

## Webinar

**ULI Toronto: Transit Oriented Communities** 

Date: January 13, 2022

00:01:35 --> 00:01:39:

00:00:06> 00:00:10:	Hello everyone, good afternoon and welcome.
00:00:10> 00:00:12:	As people start to trickle in,
00:00:12> 00:00:16:	we're going to play you Ellis,
00:00:16> 00:00:19:	Toronto's new member. And then we'll get started.
00:00:36> 00:00:39:	Having the ability to. Exchange stories,
00:00:39> 00:00:43:	exchange ideas and and really sort of find mentors in
00:00:43> 00:00:46:	the industry via ULI was a huge plus for me.
00:00:46> 00:00:48:	So one of the things that I first started doing
00:00:48> 00:00:48:	with you,
00:00:48> 00:00:51:	a lie in terms of active engagement with their urban
00:00:51> 00:00:52:	planning program.
00:00:52> 00:00:53:	And for me that's they.
00:00:53> 00:00:56:	They basically go into schools and work with them.
00:00:56> 00:00:58:	Young people in junior high and high schools.
00:00:58> 00:01:00:	One of the great things about you lie is that
00:01:00> 00:01:03:	it provides a great platform for public sector and private
00:01:03> 00:01:07:	sector interests to meet with an opportunity to connect with
00:01:07> 00:01:09:	a variety of people from a variety of different disciplines.
00:01:09> 00:01:11:	So I work in real estate development,
00:01:11> 00:01:14:	but it's useful and important to get to know people
00:01:14> 00:01:15:	in other aspects of city building,
00:01:15> 00:01:20:	opportunity, get recognition the opportunity to participate in my community
00:01:20> 00:01:23:	and give back in a way all of those things
00:01:23> 00:01:26:	have enhanced my career and I think enhance what I'm
00:01:26> 00:01:28:	able to offer the industry.
00:01:28> 00:01:30:	And I'm really excited to be part
00:01:30> 00:01:34:	of your life, Toronto. And really advancing my leadership skills

and foster my connections and really just advancing my

mission 00:01:39 --> 00:01:42: for city building was a young professional. 00:01:42 --> 00:01:44: View to the province, and I found you a lie 00:01:44 --> 00:01:48: and other kind of similar organizations really helpful in terms 00:01:48 --> 00:01:50: of bridging connections and networking. 00:01:50 --> 00:01:55: There's an opportunity to connect with people who have questions. 00:01:56 --> 00:01:58: Who are who have not quite figured out how to 00:01:58 --> 00:01:59: do things, 00:01:59 --> 00:02:01: and I liked how hands on you could be as 00:02:01 --> 00:02:02: a member. 00:02:02 --> 00:02:03: You could get involved immediately. 00:02:03 --> 00:02:05: You can volunteer for me, 00:02:05 --> 00:02:08: you'll. I is one of the greatest organizations in the 00:02:08 --> 00:02:09: world, 00:02:09 --> 00:02:12: and certainly in Toronto to connect to learn. 00:02:12 --> 00:02:15: And to become a part of an organization that really 00:02:15 --> 00:02:17: values its people and its members. 00:02:35 --> 00:02:38: Fantastic, well for all of you who are members of ULI. 00:02:39 --> 00:02:39: 00:02:39 --> 00:02:41: Welcome for those of you who aren't yet. 00:02:41 --> 00:02:45: We encourage you to join you lie and continue to 00:02:45 --> 00:02:48: take part in these kinds of discussions that. 00:02:48 --> 00:02:53: But really are leading the charge and how we think 00:02:53 --> 00:02:58: about you know the future of cities and so very 00:02:58 --> 00:03:00: interesting stuff going on. 00:03:00 --> 00:03:02: I'm so happy you've all joined us today. 00:03:02 --> 00:03:05: My name is Olivia Mcangus and I'm chief development officer 00:03:05 --> 00:03:08: at Colliers project leaders and chair of the Future of 00:03:08 --> 00:03:09: Infrastructure Group. 00:03:09 --> 00:03:12: And I'll be your host today. 00:03:12 --> 00:03:14: I'm here on behalf of not one, 00:03:14 --> 00:03:18: but two organisations who are behind the report and the 00:03:18 --> 00:03:20: at the foundation of today's webinar. 00:03:20 --> 00:03:25: Those are ULI Toronto and the future of infrastructure group. 00:03:25 --> 00:03:31: Today's webinar topic. Transit oriented communities has clearly capped significant 00:03:31 --> 00:03:34: industry interests with over 350 registrations. 00:03:38 --> 00:03:41: We're going to start off today's event with a land 00:03:41 --> 00:03:43: acknowledgement as Toronto, 00:03:43 --> 00:03:47: because you Ally is a Toronto region based organization you

we're

00:03:47 --> 00:03:51:

Ally acknowledges and we all acknowledge the land that

00:03:51> 00:03:55:	meeting on virtually today is the traditional territory of many
00:03:55> 00:03:59:	nations, including the Mississauga's of the credit.
00:03:59> 00:04:03:	The back the Chippewa. The whole day,
00:04:03> 00:04:07:	no snow day and the wind at peoples.
00:04:07> 00:04:10:	And is now home to many diverse First Nations,
00:04:10> 00:04:15:	Inuit and Metis people. We also acknowledge that Toronto is
00:04:15> 00:04:20:	covered by Treaty 13 with the Mississauga of credit.
00:04:20> 00:04:23:	We're all treating people. Many of us have come here
00:04:23> 00:04:23:	as settlers,
00:04:23> 00:04:29:	immigrants, and newcomers in this generation or generations
	past.
00:04:29> 00:04:32:	You like Toronto, stands in solidarity with indigenous
	communities,
00:04:32> 00:04:38:	demanding action and accountability for the ongoing legacy of the
00:04:38> 00:04:40:	residential school system.
00:04:40> 00:04:43:	We'd like to also acknowledge and honor those who came
00:04:43> 00:04:44:	here involuntarily.
00:04:44> 00:04:49:	Particularly descendants from those who were brought here
	through enslavement.
00:04:49> 00:04:52:	To better understand the meaning behind this lens acknowledgement,
00:04:52> 00:04:56:	we recommend four programs that you lie has uploaded to
00:04:56> 00:04:59:	YouTube and you can find links in the chat.
00:04:59> 00:05:01:	They're available for you to view.
00:05:01> 00:05:08:	I'd highly recommend that. Before we start a few
	housekeeping
00:05:08> 00:05:10:	items number one,
00:05:10> 00:05:13:	everybody will automatically be muted throughout the session.
00:05:13> 00:05:17:	To avoid audio interference. We are going to make closed
00:05:17> 00:05:19:	captioning available for this session.
00:05:19> 00:05:23:	You can access it via the button along the bottom
00:05:23> 00:05:24:	of the zoom platform.
00:05:24> 00:05:26:	If you have any questions,
00:05:26> 00:05:30:	please use the Q&A function to input them or to
00:05:30> 00:05:35:	upvote other people's questions by pressing the thumbs up
	button.
00:05:35> 00:05:38:	This is a recorded session and the recording will be
00:05:38> 00:05:39:	sent to you after the session.
00:05:39> 00:05:42:	And if you'd like to take the conversation online,
00:05:42> 00:05:45:	please tag you ally with the handle ULI at you
00:05:45> 00:05:48:	like Toronto or with the hashtag.
00:05:48> 00:05:51:	Ask great questions. All one word.

00:05:54> 00:05:58:	This event would not be possible without or sponsors today's.
00:06:00> 00:06:04:	Event was sponsored by Alice Stone and a number of
00:06:04> 00:06:07:	other sponsors that you see
00:06:07> 00:06:08:	up here on your screen.
00:06:10> 00:06:12:	I would like to thank all the sponsors for their
00:06:12> 00:06:14:	support now more than ever.
00:06:14> 00:06:17:	You like, Toronto relies on support of sponsors to put
00:06:17> 00:06:20:	on high quality programs and to drive their mission to
00:06:20> 00:06:24:	shape the future of the built environment for transformative impact
00:06:24> 00:06:28:	in communities worldwide. To all the sponsors,
00:06:28> 00:06:35:	we say thank you. And now onto the panel discussion.
00:06:35> 00:06:38:	It's my pleasure to introduce you to Rowan Mills,
00:06:38> 00:06:42:	who's chaired year one of the Joint Life initiative that
00:06:42> 00:06:45:	led to the report and you can find the link
00:06:45> 00:06:47:	for that report in the chat.
00:06:47> 00:06:51:	This past summer I was very pleased when Rowan joined
00:06:51> 00:06:54:	me at Colliers at where he now leads our infrastructure
00:06:54> 00:06:56:	advisory business across Canada.
00:06:56> 00:07:00:	More details about Ron's bio and that of our other
00:07:00> 00:07:03:	speakers will be posted in the chat.
00:07:03> 00:07:06:	Ronald Walk us through the highlights of the report and
00:07:06> 00:07:08:	then introduce the moderate our expert panel.
00:07:08> 00:07:11:	I'll be back around 10 to the hour to facilitate
00:07:11> 00:07:14:	a couple of questions that get posted in the Q&A
00:07:14> 00:07:15:	box,
00:07:15> 00:07:18:	and I also encourage you to submit and or upvote
00:07:18> 00:07:21:	for the questions that you would have me select.
00:07:21> 00:07:24:	Most likely there will be more questions coming in then
00:07:24> 00:07:26:	we'll have time to answer,
00:07:26> 00:07:28:	but these are still very important for us as we
00:07:28> 00:07:30:	continue our work in this space.
00:07:30> 00:07:32:	So with that I'll hand the mic over to you
00:07:32> 00:07:33:	Roman.
00:07:34> 00:07:38:	Thanks Olivia, and it's it's so nice to be here
00:07:38> 00:07:41:	with everyone today so we just move on to the
00:07:41> 00:07:43:	next slide please.
00:07:43> 00:07:46:	And as Olivia was talking about,
00:07:46> 00:07:49:	you know over the past over a year now you'll
00:07:49> 00:07:54:	I and the future of infrastructure group have have teamed
00:07:54> 00:07:57:	up to to really have a look at transit oriented
00:07:57> 00:08:01:	communities. And in the GTA region then.
	<del>-</del>

00:08:01> 00:08:03:	And the way in which we sort of went about
00:08:03> 00:08:06:	doing that was we got involved with the Curtis Infrastructure
00:08:06> 00:08:06:	Initiative,
00:08:06> 00:08:11:	which is a sort of a North American initiative and
00:08:11> 00:08:12:	we're granted.
00:08:12> 00:08:15:	We were given a small grant to to look at
00:08:15> 00:08:16:	this project.
00:08:16> 00:08:21:	So really the bringing together of Urban Land Institute with
00:08:21> 00:08:24:	its its eminent domain expertise in in good land use
00:08:24> 00:08:30:	planning and and community building alongside the future of infrastructure
00:08:30> 00:08:34:	group which really brings strong commercial and financial acumen,
00:08:34> 00:08:37:	was really the genesis for wider.
00:08:37> 00:08:39:	Why TOC was a good thing for us to look
00:08:39> 00:08:39:	at.
00:08:39> 00:08:42:	So the reports been issued next slide please.
00:08:45> 00:08:46:	You know the Curtis Infrastructure,
00:08:46> 00:08:48:	an issue. We just want to give a nod to
00:08:48> 00:08:49:	our colleagues.
00:08:49> 00:08:51:	You know, we weren't the only ones we were working
00:08:51> 00:08:54:	also with the different chapters of ULI,
00:08:54> 00:08:56:	Cincinnati, Dallas, Fort Worth, Louisiana,
00:08:56> 00:09:00:	Minnesota and San Antonio all had different focus areas and
00:09:00> 00:09:01:	of which we were part.
00:09:01> 00:09:04:	But we were certainly feeding into that that broader area,
00:09:04> 00:09:07:	and so we've certainly very appreciative to to the Curtis
00:09:07> 00:09:10:	Infrastructure Initiative for making this possible for us.
00:09:10> 00:09:15:	Next slide, please. So what was this really all about
00:09:15> 00:09:18:	was was that we are seeing,
00:09:18> 00:09:19:	you know, the the GTA?
00:09:19> 00:09:22:	We've heard this many times before.
00:09:22> 00:09:24:	You know it is just one of the fastest growing
00:09:24> 00:09:27:	Metropolis region Metropolis regions in North America.
00:09:27> 00:09:30:	We're just a huge influx of people coming to this
00:09:30> 00:09:32:	region and our and our city is really across the
00:09:33> 00:09:33:	region,
00:09:33> 00:09:36:	are growing at extraordinary rates.
00:09:36> 00:09:39:	And with that comes, you know,
00:09:39> 00:09:43:	a huge amount of investment that's required to to.
00:09:43> 00:09:46:	Sort of accommodate all of those people who are leaving
00:09:46> 00:09:46:	here,
00:09:46> 00:09:50:	but also to facilitate economic growth and and maintain

standard 00:09:50 --> 00:09:51: of living. 00:09:51 --> 00:09:54: So what we really were seeing is, 00:09:54 --> 00:09:57: you know, 4 levels of government municipalities, 00:09:57 --> 00:10:00: transit agencies, you know, Metrolinx infrastructure, 00:10:00 --> 00:10:04: Ontario really grappling with. How do we expand our transit 00:10:04 --> 00:10:07: networks and how do we really wrap that into community 00:10:07 --> 00:10:07: building? 00:10:07 --> 00:10:09: And that was really kind of, 00:10:09 --> 00:10:12: you know. Really, the focus of this report is is 00:10:12 --> 00:10:14: we'd really like to see this. 00:10:14 --> 00:10:18: This in sort of investment in in transit infrastructure lead 00:10:19 --> 00:10:22: to really complete communities being built and how, 00:10:22 --> 00:10:25: how that can catalyze that growth. 00:10:25 --> 00:10:29: Next slide, please. And so as we as I was 00:10:29 --> 00:10:30: sort of saying, 00:10:30 --> 00:10:34: you know there's there's just huge levels of investment that's 00:10:34 --> 00:10:37: going on 62 billion in just in transit infrastructure alone, 00:10:37 --> 00:10:40: over 145 billion in other infrastructure. 00:10:40 --> 00:10:47: So there is just massive growth and opportunity for revitalization. 00:10:47 --> 00:10:51: And renewal of what communities want to be and where 00:10:51 --> 00:10:52: they want to go. 00:10:52 --> 00:10:55: And sort of as we see broader and broader parts 00:10:55 --> 00:10:58: of of the GTA start to get connected to higher 00:10:58 --> 00:11:03: order transit opportunities to rethink some of the things that 00:11:03 --> 00:11:07: have happened traditionally. I think the other part of this 00:11:07 --> 00:11:10: is this investment is happening. 00:11:10 --> 00:11:12: We recognize that it's a point in time. 00:11:12 --> 00:11:16: And you know, with this historic in investment that's being 00:11:16 --> 00:11:16: made, 00:11:16 --> 00:11:20: I think we wanna see lasting benefits for everyone. 00:11:20 --> 00:11:24: So the focus of this report was really around. 00:11:24 --> 00:11:29: Trying to find actionable and implementable ways that governments and

 serve

 00:11:39 --> 00:11:41:
 the community in the long term.

 00:11:41 --> 00:11:47:
 Next slide, please. So, so really,

 00:11:47 --> 00:11:50:
 the the report what we decided to do was we

 00:11:50 --> 00:11:55:
 we wanted to look at four different locations or future

teody,

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and the private sector could make sure that communities are

built around transit investment that actually are going to

00:11:56> 00:11:58: 00:11:58> 00:12:01: 00:12:01> 00:12:02: 00:12:02> 00:12:05: 00:12:05> 00:12:05:	so TOC sites and we wanted to sort of examine them in some detail to see you know what's really happening. And so the four that we selected was the Uptown Brampton.
00:12:05> 00:12:08:	Here, Ontario Steel, TOC side.
00:12:08> 00:12:11:	We had a look at the Eglington Crosstown,
00:12:11> 00:12:13:	particularly the Don Mills side,
00:12:13> 00:12:16:	at the Ontario Science Centre.
00:12:16> 00:12:21:	We looked at the the Markham Union Ville station as
00:12:21> 00:12:25:	a side of future TOC on the heavy rail network
00:12:26> 00:12:31:	operated by Metrolinx and we looked at the render list.
00:12:31> 00:12:36:	A project in Montreal that's being delivered through a more
00:12:36> 00:12:42:	interesting delivery agency with CDPQ working with the government to
00:12:42> 00:12:44:	extend the network.
00:12:44> 00:12:46:	So we looked at some very different settings.
00:12:46> 00:12:49:	We looked at sort of not only downtown urban,
00:12:49> 00:12:51:	but we looked at more suburban settings.
00:12:51> 00:12:54:	We looked at residential versus,
00:12:54> 00:12:58:	you know, some more traffic dense areas.
00:12:58> 00:13:02:	We looked at Masterplan versus site specific and what we
00:13:02> 00:13:03:	were trying to learn was,
00:13:03> 00:13:07:	you know, areas in which these projects have success and
00:13:07> 00:13:10:	where there are some of them are challenged,
00:13:10> 00:13:11:	and so if we move to the next slide.
00:13:16> 00:13:20:	You know it, it was really interesting to us through
00:13:20> 00:13:23:	the conversation about how many things.
00:13:23> 00:13:27:	Were different yet common at the same time?
00:13:27> 00:13:30:	And so we were looking at issues of affordable housing.
00:13:30> 00:13:32:	We were looking at station connections.
00:13:32> 00:13:34:	We were looking at, you know,
00:13:34> 00:13:39:	bus connections, roadway, urban realm improvements in those types of
00:13:39> 00:13:39:	things.
00:13:39> 00:13:45:	So the report itself identified 7 areas of opportunity or
00:13:45> 00:13:51:	or seven things that we'd like to see to further
00:13:51> 00:13:56:	improve how TOC is delivered across the region.
00:13:56> 00:13:59:	So just to quickly go through them.
00:13:59> 00:14:02:	This I think the first thing we we found was
00:14:02> 00:14:05:	the shared vision to deliver effectively was one thing that
00:14:05> 00:14:06:	was really,

00:14:06> 00:14:10:	really required is that you know we found that municipal
00:14:10> 00:14:11:	governments,
00:14:11> 00:14:18:	provincial agencies, provincial governments. You know regional authorities need to
00:14:18> 00:14:21:	really come together and develop a shared vision,
00:14:21> 00:14:25:	and that shared vision can actually lead to efficiency and
00:14:25> 00:14:26:	delivery.
00:14:26> 00:14:29:	Going along with that, we found that clear governance and
00:14:29> 00:14:33:	dedicated resources were required by each of those groups coming
00:14:33> 00:14:33:	together.
00:14:34> 00:14:38:	We found often that while one party could be.
00:14:38> 00:14:42:	You know very well resourced other parties were not unable
00:14:42> 00:14:44:	to keep up in the conversation,
00:14:44> 00:14:45:	which leads to timing issues.
00:14:45> 00:14:50:	So at the outset, having clear governance and who's making
00:14:50> 00:14:52:	decisions about what areas,
00:14:52> 00:14:56:	but also having the appropriately dedicated resources was important.
00:14:56> 00:15:00:	We'd like to sort of see governments think about that.
00:15:00> 00:15:01:	We'd still have we really.
00:15:01> 00:15:05:	What we heard time and time again was successful.
00:15:05> 00:15:10:	TOC really comes when there's thoughtful and meaningful action given
00:15:10> 00:15:13:	to the integration of stations into the Community,
00:15:13> 00:15:15:	and that it really has two sides to it.
00:15:15> 00:15:17:	And I'm sure we'll get to it in the panel
00:15:17> 00:15:19:	discussion a little bit a little bit later,
00:15:19> 00:15:23:	but you know, municipalities understanding what is right for their
00:15:23> 00:15:26:	communities and what they want for their communities,
00:15:26> 00:15:30:	as well as you know transit agencies.
00:15:30> 00:15:33:	Being flexible and adaptable enough to be able to allow
00:15:33> 00:15:35:	for that development to happen,
00:15:35> 00:15:38:	and then developers who are willing to take on the
00:15:38> 00:15:42:	challenge of of really blending into the Community to see
00:15:42> 00:15:43:	the benefits of it.
00:15:43> 00:15:48:	We found that in all cases that you know TOC,
00:15:48> 00:15:51:	one of the big challenges was the transition from cars
00:15:51> 00:15:52:	to pedestrians.
00:15:52> 00:15:57:	And and really, designing and getting the thinking aligned for
00:15:57> 00:16:01:	you know that trend that mode shift from how we
00:16:01> 00:16:06:	think about cars in using these areas away from and

00:16:06> 00:16:09:	and and more to pedestrian and other forms of of
00:16:10> 00:16:12:	of transit while the intent is great,
00:16:12> 00:16:15:	we found in many cases people often naturally wanted to
00:16:15> 00:16:16:	do these things.
00:16:16> 00:16:21:	We found often that approvals and planning weren't
	necessarily keeping
00:16:21> 00:16:22:	pace with it,
00:16:22> 00:16:25:	so. Which which really can be a roadblock for the
00:16:25> 00:16:29:	success of a lot of these projects and building onto
00:16:29> 00:16:32:	that was building and adaptability we we.
00:16:32> 00:16:36:	We recognize that it's very difficult from a planning perspective.
00:16:36> 00:16:40:	To say exactly what's gonna happen in 20 years from
00:16:40> 00:16:40:	now.
00:16:40> 00:16:45:	And it was very difficult to commercially write contracts that
00:16:45> 00:16:49:	govern the delivery of these these investments.
00:16:49> 00:16:52:	And for seeing everything that's going to come up so
00:16:52> 00:16:55:	the adaptability was was a big issue that came up
00:16:55> 00:16:57:	and we'd like to see not only contracts,
00:16:57> 00:16:59:	but but processes and approvals.
00:16:59> 00:17:03:	Processes have a degree of flexibility and adaptability in them
00:17:03> 00:17:07:	to account for those changes so that the developers and
00:17:07> 00:17:11:	the municipalities and the community themselves can can shift and
00:17:11> 00:17:16:	move and change their minds without huge cost projects.
00:17:16> 00:17:20:	We heard we found that capturing the value was was
00:17:20> 00:17:24:	a common theme which is there is value being created
00:17:24> 00:17:27:	by the the introduction of higher order transit,
00:17:27> 00:17:30:	but the mechanisms for the value capture and who is
00:17:30> 00:17:33:	benefiting from the capture of that value.
00:17:33> 00:17:37:	Was was unclear. We think you know when that can
00:17:37> 00:17:41:	be articulated early in the process that it is much
00:17:41> 00:17:46:	more enticing for people to participate in that process,
00:17:46> 00:17:51:	'cause they'll understand exactly what what they're driving at.
00:17:51> 00:17:53:	And then lastly and by no means the least of
00:17:53> 00:17:56:	importance was was the building of communities,
00:17:56> 00:18:00:	because this is from our opinion what it's really kind
00:18:00> 00:18:03:	of about is the success of a station or the
00:18:03> 00:18:07:	success of a transit network really is related to the
00:18:07> 00:18:11:	Community that it's serving. It's the generator or its
	passengers
00:18:11> 00:18:13:	that are using the transit network.

00:18:13> 00:18:16:	But it's also the home and the place of the
00:18:16> 00:18:19:	supporting infrastructure that goes around it,
00:18:19> 00:18:22:	so you know. We wanted to.
00:18:22> 00:18:26:	You see more of a focus on thinking about stations
00:18:26> 00:18:31:	as communities and and placemaking rather than stations
	that with
00:18:31> 00:18:34:	with parking lots that feed networks.
00:18:36> 00:18:40:	So, so that was the the sort of the the
00:18:40> 00:18:40:	calls,
00:18:40> 00:18:42:	notes version of the report.
00:18:42> 00:18:45:	I think Alex is pop pop to link into the
00:18:45> 00:18:47:	to the chat where you can read that report.
00:18:47> 00:18:49:	I encourage you to read it.
00:18:49> 00:18:52:	I encourage you to give us your feedback if you
00:18:52> 00:18:53:	have thoughts about it.
00:18:53> 00:18:55:	It's been a long year.
00:18:55> 00:18:57:	It's been a year for us through COVID 2 to
00:18:57> 00:18:59:	develop it and and you know,
00:18:59> 00:19:03:	we think we're hoping that this is something that helps
00:19:03> 00:19:06:	us all think about TOC a little bit differently and
00:19:06> 00:19:08:	hopefully for the better.
00:19:08> 00:19:13:	So. Next slide, please. So with that,
00:19:13> 00:19:16:	I'd like to introduce my colleagues who I've worked with
00:19:17> 00:19:18:	over the last year,
00:19:18> 00:19:23:	who were all instrumental in helping us develop these findings.
00:19:23> 00:19:27:	So we're going to have a little panel session now,
00:19:27> 00:19:29:	so Yvonne Young, who is a manager of urban design,
00:19:29> 00:19:32:	the city of Brampton, Ken Greenberg,
00:19:32> 00:19:37:	principle of Greenberg consultants and and urban planner extraordinaire Maddie
00:19:37> 00:19:40:	Symantec is professor at University of Toronto and well,
00:19:40> 00:19:43:	well known voice. For, for urbanism,
00:19:43> 00:19:47:	and and thoughtful and infrastructure development and
	Randy Pettigrew,
00:19:47> 00:19:50:	who is the executive Vice president of land development,
00:19:50> 00:19:53:	the Remington Group are joining us now.
00:19:58> 00:20:03:	Great hi guys. So, uhm.
00:20:03> 00:20:05:	You know, first of all,
00:20:05> 00:20:10:	it's with. Thanks that you were all working with us
00:20:10> 00:20:15:	over the past year to develop this report.
00:20:15> 00:20:18:	There was a lot of really interesting topics that were
00:20:18> 00:20:21:	debated through the workshops and through the analysis that
	· •

we

- **00:20:22 --> 00:20:22:** did.
- **00:20:22 --> 00:20:23:** Randy, I wanted to start with you.
- **00:20:26 --> 00:20:28:** To have a talk about,
- **00:20:28 --> 00:20:31:** you know, to have a some commentary on how transit
- **00:20:31 --> 00:20:34:** has changed the way we think about communities,
- 00:20:34 --> 00:20:37: and particularly as your role as a developer,
- **00:20:37 --> 00:20:41:** how now you're thinking about what a what a station,
- 00:20:41 --> 00:20:43: or what a access to a higher order transit network
- **00:20:43** --> **00:20:44:** really means to you.
- 00:20:47 --> 00:20:49: Yeah, good afternoon. It's it's an interesting question and you
- **00:20:49 --> 00:20:50:** know,
- 00:20:50 --> 00:20:53: I reflect back when we started talking about this.
- 00:20:53 --> 00:20:56: To when I started working in what we're now calling
- **00:20:56 --> 00:20:58:** a transit oriented community.
- **00:20:58 --> 00:21:02:** And I I look at my own evolution of thinking,
- **00:21:02 --> 00:21:06:** and it is actually quite staggering to me how in
- **00:21:06 --> 00:21:11:** the last 10 years my thoughts have completely changed.
- **00:21:11 --> 00:21:15:** You know we're all used to the previous station setup
- **00:21:15 --> 00:21:18:** where you had a sea of parking and a little
- 00:21:18 --> 00:21:22: building in the middle of a field that was dispensing
- **00:21:22 --> 00:21:25:** tickets and people would drive park,
- **00:21:25 --> 00:21:27:** get on the train and go somewhere.
- 00:21:27 --> 00:21:29: Now we're looking at a completely different.
- **00:21:29 --> 00:21:32:** I mean, we look at it and we say,
- **00:21:32 --> 00:21:35:** OK, great, the station is there.
- **00:21:35 --> 00:21:39:** I'm very careful that the station doesn't become the center
- **00:21:39 --> 00:21:40:** of the community.
- **00:21:40 --> 00:21:42:** It is an integral part of the community.
- **00:21:42 --> 00:21:44:** But at the end of the day,
- **00:21:44 --> 00:21:47:** we're trying to create a community around a station or
- **00:21:47 --> 00:21:48:** with a station.
- **00:21:48 --> 00:21:49:** To me I look at and say OK,
- **00:21:49 --> 00:21:52:** how do I measure my success?
- **00:21:52 --> 00:21:56:** My success is by the actual boots on the ground.
- **00:21:56 --> 00:21:59:** The actual people in that area,
- **00:21:59 --> 00:22:01:** you know you can build great buildings,
- **00:22:01 --> 00:22:03:** you can build, you know,
- 00:22:03 --> 00:22:08: terrific open spaces, streets that are fantastic,
- **00:22:08 --> 00:22:10:** but if there's no people,
- **00:22:10 --> 00:22:12:** it's not going to sustain itself.
- 00:22:12 --> 00:22:16: Transit gives us that ability now to connect and to

00:22:16> 00:22:19:	get people to come from all over,
00:22:19> 00:22:20:	but what are they coming to?
00:22:20> 00:22:23:	So the interesting thing is,
00:22:23> 00:22:24:	you know we're going to put all this density around
00:22:24> 00:22:25:	transit station,
00:22:25> 00:22:28:	which is terrific, but what I want to see is
00:22:28> 00:22:33:	that someone's decision to live in those buildings around a
00:22:33> 00:22:37:	transit station is not because they want to commute.
00:22:37> 00:22:39:	It's not because I want to make their life easier,
00:22:39> 00:22:42:	it's because there's something else in that community that is
00:22:42> 00:22:43:	attracting them.
00:22:43> 00:22:45:	To want to live and it just so happens that
00:22:45> 00:22:49:	there's a great transit system that they can get on
00:22:49> 00:22:51:	and go to Mississauga and to go to Brampton,
00:22:51> 00:22:52:	go to city of Toronto.
00:22:52> 00:22:56:	Yes, I'm sorry, but we've moved past that now.
00:22:56> 00:22:58:	Now we got to take the next step and say,
00:22:58> 00:23:02:	look, we've got the north South all day service.
00:23:02> 00:23:04:	It's great, it's really robust.
00:23:04> 00:23:07:	It's getting there. Let's start looking east West.
00:23:07> 00:23:09:	How do my people get to Mississauga?
00:23:09> 00:23:11:	How does Mississauga get to Markham?
00:23:11> 00:23:14:	That is the next logical step.
00:23:14> 00:23:18:	And it's really, really encouraging that we're having these discussions,
00:23:18> 00:23:20:	and we're not talking about,
00:23:20> 00:23:21:	you know. How do we get people to the goal
00:23:21> 00:23:22:	station?
00:23:22> 00:23:24:	How do we get people to park and to get
00:23:24> 00:23:26:	in on the train and go downtown that's passed?
00:23:26> 00:23:29:	That conversation is gone and I'm so happy about it.
00:23:29> 00:23:32:	So Randy, I'll just I'll turn it over to Maddy,
00:23:32> 00:23:36:	then in terms of you know you've been watching and
00:23:36> 00:23:41:	commenting on community building in the GTA for a number
00:23:41> 00:23:41:	of years.
00:23:41> 00:23:44:	Do you think that you know,
00:23:44> 00:23:47:	uh, a transit center is still the cornerstone of building
00:23:47> 00:23:49:	community or or do you see as Randy sort of
00:23:49> 00:23:51:	pointing out that it's a bit more than that these
00:23:51> 00:23:52:	days?
00:23:54> 00:23:58:	Thanks Roman. Hi everyone, it's it's great being with you
00:23:58> 00:23:58:	today.

00:23:58> 00:24:01:	You know I think Randy put his finger on it
00:24:02> 00:24:06:	with the personal anecdote of how he's experienced his own
00:24:06> 00:24:07:	transformation on this.
00:24:07> 00:24:10:	I think if you look at the language that we
00:24:10> 00:24:10:	use,
00:24:10> 00:24:13:	you can start to see what Randy is talking about
00:24:13> 00:24:17:	for the longest time we talked about this as transit
00:24:17> 00:24:18:	oriented development,
00:24:18> 00:24:21:	we explicitly used the word transit oriented development and
	we
00:24:21> 00:24:24:	spoke about that in terms of and what that connotes
00:24:24> 00:24:25:	or evokes in your mind.
00:24:25> 00:24:27:	Is bringing greater density around transit?
00:24:27> 00:24:30:	It was about getting people beside transit.
00:24:30> 00:24:32:	You've noted in the last number of years that the
00:24:32> 00:24:33:	language has changed.
00:24:33> 00:24:37:	We talked about transit oriented communities very explicitly that the
00:24:37> 00:24:40:	transit is the vehicle that allows the Community to thrive,
00:24:40> 00:24:42:	and I think that's what Randy spoke about,
00:24:42> 00:24:45:	and I think that's what our report shows is that
00:24:45> 00:24:48:	the transit is the catalyst that unlocks all of the
00:24:48> 00:24:49:	potential of those communities.
00:24:49> 00:24:52:	And what you're seeing in the spaces that are doing
00:24:52> 00:24:55:	this well is that they're bringing together.
00:24:55> 00:24:59:	Higher order transit. That's that's well situated within the community
00:24:59> 00:25:02:	and they're connecting it with the civic institutions,
00:25:02> 00:25:04:	the private spaces, the restaurants,
00:25:04> 00:25:07:	the shops, as well as all of the public uses.
00:25:07> 00:25:09:	The libraries, the daycares, the rec centers,
00:25:09> 00:25:12:	the schools. All of that is being brought together in
00:25:12> 00:25:14:	a way that that you would think of as being
00:25:14> 00:25:16:	the foundations for a great community.
00:25:16> 00:25:19:	Now the key that has come about more recently is
00:25:19> 00:25:20:	a matter of timing.
00:25:20> 00:25:22:	When do these different pieces come together?
00:25:22> 00:25:26:	Because again, historically, what happened was the transit went in.
00:25:26> 00:25:29:	And all of the development and density happened and then
00:25:29> 00:25:32:	very quickly we tried to retrofit those communities and shoehorn
00:25:32> 00:25:34:	in all of the civic spaces that that make a

00:25:34> 00:25:38:	term development into community. I think what's happening in this
00:25:38> 00:25:41:	region now is a much more strategic rethink about how
00:25:41> 00:25:42:	you accelerate.
00:25:42> 00:25:45:	The community features bring them forward to the beginning
00:25:46> 00:25:49:	that people can see themselves in those communities earlier on.
00:25:49> 00:25:51:	And it also shapes the development.
00:25:51> 00:25:54:	Very importantly, if you have a school earlier in the
00:25:54> 00:25:54:	community,
00:25:54> 00:25:55:	if you have a library,
00:25:55> 00:25:59:	a daycare. A rec center that will encourage the developers
00:25:59> 00:26:02:	to build for for those types of family units.
00:26:02> 00:26:05:	For people with kids or spaces where they're seniors housing,
00:26:05> 00:26:08:	they will build the unit that match those types of
00:26:08> 00:26:10:	community assets and you'll end up with these much more
00:26:11> 00:26:14:	complete communities than how we had thought about transit oriented
00:26:14> 00:26:17:	development in the past. So I think there's really been
00:26:17> 00:26:17:	an evolution,
00:26:17> 00:26:21:	and Randy highlighted that in his notes as well.
00:26:22> 00:26:25:	Thanks Mattie, I may be to have on now,
00:26:25> 00:26:29:	you know at the City of Brampton with with your
00:26:29> 00:26:32:	sites that you've been sort of working with.
00:26:32> 00:26:36:	Are you seeing that from from the your constituents and
00:26:36> 00:26:40:	and what you're trying to achieve with the here?
00:26:40> 00:26:42:	Ontario and steals developments?
00:26:43> 00:26:44:	Yeah, absolutely.
00:26:44> 00:26:47:	I think there's a huge alignment picking up on what
00:26:47> 00:26:51:	Randy at Maddie has talked about to make walkable neighborhood
00:26:51> 00:26:51:	work.
00:26:51> 00:26:53:	You do need the daytime population,
00:26:53> 00:26:55:	you need a lot of pedestrian traffic and I think
00:26:55> 00:26:56:	what we are observing,
00:26:56> 00:27:00:	which is very interesting and it's a huge advantage,
00:27:00> 00:27:02:	which is the demographic is changing,
00:27:02> 00:27:05:	so half of the population is coming from places that
00:27:05> 00:27:07:	doesn't require driving,
00:27:07> 00:27:10:	so they're looking for the walkable neighborhood model.
00:27:10> 00:27:12:	Secondly, is that at two third of our growth?

00:27:12 --> 00:27:18: They are. Young families, they are people with entrepreneurial job 00:27:18 --> 00:27:19: skills. 00:27:19 --> 00:27:23: They're coming here looking for a way to increase the 00:27:23 --> 00:27:26: vibrancy of the daytime neighborhood, 00:27:26 --> 00:27:28: so they have international businesses. 00:27:28 --> 00:27:31: So what it means from our perspective is that the 00:27:32 --> 00:27:35: expectation for the ground floor is much more vibrant. 00:27:35 --> 00:27:39: And what is interesting, the data is also showing us 00:27:39 --> 00:27:42: that half of the job is projected to be local 00:27:42 --> 00:27:44: jobs to be occur in Walker. 00:27:44 --> 00:27:47: People were still picking up what Randy is talking about. 00:27:47 --> 00:27:50: Is that? It's not meant to use transit as a. 00:27:50 --> 00:27:53: As a matter of creating commute town, 00:27:53 --> 00:27:55: but to create our local jobs. 00:27:55 --> 00:27:57: It's a it's a core component, 00:27:57 --> 00:28:00: so just to give you a sense of scale over 00:28:00 --> 00:28:01: the past year, 00:28:01 --> 00:28:05: our population within the city has grown by 54,000. 00:28:05 --> 00:28:07: So during time of covert, 00:28:07 --> 00:28:10: so this is how fast that the growth is happening. 00:28:10 --> 00:28:13: So I think it's a combination of these factors combined 00:28:13 --> 00:28:15: with a very strong articulated. 00:28:15 --> 00:28:19: Vision 2040 and rapid transit investment that is really drawing 00:28:19 --> 00:28:23: 60 million square feet of high density development and all 00:28:23 --> 00:28:27: come together with adjacency that has a critical mass that 00:28:27 --> 00:28:29: allow us to make this shape. 00:28:29 --> 00:28:32: So I think this is a very interesting moment that 00:28:33 --> 00:28:35: for the public sector we can be a lot more 00:28:35 --> 00:28:39: tangible and proactive to show the result in a meaningful 00:28:39 --> 00:28:40: 00:28:41 --> 00:28:45: Thanks Yvonne, so Ken, I'll just turn it to you 00:28:45 --> 00:28:45: now. 00:28:45 --> 00:28:48: We've we've heard Randy is a developer. 00:28:48 --> 00:28:52: Maddie is an academic. Avant is a is a municipality 00:28:52 --> 00:28:54: sort of talk about this. Need to think about and and Bill complete communities 00:28:54 --> 00:28:58: 00:28:58 --> 00:29:00: from your perspective. 00:29:00 --> 00:29:03: I, I'd like to hear what your thoughts on what 00:29:03 --> 00:29:06: a shared vision means to bring all of those parties 00:29:06 --> 00:29:10: together and and how critical it is to ATOD or 00:29:10 --> 00:29:10: TOC.

00:29:12> 00:29:16:	I think Ron it really is a case of it
00:29:16> 00:29:18:	takes a village.
00:29:18> 00:29:20:	No one party acting alone,
00:29:20> 00:29:24:	the private sector, the transportation.
00:29:24> 00:29:30:	Authority the city. The municipality can create a transit oriented
00:29:30> 00:29:36:	community on its own really takes that extraordinary partnership which
00:29:36> 00:29:40:	also includes a community and the NGOs and over iety
00:29:41> 00:29:44:	of other actors. And the key is to have a
00:29:44> 00:29:48:	shared vision and I'll put the emphasis on shared.
00:29:48> 00:29:52:	How do all those groups that have different roles to
00:29:52> 00:29:56:	play come together around a shared vision and it's on.
00:29:56> 00:30:02:	Act of cocreation I love that shared vision.
00:30:02> 00:30:05:	The themes that you identified role in that we found
00:30:05> 00:30:06:	did not.
00:30:06> 00:30:07:	In looking at our four cases,
00:30:07> 00:30:11:	are indeed common to all of the situations.
00:30:12> 00:30:16:	But what's different is that every case poses a unique
00:30:16> 00:30:18:	design problem,
00:30:18> 00:30:21:	a unique context, a unique set of circumstances.
00:30:21> 00:30:23:	There really is no cookie cutter.
00:30:23> 00:30:24:	That applies to all of them.
00:30:24> 00:30:27:	So if I just look quickly at the four pieces
00:30:27> 00:30:30:	we looked at and this would apply to any others.
00:30:30> 00:30:36:	Uptown Brampton. We started with a conversion of a mid
00:30:36> 00:30:38:	1960 shopping mall.
00:30:38> 00:30:41:	And the arrival of light rail.
00:30:41> 00:30:43:	And then we ended up with 10 developers.
00:30:43> 00:30:48:	Now who are all developing in that vicinity and what's
00:30:48> 00:30:51:	really needed is a public realm plan.
00:30:51> 00:30:53:	In the broadest sense of the word parks,
00:30:53> 00:30:56:	open space in the streets and blocks and so on
00:30:56> 00:31:01:	that no single development entity would be capable of creating
00:31:01> 00:31:01:	on its own.
00:31:01> 00:31:03:	But when you put the puzzle pieces together,
00:31:03> 00:31:07:	it can make that neighborhood that we were looking at
00:31:08> 00:31:12:	on the slide earlier on the Edmonton Crosstown another unique
00:31:12> 00:31:17:	problem and the City of Toronto had identified the idea
00:31:17> 00:31:21:	of Edmonton connects a Carter running east West right
	across

00:31:21> 00:31:22:	the city.
00:31:22> 00:31:26:	How do you align that with major development initiatives
	around
00:31:26> 00:31:30:	the conversion of what was a very significant office park?
00:31:30> 00:31:36:	The Ontario Science Center? Two corners of a major intersection
00:31:36> 00:31:38:	of arterials yet to come.
00:31:38> 00:31:41:	How do you think ahead and get those pieces to
00:31:41> 00:31:42:	fit together?
00:31:42> 00:31:46:	Markham Center is an entirely different kind of problem,
00:31:46> 00:31:50:	negotiation, which really was is a park and ride station.
00:31:50> 00:31:52:	At the moment, how do you get what Randy was
00:31:52> 00:31:53:	talking about?
00:31:53> 00:31:55:	How do you get that actual?
00:31:55> 00:31:59:	Community that intensity their life and activity to occur.
00:31:59> 00:32:03:	And in that case it's a complex 3 dimensional design
00:32:03> 00:32:04:	problem.
00:32:04> 00:32:07:	You're dealing with topography. You're dealing with creating
	an intermodal
00:32:07> 00:32:07:	hub,
00:32:07> 00:32:11:	weaving the pieces together, and finally Montreal,
00:32:11> 00:32:15:	which is a very interesting and different situation.
00:32:15> 00:32:18:	You're looking at 23 stations over 34 kilometers that are
00:32:18> 00:32:22:	literally going to transform the east side Of Montreal,
00:32:22> 00:32:25:	which has really been lacking in this transit infrastructure.
00:32:25> 00:32:29:	So aligning the city and the only spa the various
00:32:30> 00:32:32:	governments along the way,
00:32:32> 00:32:34:	the local communities with CDQ.
00:32:34> 00:32:37:	Infrastructure. To pull that off,
00:32:37> 00:32:41:	neither party being able to do it alone is the
00:32:41> 00:32:41:	key,
00:32:41> 00:32:45:	so I think again what's common here to all of
00:32:45> 00:32:48:	these examples is getting people out of silos.
00:32:48> 00:32:53:	We keep coming back to that expression to unlock the
00:32:53> 00:32:54:	shared vision,
00:32:54> 00:32:57:	and I think what we learned in the course of
00:32:57> 00:33:00:	looking at these four examples is that this means a
00:33:00> 00:33:04:	profoundly different way of working a different way of thinking.
00:33:04> 00:33:08:	The challenges a lot. Of the practices and assumptions that
00:33:08> 00:33:10:	we were making in the past.
00:33:11> 00:33:15:	Yeah, thanks Ken. It's really interesting point I.
00:33:15> 00:33:18:	I think you know stemming from that.

00:33:21 --> 00:33:24: on what they're calling and the living plan. 00:33:24 --> 00:33:26: Which is, uh, you know, 00:33:26 --> 00:33:27: I'll let you explain better, 00:33:27 --> 00:33:30: but is really Brampton's attempt to sort of coming up 00:33:31 --> 00:33:32: with that vision. 00:33:32 --> 00:33:33: Maybe? Do you want to sort of elaborate on how 00:33:33 --> 00:33:35: bramptons tackling that issue? 00:33:35 --> 00:33:38: Sure, so from a public sector perspective, 00:33:38 --> 00:33:40: our role is to protect both the short term and 00:33:40 --> 00:33:42: long term Community interest. 00:33:42 --> 00:33:44: But very often those are not obvious, 00:33:44 --> 00:33:47: and in order to drive change we need to start 00:33:47 --> 00:33:48: with the upstream, 00:33:48 --> 00:33:50: but at the same time we have very little time 00:33:50 --> 00:33:52: to make the downstream decision. 00:33:52 --> 00:33:54: So what we did is there's two components. 00:33:54 --> 00:33:58: Is a 2D and three dimensional living plan combined with 00:33:58 --> 00:34:03: a weekly TOC cohort and it's important that that include 00:34:03 --> 00:34:04: the non planners. 00:34:04 --> 00:34:06: So even recreation, culture library, 00:34:06 --> 00:34:08: economic development, public health and transportation. 00:34:08 --> 00:34:12: Transit is all in the same room in the same 00:34:12 --> 00:34:12: table. 00:34:12 --> 00:34:16: And what we strategically position is that how we can 00:34:16 --> 00:34:19: use this dedicated team combine with this living plan as 00:34:19 --> 00:34:23: a value creation tool so that everybody can use a 00:34:23 --> 00:34:24: common platform to think ahead. 00:34:24 --> 00:34:28: So for example, transportation can say this makes sense at 00:34:28 --> 00:34:29: a broad scale, 00:34:29 --> 00:34:31: and let's see how I can prepare this. 00:34:31 --> 00:34:34: When we remove the minimum parking requirement, 00:34:34 --> 00:34:37: how we can do role die at the same time 00:34:37 --> 00:34:40: culture and economic development is going to say let's see 00:34:41 --> 00:34:44: about setting up a BIA and really pairing up and 00:34:44 --> 00:34:47: making all of these non residential ground floor users to 00:34:47 --> 00:34:48: be very, 00:34:48 --> 00:34:52: very active. So this achieve a much faster way of 00:34:52 --> 00:34:55: driving changes at different levels. 00:34:55 --> 00:34:58: And also giving our colleagues a lot of good news 00:34:58 --> 00:35:00: story on their report card. 00:35:00 --> 00:35:05: Both of the policy for development services for transportation

Then Yvonne. We I know that Brampton has been working

00:33:18 --> 00:33:21:

and 00:35:05 --> 00:35:06: also for for developer. 00:35:06 --> 00:35:07:

There's a lot of benefits too. 00:35:07 --> 00:35:10: So one of the key thing that we did is 00:35:10 --> 00:35:13: that on top of the formal application review process we 00:35:13 --> 00:35:15: have a codesign with developer. 00:35:15 --> 00:35:19: Sometimes we bring in multiple developer at the same time

00:35:19 --> 00:35:21: and what we hear is that they find this and 00:35:21 --> 00:35:25: normally benefit beneficial to them because it provides certainty.

00:35:25 --> 00:35:28: It helps them to understand certain things that they can 00:35:28 --> 00:35:29:

00:35:29 --> 00:35:31: and they can hear them feel the temperature of the

00:35:31 --> 00:35:35: room because those are decision makers that are constantly trying

00:35:35 --> 00:35:37: to innovate and drive better change. 00:35:37 --> 00:35:40: So I think it gives us a climate for very

leverage on,

00:35:40 --> 00:35:43: quick looking at from pre call into building permit. 00:35:43 --> 00:35:47: It could be within two years and it's really intense 00:35:47 --> 00:35:51: and using this energy to shift the thinking or peel

00:35:51 --> 00:35:55: region too because all these changes very real and I 00:35:55 --> 00:35:59: think. This is now a tremendous opportunity to continue testing

00:35:59 --> 00:36:01: this to build momentum.

00:36:02 --> 00:36:04: Thanks, maybe I'll turn to Randy then,

00:36:04 --> 00:36:07: you know, from a from a developer's perspective,

00:36:07 --> 00:36:10: you know timing and timing approvals is.

00:36:10 --> 00:36:13: Is is often make or break for your development.

00:36:13 --> 00:36:16: You know what are your thoughts about sort of working 00:36:17 --> 00:36:20: in these new frameworks that are starting to appear?

00:36:20 --> 00:36:22: For how you bring your developments forward and how you

00:36:22 --> 00:36:23: deliver them.

00:36:23 --> 00:36:26: Well, let me start off by saying I'll frame it

00:36:26 --> 00:36:28: this way and then I'll get to a point that

00:36:28 --> 00:36:31: Ken made that I think is very critical to this.

00:36:31 --> 00:36:34: So I I'm fortunate and I will always say I'm

00:36:34 --> 00:36:37: very fortunate to be working in Markham. 00:36:37 --> 00:36:40: With a team that has changed over the years,

00:36:40 --> 00:36:43: but the one consistency is that we have shared a

00:36:43 --> 00:36:44: vision,

00:36:44 --> 00:36:45: our ways of getting there,

00:36:45 --> 00:36:46: and perhaps are a little bit different.

Which is fine. You need a little bit of tension. 00:36:46 --> 00:36:49:

00:36:49 --> 00:36:53: And we've had a very cooperative approach from staff to 00:36:53 --> 00:36:56: Council to even the area that people who live in 00:36:56 --> 00:36:56: the area. 00:36:56 --> 00:36:59: I'm very sensitive to people who are there first because, 00:36:59 --> 00:37:02: you know, we are coming in and developing in a 00:37:02 --> 00:37:05: community that was there long before we started this. 00:37:05 --> 00:37:08: So that's very interesting, and it's great to have Mark 00:37:08 --> 00:37:09: come on side to help us along. 00:37:09 --> 00:37:12: But then you get to the silos. 00:37:12 --> 00:37:14: And then you know every time we bring a building 00:37:14 --> 00:37:14: forward, 00:37:14 --> 00:37:17: we have to get approvals from different agencies who are 00:37:17 --> 00:37:18: not as connected. 00:37:18 --> 00:37:22: To that community. And that's where we that's where the 00:37:23 --> 00:37:25: timeline start to slip and slide, 00:37:25 --> 00:37:28: and the longer it takes us to get a building 00:37:28 --> 00:37:29: into the market, 00:37:29 --> 00:37:31: the more money it costs. 00:37:31 --> 00:37:33: The more that we have to sell it for. 00:37:33 --> 00:37:35: And you know, I I. 00:37:35 --> 00:37:39: I I'm going to relate this to affordable housing. 00:37:39 --> 00:37:41: And I'm I'm sure I'm going to get some mail 00:37:42 --> 00:37:42: on this one, 00:37:42 --> 00:37:45: but when I look at all the initiatives on affordable 00:37:45 --> 00:37:46: housing. 00:37:46 --> 00:37:48: I I say great, you know it's welcomed. 00:37:48 --> 00:37:51: We need to have some sort of thought process about 00:37:51 --> 00:37:53: how to deliver affordable housing, 00:37:53 --> 00:37:54: but at the end of the day, 00:37:54 --> 00:37:58: as a builder developer, if I am required to give 00:37:58 --> 00:37:58: 10% 00:37:58 --> 00:38:00: of my units or allocate 10% 00:38:00 --> 00:38:02: of my units for affordable housing. 00:38:02 --> 00:38:07: Theoretically, I'm going to be accepting less profit or revenue 00:38:07 --> 00:38:08: on those units. 00:38:08 --> 00:38:11: I have to offset it with the other 90% 00:38:11 --> 00:38:12: of the building or 90% 00:38:12 --> 00:38:15: of the units. What is going to end up happening 00:38:15 --> 00:38:18: is we're going to be driving a bigger gap. 00:38:18 --> 00:38:24: Between. Housing that is on the market and these affordable 00:38:24 --> 00:38:24: units. 00:38:24 --> 00:38:26: What is critical to this in my mind is to

00:38:26> 00:38:27:	look at these transit,
00:38:27> 00:38:31:	develop communities and go. How do we get product on
00:38:31> 00:38:32:	the market quicker?
00:38:32> 00:38:33:	How do we get them?
00:38:33> 00:38:37:	And to a point? Or how do we get supply?
00:38:37> 00:38:39:	I'm sorry to a point where it matches demand.
00:38:39> 00:38:42:	Once you start seeing that it's not rocket science as
00:38:42> 00:38:43:	far as I'm concerned.
00:38:43> 00:38:47:	Is that a moderation of price increase is a function
00:38:48> 00:38:49:	of demand and supply.
00:38:49> 00:38:52:	If you have a. My supply that matches your demand
00:38:52> 00:38:56:	you're gonna start moderating prices and you're gonna start building
00:38:56> 00:38:58:	in some inherent affordability.
00:38:58> 00:39:01:	So I welcome affordable initiatives we have to do IT
00:39:01> 00:39:02:	industry.
00:39:02> 00:39:04:	Our industry has to be pushed to get involved,
00:39:04> 00:39:07:	but it's not the solution to it all.
00:39:07> 00:39:10:	You need to get permits quicker and these transit communities
00:39:10> 00:39:11:	are the places to do it.
00:39:13> 00:39:16:	Thanks Randy. At this point,
00:39:16> 00:39:20:	I'll just remind the audience that we are taking questions.
00:39:20> 00:39:22:	I can't promise that we'll get to answering all of
00:39:23> 00:39:24:	them in the time that we have,
00:39:24> 00:39:27:	but your questions are really important to us,
00:39:27> 00:39:30:	and you know, as we move forward with this work,
00:39:30> 00:39:32:	we do take note of these things.
00:39:32> 00:39:33:	So if you do have questions,
00:39:33> 00:39:35:	please feel free to pop them in the chat.
00:39:35> 00:39:39:	So Maddie with Dad I I wanted to sort of
00:39:39> 00:39:44:	change the the conversation a little bit to talk
00:39:44> 00:39:44:	about.
00:39:44> 00:39:48:	We talked a little bit earlier about the changing needs
00:39:48> 00:39:49:	of communities,
00:39:50> 00:39:53:	and I wondered if you sort of want what did
00:39:53> 00:39:57:	you see or what are your thoughts about the impact
00:39:57> 00:39:58:	of COVID-19?
00:39:58> 00:40:01:	And even more broadly, the you know climate action that
00:40:01> 00:40:04:	we're starting to see in in how our communities are
00:40:04> 00:40:07:	thought about and what are the and how people are
00:40:07> 00:40:11:	choosing to live as it relates to things like TOC.
00:40:13> 00:40:16:	The understatement of the century is that COVID-19 has

been 00:40:16 --> 00:40:17: a huge disruption. 00:40:17 --> 00:40:22: Disruptor and demand has caused major transformations in the ideas 00:40:22 --> 00:40:24: of the way people are living, 00:40:24 --> 00:40:26: and even where they want to live. 00:40:26 --> 00:40:28: You've heard all of these stories about an outflow of 00:40:28 --> 00:40:29: people from cities, 00:40:29 --> 00:40:33: people looking for lower density housing, 00:40:33 --> 00:40:36: and some of the statistics around traffic on our highways 00:40:36 --> 00:40:40: is showing that traffic has really rebounded quite quickly, 00:40:40 --> 00:40:42: and in fact, in some cases even higher on our 00:40:42 --> 00:40:43: major highways. 00:40:43 --> 00:40:46: In a pre pandemic at the same time, 00:40:46 --> 00:40:48: transit ridership is way down, 00:40:48 --> 00:40:51: so we are really in a moment of flux and 00:40:51 --> 00:40:52: a moment of risk. 00:40:52 --> 00:40:54: A risk that we will end up with a car 00:40:54 --> 00:40:58: based recovery and recovery that is based around land use 00:40:58 --> 00:41:01: patterns that we know have caused challenges in the past 00:41:01 --> 00:41:05: around eating into farmland around, 00:41:05 --> 00:41:09: making them deeply auto oriented and then all of the 00:41:09 --> 00:41:14: challenges with climate change and being at the wildlife urban. 00:41:14 --> 00:41:16: Interface where you end up with challenging around flooding, 00:41:16 --> 00:41:19: fires and all sorts of other issues related to climate 00:41:19 --> 00:41:19: change. 00:41:19 --> 00:41:22: So we are at a moment of great flux and 00:41:22 --> 00:41:23: great risk. 00:41:23 --> 00:41:26: I think transit oriented communities are actually in many ways 00:41:26 --> 00:41:27: the response to this, 00:41:27 --> 00:41:30: and they allow us to concentrate and use the land 00:41:30 --> 00:41:34: that we have available within our existing growth areas much 00:41:34 --> 00:41:38: more efficiently and to create the types of sustainable communities 00:41:38 --> 00:41:40: sustainable in terms of their mixing of uses, 00:41:40 --> 00:41:44: their mixing of people, and financially sustainable.

their mixing of people, and financially sustainable.

00:41:44 --> 00:41:46:
So that the infrastructure can be supported over the long term that transit oriented communities bring this all together.

00:41:49 --> 00:41:51:
Now to me the major one of the major risks that has come out of the pandemic is affordability and everyone has been talking about this.

1 wanted to just return to this for a moment

00:41:58> 00:42:01:	because I in my view transit oriented communities in and
00:42:01> 00:42:04:	of themselves will not be provided affordable housing this this
00:42:04> 00:42:07:	will not happen naturally. This has to be explicitly and
00:42:07> 00:42:11:	intentionally planned for and this is where that collaboration
	that
00:42:11> 00:42:14:	everyone has been talking about is going to be so
00:42:14> 00:42:16:	important. What types of policies?
00:42:16> 00:42:19:	How can we leverage density and the revenues that get
00:42:19> 00:42:24:	generated through intensification and capture some of that revenue and
00:42:24> 00:42:28:	allocate that towards the types of affordability both for people
00:42:28> 00:42:31:	who are key workers who maybe can't afford a home
00:42:31> 00:42:34:	in the region and then those who are in much
00:42:34> 00:42:39:	greater need and and require much more heavily subsidized housing?
00:42:39> 00:42:41:	We're going to need to get creative and start offsetting
00:42:41> 00:42:44:	and using the levers that we have around speed of
00:42:44> 00:42:44:	permitting.
00:42:44> 00:42:47:	Also, around intensification to in order to ensure that the
00:42:48> 00:42:51:	types of transit oriented communities that we're building don't displace
00:42:51> 00:42:54:	people and rather do the opposite of creating a complete
00:42:54> 00:42:56:	and inclusive communities.
00:42:58> 00:43:01:	I mean, well, I mean can't I'd be interested in
00:43:01> 00:43:02:	in your thoughts on that,
00:43:02> 00:43:05:	and then maybe to expand a little bit about the
00:43:05> 00:43:08:	idea of you know hubs and how communities act as
00:43:08> 00:43:09:	hubs.
00:43:11> 00:43:17:	Yeah, thanks Ron, I I will just support what Mattie
00:43:17> 00:43:18:	has said.
00:43:18> 00:43:23:	I I don't discount Randy's supply demand and supply argument,
00:43:23> 00:43:26:	but I think it only takes us so far.
00:43:26> 00:43:27:	And I think beyond that,
00:43:27> 00:43:30:	and in the case of Brampton,
00:43:30> 00:43:35:	for example, Peel region which is responsible for developing affordable
00:43:35> 00:43:37:	housing strategy,
00:43:37> 00:43:41:	has been very much part of the discussion around Uptown,
00:43:41> 00:43:43:	and I think it has to be a critical part
00:43:43> 00:43:47:	of the discussion around every one of these communities so
00:43:47> 00:43:50:	that we take advantage of this enormous wave of growth
00:43:50> 00:43:54:	that this region in the greater golden horseshoe is
	experiencing,

00:43:54> 00:43:56:	so that we're not creating.
00:43:56> 00:44:03:	A polarized region where we're segregating people by postal
	code
00:44:03> 00:44:04:	and.
00:44:04> 00:44:07:	Creating a vast amount of inequity,
00:44:07> 00:44:09:	so I think that's really important,
00:44:09> 00:44:12:	but I I want to come back to something else
00:44:12> 00:44:12:	and that is.
00:44:12> 00:44:15:	And that applies to every one of these examples,
00:44:15> 00:44:19:	and that's getting the right table to have the right
00:44:19> 00:44:21:	discussion at the right time.
00:44:21> 00:44:25:	The issue around governance, so to speak,
00:44:25> 00:44:29:	both formal and informal. The relationships and I I have
00:44:30> 00:44:34:	always been interested in the work of James Wiki,
00:44:34> 00:44:37:	who wrote the column on economics for The New Yorker
00:44:37> 00:44:40:	and wrote a great book called The Wisdom of Crowds,
00:44:40> 00:44:43:	and his contention was if you got the right group
00:44:43> 00:44:46:	of people around the right table,
00:44:46> 00:44:48:	the group would be smarter than any individual.
00:44:48> 00:44:50:	Sitting at the table and I,
00:44:50> 00:44:55:	I think that really describes this situation that we're in,
00:44:55> 00:44:56:	and I'm going. I I,
00:44:56> 00:44:59:	as it turns out, I've been involved in three out
00:44:59> 00:45:02:	of the four examples that we've talked about,
00:45:02> 00:45:05:	but one that's really interesting is Montreal,
00:45:05> 00:45:11:	where CDPQ infrastructure has set up a committee of experts
00:45:11> 00:45:13:	that I'm part of.
00:45:13> 00:45:18:	12 people representing the province representing the City Of Montreal,
00:45:18> 00:45:25:	representing the design team also representing civil society.
00:45:25> 00:45:30:	Putting our heads together to try and deal with these
00:45:30> 00:45:35:	very complex and difficult issues of alignment of city building.
00:45:35> 00:45:42:	With efficient and rapid creation of transportation infrastructure.
00:45:42> 00:45:47:	It's certainly not easy, but the conversations that happen around
00:45:47> 00:45:52:	that table to me illustrates the enormous advantage of creating
00:45:52> 00:45:56:	those kind of models of interaction among the the key
00:45:56> 00:46:00:	parties who have to deliver on these visions and in
00:46:00> 00:46:05:	every one of our four examples there was some version
00:46:05> 00:46:07:	of that that was being applied.

00:46:10> 00:46:13:	Thanks Ken. I mean Randy.
00:46:13> 00:46:16:	I mean you, you spoke about your relationship with
	Markham.
00:46:16> 00:46:19:	And how how fortunate you feel.
00:46:19> 00:46:23:	With that you know what are the things that you
00:46:23> 00:46:27:	would like to see from other municipalities or even from
00:46:27> 00:46:32:	marking themselves to further enhance that relationship that Ken is
00:46:32> 00:46:36:	alluding to there to sort of quickly and effectively create
00:46:36> 00:46:38:	visions that can be shared
00:46:39> 00:46:41:	so you know we are in a transition period.
00:46:41> 00:46:46:	We are in the 905 communities we are changing from
00:46:46> 00:46:47:	the 905 mentality.
00:46:47> 00:46:50:	To you know more of an urban,
00:46:50> 00:46:55:	whatever that means mentality. The difficulty is is that a
00:46:55> 00:46:59:	lot of the instruments that are available to the planners
00:46:59> 00:47:04:	and the city officials and other officials are lagging behind
00:47:04> 00:47:06:	and I'm talking about simple tools.
00:47:06> 00:47:08:	I mean, it's it's not a lot of there's a
00:47:08> 00:47:11:	lot of what I like to call low hanging fruit
00:47:11> 00:47:12:	that can be dealt with.
00:47:12> 00:47:14:	Parking standards in transit areas.
00:47:14> 00:47:17:	I mean, I still go to community meetings and I
00:47:17> 00:47:19:	hear people complain about traffic,
00:47:19> 00:47:22:	so you know around these transit communities.
00:47:22> 00:47:24:	There's still complaining about traffic and I said,
00:47:24> 00:47:26:	well, let's reduce parking standards.
00:47:26> 00:47:28:	Then people don't have cars,
00:47:28> 00:47:31:	no cars, less traffic. It's simple,
00:47:31> 00:47:32:	it's not. It's not a big thing,
00:47:32> 00:47:34:	but I still get pushed back where people go.
00:47:34> 00:47:36:	Well, you can't reduce parking standards.
00:47:36> 00:47:39:	'cause then people are just going to park on the
00:47:39> 00:47:39:	streets.
00:47:39> 00:47:44:	OK, so you know it's a slow process right of
00:47:45> 00:47:45:	ways.
00:47:45> 00:47:49:	My right of ways in Markham are still dictated by
00:47:49> 00:47:52:	the peak period travel demands.
00:47:52> 00:47:53:	I thought we'd moved past that.
00:47:53> 00:47:55:	We have to move past that.
00:47:55> 00:47:56:	Municipalities have to say, yeah,
00:47:56> 00:47:59:	you know, we're committed to building these communities just as

00:47:59 --> 00:48:00: much as you are. 00:48:00 --> 00:48:01: I'm the one going to the banks. 00:48:01 --> 00:48:03: I'm the one getting, you know, 00:48:03 --> 00:48:06: \$100 million loan to build a building. 00:48:06 --> 00:48:07: I am. I think I, 00:48:07 --> 00:48:10: as a developer we're doing our part municipalities now have 00:48:10 --> 00:48:12: to start changing standards, 00:48:12 --> 00:48:13: being a little bit more flexible, 00:48:13 --> 00:48:17: understanding that city building. Is not a static process. 00:48:17 --> 00:48:21: There's a lot of organic growth in developing these communities 00:48:21 --> 00:48:24: that you allow have to allow to happen. 00:48:24 --> 00:48:26: I don't want to have to go back and amend 00:48:26 --> 00:48:28: official plan every time I get a new type of 00:48:29 --> 00:48:29: user. 00:48:29 --> 00:48:31: I mean, it's it's. It's really, 00:48:31 --> 00:48:33: really interesting when somebody comes along, 00:48:33 --> 00:48:35: we have a case, I'll just give it a little 00:48:35 --> 00:48:37: short case to see what time you can see. 00:48:37 --> 00:48:41: What I'm talking about. Zoning bylaws by their nature are 00:48:41 --> 00:48:43: restrictive and negative documents. 00:48:43 --> 00:48:48: They list permitted uses. We have a situation where we 00:48:48 --> 00:48:52: have a luxury car dealer who wants to come and 00:48:52 --> 00:48:55: set up shop in the ground floor of a condo. 00:48:55 --> 00:48:59: We built this terrific retail space, 00:48:59 --> 00:49:02: all glass. He wants to put in a showroom because 00:49:02 --> 00:49:06: the the new idea with car dealers are that you 00:49:06 --> 00:49:10: go in and you shop essentially virtually in their showroom. 00:49:10 --> 00:49:13: They can build you a car in three dimensions and 00:49:13 --> 00:49:14: you can. 00:49:14 --> 00:49:16: They'll have a few samples in the windows. 00:49:16 --> 00:49:18: The response back I got was, 00:49:18 --> 00:49:22: well, a car dealership is not permitted in your downtown 00:49:22 --> 00:49:23: area. 00:49:23 --> 00:49:25: OK, I understood where it came from. 00:49:25 --> 00:49:26: They didn't want to see, 00:49:26 --> 00:49:29: you know, big car dealerships with all these cars, 00:49:29 --> 00:49:30: but that's a simple thing. 00:49:30 --> 00:49:32: I mean, we have to get past that. 00:49:32 --> 00:49:34: We have to start looking at these things and saying 00:49:34 --> 00:49:37: how do we build in inherent flexibility to allow the 00:49:37 --> 00:49:39: process to keep going.

00:49:39> 00:49:42:	We can't keep slowing down and dealing with nonsensical items.
00:49:44> 00:49:46:	Yeah it it it, and I think that's in our
00:49:46> 00:49:47:	report.
00:49:47> 00:49:50:	We saw that with the need to be flexible and
00:49:50> 00:49:53:	adaptable in our approaches,
00:49:53> 00:49:56:	you know, and particularly in some of the commercial
	agreements
00:49:56> 00:49:57:	that we're we're agreeing to write,
00:49:58> 00:50:01:	we saw that there was a disparity between the large
00:50:01> 00:50:06:	civil infrastructure and their timelines and their processes with you
00:50:06> 00:50:10:	know what we would consider good practices in Community building.
00:50:10> 00:50:14:	They're on different timelines, and there's no way to reconcile.
00:50:14> 00:50:16:	I'm I'm sure we could go on,
00:50:16> 00:50:19:	and as we've done on many meetings before for quite
00:50:19> 00:50:20:	a long time talking about this,
00:50:20> 00:50:23:	but I did want to take the opportunity to turn
00:50:23> 00:50:23:	over,
00:50:23> 00:50:27:	bring Olivia back and and have a few questions posed
00:50:27> 00:50:30:	to the panel 'cause I see we have a few
00:50:30> 00:50:33:	so I don't know if Olivia do you want to
00:50:33> 00:50:35:	pick out a couple of ones that we have so
00:50:35> 00:50:36:	we're covered?
00:50:37> 00:50:41:	Yeah, we've had some great questions and a whole range.
00:50:41> 00:50:44:	One of the ones that kind of jumped out to
00:50:44> 00:50:45:	me.
00:50:45> 00:50:46:	I'm just gonna find it here in the list.
00:50:46> 00:50:51:	As you know, we talked a little bit about transit
00:50:51> 00:50:52:	being important.
00:50:52> 00:50:54:	But really, thinking about it as a catalyst for the
00:50:54> 00:50:56:	development of the community,
00:50:56> 00:50:58:	right? The community being at the heart of what we're
00:50:58> 00:50:59:	trying to get at here,
00:50:59> 00:51:05:	and one of our viewers asks,
00:51:05> 00:51:09:	you know how how does this all tie in with
00:51:09> 00:51:14:	other other newer forms of shared transportation?
00:51:14> 00:51:15:	Anybody have any views on that?
00:51:15> 00:51:18:	I see Maddie and Randy nodding.
00:51:19> 00:51:20:	Yeah, I'll just jump in.
00:51:20> 00:51:23:	I know now and our our new condos that were

00:51:23> 00:51:27:	developing and they're still on the drawing board.
00:51:27> 00:51:31:	We are making provision for a lot more E type
00:51:31> 00:51:32:	vehicles,
00:51:32> 00:51:35:	whether they be scooters or bikes or cars.
00:51:35> 00:51:38:	I mean cars. Yes, we all know that is a
00:51:38> 00:51:38:	trend,
00:51:38> 00:51:42:	but the scooters and the bikes offer a really interesting
00:51:42> 00:51:44:	opportunity and I'm hoping that.
00:51:44> 00:51:47:	With that evolution, we can move some of the engineering
00:51:47> 00:51:51:	departments to understand you don't need to have four lanes
00:51:51> 00:51:52:	and you know all these.
00:51:52> 00:51:54:	All this room for cars anymore.
00:51:54> 00:51:56:	We can start, you know,
00:51:56> 00:51:58:	really, really getting creative with some of this stuff.
00:51:58> 00:52:00:	It's a terrific development. I mean,
00:52:00> 00:52:02:	it's it's. It's going to have some hiccups along the
00:52:02> 00:52:03:	way for sure,
00:52:03> 00:52:05:	but we see it as a definite trend.
00:52:07> 00:52:10:	Then just jump in and mention new old form of
00:52:10> 00:52:11:	transportation which is our feet.
00:52:14> 00:52:18:	Aki, I'm I'm. You know being a little funny about
00:52:18> 00:52:18:	this.
00:52:18> 00:52:22:	But the key to this is walkability and mixed use.
00:52:22> 00:52:24:	And in every one of these cases,
00:52:24> 00:52:28:	getting the right kind of balance between places where people
00:52:28> 00:52:29:	work shop.
00:52:29> 00:52:33:	Live there kids can walk to school or bike to
00:52:33> 00:52:34:	school.
00:52:34> 00:52:37:	You can have access to a local Community Center,
00:52:37> 00:52:41:	library, healthcare so you don't have to.
00:52:41> 00:52:43:	Neither do you have to get into a car,
00:52:43> 00:52:47:	nor do you necessarily have to get into a transit
00:52:47> 00:52:52:	vehicle to access many of those aspects of our daily
00:52:52> 00:52:52:	lives.
00:52:52> 00:52:57:	And this is something historically which people enjoyed in towns
00:52:57> 00:52:58:	and cities,
00:52:58> 00:53:00:	and I think it's a.
00:53:00> 00:53:04:	Very very important part of this whole equation.
00:53:05> 00:53:07:	Yeah Olivia would like to add to that one of
00:53:07> 00:53:11:	the elements we're looking at is combining walking and cycling.

00:53:11> 00:53:13:	So instead of calling that a sidewalk is the main
00:53:13> 00:53:14:	walk,
00:53:14> 00:53:18:	so it's a 6 metre unobstructed from a building phase
00:53:18> 00:53:21:	all the way to a planter with seating with a
00:53:21> 00:53:25:	lot of greenery to use that as a new driver
00:53:25> 00:53:28:	and also having that in the ground early on.
00:53:28> 00:53:32:	Combined with the urban community hub with the walkable location
00:53:32> 00:53:32:	to schools,
00:53:32> 00:53:35:	library, community facilities is a combined of all those.
00:53:35> 00:53:38:	Users how it can benefit both public and private development
00:53:38> 00:53:40:	and deliver at the same time?
00:53:40> 00:53:41:	I think that's critical.
00:53:42> 00:53:45:	Yo, I'm sorry I can't just jump in on that
00:53:45> 00:53:46:	one point.
00:53:46> 00:53:48:	I've I've on I, I think that's great.
00:53:48> 00:53:51:	You know the six metre sidewalk but I can tell
00:53:51> 00:53:53:	you right now if I tried to do something like
00:53:53> 00:53:53:	that.
00:53:53> 00:53:55:	My first comment back would be operations.
00:53:55> 00:53:59:	Doesn't have a sidewalk cloud wide enough to plow it
00:53:59> 00:54:02:	and I wouldn't be able to get it done.
00:54:02> 00:54:04:	And Brampton is different. I get it.
00:54:04> 00:54:07:	You know that's just one of the real day adventures
00:54:07> 00:54:08:	I have to go through.
00:54:10> 00:54:13:	With the interesting things that comes in portrait and it's
00:54:13> 00:54:16:	it's one of the things that kind of is weeds
00:54:16> 00:54:18:	through the conversation here today is,
00:54:18> 00:54:22:	you know, how do we create the governance models that
00:54:22> 00:54:24:	allow for this?
00:54:24> 00:54:26:	The change that we know we need to get to
00:54:26> 00:54:28:	to create the the cities of the future?
00:54:28> 00:54:31:	How do we? How do we enable that to happen?
00:54:31> 00:54:33:	And Maddie you were talking about?
00:54:33> 00:54:36:	You know even just getting back like the pandemic,
00:54:36> 00:54:40:	resurfacing these questions about you know whether returning to.
00:54:40> 00:54:43:	Car modes of transportation and other questions.
00:54:43> 00:54:46:	You know what? What do we need to do in
00:54:46> 00:54:49:	terms of the government governance around these things to kind
00:54:49> 00:54:51:	of crunch these these issues as we go forward?
00:54:53> 00:54:56:	Well, I think what's interesting is in this region we

00:54:56> 00:54:58:	have all the plans you could possibly meet.
00:54:58> 00:55:01:	We have plans that talk about transit oriented communities.
00:55:01> 00:55:04:	We have then municipal plans that highlight where they
	should
00:55:04> 00:55:04:	go.
00:55:04> 00:55:07:	We have the transit Oriented Communities Act.
00:55:07> 00:55:09:	We have the building transit faster act we have.
00:55:09> 00:55:13:	We have reams of rules and regulations and plans.
00:55:13> 00:55:15:	We need to get on with this and the way
00:55:15> 00:55:17:	that you do that is in the collaborations and is
00:55:17> 00:55:20:	in creating the spaces where people build trust.
00:55:20> 00:55:23:	They build relationships so that when an issue comes up.
00:55:23> 00:55:26:	Like what Randy described there where perhaps the plow is
00:55:26> 00:55:29:	not big enough that doesn't become the impediment to great
00:55:30> 00:55:30:	planning.
00:55:30> 00:55:33:	That should never something like that should never be the
00:55:33> 00:55:34:	impediment to doing the right thing,
00:55:34> 00:55:37:	and that's a probably a small tiny example of what
00:55:37> 00:55:39:	happens over and over again,
00:55:39> 00:55:41:	and ultimately locks in the status quo.
00:55:41> 00:55:44:	I think at this point we also need to think
00:55:44> 00:55:47:	from a governance perspective about the three orders of government
00:55:47> 00:55:49:	working much more closely together.
00:55:49> 00:55:51:	Each order of government has their own plans.
00:55:51> 00:55:55:	They now need to coordinate the federal government through CMHC.
00:55:55> 00:55:58:	And other programs can be bringing to bear huge amounts
00:55:58> 00:56:01:	of funding that is connected with good planning.
00:56:01> 00:56:04:	The provincial government is bringing in regulations and trying to
00:56:04> 00:56:08:	focus on concentrating growth and municipalities examining where this activity
00:56:08> 00:56:09:	happens,
00:56:09> 00:56:10:	we have everything we need.
00:56:10> 00:56:13:	We need to bring people together and get on with
00:56:13> 00:56:13:	it.
00:56:15> 00:56:16:	Yeah, I think those are.
00:56:16> 00:56:18:	Those are all fantastic points.
00:56:18> 00:56:20:	But just looking at the clock I,
00:56:20> 00:56:23:	I think let's let's end it there.
00:56:23> 00:56:26:	I wanna make sure that we finish on time out
	. Harma make care and we miles on this car
00:56:26> 00:56:29:	of respect for our people who are on their lunch

```
00:56:29 --> 00:56:30:
                          hours.
00:56:30 --> 00:56:31:
                          But I I just from.
00:56:31 --> 00:56:34:
                          From my perspective I just want to thank all of
00:56:34 --> 00:56:35:
                          our panelists,
00:56:35 --> 00:56:38:
                          not only for today, but for for working with me
00:56:38 --> 00:56:41:
                          and and working with you lie and Fig.
00:56:41 --> 00:56:42:
                          Over the last, you know,
00:56:42 --> 00:56:45:
                          year and a half. It's been a it's been a
00:56:45 --> 00:56:49:
                          pleasure to chair this report and and this work and.
                          And also just to let the viewers know that this
00:56:49 --> 00:56:52:
00:56:52 --> 00:56:54:
                          work doesn't stop here,
00:56:54 --> 00:56:58:
                          we actually in conjunction again with the Courtesy
                          Infrastructure Institute,
00:56:58 --> 00:57:00:
                          are continuing on this work and that's why we're keen
00:57:00 --> 00:57:01:
                          to see your questions.
00:57:01 --> 00:57:03:
                          We maybe didn't answer them today,
00:57:03 --> 00:57:06:
                          but we are taking note of them for future work
00:57:06 --> 00:57:10:
                          and I'm and I'm I'm pleased to sort of announce
00:57:10 --> 00:57:10:
00:57:10 --> 00:57:15:
                          Actually, Maddie has kindly agreed to chair the next phase
00:57:15 --> 00:57:20:
                          of work which will be looking much more in depth.
00:57:20 --> 00:57:23:
                          And there's sort of a specific community level about how
00:57:23 --> 00:57:26:
                          we actually implement a lot of these changes at a
00:57:26 --> 00:57:26:
                          much,
00:57:26 --> 00:57:28:
                          much more sort of granular level.
00:57:28 --> 00:57:32:
                          So again, thanks for from me for for working with
00:57:32 --> 00:57:32:
                          us,
00:57:32 --> 00:57:36:
                          and I think we've we've moved the needle as they
00:57:36 --> 00:57:37:
                          say.
00:57:39 --> 00:57:43:
                          Fantastic, well on behalf of you Ally and future Infrastructure
00:57:43 --> 00:57:44:
00:57:44 --> 00:57:46:
                          I want to thank. All of our panelists,
00:57:46 --> 00:57:48:
                          everyone for joining us today.
00:57:48 --> 00:57:50:
                          That's all the time we have and we look forward
00:57:50 --> 00:57:51:
                          to seeing you at the next webinar.
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