, even

00:31:24 --> 00:31:29: with increased intensity of development. How much is this movie

00:31:29 --> 00:31:34: breath for everyone? Due to the modern transport infrastructure and

00:31:34 --> 00:31:38: fl services, which will accompany those living there?

00:31:38 --> 00:31:42: The film to the residents for a while, so these

00:31:42 --> 00:31:46: investors follow us. On the other hand, the film is

00:31:46 --> 00:31:51: dominated by Lublin investors from external companies, but these are

00:31:51 --> 00:31:56: not the largest companies known in Poland appeared. Appeared about

00:31:56 --> 00:32:00: 2 investors. Will tu Once again I emphasize that in

00:32:00 --> 00:32:01: the results.

00:32:01 --> 00:32:02: Organic.

00:32:03 --> 00:32:07: EE not because they won't say anything. These are people

00:32:07 --> 00:32:11: from other industries who have decided to turn moments into

00:32:11 --> 00:32:15: profits of companies. In addition, one more activity in the

00:32:15 --> 00:32:19: construction industry is the production of FI 2 cables investor

00:32:19 --> 00:32:23: feel is associated with the food industry, diversification of their

00:32:23 --> 00:32:28: portfolios means they consider these surpluses will not be invested

00:32:28 --> 00:32:31: in their business, but will go to the fl construction

00:32:32 --> 00:32:33: due to the more advantageous.

00:32:34 --> 00:32:39: Margins, but also apparently such a strategy, they adopted for

00:32:39 --> 00:32:40: us as if.

00:32:41 --> 00:32:45: The film is important to settle certain issues together, so

00:32:45 --> 00:32:47: that it is not the case that we grow seal

00:32:47 --> 00:32:51: after seal, because this area was bought by someone. We

00:32:51 --> 00:32:55: are aware that there will be such actions, but we

00:32:55 --> 00:32:55: say that.

00:32:56 --> 00:32:59: Let's try to look at these projects on a different

00:32:59 --> 00:33:01: scale, i.e. we take into account the goal of the

00:33:01 --> 00:33:05: change in the districts, we take into account the development

00:33:05 --> 00:33:09: of the city in specific directions accompanying the accompanying infrastructure

00:33:09 --> 00:33:12: and, above all, those quality standards that also make residents

00:33:12 --> 00:33:15: more willing to buy an apartment there and not elsewhere.

00:33:15 --> 00:33:18: PSL you have just mentioned the development of the city

00:33:18 --> 00:33:22: in specific directions. What will be the specific directions and

00:33:22 --> 00:33:25: what is the city's planning policy? This is part 2

00:33:25 --> 00:33:27: of the question, and 3 for politics?

00:33:27 --> 00:33:31: Communist cities can be affected by a change in regulations,  
00:33:31 --> 00:33:34: which somewhere around the corner lurks, so to speak, and  
00:33:35 --> 00:33:38: can overturn what we have known since 2003 this whole  
00:33:38 --> 00:33:39: system.  
00:33:39 --> 00:33:42: But the change of regulations II dimension such.  
00:33:42 --> 00:33:44: The dimension of local planning.  
00:33:45 --> 00:33:48: AI, I mean, today we try to show I first  
00:33:48 --> 00:33:51: of all like a movie until 2000 to 2020. A  
00:33:51 --> 00:33:56: moment that everything that is most important we have  
written  
00:33:56 --> 00:34:00: down the strategy and we encourage everyone to read this  
00:34:00 --> 00:34:05: strategy well, because there are also written tools to support  
00:34:05 --> 00:34:09: their businesses or the development of their companies.  
00:34:10 --> 00:34:13: On the 2nd hand, we are aware that the disk  
00:34:14 --> 00:34:18: is easier. If all the strategic documents are clear and  
00:34:18 --> 00:34:23: for 7 years unfortunately so long, but this applies to  
00:34:23 --> 00:34:28: all our cities feel. We have developed, we have adopted  
00:34:28 --> 00:34:33: a new study of fill, which, practically speaking from hillel,  
00:34:33 --> 00:34:38: closes all ambiguities. A moment on the basis of this  
00:34:38 --> 00:34:40: study we are trying to close.  
00:34:40 --> 00:34:45: Planning not those areas that are in our opinion hillel.  
00:34:46 --> 00:34:50: Actually, priority in this sense we settle something quickly  
with  
00:34:50 --> 00:34:53: plans, so as not to create unnecessary collisions.  
00:34:53 --> 00:34:56: Which areas are a priority for the development of the  
00:34:56 --> 00:34:56: city.  
00:34:56 --> 00:35:00: There are the ones I was talking about. On the  
00:35:00 --> 00:35:04: one hand, this is the district of Czech Republic L  
00:35:04 --> 00:35:08: due to the availability of armaments and, above all, our  
00:35:08 --> 00:35:14: investments in public transport and the communication  
system. This is  
00:35:14 --> 00:35:18: the district of the crested evil, which company yet?  
00:35:18 --> 00:35:23: Some development potential, but we also opened the area  
towards  
00:35:23 --> 00:35:28: the East. The felin district, which does not have the  
00:35:28 --> 00:35:32: same potential as the Czechs or fl czuby, but in  
00:35:32 --> 00:35:36: it gives the opportunity to build and offer apartments at  
00:35:36 --> 00:35:41: a lower price, although it is well communicated and in  
00:35:41 --> 00:35:46: a good film communication connection fl we have covered  
about  
00:35:46 --> 00:35:48: 55% of the city with plans.  
00:35:48 --> 00:35:53: This is a good indicator for Poland fl. We are  
00:35:53 --> 00:35:58: trying to speed up this process at the moment, although



00:35:58 --> 00:36:02: it has become more and more conflictual due to the  
00:36:03 --> 00:36:08: interpretation of fl courts and LI with building conditions and  
00:36:08 --> 00:36:13: plans. The film begins with a discussion with the social  
00:36:14 --> 00:36:19: partners, which often extends the L period significantly.  
00:36:19 --> 00:36:23: Sometimes it is also related to this variability of fl  
00:36:23 --> 00:36:27: perception, and which, for example, we have already carried  
out  
00:36:27 --> 00:36:30: a very large task last year from European funds, of  
00:36:30 --> 00:36:33: which we brought a lot to Lublin. It is, but  
00:36:33 --> 00:36:37: I Rac??awicka, how much linden street, and our  
documentation was  
00:36:37 --> 00:36:40: the subject. Of course, there were also agreements with the  
00:36:41 --> 00:36:44: social partners, but after 2 years, when the documentation  
was  
00:36:44 --> 00:36:48: created, the social partners said that no, no, there is  
00:36:48 --> 00:36:49: no our agreement on.  
00:36:50 --> 00:36:53: The film therefore, as if these types of projects become  
00:36:53 --> 00:36:57: conflict-prone, that of course you have to find a solution.  
00:36:58 --> 00:37:00: We found a moment too long to talk about how  
00:37:01 --> 00:37:03: we did it. On the other hand, the same is  
00:37:03 --> 00:37:07: the film planning process, that is, fl. We must have  
00:37:07 --> 00:37:11: some responsibility in ourselves, because if we adopted the  
Plan  
00:37:11 --> 00:37:14: for the outer bailey in Lublin, it is here at  
00:37:14 --> 00:37:18: the castle near the old town. File extremely important area,  
00:37:18 --> 00:37:21: how much and after 5 years of discussion.  
00:37:21 --> 00:37:25: Already tired. We all passed this Plan, imagine that no  
00:37:25 --> 00:37:29: one is satisfied with this plan. We do not, because  
00:37:29 --> 00:37:33: he is subject to compromise, but our social partners all  
00:37:33 --> 00:37:38: the more so, because everyone expected something different  
and today  
00:37:38 --> 00:37:41: we all say with one voice that this Plan must  
00:37:41 --> 00:37:45: be changed once again. If they take into account changes  
00:37:45 --> 00:37:49: in the market situation, we are to use private capital.  
00:37:49 --> 00:37:52: This area of fl is an example of moments of  
00:37:52 --> 00:37:54: poorly done work.  
00:37:54 --> 00:37:58: But it's not bad because we worked badly. Or NGOs?  
00:37:58 --> 00:38:02: Hillel also did not perform this wolf as much as  
00:38:03 --> 00:38:07: their members expect, but we came to a time when  
00:38:07 --> 00:38:12: we were not ready to think differently. Then everyone tried  
00:38:12 --> 00:38:16: to get as much of what they wanted. Seeing this  
00:38:16 --> 00:38:21: area and came out something that will not please anyone  
00:38:21 --> 00:38:24: today. Such cases also happen.

00:38:24 --> 00:38:30: Where we approached it comprehensively, sometimes longer, sometimes as we

00:38:30 --> 00:38:34: were prepared, we quickly adopted these plans filled as the

00:38:34 --> 00:38:37: Czech one, as well as the top, or as soon

00:38:38 --> 00:38:41: as we look also or which evil areas are already

00:38:41 --> 00:38:45: excluded from the larger filter I areas, and focused on

00:38:45 --> 00:38:52: development, specifically, for example, housing, service or fl educational services,

00:38:52 --> 00:38:54: or green areas. Well, of course.

00:38:55 --> 00:38:59: EE this concretization also served to make these are good,

00:38:59 --> 00:39:03: good solutions, not changes in plans. I am very cautious

00:39:03 --> 00:39:07: in this respect, which is why the rapid changes that

00:39:07 --> 00:39:11: have been made in recent times are fizza me changes

00:39:11 --> 00:39:15: Plan, only a change in the law, no regarding spatial

00:39:15 --> 00:39:19: planning or Ill construction law. All the changes somehow so

00:39:19 --> 00:39:23: happened fl were a worse solution than the previous ones,

00:39:23 --> 00:39:25: although the fact is.

00:39:25 --> 00:39:30: That both construction law and fl planning after all, the

00:39:31 --> 00:39:37: law related to spatial planning today without experienced feel advisors

00:39:37 --> 00:39:42: and law firms is unreadable for the average Ill resident,

00:39:42 --> 00:39:46: not to mention L. Of course, about people who do

00:39:46 --> 00:39:48: not have evil.

00:39:48 --> 00:39:50: I know if they are not prepared in this regard,

00:39:50 --> 00:39:53: but I certainly this law is too complicated. Only that

00:39:53 --> 00:39:56: the question in which direction it will go, how much

00:39:56 --> 00:39:59: and this discussion is just ahead of us we have

00:39:59 --> 00:40:02: the government's announcement that they want to do it in

00:40:02 --> 00:40:05: this way, but there are not enough specifics for now.

00:40:06 --> 00:40:09: SI this law is a girl who has changed quite

00:40:09 --> 00:40:13: dynamically in our country, it does not apply only to

00:40:13 --> 00:40:17: the film of local planning fl. The regulations concerning have

00:40:17 --> 00:40:18: changed.

00:40:18 --> 00:40:23: Seeing this some time ago, the financing of local governments

00:40:23 --> 00:40:27: of companies flowed very much on the budgets of local

00:40:27 --> 00:40:31: government units. FI I found information that the budget of

00:40:31 --> 00:40:35: Lublin is revenues for this year so revenues of 2.5

00:40:35 --> 00:40:39: billion about and expenses 2 billion 700 deficit in 2

00:40:40 --> 00:40:42: ??cie million with Ok??ad fl.

00:40:43 --> 00:40:45: This certainly affects.

00:40:46 --> 00:40:51: Investments in the city, somewhere I also found information that

00:40:51 --> 00:40:54: this year the city will spend 2 hundred 50 million  
00:40:54 --> 00:40:58: on investments is quite a decent result. If we take  
00:40:58 --> 00:41:02: into account the Amount of the Budget fl No, but  
00:41:02 --> 00:41:06: these tensions in the budget are certainly which investments  
the  
00:41:06 --> 00:41:11: city considers a priority, and which it postpones somewhere,  
and  
00:41:11 --> 00:41:15: from which it liked, I will give up the previously  
00:41:15 --> 00:41:16: planned ones.  
00:41:16 --> 00:41:17: I.  
00:41:17 --> 00:41:20: I will add maybe only one more sentence how many  
00:41:20 --> 00:41:24: these 2 hundred 50 million investments are those funds that  
00:41:24 --> 00:41:27: are ours, and in addition we have a film 2  
00:41:27 --> 00:41:30: so much, because we have an investment of over 500  
00:41:30 --> 00:41:34: million, but pulled due to financing or co-financing from  
European  
00:41:34 --> 00:41:38: funds, just like the metropolitan station, which we left for  
00:41:38 --> 00:41:42: ourselves at the end of the 300 million investment, which  
00:41:42 --> 00:41:46: we are implementing this year and next year, so really  
00:41:46 --> 00:41:47: an investment.  
00:41:47 --> 00:41:51: We have well over 500 million miles. The issue of  
00:41:51 --> 00:41:57: hillel with the financial situation of local governments is a  
00:41:57 --> 00:42:02: fairly simple issue, that is, the harness at the river  
00:42:02 --> 00:42:06: crossing does not change in the last 10 years lel  
00:42:06 --> 00:42:11: the old perspective of the one that has just ended,  
00:42:11 --> 00:42:15: i.e. until the 20th year, caused that all feel we  
00:42:16 --> 00:42:18: used European funds a while to.  
00:42:19 --> 00:42:24: Financing strong development strategies, and above all this  
hard technical  
00:42:24 --> 00:42:29: infrastructure Lublin, the company used about 3.5 billion  
European funds  
00:42:29 --> 00:42:32: in the last 10 years is more than 5 billion  
00:42:32 --> 00:42:36: investments in general fl, that is, to these 3.5 you  
00:42:36 --> 00:42:40: have to add about a billion debt, which was the  
00:42:40 --> 00:42:44: source of financing. How much and the rest are operating  
00:42:44 --> 00:42:48: surpluses, and let's add to this about a billion investments  
00:42:48 --> 00:42:52: that our companies and the Lublin thermal energy company.  
00:42:52 --> 00:42:57: Thermal energy and is, and above all, the municipal water  
00:42:57 --> 00:43:01: and sewerage company made a film. If we look at  
00:43:01 --> 00:43:03: it now, it's a movie.  
00:43:04 --> 00:43:08: Cutting our income in the form of shares in the  
00:43:08 --> 00:43:12: pit in Lublin we lost nearly 200 million zlotys al.  
00:43:12 --> 00:43:18: Of course, this educational subsidy compensated, and did

not compensate

00:43:18 --> 00:43:22: in full, but we received these 82 million, so we  
00:43:22 --> 00:43:26: can say that this loss at the level of 120  
00:43:26 --> 00:43:30: let it be, that within 100 million causes how much  
00:43:30 --> 00:43:33: actually happens at the moment in and L.  
00:43:34 --> 00:43:38: There is a problem how to III build financial forecasts  
00:43:38 --> 00:43:42: and how to plan investments in the future? What we  
00:43:42 --> 00:43:46: are doing we have to finish, because they are most  
00:43:46 --> 00:43:50: often investments that have an anchor in European funds,  
but  
00:43:50 --> 00:43:54: we are already giving up some that are important but  
00:43:54 --> 00:43:59: not so priority. For example, for the purpose of over  
00:43:59 --> 00:44:02: 80 million, we were to build a feel office building  
00:44:03 --> 00:44:06: for the City Hall and organizational units.  
00:44:06 --> 00:44:09: We have a lot of rented space moments we give  
00:44:09 --> 00:44:12: up on it for today we postpone in time, maybe  
00:44:12 --> 00:44:17: yes, but this resignation has already taken place. We gave  
00:44:17 --> 00:44:19: up, but in a way I would say such a  
00:44:19 --> 00:44:23: specific one, i.e. the film, we still have a lot  
00:44:23 --> 00:44:26: of road investments in a great investment plan.  
00:44:27 --> 00:44:30: Those that do not have sources of financing in European  
00:44:30 --> 00:44:33: funds or in government programs, we postpone. In time, we  
00:44:33 --> 00:44:37: are waiting for financing opportunities, but there are  
investments that  
00:44:38 --> 00:44:40: we will implement from debt, but due to the fact  
00:44:40 --> 00:44:44: that they have 2 electrodes, dimension, and whether with the  
00:44:44 --> 00:44:48: closure of the communication system or the closure of  
investments  
00:44:48 --> 00:44:51: related to the implementation for 10 years, we have been  
00:44:51 --> 00:44:56: consistently building this integrated public transport, i.e. here  
we practically  
00:44:56 --> 00:44:58: do not invest in zero-emission transport?  
00:44:58 --> 00:45:05: How many trolleybuses, electric buses we rebuild III  
intersections, we  
00:45:05 --> 00:45:10: build these junctions and stop infrastructure. We have only 7  
00:45:11 --> 00:45:16: of these park and drive investments to also serve this  
00:45:16 --> 00:45:21: agglomeration area and so on and so forth. These  
investments  
00:45:21 --> 00:45:26: in transport are over a billion zlotys and today Lublin  
00:45:26 --> 00:45:28: has practically closed.  
00:45:29 --> 00:45:34: Let dimension project II attractive public transport on the 2nd  
00:45:34 --> 00:45:38: side. How much of this combination of the district and  
00:45:38 --> 00:45:43: building rings of moments that ensure transport accessibility

in the  
00:45:43 --> 00:45:49: best of traffic jams without problems for residents and passers-by?  
00:45:49 --> 00:45:52: And we also have a bypass, which of course the  
00:45:52 --> 00:45:57: company feels this function to perform, and we have ul.  
00:45:57 --> 00:46:00: They wanted to build access roads to the ring road.  
00:46:00 --> 00:46:04: It also cost several hundred million, so it shows that  
00:46:04 --> 00:46:08: these fl investments actually still force some activity.  
Moments for  
00:46:09 --> 00:46:12: the future. But they are no longer in these denominations  
00:46:12 --> 00:46:17: as before, but they will nevertheless require external sources  
of  
00:46:17 --> 00:46:17: financing.  
00:46:18 --> 00:46:23: Today, debt instruments, if the government does not  
withdraw from  
00:46:23 --> 00:46:27: this policy, which Ill will launch in 2019 EU policy  
00:46:27 --> 00:46:31: assuming reducing the share of Ill of our income pit  
00:46:31 --> 00:46:35: moments, i.e. de facto reducing our own income, threatens  
us  
00:46:35 --> 00:46:40: with the perspective of the next years. Slowing down  
investments,  
00:46:40 --> 00:46:44: in relation to which we will not have external subsidy  
00:46:44 --> 00:46:48: sources of financing. I am thinking here of European funds  
00:46:48 --> 00:46:49: or measures.  
00:46:49 --> 00:46:53: From the national recovery programme. As long as it is,  
00:46:53 --> 00:46:57: because here the confusion around it is considerable. So far,  
00:46:57 --> 00:47:00: we have also received funding for road investments from 2  
00:47:00 --> 00:47:04: government programs. We will continue to do so. This is  
00:47:04 --> 00:47:07: an extension of the Lublin July. Important here is the  
00:47:07 --> 00:47:11: Lublin Fair and next to the stadium. An important direction  
00:47:11 --> 00:47:13: such a connector to the street.  
00:47:13 --> 00:47:19: The metropolitan station itself will force us to revitalize the  
00:47:19 --> 00:47:24: entire part of the film next to the railway station,  
00:47:24 --> 00:47:27: so here undoubtedly these moments.  
00:47:27 --> 00:47:31: About the links between the next investment companies and  
those  
00:47:31 --> 00:47:34: that are will be fl what is a challenge for  
00:47:34 --> 00:47:37: us? I think that for many cities it is an  
00:47:37 --> 00:47:41: educational reform that has caused that instead of six class  
00:47:41 --> 00:47:45: primary schools we have eight-grade ones, which means that  
in  
00:47:45 --> 00:47:49: many districts children do not fit into young people. In  
00:47:49 --> 00:47:52: those schools that were and need to be built new  
00:47:52 --> 00:47:53: Lublin built.

00:47:54 --> 00:47:57: Eee in 2 new schools is an effort of about  
00:47:57 --> 00:48:01: PLN 150 million for these 2 schools now we are  
00:48:01 --> 00:48:06: building 2 more, but we are building kindergartens, nurseries,  
i.e.  
00:48:06 --> 00:48:13: challenges regarding educational infrastructure and what  
absolutely lies ahead of  
00:48:13 --> 00:48:18: us are the III infrastructure related to social policy, the  
00:48:18 --> 00:48:22: one we want to conduct according to European standards.  
We  
00:48:22 --> 00:48:25: are talking about moment centers for.  
00:48:25 --> 00:48:30: Seniors both such round-the-clock and daily stay we are  
talking  
00:48:30 --> 00:48:36: about centers, residential and rehabilitation, moments of  
such care also  
00:48:36 --> 00:48:40: the whole home care for people with disabilities that we  
00:48:40 --> 00:48:44: want to build moments. Such a complex addressed to  
children  
00:48:44 --> 00:48:49: with various disabilities, but the film from kindergarten lel  
primary  
00:48:49 --> 00:48:54: school, secondary filter also at the notification at the  
professional  
00:48:55 --> 00:48:56: wienia, that is, as if.  
00:48:56 --> 00:49:02: Preparations for work with fl facilities, housing and  
rehabilitation is  
00:49:02 --> 00:49:06: a challenge for a new pll regional operational program we  
00:49:06 --> 00:49:10: will continue to invest in transport, so to a large  
00:49:10 --> 00:49:14: extent what we have written in the strategy, when it  
00:49:14 --> 00:49:19: comes to technical infrastructure, we already have a greater  
challenge  
00:49:19 --> 00:49:24: will be social infrastructure and here our activities will be  
00:49:24 --> 00:49:27: concentrated, as long as we have, of course.  
00:49:27 --> 00:49:31: A better financial situation than it promises us to be,  
00:49:31 --> 00:49:34: the basis for thinking so we have after the last  
00:49:34 --> 00:49:37: meeting, but the union of Polish cities and the Union  
00:49:38 --> 00:49:41: of metropolis moments in Katowice on the occasion of this  
00:49:41 --> 00:49:46: large international forum we received information from the  
Ministry of  
00:49:46 --> 00:49:50: Finance about increasing the development subsidy for next  
year, but  
00:49:50 --> 00:49:54: we will talk about the specifics in August. It is  
00:49:54 --> 00:49:57: important that this gap in funding is really present.  
00:49:58 --> 00:50:01: To fill in the already increased development subsidy, since  
we  
00:50:01 --> 00:50:04: cannot have more of our own income in the pit,  
00:50:04 --> 00:50:07: which I do not understand anyway lel, because we cannot

00:50:07 --> 00:50:12: decide to suspend our investment strategies development strategies. This, of

00:50:12 --> 00:50:16: course, is also dangerous for the government, because there will

00:50:16 --> 00:50:18: not be so much nearly 8 billion lions here from

00:50:18 --> 00:50:22: local government investments, there will not be this pit and

00:50:22 --> 00:50:25: citu that we are working out for the state budget,

00:50:25 --> 00:50:28: so again the system of connected vessels. Here we are.

00:50:28 --> 00:50:31: How much can you say hillel?

00:50:32 --> 00:50:35: The equipment is yew in this system of public finances,

00:50:35 --> 00:50:38: but also in the implementation of the obligations of the

00:50:38 --> 00:50:40: state towards citizens and.

00:50:40 --> 00:50:43: We have to do it slowly coming. We are coming

00:50:43 --> 00:50:46: to the time. One question related to the location of

00:50:46 --> 00:50:50: Lublin in the context of the war in Ukraine, what

00:50:50 --> 00:50:54: challenges it can and also brings opportunities, is for the

00:50:54 --> 00:50:56: future of the city in your opinion.

00:50:58 --> 00:51:04: The challenges are primarily refugees in Lublin hillel through Lublin

00:51:04 --> 00:51:10: passed about 1300,000 refugees. Of course, they have been allocating

00:51:10 --> 00:51:14: to other cities and in many cases they are outside

00:51:14 --> 00:51:19: our region, but in Lublin according to these analyses, which

00:51:19 --> 00:51:24: film I know, many have stayed or are still about

00:51:24 --> 00:51:29: 80,000 refugees. It should be remembered that we have anyway.

00:51:29 --> 00:51:34: A large community, because twenty Paro 1000 Ukrainian, which in

00:51:34 --> 00:51:38: Lublin and here around Lublin has been for a long

00:51:38 --> 00:51:42: time, and we must remember that we have over 4000

00:51:42 --> 00:51:46: students from Ukraine, so as if Ill refugees are not

00:51:46 --> 00:51:49: a problem for us in the sense of moments such

00:51:50 --> 00:51:54: a hillel of integration or a film of problems related

00:51:54 --> 00:51:59: to integration, because they feel great here and have blended

00:51:59 --> 00:52:00: in perfectly.

00:52:00 --> 00:52:03: Lublin communities have long been a problem due to the

00:52:03 --> 00:52:07: need to provide them with work. These are mainly mothers

00:52:07 --> 00:52:11: with children. These are elderly people, they use social benefits,

00:52:11 --> 00:52:14: but many have to go to work to solve their

00:52:14 --> 00:52:18: problems. Related, for example, to financing the rental of an

00:52:18 --> 00:52:21: apartment. Or a film with the cost of living. And

00:52:21 --> 00:52:24: this is as if the first issue 2 are an

00:52:24 --> 00:52:27: opportunity, because as long as we do not hide that  
00:52:27 --> 00:52:30: there is a shortage of hands to work here and  
00:52:30 --> 00:52:31: therefore many.  
00:52:31 --> 00:52:37: Refugees have all qualifications that companies can use  
many alls.

00:52:37 --> 00:52:41: Of course, the goal creates an additional offer on the  
00:52:41 --> 00:52:46: labor market for entrepreneurs. Well, I can only say that  
00:52:46 --> 00:52:49: we have from the East of Ukraine just from the  
00:52:49 --> 00:52:52: vicinity of Kharkov Kiev Pro roads.  
00:52:53 --> 00:52:57: A large group of well-prepared many people for the work  
00:52:57 --> 00:53:01: of women, but having previously worked in large companies  
in  
00:53:01 --> 00:53:05: the ICT sector and they quickly find a job, but.  
00:53:05 --> 00:53:07: In addition to myself and here I allow myself to  
00:53:07 --> 00:53:10: interrupt the film, because a question from one of our  
00:53:10 --> 00:53:13: listeners of moments fits very well. I think that's where  
00:53:13 --> 00:53:16: and what are the prospects for the demographics of the  
00:53:16 --> 00:53:18: city for the next 10, 20 years?  
00:53:19 --> 00:53:23: A question, which is actually constantly asked and from which  
00:53:23 --> 00:53:26: we have to explain why the inhabitants of BI Lublin  
00:53:26 --> 00:53:30: are decreasing, as well as the inhabitants of other cities?  
00:53:30 --> 00:53:33: We have too little fertility. The matter is obvious. This  
00:53:33 --> 00:53:37: applies to Polish and other countries, but it is also  
00:53:37 --> 00:53:40: related to the fact that many residents work in Lublin.  
00:53:40 --> 00:53:44: Their children want in Lublin schools, they live. You can  
00:53:44 --> 00:53:46: say out of the city, but they moved out of  
00:53:47 --> 00:53:50: the city yes, because there, however, the plot is cheaper.  
00:53:50 --> 00:53:53: Because there it is easier to build a house that  
00:53:53 --> 00:53:56: will be more or less at a similar price as  
00:53:56 --> 00:54:00: an apartment in Lublin. In connection with the above, as  
00:54:00 --> 00:54:04: if this economic argument is logical, so we say, please  
00:54:04 --> 00:54:08: go, Live where you want, but participate in financing public  
00:54:08 --> 00:54:12: services, that is, pay taxes Lublin these slogans in all  
00:54:12 --> 00:54:14: our cities are, but for now it is not an  
00:54:15 --> 00:54:18: impressive result, but a few 1000 people have switched to  
00:54:18 --> 00:54:20: paying taxes in Lublin.  
00:54:20 --> 00:54:25: On the other hand, the demographics are neither dramatic  
nor  
00:54:25 --> 00:54:30: super optimistic. Approximately a year we lose only between  
1.5  
00:54:30 --> 00:54:35: and 2000 inhabitants, mainly because we conduct such an  
analysis  
00:54:35 --> 00:54:40: of fl living in our neighboring municipalities fl functional area



00:54:40 --> 00:54:45: or from the area of agglomeration moments, because there they

00:54:45 --> 00:54:49: buy plots, build a good fl. However, the film undoubtedly

00:54:49 --> 00:54:51: for this demographic.

00:54:51 --> 00:54:55: Paulina L refugees are a good solution due to the

00:54:55 --> 00:54:59: fact that some of them will not stay, we already

00:54:59 --> 00:55:03: know about it. First, they have nowhere to go back.

00:55:03 --> 00:55:08: Their houses are demolished, cities are bombed after 2. Part

00:55:08 --> 00:55:11: of the film starts to think in terms of, well,

00:55:11 --> 00:55:15: the challenge of rearranging moments if the kids go to

00:55:16 --> 00:55:20: Polish schools, and we already have over 2,000 of them,

00:55:20 --> 00:55:23: so I expected every 4,000 in the fall.

00:55:23 --> 00:55:26: Lel is not a break in this learning so, that

00:55:26 --> 00:55:29: is, someone stays for these few years, if most of

00:55:29 --> 00:55:33: the apartments that were offered are rented silently, it means

00:55:34 --> 00:55:37: that someone thinks Ill, if not long-term, then at any

00:55:37 --> 00:55:41: time of the dimension of these coming years, it means

00:55:41 --> 00:55:44: that we will have a slightly better situation on the

00:55:44 --> 00:55:49: labor market, because in some professions there are evident shortcomings.

00:55:49 --> 00:55:52: Well, the example of a nurse caring for the elderly,

00:55:52 --> 00:55:54: but if you reach?

00:55:54 --> 00:55:58: Add to the well-prepared feel of some fl fl refugees

00:55:58 --> 00:56:02: to work, we have there and for the construction and

00:56:02 --> 00:56:07: for the Ill industry of mechanical machine industry, people with

00:56:07 --> 00:56:12: a specific technical culture and we have great IT specialists,

00:56:12 --> 00:56:18: which our entrepreneurs brought the film anyway. Let's remember that

00:56:18 --> 00:56:22: Kharkiv, which today is bombed with a film of 1.5

00:56:22 --> 00:56:26: million city was the largest academic city.

00:56:26 --> 00:56:29: Ukraine, one of the largest in the former Soviet camp.

00:56:29 --> 00:56:33: How much today? But a lot of people from Kharkov

00:56:33 --> 00:56:36: are here in Lublin FI for us moments Kharkiv is

00:56:36 --> 00:56:39: a partner city, so here we will also try to

00:56:39 --> 00:56:43: work with the film to cooperate at the level of

00:56:43 --> 00:56:47: FI university also build such a perspective for Ill, residents

00:56:47 --> 00:56:50: of Kharkov fl studio and at home and with us

00:56:50 --> 00:56:54: and less 2 diplomas feel this is the idea that

00:56:54 --> 00:56:58: we have been implementing for years, which broke through in

00:56:58 --> 00:56:59: Ukraine.

00:56:59 --> 00:57:02: Thanks to this, we have more interest in this cooperation,

00:57:02 --> 00:57:05: but it also shows that we can add an additional  
00:57:05 --> 00:57:09: offer to entrepreneurs. If you run out of graduate specialists  
00:57:09 --> 00:57:12: in Lublin, but for now there is no shortage. Thanks  
00:57:12 --> 00:57:16: to this policy of cooperation with universities, we always have  
00:57:16 --> 00:57:21: an additional supply-side offer in those specialties that  
interests you,  
00:57:21 --> 00:57:24: dear company. How many in our twin cities in Ukraine  
00:57:24 --> 00:57:28: or in general in Ukraine, in Ukraine and therefore this  
00:57:28 --> 00:57:29: is the one.  
00:57:29 --> 00:57:32: And here the goal for Lublin how much everyone here  
00:57:32 --> 00:57:34: sees, that the goal of war on the one hand  
00:57:34 --> 00:57:39: creates some complications from the 2nd side, creates  
additional opportunities  
00:57:39 --> 00:57:41: when it comes to investments.  
00:57:42 --> 00:57:46: Thank you very much, Presidency, for your conversation for  
your  
00:57:46 --> 00:57:46: time.  
00:57:46 --> 00:57:47: I also thank you.  
00:57:47 --> 00:57:51: In life, good luck fill. Thank you also for listening  
00:57:51 --> 00:57:54: to the 8th meeting of the series of 8 questions  
00:57:54 --> 00:57:57: around the city is the end of the first series  
00:57:57 --> 00:57:59: of our meetings.  
00:57:59 --> 00:58:03: We will inform you about future plans, thank you very  
00:58:03 --> 00:58:05: much and goodbye.  
00:58:06 --> 00:58:07: Goodbye to you.

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