

## Video

Glen Echo Park Advisory Services Panel: Final Presentation

Date: March 11, 2022

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00:01:07 --> 00:01:10:

00:00:00 --> 00:00:02: Welcome, welcome to Glen Echo Park. 00:00:04 --> 00:00:06: We are very excited this morning. 00:00:06 --> 00:00:10: I'm Martha Morris, president of the board of Glencoe Park 00:00:10 --> 00:00:11: partnership. 00:00:11 --> 00:00:15: This morning we have a wonderful opportunity to hear from 00:00:15 --> 00:00:15: 00:00:15 --> 00:00:19: new friends the urban Urban Land Institute. 00:00:19 --> 00:00:23: Visiting panel, who's been here for the last week. 00:00:23 --> 00:00:25: They're gonna tell you all about the exciting 00:00:25 --> 00:00:28: things they've learned about us and their thoughts for the 00:00:28 --> 00:00:29: future of our program. 00:00:29 --> 00:00:33: I want to especially say thank you to Kelson Stephen 00:00:33 --> 00:00:33: Kelsey, who basically put this all together 00:00:33 --> 00:00:35: 00:00:35 --> 00:00:37: for us and guided us through the process. 00:00:37 --> 00:00:39: Since we've never done anything like this before, it's really been exciting. We've learned a lot from it, 00:00:39 --> 00:00:41: 00:00:41 --> 00:00:46: so thank you, Kelsey, and your friends and other members 00:00:46 --> 00:00:47: of your ally, 00:00:47 --> 00:00:49: and also to Emily Rogers. 00:00:49 --> 00:00:51: Emily, are you still in the room? 00:00:51 --> 00:00:53: Yes, he's always behind the scenes. 00:00:53 --> 00:00:56: But Emily and Claire Claire Ferrari have done a fabulous 00:00:56 --> 00:00:59: job of guiding us as well and making sure that 00:00:59 --> 00:01:02: we stay on on point and get all the information 00:01:02 --> 00:01:03: we need so the staff, 00:01:03 --> 00:01:05: the board, the stakeholders,

from the National Park Service in Montgomery County are all

resident artists are partners

00:01:11> 00:01:12:	part of this process.
00:01:12> 00:01:15:	We're all very excited to see what your thoughts are
00:01:15> 00:01:16:	today,
00:01:16> 00:01:18:	so I'm going to introduce you to Michael Stern who
00:01:18> 00:01:21:	is the panel chair for the Li Advisory Group.
00:01:21> 00:01:24:	That would be this gentleman here on my right.
00:01:24> 00:01:26:	And you're in charge now,
00:01:26> 00:01:35:	Mike. Thank you. Well, thanks very much and thank you
00:01:35> 00:01:38:	for having us here.
00:01:38> 00:01:41:	Yeah, it's really been a wonderful week,
00:01:41> 00:01:42:	well less than a week,
00:01:42> 00:01:47:	but it's been great. Learning about Glen Echo Park meeting.
00:01:47> 00:01:52:	All of you and brainstorming what we hope are useful
00:01:52> 00:01:57:	suggestions and conclusions that that we've arrived at.
00:01:57> 00:02:02:	Before we get too far into this,
00:02:02> 00:02:04:	I ought to remind you what you lie is all
00:02:04> 00:02:04:	about.
00:02:07> 00:02:10:	The mission of the organization is to shape the future
00:02:10> 00:02:15:	of the built environment for transformative impact in
	communities worldwide.
00:02:15> 00:02:19:	And when I say worldwide that's really the case and
00:02:19> 00:02:23:	organization of over 45,000 people across the world,
00:02:23> 00:02:26:	they growth internationally has been,
00:02:26> 00:02:29:	I think, one of the main drivers in recent years,
00:02:29> 00:02:33:	and I think that's really a testament to the value
00:02:33> 00:02:36:	of the organization fact that it's.
00:02:36> 00:02:41:	Really committed to shaping great communities anywhere,
00:02:41> 00:02:44:	but we can have an impact.
00:02:44> 00:02:48:	The organization conducts research, provides forums,
00:02:48> 00:02:54:	meetings, publishes books, and to the point today conducts
	these
00:02:55> 00:02:57:	advisory services panels.
00:02:57> 00:03:01:	These are panels that have been done with over 700
00:03:01> 00:03:04:	communities around the world.
00:03:04> 00:03:07:	Since 1947. And you know it.
00:03:07> 00:03:09:	I think it's really interesting to reflect on it.
00:03:09> 00:03:12:	You know you well. I was really founded by a
00:03:12> 00:03:16:	group of developers and has grown to include everyone interested
00:03:16> 00:03:19:	in land use questions and sort of the future of
00:03:19> 00:03:24:	our communities and so. You know,
00:03:24> 00:03:29:	it really has become. I would say the premier organization
00:03:29> 00:03:32:	addressing land use issues,

00:03:32> 00:03:35:	but then again, I'm biased.
00:03:35> 00:03:39:	'cause they keep inviting me to these fascinating panels and
00:03:39> 00:03:40:	fascinating places.
00:03:40> 00:03:44:	And I keep saying yes because of all the great
00:03:44> 00:03:46:	people I meet.
00:03:46> 00:03:49:	But before I get any further.
00:03:49> 00:03:52:	And want to thank our sponsors who are the Glen
00:03:52> 00:03:55:	Echo Park Partnership for Arts and Culture.
00:03:55> 00:03:59:	Most of you in the room represent that organization and
00:03:59> 00:04:01:	the JPB Foundation.
00:04:03> 00:04:06:	And everyone else who contributed their time,
00:04:06> 00:04:12:	interest, expertise, thoughts. Problems complaints,
00:04:12> 00:04:16:	however, frustrations and that's what we need.
00:04:16> 00:04:18:	We need to hear the honest.
00:04:20> 00:04:21:	Condition of what's going on.
00:04:21> 00:04:25:	Before we can really come up with any recommendations.
00:04:25> 00:04:30:	So thank you all. As I said,
00:04:30> 00:04:34:	one of the real pleasures of of doing this these
00:04:34> 00:04:36:	panels is the people that I get to meet,
00:04:36> 00:04:39:	and more importantly, the people.
00:04:39> 00:04:44:	I spent the last three days and nights with.
00:04:44> 00:04:47:	To my colleagues here on the panel they include Billy
00:04:47> 00:04:50:	Grayson with the Urban Land Institute,
00:04:50> 00:04:54:	Juanita Hardy with Tiger Management Consulting Group who unfortunately couldn't
00:04:55> 00:04:56:	be with us here today.
00:04:56> 00:05:00:	But she has been a valuable contributor to this process
00:05:00> 00:05:03:	and we thank her for her time.
00:05:03> 00:05:07:	Eileen corn with KGD architecture.
00:05:07> 00:05:13:	Or Moyer with Jacobs Jamie Weinbaum with mid city.
00:05:13> 00:05:17:	Audrey weneck. The Metropolitan Planning Council.
00:05:17> 00:05:19:	And as has already said,
00:05:19> 00:05:21:	the staff who really make this happen,
00:05:21> 00:05:24:	we couldn't do it without them.
00:05:24> 00:05:30:	Kelsey, Stephen, Rea Burke and McKay Liller have all really.
00:05:30> 00:05:34:	Made it possible for us to do this today,
00:05:34> 00:05:40:	so thank you all. So as we start,
00:05:40> 00:05:45:	you know, dug in to kind of understand Glen Echo
00:05:46> 00:05:47:	Park and what is.
00:05:48> 00:05:52:	Past and future might be we kind of started to
00:05:52> 00:05:57:	create 3 buckets of thinking about the place and we
00:05:57> 00:06:00:	broke that down into organization.

00:06:00> 00:06:05: 00:06:05> 00:06:07:	The place itself, and then the resources we need to ensure a vibrant future.
00:06:11> 00:06:15: 00:06:15> 00:06:17:	So the big picture we're gonna address today are those three buckets.
00:06:17> 00:06:23:	We really believe that. The GP and its board.
00:06:23> 00:06:27:	Need to rethink their relationships with their partners and within
00:06:27> 00:06:29:	the organization itself.
00:06:31> 00:06:35:	We want to elevate the importance of the park.
00:06:35> 00:06:38:	To the same level as the programs that happen within
00:06:38> 00:06:38:	it,
00:06:38> 00:06:41:	we'll talk a lot more about all of these different
00:06:41> 00:06:45:	aspects and then clearly everyone has told us that you
00:06:45> 00:06:49:	need to grow visitation to expand the potential for new
00:06:49> 00:06:53:	revenue streams. Bring new constituencies to the park,
00:06:53> 00:06:57:	and make it a vibrant place for the future.
00:06:59> 00:07:04:	So I'm gonna speak a little bit about internal organization
00:07:04> 00:07:06:	and then we'll continue.
00:07:06> 00:07:11:	The other panels will expand on some of these ideas.
00:07:11> 00:07:16:	Before you know, we get into any kind of recommendations.
00:07:16> 00:07:20:	I think it's really important to celebrate the accomplishments
	that
00:07:20> 00:07:21:	you've already made.
00:07:21> 00:07:23:	You've really done a phenomenal job.
00:07:23> 00:07:26:	I think over the last 20 years of maintaining the
00:07:26> 00:07:29:	historic character of the park.
00:07:29> 00:07:33:	Not no easy task when you're dealing with 130 year
00:07:33> 00:07:35:	old place that has.
00:07:35> 00:07:39:	Gone through so many iterations and has had you know.
00:07:39> 00:07:42:	Lots of twists and turns in that life span.
00:07:44> 00:07:48:	So Tate and supported all of these different editing
	organizations
00:07:48> 00:07:49:	and supported them,
00:07:49> 00:07:53:	and that is remarkable just to be able to coordinate
00:07:53> 00:07:55:	all of those people.
00:07:55> 00:07:58:	And you're moving forward with the future strategic and master
00:07:58> 00:07:59:	planning.
00:07:59> 00:08:01:	You have a bold vision for the future.
00:08:01> 00:08:06:	And we think that that is very exciting for you,
00:08:06> 00:08:09:	and the fact that you thought that far.
00:08:09> 00:08:12:	And you have a really strong commitment from the board.
00:08:12> 00:08:15:	You know we, we understand that you really care about

00:08:16 --> 00:08:19: And the staff has really. 00:08:19 --> 00:08:23: Gotten above it gone and short of keeping this place 00:08:23 --> 00:08:25: going through all of this. 00:08:29 --> 00:08:34: However, I think we're we believe you're at your limit. 00:08:34 --> 00:08:37: As someone said during the panel you squeeze the orange 00:08:38 --> 00:08:38: 00:08:38 --> 00:08:43: We thank you notes. The staff is beyond their capacity 00:08:43 --> 00:08:44: right now. The board needs new blood. 00:08:44 --> 00:08:46: 00:08:46 --> 00:08:50: You need to think about how to bring in those 00:08:50 --> 00:08:54: new constituencies and and and new abilities. 00:08:54 --> 00:08:57: The cooperators who are the lifeblood of this place are 00:08:57 --> 00:09:01: not have not been involved in strategic planning. 00:09:01 --> 00:09:05: And you need these diverse new audiences and visitors to 00:09:05 --> 00:09:07: to create that figure for the future. 00:09:07 --> 00:09:11: Your partnerships are not functioning well. 00:09:11 --> 00:09:16: We really believe you need to rethink how those relationships 00:09:16 --> 00:09:17: work. 00:09:17 --> 00:09:20: And of course, fund raising is fairly limited given the 00:09:20 --> 00:09:23: vision that you have for the future. 00:09:23 --> 00:09:26: We gotta figure out how to raise the funds to 00:09:26 --> 00:09:28: actually do that. 00:09:28 --> 00:09:30: And your revenue streams. They don't generate the income you're 00:09:30 --> 00:09:31: gonna need for that long term. 00:09:31 --> 00:09:36: Financial sustainability. And in spite of all your efforts, 00:09:36 --> 00:09:39: this the physical plant is deteriorating. 00:09:39 --> 00:09:43: It's not sustainable for the future given all the issues 00:09:43 --> 00:09:45: of climate change, 00:09:45 --> 00:09:47: etc that we're all facing. 00:09:47 --> 00:09:51: So these are challenges, but we think we know that 00:09:51 --> 00:09:52: you're up to the task. 00:09:56 --> 00:09:58: And what am I doing? 00:09:58 --> 00:10:03: OK, So what would this new organization look like? 00:10:03 --> 00:10:07: Well, how do we create this new cultural identity at 00:10:07 --> 00:10:09: based in the sense of place? 00:10:09 --> 00:10:12: It looks at the park as a holistic element that 00:10:12 --> 00:10:14: ties everything together. 00:10:17 --> 00:10:20: There's been a sort of a fragmented thinking about the 00:10:20 --> 00:10:23: different pieces and parts we want to bring you back 00:10:23 --> 00:10:24: to the hole,

00:08:16 --> 00:08:16:

this place.

00:10:24> 00:10:29:	and the place itself. We want to focus on the
00:10:29> 00:10:31:	landscape itself.
00:10:31> 00:10:35:	As the unifying element that brings all the pieces together,
00:10:35> 00:10:38:	and I say that not only because I'm a landscape
00:10:38> 00:10:38:	architect,
00:10:38> 00:10:41:	but because this place is so compelling.
00:10:43> 00:10:47:	We think collaborative culture based on your existing relationship is
00:10:47> 00:10:48:	really in order.
00:10:48> 00:10:52:	We need to think about how to work together in
00:10:53> 00:10:54:	a better way.
00:10:54> 00:10:57:	And how do we create synergies between all these overlapping
00:10:58> 00:11:01:	uses and activities that creates a larger whole?
00:11:01> 00:11:04:	How do we connect the pieces and parts to make
00:11:04> 00:11:07:	something bigger and stronger?
00:11:07> 00:11:10:	The staff clearly needs to be expanded.
00:11:10> 00:11:14:	If you're gonna make these new demands and new uses.
00:11:14> 00:11:18:	And we really believe that.
00:11:18> 00:11:20:	You can only move forward with a master development plan.
00:11:20> 00:11:25:	After you've reformed these relationships clarified roles,
00:11:25> 00:11:30:	strengthened connections and opportunities within.
00:11:30> 00:11:33:	The the You know you have so many groups that
00:11:33> 00:11:36:	you're you're dealing with here.
00:11:36> 00:11:38:	I'm sure it's overwhelming, but we need to figure out
00:11:38> 00:11:40:	a better mechanism to connect the parts.
00:11:44> 00:11:48:	So. How would this organization work?
00:11:48> 00:11:52:	We think you need to think about creating a strong
00:11:52> 00:11:54:	community among the cooperators.
00:11:54> 00:11:57:	We didn't understand that that we didn't see a lot
00:11:57> 00:11:59:	of relationship between them.
00:11:59> 00:12:02:	And we think there's great opportunities.
00:12:02> 00:12:07:	One example that someone mentioned was the the glassblower,
00:12:07> 00:12:10:	who apparently unfortunately didn't get to meet him.
00:12:10> 00:12:13:	But apparently it's just a phenomenally talented artists.
00:12:13> 00:12:16:	But he doesn't really know how to develop an arts
00:12:16> 00:12:16:	program,
00:12:16> 00:12:20:	whereas the Potter has been doing it for 30 some
00:12:20> 00:12:20:	years,
00:12:20> 00:12:23:	he could be the perfect mentor for the glassblower,
00:12:23> 00:12:26:	but we don't have those connections right now.
00:12:26> 00:12:28:	And if we want to grow activity,

00:12:28> 00:12:35:	grow connections. They're there. And so making a stronger community
00:12:35> 00:12:40:	of the cooperators is just a huge opportunity that we
00:12:40> 00:12:43:	think is being missed right now.
00:12:43> 00:12:45:	We gotta plan a way to work in the park
00:12:46> 00:12:46:	shows.
00:12:46> 00:12:49:	We know that they're hugely frustrating I.
00:12:49> 00:12:53:	I think everyone in this room has told us that.
00:12:53> 00:12:56:	But we know also that even if you work on
00:12:57> 00:13:01:	a strategy to extract yourself from the Park Service,
00:13:01> 00:13:04:	that's a long term program and you don't want to
00:13:04> 00:13:07:	sit around and wait for that to happen.
00:13:07> 00:13:10:	We want to move forward.
00:13:10> 00:13:14:	And there are resources in Montgomery County who you
	know
00:13:14> 00:13:15:	are still your overseers,
00:13:15> 00:13:19:	for lack of a better term.
00:13:19> 00:13:22:	And that that we don't think are being utilized
00:13:22> 00:13:22:	there.
00:13:22> 00:13:27:	There's resource there and then within GDP we think there's
00:13:27> 00:13:32:	a need to reorganize your board and we'll talk more
00:13:32> 00:13:33:	about that.
00:13:33> 00:13:36:	But also your staff and your operations so that you
00:13:36> 00:13:40:	have a centralized CEO and Operations Director who does all
00:13:41> 00:13:45:	the kind of day-to-day coordination and a financial director can
00:13:45> 00:13:49:	really driving forward on fund raising and dancing and.
00:13:49> 00:13:54:	So the the master planning that's you been working on?
00:13:57> 00:14:02:	So that that kind of capital campaign is a huge
00:14:02> 00:14:02:	lift.
00:14:02> 00:14:08:	We we know that. Any organization like yours is facing
00:14:08> 00:14:12:	a major challenge when that comes up.
00:14:12> 00:14:15:	You know, if you want to build out your dreams
00:14:15> 00:14:16:	for the centers of excellence,
00:14:16> 00:14:19:	we gotta figure out how to how to get that
00:14:19> 00:14:20:	money.
00:14:20> 00:14:26:	So you. Have a plan from 2020 that Kelly Strategies
00:14:26> 00:14:28:	developed.
00:14:28> 00:14:29:	We think that's a good plan.
00:14:29> 00:14:32:	We think that has some serious.
00:14:32> 00:14:36:	Useful recommendations like we understand you've started to implement that

00.14.30 00.14.37.	by ming.
00:14:39> 00:14:41:	A marketing and development person,
00:14:41> 00:14:45:	but it's a big lift that one person isn't going
00:14:45> 00:14:47:	to be able to do that.
00:14:47> 00:14:52:	So how do we restructure to the donor centered fundraising
00:14:52> 00:14:56:	so that it includes a a really active friends of
00:14:56> 00:14:57:	Glen Echo program?
00:14:58> 00:15:01:	Enhanced membership brings people and gets them to make real
00:15:02> 00:15:05:	commitments without the complexity that we understand.
00:15:05> 00:15:07:	Your program now has where it's actually,
00:15:07> 00:15:13:	apparently. Costs more to administer the program than.
00:15:13> 00:15:15:	Then the revenue actually get from it.
00:15:15> 00:15:18:	Well, we gotta rethink that one.
00:15:18> 00:15:23:	And and adjust how organizational leadership operates.
00:15:23> 00:15:27:	So we think you know if you can find the
00:15:27> 00:15:28:	right CEO.
00:15:28> 00:15:31:	That should be their top priority.
00:15:31> 00:15:35:	And how they actually implement and organize and coordinate things?
00:15:38> 00:15:42:	And then. The staff person should start to execute the
00:15:43> 00:15:46:	plan and coordination with that CEO,
00:15:46> 00:15:48:	and as we've heard from many of you,
00:15:48> 00:15:52:	a new board subcommittee with Real.
00:15:52> 00:15:57:	Muscle in the fund raising space needs to needs to
00:15:57> 00:15:59:	be brought in to help you.
00:15:59> 00:16:02:	We think all of these things are.
00:16:02> 00:16:06:	Are clearly achievable, but we need we need to rethink
00:16:06> 00:16:08:	how we're gonna do that.
00:16:08> 00:16:10:	So let me turn it over to Paul lawyer and
00:16:10> 00:16:13:	he's going to talk about external organization.
00:16:16> 00:16:20:	Thank you Michael. I'm going to actually stand on the
00:16:20> 00:16:21:	little box here.
00:16:21> 00:16:23:	'cause I was supposed to do that?
00:16:23> 00:16:27:	I know you did. Surprised you didn't.
00:16:27> 00:16:30:	I wanna be nice and tall for the five minutes
00:16:30> 00:16:31:	I'm of fame I have here.
00:16:31> 00:16:35:	Alright so Michael talked a lot about a number of
00:16:35> 00:16:39:	things and where the rest of us are going to
00:16:39> 00:16:42:	dive into some aspects that first slide.
00:16:42> 00:16:45:	Is really just trying to talk trying.
00:16:45> 00:16:48:	We were thinking about the organization and I'm going to

**00:14:36 --> 00:14:37:** by hiring.

00:16:48> 00:16:51:	be talking about the partnerships in the relationship with the
00:16:51> 00:16:52:	partnership.
00:16:52> 00:16:57:	So the the the organization chart on your on your
00:16:57> 00:16:58:	left is.
00:16:58> 00:17:01:	Is the origin is the existing one that we were
00:17:01> 00:17:03:	provided and the one on the right we as we
00:17:03> 00:17:07:	were thinking through this thinking about how the the Board,
00:17:07> 00:17:11:	the organization, the gap, the GPP organization CEO,
00:17:11> 00:17:15:	really the center of this and need to coordinate with
00:17:15> 00:17:18:	both the county and the Park Service and really become
00:17:19> 00:17:23:	that that central point of coordination with those with those
00:17:23> 00:17:29:	directive operations and financial development up director that Michael.
00:17:29> 00:17:31:	Talked about. So as you know,
00:17:31> 00:17:34:	we one of the things was made clear to us
00:17:34> 00:17:36:	is to really actually take a hard look at the
00:17:36> 00:17:39:	cooperative agreements that you have in place.
00:17:39> 00:17:42:	So we we at least look through them.
00:17:42> 00:17:44:	They're very complex. There's a lot of.
00:17:44> 00:17:48:	There's the part that relationship with the overall cooperative agreement
00:17:48> 00:17:50:	between the Park Service and Montgomery County.
00:17:50> 00:17:54:	And then there are other agreements then that establish GE
00:17:54> 00:17:57:	PP as well as the they have with the Co-op
00:17:58> 00:18:01:	the the various groups that are part of the.
00:18:01> 00:18:05:	The park but that the overall.
00:18:05> 00:18:08:	Cooperative agreement, we understand, establish is all these roles and
00:18:08> 00:18:11:	responsibilities for the Park Service for Montgomery County that was
00:18:12> 00:18:14:	signed in 2018 and that actually has a 10 year
00:18:14> 00:18:18:	term. So that's important to kind of everybody knows that,
00:18:18> 00:18:21:	but there's a lot of information in there that was
00:18:21> 00:18:24:	useful and important for us to at least think about.
00:18:24> 00:18:25:	So as as Michael mentioned,
00:18:25> 00:18:29:	we heard there's a lot of challenges as you're trying
00:18:29> 00:18:31:	to implement things here at projects.
00:18:31> 00:18:33:	Other activities on the site,
00:18:33> 00:18:37:	and you know specifically, we heard this idea of can
00:18:37> 00:18:41:	we extract from the National Park Service and and move
00:18:41> 00:18:44:	the property and transfer it to the county?
00:18:44> 00:18:46:	We're not necessarily experts on this,
00:18:46> 00:18:50:	but we think from experience I'll say I've been in

00.10.30> 00.10.32.	the DC area for 35 years.
00:18:52> 00:18:55:	Transferring property is not a short term process.
00:18:55> 00:18:57:	It could. Maybe you could do it in five years.
00:18:57> 00:18:59:	It's it's going to take legislative action.
00:18:59> 00:19:00:	If you have the right people,
00:19:00> 00:19:02:	but it could take up to 20 years.
00:19:02> 00:19:04:	I was involved in popular point a few different times.
00:19:04> 00:19:07:	It's still not transferred. It can take a long time,
00:19:07> 00:19:11:	so we just want to make we feel it's important
00:19:11> 00:19:13:	to be realistic about that.
00:19:13> 00:19:16:	In this process, and then also as part of that,
00:19:16> 00:19:19:	there's going to be requirements for some type of swap,
00:19:19> 00:19:20:	some type of land swap,
00:19:20> 00:19:24:	or other financial compensation for this land that could make
00:19:25> 00:19:26:	it challenging.
00:19:26> 00:19:28:	Again, we don't. You know we're not the experts,
00:19:28> 00:19:30:	but we know it's taken a long time in other
00:19:30> 00:19:30:	cases,
00:19:30> 00:19:33:	so being honest and realistic about that.
00:19:35> 00:19:39:	So, knowing that one of the things we in and
00:19:39> 00:19:41:	Michael sort of said it is,
00:19:41> 00:19:43:	you know we got to work with the Park Service.
00:19:43> 00:19:48:	That's that's key. Particularly here for the for the time
00:19:48> 00:19:48:	being,
00:19:48> 00:19:50:	so you know, we we're,
00:19:50> 00:19:54:	our thoughts were making sure everybody understands the cooperative agreement
00:19:54> 00:19:55:	that exists at the various ones,
00:19:55> 00:19:57:	and there there are several of them,
00:19:57> 00:20:01:	making sure everybody understands their roles and responsibilities supporting those
00:20:01> 00:20:02:	cooperative agreements.
00:20:02> 00:20:04:	Sometimes I'm not sure from what we heard,
00:20:04> 00:20:08:	everybody was fully aware of that.
00:20:08> 00:20:11:	You know, I think it's perfectly fine to continue on
00:20:11> 00:20:14:	the side looking at a long-term option for land transfer,
00:20:14> 00:20:18:	but in the meantime, focus on what you can do.
00:20:18> 00:20:21:	The other thing we felt and heard about was the
00:20:21> 00:20:24:	importance of the proactive communication process.
00:20:24> 00:20:29:	There were comments that communication to us about things being
00:20:29> 00:20:34:	thought about discussed that weren't really all the parties weren't

**00:18:50 --> 00:18:52:** the DC area for 35 years.

00:20:34> 00:20:34:	aware or.
00:20:34> 00:20:36:	Or when they were brought into the picture,
00:20:36> 00:20:37:	it was later in the process.
00:20:37> 00:20:41:	So for the example I'm I'll mention is the HV
00:20:41> 00:20:43:	AC in the Spanish ballroom.
00:20:43> 00:20:44:	We think that's a great,
00:20:44> 00:20:48:	interesting idea. Could obviously make it more useful year round,
00:20:48> 00:20:52:	but the actual technical requirements for implementing that are are
00:20:52> 00:20:56:	challenging process as well as the financial implications and how
00:20:56> 00:20:59:	much is that going to cost so you know important
00:20:59> 00:21:02:	that everybody is on the on the same page through
00:21:02> 00:21:04:	the any discussions of something such as that.
00:21:08> 00:21:10:	So again, talking about communication.
00:21:10> 00:21:12:	Make sure there's clear protocols,
00:21:12> 00:21:16:	how when everybody is involved in any particular topics,
00:21:16> 00:21:19:	making sure everybody is again on the same page about
00:21:19> 00:21:20:	those.
00:21:20> 00:21:24:	Those communications may even be that there needs to be
00:21:24> 00:21:28:	a point person that is responsible for coordinating all the
00:21:28> 00:21:29:	communication,
00:21:29> 00:21:33:	making sure everybody is following through on their roles and
00:21:33> 00:21:34:	responsibilities.
00:21:34> 00:21:36:	I I thought. You know,
00:21:36> 00:21:39:	again, somebody who's looking at this with fresh guys is
00:21:39> 00:21:42:	not reading the cooperative agreements every day.
00:21:42> 00:21:44:	It's a lot of different things going on there,
00:21:44> 00:21:46:	and I'm not sure how much the board knows all
00:21:46> 00:21:47:	the different things,
00:21:47> 00:21:50:	but it would be helpful to actually create maybe a
00:21:50> 00:21:54:	a more graphic list to matrix something so everybody understands
00:21:54> 00:21:58:	and is clear about everybody's roles and responsibilities and and.
00:22:00> 00:22:01:	Agrees to it and understands it,
00:22:01> 00:22:04:	and then the last thing I want to mention that
00:22:04> 00:22:06:	Michael mentioned a little bit was there's there's other parts
00:22:06> 00:22:08:	of the county from what we saw,
00:22:08> 00:22:12:	it's DGS. That's really the primary focus,
00:22:12> 00:22:14:	but we see this as more than just buildings.
00:22:14> 00:22:16:	It's a park and it's,

**00:20:34 --> 00:20:34:** aware of.

00:22:16 --> 00:22:18: you know, there's a Parks Department. 00:22:18 --> 00:22:19: There's probably other parts of the county. 00:22:19 --> 00:22:22: The transportation department. You know, 00:22:22 --> 00:22:25: making sure those folks are engaged in discussions or ideas, 00:22:25 --> 00:22:29: or how does this park fit into larger. 00:22:29 --> 00:22:32: You know county wide or Regional Park system, 00:22:32 --> 00:22:34: so those those are ideas that we had. 00:22:34 --> 00:22:37: That would be things to pursue as as you move 00:22:37 --> 00:22:38: forward. 00:22:38 --> 00:22:40: So with that I'm going to turn it over to 00:22:40 --> 00:22:42: Audrey to talk about, 00:22:42 --> 00:22:53: start talking about place. Alright, 00:22:53 --> 00:22:56: so before we get into talking about more details of 00:22:56 --> 00:22:57: the place itself, 00:22:57 --> 00:22:59: I want to talk about access. 00:22:59 --> 00:23:03: That's a very big part of the story here at 00:23:03 --> 00:23:04: Glen Echo. 00:23:04 --> 00:23:09: You are obviously founded based on some of your geologically 00:23:09 --> 00:23:13: unique aspects on the cliffs overlooking the Potomac. 00:23:13 --> 00:23:17: It's a beautiful sight. But it's also in a lot 00:23:17 --> 00:23:21: of ways isolated and difficult to access. 00:23:21 --> 00:23:23: The good news is that you actually aren't that far 00:23:23 --> 00:23:25: from a lot of large population centers. 00:23:25 --> 00:23:32: Obviously DC and Bethesda and McLean and Chevy Chase. 00:23:32 --> 00:23:35: But the question is how to get people here. 00:23:35 --> 00:23:38: More people here in a sustainable fashion. 00:23:40 --> 00:23:42: This is a limiting factor. 00:23:44 --> 00:23:48: As you have observed, you know this that this limits 00:23:48 --> 00:23:52: the diversity of the people that have come to the 00:23:52 --> 00:23:52: park. 00:23:52 --> 00:23:54: We know that a large share of the population doesn't 00:23:54 --> 00:23:55: drive there. 00:23:55 --> 00:23:58: Probably a lot of households in DC that are zero 00:23:58 --> 00:24:01: car households or people have chosen to leave a car 00:24:01 --> 00:24:02: free lifestyle. 00:24:02 --> 00:24:05: Low income households may not have a car. 00:24:05 --> 00:24:07: People with disabilities may not drive, 00:24:07 --> 00:24:11: so there's a lot of people that can't get here 00:24:11 --> 00:24:13: if they must have a car. 00:24:13 --> 00:24:15: And so this is something that. 00:24:15 --> 00:24:19: You know, really needs to be thought about in terms

00:24:19> 00:24:20:	of creating new options.
00:24:20> 00:24:22:	I would also say that we need to think about
00:24:23> 00:24:24:	the sustainability of driving too.
00:24:24> 00:24:28:	This is a park. Parks are looking to decarbonize national
00:24:28> 00:24:28:	parks.
00:24:30> 00:24:33:	You really are going to want to do everything you
00:24:33> 00:24:35:	can to avoid building additional parking.
00:24:35> 00:24:37:	Giving the storm water management issues.
00:24:37> 00:24:40:	You have the fact that you have so much impervious
00:24:40> 00:24:41:	surface already.
00:24:41> 00:24:44:	The fact that there are climate action plans in the
00:24:44> 00:24:47:	region that Billy is going to talk about and transportation
00:24:47> 00:24:49:	is a huge contribution to the climate.
00:24:49> 00:24:54:	So building the other options to access the park.
00:24:54> 00:24:55:	Or is it going to be really,
00:24:55> 00:25:01:	really important? We do suggest that you really acknowledge the
00:25:01> 00:25:05:	fact that demand for parking is really high,
00:25:05> 00:25:07:	only actually a few days a year from what we
00:25:07> 00:25:07:	hear,
00:25:07> 00:25:11:	there's the Folk Festival you've done satellite parking that did
00:25:11> 00:25:12:	work.
00:25:12> 00:25:14:	It's it's a very big temptation in America to want
00:25:15> 00:25:17:	to build parking for your busiest day.
00:25:17> 00:25:18:	And then the other
00:25:19> 00:25:21:	363 days. You don't need all the parking,
00:25:21> 00:25:25:	so maybe you can really focus on those satellite parking
00:25:25> 00:25:29:	solutions and other solutions for those peak days.
00:25:29> 00:25:34:	And avoid. Building expensive parking that is not environmentally sustainable.
00:25:34> 00:25:37:	We also think you may want to consider after you've
00:25:37> 00:25:40:	made some other improvements that I'll talk about that you
00:25:40> 00:25:41:	consider.
00:25:41> 00:25:44:	Even charging for parking, but it's it's sort of a
00:25:44> 00:25:48:	carrot and stick approach in terms of encouraging people to
00:25:48> 00:25:51:	use other modes and disincentivizing driving.
00:25:51> 00:25:53:	And also you need revenue.
00:25:53> 00:25:55:	And if you want to build up some of the
00:25:55> 00:25:58:	other modes of transportation you you need funding sources for
00:25:58> 00:25:58:	that.
00:26:01> 00:26:05:	So I want to highlight the huge opportunity that you
00:26:05> 00:26:06:	have with cycling.

00:26:06> 00:26:10:	You are connected. First of all you have MacArthur Blvd,
00:26:10> 00:26:14:	a trail you've dedicated trail right at your front door
00:26:14> 00:26:18:	and that trail connects into regional networks of trails.
00:26:18> 00:26:21:	And there's a huge cycling community in this region,
00:26:21> 00:26:24:	and there are a ton of people that cycle past
00:26:24> 00:26:25:	Glen Echo,
00:26:25> 00:26:27:	so there's sort of two ways of looking at this.
00:26:27> 00:26:31:	One is certainly people can get that here via that
00:26:31> 00:26:32:	mode of transportation,
00:26:32> 00:26:36:	but also there's a huge marketing opportunity to tap into
00:26:36> 00:26:37:	these hundreds of.
00:26:37> 00:26:41:	Thousands of people that are going along these trails and
00:26:41> 00:26:42:	increasing signage.
00:26:42> 00:26:47:	For example on the towpath you have 5,000,000 visitors a
00:26:47> 00:26:52:	year and we were getting into our mapping and saw
00:26:52> 00:26:56:	that Block 5 on the towpath crosses over and then
00:26:56> 00:27:00:	there is a connection. It's cycling connection just a couple
00:27:00> 00:27:01:	miles up and you're at clinic.
00:27:01> 00:27:05:	Oh what about signage on the towpath that millions of
00:27:05> 00:27:08:	people could see and they would learn about Glen Echo?
00:27:08> 00:27:09:	And they may not take,
00:27:09> 00:27:11:	you know, they may not divert their trip that moment,
00:27:11> 00:27:14:	but they might plan ahead for next time and more
00:27:14> 00:27:17:	people will learn about were gonna go is.
00:27:17> 00:27:20:	Similarly with the Capital Crescent Trail huge popular trail,
00:27:20> 00:27:22:	lots of bike groups. So you can.
00:27:22> 00:27:25:	You can be exposing this place to whole new audiences
00:27:25> 00:27:28:	that are oriented around biking that think nothing of cycling
00:27:28> 00:27:30:	a few miles to go somewhere.
00:27:36> 00:27:38:	We also want to, you know,
00:27:38> 00:27:43:	highlight that Montgomery County is is doubling down on multimodal
00:27:43> 00:27:45:	transportation as well.
00:27:45> 00:27:49:	They have a bike plan and they're committing to upgrade
00:27:49> 00:27:51:	their cycling network.
00:27:51> 00:27:54:	So it's really important that you be aware of that
00:27:54> 00:27:58:	and continue to advocate for implementation of these things.
00:27:58> 00:28:01:	Goldsboro Blvd obviously goes right to your front door.
00:28:01> 00:28:04:	There are other major corridors that connect to the network.
00:28:04> 00:28:08:	So making sure that protected lanes are as plentiful and
00:28:08> 00:28:10:	and installed as quickly as possible
00:28:10> 00:28:13:	will be. Will be great for access.
	•

00:28:13> 00:28:16:	I also want to mention making sure that you develop
00:28:16> 00:28:20:	attractions on this site that supports cycling bike parking.
00:28:20> 00:28:22:	I'll make sure you have bike racks,
00:28:22> 00:28:24:	they can be even artistic bike racks.
00:28:24> 00:28:28:	I've seen lots of different versions around the country.
00:28:28> 00:28:32:	You could develop a repair center so have air and
00:28:32> 00:28:35:	tools for all these cycling groups.
00:28:35> 00:28:37:	And then they might really stop if somebody airing their
00:28:37> 00:28:39:	tires and they go to the cafe and spend money
00:28:39> 00:28:42:	and just get them onto the property and just show
00:28:42> 00:28:44:	that you're encouraging cycling and you're supporting it.
00:28:47> 00:28:52:	The pedestrian environment walking is obviously very.
00:28:52> 00:28:56:	Very important. Like we do see that there are some
00:28:56> 00:29:00:	challenges with the pedestrian environment accessing the property.
00:29:00> 00:29:03:	The crosswalk here is at some distance from the main
00:29:03> 00:29:04:	entrance.
00:29:04> 00:29:08:	There's no crosswalk of the property.
00:29:08> 00:29:12:	It's not always clear how to enter and you you
00:29:12> 00:29:15:	need to think about Ed accessibility.
00:29:15> 00:29:16:	The stairs that come down the front.
00:29:16> 00:29:19:	You know that that your main entrance in front of
00:29:19> 00:29:20:	the sign is not a D.
00:29:20> 00:29:24:	Accessible from this standpoint, so just increasing wave finding and
00:29:24> 00:29:27:	you may even want to do a pedestrian audit where
00:29:27> 00:29:30:	you have a multidisciplinary team come walk around
	together.
00:29:30> 00:29:33:	Really look and really identify pedestrian improvements which are really
00:29:33> 00:29:34:	relatively inexpensive.
00:29:39> 00:29:44:	In terms of transit, know you've struggled with this and
00:29:44> 00:29:50:	you've fought to keep this Montgomery County bus operating.
00:29:50> 00:29:52:	We would say that the stop is really in a
00:29:52> 00:29:54:	suboptimal location.
00:29:54> 00:29:56:	It's it. It doesn't give dignity.
00:29:56> 00:29:58:	Writing transit. This is part of why people choose not
00:29:58> 00:29:59:	to ride transit.
00:29:59> 00:30:02:	They need to feel like it's a safe and welcoming
00:30:02> 00:30:06:	and that they're given they're given space,
00:30:06> 00:30:07:	and it's clear where they should be.
00:30:07> 00:30:10:	You know people would have difficulty finding this if they
	1 1 2 12 12 11 proprie in cara mare announcy infamily and it alloy

00:30:11 --> 00:30:13: It just doesn't feel good staying on the side of the road like that. 00:30:13 --> 00:30:14: 00:30:14 --> 00:30:17: So I would move the to advocate for the bus 00:30:17 --> 00:30:20: stop to be moved onto the property so it's much 00:30:20 --> 00:30:24: more direct connection with Glen Echo and then secondly. 00:30:24 --> 00:30:27: I would encourage you to think about trying to develop 00:30:27 --> 00:30:29: a shuttle between the metro. 00:30:29 --> 00:30:31: Obviously the metro system is is a huge system, 00:30:31 --> 00:30:34: and by having a really good connection for the last 00:30:34 --> 00:30:34: mile, 00:30:34 --> 00:30:38: you have the ability to access so many people. 00:30:38 --> 00:30:40: Everyone that lives near a metro station in the entire 00:30:40 --> 00:30:43: DC area could get here if they can get to 00:30:43 --> 00:30:46: friendship heights and they have a reliable way to get 00:30:46 --> 00:30:49: from the station. So the branded shuttle costs money, 00:30:49 --> 00:30:52: but that might be why you would want to charge 00:30:52 --> 00:30:54: for parking to to finance that. 00:30:54 --> 00:30:56: Or or do other have other fund raising that goes 00:30:56 --> 00:30:59: into a mobility fund and you you have a very 00:30:59 --> 00:31:01: sophisticated county in Montgomery County. 00:31:01 --> 00:31:03: They have a Department of Transportation they can help you 00:31:03 --> 00:31:04: with these things. 00:31:07 --> 00:31:11: And then lastly, again with the last mile problem, 00:31:11 --> 00:31:14: you know our our mobility system is evolving and now 00:31:14 --> 00:31:16: we have shared use mobility. 00:31:16 --> 00:31:20: So promoting Lyft and Uber making sure that people think 00:31:20 --> 00:31:24: about that as a way to get from the transit 00:31:24 --> 00:31:26: station or even ride here, 00:31:26 --> 00:31:28: that that helps your parking problem so people don't have 00:31:28 --> 00:31:29: to park. 00:31:29 --> 00:31:30: Or even if they are in a car, 00:31:30 --> 00:31:34: you have to park and it just opens things up. 00:31:34 --> 00:31:37: Your teenagers and young adults. 00:31:37 --> 00:31:40: They're used to using that that market will be very 00:31:40 --> 00:31:42: open to it and then capital bike share. 00:31:42 --> 00:31:45: We do see that it's not there isn't service rate 00:31:45 --> 00:31:47: in this area right now, 00:31:47 --> 00:31:48: but it's not that far. 00:31:48 --> 00:31:50: They they do serve the the metro station, 00:31:50 --> 00:31:53: so maybe there's a possibility of talking with them and 00:31:53 --> 00:31:56: getting a station here so people can borrow a bike

were leaving the property.

00:30:10 --> 00:30:11:

00:31:56> 00:31:58:	and ride a bike from the transit station.
00:31:58> 00:32:01:	So yeah, so with that I will turn it over
00:32:01> 00:32:04:	to Billy to talk about sustainability.
00:32:09> 00:32:14:	Audrey so one of the four primary questions that our
00:32:14> 00:32:21:	sponsors ask US is what environmental strategy should be
	integrated
00:32:21> 00:32:24:	into the parks master plan.
00:32:24> 00:32:27:	But we believe the most important environmental strategy for the
00:32:27> 00:32:29:	park are the ones that are connected to climate change,
00:32:29> 00:32:33:	tackling climate mitigation, and a path to net zero carbon
00:32:33> 00:32:37:	and addressing climate resilience by addressing extreme heat and stormwater
00:32:37> 00:32:38:	management.
00:32:38> 00:32:40:	These are also the priorities of your partners.
00:32:40> 00:32:43:	The National Park Service in Montgomery County.
00:32:43> 00:32:46:	The federal government is requiring every agency to develop
00 00 40 > 00 00 40	a 
00:32:46> 00:32:48:	climate action plan and to get to.
00:32:48> 00:32:51:	Net 0 by 2040 and to start implementing those plans
00:32:51> 00:32:52:	as soon as possible.
00:32:52> 00:32:54:	Montgomery County is even more ambitious.
00:32:54> 00:32:57:	They plan to get to net zero in just 10
00:32:57> 00:32:57:	years.
00:33:00> 00:33:03:	The best way to get started with this is climate
00:33:03> 00:33:04:	mitigation,
00:33:04> 00:33:08:	starting with energy audits to identify energy efficiency opportunities for
00:33:08> 00:33:10:	new and existing buildings.
00:33:10> 00:33:13:	Electrification of the campus. No new fossil fuels,
00:33:13> 00:33:16:	electric vehicle ready parking lot.
00:33:16> 00:33:20:	The only path to net zero is all electric,
00:33:20> 00:33:25:	highly efficient. Powered by renewables and a rapidly decarbonizing grid.
00:33:25> 00:33:28:	On site, renewable energy, is it also an important part
00:33:28> 00:33:29:	of this strategy?
00:33:29> 00:33:31:	There is a big parking lot that could use some
00:33:31> 00:33:35:	covered parking and that covered parking could be covered by
00:33:35> 00:33:36:	solar panels.
00:33:36> 00:33:39:	And then finally, and enhanced energy management system.
00:33:39> 00:33:41:	I saw the plan for a microgrid that would be
00:33:42> 00:33:45:	a really great step to optimizing the performance of this
00:33:45> 00:33:45:	new,

00:33:45> 00:33:49:	cleaner, more efficient, more connected campus.
00:33:49> 00:33:52:	And then it would also improve the economics of that
00:33:52> 00:33:55:	campus microgrid by being able to sell energy to the
00:33:55> 00:33:56:	city of Glen Echo,
00:33:56> 00:34:00:	or just into the Maryland grid when you're producing more
00:34:00> 00:34:01:	than you need.
00:34:01> 00:34:03:	And then to be able to draw energy when you
00:34:03> 00:34:04:	need more than you can produce.
00:34:08> 00:34:13:	The other side of climate change is climate adaptation and
00:34:14> 00:34:15:	resilience.
00:34:15> 00:34:18:	Country is gonna cause an increase in the frequency and
00:34:18> 00:34:22:	magnitude of extreme weather events and long term impacts and
00:34:22> 00:34:24:	sea level rise and extreme heat.
00:34:24> 00:34:26:	Measured every agency is developing a path to.
00:34:26> 00:34:29:	Net 0. Every agency is also developing a climate risk
00:34:29> 00:34:31:	and resilience strategy,
00:34:31> 00:34:32:	and I'll talk a little bit more about this later.
00:34:32> 00:34:36:	But they are pumping tons of money into making federal
00:34:36> 00:34:40:	agencies and federal properties more resilient and through the federal
00:34:40> 00:34:41:	infrastructure bill,
00:34:41> 00:34:45:	they're pumping billions of dollars to state transit agencies and
00:34:45> 00:34:49:	to city and local governments to enhance the resilience of
00:34:49> 00:34:52:	infrastructure to a changing climate.
00:34:52> 00:34:54:	The biggest threats to Glen Echo when it comes to
00:34:54> 00:34:55:	long term impacts.
00:34:55> 00:35:00:	Climate change are extreme storm water events and and extreme
00:35:00> 00:35:01:	heat.
00:35:01> 00:35:03:	The extreme storm water events are the biggest threat to
00:35:04> 00:35:05:	the physical infrastructure of the park,
00:35:05> 00:35:09:	but extreme heat is a tremendous threat and already a
00:35:09> 00:35:12:	growing impact to the programming and the people who are
00:35:12> 00:35:14:	visiting the park everyday.
00:35:14> 00:35:18:	Glen Echo can tackle climate adaptation and resilience via the
00:35:18> 00:35:22:	strategies for storm water that can include incrementally moving to
00:35:22> 00:35:24:	more permeable surfaces for pavers,
00:35:24> 00:35:29:	rain gardens and bioswales. And a more effective channeling to

00:35:29> 00:35:32:	use the natural hydrology that the site used to have
00:35:32> 00:35:36:	to get water into the Minihaha brook as efficiently as
00:35:36> 00:35:40:	possible while not overloading it and hopefully getting as much
00:35:40> 00:35:44:	of that water into it downstream as you possibly can
00:35:44> 00:35:45:	versus upstream.
00:35:45> 00:35:50:	Extremely provides an opportunity for some activation of the
	park
00:35:50> 00:35:51:	as well.
00:35:51> 00:35:54:	Benches and tents that are out there for the full
00:35:54> 00:35:57:	play festival become a seasonal amenity.
00:35:57> 00:36:00:	They're temporary, so hopefully you can get the Park Service
00:36:00> 00:36:02:	to agree to let you deploy them,
00:36:02> 00:36:05:	and they also extend the optimal season for people to
00:36:05> 00:36:08:	be able to experience the arts and culture here and
00:36:08> 00:36:11:	also to have a place to sit so they are
00:36:11> 00:36:14:	more likely to stay awhile and maybe have some food.
00:36:14> 00:36:18:	Which we'll talk about a little bit later.
00:36:18> 00:36:21:	These additional Brazilian strategies can also be tide to arts
00:36:21> 00:36:24:	and culture as well as the educational mission and Hanst
00:36:24> 00:36:25:	program.
00:36:25> 00:36:28:	So I mentioned money and I mentioned threats.
00:36:28> 00:36:31:	So climate change presents a threat to the park and
00:36:31> 00:36:33:	and it also presents opportunities.
00:36:33> 00:36:36:	The federal and state government are funding,
00:36:36> 00:36:39:	climate mitigation and resilience in a number of ways.
00:36:39> 00:36:41:	And we think that this funding and a lens focus
00:36:41> 00:36:44:	on client mitigation and resilience could be not only a
00:36:44> 00:36:47:	way to pay for Glen Echo's development concept that you
00:36:47> 00:36:50:	shared with us, but could be a way to actually
00:36:50> 00:36:53:	pay for implementing the future master plan and to help
00:36:53> 00:36:55:	finance the infrastructure.
00:36:55> 00:36:58:	Necessary to make that master plan a reality.
00:36:58> 00:37:01:	This includes federal funding for client mitigation and resilience.
00:37:01> 00:37:04:	State and county funding for infrastructure enhancements,
00:37:04> 00:37:07:	state and county funding and financing.
00:37:07> 00:37:10:	Maryland has a number of really creative financing opportunities for
00:37:10> 00:37:12:	energy efficiency and renewable energy,
00:37:12> 00:37:15:	including renewable energy credit market that was set up here
00:37:15> 00:37:18:	through the state's renewable portfolio standard and C PACE

	financing,
00:37:18> 00:37:21:	which allows you to make investments with no upfront cost
00:37:22> 00:37:24:	and then pay for them over the lifetime of those
00:37:24> 00:37:25:	investments.
00:37:25> 00:37:28:	Sustainability also might be something that you can send her
00:37:28> 00:37:29:	a fund raising campaign around.
00:37:29> 00:37:32:	We talked about the fact that people fund programs and
00:37:32> 00:37:34:	they don't always fund maintenance,
00:37:34> 00:37:37:	but some people can get really fired up about funding
00:37:37> 00:37:40:	a solar panel for the Pottery studio where they could
00:37:40> 00:37:43:	get fired up about a really artistic rain garden.
00:37:43> 00:37:45:	That would be a part of living art on the
00:37:45> 00:37:45:	campus,
00:37:45> 00:37:50:	so they might be opportunities to selectively fundraise around some
00:37:50> 00:37:52:	of these mitigation strategies.
00:37:52> 00:37:54:	I don't know this for sure.
00:37:54> 00:37:55:	We talked, we went back and forth about this,
00:37:55> 00:37:58:	but I also think some of these.
00:37:58> 00:38:01:	If you tie something to resilience and climate mitigation,
00:38:01> 00:38:03:	it also might be a way to expedite the permitting
00:38:03> 00:38:05:	process and fast track some of the projects that may
00:38:05> 00:38:07:	have been languishing for you.
00:38:07> 00:38:09:	If you can tie it to an NPS priority and
00:38:09> 00:38:11:	to accounting priority.
00:38:13> 00:38:15:	And finally, my colleagues are going to talk a little
00:38:15> 00:38:17:	bit more about place making in a minute,
00:38:17> 00:38:20:	but sustainability can enhance the place making and also elevate
00:38:20> 00:38:22:	the centers of excellence if you do it in the
00:38:22> 00:38:23:	right way.
00:38:23> 00:38:26:	You know renewable energy being visible shows the park's commitment
00:38:26> 00:38:28:	to federal and state goals and plans.
00:38:28> 00:38:31:	Bioswales and Rain gardens can become part of your environmental
00:38:31> 00:38:33:	education and opportunity for visual art.
00:38:33> 00:38:39:	Stormwater management becomes your educational program around the unique geology,
00:38:39> 00:38:42:	hydrology and ecology of the Potomac River Valley.
00:38:42> 00:38:45:	And it also ties to the mission that the GW
00:38:45> 00:38:48:	Park was created for in the 1st place.
00:38:48> 00:38:49:	And I mentioned heat mitigation.

00:38:49> 00:38:52:	It's a great way to enhance the visitor experience and
00:38:53> 00:38:56:	create more space and more time for those centers of
00:38:56> 00:38:58:	excellence to driving growth.
00:38:58> 00:39:00:	With that, I'd like to turn it over to Eileen
00:39:00> 00:39:01:	to talk a little bit about placing.
00:39:08> 00:39:08:	I think I'm gonna
00:39:08> 00:39:10:	use this little box too.
00:39:12> 00:39:18:	So we're focusing today on this magically eclectic part with
00:39:18> 00:39:21:	a rich 130 year history.
00:39:21> 00:39:24:	We have learned just how much this hidden gem is
00:39:24> 00:39:27:	supported by an enthusiastic community,
00:39:27> 00:39:30:	eager to introduce introduce it to a greater audience.
00:39:30> 00:39:34:	We believe that placemaking strategies can reflect effectively.
00:39:34> 00:39:37:	Make this park a regional destination increase.
00:39:37> 00:39:42:	Visit visitor engagement and help drive future revenues for the
00:39:42> 00:39:43:	park.
00:39:43> 00:39:46:	To make this work, the public must be the part
00:39:46> 00:39:46:	as a whole.
00:39:50> 00:39:56:	Placemaking leverages the physical space and programming to drive participation,
00:39:56> 00:39:59:	engagement, and building and build community spirit.
00:39:59> 00:40:03:	Creative placemaking is a distinct because it leverages arts and
00:40:03> 00:40:07:	culture to bring activities to the communal space.
00:40:07> 00:40:11:	The Co operators on site are well positioned to enliven
00:40:11> 00:40:13:	the space with their expertise.
00:40:13> 00:40:18:	We believe that augmenting creative activities and activities we have
00:40:18> 00:40:22:	termed amusements will expand the audience,
00:40:22> 00:40:25:	establish the landmark, and extend the influence of the Centers
00:40:25> 00:40:27:	for influence excellence.
00:40:29> 00:40:33:	These entitlements will engage and use new park goers to
00:40:33> 00:40:35:	visit often stay longer and spend more.
00:40:35> 00:40:40:	How could multiple opportunities for casual interactions with the arts
00:40:40> 00:40:41:	not entice new students?
00:40:42> 00:40:45:	We will discuss strategies for the near term and then
00:40:45> 00:40:49:	longer term efforts requiring requiring greater investments in time and
00:40:49> 00:40:49:	effort.
00:40:49> 00:40:53:	I will walk you through some effort to opportunities built

00:40:53> 00:40:56:	upon synergies with the Centers for Excellence and Jamie will
00:40:56> 00:40:59:	explore reintroducing amusements to the park.
00:40:59> 00:41:03:	Our list includes strategies found in internationally renowned parks in
00:41:03> 00:41:04:	Copenhagen and Madrid,
00:41:04> 00:41:06:	New York and San Francisco,
00:41:06> 00:41:09:	as well as other organizations in our own backyard.
00:41:09> 00:41:12:	Public spaces, like the National Zoo and the National Mall
00:41:12> 00:41:15:	and private spaces like the Navy Yard and the Wharf
00:41:15> 00:41:16:	in DC.
00:41:19> 00:41:24:	Creating the Centers of excellence by grouping the existing cooperators
00:41:24> 00:41:25:	makes sense.
00:41:25> 00:41:28:	It highlights the caliber of artisans within the park and
00:41:28> 00:41:32:	broadens the awareness of your passionate and dedicated students to
00:41:32> 00:41:35:	the breadth of expertise in the park.
00:41:35> 00:41:39:	During our conversations with the leaders of the parks cooperators,
00:41:39> 00:41:42:	we were struck by the artists mutual respect for each
00:41:42> 00:41:47:	other and the appreciation that being among accomplished peers increases.
00:41:47> 00:41:51:	Their cachet and enhances their reputation.
00:41:51> 00:41:56:	We've identified several benefits of increasing the opportunities for collaboration
00:41:56> 00:41:57:	among the cooperators.
00:41:59> 00:42:03:	Creating a central gallery and store to represent the breadth
00:42:03> 00:42:04:	of the Glen Echo artist community.
00:42:04> 00:42:09:	We even discussed I was talking to Walt Bartman from
00:42:09> 00:42:14:	the Yellow Barn and Marsha from the pottery and they
00:42:14> 00:42:18:	don't usually talk to each other.
00:42:18> 00:42:20:	They talked about my why couldn't we?
00:42:20> 00:42:22:	We could even do in this store.
00:42:22> 00:42:27:	An exhibit that combined pottery and painting that had a
00:42:28> 00:42:29:	relationship.
00:42:29> 00:42:33:	There's there's amazing opportunities here for collaboration.
00:42:33> 00:42:36:	You have amazing, excellent artists.
00:42:36> 00:42:38:	Regular conversations
00:42:38> 00:42:40:	to to about for
00:42:40> 00:42:43:	working together, possibly monthly
00:42:43> 00:42:46:	councils of those cooperators bringing
00:42:46> 00:42:50:	would also help to bring activities out of the studio.

00:42:50> 00:42:53:	The planning for bringing activities out of the studios and
00:42:54> 00:42:55:	into the park public space.
00:42:55> 00:42:58:	We know that people have no idea what's happening behind
00:42:58> 00:43:00:	closed doors and it's amazingly rich.
00:43:00> 00:43:04:	What's happening here? We really need to bring what's happening
00:43:05> 00:43:07:	inside outside in any way we can.
00:43:07> 00:43:12:	To give that feeling that that interest to draw people
00:43:12> 00:43:13:	back in.
00:43:13> 00:43:17:	There's also a real opportunity for sharing resources to enhance
00:43:17> 00:43:21:	the effectiveness of each organization and the marketing of the
00:43:21> 00:43:22:	park as a whole.
00:43:22> 00:43:25:	Each of these cooperators is doing their own marketing.
00:43:25> 00:43:26:	They have their own lists.
00:43:26> 00:43:28:	The park has a separate list.
00:43:28> 00:43:33:	They are not combined. So the the pottery patrons may
00:43:33> 00:43:37:	not know what's going open happening with the glass works
00:43:38> 00:43:42:	right or or potentially the yellow barn yellow barn has
00:43:42> 00:43:47:	an incredibly rich communication. Plan right that they implement.
00:43:47> 00:43:50:	I have a lot of communications that.
00:43:50> 00:43:57:	Uhm? And then implementing branding to communicate community.
00:43:57> 00:44:00:	The cumulative expertise of the community there.
00:44:00> 00:44:06:	Cooperators are incredibly rich resource for getting the message out.
00:44:06> 00:44:09:	In our brief, we were asked to discuss strategies for
00:44:09> 00:44:12:	expanding the audience and broadening student bodies.
00:44:12> 00:44:13:	Diversity
00:44:13> 00:44:15:	of background and experiences,
00:44:16> 00:44:21:	building partnerships with community service organizations is a really good
00:44:21> 00:44:22:	way to do that.
00:44:22> 00:44:25:	The Co operators, many of them are already doing this,
00:44:25> 00:44:30:	promoting and enhancing the existing outreach efforts by individual cooperators
00:44:30> 00:44:33:	making it part of the message for the park.
00:44:33> 00:44:40:	So the parks images improved by these already existing efforts.
00:44:40> 00:44:43:	Is is it's just right there.
00:44:43> 00:44:47:	To continue to develop and promote programs that to take
00:44:47> 00:44:51:	the arts into the underrepresented communities and then to

bring 00:44:51 --> 00:44:52: those students to the campus. 00:44:52 --> 00:44:56: There is interest in making sure that all Montgomery County 00:44:56 --> 00:44:58: students come to the park once a year, 00:44:58 --> 00:45:01: right? That is that that can be done, 00:45:01 --> 00:45:03: and it really does. I mean, 00:45:03 --> 00:45:06: art is magic, right? We know that we need to 00:45:06 --> 00:45:08: get more people to see it. 00:45:08 --> 00:45:13: Expanding the programming and communication for teenagers and young adults. 00:45:13 --> 00:45:14: We talked about bike riding. 00:45:14 --> 00:45:16: That's the way people are moving. 00:45:16 --> 00:45:17: The young people are moving. 00:45:17 --> 00:45:19: They want to get out. 00:45:19 --> 00:45:21: They're coming to the park anyway. 00:45:21 --> 00:45:25: Let's get them involved. Let's have incorporate them as part 00:45:25 --> 00:45:28: of this community and not let them age out at 00:45:29 --> 00:45:29: 00:45:29 --> 00:45:31: 10 because they don't feel like there's programming for them. Puppets are not just for 10 and under. 00:45:32 --> 00:45:35: 00:45:39 --> 00:45:44: At their root. The success of near term strategies requires 00:45:44 --> 00:45:48: a fundamental change in perception. 00:45:48 --> 00:45:53: The deliberative process required for permanent installations is not a 00:45:53 --> 00:45:53: hindrance. 00:45:53 --> 00:45:56: but a catalyst for creativity. 00:45:56 --> 00:46:00: It becomes the engine driving the energy and anticipate it. 00:46:00 --> 00:46:07: Anticipation generated by constant reinterpretation and reinvention of the physical 00:46:07 --> 00:46:08: environment. 00:46:08 --> 00:46:11: The genesis for our program of performance art, 00:46:11 --> 00:46:16: and temporary installations. To enhance the entrance experience and wayfinding 00:46:16 --> 00:46:19: that makes visitors aware of the many activities on the 00:46:19 --> 00:46:20: campus. 00:46:20 --> 00:46:23: This is a short list of the many ideas that 00:46:23 --> 00:46:27: we heard from you and that we riffed on for 00:46:27 --> 00:46:28: hours at dinner. 00:46:28 --> 00:46:32: Sheltered, flexible outdoor spaces in infused with the arts you 00:46:32 --> 00:46:34: already know how to set up, 00:46:34 --> 00:46:38: but you have the tent city infrastructure for the festivals. 00:46:38 --> 00:46:41: Use it as a place that that that can have

this demonstrations for your artists on a regular basis so

00:46:41 --> 00:46:45:

00:46:45> 00:46:47:	people know that they come.
00:46:47> 00:46:52:	They're gonna see something. Outdoor spaces that again that allow
00:46:52> 00:46:56:	for the expansion of programming for the centers of excellence.
00:46:56> 00:46:59:	The puppet theater can't come outside and put on a
00:46:59> 00:47:03:	puppet show because they don't have a smooth enough surface.
00:47:03> 00:47:07:	They sit on stools with wheels and behind the stage
00:47:07> 00:47:08:	to move the puppets around.
00:47:08> 00:47:11:	If they can't move around on their wheels,
00:47:11> 00:47:13:	they they can't do the show.
00:47:13> 00:47:14:	They would love to do it.
00:47:14> 00:47:17:	This is an amazing place for outdoor activity,
00:47:17> 00:47:20:	so we just need to do some more brainstorming about
00:47:20> 00:47:23:	how to find the place that makes this work or
00:47:23> 00:47:26:	fund the temporary floor that they could take out there.
00:47:26> 00:47:29:	We don't have the resources for that resources for that,
00:47:29> 00:47:31:	but this is an amazing.
00:47:31> 00:47:35:	This is right here. A community based art project.
00:47:35> 00:47:39:	We talked about the rain gardens and and really engaging
00:47:39> 00:47:40:	the making,
00:47:40> 00:47:43:	not just the funding of of that.
	There were an explanate and Development in the
00:47:43> 00:47:46:	Those gardens as a place to see B and participate
00:47:47> 00:47:50:	and understand it becomes educational as well,
00:47:47> 00:47:50:	and understand it becomes educational as well,
00:47:47> 00:47:50: 00:47:50> 00:47:53:	and understand it becomes educational as well, right? Why the rains are digital murals to add to
00:47:47> 00:47:50: 00:47:50> 00:47:53: 00:47:53> 00:47:54:	and understand it becomes educational as well, right? Why the rains are digital murals to add to nighttime experience,
00:47:47> 00:47:50: 00:47:50> 00:47:53: 00:47:53> 00:47:54: 00:47:54> 00:47:57:	and understand it becomes educational as well, right? Why the rains are digital murals to add to nighttime experience, perhaps even on MacArthur Blvd,
00:47:47> 00:47:50: 00:47:50> 00:47:53: 00:47:53> 00:47:54: 00:47:54> 00:47:57: 00:47:57> 00:47:59:	and understand it becomes educational as well, right? Why the rains are digital murals to add to nighttime experience, perhaps even on MacArthur Blvd, right? Maybe this is going to be a temporary change?
00:47:47> 00:47:50: 00:47:50> 00:47:53: 00:47:53> 00:47:54: 00:47:54> 00:47:57: 00:47:57> 00:47:59: 00:47:59> 00:48:03:	and understand it becomes educational as well, right? Why the rains are digital murals to add to nighttime experience, perhaps even on MacArthur Blvd, right? Maybe this is going to be a temporary change? Maybe it's a projection. But it's there right?
00:47:47> 00:47:50: 00:47:50> 00:47:53: 00:47:53> 00:47:54: 00:47:54> 00:47:57: 00:47:57> 00:47:59: 00:47:59> 00:48:03: 00:48:03> 00:48:05: 00:48:05> 00:48:10:	and understand it becomes educational as well, right? Why the rains are digital murals to add to nighttime experience, perhaps even on MacArthur Blvd, right? Maybe this is going to be a temporary change? Maybe it's a projection. But it's there right? And it becomes gets in the news like we've all
00:47:47> 00:47:50: 00:47:50> 00:47:53: 00:47:53> 00:47:54: 00:47:54> 00:47:57: 00:47:57> 00:47:59: 00:47:59> 00:48:03: 00:48:03> 00:48:05: 00:48:05> 00:48:06:	and understand it becomes educational as well, right? Why the rains are digital murals to add to nighttime experience, perhaps even on MacArthur Blvd, right? Maybe this is going to be a temporary change? Maybe it's a projection. But it's there right? And it becomes gets in the news like we've all seen on the cathedral. They make a big projection and it's everywhere and everybody comes down just to see that,
00:47:47> 00:47:50: 00:47:50> 00:47:53: 00:47:53> 00:47:54: 00:47:54> 00:47:57: 00:47:57> 00:47:59: 00:47:59> 00:48:03: 00:48:03> 00:48:05: 00:48:05> 00:48:10:	and understand it becomes educational as well, right? Why the rains are digital murals to add to nighttime experience, perhaps even on MacArthur Blvd, right? Maybe this is going to be a temporary change? Maybe it's a projection. But it's there right? And it becomes gets in the news like we've all seen on the cathedral. They make a big projection and it's everywhere and everybody
00:47:47> 00:47:50: 00:47:50> 00:47:53: 00:47:53> 00:47:54: 00:47:54> 00:47:57: 00:47:57> 00:47:59: 00:47:59> 00:48:03: 00:48:03> 00:48:05: 00:48:05> 00:48:10: 00:48:10> 00:48:11:	and understand it becomes educational as well, right? Why the rains are digital murals to add to nighttime experience, perhaps even on MacArthur Blvd, right? Maybe this is going to be a temporary change? Maybe it's a projection. But it's there right? And it becomes gets in the news like we've all seen on the cathedral. They make a big projection and it's everywhere and everybody comes down just to see that,
00:47:47> 00:47:50: 00:47:50> 00:47:53: 00:47:53> 00:47:54: 00:47:54> 00:47:57: 00:47:57> 00:47:59: 00:47:59> 00:48:03: 00:48:03> 00:48:05: 00:48:05> 00:48:10: 00:48:10> 00:48:11: 00:48:11> 00:48:15:	and understand it becomes educational as well, right? Why the rains are digital murals to add to nighttime experience, perhaps even on MacArthur Blvd, right? Maybe this is going to be a temporary change? Maybe it's a projection. But it's there right? And it becomes gets in the news like we've all seen on the cathedral. They make a big projection and it's everywhere and everybody comes down just to see that, right? So let's use what we have. You the YouTube channels that shared demonstrations of
00:47:47> 00:47:50: 00:47:50> 00:47:53: 00:47:53> 00:47:54: 00:47:54> 00:47:57: 00:47:57> 00:47:59: 00:47:59> 00:48:03: 00:48:03> 00:48:05: 00:48:05> 00:48:10: 00:48:10> 00:48:11: 00:48:11> 00:48:15: 00:48:15> 00:48:19:	and understand it becomes educational as well, right? Why the rains are digital murals to add to nighttime experience, perhaps even on MacArthur Blvd, right? Maybe this is going to be a temporary change? Maybe it's a projection. But it's there right? And it becomes gets in the news like we've all seen on the cathedral. They make a big projection and it's everywhere and everybody comes down just to see that, right? So let's use what we have. You the YouTube channels that shared demonstrations of arts and culture and online classes connected with centers of
00:47:47> 00:47:50: 00:47:50> 00:47:53: 00:47:53> 00:47:54: 00:47:54> 00:47:57: 00:47:57> 00:47:59: 00:47:59> 00:48:03: 00:48:03> 00:48:05: 00:48:06> 00:48:10: 00:48:10> 00:48:11: 00:48:11> 00:48:15: 00:48:15> 00:48:19:	and understand it becomes educational as well, right? Why the rains are digital murals to add to nighttime experience, perhaps even on MacArthur Blvd, right? Maybe this is going to be a temporary change? Maybe it's a projection. But it's there right? And it becomes gets in the news like we've all seen on the cathedral. They make a big projection and it's everywhere and everybody comes down just to see that, right? So let's use what we have. You the YouTube channels that shared demonstrations of arts and culture and online classes connected with centers of excellence.

00:48:29> 00:48:31:	Let's enhance that. Let's give the others,
00:48:31> 00:48:35:	but don't have the resources or the knowledge to support
00:48:35> 00:48:38:	your really developing incredible set of technology to be able
00:48:38> 00:48:41:	to take advantage of of what we've had to learn
00:48:41> 00:48:43:	to use during the pandemic.
00:48:43> 00:48:46:	So let's let's use that because who who is listening,
00:48:46> 00:48:49:	who's watching those videos, the teenagers,
00:48:49> 00:48:52:	the young adults. This is the communication that they use,
00:48:52> 00:48:54:	and this. This is what entice them
00:48:54> 00:48:56:	to come and get their hands
00:48:56> 00:49:01:	dirty. Involved, right? Construction of trails and planting of gardens.
00:49:01> 00:49:04:	It is is apart less embrace it.
00:49:04> 00:49:07:	Let's feel that we can enjoy the nature this year.
00:49:07> 00:49:10:	This is really just a very short list and I'm
00:49:10> 00:49:11:	sure you have many
00:49:11> 00:49:26:	more. Longer term strategies we
00:49:26> 00:49:27:	know will take more time,
00:49:27> 00:49:31:	obviously. And and really needs to happen right hand hand
00:49:31> 00:49:35:	facilities to have more places for for the arts to
00:49:36> 00:49:39:	be in sheltered indoor conditioned environments.
00:49:40> 00:49:43:	New facilities that provide more and better space to grow,
00:49:43> 00:49:49:	the centers of excellence and include more communal
	performance performances
00:49:49> 00:49:53:	with more people and everybody being artists,
00:49:53> 00:49:56:	especially our are all about flexibility and sharing.
00:49:56> 00:49:59:	We do not have to create dedicated spaces for.
00:49:59> 00:50:02:	Each center we need to create provide resources that are
00:50:03> 00:50:06:	part resources that are used by the centers of excellence.
00:50:06> 00:50:11:	Increasing accessibility and the experience making parts accessible to all,
00:50:11> 00:50:14:	and we need to think about mobility and we also
00:50:14> 00:50:18:	need to think about other issues of accessibility,
00:50:18> 00:50:21:	including sensory issues. And and the like,
00:50:21> 00:50:24:	right there, there's a. There's a population that is having
00:50:24> 00:50:27:	that was having difficulty accessing what's here,
00:50:27> 00:50:31:	and they can really benefit from what there is here,
00:50:31> 00:50:35:	even if it is a helping hand just to get
00:50:35> 00:50:35:	here.
00:50:35> 00:50:39:	Infusing the outdoor space with arts and culture with the
00:50:39> 00:50:41:	benches that we talked about with raingardens.
00:50:41> 00:50:45:	Really making that arch. Finding the magic.
00:50:45> 00:50:47:	Those those gems hidden all over it's,

00:50:47> 00:50:50:	you know that that as you walk around.
00:50:50> 00:50:54:	And it's constantly changing. It can be constantly changing
	and
00:50:54> 00:50:58:	even potentially leveraging the Clara Barton House to expand and
00:50:58> 00:51:02:	enhance Clinicos connection to the history and the space.
00:51:02> 00:51:04:	We can't tell you that that is the right thing
00:51:04> 00:51:04:	or the wrong thing,
00:51:04> 00:51:07:	but it is definitely worth considering.
00:51:07> 00:51:09:	And it's also a longer term,
00:51:09> 00:51:14:	so you need to really understand how you're going to.
00:51:14> 00:51:17:	Time these events, these these when these things might happen,
00:51:17> 00:51:20:	so that you really year your efforts in the right
00:51:20> 00:51:21:	direction,
00:51:21> 00:51:23:	and you have the right group of people focusing on
00:51:23> 00:51:23:	short,
00:51:23> 00:51:26:	enforcing on mid and long term so that so that
00:51:26> 00:51:28:	not one doesn't solve the other.
00:51:31> 00:51:33:	It's clear from your plans that you are prioritizing the
00:51:33> 00:51:35:	centers of excellence.
00:51:35> 00:51:38:	You have included the cooperators and building a program
00 54 00 > 00 54 40	for
00:51:38> 00:51:40:	your long term planning efforts.
00:51:40> 00:51:43:	I am sure you will revisit this program as you
00:51:43> 00:51:48:	restructure and strengthen your relationships with your partners and stakeholders.
00:51:48> 00:51:52:	I would encourage you to treat your partners and cooperators
00:51:52> 00:51:55:	as your client and continue to include them in the
00:51:55> 00:51:58:	design and enhancement of facilities,
00:51:58> 00:52:01:	developing project champions and advocates.
00:52:01> 00:52:06:	Among this group will benefit the partnership and it engages
00:52:06> 00:52:10:	the partners increasingly complex approval process.
00:52:10> 00:52:13:	Access for the public and integrating art into the environment
00:52:13> 00:52:14:	directly addressed.
00:52:14> 00:52:19:	The GPS mesh mission along with new and enhanced facilities.
00:52:19> 00:52:22:	I would caution you to respect the scale of the
00:52:22> 00:52:24:	park structures as you plan these enhancements.
00:52:24> 00:52:28:	You are lucky to have such a knowledgeable and committed
00:52:28> 00:52:32:	board members to shepherd this process and now I will
00:52:32> 00:52:35:	ask Jamie to come and talk about amusing amusements.
00:52:42> 00:52:43:	I get the fun part.

00.52.47> 00.52.51.	Allight. Go as as we were saying camer,
00:52:51> 00:52:53:	and as Eileen laid out,
00:52:53> 00:52:56:	we discussed the idea of how you elevate arts and
00:52:56> 00:52:58:	culture to activate the park.
00:52:58> 00:53:01:	Other piece of this is really looking at the park.
00:53:01> 00:53:03:	It's not just a part of arts and culture enhancement
00:53:04> 00:53:05:	but also the amusement,
00:53:05> 00:53:07:	and we use the word amusement 'cause obviously it harks
00:53:07> 00:53:09:	back to the fact that for people who come here
00:53:09> 00:53:10:	who have not experienced before,
00:53:10> 00:53:13:	they say, wow, this is an amusement park and we
00:53:13> 00:53:14:	don't talk about that.
00:53:14> 00:53:16:	Maybe as much as we could.
00:53:16> 00:53:19:	And so when we start thinking about how you frame
00:53:19> 00:53:20:	the ideas around getting more.
00:53:20> 00:53:23:	Visitors to the park. The phrase amusement,
00:53:23> 00:53:26:	the thoughts of what that might conjure were were important
00:53:26> 00:53:27:	to us.
00:53:27> 00:53:29:	So I want to think about that in terms of
00:53:29> 00:53:33:	near term activation strategies as well as longer term activation
00:53:33> 00:53:34:	strategies.
00:53:34> 00:53:37:	So we started thinking about what will just actually bring
00:53:37> 00:53:39:	more people here that is shorter term and that we
00:53:39> 00:53:40:	can focus on now.
00:53:40> 00:53:43:	So we thought about the trails and the gardens that
00:53:43> 00:53:46:	that could be leveraged for people to come to experience
00:53:46> 00:53:48:	the nature of the site.
00:53:48> 00:53:51:	We have incredible topography here already we talked about.
00:53:51> 00:53:53:	Food trucks and again some of these are ideas that
00:53:53> 00:53:53:	we heard.
00:53:53> 00:53:55:	You express that we're giving back to you,
00:53:55> 00:53:59:	but we want to really encourage you to think about
00:53:59> 00:54:02:	how you can really cultivate these types of uses,
00:54:02> 00:54:06:	bark socials, or things where people bring their dogs and
00:54:06> 00:54:07:	they come,
00:54:07> 00:54:09:	they socialize. Obviously there's a lot of dog owners in
00:54:09> 00:54:10:	the area.
00:54:10> 00:54:12:	We think that you can leverage that.
00:54:12> 00:54:15:	We talked about a pop up beer garden where you
00:54:15> 00:54:18:	can have local breweries who would come and host events
00:54:18> 00:54:21:	where people can come and drink and spend money.

**00:52:47 --> 00:52:51:** Alright. So as as we were saying earlier,

00:54:21> 00:54:25:	A weekly summer movie, nights or trivia nights or bingo
00:54:25> 00:54:26:	nights.
00:54:26> 00:54:29:	You can really get more activation of people enjoying the
00:54:29> 00:54:32:	park throughout the days of the week.
00:54:32> 00:54:35:	Purchasing life size games for the park,
00:54:35> 00:54:37:	so corn hole or movable chests.
00:54:37> 00:54:40:	These are the kind that people come to communal places
00:54:40> 00:54:42:	where they know they want to enjoy and just spend
00:54:42> 00:54:44:	time and that they'll find things to do once they're
00:54:44> 00:54:48:	already there. Another example is large format toys that could
00:54:48> 00:54:50:	be on the lawn that could be brought out for
00:54:50> 00:54:52:	kids to play with throughout the day to enjoy.
00:54:52> 00:54:55:	We see so many. We even saw this this week.
00:54:55> 00:54:57:	People coming with kids, you know,
00:54:57> 00:55:00:	nannies or parents who are spending time throughout the day
00:55:00> 00:55:03:	with their children in the park looking for something to
00:55:03> 00:55:04:	do.
00:55:04> 00:55:07:	So those are just some of the the more short-term
00:55:07> 00:55:08:	ideas.
00:55:08> 00:55:11:	And then when you think about some longer term activation
00:55:11> 00:55:12:	strategies.
00:55:12> 00:55:14:	One idea that I've spoken to a few of you
00:55:14> 00:55:19:	all about is building a first in class accessible playground.
00:55:19> 00:55:21:	If you look at Clement John Tree Park,
00:55:21> 00:55:24:	which is very close by here in Fairfax,
00:55:24> 00:55:26:	it's it's a draw. I mean,
00:55:26> 00:55:28:	I come there and bring bring my children there.
00:55:28> 00:55:29:	We live right around here,
00:55:29> 00:55:31:	but we'll go over there because it's an incredible playground.
00:55:31> 00:55:34:	If you had a playground of that size and scale,
00:55:34> 00:55:36:	it would be a regional draw,
00:55:36> 00:55:38:	not just for folks in Montgomery County,
00:55:38> 00:55:40:	but in the district and in Arlington as well.
00:55:40> 00:55:42:	And the more people you bring to the park enjoying
00:55:42> 00:55:42:	the.
00:55:42> 00:55:44:	Park spending money at the park.
00:55:44> 00:55:47:	It helps sustain the entire mission and provide funding as
00:55:47> 00:55:50:	we're going to speak about or enhancing the centers of
00:55:50> 00:55:51:	excellence.
00:55:51> 00:55:56:	Another idea is a splash park to provide summertime relief
00:55:56> 00:55:57:	for children.

00:55:57 --> 00:56:00: Cooperating and working with a destination restaurant and bar that 00:56:00 --> 00:56:01: could be a regional draw, 00:56:01 --> 00:56:05: perhaps within entertainment component. People are looking for restaurants where 00:56:05 --> 00:56:07: they can actually enjoy and engage. 00:56:07 --> 00:56:10: So some ideas here are pinstripes which exist in Georgetown 00:56:10 --> 00:56:13: and Rockville that has bowling and food and beverage. 00:56:13 --> 00:56:17: There's axe throwing places. There's a bar called Boardwalk Bar 00:56:17 --> 00:56:18: and Arcade, 00:56:18 --> 00:56:19: which is down at the Wharf, 00:56:19 --> 00:56:22: which is a bar, but it also has arcade games. 00:56:22 --> 00:56:24: Again, it could sort of harken back to what this 00:56:24 --> 00:56:25: place was, 00:56:25 --> 00:56:27: and bring people who want to come and enjoy. 00:56:27 --> 00:56:30: And have an experience. We also think it makes sense 00:56:30 --> 00:56:34: to consider exploring a catering facility with an indoor and 00:56:34 --> 00:56:37: outdoor component that could host events 365 days a year 00:56:37 --> 00:56:40: and then would not compete with some of the facilities 00:56:40 --> 00:56:43: you have today which are focused on the centers of 00:56:43 --> 00:56:44: excellence. 00:56:44 --> 00:56:46: So we we heard that that challenge and we spoke 00:56:46 --> 00:56:49: to Emily about the idea that you want to make 00:56:49 --> 00:56:49: revenue. 00:56:49 --> 00:56:51: But you also want to make sure you're not doing 00:56:51 --> 00:56:53: it at the expense of the artists that are here 00:56:53 --> 00:56:55: and the culture that's here. 00:56:55 --> 00:56:57: So having a facility would do that would. 00:56:57 --> 00:56:59: Would make a lot of sense. 00:56:59 --> 00:57:03: so with that we need to talk about money. 00:57:03 --> 00:57:06: Or resources, he said money first, 00:57:06 --> 00:57:07: but we changed it to resources. 00:57:07 --> 00:57:10: But now I gave it away and said money. 00:57:10 --> 00:57:13: So it is Buddy's resources, 00:57:13 --> 00:57:15: so we know that we gave you a lot of 00:57:15 --> 00:57:18: recommendations today and we have even more. 00:57:18 --> 00:57:21: It's not simple and we sort of sprinkled in here 00:57:21 --> 00:57:24: some ways that you might look at funding to pay 00:57:24 --> 00:57:25: for this. 00:57:25 --> 00:57:28: but I want to sort of boil it down to 00:57:29 --> 00:57:33: three main mechanisms that can be used to.

00:57:33> 00:57:37:	Ensure the sustainability of Glen Echo Park and further the
00:57:37> 00:57:39:	centers of Excellence.
00:57:39> 00:57:40:	That's what we want to do here.
00:57:40> 00:57:43:	We want to further the centers of excellence by using
00:57:43> 00:57:44:	these different mechanisms.
00:57:44> 00:57:47:	There's a reason that we're making these kinds of suggestions.
00:57:47> 00:57:50:	So the first one obviously is going to be a
00:57:50> 00:57:53:	fund raising campaign and to get there,
00:57:53> 00:57:57:	it's going to require restructuring the GPP board and then
00:57:57> 00:58:00:	the staff so the board we think you're going to
00:58:00> 00:58:04:	need to look at your bylaws and consider whether you
00:58:04> 00:58:06:	want to have a distinct class of board members.
00:58:06> 00:58:11:	Who have fund raising expertise and can provide the needed
00:58:11> 00:58:14:	executive leadership to do a campaign of the type that
00:58:14> 00:58:18:	will be required to really enhance the funding that you
00:58:18> 00:58:22:	need and then thinking about the staff and hiring a
00:58:22> 00:58:25:	CEO who could then oversee 2 divisional leaders.
00:58:25> 00:58:29:	As Michael spoke about an operations director who runs the
00:58:29> 00:58:33:	day-to-day and then a planning and finance director who would
00:58:33> 00:58:36:	oversee other fund raising personnel and a much more.
00:58:36> 00:58:40:	Intense fund raising campaign. So the first one is the
00:58:40> 00:58:40:	fund.
00:58:40> 00:58:43:	Raising. The second is the new revenue that comes from
00:58:43> 00:58:45:	activating this park.
00:58:45> 00:58:47:	So the reason you want to draw all these additional
00:58:48> 00:58:50:	people to the park via all the short and longer
00:58:50> 00:58:53:	term means that we mentioned is to enhance revenue and
00:58:53> 00:58:56:	think about the fact that if you treat this park
00:58:56> 00:58:59:	more holistically rather than just having your centers of excellence
00:58:59> 00:59:01:	that are distinct but tie it all together,
00:59:01> 00:59:04:	you're going to bring people here so you synergize the
00:59:04> 00:59:06:	centers of excellence to enhance revenue.
00:59:06> 00:59:09:	And then you program the park with the short and
00:59:09> 00:59:10:	longer term amenities.
00:59:10> 00:59:14:	And that amusement plus the the synergizing of the centers
00:59:14> 00:59:16:	will lead to more revenue.
00:59:16> 00:59:18:	That's the second mechanism. And then the third,
00:59:18> 00:59:22:	which Billy spoke about, is the federal and state resources
00:59:22> 00:59:25:	that you can tap into deploying this new restructured staff
00:59:25> 00:59:28:	who would hopefully have the capabilities,

00:59:28> 00:59:30:	the time, and the bandwidth to focus on this.
00:59:30> 00:59:34:	They could pursue leveraging federal infrastructure dollars as
	well as
00:59:34> 00:59:38:	climate mitigation dollars to try to think through and obtain
00:59:38> 00:59:42:	the new facilities and the necessary infrastructure to get there.
00:59:42> 00:59:45:	These are the buckets that we think you should pursue.
00:59:45> 00:59:48:	Now that's a lot. Gonna turn it back over to
00:59:48> 00:59:51:	Michael to wrap us up and then we'll take questions
00:59:51> 00:59:54:	and accusations and everything else.
00:59:54> 01:00:00:	Thank you. Well thanks Jamie.
01:00:00> 01:00:04:	I'm gonna get on the box now since I'm here.
01:00:04> 01:00:05:	Well done, I'll get up here.
01:00:07> 01:00:10:	We're not done because I think the most important part
01:00:10> 01:00:14:	probably is to hear your thoughts and comments and questions.
01:00:16> 01:00:22:	I hope you found our suggestions and ideas and responses
01:00:22> 01:00:23:	useful.
01:00:23> 01:00:25:	And if not, you should tell us.
01:00:25> 01:00:30:	But you know, I just want to thank you again
01:00:30> 01:00:32:	for having us here,
01:00:32> 01:00:35:	and I think it's been a really stimulating few days.
01:00:35> 01:00:37:	So with that I will.
01:00:40> 01:00:44:	Turn it over to questions and I think the process
01:00:44> 01:00:49:	we identified is that we'd like to take questions from
01:00:49> 01:00:53:	the physical room here and then Kelsey is gonna monitor
01:00:53> 01:00:58:	questions from our virtual world and then hopefully we can
01:00:58> 01:01:00:	address all of those.
01:01:00> 01:01:01:	So I'm gonna get off the box and sit with
01:01:02> 01:01:02:	my colleagues.
01:01:02> 01:01:05:	Now. Yeah, I will do that.
01:01:05> 01:01:08:	Thank you. Which put it right there.
01:01:11> 01:01:13:	No, I think if you speak up,
01:01:13> 01:01:17:	it's from what we think it'll work.
01:01:17> 01:01:18:	Yeah, we can do that too.
01:01:18> 01:01:19:	So sorry there was a question,
01:01:19> 01:01:20:	yeah?
01:01:22> 01:01:26:	So I have a question because this is been back
01:01:26> 01:01:32:	really enabled us to. We think we were going how
01:01:32> 01:01:35:	to approach it etc and
01:01:35> 01:01:38:	where we should place analysis.
01:01:38> 01:01:40:	Pull back my question is,
01:01:40> 01:01:43:	it's a long list. It's a huge venue.

01:01:43 --> 01:01:44: It's a huge 01:01:44 --> 01:01:49: list. So. My question is. 01:01:49 --> 01:01:50: Where do we start? 01:01:50 --> 01:01:53: I mean, like if you were to say to us. 01:01:53 --> 01:01:56: Here is the pattern of what we need 01:01:56 --> 01:02:00: to do. I'm I'm sitting here and I'm trying to 01:02:00 --> 01:02:01: pay you 01:02:01 --> 01:02:04: put it all together. Now I'm trying to sort of 01:02:04 --> 01:02:06: take it apart in my head and figure out. 01:02:07 --> 01:02:11: What's the first step? When I walk out of this 01:02:11 --> 01:02:12: room, what do I do? 01:02:15 --> 01:02:19: Another cup of coffee. Better than Martin. 01:02:22 --> 01:02:25: As to where do you where do we 01:02:25 --> 01:02:28: start? I think Jamie wants to address that. 01:02:28 --> 01:02:31: I'll jump in. I don't know. 01:02:31 --> 01:02:35: I don't reach out. So so we we stated it 01:02:35 --> 01:02:40: a few times this idea that we recognize and appreciate 01:02:40 --> 01:02:44: what this board and this staff has been able to 01:02:45 --> 01:02:47: accomplish. But what was it? 01:02:47 --> 01:02:49: We squeezed the orange or the lemon, 01:02:49 --> 01:02:52: the fruit, whatever? And so the question is, 01:02:52 --> 01:02:55: it's a lot that we're handing to you. 01:02:55 --> 01:03:00: So one Ave is going down the road of exploring, 01:03:00 --> 01:03:04: hiring a there are nonprofit board consultants. 01:03:04 --> 01:03:07: Who can help you think through how to restructure your 01:03:07 --> 01:03:08: board? 01:03:08 --> 01:03:10: What kind of board members do you need? 01:03:10 --> 01:03:12: What kind of board structure you need, 01:03:12 --> 01:03:14: and what kind of staff structure you need? 01:03:14 --> 01:03:17: So, for example, we set a number of times hiring 01:03:17 --> 01:03:20: CEO to oversee a staff so you can actually hire 01:03:20 --> 01:03:24: somebody who can help you think through that process. 01:03:24 --> 01:03:26: But then there's the implementation side. I mean, we, you know we saw the Kelly strategies 01:03:26 --> 01:03:28: 01:03:28 --> 01:03:30: report that was over a year ago, 01:03:30 --> 01:03:32: and you know, we weren't exactly sure how much that 01:03:32 --> 01:03:33: had been acted upon, 01:03:33 --> 01:03:36: so. It's it's not just engaging other consultants, 01:03:36 --> 01:03:38: but it's then taking those steps. 01:03:38 --> 01:03:40: And that's just on the one piece around staff and 01:03:40 --> 01:03:40: board. 01:03:40 --> 01:03:43: There's lots of other short term activation and other things

01:03:43> 01:03:43:	as well,
01:03:43> 01:03:45:	but I wanted to mention that on on structure
01:03:45> 01:03:48:	and I would like to add something we did not
01:03:48> 01:03:49:	include we had we did.
01:03:49> 01:03:51:	There's a lot of things that got left on the
01:03:51> 01:03:51:	table.
01:03:51> 01:03:54:	One of them is Bell marketing and communication,
01:03:54> 01:03:58:	and really the internal and external communications you need to
01:03:58> 01:04:01:	do there needs to be some real thought given to
01:04:01> 01:04:03:	targeted campaigns for.
01:04:03> 01:04:06:	Each of these efforts there would be a short term.
01:04:06> 01:04:10:	There would be a. Each campaign would be focused on
01:04:10> 01:04:13:	an initiative and you were going to have one initially
01:04:13> 01:04:17:	just to sort of introduce the changes coming right and
01:04:17> 01:04:20:	and even to engage people and and you need to
01:04:20> 01:04:23:	have somebody who really works through that.
01:04:23> 01:04:29:	But a targeted campaign at each level of change,
01:04:29> 01:04:32:	right? So that you get the biggest bang for the
01:04:32> 01:04:35:	bucks that everybody talked about this hidden gem.
01:04:35> 01:04:38:	Nobody knows where here. You need to elevate not only
01:04:38> 01:04:41:	the the position among the community,
01:04:41> 01:04:43:	but in the arts community.
01:04:43> 01:04:46:	There needs to be real effort to to bring
01:04:46> 01:04:50:	the arts communities awareness to what's happening here,
01:04:50> 01:04:54:	right? We have a very rich community in DC and
01:04:54> 01:04:56:	and and it expands outwards,
01:04:56> 01:04:59:	right? Those institutions need to be aware that we're here
01:04:59> 01:05:02:	and there are various ways to do that.
01:05:02> 01:05:04:	This was a very short week to come up with
01:05:04> 01:05:05:	everything.
01:05:05> 01:05:08:	Right are you going to add something about?
01:05:11> 01:05:15:	Yes, we will put some of that in.
01:05:15> 01:05:22:	The expert. Is true. So it started to say one
01:05:22> 01:05:29:	thing and I know you guys have lots on your
01:05:29> 01:05:30:	mind.
01:05:30> 01:05:36:	You really were listening obviously not only to stand for
01:05:36> 01:05:37:	but.
01:05:37> 01:05:38:	Great job and
01:05:39> 01:05:46:	hours work. Getting sleep. So I just wanted to compliment
01:05:46> 01:05:46:	you.
01:05:50> 01:05:57:	Right? Alright, thank God I was really got that.

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01:06:00 --> 01:06:02:
                          I think Jamie hit on the big thing is you
01:06:02 --> 01:06:05:
                          need to build the structure necessary to execute a really
01:06:05 --> 01:06:07:
                          strong capital campaign,
01:06:07 --> 01:06:10:
                          and that is a senior person for development that 100%
01:06:10 --> 01:06:14:
                          of their job is that capital campaign and the CEO
01:06:14 --> 01:06:16:
                          who isn't spending 5%
01:06:16 --> 01:06:17:
                          of their time on it.
01:06:17 --> 01:06:19:
                          But it can spend 51%
01:06:19 --> 01:06:21:
                          at least of their time executing neck applique campaign.
01:06:21 --> 01:06:24:
                          But the reason we have a long list is there's
01:06:24 --> 01:06:27:
                          a lot of little low hanging fruit that cost either
01:06:27 --> 01:06:28:
                          a little money or no money.
01:06:28 --> 01:06:30:
                          And all it costs is time,
01:06:30 --> 01:06:33:
                          so you know one recommendation I would have is get
01:06:33 --> 01:06:36:
                          all the Co creators in a room and get them
01:06:36 --> 01:06:38:
                          all to agree to go do their art outside every
01:06:38 --> 01:06:41:
                          weekend and build a schedule where that Co creation is
01:06:41 --> 01:06:44:
                          visible so that people like Jamie who are coming to
01:06:44 --> 01:06:47:
                          the park with their kids will see some dance and
01:06:47 --> 01:06:50:
                          see somebody making some art and that's the foot in
01:06:50 --> 01:06:53:
                          the door to get people exposed to these programs.
01:06:53 --> 01:06:55:
                          No only time, no money.
01:06:55 --> 01:06:58:
                          And look at the list and see the things that
01:06:58 --> 01:06:59:
                          fit in that category.
01:06:59 --> 01:07:00:
                          And do as many of them.
01:07:00 --> 01:07:02:
                          Try as many of them as you think are gonna
01:07:02 --> 01:07:04:
                          be fun and interesting to enhance the park.
01:07:05 --> 01:07:07:
                          Yeah, and building on that I think
01:07:08 --> 01:07:09:
                          communicating about it I mean,
01:07:09 --> 01:07:11:
                          what if people walk in the door and they know
01:07:11 --> 01:07:12:
                          that there's be glass?
01:07:12 --> 01:07:15:
                          A glass blower at 10:00 AM and there's gonna be
01:07:15 --> 01:07:18:
                          a Potter at 2:00 PM or at that's on
01:07:18 --> 01:07:18:
                          and they
01:07:18 --> 01:07:18:
                          the
01:07:18 --> 01:07:18:
                          can plan
01:07:18 --> 01:07:19:
                          website
01:07:18 --> 01:07:19:
                          their day. And
01:07:19 --> 01:07:21:
                          they know that they're going to make 1/2 day of
01:07:21 --> 01:07:22:
                          it or full day of it.
01:07:22 --> 01:07:25:
                          I think just the the transportation part.
01:07:25 --> 01:07:29:
                          Just communications. The website doesn't list bicycle as a
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mode 01:07:29 --> 01:07:29: of access, 01:07:29 --> 01:07:31: but if you get some maps up there, 01:07:31 --> 01:07:34: talk to Montgomery County dot and see how long it 01:07:34 --> 01:07:34: would take. 01:07:34 --> 01:07:37: Just make some signs. Maybe they can make them there 01:07:37 --> 01:07:40: in their own department with the other trails and get 01:07:40 --> 01:07:43: those up even though season just to build awareness that 01:07:43 --> 01:07:46: it's only a couple miles it could there be a 01:07:46 --> 01:07:50: sign at the transit station promoting Glen Glen Echo? 01:07:50 --> 01:07:52: And then it's only so many miles from the transit 01:07:52 --> 01:07:54: station in this direction. 01:07:54 --> 01:07:58: So just I think wayfinding is relatively cheap and fast 01:07:58 --> 01:08:02: and communications is relatively cheap and fast. 01:08:02 --> 01:08:10: Yeah. You're online, thank you. 01:08:13 --> 01:08:19: First of all. Having spoken to Unication. 01:08:19 --> 01:08:23: Great way to start bringing together and that was delivered. 01:08:23 --> 01:08:28: Really appreciate the feedback. As you see, 01:08:28 --> 01:08:30: some of those problems we have, 01:08:30 --> 01:08:34: and I guess I'm one actually money, 01:08:34 --> 01:08:35: takes care of most of this, 01:08:35 --> 01:08:44: but. See. Serious improvements to happen over a reasonable amount 01:08:44 --> 01:08:45: of time. 01:08:45 --> 01:08:48: Bring him together 'cause I think you know you got 01:08:48 --> 01:08:49: a lot of energy in the. 01:08:49 --> 01:08:53: And seeing it As for a federal project, 01:08:53 --> 01:08:57: it could go on for many generations and be funded 01:08:57 --> 01:09:01: generations. With a strong 01:09:01 --> 01:09:05: strong drive private entity trying to drive, 01:09:05 --> 01:09:06: vou know I I don't know if we have that 01:09:07 --> 01:09:07: stamp, 01:09:07 --> 01:09:12: so I'm just wondering what would the trajectory look like? 01:09:12 --> 01:09:17: And how quickly could we see some long-term transformation? 01:09:19 --> 01:09:21: Yes, we need to, yeah.

01:09:19 --> 01:09:21: Yes, we need to, yeah.

01:09:21 --> 01:09:22: Well, let's repeat the question,

01:09:22 --> 01:09:26: yeah, and I'm trying to think about how to simply

01:09:26 --> 01:09:26: stated,

01:09:26 --> 01:09:30: yeah, I mean, I think the question is what's the?

01:09:30 --> 01:09:34: What's the way to move forward with improvements and changes

01:09:34 --> 01:09:38: to the site and in the context of the organization

01:09:38 --> 01:09:39: you have now, 01:09:39 --> 01:09:43: as well as working with the Park Service and willing 01:09:43 --> 01:09:44: partners? 01:09:44 --> 01:09:46: And that's that's a. It's a. 01:09:46 --> 01:09:52: It's a good question. One that I think you know. 01:09:52 --> 01:09:54: Is not easy to add you know wish there was 01:09:54 --> 01:09:55: a magic bullet. 01:09:55 --> 01:09:57: I mean, I guess my initial reaction is I mean 01:09:57 --> 01:10:00: the other sort of near term thing I think needs 01:10:00 --> 01:10:03: to happen again with this reflecting what we heard. 01:10:03 --> 01:10:08: The relationship with the Park Service really needs to be. 01:10:08 --> 01:10:11: Improved I guess and and really focus on that. 01:10:11 --> 01:10:15: And you know, getting you know getting the Park Service 01:10:15 --> 01:10:18: engaged early in the process to see if their ways 01:10:18 --> 01:10:23: that from their their requirements you can move things certain 01:10:23 --> 01:10:25: types of things forward in a more. 01:10:25 --> 01:10:29: In a quicker way, where or what things take longer 01:10:29 --> 01:10:32: or what things they they would be they see as 01:10:32 --> 01:10:33: priorities as well. 01:10:33 --> 01:10:36: 'cause to me that's their their key partner and I 01:10:37 --> 01:10:38: don't see that changing. Like I said soon. So it's really important to figure 01:10:38 --> 01:10:42: 01:10:42 --> 01:10:45: out how to work with them in the most effective 01:10:45 --> 01:10:46: and efficient way, 01:10:46 --> 01:10:49: and I realize that's easy for me to say. 01:10:49 --> 01:10:51: I've worked with the Park Service and I understand, 01:10:51 --> 01:10:54: you know they have their set of requirements you need 01:10:54 --> 01:10:56: to follow and you just got to sort of figure 01:10:56 --> 01:10:56: out together. 01:10:56 --> 01:10:59: What are some strategies to work within that framework to 01:11:00 --> 01:11:00: move things along? 01:11:00 --> 01:11:02: If I can add to that, 01:11:02 --> 01:11:05: I think you know. My colleagues have talked quite a 01:11:05 --> 01:11:06: bit about sort of. 01:11:09 --> 01:11:13: Interventions that can be described as temporary. 01:11:13 --> 01:11:18: And whether it's a an artist designed bench or a 01:11:19 --> 01:11:20: small festival. 01:11:20 --> 01:11:24: or even programming that happens on a Saturday is as 01:11:24 --> 01:11:25: Billy talked about, 01:11:25 --> 01:11:28: I think. To Paul's point, 01:11:28 --> 01:11:31: if you can talk to the Park Service and identify

01:11:31 --> 01:11:36: the things that they're willing to consider temporary things that 01:11:36 --> 01:11:37: you could do tomorrow. 01:11:37 --> 01:11:39: If you found the right person to do it, 01:11:39 --> 01:11:42: and I'm sure I'm sure it'll be challenging, 01:11:42 --> 01:11:45: but I'm sure you can find some space is that 01:11:45 --> 01:11:50: they will acknowledge that it could be a temporary intervention. 01:11:50 --> 01:11:54: That's an activation, and whether it's it's an event or 01:11:54 --> 01:11:56: or a physical invention. 01:11:56 --> 01:12:00: That kind of helps you get momentum of you feel 01:12:00 --> 01:12:05: like you're making the changes that you're after while you're 01:12:05 --> 01:12:05: sort of. 01:12:05 --> 01:12:10: Negotiating long term with them or negotiating how you want 01:12:10 --> 01:12:12: to restructure your organization, 01:12:12 --> 01:12:17: which is obviously also a time consuming process, 01:12:17 --> 01:12:19: but you know, I think I think what we're trying 01:12:19 --> 01:12:22: to say is we don't want you to feel frustrated 01:12:22 --> 01:12:25: by all the suggestions we've made and all the changes 01:12:25 --> 01:12:29: were proposed. We know that you wanted to get some 01:12:29 --> 01:12:30: stuff done. 01:12:30 --> 01:12:33: So, but I think you need to think about those 01:12:33 --> 01:12:36: two kind of strategies running in parallel. 01:12:46 --> 01:12:50: Today, part of the. The quick fix for climate change 01:12:51 --> 01:12:52: that Billy brought up. 01:12:52 --> 01:12:56: For me would be actually to the enhance your canopy. 01:12:56 --> 01:12:59: The tree canopy that we have here to protect what 01:12:59 --> 01:13:01: we already have and put as we are right now. 01:13:01 --> 01:13:05: New native trees that we've cleared invasives to replace with 01:13:05 --> 01:13:06: new native trees, 01:13:06 --> 01:13:09: of course. The best time to plant a tree was 01:13:09 --> 01:13:09: 20 01:13:09 --> 01:13:11: years ago. The second best 01:13:11 --> 01:13:13: is tomorrow or today, 01:13:13 --> 01:13:17: so to that there is a program called Tree Montgomery. 01:13:17 --> 01:13:21: And I'm wondering if we would be eligible for that 01:13:21 --> 01:13:22: here at the park. 01:13:22 --> 01:13:23: Is that a yes? 01:13:25 --> 01:13:29: More than like, OK? They're free, 01:13:29 --> 01:13:30: that's why it's important, 01:13:30 --> 01:13:32: and they're quite sizable. 01:13:34 --> 01:13:39: Just on that that point about the county and the 01:13:39 --> 01:13:39: the.

01:13:39 --> 01:13:41: I mean, I think the the process like. 01:13:41 --> 01:13:46: So. For example, I'll say with the HV AC specifically. 01:13:46 --> 01:13:48: You know, I'm part of the challenge with that is 01:13:48 --> 01:13:52: getting everybody agree that that's making sure everybody getting everybody 01:13:52 --> 01:13:54: or making sure everybody agrees, 01:13:54 --> 01:13:57: including the Park Service. So that's a priority. 01:13:57 --> 01:13:58: There's the money side of it, 01:13:58 --> 01:14:01: which is a longer term thing. 01:14:01 --> 01:14:02: But there's all the like, 01:14:02 --> 01:14:05: how much? Can you making sure you you've addressed all 01:14:05 --> 01:14:07: the concerns as you're moving through? 01:14:07 --> 01:14:09: I mean doing the proper study so you don't get 01:14:09 --> 01:14:10: through and say, 01:14:10 --> 01:14:11: hey, this is what we want to do. 01:14:11 --> 01:14:14: and then you have to take three steps back because 01:14:15 --> 01:14:18: you didn't answer the right questions to get approvals, 01:14:18 --> 01:14:20: particularly federal. In part service approval. 01:14:20 --> 01:14:23: So making sure what what is it going to take 01:14:23 --> 01:14:26: to get approvals and and trying to make sure you 01:14:26 --> 01:14:30: find the right expertise to to answer those questions? 01:14:30 --> 01:14:33: Those putting that into that bill? 01:14:33 --> 01:14:36: There will be an I'm I'm a planner. 01:14:36 --> 01:14:38: I'm not a mechanical engineer, 01:14:38 --> 01:14:39: but I'm sure a very. 01:14:39 --> 01:14:44: You know carefully thought through process and and design 01:14:44 --> 01:14:46: I'm sure you know. 01:14:46 --> 01:14:49: But not across. There are people who have done this 01:14:49 --> 01:14:50: building. 01:14:55 --> 01:15:00: But not impossible. There are other historic buildings that that 01:15:00 --> 01:15:03: the entire department has approved. 01:15:03 --> 01:15:07: You know how that these these installations could go forward 01:15:07 --> 01:15:11: and they are about sustainability and resilience, 01:15:11 --> 01:15:14: right? That is absolutely this conditioning of the space. 01:15:14 --> 01:15:16: You're not only preserving the building, 01:15:16 --> 01:15:20: but you are. You are making it habitable. 01:15:20 --> 01:15:21: Right, 01:15:21 --> 01:15:23: it is. And you're doing it. 01:15:23 --> 01:15:24: You do it in a sustainable way, 01:15:24 --> 01:15:27: right? The the techniques that you use to do it. 01:15:27 --> 01:15:29: Whether you look at you know,

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01:15:29 --> 01:15:31:
                          geothermal, or or something else,
01:15:31 --> 01:15:31:
                          right? But
01:15:31 --> 01:15:35:
                          you have you have options that are not just off
01:15:35 --> 01:15:38:
                          the shelf. That, but
01:15:38 --> 01:15:40:
                          that could be used here and then that becomes a
01:15:40 --> 01:15:42:
                          learning and a teaching opportunity
01:15:42 --> 01:15:50:
                          as well. Question,
01:15:51 --> 01:15:53:
                          has anyone? Out here in the room,
01:15:53 --> 01:15:55:
                          particularly our other board members.
01:15:55 --> 01:16:06:
                          Sam have any questions? My big question is.
01:16:06 --> 01:16:09:
                          10 years. Wait, hold on I can.
01:16:09 --> 01:16:13:
                          I can repeat the question if it's.
01:16:13 --> 01:16:37:
                          There's nothing. Getting where we are today.
01:16:37 --> 01:16:48:
                          Right? Challenge. Yes, money. Solution.
01:16:57 --> 01:17:05:
                          Thank you very much. So how is?
01:17:08 --> 01:17:12:
                          Yes. So what are the immediate next steps and how
01:17:12 --> 01:17:17:
                          its implementation take place over the next few months
                          beyond
01:17:17 --> 01:17:18:
                          money?
01:17:20 --> 01:17:22:
                          I'm sure my colleagues will.
01:17:22 --> 01:17:25:
                          Also, I think you know,
01:17:25 --> 01:17:28:
                          Jamie kind of touched on that.
01:17:28 --> 01:17:32:
                          In the previous question, but you know there are a
01:17:32 --> 01:17:38:
                          lot of organizations that would be grantmaking organizations
                          that could
01:17:38 --> 01:17:42:
                          give you a grant for your own organizational needs.
01:17:42 --> 01:17:45:
                          Another is to hire the kind of consultant that Jamie
01:17:45 --> 01:17:46:
                          was referring to I.
01:17:46 --> 01:17:50:
                          I think I would target that for your fundraiser to
01:17:50 --> 01:17:55:
                          go find you an organizational grant to bring in someone
01:17:55 --> 01:17:59:
                          to facilitate the the kind of work we've been talking
01:17:59 --> 01:18:02:
                          about. In terms of reorganizing your board and staff,
01:18:02 --> 01:18:05:
                          and perhaps even helping you start to read some of
01:18:05 --> 01:18:07:
                          your partnership relationships,
01:18:07 --> 01:18:11:
                          it it seems like perhaps a frustrating step,
01:18:11 --> 01:18:14:
                          but I think it will serve you really well in
01:18:14 --> 01:18:17:
                          the sense that we really think you got to get
01:18:17 --> 01:18:20:
                          your house reorganized to move forward.
01:18:20 --> 01:18:22:
                          With most of these initiatives.
01:18:22 --> 01:18:25:
                          And there I know there are many grants for that
01:18:26 --> 01:18:26:
                          out there.
01:18:26 --> 01:18:29:
                          They're competitive because there's a lot of nonprofits.
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01:18:29 --> 01:18:32:
                          Across the country, but but I think you'd be a
01:18:32 --> 01:18:33:
                          really strong candidate.
01:18:36 --> 01:18:36:
                          П
01:18:36 --> 01:18:45:
                          would like to say. To join our.
01:18:45 --> 01:18:50:
                          Blocker. We consume but boy would it be found was
01:18:50 --> 01:18:51:
                          to have
01:18:51 --> 01:18:52:
                          you a little bit longer.
01:18:52 --> 01:18:59:
                          So we nominated Jamie. I'm on my way.
01:18:59 --> 01:19:01:
                          It's long as it's not a powder day.
01:19:01 --> 01:19:02:
                          I'll do it.
01:19:03 --> 01:19:08:
                          James Archer, I wasn't
01:19:08 --> 01:19:14:
                          sure how that long. Just leave the kids at home.
01:19:16 --> 01:19:19:
                          Another thing that could be short term is there's so
01:19:19 --> 01:19:22:
                          many people that love this park and that want to
01:19:22 --> 01:19:25:
                          volunteer leveraging that and organizing that.
01:19:25 --> 01:19:30:
                          How can you organize a volunteer cohort even this summer
01:19:30 --> 01:19:32:
                          to do some of this activation?
01:19:32 --> 01:19:37:
                          Marketing communications? Maybe you can rustle up a little
01:19:37 --> 01:19:40:
                          of money to pay a a young professional early professional
01:19:41 --> 01:19:44:
                          to do a part time contract job for the summer
01:19:44 --> 01:19:46:
                          and organize a whole volunteer.
01:19:46 --> 01:19:50:
                          Effort just to give you more capacity that's very low
01:19:50 --> 01:19:50:
01:19:50 --> 01:19:52:
                          Yeah, your your neighbour next door,
01:19:52 --> 01:19:54:
                          a little tiny town of Glen Echo,
01:19:54 --> 01:19:57:
                          has been able to secure a state grant and a
01:19:58 --> 01:20:02:
                          foundation grant to help them pay for some stormwater
                          assessment
01:20:03 --> 01:20:03:
                          work,
                          for example.
01:20:03 --> 01:20:04:
01:20:06 --> 01:20:07:
                          Was there a consultant
01:20:07 --> 01:20:10:
                          so you know they they've leveraged their relationships and
                          they've
01:20:10 --> 01:20:12:
                          identified volunteers within their community.
01:20:12 --> 01:20:15:
                          They have some expertise with grant writing,
01:20:15 --> 01:20:18:
                          for example, so now probably within your network there are
01:20:18 --> 01:20:21:
                          some people that would be willing to put some pro
01:20:21 --> 01:20:24:
                          bono time into serving some of these roles.
01:20:24 --> 01:20:26:
                          If you can't immediately get the grants,
01:20:26 --> 01:20:29:
                          there might be a grant writer within your network who
01:20:29 --> 01:20:30:
                          can really help you out.
01:20:30 --> 01:20:33:
                          Or you know, on the federal and state funding.
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01:20:33> 01:20:36:	A good lobbyist or somebody who really knows how to
01:20:36> 01:20:39:	write fundraising proposals for federal,
01:20:39> 01:20:40:	state, and local projects.
01:20:42> 01:20:45:	I would say on the art side there are emerging
01:20:45> 01:20:46:	artists here.
01:20:46> 01:20:49:	Their art schools there are lots of art programs.
01:20:49> 01:20:52:	Montgomery County. Montgomery College has an amazing programs on high
01:20:52> 01:20:52:	schools,
01:20:52> 01:20:55:	have amazing programs. We've seen it already in the photography,
01:20:55> 01:20:58:	right? Yet you know, if you could,
01:20:58> 01:21:02:	even if it's a, it's a volunteer group to create
01:21:02> 01:21:04:	an opportunity.
01:21:04> 01:21:08:	Whether there's a jury or not to start having some
01:21:08> 01:21:10:	performance art here too,
01:21:10> 01:21:13:	you know. You know, come and welcome,
01:21:13> 01:21:16:	welcome you as you walk up the trail
01:21:16> 01:21:19:	and you know or this is the sign for here
01:21:19> 01:21:20:	or there or whatever.
01:21:20> 01:21:22:	I mean, there's an incredible amount of stuff.
01:21:22> 01:21:25:	This is an amazingly rich place and there are artists
01:21:25> 01:21:27:	every looking for exposure and
01:21:27> 01:21:33:	opportunities. Did you get
01:21:33> 01:21:41:	past visit? We saw the popcorn gallery.
01:21:41> 01:21:44:	We saw the gallery up here.
01:21:44> 01:21:46:	I didn't get to the stone tower yet.
01:21:46> 01:21:49:	I will. They're amazing, yes.
01:21:56> 01:21:58:	I mentioned that we should visit the stone tower in
01:21:59> 01:22:01:	the Popcorn garden to see some of the amazing artists.
01:22:01> 01:22:12:	Popcorn gallery, sorry. Yeah. From you.
01:22:13> 01:22:15:	So far I have
01:22:15> 01:22:18:	a comment slash question and I have a few comments
01:22:18> 01:22:19:	that before like share,
01:22:19> 01:22:20:	do you want to take?
01:22:24> 01:22:28:	Games. It won't you do.
01:22:31> 01:22:32:	OK, so from
01:22:32> 01:22:35:	Jan Pettit she said a great vision with many tripic
01:22:35> 01:22:36:	specifics.
01:22:36> 01:22:39:	Very gratifying to hear you propose many of these done,
01:22:39> 01:22:44:	done in environmental scan, interviewed cooperators and
	heard delicious years
01:22:44> 01:22:44:	ago.

01:22:44> 01:22:47:	Can this talented team help with accountability and support to
01:22:47> 01:22:49:	get commitment to real change?
01:22:49> 01:22:51:	That's a question which I think.
01:22:51> 01:22:54:	Body was sort of alluding to.
01:22:54> 01:23:00:	I'm here. But that was the slash question.
01:23:00> 01:23:04:	Otherwise I can yeah. So a couple more comments from
01:23:04> 01:23:08:	Jane from Jane at two things with very little money
01:23:08> 01:23:13:	required and maximum benefit for moving forward are one to
01:23:13> 01:23:16:	set up a Volunteer Corp as a first step to
01:23:16> 01:23:19:	their becoming committed fundraisers.
01:23:19> 01:23:22:	Do you have drop in Arts Act fun activities Sorry
01:23:22> 01:23:27:	Arts Act fun activities that don't have to cost anything.
01:23:27> 01:23:30:	Many outside artists will contribute time and money to help
01:23:30> 01:23:32:	enliven drop in experiences.
01:23:32> 01:23:35:	She also says Cooperators will give much more to the
01:23:35> 01:23:37:	whole as soon as they are consulted and involved in
01:23:37> 01:23:38:	planning for the park's future.
01:23:41> 01:23:44:	Nazet wanted to note that to please consider the importance
01:23:44> 01:23:47:	of having a Glen Echo Park artist on the board
01:23:47> 01:23:50:	to provide insight into the demands and miss societies of
01:23:50> 01:23:54:	the Creative and educational processes.
01:23:54> 01:23:56:	And then a comment from Aaron Larocco at the National
01:23:56> 01:23:57:	Park Service.
01:23:57> 01:24:00:	He said the National Park Foundation has a lot of
01:24:00> 01:24:03:	opportunities that support nonprofits in their growth,
01:24:03> 01:24:09:	capacity and sustainability work. Yes,
01:24:09> 01:24:11:	that concludes the
01:24:12> 01:24:17:	online commentaries. Yeah, I spoke to a friend who's a
01:24:17> 01:24:21:	neighbor who's on the National Park Foundation,
01:24:21> 01:24:23:	so if that's an Ave you're interested in because they
01:24:24> 01:24:27:	can direct funds through the National Park Service for
04.24.27 > 04.24.27.	particular
01:24:27> 01:24:27:	nonprofits,
01:24:27> 01:24:29:	we can talk about that offline as well,
01:24:29> 01:24:29: 01:24:37> 01:24:38:	SO.
01:24:37> 01:24:38:	I'm very interested in yourself.
	The resident artist program. Peace,
01:24:45> 01:24:48:	because that was one of the first things you talked
01:24:48> 01:24:50:	about was exactly the ornata particles,
01:24:50> 01:24:55:	strategic planning, etc. They certainly are aware of it and
01:24:55> 01:25:01:	then they contributed information to the Master Planning initiative.

01:25:01> 01:25:04:	So. Are you put some ideas about how we go
01:25:04> 01:25:05:	about doing
01:25:05> 01:25:07:	that and so? Not necessarily,
01:25:07> 01:25:08:	maybe
01:25:08> 01:25:11:	just. Communication fees is not like a restructuring in anyway.
01:25:11> 01:25:15:	I would say the first thing is to call a
01:25:15> 01:25:17:	meeting and have a monthly meeting.
01:25:17> 01:25:23:	Oh, sorry so. The question was about how to engage
01:25:23> 01:25:29:	the collaborate the cooperators in this process.
01:25:29> 01:25:31:	So is that enough? Yeah,
01:25:31> 01:25:33:	OK, and I would say the first thing is to
01:25:33> 01:25:34:	gather them together,
01:25:34> 01:25:37:	invite them to talk to each other,
01:25:37> 01:25:39:	even if you don't have anybody
01:25:39> 01:25:40:	from the board in the room
01:25:41> 01:25:44:	that they can just have regular meetings of artists to
01:25:44> 01:25:45:	artists,
01:25:45> 01:25:49:	neighbors, right? This is a little bit like a town,
01:25:49> 01:25:52:	right? This is a town and the neighbors should be
01:25:52> 01:25:52:	talking
01:25:52> 01:25:55:	to each other. I I'd even go a step further
01:25:55> 01:25:57:	and say if you're using the space here and it's
01:25:57> 01:26:01:	a prerequisite that you send a representative of every you
01:26:01> 01:26:05:	know different artist community to whatever you want to call
01:26:05> 01:26:05:	it.
01:26:05> 01:26:09:	Advisory Board meeting a steering committee meeting of the artists
01:26:09> 01:26:10:	where they have they,
01:26:10> 01:26:12:	they gather where you know you're going to get that
01:26:12> 01:26:13:	participation in the synergy that will come.
01:26:13> 01:26:16:	With that you know that that there'll be a lot
01:26:16> 01:26:17:	of benefits.
01:26:29> 01:26:32:	The question is whether it would be possible in name
01:26:32> 01:26:35:	of liaison from each of the Co creators to the
01:26:35> 01:26:37:	board or at least one to the board.
01:26:37> 01:26:42:	I say you can restructure.
01:26:42> 01:26:45:	That guy. Who read the bylaws,
01:26:45> 01:26:48:	the best? There he is right,
01:26:48> 01:26:51:	yeah? So I mean your bylaws,
01:26:51> 01:26:54:	though, do give you the the the right to change
01:26:54> 01:26:55:	and expand the board.

01:26:55> 01:26:57:	And of course you have all that flexibility.
01:26:57> 01:27:00:	So again, I would start more holistically to look at
01:27:00> 01:27:03:	your structuring of your board and one component of that
01:27:04> 01:27:07:	one suggestion would be to consider a representative from the
01:27:07> 01:27:10:	arts. But yes, you certainly have the flexibility to add.
01:27:10> 01:27:14:	I personally would not suggest a liaison from every different
01:27:14> 01:27:15:	artist community.
01:27:15> 01:27:18:	Onto the board that will overtake the entire board.
01:27:24> 01:27:29:	So in the past. In the past has come
01:27:29> 01:27:33:	up in an effort to incorporate younger people onto the
01:27:33> 01:27:35:	form to get younger people.
01:27:35> 01:27:37:	You know, our bylaws currently,
01:27:37> 01:27:39:	and we do have the ability to
01:27:39> 01:27:41:	make these changes is a
01:27:41> 01:27:44:	\$3000. Lyrics
01:27:44> 01:27:46:	period I think anybody with
01:27:47> 01:27:50:	any boards where you perhaps like a.
01:27:50> 01:27:57:	Multi level multi levels of giving requirements or or dues
01:27:57> 01:28:02:	or anything so that younger people I don't know say
01:28:02> 01:28:03:	under 40
01:28:03> 01:28:08:	under 35 people. Pick a number right we could get
01:28:08> 01:28:10:	more people involved.
01:28:10> 01:28:13:	When they don't feel that pressure that they have to
01:28:13> 01:28:16:	find 2000 because their friends aren't yet making that kind
01:28:17> 01:28:17:	of money,
01:28:17> 01:28:19:	they're not making that kind of money,
01:28:19> 01:28:22:	but to bring people in various ages.
01:28:22> 01:28:25:	Yeah, yeah. So, so you're asking about how to get
01:28:25> 01:28:29:	younger people onto the board and whether the giver get
01:28:29> 01:28:34:	commitment is a hindrance to getting more broad representation and
01:28:34> 01:28:36:	and that's why we made this suggestion around.
01:28:36> 01:28:38:	Considering two classes of board member,
01:28:38> 01:28:39:	we saw the opportunity we.
01:28:39> 01:28:43:	So right now it's written that there's one class of
01:28:43> 01:28:44:	of member director,
01:28:44> 01:28:46:	but if you work with a consultant they will show
01:28:46> 01:28:48:	you lots of different models.
01:28:48> 01:28:51:	There are models that have broader advisory boards and then
01:28:51> 01:28:55:	specific directors that are a smaller cohort within the Advisory
01:28:55> 01:28:55:	Board,

01:28:55> 01:28:58:	so you could have artists young representatives.
01:28:58> 01:29:01:	Obviously this is where your town of Glen Echo and
01:29:01> 01:29:05:	your banning burden representative could sit and then more
	executive
01:29:05> 01:29:07:	class who has a much more significant give or get
01:29:07> 01:29:09:	requirement. They may have more significant.
01:29:09> 01:29:12:	Fund raising experience and they may be more of your
01:29:12> 01:29:13:	executive leadership team,
01:29:13> 01:29:15:	so you still have a broad base,
01:29:15> 01:29:18:	but then you have that kind of core who's running
01:29:18> 01:29:18:	things?
01:29:18> 01:29:20:	Who who has a more business orientation?
01:29:20> 01:29:24:	That's one suggestion. So two other quick recommendations.
01:29:24> 01:29:27:	One is, get the county to appoint somebody with one
01:29:27> 01:29:28:	of their seats.
01:29:28> 01:29:31:	That is a younger person and the second one is.
01:29:31> 01:29:34:	And I've I've actually done this with my board
01:29:34> 01:29:34:	before.
01:29:34> 01:29:39:	Have another board member. Give you \$6000 and cover the
01:29:39> 01:29:43:	cost of one of the giver get commitments on behalf
01:29:43> 01:29:44:	of that board member.
01:29:44> 01:29:47:	It's a way you know to to sponsor or subsidize
01:29:47> 01:29:48:	'cause you can.
01:29:48> 01:29:51:	Still, you know a young person can raise 1000 bucks
01:29:51> 01:29:53:	so you could also have have the rest of the
01:29:53> 01:29:55:	board subsidized that position.
01:29:56> 01:30:00:	Also remind you that you have a very large group
01:30:00> 01:30:04:	of alumni who have been to classes and who have
01:30:04> 01:30:04:	grown up,
01:30:04> 01:30:08:	and that's a really deep resource that you should be
01:30:08> 01:30:12:	looking at. Daughters they were turned back.
01:30:12> 01:30:15:	Yeah yeah, we talked about a homecoming day idea.
01:30:15> 01:30:16:	Didn't make it into the report.
01:30:16> 01:30:20:	The idea of inviting anyone who's an alum of the
01:30:20> 01:30:23:	camps or the classes to come back and hosting a
01:30:23> 01:30:26:	big day at the park for everybody.
01:30:26> 01:30:28:	I was a camper when I was eight.
01:30:30> 01:30:38:	It is. Target. I wouldn't be scared because
01:30:38> 01:30:40:	\$3000 is not a lot.
01:30:40> 01:30:43:	It's a lot of money to give.
01:30:43> 01:30:49:	Right? Themselves. Make it easy for them and point out
01:30:49> 01:30:53:	the way so if your employer has a match then

01:30:53 --> 01:30:58: there really only having to raise 15115 hundred. 01:30:58 --> 01:31:02: Maybe the board sponsors a special dinner where they can 01:31:02 --> 01:31:06: sell \$100 tickets to the table to their Prince. 01:31:06 --> 01:31:09: You know something that that that feels exclusive, 01:31:09 --> 01:31:13: but you I think with the younger board members you 01:31:13 --> 01:31:16: just need to make it easy for them and spell 01:31:16 --> 01:31:18: out the steps. 01:31:18 --> 01:31:20: Show why it's you don't have to write that. 01:31:20 --> 01:31:23: Check it once. When you spread it out over the 01:31:23 --> 01:31:25: course of a year, 01:31:25 --> 01:31:25: they give us 01:31:26 --> 01:31:29: \$100 a month, but. But I wouldn't be afraid of, 01:31:29 --> 01:31:30: I think so 01:31:30 --> 01:31:32: often that we say, oh, 01:31:32 --> 01:31:35: that's too much money for you and it is if 01:31:35 --> 01:31:37: you think of it as a one time. 01:31:37 --> 01:31:41: But then we show them how it's empowering and set 01:31:41 --> 01:31:42: door open. 01:31:42 --> 01:31:44: And that can matter is you need the money, 01:31:44 --> 01:31:54: right? So right, right? Anyone else have a question? 01:31:57 --> 01:31:59: I'm surprised you had to say anything yet. 01:32:02 --> 01:32:05: I'll just say that I'm relatively huge back here. 01:32:05 --> 01:32:08: One of the things that I've been thinking about from 01:32:08 --> 01:32:12: a fundraising perspective is thinking about all the different visitors 01:32:12 --> 01:32:13: we have at the park, 01:32:13 --> 01:32:15: right on the weekends during the week. 01:32:15 --> 01:32:18: But people take classes. What have you? 01:32:20 --> 01:32:24: Have you seen any creative ways to get that message 01:32:24 --> 01:32:25: out there that hey, 01:32:25 --> 01:32:28: we're not profit here and we need the funding, 01:32:28 --> 01:32:31: right? You've got all the different partners, 01:32:31 --> 01:32:31: SO 01:32:31 --> 01:32:32: somebody may be funding you, 01:32:32 --> 01:32:34: know, they've taken pottery classes. 01:32:34 --> 01:32:37: They obviously donate to pottery, 01:32:37 --> 01:32:38: but also the same time. 01:32:38 --> 01:32:39: Like just reminding people that, 01:32:39 --> 01:32:42: hey, we're here. We're part. 01:32:42 --> 01:32:44: You know we're not profit, 01:32:44 --> 01:32:49: any stops. So the question was go ahead. 01:32:49 --> 01:32:50: You can repeat it. The question was.

01:32:51> 01:32:52:	How do you get people to
01:32:53> 01:32:54:	donate to the park? In addition,
01:32:54> 01:32:58:	maybe paying for their classes or other direct costs.
01:32:58> 01:32:59:	I mean, I don't know if you do this,
01:32:59> 01:33:02:	but give a line every time they register for the
01:33:02> 01:33:04:	class that they can make a donation at the same
01:33:04> 01:33:05:	time.
01:33:05> 01:33:08:	Just have that option always available so that they're reminded
01:33:08> 01:33:08:	of it,
01:33:09> 01:33:13:	and maybe they'll choose to add 10 to \$20 to
01:33:13> 01:33:15:	every registration.
01:33:15> 01:33:18:	Is 1 idea. I don't know other ideas that rounding
01:33:18> 01:33:18:	up.
01:33:21> 01:33:23:	Like I I to expand on that idea.
01:33:23> 01:33:27:	I think the suggestions about.
01:33:27> 01:33:30:	Link community among the cooperators.
01:33:30> 01:33:33:	I think will be helpful because I think one of
01:33:33> 01:33:35:	the risks probably is that.
01:33:35> 01:33:39:	The operator might not necessarily want the person to be
01:33:40> 01:33:44:	donating to the park because they need the funds and
01:33:44> 01:33:49:	so strengthening your community of cooperators has partner in the
01:33:49> 01:33:54:	park. Would sort of. Eliminate some conflicts of interest,
01:33:54> 01:33:57:	perhaps so that they didn't feel like they were getting
01:33:57> 01:33:58:	shortchanged.
01:33:58> 01:34:02:	They saw the benefit of having their patrons contribute to
01:34:02> 01:34:03:	the larger park,
01:34:03> 01:34:05:	so that's an ephemeral answer,
01:34:05> 01:34:08:	but I think from a from a long term strategy
01:34:08> 01:34:09:	of building community,
01:34:09> 01:34:11:	I think it might be helpful.
01:34:21> 01:34:25:	And, well, you know if if we.
01:34:25> 01:34:26:	If we're done, we can be done.
01:34:26> 01:34:29:	If there are. If there are no questions,
01:34:29> 01:34:31:	no more. Well, we're done,
01:34:31> 01:34:37:	you're not. I just fabulous a lot for us to
01:34:37> 01:34:39:	think about.
01:34:39> 01:34:41:	It was good to know that you weren't
01:34:41> 01:34:45:	listening for minute. Things that we are concerned about and
01:34:45> 01:34:50:	
	our stakeholders as well. Do you like her centers of
01:34:51> 01:34:52:	our stakeholders as well. Do you like her centers of excellence?

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01:34:52 --> 01:34:56:
                          Uh. And it's just not that I wasn't expecting this,
01:34:56 --> 01:34:58:
                          but there will be more for us too.
01:34:59 --> 01:35:04:
                          Funny. Well, in that light I just
01:35:04 --> 01:35:06:
                          for all of you who are local I I don't
01:35:06 --> 01:35:09:
                          think I don't think my thing really want to fly
01:35:09 --> 01:35:10:
                          into this,
01:35:10 --> 01:35:12:
                          but it would be great if you did well.
01:35:12 --> 01:35:13:
                          My son lives here so.
01:35:16 --> 01:35:18:
                          We are having our annual gala
01:35:19 --> 01:35:22:
                          on the 14th of May at 6:00
01:35:22 --> 01:35:31:
                          o'clock. It starts. And. Our major fundraisers and being this
01:35:32 --> 01:35:33:
                          year is.
01:35:33 --> 01:35:36:
                          Carousel Carnival, which we were going to do two years
01:35:36 --> 01:35:39:
                          ago when we couldn't hold it and we didn't do
01:35:39 --> 01:35:40:
                          it for two years
01:35:40 --> 01:35:42:
                          but we are doing it again.
01:35:42 --> 01:35:44:
                          It will be a lot of fun.
01:35:44 --> 01:35:47:
                          We are going to have artists walking around like still
01:35:48 --> 01:35:48:
                          walkers
01:35:48 --> 01:35:50:
                          and. Absolutely.
01:35:52 --> 01:35:56:
                          And I. I think that we are going to have
01:35:56 --> 01:36:00:
                          you know different like circus type
01:36:00 --> 01:36:02:
                          of people walking around and
01:36:03 --> 01:36:06:
                          it's it's cocktails and dinner and the honorable Jamie Raskin
01:36:06 --> 01:36:11:
                          is going to be our honorary chair this year,
01:36:11 --> 01:36:16:
                          so. We are very proud to have him as our
01:36:16 --> 01:36:17:
                          congressman,
01:36:17 --> 01:36:23:
                          and so I welcome all of you to come.
01:36:23 --> 01:36:30:
                          Lot of fun. Like crap.
01:36:30 --> 01:36:34:
                          Is that? Well, really all I have to say is
01:36:35 --> 01:36:36:
                          thank you.
01:36:36 --> 01:36:37:
                          It's been a great week.
01:36:37 --> 01:36:41:
                          We've learned so much it's been fantastic place.
01:36:41 --> 01:36:46:
                          You have a great community of supporters here and and
01:36:46 --> 01:36:47:
                          we wish you luck.
01:36:47 --> 01:36:49:
                          And we know you'll succeed.
01:36:49 --> 01:36:50:
                          So thank you.
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