

## Webinar

## **Resilience Hubs**

Date: August 14, 2024

00:00:01> 00:00:05:	Hello, everybody, and welcome to Resilience Hubs, essential Infrastructure for
00:00:05> 00:00:07:	Resilient Communities.
00:00:07> 00:00:10:	We're just going to wait another 30 seconds or minute
00:00:10> 00:00:13:	or so to make sure everybody is here.
00:00:14> 00:00:17:	And if you could share the next slide.
00:00:18> 00:00:19:	All right, wonderful.
00:00:19> 00:00:21:	Well, thank you all for coming today.
00:00:21> 00:00:25:	My name is Mackenzie Jones and we're excited to talk
00:00:25> 00:00:27:	about Resilience Hubs today.
00:00:27> 00:00:31:	We will be doing a quick introduction to resilience Hubs
00:00:31> 00:00:34:	and then we'll be hearing from both folks who've worked
00:00:34> 00:00:38:	on resilience Hubs in Detroit and on Oahu will be
00:00:38> 00:00:42:	doing a brief panel discussion and then take questions from
00:00:42> 00:00:43:	the audience as well.
00:00:43> 00:00:45:	And we are recording this discussion.
00:00:45> 00:00:49:	You'll receive a link with the recording after this call.
00:00:51> 00:00:52:	Next slide, please.
00:00:55> 00:00:56:	Right.
00:00:56> 00:00:57:	So I am Mackenzie Jones.
00:00:57> 00:01:01:	I'm the Resilience Hub Director for the Urban Sustainability Directors
00:01:01> 00:01:02:	Network.
00:01:02> 00:01:06:	I'm joined today by Maria Galarza with the City of
00:01:06> 00:01:10:	Detroit and Ilya Azarov with Plus Lab Architect.
00:01:10> 00:01:14:	And we will be going through the value of new
00:01:14> 00:01:16:	build resilience hubs.
00:01:16> 00:01:17:	Next slide.
00:01:19> 00:01:23:	So just to get us all clear, what is resilience?
00:01:23> 00:01:25:	Let's have a shared terminology around this.

00:01:25> 00:01:28:	So at the Urban Sustainability Directors Network or USDN, we
00:01:28> 00:01:32:	talk about resilience as the ability of a community to
00:01:32> 00:01:36:	anticipate, accommodate and thrive amidst changing climate conditions.
00:01:36> 00:01:37:	Next slide.
00:01:39> 00:01:42:	And so within that context, if we're thinking about resilience
00:01:42> 00:01:44:	hub in those terms, then what are resilience hubs?
00:01:45> 00:01:49:	Well, resilience hubs are trusted community LED facilities that enhance
00:01:49> 00:01:54:	the well-being of marginalized communities before, during and after a
00:01:54> 00:01:55:	disruption.
00:01:55> 00:01:56:	So they serve two purposes.
00:01:57> 00:02:00:	On one hand, they enhance the quality of life and
00:02:00> 00:02:03:	social connection for community members and then they also act
00:02:03> 00:02:07:	as critical facilities that help communities stay safe and respond
00:02:07> 00:02:07:	to disruptions.
00:02:09> 00:02:10:	Next slide.
00:02:12> 00:02:14:	So why do we need resilience hubs?
00:02:14> 00:02:18:	And we know that marginalized communities experience increased exposure to
00:02:18> 00:02:21:	climate hazards and a reduced capacity to adapt.
00:02:21> 00:02:25:	So resilience hubs are really intended to build social connection
00:02:26> 00:02:30:	and reduce social isolation, shift power to community members and
00:02:30> 00:02:34:	then provide opportunities to address those root causes of disproportionate
00:02:35> 00:02:38:	exposure as well as enhancing communities capacity to adapt.
00:02:40> 00:02:41:	Next slide.
00:02:43> 00:02:45:	So how do we develop resilience hubs?
00:02:45> 00:02:49:	Most importantly, resilience hubs are developed and implemented through deep
00:02:49> 00:02:54:	collaboration between local governments, community leaders and community based organizations.
00:02:54> 00:02:56:	And you're going to hear more about this from Ilya
00:02:57> 00:02:58:	and Maria on this call as well today.
00:02:59> 00:03:00:	Next slide.
00:03:01> 00:03:04:	When we think about resilience hubs, we're thinking about them
00:03:04> 00:03:05:	across 3 modes.

00:03:05> 00:03:07:	So every day.
00:03:07> 00:03:12:	So blue skies, normal operations, all of the infrastructure and
00:03:12> 00:03:14:	services are available.
00:03:14> 00:03:16:	There's no major disruptions present.
00:03:17> 00:03:20:	And the primary focus is really on those community services
00:03:20> 00:03:21:	and relationship building.
00:03:21> 00:03:25:	So things like either serving as a food pantry or,
00:03:25> 00:03:30:	you know, if it's a Recreation Center, then providing recreation
00:03:30> 00:03:31:	classes.
00:03:31> 00:03:33:	Oh, back one slide, sorry.
00:03:34> 00:03:38:	During a disruption, when we're thinking about that mode, that
00:03:38> 00:03:42:	disruption can include anything from a natural disaster to social
00:03:42> 00:03:43:	unrest or pandemics.
00:03:44> 00:03:47:	And it really can vary from minutes to months or
00:03:47> 00:03:47:	years.
00:03:48> 00:03:49:	And then the last mode is recovery.
00:03:49> 00:03:52:	And so that's going to be the aftermath of the
00:03:52> 00:03:55:	disruption during which the community works to really restore to
00:03:55> 00:03:56:	normal or better conditions.
00:03:57> 00:03:59:	And as we've seen in Maui and other communities, that
00:03:59> 00:04:01:	can last from days to years.
00:04:01> 00:04:02:	Next slide.
00:04:05> 00:04:07:	So at USDN we use a framework called the five
00:04:07> 00:04:11:	foundational areas and they're really the core components of any
00:04:11> 00:04:11:	resilience hub.
00:04:12> 00:04:14:	We like to say that they're, you know, the line
00:04:14> 00:04:17:	art for a resilience hub and that the community members
00:04:17> 00:04:20:	really fill in the colour and patterns that really meet
00:04:20> 00:04:22:	their own individual needs.
00:04:22> 00:04:24:	There are five areas.
00:04:24> 00:04:27:	The 1st is programs and services and that really can
00:04:27> 00:04:32:	be everything from being a food pantry or serving, providing
00:04:32> 00:04:36:	child care to having dance lessons or legal aid for
00:04:36> 00:04:37:	immigrants.
00:04:37> 00:04:41:	The communications is the next one, and that focuses on
00:04:41> 00:04:45:	communications inside the hub and also out into the service
00:04:45> 00:04:46:	area.
00:04:47> 00:04:51:	Everything from building social connection and making sure

	that the
00:04:51> 00:04:53:	neighbors are aware of the facilities there and that they
00:04:53> 00:04:56:	trust it to how do you communicate during a disruption?
00:04:57> 00:04:59:	Do you have radios, things like that?
00:05:00> 00:05:02:	Then the third is the building and landscape.
00:05:03> 00:05:05:	So the building and landscape can be, how does that
00:05:05> 00:05:08:	support those programs and services year round?
00:05:08> 00:05:11:	And also during a disruption, is the building safe and
00:05:11> 00:05:16:	healthy and outside of a floodplain and electrified and efficient
00:05:16> 00:05:19:	and does it really meet those needs as far as
00:05:19> 00:05:20:	a landscape goes?
00:05:20> 00:05:22:	Are there gathering places for the community?
00:05:23> 00:05:25:	The 4th is the power systems.
00:05:25> 00:05:28:	So does it have a backup power and that can
00:05:28> 00:05:32:	be solar plus storage or some combination with a generator.
00:05:33> 00:05:36:	And the final area is operations and maintenance.
00:05:36> 00:05:38:	So do we actually have the staff, do we have
00:05:38> 00:05:42:	the training in place to really operate these facilities year
00:05:42> 00:05:42:	round?
00:05:44> 00:05:46:	And just some last clarifying points here.
00:05:46> 00:05:49:	So today we are going to be discussing new build
00:05:49> 00:05:52:	resilience hubs because UL is audience really is composed more
00:05:52> 00:05:55:	real estate and land use professionals.
00:05:55> 00:05:59:	However, the majority of resilience hubs are an existing, well
00:05:59> 00:06:02:	trusted and well loved buildings, and these buildings are often
00:06:02> 00:06:06:	small or they function under less than ideal conditions.
00:06:06> 00:06:09:	Some have asbestos or they're located in a flood prone
00:06:09> 00:06:09:	area.
00:06:10> 00:06:12:	A lot of them don't have air conditioning.
00:06:12> 00:06:15:	These facilities are all working towards resilience and making improvements
00:06:15> 00:06:17:	as they're able to based on the funding that they
00:06:18> 00:06:18:	have.
00:06:18> 00:06:22:	So when talking about resilience hubs, people often focus on
00:06:22> 00:06:25:	that building and the backup power and things like that.
00:06:25> 00:06:28:	However, the most important benefit that these facilities offer is
00:06:28> 00:06:29:	social connection.
00:06:29> 00:06:32:	So we know that social isolation is a major risk
00:06:32> 00:06:35:	factor during climate disruptions.

00:06:35> 00:06:38:	So when we think about resilience hubs, our main focus
00:06:38> 00:06:41:	is on fostering an environment that people trust and feel
00:06:41> 00:06:42:	comfortable going to year round.
00:06:43> 00:06:46:	And so with that, I'm going to hand it off
00:06:46> 00:06:50:	to Maria Galarza from the city of Detroit to talk
00:06:50> 00:06:54:	more about her efforts with the AB Ford Community Center.
00:06:57> 00:06:58:	Thank you, Mackenzie.
00:06:58> 00:06:59:	Good afternoon, everyone.
00:06:59> 00:07:03:	Thank you so much for attending and having me here
00:07:03> 00:07:03:	today.
00:07:04> 00:07:07:	I am Maria Galarza, I am the Deputy Director at
00:07:07> 00:07:10:	the City of Detroit Office of Sustainability.
00:07:11> 00:07:15:	And I was really fortunate to have worked on the
00:07:15> 00:07:20:	community engagement and development of the 84 Community Center and
00:07:20> 00:07:24:	here on the Lower East Side in Detroit.
00:07:25> 00:07:28:	So as you guys can see and, and by Mackenzie
00:07:28> 00:07:32:	sort of description, this is a new building that actually
00:07:32> 00:07:36:	just opened in the neighborhood college Jefferson Chalmers.
00:07:37> 00:07:40:	It opened on October of last year.
00:07:41> 00:07:41:	Next slide.
00:07:45> 00:07:48:	So I thought we would, I would share some of
00:07:48> 00:07:52:	the key takeaways from the project and some of the
00:07:52> 00:07:57:	challenges and obviously some of the project budget and specifications.
00:07:57> 00:08:00:	And so, and, and I can also share like a
00:08:00> 00:08:03:	bit of the history of the project and I can
00:08:03> 00:08:04:	start with that.
00:08:04> 00:08:08:	So in Detroit, we've had a series of investments in,
00:08:08> 00:08:14:	in several neighborhoods, including renovations to some of our parks.
00:08:15> 00:08:18:	And in this neighborhood, the community had identified the need
00:08:18> 00:08:22:	for a community, a Community Center, you know, place to
00:08:22> 00:08:22:	gather.
00:08:23> 00:08:29:	And this was actually serving a purpose that was hired.
00:08:29> 00:08:31:	You know, previously there was a rec center that had
00:08:31> 00:08:33:	shut down in this neighborhood.
00:08:33> 00:08:35:	So this was a way to come back and sort
00:08:35> 00:08:38:	of provide that resource to the community.
00:08:38> 00:08:42:	And so through that planning effort and you know, that
00:08:42> 00:08:47:	this park, this location was identified and this all took
00:08:47> 00:08:51:	place, you know, in the years between 2018 and 2019.

00:08:51> 00:08:54:	And as we all know, 2020 and sort of really
00:08:54> 00:08:56:	threw a ranch in everybody's plans.
00:08:56> 00:09:01:	And, and we began really community engagement that March when
00:09:01> 00:09:02:	the pandemic hit.
00:09:03> 00:09:06:	And so this idea of sort of this crisis mode
00:09:06> 00:09:10:	or, you know, what do you do when you're, you
00:09:10> 00:09:13:	no longer have those places together?
00:09:14> 00:09:17:	And there was a lot of uncertainty in the community
00:09:17> 00:09:20:	was sort of really heavy on people's minds.
00:09:20> 00:09:23:	And so for better or for worse, you know, when
00:09:23> 00:09:28:	we started engaging residents, that was sort of an immediate
00:09:28> 00:09:29:	need, right?
00:09:29> 00:09:33:	Like making sure like public health was taking into account,
00:09:33> 00:09:36:	you know, outdoors and outdoor spaces.
00:09:36> 00:09:41:	So once we started sort of focusing conversations around the
00:09:41> 00:09:46:	building, I had learned about this concept of resilience hubs
00:09:46> 00:09:50:	and I had brought this idea to the community of
00:09:50> 00:09:55:	like, OK, you know, we're already talking about designing a
00:09:55> 00:09:59:	new building in this park for as a Community Center.
00:09:59> 00:10:03:	You know, how could this building now be used in
00:10:03> 00:10:06:	times of emergency, whether it's like a pandemic or the
00:10:06> 00:10:11:	neighborhood had also experienced flooding and, and, you know, people
00:10:11> 00:10:15:	were already gathering at the park to fill sandbags.
00:10:16> 00:10:19:	And in other parts of the city, folks were using
00:10:19> 00:10:22:	community centers as a place to pick up food boxes
00:10:22> 00:10:24:	or resources for neighbors.
00:10:25> 00:10:29:	And so as we were thinking about building this new
00:10:29> 00:10:33:	facility, we really wanted to think about both scenarios.
00:10:34> 00:10:37:	And so some of the, you know, key takeaways is
00:10:38> 00:10:41:	that we truly stayed core to the mission.
00:10:41> 00:10:45:	And first and foremost, the facility was meant to have
00:10:45> 00:10:49:	spaces where community could gather, where, you know, community leaders
00:10:50> 00:10:52:	want to have their blog club meetings.
00:10:52> 00:10:54:	So there's meeting rooms.
00:10:56> 00:10:59:	There was a big interest in in food and having
00:10:59> 00:11:02:	a kitchen and sort of, you know, there was a
00:11:02> 00:11:06:	lot of needs that were identified through the engagement process.
00:11:06> 00:11:10:	So, you know, listening to community members, listening to that

00:11:10> 00:11:14:	those programming aspects of of the functions of the building
00:11:14> 00:11:15:	was really important.
00:11:15> 00:11:19:	And once the community sort of had learned more about
00:11:19> 00:11:24:	resilience hubs as a concept and through our engagement process,
00:11:24> 00:11:29:	we're really thought about, you know, asking questions like, OK,
00:11:29> 00:11:32:	what does each space look like in normal times?
00:11:33> 00:11:37:	So, you know, what purpose is the facility serving and
00:11:37> 00:11:40:	then how can you know these spaces serve a double
00:11:40> 00:11:44:	duty and transform in times where maybe they become, you
00:11:44> 00:11:48:	know, that resource to the neighbors most in need or
00:11:48> 00:11:50:	those affected by a hazard.
00:11:53> 00:11:58:	Another sort of piece of I think resilience is that
00:11:58> 00:12:01:	it can feel really abstract.
00:12:02> 00:12:08:	So communicating how each of the design elements really add
00:12:08> 00:12:14:	value, it's you're not really sort of adding things or
00:12:14> 00:12:17:	making things extra necessarily.
00:12:18> 00:12:22:	You are really thinking about sort of stretching that design
00:12:22> 00:12:24:	element for example.
00:12:24> 00:12:27:	And the community really wanted a kitchen.
00:12:27> 00:12:33:	So thinking about, you know, should there be long counters?
00:12:33> 00:12:36:	So if people are assembling food boxes, you know, you
00:12:36> 00:12:39:	can serve that that function instead of just, you know,
00:12:39> 00:12:42:	designing an area that had a place to, you know,
00:12:42> 00:12:43:	heat up food.
00:12:43> 00:12:47:	So and things like that, you know, thinking about how
00:12:47> 00:12:51:	can you like think of as many uses as possible
00:12:51> 00:12:53:	on the challenges.
00:12:53> 00:12:56:	And again, you know, I touched on this and it
00:12:57> 00:13:00:	could be hard to communicate the concept.
00:13:00> 00:13:04:	But really because we had some some scenarios where the
00:13:04> 00:13:10:	community had experienced flooding and we're experiencing the pandemic, you
00:13:10> 00:13:13:	know, we were able to talk about it at the
00:13:13> 00:13:17:	same time, you know, we realized that calling back those
00:13:17> 00:13:22:	memories or asking participants or residents to think about sort
00:13:22> 00:13:27:	of flooding that had happened in their neighborhood or talking
00:13:27> 00:13:31:	about the pandemic when people were, you know, whether he
00:13:31> 00:13:36:	might have been grieving from family members passing

	away.
00:13:36> 00:13:39:	It was it was sort of like a hard way
00:13:40> 00:13:40:	to engage.
00:13:41> 00:13:44:	And so making sure that you are aware that when
00:13:44> 00:13:48:	you're asking folks to think about, you know, the worst
00:13:49> 00:13:53:	case scenario that for some resident that might really sort
00:13:53> 00:13:56:	of be a point of pain and sort of like
00:13:56> 00:14:01:	really, you know, bring those topics out really sensitively and,
00:14:01> 00:14:05:	and, and try to ease some of those anxieties by
00:14:05> 00:14:08:	like having the preparedness conversation.
00:14:09> 00:14:13:	And on the facility side, again, you know what, this
00:14:13> 00:14:17:	is a municipal facility and, and we had, we have
00:14:17> 00:14:21:	a limited staff in terms of new technologies and, and
00:14:21> 00:14:26:	in talking about sort of solar and electrical work that
00:14:26> 00:14:28:	was happening in the building.
00:14:28> 00:14:32:	You know, we engage with the team at facilities very
00:14:32> 00:14:35:	early on in the design so that they could ask
00:14:35> 00:14:40:	all the questions and the engineering coordination calls and
	to
00:14:40> 00:14:44:	make sure that they were comfortable with the system that
00:14:44> 00:14:47:	was coming in the the funding could be seen as
00:14:48> 00:14:48:	a challenge.
00:14:48> 00:14:55:	We actually started as a project that had received a
00:14:55> 00:14:58:	visibility study for solar.
00:14:58> 00:15:02:	So the facility is equipped with a solar system on
00:15:03> 00:15:07:	the roof and battery storage that's able to provide 48
00:15:07> 00:15:12:	to 72 hours of backup energy depending on the conditions.
00:15:12> 00:15:16:	And and we had done the visibility study first and
00:15:16> 00:15:21:	had continued with the design of the project and then
00:15:21> 00:15:26:	through a separate philanthropic effort, we were able to fund
00:15:26> 00:15:29:	the solar system and battery storage.
00:15:29> 00:15:33:	So there were added and sort of design services to
00:15:33> 00:15:39:	the design cost, you know, to get the engineering coordinated.
00:15:40> 00:15:43:	So as a key take away, it's also like plan
00:15:43> 00:15:46:	early, try to plan for the systems to be in
00:15:46> 00:15:50:	place and work with your electrical engineers and your structural
00:15:50> 00:15:54:	engineers and everybody involved in putting things on the roof
00:15:55> 00:15:58:	early on so that you can always come back after
00:15:58> 00:15:59:	and layer on.
00:15:59> 00:16:02:	But it's obviously there's extra cost included to that.

00:16:04> 00:16:08:	So to the right is the project budget just in
00:16:08> 00:16:11:	terms of transparency of of what was spent in the
00:16:11> 00:16:12:	project.
00:16:13> 00:16:17:	The next slide shows a full view of the park
00:16:17> 00:16:17:	design.
00:16:18> 00:16:23:	So currently we have completed the project the the building
00:16:23> 00:16:28:	itself, but the engagement process and included the engagement for
00:16:28> 00:16:31:	all the activities happening at the park.
00:16:32> 00:16:37:	The construction budget also included the design and construction of
00:16:37> 00:16:41:	the a new parking lot with stormwater management system.
00:16:42> 00:16:46:	So really we were talking about a place, you know,
00:16:46> 00:16:47:	like a holistic place.
00:16:47> 00:16:51:	It wasn't just a building, but also the activities that
00:16:51> 00:16:54:	were happening outside and just trying to bring people to
00:16:55> 00:16:58:	that future scenario how they were going to be spending,
00:16:58> 00:17:02:	you know, the afternoons at this park, which is very
00:17:02> 00:17:04:	well loved in the neighborhood.
00:17:05> 00:17:06:	Next slide.
00:17:08> 00:17:12:	So because this was a new building, we went through
00:17:12> 00:17:17:	an exercise to collect the, the priorities from the community
00:17:17> 00:17:21:	as to what they wanted to see, you know, and,
00:17:21> 00:17:24:	and how they would prioritize the spaces.
00:17:24> 00:17:28:	And so really, if you are, you know, working with
00:17:28> 00:17:33:	community members, you know, I really encourage everyone to go
00:17:33> 00:17:37:	through an exercise where you do the programming with residents
00:17:37> 00:17:41:	to really figure out, you know, how they want to
00:17:41> 00:17:44:	use the space and then next slide.
00:17:46> 00:17:50:	And then you're really able to translate, you know, those
00:17:50> 00:17:54:	spaces like a quiet area as like a small library
00:17:54> 00:17:57:	zone or, you know, that multi purpose area into a
00:17:57> 00:18:01:	big large room that could be transformed to either, you
00:18:01> 00:18:04:	know, a bridal party shower or, or, you know, a
00:18:04> 00:18:08:	basketball, you know, room where you can just like play
00:18:08> 00:18:11:	with a ball or have lots of kids running around.
00:18:12> 00:18:13:	Next slide.
00:18:15> 00:18:19:	So as you can see on the left, you know,
00:18:19> 00:18:22:	we really planned for flexibility.
00:18:22> 00:18:27:	All of the diagrams really translated the community sort of
00:18:27> 00:18:31:	desires and feedback into the plan of the building and

00:18:31> 00:18:33:	the program of the building.
00:18:34> 00:18:39:	You know, we'd layer that resilience portion, which really was
00:18:39> 00:18:44:	translated into like large rooms that can host, you know,
00:18:44> 00:18:48:	folks for, you know, whether it's a warming center or
00:18:48> 00:18:50:	a cooling center.
00:18:51> 00:18:54:	And we had, you know, those quiet areas for people
00:18:54> 00:18:58:	who might need more of a quiet space, that kitchen
00:18:58> 00:19:02:	classroom area, which we really sort of designed as a
00:19:02> 00:19:06:	place where people can learn about nutrition, but it could
00:19:06> 00:19:09:	also come and, and maybe packed food boxes.
00:19:10> 00:19:14:	And then the most important piece, you know, the, or
00:19:14> 00:19:18:	one of the important pieces is that backup energy and,
00:19:18> 00:19:23:	and making sure we had enough plugs surrounding the each
00:19:23> 00:19:26:	of the rooms so that in case of a power
00:19:26> 00:19:30:	outage, people could come and charge their phones.
00:19:30> 00:19:34:	So that, you know, it's also details with engineering teams
00:19:34> 00:19:38:	that we really paid attention and try to incorporate throughout
00:19:38> 00:19:39:	the design process.
00:19:40> 00:19:42:	And I think that might be my last slide or
00:19:42> 00:19:43:	there might be one more.
00:19:43> 00:19:44:	No, that's great.
00:19:49> 00:19:49:	Wonderful.
00:19:49> 00:19:51:	Thank you so much, Faria.
00:19:52> 00:19:54:	And we're just Cindy, one quick question after each of
00:19:54> 00:19:57:	our presentations before we do more of a a panel
00:19:57> 00:19:58:	conversation.
00:19:58> 00:20:00:	So Maria, can you walk us through the process of
00:20:00> 00:20:04:	identifying and engaging key community partners in the planning and
00:20:04> 00:20:06:	design of your resilience hub?
00:20:06> 00:20:10:	And I'm curious how you ensured the process was community
00:20:10> 00:20:12:	driven and incorporated meaningful participation?
00:20:14> 00:20:15:	Yeah, that's a great question.
00:20:16> 00:20:21:	So for our engagement process, because it was sort of
00:20:21> 00:20:26:	the first time we're doing virtual engagement in the pandemic,
00:20:26> 00:20:31:	we actually came up with the idea of printing a
00:20:31> 00:20:35:	bunch of yard signs and we placed them all over
00:20:35> 00:20:37:	the neighborhood.
00:20:37> 00:20:40:	And because we knew people were taking, you know, long
00:20:40> 00:20:41:	walks or they were coming to the park.
00:20:42> 00:20:45:	And so we had advertised and the the QR code

00:20:45> 00:20:48:	to, you know, getting to the Zoom and, you know,
00:20:48> 00:20:52:	the phone number if people wanted to call and leave
00:20:52> 00:20:55:	a message on their feedback or their questions.
00:20:57> 00:21:03:	We also placed a mailbox at the park where people
00:21:03> 00:21:07:	could like drop off comments or surveys.
00:21:09> 00:21:12:	So we had left sort of like paper copy surveys
00:21:12> 00:21:15:	with one of the nonprofit organizations that, you know, works
00:21:15> 00:21:17:	very closely with residents.
00:21:17> 00:21:20:	So if they were seeking any services, you know, we
00:21:20> 00:21:22:	had a survey delivered to to residents.
00:21:22> 00:21:25:	So really trying to kind of hit all your means
00:21:25> 00:21:28:	of communication, you know, from the people who are out
00:21:28> 00:21:32:	in the neighborhood looking at, you know, how to get
00:21:32> 00:21:35:	involved all the way to like, calling those community leaders
00:21:35> 00:21:38:	that are always very engaged to make sure that they
00:21:38> 00:21:42:	knew about the meetings and making sure that, you know,
00:21:42> 00:21:43:	they had all the information.
00:21:45> 00:21:49:	So yeah, we were very thoughtful and targeted in reaching,
00:21:49> 00:21:53:	you know, people who live at the proximity of the
00:21:53> 00:21:53:	project.
00:21:55> 00:21:56:	That's wonderful.
00:21:56> 00:21:57:	Thank you, Maria.
00:21:57> 00:22:00:	And we'll definitely have time to ask more questions for
00:22:00> 00:22:03:	For Maria after Ilya's presentation as well.
00:22:06> 00:22:10:	So with that, I'd like to introduce Ilya Azarov with
00:22:10> 00:22:13:	Lab Plus to share his experience in designing a new
00:22:13> 00:22:16:	build resilience hub on Oahu.
00:22:18> 00:22:22:	Thanks, Mackenzie and Maria, that was a great building.
00:22:22> 00:22:24:	I can't wait to see it in person next time
00:22:24> 00:22:25:	I'm in Detroit.
00:22:26> 00:22:27:	You know, it's, it's great to be here today.
00:22:27> 00:22:29:	I'm happy to take you through the Koala Loa Community
00:22:29> 00:22:30:	Resilience hub.
00:22:30> 00:22:31:	Again, my name is Ilya Azarov.
00:22:31> 00:22:34:	I'm an educator at New York City College of Technology
00:22:34> 00:22:36:	here in New York City and also the founder of
00:22:37> 00:22:37:	Plus Lab Architect.
00:22:38> 00:22:40:	Our mission is to give greater voice and visibility to
00:22:40> 00:22:42:	frontline communities all throughout the world.
00:22:43> 00:22:44:	So I'm very happy to give this presentation.
00:22:45> 00:22:48:	I'm working with Julio Haula, which is the five O
00:22:48> 00:22:51:	1C3, not-for-profit on the North Shore of Oahu.

00:22:52> 00:22:54:	And when you think about vision, this is their vision.
00:22:54> 00:22:57:	It's to perpetuate family knowledge and love.
00:22:58> 00:23:01:	And to do that, their mission is to support health
00:23:01> 00:23:06:	or to support health, safety, educational, cultural, environmental, social and
00:23:06> 00:23:09:	economic resilience of all the Koala Loa communities.
00:23:10> 00:23:12:	So what I decided to do is take you a
00:23:12> 00:23:15:	little bit through the process of this project because this
00:23:16> 00:23:18:	community has an existing building.
00:23:18> 00:23:20:	And to Mackenzie's point, we always try to use the
00:23:20> 00:23:23:	existing building, but what we found is, is that this
00:23:23> 00:23:26:	building cannot meet the long term goals of the community.
00:23:26> 00:23:29:	It's a much older building, it's in a flood zone
00:23:29> 00:23:32:	and structurally it can't meet the challenges of high winds
00:23:32> 00:23:33:	and storms.
00:23:33> 00:23:36:	Its capacity is rather small to the population load of
00:23:36> 00:23:37:	the community.
00:23:37> 00:23:41:	And to support the community goals stated here, it was
00:23:41> 00:23:45:	found not to be the ideal building for their Resilience
00:23:45> 00:23:45:	Hub.
00:23:47> 00:23:50:	So in terms of process, how you engage a community
00:23:50> 00:23:53:	and get to the point of resilience Hub, you must
00:23:53> 00:23:54:	be ready for anything.
00:23:54> 00:23:57:	And here are the steps that I'm going to take
00:23:57> 00:24:00:	you through just in brief that how you begin to
00:24:00> 00:24:03:	assess the hazards of today and tomorrow, analyze the site
00:24:03> 00:24:05:	you plan with the community.
00:24:06> 00:24:07:	That's rather important.
00:24:07> 00:24:10:	And I think Maria put a finer point on that
00:24:10> 00:24:13:	align with government funding programs.
00:24:14> 00:24:16:	And then you go through the design process of the
00:24:16> 00:24:18:	site in the building only once you've gathered that basic
00:24:19> 00:24:19:	information.
00:24:21> 00:24:24:	So for our project in, in Oahu, here's the assessment
00:24:24> 00:24:27:	and it starts with your hazard mitigation plan.
00:24:27> 00:24:31:	Every community in the United States and its territories has
00:24:31> 00:24:31:	an HMP.
00:24:32> 00:24:33:	And this is where you should start.
00:24:33> 00:24:35:	You can see all of the hazards that are listed
00:24:35> 00:24:35:	here.
00:24:35> 00:24:38:	We have to have something that is ready for hurricanes,
00:24:38> 00:24:42:	tsunamis, sea level rise, climate change and rain bombs,

	tornadoes,
00:24:42> 00:24:46:	earthquakes, volcanoes, landslides, and these are the, the, the, the, the
00:24:46> 00:24:48:	effects of the environment.
00:24:49> 00:24:52:	Now our job as architects and a design team is
00:24:52> 00:24:55:	to look at the effects of those hazards on the
00:24:55> 00:25:00:	community we're working with, identify what the cascading effects might
00:25:00> 00:25:02:	be in the short term and the long term.
00:25:03> 00:25:05:	This image, it just shows some of that process that
00:25:05> 00:25:06:	we go through.
00:25:06> 00:25:09:	And the goal is to be aware of your vulnerabilities
00:25:09> 00:25:12:	as a community and designed to meet those needs to
00:25:12> 00:25:13:	become resilient.
00:25:15> 00:25:19:	And any assessment should be aligned with some of the
00:25:19> 00:25:20:	federal guidelines.
00:25:20> 00:25:24:	You have to speak, federal speak, and government speak to
00:25:24> 00:25:26:	be able to move these elements along.
00:25:27> 00:25:30:	So here, for example, of the seven community life lines
00:25:30> 00:25:32:	that we use as part of our assessment process.
00:25:33> 00:25:36:	And this is the government framework put together by FEMA.
00:25:36> 00:25:39:	And you can see what a viable community is and
00:25:39> 00:25:42:	understand where your gaps might be and where you can
00:25:42> 00:25:44:	bring that to the forefront.
00:25:46> 00:25:50:	Ultimately, being sustainable and resilient is, is our goal and
00:25:50> 00:25:53:	the goals of the communities that we work with.
00:25:53> 00:25:56:	And really these are two sides of the same coin.
00:25:56> 00:25:59:	And if we recognize that, we can really create true
00:25:59> 00:26:00:	equity in the community.
00:26:02> 00:26:03:	On to analyzing.
00:26:03> 00:26:07:	So analyzing the site is something that we really rely
00:26:07> 00:26:09:	on a lot of partners for.
00:26:10> 00:26:13:	We looked at storms and flooding for this community and
00:26:13> 00:26:16:	you can see that green rectangle is where our site
00:26:16> 00:26:20:	is located and the site selection was done by the
00:26:20> 00:26:22:	community as as the most opportune site.
00:26:23> 00:26:26:	And then you can you'll see why this shows the
00:26:26> 00:26:29:	category one through 4 hurricanes and the number of houses
00:26:29> 00:26:33:	and businesses that will be affected, but This site is
00:26:33> 00:26:35:	is out of those zones.
00:26:35> 00:26:40:	We also looked at future flooding projections using FEMA maps
00:26:40> 00:26:43:	going all the way through 100 to 500 years.

13

00:26:43> 00:26:46:	And there's our site, the Red Rectangle.
00:26:47> 00:26:50:	And we also looked at earthquakes and tsunamis.
00:26:50> 00:26:52:	You can see our location, the western part of our
00:26:53> 00:26:55:	site is up and out of the extreme tsunami zone.
00:26:56> 00:26:59:	A tsunami is a tidal wave that's generated by an
00:26:59> 00:27:00:	underwater earthquake.
00:27:01> 00:27:03:	And this part of the island has been hit by
00:27:03> 00:27:04:	them.
00:27:04> 00:27:07:	You can see from 194657 and 1960.
00:27:08> 00:27:11:	So it's really important that you're located in critical facility
00:27:11> 00:27:13:	up and out of those zones.
00:27:14> 00:27:17:	So the Koala Loa Community Resilience hub, we looked at
00:27:17> 00:27:19:	the other vulnerabilities, Rd.
00:27:19> 00:27:23:	access for one, power fragility, isolation of the community and
00:27:23> 00:27:24:	the overall need.
00:27:25> 00:27:28:	This entire area has 26,000 residents.
00:27:28> 00:27:33:	It's largely an agricultural area, but there are no rated
00:27:33> 00:27:35:	storm shelters in the entire area.
00:27:36> 00:27:37:	There's also a single Rd.
00:27:37> 00:27:42:	that comes in and out that's very vulnerable to storms.
00:27:44> 00:27:46:	Yet knowing the science is just the beginning.
00:27:46> 00:27:49:	The true resilience starts with that community engagement that was
00:27:50> 00:27:52:	mentioned to really understand what the vulnerabilities.
00:27:53> 00:27:55:	And this is my first shot of my first meeting
00:27:55> 00:27:57:	with the community near some five years ago.
00:27:58> 00:28:01:	My community is self aware, self actualized, and invisible.
00:28:02> 00:28:05:	But who is the community we set to work very
00:28:05> 00:28:07:	early on is to identify who the stakeholders are.
00:28:08> 00:28:10:	And this is what part of that process is.
00:28:11> 00:28:14:	It's not just the residents and land owners, but it's
00:28:14> 00:28:18:	also businesses, institutions, whether it's universities or other government from
00:28:18> 00:28:20:	city all the way through the federal side.
00:28:21> 00:28:22:	And then of course the design team.
00:28:23> 00:28:25:	And this is just a map of, of who our
00:28:25> 00:28:28:	stakeholders are for this project.
00:28:29> 00:28:32:	And what we found in this engagement is that food
00:28:32> 00:28:36:	insecurity, even though this is an agricultural area, is, is
00:28:36> 00:28:37:	very prevalent.
00:28:37> 00:28:40:	Hunger is prevalent, poverty is big.

00:28:41> 00:28:44:	Power outages are constant, even under blue skies, almost on
00:28:44> 00:28:47:	a monthly basis, parts of the community lose power.
00:28:49> 00:28:50:	The housing is vulnerable.
00:28:50> 00:28:53:	85% of the housing are projected to be damaged from
00:28:54> 00:28:55:	a category one hurricane.
00:28:55> 00:28:58:	So that tells you 26,000 people, that's a lot of
00:28:58> 00:29:00:	folks who need a place to go in case of
00:29:00> 00:29:01:	a storm.
00:29:01> 00:29:06:	And then of course, daily flooding or high tide flooding,
00:29:06> 00:29:08:	full moon flooding, Rd.
00:29:08> 00:29:11:	access and erosion are part of the issues that this
00:29:11> 00:29:12:	community faces.
00:29:13> 00:29:16:	So when we think about that, if you look at
00:29:16> 00:29:18:	the left side of the slide, that is all of
00:29:18> 00:29:21:	the hazards from the hazard mitigation plan for the island
00:29:21> 00:29:24:	all identified and it begins to tell us what the
00:29:24> 00:29:26:	response is in our design.
00:29:26> 00:29:29:	But as I said, it's the community engagement to get
00:29:29> 00:29:31:	to the true program of the project.
00:29:31> 00:29:36:	We held workshops with the community over the pandemic, a
00:29:36> 00:29:40:	one month stretch of community engagements that were aimed at
00:29:40> 00:29:46:	prioritizing and identifying the community needs through the stakeholders.
00:29:46> 00:29:50:	We also aligned with local resilience plan, the Ola plan
00:29:50> 00:29:54:	is the island wide resilience plan for implementation and as
00:29:54> 00:29:56:	you can see here on the left side of the
00:29:56> 00:30:00:	slide, these are the actual written goals of the community.
00:30:00> 00:30:04:	Once we came to the end of those workshops, family
00:30:04> 00:30:08:	was number one with security and safety for families, health,
00:30:08> 00:30:13:	social benefits, accessibility, communication, food resources and this facility has
00:30:14> 00:30:15:	to be self-sustaining.
00:30:17> 00:30:20:	The community agreed on these goals and as we move
00:30:20> 00:30:23:	forward, they also identified a lot of potential new partners.
00:30:24> 00:30:26:	But let's not forget the community has a face.
00:30:28> 00:30:30:	This community has not had a voice, we have not
00:30:30> 00:30:31:	been visible.
00:30:31> 00:30:35:	The community engagement, getting together, talking, sharing, laughing, hurting together,
00:30:35> 00:30:38:	whatever it is, builds bonds in the community.
00:30:38> 00:30:41:	We need a place to do this, to gather for

00:30:41> 00:30:42:	the future of the community.
00:30:43> 00:30:45:	These young ladies and some of their colleagues said we
00:30:46> 00:30:49:	when we talk about sustainability and sustaining our future, I
00:30:49> 00:30:52:	believe helping to sustain our culture is rather important.
00:30:53> 00:30:56:	Culture became a huge theme in these engagements, and
	this in the first state of the second state of
00:30:56> 00:30:58:	is from Ronnie there on the left.
00:30:58> 00:31:00:	We may be poor, but we're rich in our culture.
00:31:00> 00:31:02:	That's why we still hang on and still do what
00:31:02> 00:31:03:	we do.
00:31:03> 00:31:05:	We fight for the next generation so that we don't
00:31:05> 00:31:06:	forget our culture.
00:31:07> 00:31:09:	They don't forget where they're from and what their roots
00:31:09> 00:31:09:	are.
00:31:11> 00:31:13:	So what that brought us to is this entire group
00:31:13> 00:31:16:	of partners that the community already had engaged and new
00:31:17> 00:31:21:	ones identified to really provide services identified for the community.
00:31:21> 00:31:25:	And whether that's green jobs and youth programs or the
00:31:25> 00:31:31:	local energy authority, Verizon for our communications, veteran services, Native
00:31:31> 00:31:34:	Hawaiian healthcare programs, so on and so forth.
00:31:34> 00:31:38:	These are the programs that are supported by partners and
00:31:38> 00:31:42:	will and are part of the current Community Center.
00:31:43> 00:31:44:	That brings us to the design.
00:31:45> 00:31:48:	So there are two ideas that underpin the design.
00:31:48> 00:31:51:	The resilience hub is rooted in culture itself.
00:31:51> 00:31:53:	the BA for the building, I'll talk about that.
00:31:54> 00:31:57:	And the other is the Ahupua and that's the relationship
00:31:57> 00:31:58:	to the land.
00:31:58> 00:32:01:	So just as Mackenzie said, we're looking at the site
00:32:01> 00:32:03:	and the building as as part of this.
00:32:04> 00:32:07:	So first for the site itself, you can see here,
00:32:07> 00:32:10:	this is the campus of three buildings on A5 acre
00:32:10> 00:32:10:	site.
00:32:11> 00:32:14:	We're restoring the relationship of land through the Ahupua Ah.
00:32:15> 00:32:20:	It's a water management, ancient Hawaiian water management food production
00:32:20> 00:32:26:	system that produces agropharma for indigenous practices and agroforestry.
00:32:26> 00:32:30:	So we begun the implementation of this of this design
00:32:30> 00:32:33:	practice as the underpinning of this project.

00:32:36> 00:32:40:	Changing slides, there it is here on the site you
00:32:40> 00:32:44:	can see that it supports agricultural practices to the right
00:32:44> 00:32:48:	side of the site and the cultural regeneration is really
00:32:48> 00:32:52:	rooted in all of that, the community engagement and rooted
00:32:52> 00:32:53:	in indigenous wisdom.
00:32:54> 00:32:57:	The building locations are up on the highest part of
00:32:58> 00:33:01:	the site, away from the flooding hazards and tsunami and
00:33:01> 00:33:02:	storm surge.
00:33:03> 00:33:06:	So we're responding to those technical things but also engaging
00:33:06> 00:33:10:	what the community has brought forward through culture and cultural
00:33:10> 00:33:11:	practice.
00:33:11> 00:33:15:	The site design further reduces risk by identifying hazards such
00:33:15> 00:33:16:	as wildfire and earthquakes.
00:33:17> 00:33:20:	Here you can see defensible space and how we're designing
00:33:20> 00:33:22:	around the buildings to keep wildfires away.
00:33:23> 00:33:27:	Very important after the fires in behind on to the
00:33:27> 00:33:28:	the building itself.
00:33:28> 00:33:31:	The main hub, the main resilience hub is based on
00:33:31> 00:33:35:	talk story with many of the elders, specifically with Doctor
00:33:35> 00:33:39:	Tusi who is a cultural leader throughout the Polynesian culture.
00:33:40> 00:33:43:	And we talked about the value of the Baha or
00:33:43> 00:33:47:	the canoe and flipping the canoe over so you can
00:33:47> 00:33:50:	take shelter underneath called Huli.
00:33:50> 00:33:53:	The Baha became the basis of how we engaged culture
00:33:53> 00:33:54:	and design practice.
00:33:55> 00:33:58:	And here you can see this is the rendering of
00:33:58> 00:34:02:	the Koala Loa Community Resilience Hub based on that canoe
00:34:02> 00:34:06:	or the BAA being turned over and harboring underneath with
00:34:06> 00:34:10:	your family, surrounded by your community members during the worst
00:34:10> 00:34:11:	parts of storms.
00:34:13> 00:34:16:	And here is just a snapshot of what that project
00:34:16> 00:34:16:	provides.
00:34:18> 00:34:22:	To answer health security, there's a Health Center and a
00:34:22> 00:34:26:	dialysis program embedded in the project for power security.
00:34:27> 00:34:30:	We have 30 days of stand alone and renewable energy.
00:34:31> 00:34:33:	So this this we can be cut off from the
00:34:33> 00:34:35:	community, can be cut off from the rest of the

00:34:35> 00:34:36:	island for 30 days.
00:34:37> 00:34:40:	Food security it has on site gardening, but also has
00:34:40> 00:34:44:	a program with Hawaii food bank that pre positions food
00:34:44> 00:34:47:	to provide meals for 30 days after disaster.
00:34:47> 00:34:51:	Water security It has water catchment on site as well
00:34:51> 00:34:54:	as a new well has been been is being dug
00:34:54> 00:34:59:	or tanks for pre positioning freshwater to support 1500 people
00:34:59> 00:35:00:	for 30 days.
00:35:01> 00:35:06:	The structure itself meets FEMA 361 guidelines, which will which
00:35:06> 00:35:10:	will resist a category 5 hurricane and tsunami resistant.
00:35:11> 00:35:14:	Because it's located up and above the tsunami level, it
00:35:14> 00:35:18:	also generates jobs, income and supports all of the programs
00:35:18> 00:35:21:	that were listed earlier on in the presentation.
00:35:23> 00:35:25:	In part of this alignment, we've been working with the
00:35:25> 00:35:26:	Department of Energy.
00:35:26> 00:35:30:	The community received an E tip grant working with Sandia
00:35:30> 00:35:34:	Labs to design our entire sustainable off grid operations for
00:35:34> 00:35:38:	30 days leveraging solar, wind, hydrogen and geothermal along with
00:35:38> 00:35:39:	battery backup.
00:35:40> 00:35:43:	This hub is to jump start the community after disaster.
00:35:44> 00:35:46:	Remember, 85% of the housing is going to be damaged
00:35:47> 00:35:48:	in the category one.
00:35:48> 00:35:51:	So how do we jump start the community back online?
00:35:51> 00:35:54:	So the hub will be that anchor for that, for
00:35:54> 00:35:57:	bringing the community back after disaster.
00:35:58> 00:36:00:	So now I'm winding down to talk about where we're
00:36:00> 00:36:00:	at today.
00:36:01> 00:36:04:	So the community relationship with Land is well on the
00:36:04> 00:36:04:	way.
00:36:04> 00:36:06:	The site has been cleared.
00:36:06> 00:36:10:	The environmental assessment and early design has been completed.
00:36:11> 00:36:14:	They're going to be planting native trees over the course
00:36:14> 00:36:15:	of this next year.
00:36:15> 00:36:18:	And then adaptation funding from the state has been secured,
00:36:18> 00:36:22:	as well as pursuing other federal funding for ecological regeneration.
00:36:24> 00:36:27:	As of today, on the weekends, there's farmers markets that
00:36:27> 00:36:29:	take place in the five acre site, bringing in the

00:36:29> 00:36:29:	community.
00:36:29> 00:36:32:	There's a playing field that's used almost on a daily
00:36:32> 00:36:34:	basis and hiking paths that go up and around the
00:36:34> 00:36:34:	site.
00:36:35> 00:36:37:	There are many grants that have been received by the
00:36:37> 00:36:38:	community thus far.
00:36:38> 00:36:41:	And just to be clear, this is a very economically
00:36:41> 00:36:45:	challenged Indigenous community that had almost no money to start
00:36:45> 00:36:47:	this work five years down the line.
00:36:47> 00:36:48:	They're very far along.
00:36:48> 00:36:52:	We have a a FEMA brick technical assistance grant to
00:36:52> 00:36:55:	continue to help us complete the design work.
00:36:55> 00:36:57:	And of course, we're going after another one of those
00:36:57> 00:36:58:	Department of Energy grants.
00:36:59> 00:37:02:	But the good news is, is this community engagement and
00:37:02> 00:37:05:	visibility and voice have brought the state senators on board.
00:37:05> 00:37:10:	This community has received earmarks from the Senate \$5.4 million
00:37:10> 00:37:12:	as of June of this last year.
00:37:13> 00:37:16:	We will start breaking ground on the horizontal infrastructure for
00:37:16> 00:37:18:	the site in very short order.
00:37:18> 00:37:20:	That brings me to a close and I want to
00:37:20> 00:37:21:	leave you with this.
00:37:21> 00:37:24:	The branches grow because the trunk without ancestors would not
00:37:24> 00:37:25:	be there.
00:37:25> 00:37:30:	This is the essence of community engagement, especially with Indigenous
00:37:30> 00:37:34:	communities relying on the the wisdom of of the people
00:37:34> 00:37:36:	who were there.
00:37:36> 00:37:39:	Launch these projects into where they could be and where
00:37:39> 00:37:40:	they will be.
00:37:40> 00:37:41:	Thank you very much.
00:37:45> 00:37:46:	Thank you, Ilya.
00:37:46> 00:37:47:	What an amazing story.
00:37:47> 00:37:50:	It's it's so exciting to see all the momentum that's
00:37:50> 00:37:51:	happening there.
00:37:52> 00:37:53:	So.
00:37:53> 00:37:53:	Thank you.
00:37:54> 00:37:55:	You mentioned this.
00:37:55> 00:37:59:	Certainly being a trusted space is key to the success

00:37:59> 00:38:00:	of a resilience hub.
00:38:01> 00:38:04:	How does a space become trusted by its community, and
00:38:04> 00:38:07:	what role can real estate and other stakeholders play in
00:38:07> 00:38:08:	supporting that?
00:38:09> 00:38:10:	That's a great question.
00:38:10> 00:38:13:	And you know, you know, resilience, I mean, there's a
00:38:13> 00:38:14:	lot of quotes around this.
00:38:14> 00:38:17:	Resilience and adaptation move at the speed of trust.
00:38:17> 00:38:18:	And that is the truth.
00:38:19> 00:38:23:	You saw the first piece about the meeting five years
00:38:23> 00:38:23:	ago.
00:38:24> 00:38:26:	Gaining the trust of the community takes takes a great
00:38:26> 00:38:27:	deal of time.
00:38:27> 00:38:30:	But first and foremost, you you really need to understand
00:38:30> 00:38:31:	two very important things.
00:38:31> 00:38:33:	One, communities understand the plight.
00:38:33> 00:38:40:	They also have many of the resources and solutions for
00:38:40> 00:38:42:	building resilience.
00:38:43> 00:38:47:	You're playing a role of either support or communication of
00:38:47> 00:38:50:	what those are to unlock the funds and push their
00:38:50> 00:38:51:	vision forward.
00:38:51> 00:38:55:	So trust starts with listening, listening and respecting the fact
00:38:56> 00:39:00:	that these communities are very powerful already and what you're
00:39:00> 00:39:03:	doing is translating their goals to funding streams.
00:39:05> 00:39:06:	So that's the way that we've done it.
00:39:06> 00:39:10:	And with, with specifically with real estate, make sure that
00:39:11> 00:39:14:	if you're in the community that you're there for the
00:39:14> 00:39:18:	long term, that they know you're not going to leave.
00:39:18> 00:39:20:	That's the big, big take away.
00:39:20> 00:39:21:	Thanks.
00:39:23> 00:39:23:	Thank you.
00:39:25> 00:39:29:	So we're going to transition into a panel conversation between
00:39:29> 00:39:32:	Ilya and Maria and I for the next 10 minutes
00:39:32> 00:39:32:	or so.
00:39:32> 00:39:35:	And then we'll address some audience questions as well.
00:39:35> 00:39:36:	So keep up voting.
00:39:36> 00:39:39:	If you see something there that you can keep adding
00:39:39> 00:39:40:	questions to the Q&A.
00:39:40> 00:39:43:	And, and if somebody else said something that really resonates
00:39:43> 00:39:45:	with you, please upload it as well so that we

00:39:45> 00:39:47:	can prioritize the questions that are most important to you
00:39:47> 00:39:47:	all.
00:39:49> 00:39:52:	So with that, I'm going to ask a question for
00:39:52> 00:39:52:	both of you.
00:39:53> 00:39:55:	Maria, we'll start with you.
00:39:56> 00:40:01:	What important design consideration should go into the creation of
00:40:02> 00:40:03:	a resilience hub?
00:40:06> 00:40:10:	I would say that's very much sort of like community
00:40:10> 00:40:11:	specific.
00:40:11> 00:40:17:	And however so much of the space has to enable
00:40:17> 00:40:20:	that social cohesion.
00:40:20> 00:40:24:	So like really thinking about like, you know, who are
00:40:24> 00:40:27:	the people gathering in the space?
00:40:28> 00:40:31:	Like, for example, like if you're gonna have seniors, like
00:40:31> 00:40:33:	think about chairs that have like armrests.
00:40:33> 00:40:36:	So like they can have like an easier sort of
00:40:36> 00:40:37:	time like getting up.
00:40:37> 00:40:40:	Or like, if there's gonna be moms with kids, like
00:40:40> 00:40:43:	think about a space that, you know, might be big
00:40:43> 00:40:46:	enough that you can put some floor mats for kids
00:40:46> 00:40:47:	to play.
00:40:48> 00:40:52:	So I think it really depends on your user and
00:40:52> 00:40:53:	your audience.
00:40:54> 00:40:57:	But like, if you we are trying to create sort
00:40:58> 00:41:01:	of a community and be in community, like, think about
00:41:01> 00:41:04:	how you would design A space that is conducive for
00:41:05> 00:41:05:	that.
00:41:05> 00:41:07:	So yeah.
00:41:08> 00:41:08:	Wonderful.
00:41:08> 00:41:11:	Thanks, Maria and Ilia, back to you on this one.
00:41:11> 00:41:15:	So do you, what important design considerations would you think
00:41:15> 00:41:17:	about for Resilience Hub?
00:41:18> 00:41:21:	Yeah, I think it took you through some of the
00:41:21> 00:41:24:	the assessment process from the science side, understanding the design
00:41:24> 00:41:27:	of today for tomorrow and and tomorrow to understand what
00:41:27> 00:41:31:	that looks like and understanding that the short sighted nature
00:41:31> 00:41:33:	of I want to put a Band-Aid on it rather
00:41:33> 00:41:36:	than really looking at what the major surgery looks like.
00:41:36> 00:41:37:	Is, is is important.

00:41:38> 00:41:42:	So in terms of design, that asigned piece presented to
00:41:42> 00:41:46:	So in terms of design, that science piece presented to the community, so they have the ability to weigh in
00:41:46> 00:41:50:	
	on and, and, and bring forward what has to happen
00:41:50> 00:41:52:	there is rather important.
00:41:53> 00:41:56:	And I, I think the other thing about design is,
00:41:56> 00:41:58:	is, is understanding what's not there.
00:41:58> 00:42:01:	What we found in our community is that, that the
00:42:01> 00:42:03:	youth leave because there's no economic opportunity.
00:42:04> 00:42:07:	When they turn 19, they don't, they leave and they
00:42:07> 00:42:10:	don't come back until they're like 38 to raise a
00:42:10> 00:42:10:	family.
00:42:11> 00:42:13:	And that's because there's no jobs.
00:42:13> 00:42:15:	And so when you begin to think about that and
00:42:15> 00:42:17:	you get that information, well, our project has to have
00:42:17> 00:42:18:	vocational training.
00:42:19> 00:42:22:	The vocational training will support jobs, local jobs, so those
00:42:22> 00:42:23:	kids don't leave.
00:42:23> 00:42:26:	So I think when we think about designing a space,
00:42:26> 00:42:27:	there's the technical side.
00:42:27> 00:42:28:	So it withstands these things.
00:42:28> 00:42:30:	It's going to be around a long time and you're
00:42:30> 00:42:31:	designing for tomorrow.
00:42:31> 00:42:33:	And then the other thing is really look at a
00:42:33> 00:42:36:	gap analysis that goes deeply into the issues of your
00:42:36> 00:42:36:	community.
00:42:37> 00:42:39:	So when you're looking at solution sets, it's not putting
00:42:39> 00:42:40:	a Band-Aid on it.
00:42:40> 00:42:43:	It's actually doing severe healing.
00:42:44> 00:42:44:	Thanks.
00:42:46> 00:42:46:	Thanks, Ilya.
00:42:48> 00:42:49:	Here's a question for both of you.
00:42:50> 00:42:54:	What opportunities are there for the private and public
	sectors
00:42:54> 00:42:56:	to collaborate on Resilience Hub creation?
00:42:57> 00:42:59:	I'm not sure if either one of you want to
00:42:59> 00:43:00:	volunteer to go first on that.
00:43:04> 00:43:04:	Sure.
00:43:04> 00:43:05:	I think it.
00:43:05> 00:43:06:	So there's a couple of things.
00:43:06> 00:43:09:	If you really look at the CDRZ zones as well
00:43:09> 00:43:12:	as the Justice 40 zones, there's incredible amount of federal
00:43:12> 00:43:16:	dollars pouring into communities all across the US.

00:43:17> 00:43:20:	Those are aimed at making sustainable, resilient, healthy and equitable
00:43:20> 00:43:21:	communities.
00:43:22> 00:43:26:	The trigger or design that's needed to bring that forward
00:43:26> 00:43:28:	already lies within the community.
00:43:28> 00:43:30:	They, those communities know what they need.
00:43:30> 00:43:34:	So to play the translating role, that's the design community,
00:43:34> 00:43:37:	but to play the role of procurement of the right
00:43:38> 00:43:41:	sites, unlocking that funding and moving it forward as a
00:43:41> 00:43:46:	partnership is a great 3P partnership opportunity with community groups,
00:43:46> 00:43:49:	local government and developers in the private side.
00:43:50> 00:43:53:	That enormous amount of money is, is sitting there.
00:43:53> 00:43:56:	And until these projects get rolling, it's going to keep
00:43:56> 00:43:56:	sitting there.
00:43:56> 00:43:59:	And so I think if you really look at your
00:43:59> 00:44:02:	profile of what you're doing as a business, I the,
00:44:02> 00:44:03:	the question is, why not?
00:44:04> 00:44:07:	And then lastly, insurance is, is no longer insuring a
00:44:07> 00:44:10:	lot of places that have high, high vulnerability and high
00:44:10> 00:44:11:	risk.
00:44:11> 00:44:14:	So part of this process is, is that you're building
00:44:14> 00:44:18:	to a standard that alleviates that issue with insurance.
00:44:18> 00:44:21:	So if you look at the business side, there's a
00:44:21> 00:44:24:	huge ROI on this on the social side, but also
00:44:24> 00:44:27:	on economic and economic benefit to it.
00:44:30> 00:44:30:	Yeah.
00:44:30> 00:44:34:	I would say, yeah, there's a huge opportunity to sort
00:44:34> 00:44:38:	of think of resilience as a, you know, strengthening piece
00:44:38> 00:44:42:	to whether it's like the private or public sector sort
00:44:42> 00:44:43:	of buildings.
00:44:44> 00:44:48:	You know, if you think about sort of grocery stores,
00:44:48> 00:44:51:	for example, in a grocery store losing power and all
00:44:51> 00:44:54:	that food waste that happens if, you know, there were
00:44:54> 00:44:57:	to be without power for a long time, you know,
00:44:57> 00:45:00:	like, what does it mean to design, you know, the
00:45:00> 00:45:02:	future and grocery store?
00:45:02> 00:45:06:	And, you know, again, I'm incredibly fortunate to live in
00:45:06> 00:45:11:	Detroit where there's people who are already thinking about this.
00:45:11> 00:45:15:	And there's a neighborhood grocer that is, you know, has
00:45:15> 00:45:16:	a walk in freezer.
00:45:16> 00:45:19:	And they're thinking about backup power because, you know,

	they
00:45:19> 00:45:21:	don't want that food to go to waste.
00:45:22> 00:45:25:	But not only that, they're thinking about like, OK, like
00:45:26> 00:45:29:	if we're going to have backup freezer, that's going to
00:45:29> 00:45:31:	be, you know, operational backup power.
00:45:32> 00:45:34:	How can we serve the community and have that be
00:45:34> 00:45:37:	a space where people bring containers with their food if
00:45:37> 00:45:38:	they lost power in their house?
00:45:38> 00:45:43:	So I think like there's this hyper community examples, but
00:45:43> 00:45:48:	resilient and maybe it's better conceptualized.
00:45:48> 00:45:49:	It's sort of like that if you lose power and
00:45:49> 00:45:51:	make sure you have some some backup, right?
00:45:51> 00:45:55:	And like as a business, whether you know your community
00:45:55> 00:45:58:	is you know, your customers, like thinking about those things
00:45:58> 00:45:59:	is important.
00:46:00> 00:46:04:	And if you have a a service that's community driven,
00:46:04> 00:46:07:	I think thinking what else could you let layer to
00:46:07> 00:46:12:	serve your customer, your residence and and even more so
00:46:12> 00:46:17:	those residents who are most vulnerable or higher need wonderful.
00:46:17> 00:46:17:	Thank you.
00:46:18> 00:46:21:	So based on your experience, what advice would you give
00:46:21> 00:46:25:	to real estate professionals and developers looking to incorporate resilience
00:46:25> 00:46:26:	hubs into their projects?
00:46:27> 00:46:29:	Are there any common pitfalls to avoid?
00:46:34> 00:46:34:	Pitfalls.
00:46:34> 00:46:36:	You know, it's Go ahead.
00:46:36> 00:46:37:	Go ahead, Marie, you first.
00:46:37> 00:46:41:	No, I, I mean, you know, like very early on
00:46:41> 00:46:44:	to like that side analysis piece.
00:46:44> 00:46:47:	Like if you are thinking about solar as your backup
00:46:47> 00:46:51:	energy source, you know how you design your roof and
00:46:51> 00:46:55:	like which way your building's facing and your utilities, like
00:46:55> 00:46:59:	how much power supply you have to go into, into
00:46:59> 00:47:00:	the site.
00:47:00> 00:47:03:	Like all of those things are considerations that have to
00:47:03> 00:47:06:	come in really early on because you might have a
00:47:06> 00:47:09:	beautiful tree that you thinking about placing your building next
00:47:09> 00:47:12:	to and that might not make your building as favorable
00:47:12> 00:47:14:	to, you know, solar energy.
00:47:15> 00:47:17:	Or you know, maybe the size of your building and

00:47:18> 00:47:20:	your roof and you know, won't allow you to fully
00:47:20> 00:47:23:	power the entire roof and you might have to look
00:47:23> 00:47:25:	at a off site location for additional solar.
00:47:25> 00:47:33:	So I think like thinking about your resilience, energy
	generation
00:47:33> 00:47:35:	is really important.
00:47:35> 00:47:40:	Obviously, we're encouraging everyone to move away from fossil fuels
00:47:40> 00:47:43:	and not have a diesel or natural gas generator.
00:47:43> 00:47:46:	But we know that that is also a piece of
00:47:46> 00:47:47:	resiliency.
00:47:47> 00:47:51:	Like some folks do need and have those generators, but
00:47:51> 00:47:54:	doing that double duty of having that solar system that's
00:47:55> 00:47:58:	like, you know, reducing your energy costs on like your
00:47:58> 00:48:02:	normal days and then picks in with the battery storage
00:48:02> 00:48:04:	when there's a power outage.
00:48:04> 00:48:07:	I think thinking about the benefit of that is really
00:48:07> 00:48:09:	important early on, as early as possible.
00:48:11> 00:48:14:	Yeah, I would, I would add to that just to
00:48:14> 00:48:15:	say your site selection.
00:48:16> 00:48:18:	If you have a site that is already risk adverse,
00:48:18> 00:48:20:	then you're that's half your battle.
00:48:20> 00:48:24:	And then the other thing is multiplicity resilience is, is
00:48:24> 00:48:26:	much about slacking the system.
00:48:26> 00:48:29:	So you have extra, but it also is backup systems.
00:48:29> 00:48:34:	So Maria mentioned, for example, backup power or multiple
00.40.04	ways
00:48:34> 00:48:34:	of input.
00:48:35> 00:48:37:	You should be thinking about that in your in your
00:48:38> 00:48:38:	your project.
00:48:38> 00:48:42:	And sometimes that is the pitfall is that, well, you
00:48:42> 00:48:45:	know, we can afford only this recognize that in your
00:48:46> 00:48:49:	all hazard assessment that the the thin nature of a
00:48:49> 00:48:52:	single system is your vulnerability.
00:48:52> 00:48:55:	And so how do you look long term to make
00:48:55> 00:48:58:	sure that I have a a project that here's where
00:48:58> 00:48:59:	l open.
00:48:59> 00:49:01:	And then in five years, my five year plan is
00:49:01> 00:49:04:	to make sure that I have extra battery backup system
00:49:04> 00:49:07:	than the 10 year plan is something else and something
00:49:07> 00:49:07:	else.
00:49:08> 00:49:10:	So the pitfall is, is that is that, that, that
00:49:10> 00:49:13:	getting a project up and running should be the beginning

00:49:14> 00:49:17:	of a long standing relationship with that project to increase
00:49:17> 00:49:18:	its resilient capacity.
00:49:19> 00:49:20:	If your budget is stressed from the beginning.
00:49:21> 00:49:23:	So in others don't settle for, for, for less.
00:49:24> 00:49:26:	It's it's here's where I'm going to start.
00:49:26> 00:49:29:	And my plan is, is that hear what the improvements
00:49:29> 00:49:30:	are down the road.
00:49:31> 00:49:35:	That's going to save you a lot in the future
00:49:35> 00:49:37:	and avoid avoid interruptions.
00:49:38> 00:49:40:	I think that's an excellent point.
00:49:40> 00:49:42:	And you know, one thing that we do hear from
00:49:42> 00:49:45:	our clean Energy Partners is like please bring us in
00:49:45> 00:49:45:	early.
00:49:46> 00:49:50:	So it's so much easier when they're brought in early
00:49:50> 00:49:51:	and often.
00:49:51> 00:49:54:	I think another piece that you mentioned Ilia, was the,
00:49:55> 00:49:58:	that it's always, you know, resilience is in, in progress.
00:49:58> 00:50:00:	It's not ever done.
00:50:00> 00:50:02:	You don't just build a fancy building that you know,
00:50:02> 00:50:05:	meets everybody's needs and then you don't need to adapt.
00:50:05> 00:50:08:	When we're thinking about these buildings, it's, it's that we're
00:50:08> 00:50:11:	constantly evaluating how they meet the community's needs
	and how
00:50:11> 00:50:12:	they need to shift.
00:50:12> 00:50:15:	And some of that is that, you know, when you're
00:50:15> 00:50:19:	thinking about designing or designing flexible spaces, but that's also
00:50:19> 00:50:22:	just being able to think about how things are are
00:50:22> 00:50:24:	changing with time we've received.
00:50:24> 00:50:26:	So we're gonna switch over to audience questions now.
00:50:27> 00:50:30:	And a question that a lot of you say to
00:50:30> 00:50:34:	upvoted is if a resilience hub is mostly about social
00:50:34> 00:50:38:	connection, how is it different than a Community Center or
00:50:38> 00:50:43:	other social service organizations within with a physical building?
00:50:43> 00:50:45:	So that's a great question.
00:50:45> 00:50:47:	And I think this is probably in part in response
00:50:47> 00:50:49:	to what I was sharing at the beginning about that
00:50:49> 00:50:51:	need to build social connection.
00:50:51> 00:50:55:	I do think there's probably a lot of community centers
00:50:55> 00:50:59:	that are not actually building a social connection or meeting
00:50:59> 00:51:01:	their community needs.

00:51:01> 00:51:04:	So we use that kind of as a standing point
00:51:04> 00:51:07:	of, oh, it's just a Community Center with the power
00:51:07> 00:51:08:	system, but it's not.
00:51:08> 00:51:11:	And so I think a big portion, at least in
00:51:11> 00:51:15:	my understanding of this, is that sometimes cities or or
00:51:15> 00:51:19:	counties start with a building and they'll say, we created
00:51:19> 00:51:22:	this cooling center and nobody goes to it and we
00:51:22> 00:51:24:	don't understand why, right?
00:51:24> 00:51:25:	And that's because they started with the building.
00:51:25> 00:51:28:	And so when you're thinking about that social connection, you
00:51:29> 00:51:32:	can build this gorgeous building, but it doesn't mean anything
00:51:32> 00:51:33:	if people don't go to it.
00:51:34> 00:51:37:	And so when we talk about it, we're really thinking
00:51:37> 00:51:40:	about like, OK, well, people need to go to a
00:51:40> 00:51:41:	place every day.
00:51:41> 00:51:42:	They need to go there as their food pantry.
00:51:42> 00:51:44:	They need to go there as their child care facility,
00:51:45> 00:51:46:	something along those lines.
00:51:46> 00:51:49:	So that when there is a disruption, they go the
00:51:49> 00:51:51:	place that I'm going to go is the Lennox Center
00:51:51> 00:51:53:	or sorry, the AB Ford.
00:51:54> 00:51:56:	So yeah, I don't know if either of you have
00:51:56> 00:51:58:	anything to add on that question as well.
00:52:00> 00:52:04:	Yeah, I think, I think that's exactly it, that like
00:52:04> 00:52:04:	it.
00:52:04> 00:52:06:	It could be like a House of worship.
00:52:06> 00:52:11:	You know, it could be sort of a smaller gathering
00:52:11> 00:52:16:	place that, you know, you're used to going.
00:52:16> 00:52:17:	Maybe it's the library.
00:52:17> 00:52:21:	But I think like we in the city of Detroit
00:52:21> 00:52:25:	are working on a network of hubs of smaller nonprofit
00:52:25> 00:52:28:	organizations that have space that can host.
00:52:30> 00:52:33:	We're setting sort of our own sort of like requirements
00:52:33> 00:52:35:	based on the community that we serve here in the
00:52:35> 00:52:36:	city.
00:52:37> 00:52:41:	And there is, for example, homes in each neighborhood.
00:52:41> 00:52:44:	And there's an organization called Brilliant Detroit.
00:52:45> 00:52:49:	They just received their solar and backup battery storage system
00:52:49> 00:52:52:	and they are able to host a family, you know,
00:52:52> 00:52:55:	and they have, you know, it's, it's a house so
00:52:55> 00:52:59:	that they can have a shower, whatever their needs of

00:52:59> 00:53:02:	the family might be, they're able to host it.
00:53:02> 00:53:03:	And, and that's a resilience hub.
00:53:03> 00:53:07:	And it's not necessarily your typical like warming and cooling
00:53:07> 00:53:10:	center, but it's like resilient in a way that it's
00:53:10> 00:53:13:	going to be available and like a staff are trained.
00:53:13> 00:53:15:	And so we're also working on the training of like,
00:53:16> 00:53:19:	you know, could you point people to other resources or
00:53:19> 00:53:21:	like, do you have a certain level of mental health
00:53:22> 00:53:25:	training so that if there is an emergency, like someone
00:53:25> 00:53:28:	floods or there's a fire, that you're able to respond
00:53:28> 00:53:30:	to that family and that those residents.
00:53:30> 00:53:33:	So I think we're all sort of adapting as we're
00:53:33> 00:53:37:	seeing sort of these shocks and crises kind of like
00:53:37> 00:53:41:	emerge, but I think it's sort of layered to serve
00:53:41> 00:53:43:	the community where you are.
00:53:44> 00:53:48:	Yeah, for for me, yeah, there's there's a difference A
00:53:48> 00:53:52:	a Community Center could be the great basis of a
00:53:52> 00:53:53:	resilience hub.
00:53:53> 00:53:57:	A resilience hub is a near absolute protection cannot fail
00:53:57> 00:54:01:	and jump starts the community after severe shocks and stresses.
00:54:02> 00:54:06:	And that comes from working a lot with FEMA and
00:54:06> 00:54:10:	their guidelines about disaster safety preparedness.
00:54:11> 00:54:14:	And to Maria's points, the the resilience hubs that we
00:54:14> 00:54:17:	work on are usually identified as part of a network
00:54:17> 00:54:20:	that is advancing on the island of Oahu.
00:54:20> 00:54:21:	They're building seven of these.
00:54:21> 00:54:23:	This is the first that will be built.
00:54:23> 00:54:27:	That network is meant to do exactly what Maria highlighted
00:54:27> 00:54:30:	is that in the worst case scenario, this is something
00:54:30> 00:54:33:	that will not fail and support those families in the
00:54:33> 00:54:37:	neighborhood identifying in our case, for example, dialysis machines have
00:54:37> 00:54:40:	to be there because if you lose power, you're on
00:54:40> 00:54:41:	dialysis, you're going to die.
00:54:42> 00:54:43:	That's just what it is.
00:54:43> 00:54:46:	So when you think about a resilience hub, it looks
00:54:46> 00:54:49:	at the absolute do not fail, but responds specifically to
00:54:49> 00:54:50:	those community needs.
00:54:51> 00:54:52:	And it's different for every community.
00:54:53> 00:54:55:	It is, it is, it should be different for every
00:54:55> 00:54:58:	community, but it's also something that is living and

	constantly
00:54:58> 00:54:59:	changing.
00:54:59> 00:55:01:	So that to me is is the base is the
00:55:01> 00:55:02:	main difference.
00:55:03> 00:55:06:	Most of these have to be islandable, meaning they have
00:55:06> 00:55:09:	to operate without external inputs of power and water for
00:55:09> 00:55:10:	a certain amount of time.
00:55:11> 00:55:13:	I did see with Maria's it's 72 hours, 72 hours
00:55:14> 00:55:17:	is the minimum standard from Red Cross and the federal
00:55:17> 00:55:17:	government.
00:55:18> 00:55:20:	So all of these start to adhere to things that
00:55:20> 00:55:22:	community centers do not have to adhere to.
00:55:23> 00:55:25:	So it's easy to take a Community Center and move
00:55:25> 00:55:29:	them that direction, take an existing facility building and a
00:55:29> 00:55:32:	great a great active group and bring them there to
00:55:32> 00:55:33:	meet these guidelines.
00:55:34> 00:55:36:	But it's really hard if that you don't have that
00:55:36> 00:55:39:	social cohesiveness that will make that happen.
00:55:39> 00:55:43:	And then lastly, who runs these facilities is really important.
00:55:43> 00:55:47:	So that community group, whether it's Community Center, faith-based group,
00:55:47> 00:55:50:	super important because city budgets are so strained, the city
00:55:50> 00:55:53:	is not going to run these and something that is
00:55:53> 00:55:56:	maintained on a daily basis, daily use, daily knowledge will
00:55:56> 00:55:57:	always function.
00:55:57> 00:56:00:	If you leave it there as a dusty building that
00:56:00> 00:56:02:	you unlock the door during disaster, it's going to fail.
00:56:03> 00:56:06:	So I I love the question because yes, it's a
00:56:06> 00:56:07:	Community Center.
00:56:07> 00:56:09:	And what must it be?
00:56:11> 00:56:12:	I think that's a great point.
00:56:13> 00:56:16:	And I would just add that, you know, one of
00:56:16> 00:56:19:	the things that we've heard a lot from our, our
00:56:19> 00:56:23:	partners on Maui was that frequently when a disruption occurs,
00:56:23> 00:56:27:	what happens is an American Red Cross and other entities
00:56:27> 00:56:30:	come in and they start operating the facilities.
00:56:30> 00:56:33:	And then when people show up to their neighborhood Community
00:56:33> 00:56:36:	Center, resilience hub, they're seeing strangers, right?
00:56:37> 00:56:40:	And so it's so, so important.
00:56:40> 00:56:42:	And this is part of why you do that work

00:56:42> 00:56:45:	before disruptions that the people see friendly faces that they
00:56:45> 00:56:45:	know.
00:56:45> 00:56:48:	And this there's, you'll hear us talk a lot about
00:56:48> 00:56:53:	the importance of mental health programming every day during disruptions
00:56:53> 00:56:54:	and also during recovery.
00:56:54> 00:56:58:	But we've really seen that in Maui in particular, that
00:56:58> 00:57:01:	doing that work to make sure that the front desk
00:57:01> 00:57:05:	folks are your neighbors and that they aren't strangers from
00:57:05> 00:57:08:	off the island or from out of state, that that's
00:57:08> 00:57:09:	really important as well.
00:57:10> 00:57:14:	Maria, we received a question about what the programmatic components
00:57:14> 00:57:17:	of your building are as well as the size.
00:57:20> 00:57:20:	Yes.
00:57:20> 00:57:25:	So it is 8600 square feet.
00:57:26> 00:57:32:	It contains two meeting rooms, one large multi purpose room,
00:57:32> 00:57:36:	a classroom, kitchen, sort of that we call it the
00:57:36> 00:57:40:	lab, a small library area and the reception.
00:57:41> 00:57:45:	So really it's it's a small ish building for
00:57:45> 00:57:49:	us, for some of our community centers, but it definitely
00:57:49> 00:57:52:	packs a lot of functions and I'm happy to put
00:57:52> 00:57:54:	in the chat too.
00:57:54> 00:57:55:	So you can live as part of the recording.
00:57:56> 00:57:57:	Wonderful.
00:57:57> 00:57:57:	Thank you.
00:57:58> 00:58:00:	And we did receive, I know that you all touched
00:58:00> 00:58:03:	on this a little bit earlier, but what the monetary
00:58:03> 00:58:06:	incentives are to real estate developers to developing resilience hubs.
00:58:06> 00:58:09:	And I will just start by saying, I know we're
00:58:09> 00:58:11:	in our last minute or so, but one of the
00:58:11> 00:58:14:	things USDN has done over the last several years is
00:58:14> 00:58:18:	to work with the federal government to explain what resilience
00:58:18> 00:58:21:	hubs are so that when they are releasing grant funding
00:58:21> 00:58:25:	and federal funding and appropriations that they can be focused
00:58:25> 00:58:27:	on resilience hub construction.
00:58:27> 00:58:30:	So there are so many federal dollars going into these
00:58:30> 00:58:31:	projects right now.
00:58:32> 00:58:33:	To either of you have anything to add on that
00:58:33> 00:58:34:	subject?

00:58:35> 00:58:39:	No, just I've been working with USDN specifically for this
00:58:39> 00:58:41:	kind of work and unlocking that funding.
00:58:42> 00:58:43:	So that's a great resource.
00:58:44> 00:58:47:	And yeah, there's more money out there than you can
00:58:47> 00:58:49:	possibly imagine for this work.
00:58:49> 00:58:52:	It does take a good team of grant writers and
00:58:52> 00:58:55:	working with USDN and others will give you a leg
00:58:55> 00:58:56:	up to do that.
00:58:56> 00:58:59:	So I'm just giving you a shout out because it's
00:58:59> 00:59:00:	been been great.
00:59:00> 00:59:01:	Thanks.
00:59:01> 00:59:02:	We appreciate that.
00:59:02> 00:59:03:	And we, I have to echo, I've heard that from
00:59:03> 00:59:06:	folks who are working on their resilience hubs and they've
00:59:06> 00:59:07:	been historically community centers.
00:59:07> 00:59:09:	And they said in the time we've been trying to
00:59:09> 00:59:12:	raise money for the last 20 years, we've raised more
00:59:12> 00:59:14:	money in the last two to three years when we've
00:59:14> 00:59:16:	been thinking about ourselves as a resilience hub than we
00:59:16> 00:59:17:	did in the prior 20.
00:59:18> 00:59:21:	So there are many resources out there with that.
00:59:21> 00:59:23:	We are at the hour.
00:59:23> 00:59:26:	Thank you all so much for coming and thank you
00:59:26> 00:59:28:	to Maria and Ilya for sharing your experience and your
00:59:28> 00:59:29:	expertise on this.
00:59:30> 00:59:32:	We will be sending out the recording and slides in
00:59:32> 00:59:35:	the next few days and we hope everyone has a
00:59:35> 00:59:36:	wonderful rest of your day.

This video transcript has been machine-generated, so it may not be accurate. It is for personal use only. Reproduction or use without written permission is prohibited. If you have a correction or for permission inquiries, please contact [email protected].