

Video

ULI Philadelphia Partner Program: BUILD Philly Mayoral Forum

Date: March 14, 2023

00:00:00> 00:00:03:	Good morning, everyone. Thank you for being here.
00:00:04> 00:00:07:	So we're gonna get started and at first I would
00:00:07> 00:00:10:	like to introduce our candidates if they could please join
00:00:10> 00:00:11:	us on the stage.
00:00:25> 00:00:28:	Thank you all for being here today. We're really grateful.
00:00:28> 00:00:31:	Good morning, and welcome to the 2023 build Philly Mayoral
00:00:31> 00:00:34:	Forum. Thank you to the candidates for being here and
00:00:34> 00:00:36:	thank you to all of you for joining us. My
00:00:36> 00:00:39:	name is Rebecca Johnson. I'm executive director of the American
00:00:39> 00:00:43:	Institute of Architects Philadelphia chapter. I'm your host this morning
00:00:43> 00:00:47:	on behalf of the Philadelphia build Philly coalition. The build
00:00:47> 00:00:51:	Philly Coalition is a coalition of professional organizations and nonprofits
00:00:51> 00:00:52:	addressing issues in the city.
00:00:52> 00:00:57:	Philadelphia around the built environment the build Philly coalition members
00:00:57> 00:01:02:	are AIA, Philadelphia Building Industry Association, BIA, Boma Carpenters Company,
00:01:02> 00:01:08:	Central Philadelphia Development Corporation, the Community design collaborative design advocacy
00:01:08> 00:01:14:	group, Development Workshop, general Building Contractors Association, Greater Philadelphia Association
00:01:14> 00:01:19:	of Realtors, Green building, united Hapco, Philadelphia, Hidden City, Lambda
00:01:19> 00:01:22:	Alpha International NAIOP, Greater Philadelphia.
00:01:22> 00:01:27:	Pennsylvania Apartment Association, Penn Praxis Preservation Alliance at Greater Philadelphia,
00:01:27> 00:01:31:	the Sustainable Business Network of Greater Philadelphia, and the Urban

00:01:31> 00:01:33: 00:01:37> 00:01:38:	Land Institute of Philadelphia. This group.
00:01:39> 00:01:44:	•
00.01.39> 00.01.44.	This group convened the forum because collectively we represent thousands,
00:01:44> 00:01:49:	thousands of individuals in the design construction real estate industry
00:01:49> 00:01:52:	in Philadelphia. Any goal or plan that any of the
00:01:52> 00:01:57:	candidates have related to the built environment in Philadelphia will
00:01:57> 00:02:01:	require the cooperation, the expertise and the goodwill of all
00:02:01> 00:02:04:	the folks in this room. So to start this morning's
00:02:05> 00:02:08:	discussion on a really collaborative and positive note.
00:02:09> 00:02:12:	At a very high level, we all want the same
00:02:12> 00:02:15:	things for the City of Philadelphia, right? And we want
00:02:15> 00:02:21:	a prosperous, thriving, equitable, sustainable and resilient Philadelphia. So whomever
00:02:21> 00:02:25:	on this stage becomes the Mayor of Philadelphia, please know
00:02:25> 00:02:28:	that these groups are here to support you and and
00:02:28> 00:02:31:	help you achieve our shared goals. With that, I want
00:02:31> 00:02:35:	to introduce our candidates who are here and then I'll
00:02:35> 00:02:38:	introduce our moderator. So we have Derek Green, Helen
00102100	Gimm.
00:02:39> 00:02:46:	Bellingham, Jeff Brown, read Maria Quinones Sanchez and Rebecca Reinhardt.
00:02:53> 00:02:56:	Before I introduce our moderator, I want to explain the
00:02:57> 00:02:58:	format of today's forum.
00:02:59> 00:03:03:	We #1 the forum is being recorded just so everyone
00:03:03> 00:03:07:	knows #2 the tile will ask you questions. You will
00:03:07> 00:03:11:	have 90 seconds per question long form question at 30
00:03:11> 00:03:15:	seconds. Jelani over here will raise the time and it
00:03:15> 00:03:18:	when you're done, I'll lightly.
00:03:18> 00:03:18:	Тар.
00:03:19> 00:03:21:	This little bit dinger. Thank you, John Hawkins and Aaron.
00:03:21> 00:03:23:	I think it was from Aaron.
00:03:24> 00:03:28:	Please wrap up your questions in the remaining 30 seconds.
00:03:29> 00:03:32:	We also have a bunch of rapid fire questions that
00:03:32> 00:03:35:	are yes or no, and Tyler will let you know
00:03:35> 00:03:36:	and if there's any.
00:03:38> 00:03:41:	Comments or heckling from the audience, I will politely give
00:03:41> 00:03:44:	you one warning and then if you continue, you will
00:03:44> 00:03:47:	be asked to leave. We 20 organizations have been
	negotiating
00:03:47> 00:03:50:	for three months on the questions that we want to

00:03:50> 00:03:53:	ask today. So we want to really make sure that
00:03:53> 00:03:56:	this is a super substantive conversation and we want to
00:03:56> 00:03:58:	hear from all the candidates on these issues. So I
00:03:58> 00:04:02:	appreciate you respecting everyone's time in that manner. So our
00:04:02> 00:04:06:	moderator this morning is the wonderful, amazing Taiwan who's the
00:04:06> 00:04:08:	executive director of the Community.
00:04:08> 00:04:09:	And collaborative.
00:04:14> 00:04:15:	So let's get started.
00:04:16> 00:04:21:	Alright, so we have 7 topics today, infrastructure, equity, preservation,
00:04:21> 00:04:26:	governance, housing and sustainability. For the long form questions, I
00:04:26> 00:04:29:	will call on one of you to start and we
00:04:29> 00:04:32:	will move to the left. If it gets to Rebecca
00:04:32> 00:04:36:	Rebecca's the first, it will jump to Derek and then
00:04:36> 00:04:41:	move on from there. Our first question is about infrastructure.
00:04:41> 00:04:45:	Recent federal legislation means that Philadelphia could potentially be awarded
00:04:46> 00:04:49:	hundreds of millions of dollars in infrastructure funds from the
00:04:49> 00:04:54:	Biden administration. What are your priorities for infrastructure funding, and
00:04:54> 00:04:57:	which departments of your administration would take the lead in
00:04:57> 00:05:02:	coordinating the applications and the administration of these funds? We're
00:05:02> 00:05:03:	going to start with Rebecca.
00:05:05> 00:05:10:	So the infrastructure bill presents a huge opportunity, \$735 million
00:05:10> 00:05:15:	going to the City of Philadelphia. Under my administration, the
00:05:15> 00:05:21:	Managing Director's office will shepherd and organize the infrastructure spend.
00:05:22> 00:05:26:	The Managing director needs to break down the silos between
00:05:26> 00:05:31:	the operating departments. I know that from my experience over
00:05:31> 00:05:35:	15 years working for the residents of our.
00:05:35> 00:05:40:	City in two mayoral administrations, my priorities for infrastructure money
00:05:40> 00:05:44:	will be to improve Rd. safety, bicycle and pedestrian safety,
00:05:44> 00:05:47:	as well as look at big projects. We need to
00:05:47> 00:05:52:	look at reconnecting communities, the Vine Street and Nice town

00:05:52> 00:05:55:	areas. We also need to look at Subway, Roosevelt Blvd.
00:05:55> 00:05:59:	a project I think is a really interesting one that
00:05:59> 00:06:03:	could benefit a huge number of Philadelphia residents. Those are
00:06:03> 00:06:06:	the types of things that I will.
00:06:06> 00:06:09:	Sheppard it's a huge opportunity and I will lead this
00:06:09> 00:06:10:	city forward. Thank you.
00:06:11> 00:06:11:	Alright.
00:06:13> 00:06:16:	Yeah. So as a leader of leaders, I served as
00:06:16> 00:06:19:	a national President of Democratic National officials and also served
00:06:19> 00:06:23:	on the executive committee of the National League of Cities.
00:06:23> 00:06:26:	And we worked really hard to get the bipartisan infrastructure
00:06:26> 00:06:29:	law passed. That's \$1.8 trillion. But we as a city
00:06:29> 00:06:32:	are not aggressively going after those dollars. I've seen mayors
00:06:32> 00:06:35:	and other cities do that. In a green administration, the
00:06:35> 00:06:38:	mayor's office will be responsible for bullying all of these
00:06:38> 00:06:42:	organizations together, not only organizations within the city like the
00:06:42> 00:06:43:	Water department.
00:06:43> 00:06:46:	Street department, but also outside of the city and Frank
00:06:46> 00:06:49:	SEPTA and also working with regional partners in Bucks County,
00:06:49> 00:06:52:	Chester County and Delaware County and Montgomery County to have
00:06:52> 00:06:55:	a regional approach about how we go after these dollars.
00:06:55> 00:06:57:	But we need to make sure we're doing it in
00:06:57> 00:07:00:	a coordinated way. That's something I've been very critical of
00:07:00> 00:07:03:	the current administration and not being aggressive in going after
00:07:03> 00:07:06:	these dollars. It's also part of my public safety plan.
00:07:06> 00:07:09:	Part of my public safety plan talks about investment and
00:07:09> 00:07:11:	investments, how we're going to address the gun violence in
00:07:11> 00:07:13:	our city of Philadelphia. But we could be.
00:07:14> 00:07:16:	Freeing up our local capital dollars by aggressively going after
00:07:17> 00:07:20:	the bipartisan infrastructure dollars to really make it real investments
00:07:20> 00:07:22:	in the city of Philadelphia. And that's what we'll do
00:07:22> 00:07:24:	in the green administration.
00:07:25> 00:07:28:	Good morning, everybody. I So what I would say is
00:07:28> 00:07:32:	that my vision for Philadelphia is to ensure that every
00:07:32> 00:07:35:	Philadelphian has a place to call home, that this is

00:07:35> 00:07:38:	a city which becomes the most desirable city in America
00:07:38> 00:07:41:	to not only raise your family, start a business, but
00:07:41> 00:07:44:	build your future. And because of that, I always believe
00:07:44> 00:07:49:	that opportunities that exist, including the the massive infrastructure bill
00:07:49> 00:07:52:	can't just be things in which we chase processes. It's
00:07:52> 00:07:55:	actually got to be led by the City of Philadelphia.
00:07:55> 00:07:58:	On areas and issues that we have long been clamoring
00:07:58> 00:08:02:	for and demanding, that means strong public schools and a
00:08:02> 00:08:06:	new, modern infrastructure. For schools, it means a connected city.
00:08:06> 00:08:10:	I've long believed in connecting Philadelphia both through a strong
00:08:10> 00:08:14:	public transit system and a growing public transit system, as
00:08:14> 00:08:18:	well as Internet connectivity, which is an absolute part of
00:08:18> 00:08:21:	the infrastructure bill. It means building a city that is
00:08:21> 00:08:24:	resilient for a new climate so that our cities don't
00:08:25> 00:08:25:	overheat.
00:08:25> 00:08:28:	So neighborhoods like Eastwick stopped flooding so that our so
00:08:28> 00:08:31:	that the Logan Triangle can be revitalized. And of course,
00:08:31> 00:08:35:	it means affordable housing. As Mayor, I'm leading the initiative,
00:08:35> 00:08:38:	along with communities, to charge forward on making sure that
00:08:38> 00:08:41:	the federal infrastructure dollars actually meet our needs and that
00:08:41> 00:08:44:	we're not just chasing dollars that fit particular programs.
00:08:48> 00:08:51:	Good morning, everyone. I just want to thank everybody for
00:08:51> 00:08:54:	being here and investing in the City of Philadelphia. You
00:08:54> 00:08:58:	will have choices and thank God you're investing in our
00:08:58> 00:09:01:	city. Really appreciate that. I will say as mayor, it'll
00:09:01> 00:09:04:	be the mayor's job to coordinate and lead on these
00:09:04> 00:09:07:	projects. I have a lot of experience in this area
00:09:07> 00:09:10:	and will also engage L and I and other departments.
00:09:10> 00:09:13:	I think in the big project area, we should be
00:09:13> 00:09:16:	capping Vine Street from Ben Franklin all the way across
00:09:16> 00:09:17:	to 20th.
00:09:17> 00:09:20:	So we can recoup that land. We should be extending
00:09:20> 00:09:23:	the subway down to the Navy Yard and we should
00:09:23> 00:09:26:	be strongly looking at and considering a subway system on
00:09:26> 00:09:29:	Roosevelt Blvd. to connect the northeast into the city for
00:09:29> 00:09:32:	growth. When you look at the Northeast over the next
00:09:32> 00:09:35:	10 years, there's a lot of concern. But in addition

00:09:35> 00:09:38:	to that, we should be looking at our school inventory
00:09:38> 00:09:41:	and figuring out how we can leverage these funds and
00:09:41> 00:09:44:	invest these funds, not spend them, invest them in new
00:09:44> 00:09:47:	schools. Across the board, I've visited a lot of schools.
00:09:47> 00:09:50:	I donated my salary for almost 7 years to schools.
00:09:50> 00:09:53:	These schools are falling apart. Many of you, if you
00:09:53> 00:09:55:	saw these schools, you would not let your children go
00:09:55> 00:09:58:	there. They are terrible. We need to invest in the
00:09:58> 00:10:01:	schools and we also need to invest in business corridors
00:10:01> 00:10:04:	throughout our neighborhoods like 52nd and market, 60th and Germantown
00:10:04> 00:10:05:	below Erie. Thank you.
00:10:07> 00:10:07:	Good morning.
00:10:08> 00:10:11:	735 million, but I I have about a wish list
00:10:11> 00:10:14:	of 20 billion that this isn't as much money as
00:10:14> 00:10:16:	it sounds and we have a lot of things in
00:10:16> 00:10:19:	crisis. We have a crumbling water system, we have a
00:10:20> 00:10:22:	crumbling gas system. We own both of those. So I
00:10:22> 00:10:26:	definitely want to focus on the things that are we're
00:10:26> 00:10:29:	in eminent danger. We we also have a water retention
00:10:29> 00:10:32:	problem. So I'd like to focus on tree cover. I
00:10:32> 00:10:35:	think that should be part of our plan because that
00:10:35> 00:10:38:	will help us make a healthier city and also retain
00:10:38> 00:10:38:	water so.
00:10:39> 00:10:41:	There are roads that are very unsafe. I think we
00:10:41> 00:10:44:	should focus on them, upgrading them. There are bridges that
00:10:45> 00:10:47:	are in bad shape. We have to focus on them.
00:10:47> 00:10:49:	And I do like the idea of capping Vine Street
00:10:49> 00:10:52:	to bring Chinatown back together. They would be my priorities
00:10:52> 00:10:55:	and I would lead this as a comprehensive program.
00:10:57> 00:10:57:	Maria.
00:10:58> 00:11:01:	Thank you. Good morning everyone. I want to remind folks
00:11:01> 00:11:05:	that we have a 12 billion plus capital budget already,
00:11:05> 00:11:08:	right? What we have been lacking is the vision of
00:11:08> 00:11:12:	what does Philadelphia look like in 20-30. And this campaign
00:11:12> 00:11:15:	is not about 2023, it is about how the next
00:11:15> 00:11:17:	mayor builds out over the 10 year in the next
00:11:18> 00:11:21:	10 years. This city what makes the city safe infrastructure.
00:11:21> 00:11:25:	I'm the only candidate calling for a citywide camera program
00:11:25> 00:11:28:	using infrastructure to make neighborhoods.
00:11:28> 00:11:33:	Safe through LED lighting, through having the water

	department lead
00:11:33> 00:11:37:	the environmental justice and disinvestment that we've had
	all over
00:11:37> 00:11:41:	the city. I grew up in hunting park, highest in
00:11:41> 00:11:44:	heat index. That leads to the health disparities that we
00:11:44> 00:11:48:	have in the city of Philadelphia. We have the resources
00:11:48> 00:11:52:	to get started and tell every neighborhood that they can
00:11:52> 00:11:58:	be safe through infrastructure development, walkability, accessibility are key to
00:11:58> 00:11:58:	building.
00:11:58> 00:12:02:	A more integrated city. We're not gonna have mixed income,
00:12:02> 00:12:05:	diverse neighborhoods if we don't build it out and use
00:12:05> 00:12:09:	the 12 million plus the federal money that we should
00:12:09> 00:12:12:	aggressively be pursuing right now to build this city out.
00:12:12> 00:12:16:	And finally, no one's built more affordable housing on this
00:12:16> 00:12:19:	stage than I have, and I have the models that
00:12:19> 00:12:21:	will make the city more equitable for all.
00:12:22> 00:12:25:	Thank you. We're gonna go to the second question. We're
00:12:25> 00:12:28:	gonna shift scales a little bit to governance.
00:12:28> 00:12:32:	Philadelphia now has 10 different sets of zoning rules for
00:12:32> 00:12:36:	building a simple row house due to the perforation of
00:12:36> 00:12:41:	zoning overlays in several different Council districts. These issues touch
00:12:36> 00:12:41: 00:12:41> 00:12:46:	
	issues touch areas like affordable housing, streatery rules, tax policy,
00:12:41> 00:12:46:	issues touch areas like affordable housing, streatery rules, tax policy, creating a confusing tangle of regulations instead of equitable citywide
00:12:41> 00:12:46: 00:12:46> 00:12:51:	issues touch areas like affordable housing, streatery rules, tax policy, creating a confusing tangle of regulations instead of equitable citywide rules. What
00:12:41> 00:12:46: 00:12:46> 00:12:51: 00:12:51> 00:12:55:	issues touch areas like affordable housing, streatery rules, tax policy, creating a confusing tangle of regulations instead of equitable citywide rules. What is the appropriate role of the City Council, the administration,
00:12:41> 00:12:46: 00:12:46> 00:12:51: 00:12:51> 00:12:55: 00:12:55> 00:12:58:	issues touch areas like affordable housing, streatery rules, tax policy, creating a confusing tangle of regulations instead of equitable citywide rules. What is the appropriate role of the City Council, the administration, including the Planning Commission, and communities?
00:12:41> 00:12:46: 00:12:46> 00:12:51: 00:12:51> 00:12:55: 00:12:55> 00:12:58: 00:12:59> 00:13:02:	issues touch areas like affordable housing, streatery rules, tax policy, creating a confusing tangle of regulations instead of equitable citywide rules. What is the appropriate role of the City Council, the administration, including the Planning Commission, and communities? In determining land use across the city, we're going to
00:12:41> 00:12:46: 00:12:46> 00:12:51: 00:12:51> 00:12:55: 00:12:55> 00:12:58: 00:12:59> 00:13:02: 00:13:02> 00:13:03:	issues touch areas like affordable housing, streatery rules, tax policy, creating a confusing tangle of regulations instead of equitable citywide rules. What is the appropriate role of the City Council, the administration, including the Planning Commission, and communities? In determining land use across the city, we're going to start with Helen.
00:12:41> 00:12:46: 00:12:46> 00:12:51: 00:12:51> 00:12:55: 00:12:55> 00:12:58: 00:12:59> 00:13:02: 00:13:02> 00:13:03: 00:13:03> 00:13:06:	issues touch areas like affordable housing, streatery rules, tax policy, creating a confusing tangle of regulations instead of equitable citywide rules. What is the appropriate role of the City Council, the administration, including the Planning Commission, and communities? In determining land use across the city, we're going to start with Helen. Thank you very much. This is a core issue clearly,
00:12:41> 00:12:46: 00:12:46> 00:12:51: 00:12:51> 00:12:55: 00:12:55> 00:12:58: 00:12:59> 00:13:02: 00:13:02> 00:13:03: 00:13:03> 00:13:06: 00:13:06> 00:13:09:	issues touch areas like affordable housing, streatery rules, tax policy, creating a confusing tangle of regulations instead of equitable citywide rules. What is the appropriate role of the City Council, the administration, including the Planning Commission, and communities? In determining land use across the city, we're going to start with Helen. Thank you very much. This is a core issue clearly, but I believe it starts with the mayor's office. It's
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00:12:41> 00:12:46: 00:12:46> 00:12:51: 00:12:51> 00:12:55: 00:12:55> 00:12:58: 00:12:59> 00:13:02: 00:13:02> 00:13:03: 00:13:03> 00:13:06: 00:13:06> 00:13:09: 00:13:09> 00:13:13: 00:13:13> 00:13:16:	issues touch areas like affordable housing, streatery rules, tax policy, creating a confusing tangle of regulations instead of equitable citywide rules. What is the appropriate role of the City Council, the administration, including the Planning Commission, and communities? In determining land use across the city, we're going to start with Helen. Thank you very much. This is a core issue clearly, but I believe it starts with the mayor's office. It's very important that that we're not just talking about you know, individually, you know, people living so differently in hyper individualized settings and districts, but that the city is
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00:12:41> 00:12:46: 00:12:46> 00:12:51: 00:12:51> 00:12:55: 00:12:55> 00:12:58: 00:12:59> 00:13:02: 00:13:02> 00:13:03: 00:13:03> 00:13:06: 00:13:06> 00:13:09: 00:13:13> 00:13:16: 00:13:17> 00:13:20:	issues touch areas like affordable housing, streatery rules, tax policy, creating a confusing tangle of regulations instead of equitable citywide rules. What is the appropriate role of the City Council, the administration, including the Planning Commission, and communities? In determining land use across the city, we're going to start with Helen. Thank you very much. This is a core issue clearly, but I believe it starts with the mayor's office. It's very important that that we're not just talking about you know, individually, you know, people living so differently in hyper individualized settings and districts, but that the city is engaged in a real centralized planning effort. As mayor, I am
00:12:41> 00:12:46: 00:12:46> 00:12:51: 00:12:51> 00:12:55: 00:12:55> 00:12:58: 00:12:59> 00:13:02: 00:13:02> 00:13:06: 00:13:06> 00:13:09: 00:13:09> 00:13:13: 00:13:13> 00:13:16: 00:13:24> 00:13:24: 00:13:24> 00:13:27:	issues touch areas like affordable housing, streatery rules, tax policy, creating a confusing tangle of regulations instead of equitable citywide rules. What is the appropriate role of the City Council, the administration, including the Planning Commission, and communities? In determining land use across the city, we're going to start with Helen. Thank you very much. This is a core issue clearly, but I believe it starts with the mayor's office. It's very important that that we're not just talking about you know, individually, you know, people living so differently in hyper individualized settings and districts, but that the city is engaged in a real centralized planning effort. As mayor, I am looking at a number of different possibilities including the role

	affordable
00:13:36> 00:13:40:	housing. How we plot out transit and the connected city,
00:13:40> 00:13:43:	how we revitalize our civic and public spaces, how we
00:13:43> 00:13:46:	are going to build new schools and also make sure
00:13:47> 00:13:51:	that other school buildings get modernized and and
	structured. These
00:13:51> 00:13:55:	are critically important to be led centrally, not just at
00:13:55> 00:13:58:	the district level. At the same time, I want to
00:13:58> 00:14:00:	make it clear that Council.
00:14:00> 00:14:03:	And communities have to be an integrable, integral part of
00:14:03> 00:14:07:	the conversation, especially on the front end. The predictability that
00:14:08> 00:14:11:	cities need right now is the most important thing, and
00:14:11> 00:14:16:	communities and Council districts cannot constantly be surprised by development
00:14:16> 00:14:19:	that pops up parcel by parcel, area by area. That's
00:14:19> 00:14:23:	what's pulling us backwards and creating tensions on the ground.
00:14:23> 00:14:27:	A clear, centralized planning process that engages communities on the
00:14:27> 00:14:29:	front end prioritizes affordability.
00:14:30> 00:14:34:	School modernization are public and civic spaces, and transit
00.44.04 > 00.44.05	as
00:14:34> 00:14:35:	well will be critical.
00:14:38> 00:14:42:	well will be critical. As mayor, I will issue an executive order on day
00:14:38> 00:14:42: 00:14:42> 00:14:43:	well will be critical. As mayor, I will issue an executive order on day one that we will.
00:14:38> 00:14:42: 00:14:42> 00:14:43: 00:14:44> 00:14:47:	well will be critical. As mayor, I will issue an executive order on day one that we will. Not if it's councilmanic prerogative, but if it's by law,
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00:14:38> 00:14:42: 00:14:42> 00:14:43: 00:14:44> 00:14:47: 00:14:47> 00:14:50: 00:14:50> 00:14:53:	well will be critical. As mayor, I will issue an executive order on day one that we will. Not if it's councilmanic prerogative, but if it's by law, we'll abide by it. But otherwise we're gonna push forward. We can't have all these spots, zoning issues across the
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00:14:38> 00:14:42: 00:14:42> 00:14:43: 00:14:44> 00:14:47: 00:14:47> 00:14:50: 00:14:50> 00:14:53: 00:14:53> 00:14:55: 00:14:55> 00:14:59: 00:15:02> 00:15:02: 00:15:04> 00:15:07: 00:15:07> 00:15:11: 00:15:11> 00:15:14: 00:15:14> 00:15:15: 00:15:15> 00:15:18: 00:15:18> 00:15:21:	well will be critical. As mayor, I will issue an executive order on day one that we will. Not if it's councilmanic prerogative, but if it's by law, we'll abide by it. But otherwise we're gonna push forward. We can't have all these spots, zoning issues across the city. We saw what happened in at different parts of the city about that. We can't. Councilmanic prerogative, that's what we're really talking about here, is an issue in different areas across the city, and we can't have bills not being introduced. Whether it's zoning, you go to a Council Member, District Council member, you want to change something? It should be introduced. It should be debated. It should be voted up or down. That's the job. The government, it shouldn't be up to the District Council person to decide whether or not that's going to be

00:15:28> 00:15:31:	would work with my Council colleagues to try to move
00:15:31> 00:15:34:	around this situation and give them situations that will make
00:15:34> 00:15:37:	it better for them. But that's the root of the
00:15:37> 00:15:39:	problems we've seen in the past with a lot of
00:15:39> 00:15:41:	problems with our city government employees.
00:15:43> 00:15:46:	So I think Council Matic prerogative is the big problem.
00:15:46> 00:15:48:	But let me say this. We want community input and
00:15:49> 00:15:52:	there's District Council people that should have the heart of
00:15:52> 00:15:55:	the community. And I get that. And we want that
00:15:55> 00:15:57:	input and we want want to try to address their
00:15:57> 00:16:00:	concerns. But I think it's used abusively and I would
00:16:00> 00:16:04:	even suggest it's used illegally because spot zoning is illegal
00:16:04> 00:16:07:	and it takes away people's property rights and we need
00:16:07> 00:16:09:	to get to a better spot. We want those Council
00:16:09> 00:16:13:	people, the District Council people properly represent their district.
00:16:13> 00:16:17:	Understand what the issues are, but they shouldn't use this
00:16:17> 00:16:21:	as a weapon against progress in the city. Thank you.
00:16:22> 00:16:23:	Maria.
00:16:23> 00:16:27:	Thank you. The Planning Commission has to be the leader
00:16:27> 00:16:30:	of creating a common vision for the city of Philadelphia.
00:16:30> 00:16:33:	The reason that we have some of the overlays and
00:16:33> 00:16:36:	others is the lack of political will to create a
00:16:36> 00:16:39:	policy that gets us to diverse mixed income neighborhoods. And
00:16:39> 00:16:42:	so we what we have is folks developing in different
00:16:42> 00:16:45:	areas and not articulating what we want the city to
00:16:45> 00:16:50:	look like. There should be affordability and accessibility everywhere. That
00:16:50> 00:16:53:	happens with planning. I'm the only person on this.
00:16:53> 00:16:56:	Stage that actually took the the task of remapping
00:16:56> 00:17:00:	her entire district 90% of the 7th Councilmanic was was
00:17:00> 00:17:03:	redistricted. Why was zoned? Why? Because we worked with the
00:17:03> 00:17:07:	36 plus registered community organizations and we created a common
00:17:07> 00:17:11:	vision about where we want to transit oriented development where
00:17:12> 00:17:15:	we need a green spaces where we wanted density. That
00:17:15> 00:17:17:	has to be LED at the mayor's office and it
00:17:17> 00:17:21:	has to be led by the Planning Commission, District Council
00:17:21> 00:17:23:	folks and the sausage making that.
00:17:23> 00:17:26:	It's done behind the scenes is messy because there's no

00:17:26> 00:17:29:	leadership at the mayor to ensure that we are reinvesting
00:17:30> 00:17:33:	and readdressing before you build. New residents are very concerned
00:17:33> 00:17:37:	about being redevelopment, being about pushing them out. Redevelopment has
00:17:37> 00:17:42:	to be about incorporating, branding commercial corridors, branding neighborhoods, and
00:17:42> 00:17:46:	highlighting and and leveraging neighborhoods. That is done at the
00:17:46> 00:17:49:	mayor's level and under my administration. I will work with
00:17:49> 00:17:53:	my Council colleagues to create that common vision so everyone
00:17:53> 00:17:53:	feels included.
00:17:54> 00:17:54:	In our development.
00:17:57> 00:18:01:	So the city of Philadelphia has a strong mayor form
00:18:01> 00:18:05:	of government. We don't always see that recently, but we
00:18:05> 00:18:08:	do have it. And as mayor, I will use the
00:18:08> 00:18:12:	power to lead the city forward. What that means is
00:18:12> 00:18:17:	as mayor, I will create a citywide affordable housing plan.
00:18:17> 00:18:21:	I will work in conjunction with Council members, but we
00:18:21> 00:18:26:	need a citywide vision and plan the city currently owns.
00:18:26> 00:18:30:	8500 vacant properties and laws as city controller, I had
00:18:30> 00:18:33:	my office map some of them and I drove through
00:18:33> 00:18:38:	some streets in West Philadelphia where the city owns house
00:18:38> 00:18:42:	after house that are that are blighted and abandoned. That
00:18:42> 00:18:46:	is unacceptable. As mayor, I will use that housing stock
00:18:46> 00:18:51:	to create an affordable housing plan to create affordable housing
00:18:51> 00:18:55:	and to make sure that we have one city plan.
00:18:55> 00:18:55:	Thank you.
00:18:57> 00:19:00:	So the issue of governance is ultimately about leadership. Now,
00:19:00> 00:19:03:	as someone who's been both a president of a Community
00:19:03> 00:19:06:	Association, also the housing and land use chair for that
00:19:06> 00:19:09:	Community Association, but I've also worked for a District Council
00:19:09> 00:19:12:	member and have been an at large member City Council.
00:19:12> 00:19:14:	So I understand that we have a strong mayor, former
00:19:14> 00:19:17:	government, but we need to have leadership to go to
00:19:17> 00:19:19:	District Council members to say why we cannot just do
00:19:19> 00:19:21:	things in a piece meal way. We have a huge
00:19:21> 00:19:24:	affordable housing issue in our city, part of the reason
00:19:24> 00:19:27:	why it's so costly to build housing because of all
00:19:27> 00:19:27:	the regulations.

00:19:27> 00:19:31:	All the challenges people having during development. So it's incumbent
00:19:31> 00:19:33:	upon the mayor and as as mayor, what I will
00:19:33> 00:19:36:	do with District Council members and explain to them, these
00:19:36> 00:19:39:	are some of the challenges you're seeing in your district
00:19:39> 00:19:41:	and This is why we're not able to build affordable
00:19:41> 00:19:44:	housing. You want to see in your Council district and
00:19:44> 00:19:46:	really have some leadership to say we need you to
00:19:46> 00:19:49:	be partners in this plan because that's what's not happening
00:19:49> 00:19:51:	right now in the city. We have not seen a
00:19:51> 00:19:53:	mayor come in and say we need your work and
00:19:53> 00:19:56:	we need your support and also be willing to make
00:19:56> 00:19:58:	some hard decisions and use the power of the office.
00:19:58> 00:20:01:	To make some decisions to let that District Council member
00:20:01> 00:20:04:	know these are issues that impact the entire city. We
00:20:04> 00:20:06:	cannot have a piece meal approach. We've had piece meal
00:20:06> 00:20:09:	approaches over the past administrations, but we will not not
00:20:09> 00:20:11:	have that when Derek Greene's mayor.
00:20:12> 00:20:16:	Alright, next question. All of you have really supported a
00:20:16> 00:20:20:	strong leader in the mayor and we're gonna continue in
00:20:20> 00:20:25:	this lane with bureaucracy, development and construction in Philadelphia, have
00:20:25> 00:20:29:	a long and troubled history due to elongated processes and
00:20:29> 00:20:34:	overly burdensome review. If elected, do you plan to streamline
00:20:34> 00:20:38:	these processes and where would you start? We're going to
00:20:38> 00:20:39:	start with Jeff.
00:20:39> 00:20:42:	Yeah, this city is is not only bureaucratic.
00:20:42> 00:20:46:	But we have over complicated everything and we're uncompetitive and
00:20:46> 00:20:48:	one of the major initiatives I want is I want
00:20:49> 00:20:51:	everything that you need to do with the city available
00:20:51> 00:20:54:	to do online. I want to have a process improvement
00:20:54> 00:20:58:	strategy including a cabinet level position to to streamline everything
00:20:58> 00:21:00:	we do to make it easier and quicker to get
00:21:00> 00:21:03:	things done. I'm absolutely committed to it and I do
00:21:03> 00:21:06:	want to look at all our regulations because some of
00:21:06> 00:21:08:	them don't make sense to me and I think that's
00:21:08> 00:21:10:	that's a good place to start.
00:21:11> 00:21:12:	Thank you, Maria.
00:21:13> 00:21:15:	Thank you. During COVID we were at a standstill. The
00:21:15> 00:21:18:	real estate community came to me and said we need

00:21:18> 00:21:21:	to open up for business. We need the Planning Commission
00:21:21> 00:21:24:	up. We need the zoning Commission up. We needed all
00:21:24> 00:21:27:	of those folks to work together. I convened all of
00:21:27> 00:21:30:	the city solicitor, everyone in the departments, and you know
00:21:30> 00:21:33:	what? We figured it out. We figured out how to
00:21:33> 00:21:37:	continue to have community input through the registered community organizations.
00:21:37> 00:21:41:	Get the zoning board on zoom and everything else crisis.
00:21:41> 00:21:42:	Create opportunities.
00:21:42> 00:21:45:	During that time, we learned that we had more things
00:21:45> 00:21:48:	than common about how to align things that we then,
00:21:48> 00:21:51:	then then not. What would I do? One stop permitting
00:21:51> 00:21:54:	process. You should not have to walk from the streets
00:21:54> 00:21:58:	department to the water department to the Planning Commission. We
00:21:58> 00:22:01:	need to create one stop, one entry point where the
00:22:01> 00:22:04:	where all of the permitting process moves forward. There's 150
00:22:04> 00:22:08:	steps to open a restaurant establishment in the city of
00:22:08> 00:22:11:	Philadelphia. That to me is the lack of leadership around
00:22:11> 00:22:12:	people checking off.
00:22:12> 00:22:15:	Boxes as opposed to connecting boxes and keeping people open,
00:22:15> 00:22:18:	I would convene that and I would have that business
00:22:18> 00:22:21:	hub to help the development community so that we have
00:22:21> 00:22:24:	predictability. We will not use up the L&I time clock
00:22:24> 00:22:27:	so that when you get expedited permits, it's actually expedited
00:22:27> 00:22:30:	permits that the Planning Commission and all of the other
00:22:30> 00:22:34:	departments that are part of that development decision process have
00:22:34> 00:22:37:	the resources to move projects along. We can do this.
00:22:37> 00:22:39:	There's nothing wrong with Philly we can't fix.
00:22:40> 00:22:41:	Thank you, Rebecca.
00:22:42> 00:22:46:	So the siloed nature of city departments is a big
00:22:46> 00:22:49:	issue, and I've seen it in my work in two
00:22:49> 00:22:53:	administrations. I was the budget director for five years, so
00:22:53> 00:22:56:	know the city's budget inside and out, and I was
00:22:56> 00:23:01:	the Chief administrative officer overseeing 1000 employees for the city.
00:23:01> 00:23:04:	I've seen how L and I and water and streets
00:23:04> 00:23:08:	all bounce issues between each other and don't work together,
00:23:09> 00:23:12:	and I have experience breaking down those silos as.

00:23:12> 00:23:16:	Chief administrative Officer, I work to reduce the length of
00:23:16> 00:23:19:	time it takes for a vendor to get paid and
00:23:19> 00:23:23:	I brought those departments together and cut down that length
00:23:23> 00:23:26:	of time. There is still a lot of work to
00:23:26> 00:23:29:	be done, but that is the experience that I bring
00:23:29> 00:23:32:	to the table. As mayor. I will appoint a senior
00:23:32> 00:23:36:	official reporting to me as the mayor to break down
00:23:36> 00:23:40:	the silos between the departments. I am the best qualified
00:23:40> 00:23:42:	on day one to do this because I know the
00:23:42> 00:23:43:	departments.
00:23:43> 00:23:46:	I know how siloed they are and I will work
00:23:46> 00:23:50:	to break them down to make construction development and business
00:23:50> 00:23:53:	easier in Philadelphia. We need to improve the ease of
00:23:53> 00:23:54:	doing business. Thank you.
00:23:55> 00:23:56:	Derek.
00:23:56> 00:23:59:	So as a former small business owner, I saw first
00:23:59> 00:24:02:	hand the challenges that business owners deal with every single
00:24:02> 00:24:04:	day and trying to cut through the bureaucracy. I've just
00:24:05> 00:24:08:	running their business and maintaining and growing their businesses. The
00:24:08> 00:24:11:	fact you deal with issues from getting a business privilege
00:24:11> 00:24:14:	license to getting a tax account, spending time in the
00:24:14> 00:24:17:	basement of MSNBC municipal services, building, these are things they're
00:24:17> 00:24:21:	taking away from people growing their businesses. It's a bureaucracy.
00:24:21> 00:24:23:	It's not allowing us as a city to grow. So
00:24:23> 00:24:26:	we need to have a mayor who understands that perspective.
00:24:26> 00:24:28:	No, end City Council, I was the Co chair of
00:24:28> 00:24:31:	the Special Committee for Regulatory Reform and review, working with
00:24:31> 00:24:34:	former commerce director Harold Epps and Rob Wonderling from the
00:24:35> 00:24:37:	from the Chamber of Commerce focusing on getting rid of
00:24:37> 00:24:41:	regulation and legislation in our code that's not needed. Unfortunately,
00:24:41> 00:24:43:	we were able to get to a certain pace, but
00:24:43> 00:24:46:	then the administration did not continue the work that we're
00:24:46> 00:24:49:	doing. But in the Green Administration, we're going to have
00:24:49> 00:24:52:	those conversations. We're going to make sure that our departments

00:24:52> 00:24:55:	are working together so they're not putting themselves in silos
00:24:55> 00:24:56:	and not doing.
00:24:56> 00:24:58:	What needs to be done because at the end of
00:24:58> 00:25:00:	the day, the city of Philadelphia needs to be an
00:25:00> 00:25:04:	attraction business and retention business of customers and
	companies, and
00:25:04> 00:25:07:	that's what happened going forward when Derek Greene is mayor.
00:25:08> 00:25:08:	Thank you, Helen.
00:25:09> 00:25:13:	Thank you. Intention is not the issue here. I think
00:25:13> 00:25:16:	the issue is who can get the work through. During
00:25:16> 00:25:19:	COVID, during one of the most panic times that many
00:25:19> 00:25:23:	people had, I helped lead one of the most successful
00:25:23> 00:25:28:	efforts at distributing out rent assistance to many different individuals,
00:25:28> 00:25:32:	small and large landlords and probably one of the biggest
00:25:32> 00:25:36:	rescue efforts that had occurred within our own borders. 50,000
00:25:36> 00:25:39:	people housed \$250 million distributed it required.
00:25:39> 00:25:44:	Coordination between multiple entities, not only housing and homeless services,
00:25:44> 00:25:47:	but also our courts, our revenue department, L and I
00:25:48> 00:25:51:	and multiple entities and we focused in on technology to
00:25:51> 00:25:54:	bring all of these things together so that people could
00:25:55> 00:25:58:	file one time, receive their checks and then not have
00:25:58> 00:26:01:	to refile over and over again. That takes a tremendous
00:26:01> 00:26:05:	amount of work, attention to details, but most importantly, it
00:26:05> 00:26:09:	took an outcome that everybody understood to be their own.
00:26:09> 00:26:12:	I will do the same as mayor to ensure that
00:26:12> 00:26:16:	we have a streamlined services that we bring economic service
00:26:16> 00:26:20:	hubs out to neighborhoods where people can actually resolve conflicts
00:26:20> 00:26:25:	with L&I with revenue, pay fees, answer questions about permitting,
00:26:25> 00:26:28:	resolve problems with utilities in one place and have it
00:26:28> 00:26:32:	be regularly pursued. It is not just about intent, it
00:26:32> 00:26:35:	is actually about getting it done. I firmly believe everybody
00:26:36> 00:26:39:	on here is going to intentionally say we're not going
00:26:39> 00:26:40:	to make things harder.
00:26:40> 00:26:43:	But only one candidate has really delivered that and shown
00:26:43> 00:26:46:	what that looks like and has been one of the
00:26:46> 00:26:48:	most successful in the nation at doing it.

00:26:49> 00:26:50:	Alan.
00:26:50> 00:26:53:	And I've spent 45 years in the real estate field
00:26:53> 00:26:55:	and almost seven years on council. So I have a
00:26:55> 00:26:58:	different experience. So I have a different vision. I think
00:26:58> 00:27:01:	this starts with putting hospitality back into government and it
00:27:01> 00:27:04:	can be done. I asked actually our Managing Director back
00:27:04> 00:27:06:	in March to change how we answer the phones to
00:27:06> 00:27:09:	thank you for calling the City of Philadelphia. How may
00:27:09> 00:27:12:	we help you? People will probably drop dead if you
00:27:12> 00:27:13:	we answered them that.
00:27:13> 00:27:13:	Way.
00:27:14> 00:27:16:	But that has to come back in and it goes
00:27:16> 00:27:18:	to these issues. Everything needs a time frame when we
00:27:18> 00:27:19:	do the legislation.
00:27:19> 00:27:22:	The outdoor dining we put in the Bill, City had
00:27:22> 00:27:25:	to approve those applications in three days. To the city's
00:27:25> 00:27:28:	credit, they approved 862 applications in three days. The public
00:27:28> 00:27:31:	sector needs to understand that time frames to the private
00:27:31> 00:27:34:	sector are crucial. So all these applications for zoning and
00:27:34> 00:27:37:	permits need time frames attached to them, whether it's 30
00:27:37> 00:27:40:	days or 60 days, whatever it is, we need to
00:27:40> 00:27:42:	add time frames in. I also would have a real
00:27:42> 00:27:45:	estate cabinet of many of the people that are sponsoring
00:27:45> 00:27:47:	this event that I wouldn't want to meet with either
00:27:48> 00:27:50:	once every two months or once every three months.
00:27:50> 00:27:53:	To get their ideas with my administration so we can
00:27:53> 00:27:55:	work together. There's a lot of smart people in the
00:27:55> 00:27:58:	city. I already have developed these cabinets in the life
00:27:58> 00:28:02:	science area, tech, hospitality and law enforcement, and it's important
00:28:02> 00:28:03:	to bring people together. Thank you.
00:28:05> 00:28:08:	Thank you. We are going to switch now to sustainability.
00:28:08> 00:28:12:	The built environment is one of the largest contributors to
00:28:12> 00:28:17:	global pollution. Data has shown Philadelphia's average temperature has increased
00:28:17> 00:28:21:	by two degrees over the last 30 years. Without dramatic
00:28:21> 00:28:25:	action, our winter temperatures are projected to rise 8 degrees
00:28:25> 00:28:28:	in the summer. I mean and wait eight degrees in
00:28:28> 00:28:31:	the winter and 11 degrees in the summer. By the
00:28:31> 00:28:34:	latter half of this century, these changes will have a
00:28:34> 00:28:39:	harsh impacts on our natural and built environments causing

	increased.
00:28:39> 00:28:43:	Localized flooding, poor air quality, and damage to buildings and
00:28:43> 00:28:47:	infrastructure. This will affect everyone in our region, but it
00:28:47> 00:28:51:	will disproportionately affect low income income communities and communities of
00:28:52> 00:28:55:	color. What can you do as mayor in fighting climate
00:28:55> 00:28:59:	change and what does an environmentally responsible and climate resilient
00:28:59> 00:29:03:	economic development mean to you? We're going to start with
00:29:03> 00:29:03:	Derek.
00:29:04> 00:29:06:	Well, this is a very important issue and I've taken
00:29:06> 00:29:08:	leadership on this issue as a member of City Council
00:29:09> 00:29:09:	by introducing.
00:29:09> 00:29:12:	See pace legislation to bring that idea to the City
00:29:12> 00:29:15:	of Philadelphia. I'm glad that now my other legislation regarding
00:29:15> 00:29:18:	C pace in reference to multifamily projects, we're gonna have
00:29:18> 00:29:22:	the first groundbreaking on March 20th for the first multifamily
00:29:22> 00:29:25:	C PACE project in the Commonwealth of Pennsylvania. That's due
00:29:25> 00:29:27:	to the leadership that I've done as a member City
00:29:27> 00:29:30:	Council. So we need to have a partner City Council
00:29:30> 00:29:33:	who's working with all of our agencies, especially all the
00:29:33> 00:29:36:	organizations represented in this room, to really address the issue
00:29:36> 00:29:39:	of sustainability and environmental change that's impacting our.
00:29:39> 00:29:43:	Climate the fact that so much warmer this winter designates
00:29:43> 00:29:45:	and shows that climate change is a real issue. In
00:29:45> 00:29:48:	addition to focusing on issues like C pace, we also
00:29:48> 00:29:52:	have to work with residential property owners. As someone in
00:29:52> 00:29:55:	City Council who's worked with the energy authority to help
00:29:55> 00:29:58:	create the built to last program, which is a way
00:29:58> 00:30:01:	to make homes more sustainable, as well as the solar
00:30:01> 00:30:04:	Solarize Philly program, these are programs that as mayor I
00:30:04> 00:30:07:	will put on steroids and also work with our leaders
00:30:07> 00:30:10:	in Harrisburg. I'm glad that government shapiros putting more.
00:30:10> 00:30:13:	Dollars into the whole home repair bill, which is based
00:30:13> 00:30:15:	on my bill to last legislation, but we need to
00:30:16> 00:30:18:	have a partnership at the state level, also the federal
00:30:18> 00:30:22:	level using the bipartisan infrastructure laws and also locally

to

	10
00:30:22> 00:30:24:	really make this a key aspect and while we go
00:30:24> 00:30:27:	forward to make all homes and all buildings sustainable in
00:30:27> 00:30:29:	the City of Philadelphia.
00:30:30> 00:30:30:	Helen.
00:30:31> 00:30:34:	Philadelphia needs to lead the nation in terms of climate
00:30:34> 00:30:40:	resilience, infrastructure building, and the opportunities that are presented both
00:30:40> 00:30:44:	for new jobs and livability, particularly for communities who have
00:30:44> 00:30:48:	been too long left behind. I've helped lead this agenda
00:30:48> 00:30:51:	by focusing primarily on this, on the areas that we
00:30:51> 00:30:56:	can actually control. Civic spaces are public schools, in particular
00:30:56> 00:31:00:	PHA, housing and our utilities, you know, on our schools
00:31:00> 00:31:00:	issue.
00:31:00> 00:31:03:	Let a clean water campaign to end lead and drinking
00:31:03> 00:31:07:	water. Post Flint. I made sure that we use dollars
00:31:07> 00:31:10:	to begin air conditioning in schools and to seek a
00:31:10> 00:31:14:	long term process for keeping our schools manageable, aerated, ventilated
00:31:14> 00:31:18:	and healthy and free of legal asbestos and mold. This
00:31:18> 00:31:21:	isn't just a mission just for schools. Schools occupy a
00:31:21> 00:31:25:	huge built space across our entire city and the failure
00:31:25> 00:31:28:	of having 70 year old buildings that have not been
00:31:28> 00:31:31:	modernized and upgraded impacts all places.
00:31:31> 00:31:34:	In and around neighborhoods and communities, I've made it very
00:31:34> 00:31:37:	clear that we need to seek and utilize our utilities,
00:31:37> 00:31:40:	particularly PG W, which I did not. I wanted to
00:31:40> 00:31:43:	make sure it was within the city control and as
00:31:43> 00:31:45:	well as our water department to ensure that we drive
00:31:45> 00:31:49:	our utilities towards being partners for that new climate future.
00:31:49> 00:31:52:	It has to be prioritized with jobs, with workforce training,
00:31:52> 00:31:57:	apprenticeships and other opportunities that are critical to Philadelphia's future.
00:31:57> 00:32:00:	It's not just about the built environment, it's about the
00:32:00> 00:32:01:	jobs that.
00:32:01> 00:32:02:	And actually promote it as well.
00:32:04> 00:32:04:	Alan.
00:32:04> 00:32:07:	Thank you. The the big elephant in the room here,
00:32:07> 00:32:10:	which we haven't discussed yet, is 2/2 of the biggest
00:32:10> 00:32:12:	issues. One is leadership and two is violence in the

00:32:13> 00:32:13:	city.
00:32:13> 00:32:16:	l mean, you saw last night a 15 year old
00:32:16> 00:32:18:	and the school was killed and we have to get
00:32:18> 00:32:22:	that under control to do everything else. I'm just putting
00:32:22> 00:32:25:	it out there that that is the most important issue
00:32:25> 00:32:27:	for all of us. But on this topic, I agree
00:32:27> 00:32:30:	with the city's pledge to be at net zero emissions
00:32:30> 00:32:34:	by 2050. We should provide incentives and abatements for sustainable
00:32:34> 00:32:38:	development around transit hubs and other areas. We should increase
00:32:38> 00:32:39:	density.
00:32:39> 00:32:41:	And we need to beef up L and I to
00:32:41> 00:32:44:	ensure compliance that my 10 point public safety plan we
00:32:44> 00:32:48:	have, they're gonna clean empty lots and board up abandoned
00:32:48> 00:32:51:	buildings. We need to also expand parks, provide more green
00:32:51> 00:32:54:	space, do more tree canopy. One of my colleagues on
00:32:54> 00:32:57:	Council, Kathy Gilmore Richardson, is a big advocate and I'm
00:32:57> 00:33:00:	a big supporter of what she's doing on tree canopy.
00:33:00> 00:33:03:	More bike lanes and enforced recycling and expand it. But
00:33:03> 00:33:06:	the big issue is getting this violence under control. That's
00:33:06> 00:33:09:	15 year old boy's parents. I just can't imagine what's
00:33:09> 00:33:09:	that.
00:33:10> 00:33:12:	What they're going through today, it's just horrible. Thank you.
00:33:13> 00:33:15:	Jeff, so my thoughts on this matter are guided by
00:33:16> 00:33:18:	my own experience and in our supermarket business that we've
00:33:18> 00:33:20:	been on a probably a 20 year journey.
00:33:21> 00:33:24:	We moved to all LED lights before it was a
00:33:24> 00:33:27:	thing. We're on our second version. There are even more
00:33:27> 00:33:31:	efficient. We have multiple stores with solar. We have reduced
00:33:31> 00:33:34:	our trash 85 to 90% and one of our strategies
00:33:34> 00:33:38:	to take our excess food that's close coated and contribute
00:33:38> 00:33:41:	it to food banks and public housing. So we have
00:33:41> 00:33:44:	a lot of experience with this and the interesting thing
00:33:44> 00:33:48:	is each of these interventions were actually provided us with
00:33:48> 00:33:51:	an ROI and so a lot of people could benefit
00:33:51> 00:33:51:	from.
00:33:51> 00:33:54:	From the knowledge of how to do this and I
00:33:54> 00:33:58:	want to expand information and options for especially let

	lower
00:33:58> 00:34:02:	income neighborhoods, I do agree with tree cover. I think
00:34:02> 00:34:05:	we need need to accelerate our tree plan, especially in
00:34:05> 00:34:09:	the neighborhood. Some neighborhoods hardly have a tree that will
00:34:09> 00:34:13:	improve health outcomes and it will also improve water retention.
00:34:13> 00:34:16:	Look when we saw 76 was a swimming pool, this
00:34:16> 00:34:17:	is real.
00:34:18> 00:34:21:	The final thing is that we need to add incentives
00:34:21> 00:34:25:	for especially underprivileged neighborhoods so they could take advantage of
00:34:25> 00:34:27:	of these new technologies.
00:34:29> 00:34:29:	Maria.
00:34:30> 00:34:32:	Thank you. I encourage folks to go on, Maria for
00:34:33> 00:34:36:	philly.com. I think we have one of the most extensive
00:34:36> 00:34:39:	plans around how we're going to take leadership in our
00:34:39> 00:34:42:	environment. One, I would charge the water department to lead
00:34:42> 00:34:46:	our environmental justice issues. They have a multi billion dollar
00:34:46> 00:34:50:	stormwater management plan that needs to be revisited. We need
00:34:50> 00:34:53:	to look at the regulatory issues around that and ensure
00:34:53> 00:34:57:	that we are incentivizing and using the Water Department infrastructure
00:34:57> 00:34:59:	to incentivize development.
00:34:59> 00:35:02:	And economic and environmental justice look.
00:35:03> 00:35:06:	The tree canopy situation in the city of Philadelphia should
00:35:06> 00:35:09:	be managed by this, by the water department. We should
00:35:09> 00:35:13:	not overburden our Parks and Recreation center with the responsibility
00:35:13> 00:35:17:	of tree planting throughout the city. I mentioned earlier, I
00:35:17> 00:35:19:	grew up in in Hunting Park, which has the highest
00:35:19> 00:35:22:	heat index, and it's always 20 degrees hotter than any
00:35:22> 00:35:25:	other part of the City of Philadelphia. This is key
00:35:25> 00:35:28:	to making neighborhoods feel safe, and this is key with
00:35:28> 00:35:32:	making people feel like we're dealing with the health disparities
00:35:32> 00:35:33:	that come with this. I will.
00:35:33> 00:35:36:	Ensure that the water department takes the lead, that we
00:35:36> 00:35:39:	revisit our reinvestment plan for stormwater management, and we use
00:35:39> 00:35:42:	the billions of infrastructure dollars to ensure that we're

	building
00:35:43> 00:35:45:	an equitable environmental city throughout.
00:35:46> 00:35:47:	Rebecca.
00:35:48> 00:35:52:	As mayor, I will focus on reducing our carbon footprint
00:35:52> 00:35:56:	by #1, making sure city buildings are as energy efficient
00:35:56> 00:36:01:	as possible. We need to make investments into city buildings
00:36:01> 00:36:05:	from our prison system to all of our other city
00:36:05> 00:36:11:	buildings. The municipal services building, the courts, library, rec centers.
00:36:11> 00:36:14:	We have so many city owned buildings that we need
00:36:14> 00:36:18:	to first and foremost focus on energy output from our
00:36:19> 00:36:19:	own.
00:36:19> 00:36:23:	Buildings. Second, you've heard a lot about trees today. Trees
00:36:23> 00:36:27:	are really important. The tree canopy has decreased by 6%
00:36:27> 00:36:31:	over the last decade in Philadelphia. This is important because
00:36:32> 00:36:36:	right now the poorer neighborhoods in North Philly, for example,
00:36:36> 00:36:40:	are 10 degrees hotter than Center City in the summer.
00:36:40> 00:36:42:	And also what's been found is that.
00:36:43> 00:36:47:	As more trees are planted in neighborhoods with high levels
00:36:47> 00:36:51:	of violence, the violence actually goes down. So I will
00:36:51> 00:36:55:	make sure to focus on the tree canopy. And 3rd
00:36:55> 00:36:58:	we need to reconcile the fact that the city owns
00:36:59> 00:37:03:	the largest municipally owned gas utility in the country, PGW,
00:37:03> 00:37:07:	and we need to reconcile the ownership of that asset
00:37:07> 00:37:11:	with our goals for climate reducing climate change. I sat
00:37:11> 00:37:12:	on the gas.
00:37:13> 00:37:17:	Commission overseeing PGW and as mayor I will work to
00:37:17> 00:37:21:	create a sustainable approach moving forward. Thank you.
00:37:22> 00:37:24:	Alright, we're gonna switch to housing.
00:37:25> 00:37:30:	Currently, approximately 1/4 of the city lives below the federal
00:37:30> 00:37:34:	poverty line. 28% of Philadelphians spend half or more of
00:37:34> 00:37:37:	their income on rent, and in 2020, fifty 1% of
00:37:37> 00:37:42:	Philadelphia was rent burdened, which is the second highest in
00:37:42> 00:37:45:	the country, second only to Los Angeles. What do you
00:37:45> 00:37:50:	see as the key housing affordable issues facing Philadelphia, and
00:37:50> 00:37:54:	how would you address them equitably, starting with Alan?
00:37:55> 00:37:56:	Thank you. Well, you know.
00:37:57> 00:38:00:	We have a housing, affordable housing problem, but we also

00:38:00> 00:38:02:	have an income problem. Of the top 50 cities in
00:38:02> 00:38:05:	the country, we have some of the most affordable housing
00:38:05> 00:38:07:	for the top 50 cities in the country. We have
00:38:07> 00:38:10:	some of the lowest average income. So we're is it
00:38:10> 00:38:13:	an income problem or housing today it's both. But we
00:38:13> 00:38:15:	need to improve good paying jobs as part of this
00:38:15> 00:38:18:	equation. In the long term, we need more opportunities, more
00:38:18> 00:38:21:	jobs, more employers who employ people and the and the
00:38:21> 00:38:24:	housing situation. We need to leverage the land and the
00:38:24> 00:38:27:	land bank, the lots and the properties to use those.
00:38:27> 00:38:30:	For private investment, for developers to come to us and
00:38:30> 00:38:34:	develop affordable housing, leverage our own assets. To develop affordable
00:38:34> 00:38:36:	housing, we also need to look, you know, here's the
00:38:36> 00:38:37:	problem.
00:38:38> 00:38:40:	15 months ago, interest rates were 2 3/4 to 3%
00:38:40> 00:38:43:	for a mortgage. Today they're 6 1/2 to 7. They
00:38:43> 00:38:46:	have doubled the mortgage that people took out for \$250,000
00:38:46> 00:38:49:	fifteen months ago. Today they can only afford 125,000. It's
00:38:49> 00:38:52:	a big problem. We should also look at could the
00:38:52> 00:38:55:	city provide affordable housing through the buy down of the
00:38:55> 00:38:58:	interest rates, which is much cheaper to do than any
00:38:58> 00:39:00:	other tool where you can buy the rate down to
00:39:00> 00:39:03:	a more affordable level. We used to do that back
00:39:03> 00:39:05:	in the days when interest rates were 21%. It is
00:39:05> 00:39:08:	a great tool that actually mentioned in Council when I
00:39:08> 00:39:10:	was there. We should look at that.
00:39:10> 00:39:11:	Thank you.
00:39:11> 00:39:12:	Jeff.
00:39:12> 00:39:15:	Alright, first of all, the way we're doing real estate
00:39:15> 00:39:17:	taxes is just wrong. It's ruthless to to low income
00:39:17> 00:39:21:	individuals, seniors and handicapped people. We need some discipline. We
00:39:21> 00:39:24:	should have a 5% cap for every individual how much
00:39:24> 00:39:27:	their real estate taxes could increase because we're forcing people
00:39:27> 00:39:30:	out of their homes and making homeless people. The second
00:39:30> 00:39:33:	thing is we should end the land bank, sell off
00:39:33> 00:39:36:	all the properties, all of those properties that could be
00:39:36> 00:39:39:	made into affordable housing. We should either do direct
00.20.20 > 00.20.44	ownership
00:39:39> 00:39:41:	and finance it or find.
00:39:41> 00:39:44:	Black and Brown developers to develop those properties to

	help
00:39:44> 00:39:48:	build their business, convert them as many as possible
	affordable
00:39:48> 00:39:50:	housing. The next thing is we need new new tools
00:39:51> 00:39:54:	to create affordable housing and workforce housing. I mean
00:39:54> 00:39:57:	we
00:39:57> 00:40:00:	probably are short 25,000 units and I believe the city could float a bond and directly finance these projects and
00:40:00> 00:40:03:	the city could borrow the money over a longer period
00:40:03> 00:40:05:	of time like let's say 40 years at a lower
00:40:06> 00:40:09:	interest rate and pass on that benefit the developer to
00:40:09> 00:40:11:	get closer to a break even cost for.
00:40:11> 00:40:15:	For affordable housing and subsidized the rest. And finally,
00.40.11	councilmanic
00:40:15> 00:40:19:	prerogative, it's killing us in this area. We we should
00:40:19> 00:40:22:	take away the prerogative for affordable housing.
00:40:24> 00:40:25:	Maria.
00:40:25> 00:40:28:	Thank you. As the author of the land bank, I'm
00:40:28> 00:40:32:	the first to acknowledge that we are underutilizing this
	important
00:40:33> 00:40:36:	tool. The tool is not only about managing land, it's
00:40:36> 00:40:40:	the acquisition of delinquent land, which is the tool that
00:40:40> 00:40:43:	we do not utilize effectively. No one on this stage
00:40:43> 00:40:47:	has built more affordable housing in public private partnerships than
00:40:47> 00:40:50:	I have here in the City of Philadelphia because I
00:40:50> 00:40:54:	have created the tool boxes and the incentives to do
00:40:54> 00:40:54:	SO.
00:40:54> 00:40:57:	The majority of the affordable housing will always be in
00:40:57> 00:41:01:	the private sector. We cannot pretend that government can do
00:41:01> 00:41:05:	this alone. And while we have wonderful community development corporations
00:41:05> 00:41:09:	that have helped us build markets and transform markets, ultimately
00:41:09> 00:41:12:	the affordability crisis has to be managed through public private
00:41:13> 00:41:16:	partnerships. We've created a preservation tool that allows us with
00:41:16> 00:41:20:	a cousins and pilot that we have. We're turning properties
00:41:20> 00:41:23:	around at \$150,000 from acquisition to renovation. We have
	and
00:41:23> 00:41:25:	we've done the mixed income.
00:41:25> 00:41:28:	Housing bonus that I know for for some folks in
00:41:28> 00:41:31:	the market after the COVID, we have to revisit around

00:41:31> 00:41:35:	the percentage that we can do. I'm the only candidate
00:41:35> 00:41:39:	that's actually introduced a plan fixed rate housing that allows
00:41:39> 00:41:43:	the private sector predictability and also allows for tenants
	and
00:41:43> 00:41:47:	homeowners to have predictability in their market. I would invest
00:41:47> 00:41:50:	millions of dollars in this. Housing stability is key to
00:41:50> 00:41:56:	public safety, predictability for families, predictability for our small landlords.
00:41:56> 00:42:00:	Predictability for the city of Philadelphia, please look at Maria
00:42:00> 00:42:03:	Maria for philly.com. We have the most extensive toolbox to
00:42:03> 00:42:05:	help make that happen.
00:42:06> 00:42:06:	Rebecca.
00:42:08> 00:42:11:	We must balance development with fairness.
00:42:12> 00:42:15:	We've talked about some of the steps I would take
00:42:15> 00:42:20:	to increase the ease of doing business and development in
00:42:20> 00:42:23:	the city. We also need fairness for people. So as
00:42:23> 00:42:27:	mayor I would work of course on what I spoke
00:42:27> 00:42:31:	about the affordable housing plan with the 8500 city owned
00:42:31> 00:42:35:	vacant properties and lots. And also I would make sure
00:42:35> 00:42:39:	that people that are living for a long time, long
00:42:39> 00:42:42:	time homeowners in gentrifying neighborhoods.
00:42:42> 00:42:45:	Will be able to stay in their homes. The city
00:42:45> 00:42:49:	has these programs already, but people don't know about them.
00:42:49> 00:42:53:	A long time owner occupied program loop the senior tax
00:42:53> 00:42:57:	freeze. As mayor I will have a door knocking program
00:42:57> 00:43:01:	in gentrifying neighborhoods to let people know about these programs
00:43:01> 00:43:04:	and to help them enroll. And as mayor I also
00:43:04> 00:43:08:	will help develop a type of rent subsidy program in
00:43:08> 00:43:12:	highly gentrifying neighborhoods. I don't believe in rent control.
00:43:12> 00:43:15:	That rent subsidy is something that can go a long
00:43:15> 00:43:18:	way. And one last thing, there was a mention about
00:43:18> 00:43:21:	Councilmanic prerogative. That's a practice. It's not a law, so
00:43:21> 00:43:23:	there's no way to get rid of it. I'll work
00:43:23> 00:43:26:	with City Council for the best of all of our
00:43:26> 00:43:27:	city. Thank you.
00:43:28> 00:43:28:	Derek.
00:43:29> 00:43:31:	So the fact that the affordable housing problem in the
00:43:31> 00:43:33:	city is a is a real crisis and the fact
00:43:33> 00:43:36:	that this also ties into the poverty we have in

00:43:36> 00:43:38:	our city. As part of my public safety plan, I
00:43:38> 00:43:41:	talked about opportunity investment and how we grow jobs in
00:43:41> 00:43:44:	the City of Philadelphia, how we grow small businesses and
00:43:44> 00:43:47:	give people a family sustaining jobs. That's one of the
00:43:47> 00:43:50:	aspects that's creating part of the challenges in reference affordability.
00:43:50> 00:43:52:	But we also have to get out of the private
00:43:52> 00:43:55:	sector's way and allow the private sector to help develop
00:43:55> 00:43:58:	low income and also workforce housing we as a city.
00:43:58> 00:44:01:	We're not doing that. We're not partnering. We're not using
00:44:01> 00:44:05:	opportunities like State Representative Jared Solomon's new legislation to help
00:44:05> 00:44:08:	provide incentives to do more affordable housing, especially for low
00:44:08> 00:44:11:	income communities. We need to get more land out to
00:44:11> 00:44:14:	those developers and not restrict developers who are trying to
00:44:14> 00:44:17:	do the real development that we need. Part of the
00:44:17> 00:44:20:	reason we don't have the affordable housing that we should
00:44:20> 00:44:22:	have in our city is because the public sector is
00:44:22> 00:44:25:	getting in the way of the private sector of developing
00:44:25> 00:44:28:	housing in our city. We have some real opportunities to
00:44:28> 00:44:28:	do that.
00:44:28> 00:44:31:	We have land that we're not using as incentive to
00:44:31> 00:44:33:	get out, but one of the things that we make
00:44:33> 00:44:35:	sure that we must do and make sure we're not
00:44:35> 00:44:38:	having new taxes and as Jeff Brown talked about in
00:44:38> 00:44:41:	his business now interview, an affordable housing tax is not
00:44:41> 00:44:42:	a way to address this issue.
00:44:43> 00:44:46:	Hello. So I'll take a little bit of a different
00:44:46> 00:44:50:	approach because I think part of the conversation was about
00:44:50> 00:44:55:	extremely vulnerable communities, especially individuals who are currently homeless, individuals
00:44:55> 00:45:00:	struggling with health, health issues, mental health disabilities, youth who
00:45:00> 00:45:04:	are currently housing and housing insecure, and so many others
00:45:04> 00:45:07:	in a city where more than one in four, almost
00:45:07> 00:45:10:	one in four residents lives in poverty and 37% of
00:45:10> 00:45:13:	children are born into it in that particular situation.
00:45:13> 00:45:15:	We have to, we have to lead with a sense
00:45:15> 00:45:18:	of values. People have to live better lives. And the
00:45:18> 00:45:21:	city has an incredibly important role to play around the

00:45:21> 00:45:25:	centralized planning of an affordable housing mission that actually is
00:45:25> 00:45:28:	affordable according to the people who live in those places,
00:45:28> 00:45:30:	not just according to those who build. I think the
00:45:30> 00:45:33:	key issue here is about permanent affordability. That is a
00:45:33> 00:45:36:	challenge. It is a particular challenge within a market, and
00:45:36> 00:45:39:	l don't think you can do it all. I don't
00:45:39> 00:45:41:	think you can be up here saying we're going to
00:45:41> 00:45:44:	do everything. The challenge here is about the city.
00:45:44> 00:45:47:	Leading on permanent affordability and that the city will have
00:45:47> 00:45:51:	to develop through a planning process, incentives and other types
00:45:51> 00:45:54:	of clean and transparent processes to ensure that those move
00:45:54> 00:45:57:	forward. And we have to make sure that we we,
00:45:57> 00:45:59:	I've called for an overhaul of our tax of our
00:45:59> 00:46:02:	tax code to make sure that we install a new
00:46:02> 00:46:05:	tax Commission so we can review incentives and ensure that
00:46:05> 00:46:08:	we're prioritized and affordability. But the key here is, is
00:46:08> 00:46:11:	permanence not just affordability on the front end and that
00:46:12> 00:46:14:	will be a city LED mission and it will come
00:46:14> 00:46:14:	through.
00:46:14> 00:46:15:	Your job as mayor.
00:46:17> 00:46:20:	All right. Next question. All of you have touched on
00:46:17> 00:46:20: 00:46:20> 00:46:25:	•
00:46:17> 00:46:20: 00:46:20> 00:46:25: 00:46:25> 00:46:27:	All right. Next question. All of you have touched on a need to increase development, whether housing,
00:46:17> 00:46:20: 00:46:20> 00:46:25: 00:46:25> 00:46:27: 00:46:28> 00:46:33:	All right. Next question. All of you have touched on a need to increase development, whether housing, commercial or infrastructure.
00:46:17> 00:46:20: 00:46:20> 00:46:25: 00:46:25> 00:46:27: 00:46:28> 00:46:33: 00:46:33> 00:46:38:	All right. Next question. All of you have touched on a need to increase development, whether housing, commercial or infrastructure. This question is about equity. Diverse representation on construction and development projects continues to be an issue of equity and representation. Previous efforts have hinged
00:46:17> 00:46:20: 00:46:20> 00:46:25: 00:46:25> 00:46:27: 00:46:28> 00:46:33: 00:46:33> 00:46:38: 00:46:38> 00:46:42:	All right. Next question. All of you have touched on a need to increase development, whether housing, commercial or infrastructure. This question is about equity. Diverse representation on construction and development projects continues to be an issue of equity and representation. Previous efforts have hinged on diverse business certifications, which have been slow to move
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00:46:17> 00:46:20: 00:46:20> 00:46:25: 00:46:25> 00:46:27: 00:46:28> 00:46:33: 00:46:33> 00:46:38: 00:46:38> 00:46:42: 00:46:42> 00:46:46: 00:46:46> 00:46:50: 00:46:50> 00:46:58: 00:46:58> 00:47:01:	All right. Next question. All of you have touched on a need to increase development, whether housing, commercial or infrastructure. This question is about equity. Diverse representation on construction and development projects continues to be an issue of equity and representation. Previous efforts have hinged on diverse business certifications, which have been slow to move the needle. City supportive projects become a vehicle to lead by example. What methods would you propose to increase the number of diverse vendors on site workers and underrepresented developers and contractors across development? And construction phases, we will start with Maria.
00:46:17> 00:46:20: 00:46:20> 00:46:25: 00:46:25> 00:46:27: 00:46:28> 00:46:33: 00:46:33> 00:46:38: 00:46:38> 00:46:42: 00:46:42> 00:46:46: 00:46:46> 00:46:50: 00:46:50> 00:46:55: 00:46:58> 00:47:01: 00:47:02> 00:47:05:	All right. Next question. All of you have touched on a need to increase development, whether housing, commercial or infrastructure. This question is about equity. Diverse representation on construction and development projects continues to be an issue of equity and representation. Previous efforts have hinged on diverse business certifications, which have been slow to move the needle. City supportive projects become a vehicle to lead by example. What methods would you propose to increase the number of diverse vendors on site workers and underrepresented developers and contractors across development? And construction phases, we will start with Maria. Thank you. This is actually an area where we have
00:46:17> 00:46:20: 00:46:20> 00:46:25: 00:46:25> 00:46:27: 00:46:28> 00:46:33: 00:46:33> 00:46:38: 00:46:38> 00:46:42: 00:46:42> 00:46:46: 00:46:46> 00:46:50: 00:46:50> 00:46:55: 00:46:58> 00:47:01: 00:47:02> 00:47:05: 00:47:05> 00:47:08:	All right. Next question. All of you have touched on a need to increase development, whether housing, commercial or infrastructure. This question is about equity. Diverse representation on construction and development projects continues to be an issue of equity and representation. Previous efforts have hinged on diverse business certifications, which have been slow to move the needle. City supportive projects become a vehicle to lead by example. What methods would you propose to increase the number of diverse vendors on site workers and underrepresented developers and contractors across development? And construction phases, we will start with Maria. Thank you. This is actually an area where we have led in the in my district in particular around the
00:46:17> 00:46:20: 00:46:20> 00:46:25: 00:46:25> 00:46:27: 00:46:28> 00:46:33: 00:46:33> 00:46:38: 00:46:38> 00:46:42: 00:46:42> 00:46:46: 00:46:46> 00:46:50: 00:46:50> 00:46:55: 00:46:58> 00:47:01: 00:47:02> 00:47:05:	All right. Next question. All of you have touched on a need to increase development, whether housing, commercial or infrastructure. This question is about equity. Diverse representation on construction and development projects continues to be an issue of equity and representation. Previous efforts have hinged on diverse business certifications, which have been slow to move the needle. City supportive projects become a vehicle to lead by example. What methods would you propose to increase the number of diverse vendors on site workers and underrepresented developers and contractors across development? And construction phases, we will start with Maria. Thank you. This is actually an area where we have

00:47:14> 00:47:18:	Councilmanic District are coming in 8090% minority and they're doing
00:47:19> 00:47:22:	so because we are insisting that our project users who
00:47:22> 00:47:26:	are doing this development deep bundle and provide opportunities for
00:47:26> 00:47:28:	those minority contractors.
00:47:28> 00:47:31:	What the building trades has talked about opening up, winning
00:47:31> 00:47:35:	up its doors through these false appre apprentice programs. I
00:47:35> 00:47:37:	don't believe in them. I know for a fact that
00:47:37> 00:47:41:	it is not cost effective for contractors to sponsor apprenticeship
00:47:41> 00:47:44:	programs because the rules have changed so much and we're
00:47:44> 00:47:48:	not abiding by federal rules. We're now abiding by local
00:47:48> 00:47:51:	and state laws that almost require people to have a
00:47:51> 00:47:53:	masters degree to get on these sites. So how do
00:47:53> 00:47:55:	you do it? We got to build our own. We
00:47:56> 00:47:58:	have to have a project management structure.
00:47:58> 00:48:02:	That incentivize the projects. We have to debunk all the
00:48:02> 00:48:05:	projects and ensure that we can grow our own. We
00:48:05> 00:48:09:	should not subject minority contractors to being subprime leaders. We
00:48:09> 00:48:12:	should create an opportunity for them to be able to
00:48:12> 00:48:15:	do it and we should pay them ahead of time,
00:48:15> 00:48:18:	25% ahead and help them manage their cash flow. We
00:48:18> 00:48:22:	put minority businesses out of business as the City of
00:48:22> 00:48:25:	Philadelphia and we have to lead by example and we
00:48:25> 00:48:28:	can create the those opportunities and grow.
00:48:28> 00:48:29:	Our local businesses.
00:48:31> 00:48:31:	Rebecca.
00:48:32> 00:48:37:	The issue of equity and diversity in construction and development
00:48:37> 00:48:42:	is extremely important. As mayor, I would have the Office
00:48:42> 00:48:47:	of Economic Opportunity report directly to me. That will enable
00:48:48> 00:48:53:	the city to have very direct and significant accountability and
00:48:53> 00:48:58:	metrics around getting our diverse contractors up to 40% citywide.
00:48:58> 00:49:02:	We must as a city do our part. I've seen
00:49:02> 00:49:03:	from being the chief.
00:49:04> 00:49:07:	Administrative officer of the city and from my work as
00:49:07> 00:49:11:	city controller, that when a vendor doesn't abide by the
00:49:11> 00:49:15:	rules by the contract in terms of the their Subs

00:49:15> 00:49:21:	minority participation that the city's law department and procurement Procurement
00:49:21> 00:49:22:	department.
00:49:22> 00:49:26:	Don't take decisive enough action and as mayor I will
00:49:26> 00:49:30:	direct them to be more aggressive. If a vendor if
00:49:30> 00:49:34:	a prime is not following the rules and not having
00:49:34> 00:49:37:	true minority Subs debar them, OK, we have to be
00:49:37> 00:49:41:	serious about this as a city. In addition, I would
00:49:41> 00:49:45:	increase the number of people that could be eligible for
00:49:45> 00:49:50:	the construction jobs by making sure there's good technical training
00:49:50> 00:49:52:	in our high schools and.
00:49:52> 00:49:56:	Pre apprenticeship programs I do believe in and will support.
00:49:56> 00:49:58:	We can do this, but we must be strong. As
00:49:58> 00:50:01:	mayor I will lead through this and make sure that
00:50:01> 00:50:05:	we do have diversity on our construction sites and among
00:50:05> 00:50:06:	our companies. Thank you.
00:50:08> 00:50:11:	So the issue of equity not only applies to development,
00:50:11> 00:50:14:	but entire entire city as a whole. The fact that
00:50:14> 00:50:17:	we've had back-to-back years of over 500 homicides, we have
00:50:17> 00:50:21:	a population in the city of African Americans about 40%,
00:50:21> 00:50:24:	but only 6% of the businesses with employees are owned
00:50:24> 00:50:26:	by African Americans. So we have to do a real
00:50:26> 00:50:29:	job not only in the construction phase but also as
00:50:29> 00:50:32:	a city. Now I've done legislation regarding best value, make
00:50:32> 00:50:35:	sure that we're making it easier for black and brown
00:50:35> 00:50:38:	on companies to get business with the city of.
00:50:39> 00:50:41:	But also in the development space, we have to convene
00:50:41> 00:50:44:	opportunities as mayor. I will do that. I will have
00:50:44> 00:50:47:	a Maynard Jackson moment here in the city of Philadelphia
00:50:47> 00:50:50:	where we're bringing organizations from the city like pH, DC&P,
00:50:51> 00:50:53:	IDC. And I've done that over the past of my
00:50:53> 00:50:56:	term as a Member City Council, bringing different organizations from
00:50:56> 00:51:00:	urban developer groups fund the BIA from other organizations, black
00:51:00> 00:51:04:	squirrel, the collective, bringing them together to meet with these
00:51:04> 00:51:06:	city agencies to get an understanding of how they can
00:51:06> 00:51:08:	do more work with the city. But.
00:51:08> 00:51:11:	We need a mayor that understands these issues will bring
00:51:11> 00:51:15:	and convene organization together, especially black and

	brown developers, so
00:51:15> 00:51:18:	they can have a real opportunity, but also hold organizations
00:51:18> 00:51:21:	accountable and hold the city accountable. Because if you're not
00:51:21> 00:51:24:	doing these issues, we're going to continue to have the
00:51:24> 00:51:26:	gun violence and poverty we have in our city of
00:51:26> 00:51:29:	Philadelphia. So it's incumbent to the mayor to understand these
00:51:29> 00:51:32:	issues and make sure we're taking leadership to make sure
00:51:32> 00:51:35:	these things happen in the city of Philadelphia going forward.
00:51:36> 00:51:37:	Helen.
00:51:37> 00:51:40:	I think we understand the issue is I actually think
00:51:40> 00:51:44:	we published 1,000,000 reports out of Office of Economic Opportunity
00:51:44> 00:51:47:	and we never get anything through. The bottom line is,
00:51:47> 00:51:50:	is that the next mayor clearly has to execute. I
00:51:50> 00:51:53:	mean it's not just about leading and convening, it's actually
00:51:53> 00:51:56:	about making sure that we execute. That means setting clear
00:51:56> 00:52:00:	goals around procurement and use of contracting on job sites.
00:52:00> 00:52:02:	It means making sure that we send out our L
00:52:02> 00:52:05:	and I department to evaluate and make sure that someone
00:52:05> 00:52:06:	is paying attention.
00:52:06> 00:52:10:	Two sites and making sure that people are actually delivering
00:52:10> 00:52:12:	on the the promises. And when, as I think was
00:52:12> 00:52:14:	said before and when they're not, that we have a
00:52:15> 00:52:18:	city solicitors department that will either do clawbacks or make
00:52:18> 00:52:21:	sure that we shut down sites that are not appropriately
00:52:21> 00:52:24:	meeting the the responsibilities that especially they put forward in
00:52:24> 00:52:27:	any kind of RFP or proposal. But it also means
00:52:27> 00:52:30:	providing opportunities. I think it has been said very clearly,
00:52:30> 00:52:33:	this is not just a matter of indignantly stamping your
00:52:33> 00:52:36:	feet and saying we want more contractors of black and
00:52:36> 00:52:37:	brown backgrounds and immigrant.
00:52:37> 00:52:41:	The grounds on site, it's about providing opportunities for them.
00:52:41> 00:52:44:	So I've made it clear that we want to provide
00:52:44> 00:52:48:	new opportunity and equity funds. Montgomery County Maryland for example
00:52:48> 00:52:51:	provide allows their city to pay for low interest construction
00:52:51> 00:52:54:	bridge loans that help smaller developers get on site. And
00:52:55> 00:52:57:	it is absolutely my commitment to make sure that our

00:52:57> 00:53:01:	young people in our high schools have an opportunity especially
00:53:01> 00:53:06:	now when graduation requirements require demonstration of post secondary success
00:53:06> 00:53:08:	to be a seeing our construction development.
00:53:08> 00:53:11:	And growth of our city as part of their future
00:53:11> 00:53:11:	as well.
00:53:12> 00:53:12:	Alan.
00:53:13> 00:53:15:	Thank you know, I think the real key here is,
00:53:16> 00:53:18:	you know, as mayor, my goal will not be to
00:53:18> 00:53:21:	keep people in poverty and make them comfortable. My goal
00:53:21> 00:53:23:	will be to take people out of poverty. And I
00:53:23> 00:53:25:	think in the big issue, we have to look at
00:53:25> 00:53:28:	our structure of taxes. We have to look at opportunities.
00:53:28> 00:53:31:	And then on the question that was asked, we need
00:53:31> 00:53:34:	high schools, two or three of them that are dedicated
00:53:34> 00:53:37:	to the building trades, 9th to 12th grade, where we
00:53:37> 00:53:41:	train people to be steamfitters, construction workers, carpenters, electricians, plumbers
00:53:41> 00:53:42:	in the 12th grade.
00:53:42> 00:53:46:	When they graduate, the Union hires them because they're gonna
00:53:46> 00:53:49:	help us teach them. But in the big picture, why
00:53:49> 00:53:51:	in the last 10 years, of all jobs created the
00:53:51> 00:53:55:	United States, 29% paid less than 35,000 and in Philadelphia?
00:53:56> 00:53:59:	35,000 or less jobs. We created 60.5. Why are the
00:53:59> 00:54:03:	top 20 employers in the city? Only three are private
00:54:03> 00:54:08:	sector, Comcast, American Airlines and allied security. It's because of
00:54:08> 00:54:11:	our structure. The highest taxes in the country or New
00:54:11> 00:54:16:	York local and state business is 16.2. Philadelphia's 15.9, third
00:54:16> 00:54:20:	highest. California at 8.8. We're 15.9. Chicago is 7, Boston
00:54:20> 00:54:23:	is 7. Atlanta is 4. We need to change that
00:54:23> 00:54:26:	structure if we want to expand our economy.
00:54:26> 00:54:29:	And get jobs across the board, because growth helps everyone.
00:54:30> 00:54:31:	Thank you, Jeff.
00:54:33> 00:54:35:	So I I have a lot of work in this
00:54:35> 00:54:38:	area. I started, I was one of the cofounders of
00:54:38> 00:54:40:	the PA 30 day fund which saved Black and brown
00:54:40> 00:54:44:	and women owned businesses during the pandemic 1200. Of them

00:54:44> 00:54:46:	we raised \$4 million and then we started a small
00:54:47> 00:54:50:	business incubator in our supermarket business that's helped
	3 or
00:54:50> 00:54:53:	400 black and brown businesses, you know get their food
00:54:53> 00:54:56:	businesses off the ground. And I'm chairman of DEI for
00:54:57> 00:55:00:	the Convention Center authority and I think we're a model
00:55:00> 00:55:03:	procurement house for giving Black and brown businesses.
00:55:03> 00:55:06:	Opportunity and I could tell you laws don't change it.
00:55:06> 00:55:10:	You know culture and leadership change it and I lead
00:55:10> 00:55:13:	for progress in this area because this is part of
00:55:13> 00:55:17:	our poverty problem. The lack of entrepreneurship. It is restricting
00:55:17> 00:55:21:	the growth of opportunities in our neighborhoods and I do
00:55:21> 00:55:25:	think we need financing to help people especially a social
00:55:25> 00:55:29:	equity fund to to finance business construction businesses, small developers
00:55:29> 00:55:33:	to build up their capacity K through 12 education we
00:55:33> 00:55:33:	should have.
00:55:34> 00:55:37:	Advanced career and technical workforce the same thing and
	it
00:55:37> 00:55:40:	should include a pre apprenticeship so they could pass those
00:55:40> 00:55:42:	tests and get those good union jobs.
00:55:42> 00:55:45:	Thank you. I do want to remind the audience that
00:55:45> 00:55:48:	out of respect for all of the candidates time and
00:55:48> 00:55:50:	the questions that we are going to ask you, not
00:55:50> 00:55:52:	to applause until the end.
00:55:53> 00:55:53:	All right.
00:55:54> 00:55:57:	This is the last long format question. The topic is
00:55:57> 00:55:58:	preservation.
00:55:58> 00:56:03:	Philadelphia has the second most buildings built before 1940 of
00:56:03> 00:56:05:	any city in the nation. In a city with so
00:56:05> 00:56:11:	many older buildings, how would your administration incorporate historic preservation
00:56:11> 00:56:16:	incentives and regulations into your broader community and economic development
00:56:16> 00:56:19:	strategy? We're going to start with Rebecca.
00:56:22> 00:56:26:	We have an amazing historical city. As mayor, I would
00:56:27> 00:56:33:	promote historical preservation by #1, incentivizing historical preservation. I would
00:56:33> 00:56:40:	bring stakeholders together, experts in historical preservation, to figure out
00:56:40> 00:56:43:	the best way to do that. But we have to
00:56:43> 00:56:48:	make sure that as rebuilding and development occurs in our

00:56:48> 00:56:52:	city that we don't lose the historical context and fabric.
00:56:52> 00:56:56:	Of all of our buildings. Also as mayor I would
00:56:56> 00:57:01:	establish a fund for low and moderate income homeowners that
00:57:01> 00:57:05:	live in historical homes to help with the cost to
00:57:05> 00:57:11:	up to keep their homes up-to-date. Basic repairs for historical
00:57:11> 00:57:16:	homes, often repairing a historical home is much more expensive
00:57:16> 00:57:19:	and as the city we need to make sure that
00:57:19> 00:57:22:	we're helping maintain the beauty and.
00:57:23> 00:57:25:	History of our city and that's the way that all
00:57:25> 00:57:27:	lead forward as mayor. Thank you.
00:57:28> 00:57:30:	Derek so the city of Philadelphia is the birth place
00:57:30> 00:57:32:	of this nation and the fact that we have a
00:57:32> 00:57:36:	diversity of neighborhoods and communities really demonstrate the fabric and
00:57:36> 00:57:39:	vitality of this city. The reason why so many people
00:57:39> 00:57:41:	want to come and people who stayed in the city
00:57:41> 00:57:44:	of Philadelphia is because of the unique character of the
00:57:44> 00:57:46:	homes in our city. I live in a house that
00:57:46> 00:57:48:	was built in 1926, and so I know so many
00:57:48> 00:57:51:	people in our city want to maintain our homes and
00:57:51> 00:57:54:	preserve the character of our communities, our neighborhoods, but we're
00:57:54> 00:57:58:	not working with the organizations like the Preservation
00.07.04	Alliance.
00:57:58> 00:58:00:	3
	Alliance.
00:57:58> 00:58:00:	Alliance. In a real way to make sure it's easier for
00:57:58> 00:58:00: 00:58:00> 00:58:02:	Alliance. In a real way to make sure it's easier for those who live in moderate to low income communities to
00:57:58> 00:58:00: 00:58:00> 00:58:02: 00:58:03> 00:58:04:	Alliance. In a real way to make sure it's easier for those who live in moderate to low income communities to be able to do that. So we need to look
00:57:58> 00:58:00: 00:58:00> 00:58:02: 00:58:03> 00:58:04: 00:58:04> 00:58:07:	Alliance. In a real way to make sure it's easier for those who live in moderate to low income communities to be able to do that. So we need to look at best practices that are happening in other parts of
00:57:58> 00:58:00: 00:58:00> 00:58:02: 00:58:03> 00:58:04: 00:58:04> 00:58:07: 00:58:07> 00:58:10:	Alliance. In a real way to make sure it's easier for those who live in moderate to low income communities to be able to do that. So we need to look at best practices that are happening in other parts of the country. As I said earlier, I was a national President of Democratic municipal officials serve on
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00:57:58> 00:58:00: 00:58:00> 00:58:02: 00:58:03> 00:58:04: 00:58:04> 00:58:07: 00:58:07> 00:58:10: 00:58:10> 00:58:13: 00:58:13> 00:58:16: 00:58:17> 00:58:19: 00:58:19> 00:58:22:	Alliance. In a real way to make sure it's easier for those who live in moderate to low income communities to be able to do that. So we need to look at best practices that are happening in other parts of the country. As I said earlier, I was a national President of Democratic municipal officials serve on executive committee of the National League of Cities. Other cities have other challenges that are similar to this. We need to bring some of those best practices here to city of Philadelphia and really incentivize and let people know the opportunities they
00:57:58> 00:58:00: 00:58:00> 00:58:02: 00:58:03> 00:58:04: 00:58:04> 00:58:07: 00:58:07> 00:58:10: 00:58:10> 00:58:13: 00:58:13> 00:58:16: 00:58:17> 00:58:19: 00:58:19> 00:58:22: 00:58:22> 00:58:25:	Alliance. In a real way to make sure it's easier for those who live in moderate to low income communities to be able to do that. So we need to look at best practices that are happening in other parts of the country. As I said earlier, I was a national President of Democratic municipal officials serve on executive committee of the National League of Cities. Other cities have other challenges that are similar to this. We need to bring some of those best practices here to city of Philadelphia and really incentivize and let people know the opportunities they have
00:57:58> 00:58:00: 00:58:00> 00:58:02: 00:58:03> 00:58:04: 00:58:04> 00:58:07: 00:58:07> 00:58:10: 00:58:10> 00:58:13: 00:58:13> 00:58:16: 00:58:17> 00:58:19: 00:58:19> 00:58:22: 00:58:22> 00:58:25:	Alliance. In a real way to make sure it's easier for those who live in moderate to low income communities to be able to do that. So we need to look at best practices that are happening in other parts of the country. As I said earlier, I was a national President of Democratic municipal officials serve on executive committee of the National League of Cities. Other cities have other challenges that are similar to this. We need to bring some of those best practices here to city of Philadelphia and really incentivize and let people know the opportunities they have to preserve and maintain their home in the character. It was originally built. That's what makes Philadelphia

00:58:36> 00:58:39:	character of the city of Philadelphia because that is who
00:58:39> 00:58:41:	we are and we need to maintain that going forward.
00:58:43> 00:58:46:	Alan, the conversation around preservation is not just one about
00:58:46> 00:58:50:	buildings and infrastructure. It's also one about environment. I mean,
00:58:50> 00:58:54:	it's very clear that incentivizing the reuse and rehabilitation of
00:58:54> 00:58:57:	buildings is as much an environmental concern as it can
00:58:57> 00:59:00:	be about about building reusage. I have made it
00:59:00> 00:59:03:	a dedicated mission to make sure that preservation is a
00:59:03> 00:59:07:	absolute priority within my administration to ensure that we can
00:59:07> 00:59:11:	both preserve the unique character of neighborhoods, which I think
00:59:11> 00:59:13:	makes our strongest neighborhoods the best.
00:59:14> 00:59:17:	But also provide for some development. Now, none of this
00:59:17> 00:59:20:	happens by accident, and in fact in many ways this
00:59:20> 00:59:22:	can be at a conflict. That's why we were very
00:59:22> 00:59:26:	targeted and purposeful about it. We I helped reform the
00:59:26> 00:59:29:	property tax abatement so that it would be much more
00:59:29> 00:59:32:	targeted towards towards reuse, that we ensured that there would
00:59:32> 00:59:36:	be reuse and preservation over demolition of properties and so
00:59:36> 00:59:40:	that we could actually preserve affordable housing. I'm interested in
00:59:40> 00:59:44:	strengthening the historical Commission I've continually supported.
00:59:44> 00:59:47:	Expanded staffing to grow our and reevaluate our historical districts
00:59:47> 00:59:51:	and then to revitalize the recommendations that were made in
00:59:51> 00:59:54:	the historical preservation task force, many of which are very
00:59:54> 00:59:56:	common sense and have yet to be implemented.
00:59:57> 00:59:58:	Alan.
00:59:58> 01:00:02:	You know, that's what makes Philadelphia unique, our architectural history,
00:59:58> 01:00:02: 01:00:02> 01:00:06:	• • •
	architectural history, the uniqueness of our properties, homes and buildings.
01:00:02> 01:00:06:	architectural history, the uniqueness of our properties, homes and buildings. Anyway, after
01:00:02> 01:00:06: 01:00:06> 01:00:08:	architectural history, the uniqueness of our properties, homes and buildings. Anyway, after being in the real estate business for 20 years in
01:00:02> 01:00:06: 01:00:06> 01:00:08: 01:00:08> 01:00:12:	architectural history, the uniqueness of our properties, homes and buildings. Anyway, after being in the real estate business for 20 years in 1999, I stuck my toe into restoring historic buildings. And I don't understand more about historic properties probably

	Saunders,
01:00:21> 01:00:24:	the Lanesboro, the Warwick, the Allison, the park, the
	Barclay.
01:00:25> 01:00:28:	All these buildings were older buildings that I brought back
01:00:28> 01:00:30:	to life. No one has more experience than that, but
01:00:30> 01:00:31:	my administration will.
01:00:32> 01:00:35:	Prioritize. Prioritize historic preservation. I'm going to share with you
01:00:36> 01:00:37:	3 important points one.
01:00:37> 01:00:40:	We will finish the citywide historic inventory most of the
01:00:40> 01:00:43:	cities have. One, we do not and we need to
01:00:43> 01:00:45:	finish that list. And two, I will look at providing
01:00:45> 01:00:49:	incentives for historic preservation because we put rules and regulations
01:00:49> 01:00:52:	on properties that are historic that are really cumbersome and
01:00:52> 01:00:55:	makes it harder to keep them alive. And it's important
01:00:55> 01:00:58:	for us to keep them alive. So look at opportunities
01:00:58> 01:01:01:	there for incentives and we must, might want to consider.
01:01:02> 01:01:05:	Preservation Trust Fund for historic properties. A fund where people
01:01:05> 01:01:07:	can draw on who have older homes in the neighborhoods
01:01:07> 01:01:10:	across the city that are super expensive to restore. Let's
01:01:10> 01:01:13:	make sure we keep that history. But I would engage
01:01:13> 01:01:15:	people. I know Paul Stankey is here. He does a
01:01:15> 01:01:18:	great job at the Preservation Alliance. People like Paul I
01:01:18> 01:01:21:	would bring into my administration to help us do this.
01:01:21> 01:01:23:	He is way smarter than I would be in this
01:01:23> 01:01:25:	topic and I would engage him. Thank you.
01:01:25> 01:01:28:	Jeff, yeah, Paul is great with that. I, I I
01:01:28> 01:01:31:	agree with my colleague on that. I think we need
01:01:31> 01:01:35:	to expand historically preserved properties, expand the number of them.
01:01:35> 01:01:39:	I do think we need incentives to help maintain them
01:01:39> 01:01:41:	and when I say expand I kind of feel that
01:01:41> 01:01:45:	some of our history and and these historic homes, they're
01:01:45> 01:01:49:	beautiful way to share our history. They don't include everyone
01:01:49> 01:01:52:	and the perfect example of that is doctors row, it
01:01:52> 01:01:55:	should be declared historic and and I know Doctor Lomax
01:01:55> 01:01:56:	who lived there.
01:01:56> 01:01:59:	And if that were preserved, it would keep his memory
01:01:59> 01:02:02:	alive. And I think that that's what this is about.
01:02:03> 01:02:06:	It's telling our story about our history. The other thing

01:02:06> 01:02:09:	is some of these homes are naturally affordable and we
01:02:09> 01:02:13:	could offer incentives to make a naturally affordable home
	get
01:02:13> 01:02:17:	restored and use it to address our affordable housing crisis.
01:02:17> 01:02:20:	And so I think this is very important. It's the
01:02:20> 01:02:24:	character of our city. I'm strongly, strongly for the
04.00.04 > 04.00.05.	preservation
01:02:24> 01:02:25: 01:02:26> 01:02:27:	of our historic properties. Maria.
01:02:26> 01:02:27: 01:02:27> 01:02:30:	
01:02:30> 01:02:35:	Thank you. The repurposing and reusing of of buildings is
01:02:30> 01:02:35:	such an important part of neighborhood preservation, identity, cultural identity
01:02:35> 01:02:38:	and neighborhood preservation. In terms of how we brand a
01:02:38> 01:02:41:	different communities, we do not have preservation tool boxes in
01:02:41> 01:02:45:	the city of Philadelphia for affordable housing or commercial development
01:02:45> 01:02:48:	and we would create them. We would work with the
01:02:48> 01:02:52:	business development community and look at what are the regulatory
01:02:52> 01:02:55:	issues, what are the stormwater management issues, what are the
01:02:55> 01:02:56:	challenges.
01:02:56> 01:02:59:	Between removing some of the lead asbestos and all the
01:02:59> 01:03:02:	challenges in these buildings and how do we incentivize it
01:03:02> 01:03:05:	so that we can repurpose these buildings. Look, I've represented
01:03:05> 01:03:08:	a lot of kessington in the neighborhoods where we had
01:03:08> 01:03:11:	old factories and we have not created a toolbox for
01:03:11> 01:03:14:	for the redevelopment. So we have many buildings that have
01:03:14> 01:03:18:	a potential to serve for housing, commercial incubator space, all
01:03:18> 01:03:20:	of these spaces. And we would create a toolbox that
01:03:21> 01:03:24:	incentivize it using a combination of commercial abatement and other
01:03:24> 01:03:26:	things so that folks could repurpose.
01:03:27> 01:03:29:	And on the housing front, we have to continue to
01:03:29> 01:03:32:	invest and provide basic systems repair for individuals so that
01:03:33> 01:03:35:	they can afford to live in the most affordable house
01:03:35> 01:03:38:	that they have, which is the one they currently live
01:03:38> 01:03:41:	in. This has to be done through leadership. It has
01:03:41> 01:03:43:	to be done through a common through a common vision
01:03:44> 01:03:46:	with the City of Philadelphia that we as the founding
01:03:46> 01:03:49:	city of the of the country want to protect not

01:03:49> 01:03:52:	only the, the cultural aspect, but again the aesthetic aspect
01:03:52> 01:03:53:	of this beautiful city.
01:03:54> 01:03:57:	Thank you to each of you for your answers on
01:03:57> 01:04:00:	that first section of questions. We are now going to
01:04:00> 01:04:03:	move to rapid round. There are two types of rapid
01:04:03> 01:04:07:	round questions. For this first type of question, please try
01:04:07> 01:04:10:	to keep your answer to a sentence or less.
01:04:10> 01:04:13:	I will again call on each of you. The first
01:04:14> 01:04:17:	question is going to be what is your favorite building
01:04:17> 01:04:21:	in the city? We're going to start with Derek.
01:04:21> 01:04:24:	So my favorite building is city is City Hall. It
01:04:24> 01:04:28:	is the only municipally owned, MASONICALLY constructed building like that,
01:04:28> 01:04:31:	where you have all three branches of government in one
01:04:31> 01:04:33:	building. And it's phenomenal building.
01:04:34> 01:04:35:	Helen.
01:04:36> 01:04:39:	I would say my favorite building would be Arch St.
01:04:39> 01:04:42:	United Methodist Church, in part because it's the site of
01:04:42> 01:04:45:	so many gatherings and community places. But it's also a
01:04:45> 01:04:49:	beautiful historic building. It's trying to be preserved against a
01:04:49> 01:04:52:	tremendous amount of growth surrounding it. And it has a
01:04:52> 01:04:56:	beautiful like Spire that reaches almost to you know, it
01:04:56> 01:04:59:	reaches almost as high as as anything else. And I
01:04:59> 01:05:02:	think it's a tremendous beacon about the character and beauty
01:05:02> 01:05:04:	of of Philadelphia, but also its heart.
01:05:04> 01:05:06:	And its mission for justice?
01:05:07> 01:05:08:	Alan.
01:05:08> 01:05:09:	In one sentence.
01:05:09> 01:05:10:	One sentence.
01:05:10> 01:05:13:	City Hall. Art Museum, Independence Hall.
01:05:14> 01:05:14:	Those 3.
01:05:16> 01:05:17:	Jeff.
01:05:17> 01:05:20:	I'm gonna agree City Hall, the outside, the inside is
01:05:20> 01:05:23:	deplorable and we we should renovate the inside.
01:05:24> 01:05:25:	Maria.
01:05:25> 01:05:27:	I love City Hall too, but I think the Art
01:05:27> 01:05:30:	Museum has put us on the world stage and it
01:05:30> 01:05:33:	and when we celebrate it reflects everything that of the
01:05:33> 01:05:36:	potential of the city of Philadelphia. So that Art Museum.
01:05:37> 01:05:37:	Rebecca.
01:05:37> 01:05:40:	We're going last year, a City Hall and Art Museum

01:05:40> 01:05:43:	where my two favorites. I also like the Barnes Foundation
01:05:44> 01:05:47:	building and the landscape around it. I think it's really
01:05:47> 01:05:48:	beautiful and peaceful.
01:05:48> 01:05:50:	And apologies to the Kimmel Center.
01:05:54> 01:05:57:	All right. Next question. What do you think is the
01:05:57> 01:06:03:	most transformative development project in Philadelphia since 2000? We're gonna
01:06:03> 01:06:04:	start with Ellen.
01:06:05> 01:06:08:	Potentially, hilco. I think that the site of what was
01:06:09> 01:06:12:	once one of the East Coast's largest oil refineries and
01:06:12> 01:06:17:	its potential conversion into what is probably the largest environmental
01:06:17> 01:06:21:	justice, environmental cleanup site and reuse property has a chance
01:06:21> 01:06:25:	to be transformative not only for the city of Philadelphia,
01:06:25> 01:06:27:	but actually for the country.
01:06:27> 01:06:27:	Thank you.
01:06:28> 01:06:31:	I think it's Hilco and it's also bud and the
01:06:31> 01:06:34:	these are developments that focus on life sciences and technology
01:06:34> 01:06:37:	are the game changer for the city. That is our
01:06:37> 01:06:39:	future. We need to focus on more of those.
01:06:40> 01:06:42:	I agree with Hilco because I I have a vision
01:06:42> 01:06:44:	to taking people out of poverty. And the way you
01:06:45> 01:06:47:	take them out of poverty is get them jobs that
01:06:47> 01:06:50:	don't require college degree and that's helicos whole project light
01:06:50> 01:06:53:	manufacturing and logistics. I think it's transformative for us.
01:06:54> 01:06:54:	Maria.
01:06:54> 01:06:57:	Yeah, I agree. I think Hilco has the potential to
01:06:57> 01:07:00:	teach us around how do we environmentally clean up a
01:07:01> 01:07:04: 01:07:04> 01:07:08:	site and create life, family sustaining jobs in a multifaceted way with advanced manufacturing. So it has tremendous potential.
01:07:08> 01:07:09:	Rebecca.
01:07:11> 01:07:14:	I think the growth of the life sciences industry is
01:07:14> 01:07:19:	one that is really transformational for the city of Philadelphia
01:07:19> 01:07:22:	in terms of development, in terms of jobs. And I'll
01:07:22> 01:07:27:	make sure as mayor that there's workforce pipelines to get
01:07:27> 01:07:27:	those jobs.
01:07:28> 01:07:31:	If you could choose only one project, ohh sorry Derek,
01:07:31> 01:07:32:	you're right.
01:07:33> 01:07:33:	Yeah.

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01:07:38 --> 01:07:41:
                          So I would say the Navy Yard is a project
01:07:41 --> 01:07:45:
                          that was a vacant eyesore that we thought were gonna
01:07:45 --> 01:07:48:
                          have a real problem, and it's become a national jewel
01:07:48 --> 01:07:51:
                          that bragged about it to lead us all around the
01:07:52 --> 01:07:52:
                          country.
01:07:52 --> 01:07:53:
                          Sorry about that.
01:07:55 --> 01:07:59:
                          All right, if you could choose only one project to
01:07:59 --> 01:08:03:
                          undertake as mayor, would you extend the Broad Street line
01:08:03 --> 01:08:07:
                          to the Navy Yard, create a subway line along Roosevelt
01:08:07 --> 01:08:11:
                          Blvd. Or complete the capping of 676 and 95? We
01:08:11 --> 01:08:13:
                          will start with Alan.
01:08:14 --> 01:08:16:
                          I would do all three, but I would. I think
01:08:16 --> 01:08:18:
                          the biggest impact is the subway on Roosevelt Blvd.
01:08:19 --> 01:08:19:
                          Jeff.
01:08:19 --> 01:08:22:
                          I would, I would cap. I would cap as much
01:08:22 --> 01:08:24:
                          as I could and open up more parks cause we
01:08:24 --> 01:08:26:
                          need more green space in those areas.
01:08:26 --> 01:08:30:
                          Maria the Roosevelt Blvd. Rebecca.
01:08:30 --> 01:08:32:
                          Would agree with Roosevelt Blvd.
01:08:32 --> 01:08:33:
                          Derek.
01:08:34 --> 01:08:37:
                          Roosevelt Blvd. But work with private sector to do Navy
01:08:37 --> 01:08:38:
                          Yard work.
01:08:39 --> 01:08:39:
                          Helen.
01:08:40 --> 01:08:42:
                          The Roosevelt Blvd. Because it saves lives.
01:08:42 --> 01:08:46:
                          Alright, what is your favorite foreign city that you have
01:08:47 --> 01:08:51:
                          visited and will use as inspiration, starting with Jeff?
01:08:51 --> 01:08:54:
                          Fairmount Park, largest park in the world. It's such a
01:08:55 --> 01:08:58:
                          treasure and I don't think any of us know everything
01:08:58 --> 01:09:01:
                          that any everything that's in it and we should have
01:09:01 --> 01:09:03:
                          a guide to to help us experience it.
01:09:03 --> 01:09:06:
                          All remind everyone else, favorite foreign city.
01:09:06 --> 01:09:09:
                          Ohh foreign city. I'm sorry, Paris. I didn't hear you
01:09:10 --> 01:09:11:
                          good. I love Paris.
01:09:11 --> 01:09:15:
                          Maria, it would be London. I've recently visited to look
01:09:15 --> 01:09:21:
                          at their citywide camera program, the cleanliness, the
                          walkability and
01:09:21 --> 01:09:21:
                          their.
01:09:21 --> 01:09:22:
                          Subway system.
01:09:23 --> 01:09:24:
                          Rebecca.
01:09:25 --> 01:09:29:
                          Say Barcelona, the combination of the architecture as well as
01:09:29 --> 01:09:32:
                          being on the beach is pretty amazing. They also use
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I feel like the Kimmel Center.

01:07:34 --> 01:07:35:

01:09:32> 01:09:36:	a great amount of technology, for example for parking and
01:09:36> 01:09:40:	other city function, which I would want to utilize here.
01:09:40> 01:09:43:	Derek, I would say Stockholm, they've been able to really
01:09:43> 01:09:46:	do some really incredible things with their circular economy as
01:09:46> 01:09:49:	chaired the Gas Commission. We're trying to do diversification of
01:09:49> 01:09:51:	fossil fuels and bring some of those ideas here to
01:09:51> 01:09:52:	the city of Philadelphia.
01:09:54> 01:09:57:	To say Barcelona for Arts and architecture, but I'll say
01:09:57> 01:10:01:	Copenhagen in large part because it has a really dedicated
01:10:01> 01:10:05:	effort around transit and an inner a very dynamic interchange
01:10:05> 01:10:08:	between communities and the city government in order to build
01:10:08> 01:10:12:	a a more cohesive transit structure that works for pedestrians,
01:10:12> 01:10:14:	cyclists, motorists and and others.
01:10:15> 01:10:15:	Alan.
01:10:16> 01:10:18:	I love the country of Italy, but I will probably
01:10:18> 01:10:21:	say you Rome or Milan because it's the people that
01:10:21> 01:10:21:	make it.
01:10:22> 01:10:22:	Hmm.
01:10:23> 01:10:27:	Name one mayor from another city, past or present, that
01:10:27> 01:10:29:	you admire, Maria.
01:10:30> 01:10:33:	Probably current mayor would be Bowser in Washington, DC She's
01:10:33> 01:10:36:	thinking creatively about how she redevelops the city and makes
01:10:37> 01:10:40:	it a more equitable city using housing and commercial development.
01:10:41> 01:10:42:	Rebecca.
01:10:43> 01:10:47:	I'm part of an organization called the Accelerator for America,
01:10:47> 01:10:50:	a group of mayors and electeds from across the country.
01:10:50> 01:10:52:	So I would say the Co chairs of that, mayors
01:10:53> 01:10:56:	Gallego and Lucas are really leading the way on infrastructure
01:10:56> 01:10:58:	thinking and doing in their cities.
01:10:59> 01:11:02:	Derek, so you're gonna put me on the spot because
01:11:02> 01:11:04:	I do know a lot of mayors around around the
01:11:04> 01:11:07:	nation. But I'm gonna say a, a former mayor who
01:11:07> 01:11:10:	I mentioned earlier, Maynard Jackson and what he was able
01:11:10> 01:11:13:	to do in Atlanta, not only growing black businesses in
01:11:13> 01:11:16:	that city, but also putting that city on, on the
01:11:16> 01:11:16:	map.

01:11:18> 01:11:18:	Helen.
01:11:19> 01:11:23:	Latoya Cantrell, the mayor of New Orleans, was the mom
01:11:23> 01:11:27:	who survived a Hurricane Katrina and then rose to lead
01:11:27> 01:11:31:	her city and tried to revitalize New Orleans with an
01:11:31> 01:11:34:	eye towards his people so she would be a model.
01:11:35> 01:11:35:	Alan.
01:11:35> 01:11:38:	I'd say the Mayor of Baltimore is getting really reducing
01:11:38> 01:11:40:	the violence in Baltimore, and I think that's the most
01:11:40> 01:11:41:	important issue for us right now.
01:11:43> 01:11:47:	Maynard Jackson, because of the incredible progress he made in
01:11:47> 01:11:50:	black entrepreneurship, we need the exact same thing here. I
01:11:50> 01:11:51:	I agree with Derek on that.
01:11:52> 01:11:55:	All right. And the last of this format we have,
01:11:55> 01:11:59:	would you require city employees to return to the office
01:11:59> 01:12:02:	and if so, how many days a week we're going
01:12:02> 01:12:04:	to start with Rebecca?
01:12:06> 01:12:09:	The short answer, yes. As city controller, I required the
01:12:09> 01:12:12:	my employees to come back two days. I was going
01:12:12> 01:12:15:	to move it up to three is when I resigned
01:12:15> 01:12:18:	to run for mayor. The mayor hasn't done that. Currently
01:12:18> 01:12:22:	there's no requirement. So yes, I would require starting with
01:12:22> 01:12:24:	two and then moving to three.
01:12:26> 01:12:27:	Alright, Derek.
01:12:28> 01:12:30:	Yes, actually, me and my staff, when I was a
01:12:30> 01:12:33:	member of City Council came back full time Monday through
01:12:33> 01:12:35:	Friday, 9:00 to 5:00 and the second week of August
01:12:36> 01:12:38:	of 2021. So I believe that we need to take
01:12:38> 01:12:40:	leadership as a city. So I would say at least
01:12:40> 01:12:41:	three, possibly four days.
01:12:42> 01:12:45:	Helen yes. But my vision isn't that all of our
01:12:45> 01:12:48:	city employees are just housed at City Hall. My vision
01:12:48> 01:12:50:	is really that we push our city employees out. We
01:12:50> 01:12:53:	really need to get people more out in communities, more
01:12:53> 01:12:56:	door knocking. I think it makes a lot more sense
01:12:56> 01:12:59:	than telling people to come into an office solely through
01:12:59> 01:13:01:	at City Hall. But clearly what we need is a
01:13:01> 01:13:05:	real deployment of people out into Philadelphia. So that actually
01:13:05> 01:13:08:	Philadelphians feel like the city government is the Calvary that
01:13:08> 01:13:10:	people are requesting right now.
01:13:10> 01:13:11:	Alan.

01:13:11 --> 01:13:12: I think it depends on the. 01:13:12 --> 01:13:14: Robin City Hall. But I know a lot of complaints 01:13:14 --> 01:13:16: I get are the people can't reach people the city 01:13:16 --> 01:13:19: or they can't get callbacks. So when they call in, 01:13:19 --> 01:13:21: no one's there. So I would say for those types 01:13:21 --> 01:13:23: of jobs it should be four days, maybe even look 01:13:23 --> 01:13:25: at 5 days. But for other jobs in the city, 01:13:25 --> 01:13:27: we can be a little more flexible. But for those 01:13:27 --> 01:13:29: jobs that require response time and service, we're going to 01:13:29 --> 01:13:31: get people back four or five days a week. 01:13:32 --> 01:13:35: Jeff, I'm for returning everyone to work 100% of the 01:13:35 --> 01:13:38: schedule. I mean my business. No one, no one currently 01:13:38 --> 01:13:40: works remotely. And why should anyone do it? If we 01:13:41 --> 01:13:43: can't set the example, let's set the example. 01:13:43 --> 01:13:46: Only exception if there's a health reason they can't do 01:13:46 --> 01:13:46: it. 01:13:46 --> 01:13:47: Maria. 01:13:47 --> 01:13:50: Yeah, absolutely. I've been calling on us providing leadership. We 01:13:50 --> 01:13:53: can ask downtown to be safe and vibrant if our 01:13:53 --> 01:13:55: city workers don't lead that charge. So yes, I would 01:13:55 --> 01:13:57: absolutely ask them to come back. 01:13:57 --> 01:14:01: Alright, we're going to switch formats again, still wrap it 01:14:01 --> 01:14:04: around. This time your only answer can be yes or 01:14:04 --> 01:14:08: no for these questions. We're going to start with Derek 01:14:08 --> 01:14:11: each time and we're going to go in order. 01:14:11 --> 01:14:12: To the left. 01:14:13 --> 01:14:15: Do you support rent control? 01:14:15 --> 01:14:16: No. 01:14:18 --> 01:14:20: This is this is not a yes or no question 01:14:20 --> 01:14:21: for me, so sorry. 01:14:21 --> 01:14:22: That's that's. 01:14:24 --> 01:14:24: Alan. 01:14:25 --> 01:14:28: You have to understand that 90% of the owners of 01:14:28 --> 01:14:32: properties, yeah, well, they alphia or individual mom and pops, 01:14:32 --> 01:14:35: California's 30%. So the answer is no. We're hurting our 01:14:35 --> 01:14:36: own homeowners and investors. 01:14:37 --> 01:14:39: Jeff, no, it's very destructive. 01:14:39 --> 01:14:41: No. I have a fixed rate model that's better. 01:14:42 --> 01:14:43: No. 01:14:44 --> 01:14:48: Alright. Would you support requiring new construction to have only

01:14:48> 01:14:54:	electric connections and prohibit natural gas collection connections as San
01:14:54> 01:14:55:	Francisco has done?
01:14:56> 01:14:58:	Yes or no, no.
01:14:59> 01:15:01:	I would encourage the movement towards that.
01:15:03> 01:15:03:	No.
01:15:04> 01:15:05:	No.
01:15:05> 01:15:06:	I'm undecided on that one.
01:15:07> 01:15:11:	No, we own a gas utility. We can't create hardship
01:15:11> 01:15:14:	on that utility. Sorry, I had to give some.
01:15:14> 01:15:18:	Would you support public transit by allowing more density and
01:15:18> 01:15:24:	reducing minimum parking requirements for multifamily development and mixed-use development
01:15:24> 01:15:27:	near cities transit stops? Yes or no?
01:15:28> 01:15:28:	Yes.
01:15:28> 01:15:29:	Yes.
01:15:29> 01:15:30:	Yes.
01:15:30> 01:15:32:	Yes, I've created more TDs than anyone else.
01:15:34> 01:15:35:	Yes.
01:15:36> 01:15:40:	Will you champion an update to the building codes? Yes
01:15:40> 01:15:40:	or no?
01:15:41> 01:15:41:	Yes.
01:15:41> 01:15:42:	Yes.
01:15:42> 01:15:43:	Yes, yes.
01:15:43> 01:15:44:	Yes.
01:15:44> 01:15:45:	Yes.
01:15:46> 01:15:50:	Do you support the current property tax abatement as amended
01:15:51> 01:15:54:	in 2019 that declines by 10% each year over 10
01:15:54> 01:15:58:	years for residential construction and reduces to 90% / 10
01:15:58> 01:16:01:	years for commercial construction? Yes or no?
01:16:02> 01:16:02:	Yes.
01:16:04> 01:16:06:	I think we need to evolve our tax structure. I've
01:16:06> 01:16:09:	called for a 21st Century tax Commission. This isn't about
01:16:09> 01:16:12:	single taxes. This is actually about a problem. We've got
01:16:12> 01:16:15:	to incentivize development overall, so the tax abatement should fit
01:16:16> 01:16:17:	within a broader structure.
01:16:18> 01:16:20:	Yes, but it's a tool that we need to start
01:16:20> 01:16:23:	using again on office buildings from City Hall to 20th
01:16:23> 01:16:25:	JFK to market cause those buildings are empty and we
01:16:25> 01:16:27:	just saw a deal fall out at 1700 market. We

01:16:28> 01:16:30:	need to figure out how to get that deal back
01:16:30> 01:16:30:	on track.
01:16:31> 01:16:33:	Jeff yes, for now. But we need to think about
01:16:33> 01:16:35:	how we grow our pie. And I'm not sure this
01:16:35> 01:16:37:	is gonna help us grow our pie. So it needs
01:16:37> 01:16:38:	some rethinking.
01:16:38> 01:16:41:	Yes, in addition to the affordable abatement that was just
01:16:41> 01:16:42:	introduced them from.
01:16:43> 01:16:43:	Rebecca.
01:16:44> 01:16:45:	Yes.
01:16:46> 01:16:50:	We're gonna keep talking about property tax abatement. It's
	very
01:16:50> 01:16:53:	important to this group of people. Do you also support
01:16:54> 01:16:57:	the current 100% property tax abatement for the renovation
	of
01:16:57> 01:17:02:	existing residential and commercial buildings, including
	historic properties? Yes or
01:17:02> 01:17:03:	no?
01:17:03> 01:17:04:	Yes.
01:17:04> 01:17:06:	Yes, and we need to do more.
01:17:06> 01:17:08:	Yes, yes.
01:17:08> 01:17:09:	Yes, yes.
01:17:09> 01:17:10:	Alright.
01:17:11> 01:17:16:	Would you support giving private developers access to Housing, trust
01:17:16> 01:17:21:	fund and neighborhood preservation in Pi funds to build affordable
01:17:21> 01:17:23:	and workforce housing? Yes or no?
01:17:23> 01:17:24:	Yes.
01:17:25> 01:17:28:	It has to have a lot of conditions with it,
01:17:28> 01:17:30:	but there's no way we're going to be able to
01:17:30> 01:17:34:	build solely through the private, solely through the public sector.
01:17:34> 01:17:35:	So I'm open.
01:17:35> 01:17:36:	Alan.
01:17:36> 01:17:38:	We need the private sector, yes.
01:17:38> 01:17:40:	Yes, absolutely.
01:17:40> 01:17:42:	Yes, I have the best models in the city.
01:17:44> 01:17:44:	Yes.
01:17:45> 01:17:50:	All right. Would you support waiving the 1% construction tax
01:17:50> 01:17:54:	and the real estate transfer tax on affordable housing
	projects?
01:17:54> 01:17:55:	Yes or no?
01:17:55> 01:17:56:	Yes.

01:17:56> 01:18:00:	I think everything's open. But again, this isn't just about
01:18:00> 01:18:02:	1 tax kind of yes or no things we need.
01:18:02> 01:18:05:	We need larger goals. So again, it depends what other
01:18:05> 01:18:08:	structures are in place, including financing.
01:18:09> 01:18:12:	I voted against the construction tax because the study was
01:18:12> 01:18:14:	done in 18 that showed if we had a construction
01:18:14> 01:18:17:	tax, the city did it. Over five years, we lose
01:18:17> 01:18:17:	\$31 million.
01:18:19> 01:18:21:	Yes, I am for that.
01:18:21> 01:18:24:	Yes. And I would also waive some of the permitting
01:18:24> 01:18:27:	fees that I think are obnoxious. We're paying ourselves for
01:18:27> 01:18:29:	some of the permitting processes.
01:18:30> 01:18:31:	Yes.
01:18:32> 01:18:35:	Alright, so you all have the ears right now of
01:18:35> 01:18:39:	the heart of the building community of Philadelphia.
01:18:40> 01:18:43:	I'm gonna give you each 90 seconds and closing for
01:18:43> 01:18:46:	final words you can say whatever you want to this
01:18:46> 01:18:46:	group.
01:18:47> 01:18:49:	But you only have 90 seconds. We're actually gonna do
01:18:50> 01:18:52:	reverse this time. We're gonna start with Rebecca.
01:18:56> 01:19:00:	I am the right person to lead Philadelphia forward in
01:19:00> 01:19:01:	this critical moment.
01:19:02> 01:19:06:	I know the city's budget inside and out from being
01:19:06> 01:19:11:	the budget director. I've managed 1000 employees as Chief
	administrative
01:19:11> 01:19:14:	officer of the city, and I know the city's operations
01:19:14> 01:19:18:	from my work as city controller. I can hit the
01:19:18> 01:19:21:	ground running on day one. The city is a complicated
01:19:21> 01:19:25:	entity. It has a budget of \$6 billion and 25,000
01:19:25> 01:19:29:	city employees. I've maneuvered to get things done in city
01:19:29> 01:19:32:	politics and can hit the ground running on day one.
01:19:32> 01:19:36:	To fix the issues, to make our city safer, cleaner,
01:19:36> 01:19:40:	and to fix our schools, we must fix the violence
01:19:40> 01:19:43:	and the crime. And I have the plan to do
01:19:43> 01:19:46:	it. We have to fix education. My daughter is in
01:19:46> 01:19:50:	7th grade in our schools and every child deserves a
01:19:50> 01:19:54:	good school. I will set goals for improvement and measurements
01:19:54> 01:19:58:	for accountability to lift our city up. We can do
01:19:58> 01:20:01:	this. I have the courage to be your mayor. I
01:20:01> 01:20:03:	have stood up to the status quo.
01:20:03> 01:20:06:	I have fought for what's right and that is the

01:20:06> 01:20:09:	way that I will lead as the mayor of our
01:20:09> 01:20:12:	amazing city to get it back on track to live
01:20:12> 01:20:15:	up to its beauty and the world class status of
01:20:15> 01:20:18:	our city. Please support me to be your next mayor.
01:20:18> 01:20:20:	Rebecca reinhardt. Thank you.
01:20:21> 01:20:22:	Maria.
01:20:22> 01:20:26:	Thank you. There's nothing wrong with the city of
	Philadelphia
01:20:26> 01:20:29:	we can't fix if we work together. We gotta get
01:20:29> 01:20:31:	out of this Philly shrug that this is the way
01:20:31> 01:20:34:	we do business and I am the only person on
01:20:34> 01:20:37:	stage who has been willing to be a disruptor and
01:20:37> 01:20:41:	challenge the status quo in the development community. As
	chair
01:20:41> 01:20:43:	of L and I, I stood up many times 16
01:20:43> 01:20:46:	to one in City Council when people were proposing work
01:20:46> 01:20:50:	make bills in the legislation like we currently see our
01:20:50> 01:20:51:	sprinkler fitters.
01:20:51> 01:20:54:	There's no one willing to say this is wrong. I
01:20:54> 01:20:57:	championed 11 years to bring PVC in the city of
01:20:57> 01:21:00:	Philadelphia when others would have given up. Why? Fairness is
01:21:00> 01:21:03:	key to how we're going to move this city forward.
01:21:03> 01:21:06:	The next mayor, she has to manage an equity and
01:21:06> 01:21:10:	development conversation in a way that she's going to have
01:21:10> 01:21:14:	the credibility to go in neighborhoods and convince people
	that
01:21:14> 01:21:17:	this is a government for everyone. We can build this
01:21:17> 01:21:20:	city to 2 million people. We can have a vision
01:21:20> 01:21:22:	for 20-30. But we have to.
01:21:22> 01:21:25:	Readdress some of the disinvestment that we've seen in the
01:21:25> 01:21:29:	neighborhood. Folks, this is not a policy exercise. This is
01:21:29> 01:21:32:	not a vanity campaign. This is from someone who grew
01:21:32> 01:21:35:	up in public housing and really is the embodiment of
01:21:35> 01:21:39:	the potential of the city of Philadelphia. But folks, we
01:21:39> 01:21:42:	have to be willing to be disrupters and get out
01:21:42> 01:21:44:	of our comfort zones and say, how do we roll
01:21:44> 01:21:47:	together? How do we in 2026, when we celebrate our
01:21:47> 01:21:51:	250th anniversary, we feel that despite our public safety challenges
01:21:52> 01:21:52:	and.
01:21:52> 01:21:55:	Others that we're moving in the in the same direction.
01:21:55> 01:21:57:	There's no one else who has the lived experience to

01:21:57> 01:22:01:	manage this conversation and really make Philadelphia the Great city
01:22:01> 01:22:01:	it can be.
01:22:03> 01:22:05:	The city's a mess. It's the worst I've seen it.
01:22:05> 01:22:08:	We're, we're in need of substantial change. And I I
01:22:08> 01:22:11:	don't know, I find it hard to believe that the
01:22:11> 01:22:14:	people that were part of the system are willing to
01:22:14> 01:22:16:	change what they made. We also need a manager, a
01:22:16> 01:22:19:	world class manager that's used to running a very large
01:22:19> 01:22:22:	unionized workforce. I'm the only one who has done that.
01:22:22> 01:22:25:	I mean, we have 25,000 mostly unionized workers. And as
01:22:25> 01:22:28:	you could see, most of the unions, they recognize that
01:22:28> 01:22:32:	themselves and they've endorsed me because they're picking the managers
01:22:32> 01:22:33:	that they think.
01:22:33> 01:22:36:	Has the capability to turn this city around. I think
01:22:36> 01:22:39:	we have to address our poverty problem. It's the root
01:22:39> 01:22:42:	root of most of our problems. I have an incredible
01:22:42> 01:22:45:	amount of experience helping people out of poverty. We have
01:22:45> 01:22:48:	to address our crime problem. This is, this is, we're
01:22:48> 01:22:50:	at a point where it's at a major crisis level.
01:22:51> 01:22:53:	And I think you will. You will find that my
01:22:53> 01:22:55:	crime plan is very solid. And we had to make
01:22:56> 01:22:58:	this a livable city, like picking up the trash, sweeping
01:22:58> 01:23:01:	the streets. We're like the only major city in the
01:23:01> 01:23:04:	world that doesn't sweep our streets, fixing potholes the right
01:23:04> 01:23:07:	way. And these are kind of activities that an operator
01:23:07> 01:23:10:	does, an operator that runs grocery stores, picks up the
01:23:10> 01:23:13:	trash and cleans their store. That's what I'm going to
01:23:13> 01:23:14:	do for this city. Thank you.
01:23:15> 01:23:18:	Alan, I believe the best way, if not the only
01:23:18> 01:23:22:	way to address Philadelphia's significant challenges is by focusing on
01:23:22> 01:23:25:	what's most important. And it starts with focusing on the
01:23:25> 01:23:28:	violence, taking the most violent people off our streets that
01:23:29> 01:23:32:	are creating the havoc, getting people better paying jobs. We
01:23:32> 01:23:35:	talked about our tax structure taking, making sure we can
01:23:35> 01:23:39:	increase affordable housing across the board for everyone, making sure
01:23:39> 01:23:42:	every child has an opportunity to learn. And in public
01:23:42> 01:23:45:	schools and and all schools, I want to put in
01:23:45> 01:23:46:	place K through 12.

01:23:46> 01:23:50:	Teaching of financial literacy, technology and entrepreneurship. And we should
01:23:50> 01:23:53:	have a segment in high school about home ownership, he
01:23:53> 01:23:56:	goes. Home ownership is the key to generational wealth. Average
01:23:56> 01:23:59:	tenants wealth is 4 to 6000. Average homeowners wealth is
01:23:59> 01:24:01:	200,000. We need to teach that we need to do
01:24:01> 01:24:04:	the basic city services, picking up the garbage, filling the
01:24:04> 01:24:07:	potholes and replacing streetlights. It's not just that I have
01:24:07> 01:24:10:	a different vision. I also had a different experience. I
01:24:10> 01:24:12:	built a business from the ground up.
01:24:13> 01:24:17:	Zero ground up, created jobs, supported other small businesses, donated
01:24:17> 01:24:19:	my salary on council and I will tell you that.
01:24:20> 01:24:23:	Government is very different than business, and I'm glad I
01:24:23> 01:24:25:	spent seven years with many of my colleagues on this
01:24:25> 01:24:28:	stage because I learned a lot during that. I didn't
01:24:28> 01:24:30:	take a salary. I donated it. I focused on getting
01:24:30> 01:24:33:	results, not making promises. And I hope that Philadelphia and
01:24:34> 01:24:36:	all of you will support me. I'm only doing this
01:24:36> 01:24:38:	for one reason. I know we can do better. As
01:24:38> 01:24:40:	you love the city, so do I, and I know
01:24:40> 01:24:42:	we can do better. I hope I can earn your
01:24:42> 01:24:43:	trust and support. Thank you.
01:24:44> 01:24:47:	Ellen I am a daughter of immigrants, a former public
01:24:47> 01:24:51:	school teacher, and a former City Council member. But most
01:24:51> 01:24:54:	of all, I'm a tough Philadelphia mom that had to
01:24:54> 01:24:58:	take on some of the toughest Philadelphia fights or Philadelphia's
01:24:58> 01:25:02:	toughest fights. I came into office actually, after a previous
01:25:02> 01:25:06:	administration had closed down 30 public schools, slash funding for
01:25:06> 01:25:09:	parks and rec centers and libraries, and had even seen
01:25:09> 01:25:12:	fire stations closed down. And I felt like this city
01:25:12> 01:25:15:	that had 37 percent, 37% of its children.
01:25:15> 01:25:18:	Living in poverty could not rise. And more importantly, that
01:25:18> 01:25:22:	poverty at that scale was not accidental, it was actually
01:25:22> 01:25:25:	manufactured. It's not about intent. It is that everything is
01:25:25> 01:25:29:	geared towards impoverishing those who have the least from being
01:25:29> 01:25:32:	able to access what they had. And so when I
01:25:32> 01:25:35:	came on, I felt like everything had to change, that
01:25:35> 01:25:38:	everything that we did had to be purposeful, had to

01:25:38> 01:25:41:	be, had to be led by values that people don't
01:25:41> 01:25:45:	just see violence decrease, but actually live healthier, better lives.
01:25:45> 01:25:49:	That affordability and preservation that keeps our longtime homeowners, preserves
01:25:49> 01:25:53:	the character of our neighborhoods and keeps Philadelphia its unique,
01:25:53> 01:25:56:	vibrant place had to be at its center even as
01:25:56> 01:25:59:	we continued to grow Philadelphia. And I have every intent
01:25:59> 01:26:02:	of knocking Phoenix off that fifth most populous city in
01:26:02> 01:26:05:	America and replacing it with Philadelphia and then Houston is
01:26:06> 01:26:09:	next. I believe in Community control because I've seen how
01:26:09> 01:26:12:	communities can actually lead and drive conversations to meet needs
01:26:12> 01:26:15:	and demands. But when I came into office, what I
01:26:15> 01:26:15:	saw.
01:26:15> 01:26:18:	Was that this is the city that fractured, and I've
01:26:18> 01:26:21:	worked hard to make sure that we integrate. That's how
01:26:21> 01:26:24:	we built the most successful eviction prevention system, how we
01:26:24> 01:26:28:	reversed a narrative, a disinvestment in our schools, and started
01:26:28> 01:26:31:	reinvesting in clean water and new school buildings. And it's
01:26:31> 01:26:34:	how I'll lead the city into the future with our
01:26:34> 01:26:36:	values and with a real vision for how people must
01:26:36> 01:26:39:	live, how our children must grow up, and how a
01:26:39> 01:26:39:	city can rise.
01:26:41> 01:26:41:	Derek.
01:26:42> 01:26:45:	So the people in this room really helped to develop
01:26:45> 01:26:48:	the Renaissance of the City of Philadelphia that we saw
01:26:48> 01:26:51:	up to 2019 and then we had the pandemic. But
01:26:51> 01:26:54:	right now, the issue that everyone is talking about, every
01:26:54> 01:26:58:	one of your clients, your friends, your neighbors are dealing
01:26:58> 01:27:00:	with, is the gun violence in our city. That is
01:27:00> 01:27:03:	the number one issue in our city. And as a
01:27:03> 01:27:07:	former assistant District Attorney who was once racially profiled while
01:27:07> 01:27:10:	leaving the DA's office, I know we have to address
01:27:10> 01:27:11:	this issue by reducing.
01:27:11> 01:27:15:	Gun violence, but not violating the rights of our citizens.
01:27:15> 01:27:17:	So in the first year of a green administration, we're
01:27:17> 01:27:20:	gonna have 25% or more reduction in shootings in the

01:27:20> 01:27:23: 01:27:23> 01:27:26: 01:27:26> 01:27:30:	city of Philadelphia. Last year, we had 2200 shootings. 74% of the victims and shooters look just like me. So we're going to do that through presence, accountability, opportunity, investment
01:27:30> 01:27:34:	presence. We're going to bring in police officers that reflect
01:27:34> 01:27:37:	the city's accountability. We're going to work with all of
01:27:37> 01:27:41:	our criminal justice partners, including our US Attorney's office, like
01:27:41> 01:27:42:	I did when I was in the DA's.
01:27:42> 01:27:46:	Office, but opportunity, investment. That's where I'm gonna need the
01:27:46> 01:27:49:	partnership with the people in this room. Provide jobs to
01:27:49> 01:27:51:	people in the city of Philadelphia to help grow small
01:27:52> 01:27:54:	businesses and then invest in our city by going after
01:27:54> 01:27:58:	the bipartisan infrastructure dollars. That's how we're going to reduce
01:27:58> 01:28:00:	the gun violence in our city. It's an issue that
01:28:00> 01:28:03:	impacts every single person, every different form that we go
01:28:03> 01:28:06:	to. That is the issue that we have to address.
01:28:06> 01:28:09:	And we need a mayor who understands that perspective, who's
01:28:09> 01:28:11:	working in criminal justice system and knows how we can
01:28:11> 01:28:14:	do that by working with all of our partners.
01:28:14> 01:28:17:	To really make sure that we move Philadelphia forward, because
01:28:17> 01:28:20:	I believe Philadelphians should expect more and deserve better from
01:28:20> 01:28:23:	our city. And that's what will happen when Derek Green
01:28:23> 01:28:24:	is mayor. Thank you.
01:28:25> 01:28:27:	And that concludes our questions. Thank you to all of
01:28:27> 01:28:30:	you for your thoughtful responses to the issues that are
01:28:30> 01:28:33:	priority to build Philly. I do want to remind the
01:28:33> 01:28:36:	audience they have been really good players today. They did
01:28:36> 01:28:39:	not see any of the questions until I announced them
01:28:39> 01:28:42:	live in this room, nor did they know they were
01:28:42> 01:28:44:	getting 90 seconds at the end to say whatever they
01:28:45> 01:28:47:	wanted. So I do appreciate all of you.
01:28:47> 01:28:48:	Thank you.

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