

Event Session

Keynote Diversity The Public Private Partnership Where Everybody Wins

Date: July 29, 2022

00:00:00> 00:00:04:	Hopefully get you guys out of here and enjoying our
00:00:04> 00:00:07:	fine city a little bit sooner or on to your
00:00:07> 00:00:12:	next destination. So our next speaker is going to talk
00:00:12> 00:00:17:	about public private partnerships where everybody wins. So I'm excited
00:00:17> 00:00:23:	to introduce Nicole Cober, Esquire and principal managing partner of
00:00:23> 00:00:28:	Coburg Johnson and Romney, and founder of Beau Collective, an
00:00:28> 00:00:30:	organization of the top.
00:00:30> 00:00:34:	Nations Top 50 black women small business owners who collaborate
00:00:34> 00:00:38:	on numerous initiatives. Nick is an executive coach and business
00:00:38> 00:00:43:	strategist and a presidential appointee to the nation's national Women's
00:00:43> 00:00:48:	Business Council. Nick will share her expertise and private Public
00:00:43> 00:00:48: 00:00:48> 00:00:51:	·
	Public
00:00:48> 00:00:51:	Public Partnerships and what kind of value they can bring to
00:00:48> 00:00:51: 00:00:51> 00:00:54:	Public Partnerships and what kind of value they can bring to the communities. So let's welcome Nicole.
00:00:48> 00:00:51: 00:00:51> 00:00:54: 00:01:06> 00:01:11:	Public Partnerships and what kind of value they can bring to the communities. So let's welcome Nicole. All right. All right. Good morning, everyone. I
00:00:48> 00:00:51: 00:00:51> 00:00:54: 00:01:06> 00:01:11: 00:01:11> 00:01:14:	Public Partnerships and what kind of value they can bring to the communities. So let's welcome Nicole. All right. All right. Good morning, everyone. I I first of all, I want to thank you all
00:00:48> 00:00:51: 00:00:51> 00:00:54: 00:01:06> 00:01:11: 00:01:11> 00:01:14: 00:01:14> 00:01:18:	Public Partnerships and what kind of value they can bring to the communities. So let's welcome Nicole. All right. All right. Good morning, everyone. I I first of all, I want to thank you all for the opportunity to come and speak. We got girl
00:00:48> 00:00:51: 00:00:51> 00:00:54: 00:01:06> 00:01:11: 00:01:11> 00:01:14: 00:01:14> 00:01:18: 00:01:18> 00:01:22:	Public Partnerships and what kind of value they can bring to the communities. So let's welcome Nicole. All right. All right. Good morning, everyone. I I first of all, I want to thank you all for the opportunity to come and speak. We got girl power in the room. We definitely have our allies, and
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00:01:48> 00:01:53:	real estate development company that has a crown jewel of
00:01:53> 00:01:58:	public, private partnership that really has revitalized the
00:01:58> 00:02:02:	community. Alright, so first of all, I have been an attorney.
00:02:02> 00:02:06:	I have worked my way into this room in a
00:02:06> 00:02:10:	very unconventional way. I have been an attorney and I
00:02:10> 00:02:16:	focus on small business consulting. I look at businesses
	holistically
00:02:16> 00:02:20:	and see how they can be a part of the
00:02:20> 00:02:25:	program, how they can be a part of revitalized communities
00:02:25> 00:02:28:	that we develop. We started our firm.
00:02:28> 00:02:29:	I see. Let's see.
00:02:32> 00:02:37:	Alright, we started our firm Cobra, Johnson and Romney real
00:02:37> 00:02:43:	real estate development incorporated in about 2015. And listen, I
00:02:43> 00:02:47:	think that it is a a blend that is very
00:02:47> 00:02:51:	helpful when you have a different lens. So our mission
00:02:52> 00:02:58:	is creating the experience of home creating and bringing inspiration
00:02:58> 00:03:02:	and comfort to people who live and work in the
00:03:02> 00:03:03:	environment.
00:03:03> 00:03:08:	I am the principal managing partner, woman owned Black, Black
00:03:08> 00:03:12:	as long as I can remember and very, very silly,
00:03:12> 00:03:16:	but but it does. Diversity is not just something we
00:03:16> 00:03:20:	talk about when you have a different lens, when you
00:03:20> 00:03:25:	have a different perspective. It's a unique opportunity and I
00:03:25> 00:03:28:	want to give you guys a case study. We have
00:03:29> 00:03:33:	done a development in. We're based out of Washington DC.
00:03:33> 00:03:36:	And there is a community.
00:03:37> 00:03:43:	In Maryland, just outside of the nation's capital called Suitland,
00:03:44> 00:03:48:	MD, and if anyone is familiar with the DMV area,
00:03:48> 00:03:53:	you know that it is greatly polarized by race racial.
00:03:55> 00:04:00:	In terms of how the cities look, alright, Maryland is
00:04:00> 00:04:04:	a great example and I'll give you just just a
00:04:04> 00:04:09:	bit about that. So according to Redfin, homes in primarily
00:04:09> 00:04:15:	African American neighborhoods are worth nearly \$50,000 less than they
00:04:15> 00:04:21:	are comparable white neighborhoods. Black families have less equity with
00:04:22> 00:04:25:	median home equity values of 89,000.
00:04:25> 00:04:31:	Compared to 113,000 median homes in white neighborhoods. And in

00:04:32> 00:04:37:	2021, these homes were undervalued by \$55,000. So I want
00:04:37> 00:04:43:	you all to think about Maryland. We work in Prince
00:04:43> 00:04:50:	Georges County, which is a predominantly African American county, all
00:04:50> 00:04:55:	right? This project that we worked on for the last
00:04:55> 00:04:56:	seven years.
00:04:57> 00:05:01:	Has actually been an opportunity for over 20 years that
00:05:02> 00:05:06:	would start and stop, start and stop. Could not get
00:05:06> 00:05:10:	any traction. But let me tell you about what this
00:05:10> 00:05:16:	particular community looked like prior to our public private partnership,
00:05:16> 00:05:20:	all right, again talking about its value.
00:05:20> 00:05:26:	The median, or the market rate housing in town square
00:05:26> 00:05:31:	was a 321,000. But if you go right to Montgomery
00:05:31> 00:05:36:	County, which is about 20 miles away but Bethesda, MD,
00:05:36> 00:05:41:	Rockville, MD, you take a similar home and it's one
00:05:41> 00:05:47:	point, and it's value is \$1.2 million, and in Rockville
00:05:47> 00:05:52:	it's 675,000, according to the US Census Suitland.
00:05:52> 00:05:56:	Population is 85% black.
00:05:57> 00:06:04:	Wow. Bethesda and Rockville. You have only four percent 4.5%
00:06:04> 00:06:08:	black and 77% white. Rockville is.
00:06:09> 00:06:15:	56% black and 11% white. Alright. So these inequities obviously
00:06:15> 00:06:18:	do a couple of things that are are on its
00:06:18> 00:06:23:	face and equitable is that it really does increase the
00:06:23> 00:06:27:	racial wealth gap. All right. And so one of the
00:06:27> 00:06:31:	things my partner and I wanted to do was see
00:06:31> 00:06:36:	how as developers we could look at this community and
00:06:36> 00:06:40:	see opportunities where others did not see.
00:06:40> 00:06:43:	Now I will tell you where we this is a
00:06:43> 00:06:48:	mixed-use project that we've done over the last seven years.
00:06:48> 00:06:52:	One thing that I do want to share is that.
00:06:53> 00:06:58:	This community, the streets that we have replaced, they were
00:06:58> 00:07:03:	the, they were the highest crime communities in all of
00:07:03> 00:07:06:	Maryland, all right? And so.
00:07:06> 00:07:09:	If you as a developer or you as a community,
00:07:10> 00:07:14:	a person that's talking about and thinking about revitalization, those
00:07:14> 00:07:17:	are some things that maybe on its face you are
00:07:17> 00:07:20:	going to say stop, do not pass, go, do not
00:07:20> 00:07:24:	collect \$200.00. But you have to have a little bit
00:07:24> 00:07:27:	of vision, a little bit of trust and a little

00:07:27> 00:07:30:	bit of intellect to see beyond that and see where
00:07:30> 00:07:34:	the potential is. And I think that that's where having
00:07:34> 00:07:36:	diversity, diverse voices that CB.
00:07:36> 00:07:39:	And what is there is going to be valuable.
00:07:40> 00:07:44:	All right, so over the last seven years, what is
00:07:44> 00:07:47:	Town Square? What has it become?
00:07:47> 00:07:52:	All right. It is a / 1.9 million square foot
00:07:52> 00:08:02:	mixed-use residential housing that includes single family attached homes, multifamily
00:08:02> 00:08:09:	apartments, senior apartment homes. We have over 150,000 feet of
00:08:09> 00:08:14:	retail and commercial space. We have a site for 120
00:08:14> 00:08:17:	room select service hotel.
00:08:18> 00:08:21:	And we have a plan to put a steam center
00:08:21> 00:08:24:	there. How do you go from one extreme to the
00:08:24> 00:08:28:	next? Right? And only seven years. It really is, again,
00:08:29> 00:08:33:	a great example of a public private partnership. And I
00:08:33> 00:08:36:	want to go through the four parts of this. You
00:08:36> 00:08:41:	have the public sector, you have the private sector, you
00:08:41> 00:08:46:	have the Community itself, and then you have the developers.
00:08:46> 00:08:48:	All right. And who was our?
00 00 40 > 00 00 50	A northern on the mublic contentials
00:08:48> 00:08:52:	A partner on the public sector side.
00:08:48> 00:08:52: 00:08:53> 00:08:58:	So we about, I guess eight years ago, um.
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00:08:53> 00:08:58:	So we about, I guess eight years ago, um.
00:08:53> 00:08:58: 00:08:58> 00:09:02:	So we about, I guess eight years ago, um. We did it just on relationships. We asked the redevelopment
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00:09:59> 00:10:03:	We've worked with them over 20 years and brought them
00:10:03> 00:10:07:	into this deal, which is over a \$600 million redevelopment
00:10:07> 00:10:11:	project. So again, being from a diverse lens, seeing that
00:10:11> 00:10:16:	community in a different way, right, being able to shape
00:10:16> 00:10:20:	a narrative that was not one that was exclusively looking
00:10:20> 00:10:25:	at the liabilities, but looking at the opportunities and assets
00:10:25> 00:10:26:	as well.
00:10:28> 00:10:34:	The private sector obviously benefited from this too. So again
00:10:34> 00:10:38:	I, I think that what CJR experience, our track record
00:10:38> 00:10:42:	over 20 years both in the legal and the real
00:10:42> 00:10:47:	estate community, it really did benefit because we were able
00:10:47> 00:10:51:	to say, hey guys, trust us, look, look at, look
00:10:51> 00:10:55:	beyond what is there and bring in some, bring in
00:10:55> 00:10:58:	some novelty. Now I mentioned to you.
00:10:58> 00:11:02:	About Montgomery County, so the the products that you
00:11:03> 00:11:07:	see the townhouse products that you see were Ryan Holmes
00:11:07> 00:11:12:	products and again those houses went for those townhouses went
00:11:13> 00:11:18:	for about 800,000. When they when they started this community
00:11:18> 00:11:22:	we advocated with Ryan homes to say, look what type
00:11:22> 00:11:27:	of product can we build that's equal quality, that's equal
00:11:27> 00:11:28:	in terms of.
00:11:28> 00:11:33:	Of visually aesthetic, but keeping the price points down. How
00:11:33> 00:11:37:	could we do that? And we were successful to having
00:11:38> 00:11:42:	these townhouses started at \$300,000. And let me tell you
00:11:42> 00:11:46:	how did Ryan Holmes benefit from it? It was the
00:11:46> 00:11:52:	fastest selling townhouse community that they had in the nation.
00:11:52> 00:11:57:	And so that is a quintessential example of how communities
00:11:57> 00:11:58:	that have been.
00:11:58> 00:12:04:	Overlooked communities where there hasn't been any trust that's been
00:12:04> 00:12:10:	established, communities where you're labeling what you think that community
00:12:10> 00:12:14:	needs or wants. You really have the the ability to
00:12:14> 00:12:19:	go in with great partnerships to get beyond the stereotypes,
00:12:19> 00:12:23:	to get beyond the limitations and to see value. And
00:12:23> 00:12:27:	now we have Ryan Holmes being a partner for us,
00:12:27> 00:12:29:	not only in other.
00:12:29> 00:12:34:	Developments that we're doing in Maryland, but we're going
00:12:34> 00:12:39:	beyond and looking in rural neighborhoods and rural communities too. West

00:12:39> 00:12:43:	Virginia, this is a great model, just not a urban
00:12:43> 00:12:45:	area but also rule as well.
00:12:48> 00:12:52:	And I think the biggest piece, these are actual residents
00:12:52> 00:12:57:	within our community. You know, I talked about this project
00:12:57> 00:13:01:	over that lasting over 20 years. There had been so
00:13:01> 00:13:05:	many misfires and there had been so many people that
00:13:05> 00:13:09:	had been disappointed to say you're just a developer, you're
00:13:09> 00:13:13:	going to come in here, you're going to leave the
00:13:13> 00:13:16:	community out of it. That was not the case. We
00:13:16> 00:13:19:	really wanted to hear their voice.
00:13:19> 00:13:23:	And we made a promise to them that they would
00:13:23> 00:13:27:	be able to benefit and not be left behind #1.
00:13:27> 00:13:30:	So you do have this community is right next to
00:13:30> 00:13:35:	Suitland Elementary School. And we're so proud that we were
00:13:35> 00:13:40:	able to keep the rates, market rate housing so that
00:13:40> 00:13:44:	they were able to purchase their first homes as teachers.
00:13:44> 00:13:49:	And now two years later, they're experiencing the benefit.
00:13:49> 00:13:53:	Of having \$100,000 in equity.
00:13:54> 00:13:57:	And that's something that we don't talk about. And I
00:13:57> 00:14:01:	heard earlier, we're talking about taxes. Nothing is perfect. We
00:14:01> 00:14:04:	do have to have solutions, but that's a story that
00:14:04> 00:14:08:	we should all be proud of when we're talking about
00:14:08> 00:14:11:	how can the hard working, the missing middle, how can
00:14:11> 00:14:15:	they afford. A lot of the opportunities are in these
00:14:15> 00:14:19:	communities that have been overlooked, that there have been, we
00:14:19> 00:14:23:	haven't built trust by the developers, by the private sector,
00:14:23> 00:14:24:	by the public sector.
00:14:24> 00:14:27:	To come in and say, what can we all do
00:14:27> 00:14:31:	instead of going in and looking through our own lens,
00:14:31> 00:14:35:	how can we do something where we're brokering an opportunity
00:14:35> 00:14:39:	for everybody that's at the table? And I look down
00:14:39> 00:14:42:	and I see each one of these individuals. They all
00:14:42> 00:14:46:	took a chance. They all came together and said, look,
00:14:46> 00:14:50:	they are buying into this. They see the resources that
00:14:50> 00:14:54:	have come in and they're taking pride in their community.
00:14:54> 00:14:58:	I'll give us another small example. So you know, these
00:14:58> 00:15:04:	neighborhoods, these streets that used to have murders taking place,
00:15:04> 00:15:08:	you now have kids playing. Not only are they playing,

00:15:08> 00:15:13:	we've also started an internship program with young men ages
00:15:13> 00:15:18:	12 to 15. They're going around cleaning the community that
00:15:18> 00:15:22:	their parents have purchased in. They're also learning how a
00:15:22> 00:15:24:	real estate development.
00:15:24> 00:15:28:	Deal takes place. They're learning what architecture and what elements
00:15:28> 00:15:32:	come in and place. They're learning about engineering they're learning
00:15:32> 00:15:33:	about.
00:15:34> 00:15:39:	The legal aspects of Community development, and I think that's
00:15:39> 00:15:42:	another thing, that we need to look to our youth
00:15:43> 00:15:46:	and bring them into the process at an earlier age
00:15:46> 00:15:51:	so they can be community participants as well as developers.
00:15:53> 00:15:57:	And then I just want to wrap by saying, you
00:15:57> 00:16:01:	know, what were some of the key things that, you
00:16:01> 00:16:07:	know, being an African American developer, what types of partnerships
00:16:07> 00:16:11:	did we make, what types of solutions did we bring
00:16:11> 00:16:15:	that maybe others didn't see? And the first one I
00:16:15> 00:16:20:	think is huge, where we talked about advocating for free
00:16:20> 00:16:24:	for fair appraisal. I know that my husband.
00:16:24> 00:16:29:	And business partner worked with the Redevelopment authority and they
00:16:29> 00:16:34:	went in front of the appraisal board together. So black
00:16:34> 00:16:38:	man and a white man coming together and saying this
00:16:38> 00:16:39:	community has been.
00:16:41> 00:16:45:	Basically have a bias and their appraisal rates have been
00:16:45> 00:16:48:	suppressed. That was a true partnership going in and saying
00:16:49> 00:16:53:	the government and the private sector coming together and really
00:16:53> 00:16:58:	holding their appraisal board, the appraisal community accountable because you
00:16:58> 00:17:01:	do need fairness there so that these families that are
00:17:02> 00:17:05:	are there, that are coming in, that are staying in
00:17:05> 00:17:09:	the Community, they're not being discriminated against. And I think
00:17:09> 00:17:11:	that that was a huge.
00:17:11> 00:17:15:	A part of and parcel of this, the success here.
00:17:16> 00:17:21:	I also think that you know the vision, envisioning the
00:17:21> 00:17:25:	value, all of you all are here because you see
00:17:25> 00:17:31:	development, you see your participation in building
	something that doesn't

00:17:31> 00:17:36:	exist or revitalizing something that you can't that that doesn't
00:17:36> 00:17:41:	exist, right, or improving upon something that does. And I
00:17:41> 00:17:45:	think that that vision and those of having vision with
00:17:46> 00:17:47:	like minded partners.
00:17:47> 00:17:51:	That is a true success, and I think that's something
00:17:51> 00:17:56:	that definitely happened here in Suitland. We have family members
00:17:56> 00:18:00:	that have been here for generations. And so there's also
00:18:00> 00:18:03:	an aspect of of trust, right, that when you are
00:18:03> 00:18:06:	from the community, you're going to get a bit more
00:18:06> 00:18:10:	goodwill. So instead of just being an outsider coming in
00:18:10> 00:18:15:	and looking at making the numbers work exclusively, we want
00:18:15> 00:18:18:	to make the homes work. We want to make the
00:18:18> 00:18:18:	communities.
00:18:19> 00:18:23:	We want to make the children the educational system that's
00:18:24> 00:18:27:	right there. We want all of those things to be
00:18:27> 00:18:31:	collaborative and I think when we when we look.
00:18:31> 00:18:35:	At our own values, they are not, they are not
00:18:35> 00:18:39:	different because of our race or our gender. Our packages
00:18:39> 00:18:43:	are different, but and our vision is our lens and
00:18:43> 00:18:47:	perspective is different, but our values are the same. And
00:18:47> 00:18:51:	so I really do appreciate everyone being in this room,
00:18:51> 00:18:56:	wanting to figure out how can we make more relationships
00:18:56> 00:19:00:	happen, how can we make more community and networks. I,
00:19:00> 00:19:02:	I will, I heard someone say.
00:19:02> 00:19:06:	Earlier that, you know, the old boys network works well.
00:19:06> 00:19:10:	This is the the girl's network, right? As an aside,
00:19:10> 00:19:14:	I did look to create a community of business owners
00:19:14> 00:19:20:	called the Beau Collective, black owner and Women's Collective. I'm
00:19:20> 00:19:23:	very proud of that for the reason that women, we
00:19:24> 00:19:28:	really do collaborate. We really do. That is the heart
00:19:28> 00:19:32:	of who we are. We share information when we're given
00:19:32> 00:19:33:	an opportunity.
00:19:33> 00:19:37:	And so I think that, guess what, we continue to
00:19:37> 00:19:41:	do this and we continue to bring our allies together.
00:19:41> 00:19:45:	And you know, these rooms are a little challenging the
00:19:45> 00:19:49:	the rooms that maybe we're not invited into pushing the
00:19:49> 00:19:54:	door down, making those relationships feeling comfortable that if you
00:19:54> 00:19:58:	have a lens, it's going to not only benefit you,
00:19:58> 00:20:02:	but it's also going to benefit the people that may

00:20:02> 00:20:04:	not see what you see.
00:20:04> 00:20:04:	As well.
00:20:05> 00:20:08:	And then I would just say this final piece and
00:20:09> 00:20:12:	then I'll show you a video of the community and
00:20:12> 00:20:15:	show and answer any questions that you all have.
00:20:16> 00:20:21:	You know, continuing to keep underserved communities
	without equity, it
00:20:21> 00:20:25:	does not help the country or our communities at all
00:20:25> 00:20:29:	to keep it so divided. So I think showing this
00:20:29> 00:20:33:	where not only was the public sector helped, but they
00:20:33> 00:20:37:	improved land, they improved their tax base. You also have,
00:20:37> 00:20:41:	I told you the private sector, how they have benefited
00:20:41> 00:20:46:	there and the Community they are benefiting so, but giving
00:20:46> 00:20:46:	that.
00:20:46> 00:20:50:	That equity to the community, giving it back in a
00:20:50> 00:20:54:	helpful and positive way that they can be proud of.
00:20:54> 00:20:59:	I think that's the quintessential goal of a public private
00:20:59> 00:21:03:	partnership is something that where everyone is winning and not
00:21:03> 00:21:08:	one party walks away with everything, but everyone can feel
00:21:08> 00:21:12:	proud together. So if we can play the video, I
00:21:12> 00:21:15:	just want you to see it in real time. What
00:21:15> 00:21:17:	what we are so proud of.
00:21:17> 00:21:18:	I'm happy to answer any questions.
00:21:21> 00:21:23:	Oops, how we do that?
00:21:24> 00:21:25:	Isn't that OK?
00:21:26> 00:21:27:	Well.
00:21:29> 00:21:30:	Huh?
00:21:31> 00:21:32:	There's OK nobody.
00:21:34> 00:21:34:	OK.
00:21:37> 00:21:40:	That's fine. OK, so huh, no, we don't have the.
00:21:40> 00:21:44:	We don't have the video. That's OK. But hopefully I've
00:21:44> 00:21:48:	given you all just my experience on what a public
00:21:48> 00:21:52:	private partnership can work like in true time. I do
00:21:52> 00:21:56:	have my partner here if you have any specific questions
00:21:56> 00:21:58:	about the project.
00:22:02> 00:22:04:	Thank you so much for being here and that project
00:22:05> 00:22:08:	seems very impressive. I wanted to know if you could
00:22:08> 00:22:11:	go back to the original slide where it shows kind
00:22:11> 00:22:13:	of the breakdown of all the uses in the space.
00:22:13> 00:22:16:	And I wanted to know #1 how many acres was
00:22:16> 00:22:17:	the original property?
	3······ F···F···· 7··

00:22:23> 00:22:24:	OK.
00:22:25> 00:22:28:	1.9 square feet.
00:22:29> 00:22:30:	Oh, you said that.
00:22:30> 00:22:31:	It's the.
00:22:32> 00:22:36:	The total acreage was an assemblage of 34 acres.
00:22:36> 00:22:36:	OK.
00:22:36> 00:22:41:	OK. And it makes up 14 city blocks.
00:22:41> 00:22:44:	OK, awesome. So on the Far East side here in
00:22:44> 00:22:47:	Indianapolis, we have a former apartment complex. It is the
00:22:47> 00:22:51:	oak tree former apartment complex that was demoed. So it's
00:22:51> 00:22:54:	a vacant lot and the community is trying to figure
00:22:55> 00:22:58:	out, you know, what's going to go on that site.
00:22:58> 00:23:02:	There was there's another like condominium behind it that has
00:23:02> 00:23:02:	a bunch of.
00:23:02> 00:23:06:	Individual users. And then there's a charge across the street
00:23:06> 00:23:09:	and a gas station and things like that. So as
00:23:09> 00:23:12:	I've seen this project, it really made me think of
00:23:12> 00:23:16:	like, you know, the possibilities that we could have for
00:23:16> 00:23:19:	the space because one of the things that we really
00:23:19> 00:23:23:	need is affordable homeownership opportunities, retail options as well as
00:23:23> 00:23:26:	green space. And it'll be the purple line, which is
00:23:27> 00:23:30:	our new BRT transit line, will go down this particular
00:23:30> 00:23:33:	St so I just wanted to know, like what advice
00:23:33> 00:23:33:	you.
00:23:33> 00:23:37:	Might have in regards to just the Community galvanizing together
00:23:37> 00:23:39:	to talk about what they'd like to see for this
00:23:39> 00:23:42:	particular space and how to kind of push that plan
00:23:42> 00:23:42:	forward.
00:23:42> 00:23:46:	Oh, that's great. So I that would be my background
00:23:46> 00:23:51:	too. Just in terms of being the galvanizer, we've done
00:23:51> 00:23:55:	a lot, you know, over 7 years prior to, well,
00:23:55> 00:23:59:	I'll say this, there are two phases, the phase before
00:23:59> 00:24:03:	the project exists and after and really.
00:24:03> 00:24:09:	Finding out who the Community Association chairs are, maybe doing
00:24:09> 00:24:14:	a slight roundtable just to see, you know what their
00:24:14> 00:24:20:	thoughts are. So organizing and then incorporating them along the
00:24:20> 00:24:25:	way, #1, #2, social media, you know, creating something in
00:24:25> 00:24:30:	your community, getting getting them to sign up. I think

00:22:23 --> 00:22:24:

OK.

00:24:30> 00:24:33:	that that is another positive way.
00:24:33> 00:24:39:	They're just channeling the energy, getting the thoughts
	behind it.
00:24:39> 00:24:43:	I would also say that if you have a redevelopment
00:24:43> 00:24:47:	authority, you you don't. OK, all right, no, no problem.
00:24:48> 00:24:52:	But maybe there are some municipalities, if not there, but
00:24:52> 00:24:57:	for for land, land use something just where they can
00:24:57> 00:25:01:	partner or collaborate with you as a community leader, as
00:25:01> 00:25:03:	the developer to give you.
00:25:03> 00:25:07:	And resources and support with their with what they have.
00:25:11> 00:25:13:	So just one follow up question. How do we go
00:25:13> 00:25:16:	about attracting the right investors to that property? Because the
00:25:16> 00:25:19:	concern is that there's a lot of things that are
00:25:19> 00:25:22:	happening in the Community now, the demographics very similar to
00:25:22> 00:25:26:	the neighborhood that you mentioned in in Maryland. And
	we're
00:25:26> 00:25:29:	really concerned about property values skyrocketing, things
	coming in the
00:25:29> 00:25:32:	area that the people who currently live there won't be
00:25:32> 00:25:35:	able to afford or utilize. And I know you talked
00:25:35> 00:25:37:	about Ryan homes and how so how would you really
00:25:37> 00:25:40:	work to massage those those relationships to get the right
00:25:41> 00:25:41:	developers?
00:25:41> 00:25:43:	That's that's a that's a good question.
00:25:43> 00:25:46:	Harold, do you have thoughts on that and then I'll,
00:25:46> 00:25:47:	
	I'll follow up.
00:25:54> 00:25:58:	So one of the I'm looking at you, I'm looking
00:25:58> 00:26:01:	at everybody else. So, so I think one of the
00:26:01> 00:26:05:	most important aspect of this and and I'll jump back
00:26:05> 00:26:08:	to that other question. I'm sure that there is a
00:26:08> 00:26:13:	planning department too and you know, you know community can
00:26:13> 00:26:17:	start there too with the planning department looking at what
00:26:17> 00:26:19:	the master plan has said.
00:26:19> 00:26:23:	Or the sector plan for that community and I, you
00:26:23> 00:26:28:	know and I share this with especially in minority communities
00:26:29> 00:26:33:	alright to not be afraid, especially black community, not be
00:26:34> 00:26:38:	afraid of, of, you know the word increased value you
00:26:38> 00:26:39:	know it is.
00:26:40> 00:26:44:	What we try to do is recognize that there are
00:26:44> 00:26:46:	working families.
00.20. 77 / 00.20.40.	working fairilles.

00:26:47> 00:26:52:	And that they had an affordable level. In this case,
00:26:52> 00:26:55:	we looked at 80% of AMI up to 120% of
00:26:55> 00:26:59:	AMI because we had some families that you know made
00:26:59> 00:27:04:	that but they could not afford in Washington DC, you
00:27:04> 00:27:08:	know, because Washington DC, you know, you would have to
00:27:08> 00:27:13:	have a serious income at that time, OK. And looking
00:27:13> 00:27:16:	at how we balance that out now when it came
00:27:17> 00:27:18:	to affordability.
00:27:18> 00:27:22:	There are things that you can do when you know
00:27:22> 00:27:26:	you have seniors. You know, we used only 4% tax
00:27:26> 00:27:31:	credit on the senior housing. OK, so that worked. We
00:27:31> 00:27:34:	didn't go any 9%. You know, we used 4%.
00:27:35> 00:27:39:	But we also found OK that some of the seniors
00:27:39> 00:27:44:	that wanted to be there OK, had we couldn't use
00:27:44> 00:27:47:	all of where we hoped to to set the price
00:27:48> 00:27:52:	point in terms of AMI because we were taking you
00:27:52> 00:27:57:	know Everything Everywhere on the seniors from from 40%
	to
00:27:57> 00:28:01:	60%. So it's a 40 and 60 split. We ended
00:28:01> 00:28:06:	up having some seniors that wanted to live in the
00:28:06> 00:28:06:	area.
00:28:06> 00:28:10:	That grew up and had their home in area and
00:28:10> 00:28:13:	just wanted to be at the senior housing but they
00:28:14> 00:28:16:	were at 80% of AMI. So we had to, we
00:28:16> 00:28:20:	had to put a little bit of market rate in
00:28:20> 00:28:23:	there too for the seniors. So you never know and
00:28:23> 00:28:28:	when until you start talking with your community you never
00:28:28> 00:28:32:	you know believe that hey we have some great working
00:28:32> 00:28:36:	families that need to come in you know and so
00:28:36> 00:28:36:	we just.
00:28:36> 00:28:41:	You know, decided that with our builders to look at
00:28:41> 00:28:45:	how we can customize a design that worked, you know,
00:28:45> 00:28:50:	in terms of the affordability level at that market, you
00:28:50> 00:28:53:	know, kind of 80% of of AMI, OK, and that
00:28:53> 00:28:58:	a teacher could afford because we took a teacher firefighter,
00:28:58> 00:29:02:	you know, public servant and we kind of looked at
00:29:03> 00:29:07:	that income level, that's starting income level.
00:29:07> 00:29:10:	And we said if they can afford you know and
00:29:10> 00:29:14:	they are working family then we could get the right
00:29:14> 00:29:18:	marketplace. Now it went up you know so we went
00:29:18> 00:29:22:	from 300 to you know 4:50 in the starting gate,
00:29:22> 00:29:26:	but ultimately the values now are around 500 and so.

00:29:28> 00:29:29:	I hope I answered.
00:29:29> 00:29:30:	Some of them.
00:29:36> 00:29:39:	Hi there I have a follow up question. First and
00:29:39> 00:29:44:	foremost Sharia, thank you for bringing that question to the
00:29:44> 00:29:44:	table.
00:29:46> 00:29:49:	One thing I think when we look at public and
00:29:49> 00:29:55:	private partnerships is understanding that in the partnerships
00.23.43> 00.23.33.	the equalizer
00:29:55> 00:29:59:	are the people right? Yes, sometimes in the deal making
00:29:59> 00:30:03:	we look at the maturity of like the equity right
00:30:03> 00:30:06:	between who's at the table. But can you talk a
00:30:06> 00:30:10:	little bit about the image of the people right in
00:30:10> 00:30:15:	the community? Did you implement in some plan or
	sustainability
00:30:15> 00:30:16:	plan of?
00:30:16> 00:30:17:	Being.
00:30:18> 00:30:23:	Able to reinforce that those check-ins with community when you're
00:30:23> 00:30:26:	reaching the end of maturity that there is some type
00:30:26> 00:30:31:	of performance measurement and evaluation of where the community stands.
00:30:31> 00:30:34:	I mean I'm trying to figure out like what, what's
00:30:35> 00:30:38:	the technique of town square and that we don't have
00:30:38> 00:30:42:	just great buildings that people have been able to capitalize
00:30:42> 00:30:46:	off of, but it's also to enabling the seed investments
00:30:46> 00:30:48:	of the people to remember to stay.
00:30:48> 00:30:51:	And even as well when that next deal may come,
00:30:52> 00:30:54:	if you know that 40% like your 40 year of
00:30:54> 00:30:59:	affordability is now expired, that is not impacting and disrupting
00:30:59> 00:31:02:	the next generation of family to be a part of
00:31:02> 00:31:03:	that next set.
00:31:03> 00:31:06:	I'm a little. I'm a little confused. You want to?
00:31:06> 00:31:07:	OK, OK, go.
00:31:07> 00:31:09:	Ahead. Yeah. I'm just wondering where are the. You said
00:31:09> 00:31:10:	that.
00:31:10> 00:31:14:	The check in where are the check-ins people for OK?
00:31:19> 00:31:19:	OK.
00:31:20> 00:31:20:	Well.
00:31:21> 00:31:26:	First, first the this this the issue of check-ins. What
00:31:26> 00:31:30:	we what we did is one we had sessions where
00:31:30> 00:31:33:	we meet with community every month.
00:31:34> 00:31:38:	OK. Alright. On that and then you talked about the

00:31:38> 00:31:44:	transition of when the affordability level expires or in this
00:31:44> 00:31:49:	case you know we only have OK one technical affordable.
00:31:50> 00:31:55:	Thank you. We we only have 1 technical affordable housing.
00:31:56> 00:31:58:	And that's the seniors, OK?
00:31:59> 00:32:01:	Everything is market.
00:32:01> 00:32:05:	But we set the market at 80, between 80 and
00:32:06> 00:32:07:	120 of market.
00:32:08> 00:32:08:	Now.
00:32:09> 00:32:12:	Our anchors, you know, in all development you say, well
00:32:12> 00:32:15:	how you have, what are your anchors. One of the
00:32:15> 00:32:19:	biggest anchors you know, to the development that I think
00:32:19> 00:32:22:	was overlooked at the time by the county and by
00:32:22> 00:32:25:	others was the fact that we had a federal center
00:32:25> 00:32:25:	near.
00:32:26> 00:32:31:	OK, so we had working federal, federal workers that lived
00:32:31> 00:32:35:	in Suitland that was working at the federal Center, OK?
00:32:35> 00:32:40:	So we could through our meetings with community, we
	understood
00:32:40> 00:32:44:	that there was a lot of individuals, OK, that either
00:32:44> 00:32:48:	was living there and working at at in the Community,
00:32:48> 00:32:51:	I mean, working at the Federal Center. OK.
00:32:52> 00:32:53:	Or.
00:32:54> 00:32:58:	There were individuals who wanted to live closer to the
00:32:58> 00:33:02:	federal center that had to move, I mean had to
00:33:02> 00:33:06:	come to work a hour away because of affordability near
00:33:06> 00:33:11:	Washington area. They they couldn't even afford to, you know,
00:33:11> 00:33:14:	to live in the area. OK. So with that, we
00:33:14> 00:33:18:	worked with the county and the state and the federal
00:33:18> 00:33:23:	side and then we use tax incremental financing, OK, for
00:33:23> 00:33:24:	infrastructure.
00:33:24> 00:33:27:	So some of you, I know you want to know
00:33:27> 00:33:30:	how in the world did you get to the performer
00:33:30> 00:33:33:	and you can make the numbers you know work. OK.
00:33:33> 00:33:36:	So we did use TIF, alright. The county in this
00:33:36> 00:33:41:	case the redevelopment authority has it's a quasi public private
00:33:41> 00:33:44:	entity. So it had bond authority and this was the
00:33:44> 00:33:49:	largest TIF district created in Prince Georges County at the
00:33:49> 00:33:49:	time. OK.
00:33:51> 00:33:55:	We used, we had the benefit of first time homebuyer
00:33:55> 00:34:00:	program where the state and the county kicked in money
00:34:00> 00:34:03:	for, you know, for deposits.

00:34:04> 00:34:09:	For down payment deposits and we basically.
00:34:10> 00:34:15:	Did all of the infrastructure with the redevelopment authority
	so
00:34:15> 00:34:19:	that they could lower the pricing of what it costs
00:34:19> 00:34:23:	to put in new streets and all of that, OK.
00:34:23> 00:34:27:	The third thing we did in state of Maryland instead
00:34:27> 00:34:31:	of waiting for the municipalities, you know, and the water
00:34:31> 00:34:35:	and sewer and folks that come in and take forever
00:34:35> 00:34:39:	and put on lines and all of that, OK, we
00:34:39> 00:34:41:	created a private utility regime.
00:34:42> 00:34:47:	Together with us and the redevelopment authority, because they were
00:34:47> 00:34:51:	a quasi public private entity, they could enter into an
00:34:51> 00:34:56:	app, they could enter into a profit, you know, arrangement,
00:34:56> 00:34:59:	OK, we created this utility regime and we put.
00:35:00> 00:35:05:	The utilities in instead of waiting for, you know, the
00:35:05> 00:35:09:	local utility state law allowed that to happen. OK, now
00:35:09> 00:35:12:	with that, they allowed us to get.
00:35:13> 00:35:14:	Front foot benefit.
00:35:15> 00:35:15:	From it.
00:35:16> 00:35:21:	So we could take that payment, subsidize most of it,
00:35:21> 00:35:26:	and then create a front foot benefit regime that we
00:35:26> 00:35:27:	then sold to.
00:35:28> 00:35:31:	We sold to the market, so we sold it back
00:35:31> 00:35:32:	to Wall Street, OK?
00:35:33> 00:35:36:	And then we recoup some of our money in order
00:35:37> 00:35:40:	to put back things that you see on this screen,
00:35:40> 00:35:44:	more amenities that normally a developer can do, all of
00:35:44> 00:35:48:	that and still make something, you know, work. So that's
00:35:48> 00:35:53:	the benefit of public private partnership. Now here's the here's
00:35:53> 00:35:55:	the second biggest benefit.
00:35:56> 00:35:56:	Was.
00:35:58> 00:36:00:	Because we were. We were next to.
00:36:01> 00:36:03:	A federal center, OK.
00:36:04> 00:36:07:	The Federal Center had a lot of land that was
00:36:07> 00:36:10:	undeveloped, you know, some parking lots and all of that.
00:36:11> 00:36:14:	Well, we went to, you know, at the time we
00:36:14> 00:36:17:	went to the federal side, OK, not only GSA, but
00:36:17> 00:36:19:	in this case the Department of Commerce.
00:36:20> 00:36:22:	And and say hey look.
00:36:23> 00:36:26:	You have to move sub tier agencies out of the
00:36:26> 00:36:31:	core because the part of Homeland Security requirements,

most of 00:36:31 --> 00:36:35: our continuity of government, most of sub agencies have to 00:36:35 --> 00:36:38: be spread out so we won't get hit like 911 00:36:38 --> 00:36:42: again. OK, bigger agencies, you will always see the federal 00:36:42 --> 00:36:46: core in Washington the way it is, but some of 00:36:46 --> 00:36:49: those bureaus have to move out just for the continuity 00:36:50 --> 00:36:54: of government and so knowing that and working in government. 00:36:54 --> 00:36:56: Before, you know, on the federal side. 00:36:57 --> 00:37:00: We went to GSA and went to, you know, census 00:37:00 --> 00:37:02: and say, hey look. 00:37:03 --> 00:37:07: You can gain benefit. Instead of leasing some kind of 00:37:07 --> 00:37:11: private, you know, area and going to, in this case, 00:37:11 --> 00:37:16: the neighboring Montgomery County or Virginia, you could come right 00:37:16 --> 00:37:21: here on your own land master planet and build something. 00:37:22 --> 00:37:26: They said, OK, we we're not gonna do that until 00:37:26 --> 00:37:30: we see some serious progress. Well, two years ago, just 00:37:30 --> 00:37:32: before, just before COVID. 00:37:33 --> 00:37:34: We got our first big hit. 00:37:35 --> 00:37:40: The federal government decided to expand on the Federal center. 00:37:41 --> 00:37:45: They now are planning to put 2,000,000 square feet of 00:37:46 --> 00:37:51: new federal buildings and support offices on that federal center 00:37:51 --> 00:37:53: with 9000 additional workers. 00:37:54 --> 00:37:58: And you know with with all of that comes economic 00:37:58 --> 00:38:03: development and everything around it. And so we got our 00:38:03 --> 00:38:07: first two agencies which make up about 4000 new employees, 00:38:07 --> 00:38:10: 2000 of which will be in by this end of 00:38:10 --> 00:38:13: this year, the Bureau of Labor Statistics. 00:38:15 --> 00:38:18: Is is one OK? Which that was a huge, huge 00:38:18 --> 00:38:22: win for us and for the county. It was a 00:38:22 --> 00:38:26: win for the state of Maryland because it was, you 00:38:26 --> 00:38:27: know, the BA was. 00:38:28 --> 00:38:34: Downtown Washington, DC headquarters. So moving the entire Bureau of 00:38:34 --> 00:38:37: Labor Statistics, you know, here. OK. 00:38:38 --> 00:38:42: Was incredible and then the next the next one we 00:38:42 --> 00:38:45: got you know, to come over was.

So all of the federal governments economic analysis is now

The Bureau of Economic Adjustment.

00:38:46 --> 00:38:48:

00:38:49 --> 00:38:55:

00:38:55> 00:38:59:	next to what was classified as a no man's land
00:38:59> 00:39:03:	and don't ever come, you know. So that was a
00:39:03> 00:39:08:	huge, huge win for the community and then we looked
00:39:08> 00:39:14:	inside of those agencies and determined that there was
	individuals
00:39:14> 00:39:16:	who lived in the community.
00:39:17> 00:39:22:	And we ended up getting more, you know, more minorities
00:39:22> 00:39:26:	to move in and stay where they wanted to live
00:39:26> 00:39:31:	because they saw economic opportunity happening and they got these
00:39:31> 00:39:37:	down payments, you know first time homebuyers down payment, OK.
00:39:37> 00:39:41:	And through FHA they were able to afford a mortgage
00:39:41> 00:39:45:	versus a rent. And we we did classes, we showed
00:39:45> 00:39:48:	people, hey, you're paying \$2000.
00:39:48> 00:39:52:	A month in rent OK for a 2 bedroom.
00:39:52> 00:39:56:	And we can get you into a house with.
00:39:57> 00:40:02:	\$1000 down, OK for the same amount and you have
00:40:02> 00:40:06:	now a 3 bedroom house and a four bedroom house
00:40:07> 00:40:11:	townhouse that you can live in and you will own
00:40:11> 00:40:13:	and gain equity so.
00:40:14> 00:40:19:	It's the outreach of community. It was education. So we
00:40:19> 00:40:23:	educated those who were in the community and then they
00:40:23> 00:40:28:	saw the difference. They were selling their homes in the
00:40:28> 00:40:31:	community to buy into a new home. So it it
00:40:31> 00:40:35:	it kept folks staying there. And you know, for me
00:40:35> 00:40:39:	was what was really the prize for me, OK? Is
00:40:39> 00:40:42:	that my own mother? OK? And my own aunt, my
00:40:43> 00:40:44:	own mother said.
00:40:44> 00:40:48:	I don't wanna live in this fancy house again. I
00:40:48> 00:40:52:	wanna be with seniors. And she moved in last month
00:40:52> 00:40:54:	into our own senior housing.
00:40:55> 00:40:58:	So for me, that was a, you know, that was
00:40:58> 00:41:01:	something that really I was really proud of.
00:41:02> 00:41:03:	Alright.
00:41:05> 00:41:08:	This is a quick follow up, I promise. Thank you.
00:41:08> 00:41:12:	Thank you. Thank you like Major, major, major thanks. Like
00:41:12> 00:41:15:	the extra details helps me be able to formulate.
00:41:16> 00:41:20:	I promised him saying this like super, super nice. That
00:41:21> 00:41:24:	is a major gift, right? And I'm just thinking big
00:41:24> 00:41:27:	and this is the big bet I try to and
00:41:27> 00:41:32:	realizing we've gone from death to for some communities to
00:41:32> 00:41:34:	now really reinvigorating life.

00:41:35> 00:41:38:	My I think to reframe the question is how do
00:41:39> 00:41:42:	we see if there's so much innovation in the processing
00:41:43> 00:41:48:	of bringing the private partner partnerships together again?
	There's now
00:41:48> 00:41:53:	the recruitment of workforce that typically would have never
	brought
00:41:53> 00:41:57:	those jobs there before. What is the, I'd say, the
00:41:57> 00:41:58:	sustainable?
00:41:58> 00:42:03:	System to reinforce the voices that were there in the
00:42:03> 00:42:08:	community before they were part of the pre development, they
00:42:08> 00:42:12:	were part of the the deal making. What is the
00:42:12> 00:42:15:	the one space where even if all of the private
00:42:16> 00:42:20:	partnerships are now matured and you move on. Was there
00:42:20> 00:42:25:	a space about the collective impact that you know for
00:42:25> 00:42:28:	a fact you got the residents there before?
00:42:28> 00:42:31:	That there maybe is. Was there like a Neighborhood Association?
00:42:31> 00:42:34:	Was there continuation of those monthly community meetings?
00:42:34> 00:42:38:	You just you just said it, so in addition it's
00:42:38> 00:42:40:	so there is a a neighborhood.
00:42:44> 00:42:49:	A Community Association. There's a neighborhood Community Association that is
00:42:49> 00:42:52:	a blend of the old and the new. And they
00:42:52> 00:42:56:	are, trust me, they are extremely vocal and they are
00:42:56> 00:43:01:	at the table, great, consistently collaborating voices heard.
	And guess
00:43:01> 00:43:04:	what it is? It's a partnership. We we are, we
00:43:04> 00:43:08:	see ourselves as brokers. And what do I mean by
00:43:08> 00:43:12:	that? That everybody is not going to get everything.
00:43:12> 00:43:15:	Right. In order to get, in order to get a
00:43:15> 00:43:18:	hotel, in order to get a grocer, in order to
00:43:18> 00:43:22:	get restaurants in there, you have to have some vision,
00:43:22> 00:43:25:	you have to bring in some new ideas and there's
00:43:25> 00:43:28:	a lot of fear, right, that it is going to,
00:43:28> 00:43:31:	you know, the the same old thing will happen. But
00:43:32> 00:43:35:	we really did start with this community and they are
00:43:35> 00:43:39:	are at the table and we're negotiating, for example parking
00:43:39> 00:43:42:	now. We have seniors there, there is.
00:43:42> 00:43:46:	It's a new issue. Their voice was heard not only
00:43:46> 00:43:49:	by us but by the county executive's office and that
00:43:49> 00:43:53:	is that's where they hold the purse strings because they

00:43:54> 00:43:57:	hold the votes, right. And so we are adjusting in
00:43:57> 00:44:01:	real time to things. So it's not a static. This
00:44:01> 00:44:04:	is what we're going to do. It is an where
00:44:04> 00:44:08:	possible, to your point where possible, that if we if
00:44:08> 00:44:11:	we miss something they have that voice because of this
00:44:12> 00:44:12:	private.
00:44:12> 00:44:14:	A public private partnership.
00:44:14> 00:44:17:	Aspect. Awesome. Thank you for that. And this my last
00:44:17> 00:44:20:	tidbit. I promise y'all I'm gonna sit down because I'm
00:44:20> 00:44:23:	not gonna be the one between lunch. I only stress
00:44:23> 00:44:25:	that is because it's great. Right now. We see.
00:44:25> 00:44:26:	This.
00:44:26> 00:44:27:	It looks great.
00:44:28> 00:44:32:	But what happens, especially in areas of communities?
00:44:32> 00:44:37:	There may be, yes, that Neighborhood Association, but what is
00:44:37> 00:44:41:	the glue with private and Public Partnerships to always reinfuse
00:44:41> 00:44:46:	that continual and investment to keep that coalition of people
00:44:46> 00:44:50:	together? Because what happens sometimes if we're not able to
00:44:50> 00:44:54:	continue when we look at the performas understand the leveraging
00:44:55> 00:44:59:	of that social capital and finding those social measurements to
00:44:59> 00:45:03:	show their growth, right? Like we may lose and then?
00:45:03> 00:45:05:	All of this may be that future level of blight
00:45:05> 00:45:08:	in the future. So that I think that was kind
00:45:08> 00:45:10:	of the intent of like thinking bold and looking for
00:45:10> 00:45:13:	that strategy. So this was extremely helpful and I really
00:45:13> 00:45:15:	thank you for that. Thank.
00:45:15> 00:45:15:	You.
00:45:19> 00:45:21:	So we we do have, we do have the video
00:45:22> 00:45:25:	and I and I'll give, I'll give my partner so
00:45:25> 00:45:28:	you see a theme here partnership and I'm so happy
00:45:28> 00:45:29:	to have him here.
00:45:30> 00:45:34:	It's real fast, OK? The legal part of this is
00:45:34> 00:45:38:	that the Community Association and the Homeowners
	Association.
00:45:42> 00:45:48:	Hello. OK. The Community Association and the Homeowners Association were
00:45:48> 00:45:52:	inscribed in law. OK. So they were dedications into the
00:45:52> 00:45:57:	law. They will always hear and forevermore be the
	Community

00:45:57> 00:46:02:	Association and almost association. OK. So you have equity amongst
00:46:02> 00:46:07:	those individuals who were there before and they're well after
00:46:07> 00:46:07:	two.
00:46:10> 00:46:14:	If I want to continue to have equity, I am
00:46:14> 00:46:19:	going to take care of and maintain my community.
00:46:19> 00:46:24:	I will not allow anything different than what I was
00:46:24> 00:46:28:	expecting and what I bought into and and and for
00:46:28> 00:46:34:	a lot of minority communities that reengineering the thinking along
00:46:34> 00:46:39:	that lines have to maintain. That's why we teach the
00:46:39> 00:46:43:	value of equity because the value of equity in home
00:46:43> 00:46:48:	ownership, the value of equity and where you live has
00:46:48> 00:46:50:	everything to do with.
00:46:50> 00:46:51:	How you live.
00:46:53> 00:46:57:	OK. And to keep that going, we, you know, after
00:46:57> 00:47:01:	we're gone that theme should roll on because.
00:47:01> 00:47:06:	That teacher, when she retires, she she's hoping that I
00:47:06> 00:47:10:	left something for my kids that has built in equity
00:47:10> 00:47:14:	that that 100,000 is now going to 200,000. And yes,
00:47:14> 00:47:18:	maybe 30-40 years from now. That it may be another
00:47:18> 00:47:23:	issue of affordability for someone else, but we just helped
00:47:23> 00:47:27:	someone, another family that found a way 2040 years ago
00:47:27> 00:47:32:	to build equity and leave it for another generation.
00:47:32> 00:47:33:	Their family.
00:47:33> 00:47:35:	That's what we have to start doing.
00:47:38> 00:47:39:	Alright.
00:47:40> 00:47:43:	Alright guys. Well thank you. I hope that this was
00:47:43> 00:47:47:	informative. I hope it was inspirational. I know that when
00:47:48> 00:47:51:	you are in the room together that's that's the key
00:47:51> 00:47:55:	that you're seeing it from different lenses. So I appreciate
00:47:55> 00:48:00:	your questions because it is the accountability piece and inherent
00:48:00> 00:48:03:	in there is is trust. You know you have to
00:48:03> 00:48:07:	build partnerships that are are filled with trust and that
00:48:07> 00:48:09:	means kind of taking a leap and really.
00:48:10> 00:48:14:	Erasing maybe some things that have come before that didn't
00:48:14> 00:48:17:	go well. You have to have vision, you have to
00:48:17> 00:48:20:	be hopeful and you have to be intentional with these
00:48:20> 00:48:24:	partnerships. OK. So I appreciate you all. I think we
00:48:24> 00:48:26:	have the video and I thank you all for your
00:48:27> 00:48:27:	time today.
00:48:38> 00:48:42:	My name's Christine Rodrigo, and I've been a homeowner at

00:48:42> 00:48:45:	Town Square since July 2020. When I first started looking
00:48:46> 00:48:49:	for a home to buy, I was really discouraged because
00:48:49> 00:48:52:	I wanted to stay inside the Beltway and there was
00:48:52> 00:48:54:	just no way I was going to be able to
00:48:54> 00:48:57:	do that until I found town square and I came
00:48:57> 00:49:00:	over and looked right after the holidays.
00:49:00> 00:49:02:	I guess a year ago, and I was just so
00:49:03> 00:49:07:	impressed and walked around and talked to people who already
00:49:07> 00:49:11:	lived here and worked with Ryan Holmes. And six months
00:49:11> 00:49:14:	later there I was a resident and it's been great
00:49:14> 00:49:15:	ever since.
00:49:15> 00:49:18:	We moved to this neighborhood in November of 2020 and
00:49:18> 00:49:21:	we've been here for about six months now. One of
00:49:21> 00:49:24:	the things that we love so much about this neighborhood
00:49:24> 00:49:28:	that we get residential living, townhome, living, we get beautiful
00:49:28> 00:49:30:	parks, we get beautiful scenery.
00:49:30> 00:49:32:	And we are less than two miles from DC, so
00:49:32> 00:49:35:	we definitely wanted a good, nice community to raise a
00:49:35> 00:49:35:	family in.
00:49:36> 00:49:39:	Well, what I like most about it is the diversity
00:49:39> 00:49:43:	and the enthusiasm of the homeowners out here. You know,
00:49:43> 00:49:45:	being in a position that I'm in, I've had the
00:49:46> 00:49:49:	luxury and continue to have it to really literally meet
00:49:49> 00:49:52:	with everybody when they purchase. I'm one of the first
00:49:52> 00:49:55:	person they talked with after the sales person and it
00:49:56> 00:49:57:	actually is sold out in record.
00:49:57> 00:50:01:	Time I worked with the developer.
00:50:01> 00:50:03:	Team and build a team at the outset of the
00:50:04> 00:50:06:	project and we had a schedule to get all this
00:50:06> 00:50:07:	done.
00:50:07> 00:50:09:	And where I would say as much as almost a
00:50:09> 00:50:11:	year, so a lot sooner than what was planned. When
00:50:12> 00:50:14:	I saw this community coming up, I got really excited
00:50:14> 00:50:17:	because I was finally going to be able to be
00:50:17> 00:50:20:	within walking distance to work, beautiful community, new homes. I'm
00:50:20> 00:50:23:	excited. I think we're all excited to have some local
00:50:23> 00:50:26:	businesses, a grocery store and and maybe even like a
00:50:26> 00:50:29:	bank so that really we could stay running the.
00:50:29> 00:50:30:	Community and we could.
00:50:30> 00:50:31:	Just walk to whatever we want.

00:50:33> 00:50:36:	Currently I am a resident of town square. I am
00:50:36> 00:50:40:	also the PTA President of Suitland Elementary, so I relocated
00:50:40> 00:50:43:	from Miami-Dade to Suitland. I am very ecstatic over my
00:50:43> 00:50:47:	decision. I'm one of the original people to settle. I
00:50:47> 00:50:50:	will say this is a great investment property as well
00:50:50> 00:50:54:	as a great community to live within. I'll say myself,
00:50:54> 00:50:57:	in the last 18 months I've accrued over 6 figures
00:50:57> 00:50:57:	in.
00:50:57> 00:50:58:	Equity in my.
00:50:58> 00:51:00:	Home so this is one of my best.
00:51:00> 00:51:01:	Purchases thus far.
00:51:03> 00:51:06:	The community involvement is great. We all are pretty much
00:51:06> 00:51:09:	tight knit. We have our own little communication group chat
00:51:09> 00:51:11:	that we discussed issues with. Kind of hey, you have
00:51:11> 00:51:14:	a package on your pool and it's the kind of
00:51:14> 00:51:16:	community we have. So people will get your mail for
00:51:16> 00:51:19:	you and we watch out for each other's children while
00:51:19> 00:51:21:	they're at the park playing. Most recently, we did a
00:51:21> 00:51:25:	partnership with Suitland Elementary. I convinced the
	neighbors to help
00:51:25> 00:51:27:	me. They donated supplies such as.
00:51:27> 00:51:31:	Whiteboards, crayons, markers. We've all been pretty much very involved
00:51:31> 00:51:33:	with the elementary school.
00:51:33> 00:51:36:	Because we know that Community involvement is very important and
00:51:36> 00:51:38:	we want to be the change that we see in
00:51:38> 00:51:39:	the Suitland area.
00:51:50> 00:51:53:	Nick, Harold, thank you so much for sharing that. I
00:51:53> 00:51:56:	have a feeling some people are going to want to
00:51:56> 00:51:59:	reach out and go, hey, we have some acreage over
00:51:59> 00:52:02:	here. Would you mind taking a look at it because
00:52:02> 00:52:06:	that's just wonderful. Thank you so much. Alright, before we
00:52:06> 00:52:09:	dismiss and have closing remarks, we've got another message that
00:52:09> 00:52:12:	we want to share from CIC. F It's a quick
00:52:12> 00:52:15:	video, so we're going to play another one. Thank you.
00:52:27> 00:52:28:	Indianapolis.
00:52:29> 00:52:31:	From Harville to Lawrence.
00:52:32> 00:52:34:	Brother, pull to Clifton.
00:52:36> 00:52:37:	Dennington to Mars hill.
00:52:39> 00:52:45:	Neighborhoods built by residents and renamed by gentrification. Grocery stores

00:52:45> 00:52:46:	turn breweries.
00:52:47> 00:52:53:	Closed schools turned condos, retail shops with empty
00.52.47> 00.52.55.	windows symbolizing
00:52:53> 00:52:55:	someone's dream unfulfilled.
00:52:58> 00:53:04:	Pothole ridden streets turning daily commutes into obstacle courses? Fear
00:53:04> 00:53:10:	based legislation leaving countless to feel unprotected, hiding their identities
00:53:10> 00:53:15:	to blend in despite their own happiness, displacement is rich
00:53:15> 00:53:16:	in its history.
00:53:18> 00:53:22:	Sammy land fertilized by remnants of strange fruit. You could
00:53:22> 00:53:26:	hear the whispers of history and dreams of the future
00:53:26> 00:53:28:	if you close your eyes.
00:53:30> 00:53:30:	Listen.
00:53:34> 00:53:34:	Julio Mercedes.
00:53:37> 00:53:40:	Seven fuck, kiss, kiss, kiss passes.
00:53:40> 00:53:45:	Indianapolis speaks in tongues of languages, of distant lands.
00:53:46> 00:53:50:	And Abuela singing songs from her childhood, creating new memories
00:53:50> 00:53:51:	in her new home.
00:53:53> 00:54:00:	French, Swahili, Burmese, Arabic and more syllables dancing, intertwining with
00:54:01> 00:54:01:	the wind.
00:54:06> 00:54:10:	African drums pulsating through the walls, infecting you with the
00:54:10> 00:54:11:	spirit of motherland.
00:54:13> 00:54:17:	Echoes of Indiana Ave resonating from the box turned Sunday
00:54:18> 00:54:21:	night pulpit to the Colyard, bending with the whims of
00:54:21> 00:54:25:	the Monon and Syncopating to the marches of the forts
00:54:25> 00:54:25:	past.
00:54:29> 00:54:30:	Witness.
00:54:33> 00:54:34:	I'm going to do this.
00:54:36> 00:54:40:	Love resonating from street to St as the rainbow illuminates
00:54:40> 00:54:43:	smiles of everyone it waves to.
00:54:44> 00:54:50:	Saturdays where community controlled food initiatives and farmers markets bring
00:54:50> 00:54:53:	fresh food to fill the bellies of all its people,
00:54:53> 00:54:56:	even those too many have forgotten about.
00:54:57> 00:55:01:	Rebuilt ruins, absorbing laughter, reminding us that the spirit of
00:55:02> 00:55:03:	joy is what unites us.
00:55:05> 00:55:09:	As Santes children, creating legacy through art and theater,

passing 00:55:09 --> 00:55:13: down creativity to all those that cross their path. 00:55:15 --> 00:55:20: Muslim youth, collectively uniting to bring change within themselves and 00:55:20 --> 00:55:25: their community. Watch as a neighborhood grows and connects with 00:55:25 --> 00:55:30: each open bite, and by reclaiming the throne that others 00:55:30 --> 00:55:34: have tried to remove. Indianapolis, you are so much more 00:55:34 --> 00:55:38: than your past. You are full of stories untold. 00:55:40 --> 00:55:44: Stories that can meld into your promising future, from the 00:55:44 --> 00:55:48: Barber shops to the front porches, from the coffee shops 00:55:48 --> 00:55:50: to the dinner table. 00:55:51 --> 00:55:57: But you must listen and witness the greatness that you 00:55:57 --> 00:56:02: can be. And already on Indianapolis, you are because we 00:56:02 --> 00:56:05: are. We are because you are. 00:56:05 --> 00:56:05: Home. 00:56:17 --> 00:56:21: Well, everybody keeps saying that we're standing between you and 00:56:21 --> 00:56:24: lunch, and I don't want to disappoint anybody, but we're 00:56:24 --> 00:56:27: really not serving lunch. So this might be a good 00:56:28 --> 00:56:30: time to look on your table again for the QR 00:56:30 --> 00:56:34: code about all the special places that really were that 00:56:34 --> 00:56:37: it was put together by the committee. So it's not 00:56:37 --> 00:56:40: your typical Chamber of Commerce ad on where to go 00:56:40 --> 00:56:44: have lunch, where to eat, where to shop, etcetera. So 00:56:44 --> 00:56:45: be sure to do that. 00:56:45 --> 00:56:46: Um. 00:56:47 --> 00:56:49: So just a few comments that I want to do 00:56:49 --> 00:56:52: before we close up a few thank yous, et cetera, 00:56:52 --> 00:56:52: but. 00:56:54 --> 00:56:57: The past three days we've listened to where we've been, 00:56:57 --> 00:56:58: where we are. 00:56:59 --> 00:57:03: And where we're going, and I think it's important that 00:57:03 --> 00:57:08: we challenge ourselves and others to keep advancing equitable development. 00:57:09 --> 00:57:13: I was of the generation that had a slogan that 00:57:13 --> 00:57:18: said, we've come a long way, baby. Well, I'm going 00:57:18 --> 00:57:22: to tell you that maybe we have, but we have 00:57:22 --> 00:57:26: not come far enough yet. So this summit has provided 00:57:26 --> 00:57:31: us with just an excellent representation of the talent. 00:57:32 --> 00:57:37: Of the resources that lie within our communities. And over 00:57:37 --> 00:57:41: the past three days, we have learned a tremendous amount. 00:57:41 --> 00:57:46: We've taken, we've got tidbits we've got, we've been armed

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00:57:46 --> 00:57:50:
                          with resources and information that we can take and make
00:57:51 --> 00:57:55:
                          sure that we are the leaders of equitable development in
00:57:55 --> 00:57:56:
                          our communities.
00:57:58 --> 00:58:00:
                          So what will your takeaways be?
00:58:00 --> 00:58:04:
                          We had a lot of them, so I challenge you,
                          you know, right down the top three, keep ahold of
00:58:04 --> 00:58:07:
00:58:08 --> 00:58:14:
                          them, make connections, call people, introduce yourself, take
                          initiative, leverage,
00:58:14 --> 00:58:18:
                          but be the person that walks out of this room
00:58:18 --> 00:58:19:
                          and doesn't just.
00:58:20 --> 00:58:21:
                          Put their notebook away.
00:58:22 --> 00:58:25:
                          But walks out and takes action.
00:58:26 --> 00:58:30:
                          So with that, I'm going to say I want to
00:58:30 --> 00:58:37:
                          thank again our wonderful WLI Summit 2022 committee.
                          Woop, woop.
00:58:42 --> 00:58:47:
                          Again, phenomenal, phenomenal job. So thank you and
                          thank you
00:58:47 --> 00:58:51:
                          again to the regional committees, to Saint Louis and to
00:58:51 --> 00:58:55:
                          Louisville that have helped us as well to our speakers,
00:58:55 --> 00:58:59:
                          to our panelist. I have some new people I'm going
                          to follow. So to our attendees because again, how you
00:58:59 --> 00:59:03:
00:59:03 --> 00:59:06:
                          guys share this summit is how we get to carry
00:59:06 --> 00:59:09:
                          it on and make it impactful.
00:59:09 --> 00:59:12:
                          Um, continuing Ed credits again, if you have the form
00:59:12 --> 00:59:15:
                          to fill out, they're up at the front desk, I've
00:59:15 --> 00:59:18:
                          been told. On a housekeeping note, please leave your name
00:59:18 --> 00:59:21:
                          badge at the front desk as you leave as well.
00:59:22 --> 00:59:26:
                          Please go to WLI hashtag WLI summit and share your
00:59:26 --> 00:59:30:
                          stories. And again, thank you so much for being a
00:59:30 --> 00:59:34:
                          part of this impactful summit in Indianapolis.
00:59:47 --> 00:59:50:
                          The girl and she is on fire.
00:59:52 --> 00:59:57:
                          Hotter than a fantasy, only like a highway. She is
00:59:57 --> 01:00:01:
                          living in a world and it's on fire.
01:00:02 --> 01:00:06:
                          Filled with catastrophe, but she knows she can fly.
01:00:06 --> 01:00:07:
                          Away.
01:00:10 --> 01:00:14:
                          She got both feet on the ground and she's burning
01:00:14 --> 01:00:15:
                          it.
```

Down.

01:00:15 --> 01:00:16:

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