

## Video

## 2020 ULI Hines Student Competition: Cubikko Presentation

Date: April 07, 2020

00:01:14 --> 00:01:16:

00:01:16 --> 00:01:21:

00:01:22 --> 00:01:22:

00:00:02 --> 00:00:06: Well, welcome back everybody. We are really pleased to have 00:00:06 --> 00:00:11: our next representatives from predominantly from Cornell University and one 00:00:11 --> 00:00:12: fellow from Columbia. 00:00:12 --> 00:00:15: Join us and I also wanted to give a special 00:00:15 --> 00:00:19: welcome to Mr Hines or sponsor who's joining us from 00:00:19 --> 00:00:20: Houston today. 00:00:20 --> 00:00:23: So welcome and I hope you enjoy the presentations and 00:00:23 --> 00:00:26: submissions and conversation as much as we have, 00:00:26 --> 00:00:29: so we'll turn it over to the students. 00:00:29 --> 00:00:31: And when you introduce yourselves, 00:00:31 --> 00:00:36: we're curious to find out where you're actually sitting. 00:00:36 --> 00:00:39: So if you would let us know in addition to 00:00:39 --> 00:00:42: University where where you've camped out. 00:00:42 --> 00:00:44: And all yours. 00:00:44 --> 00:00:46: OK, so thank you everyone. 00:00:46 --> 00:00:49: Thank you very much for being here today. 00:00:49 --> 00:00:53: We actually see that in Ithaca and NYC we are 00:00:53 --> 00:00:56: team Codikow from Cornell and Columbia University, 00:00:56 --> 00:00:58: and my name is Oscar party. 00:00:58 --> 00:01:01: Oh, I'm an MBA student at Cornell, 00:01:01 --> 00:01:05: Johnson College of Business and I left my teammates to 00:01:05 --> 00:01:06: introduce themselves. 00:01:09 --> 00:01:14: Hi everyone, I'm leader Drew I'm from the Baker programming

real estate at Cornell University.

student at Cornell.

Hello everyone, I'm a first year historic preservation planning

00:01:22> 00:01:27:	Hi I'm going away. I'm studying architecture in Columbia this
00:01:27> 00:01:27:	арр.
00:01:27> 00:01:31:	My name is you. I am a landscape architecture and
00:01:31> 00:01:34:	urban planning students in Cornell.
00:01:34> 00:01:39:	And our academic advisor is Professor Suzanne Charles from Cornell
00:01:39> 00:01:40:	University.
00:01:40> 00:01:44:	So could be coisa multimodal mixed use project that provides
00:01:44> 00:01:45:	solutions to mobility,
00:01:45> 00:01:49:	social displacement and connectivity across neighborhoods.
00:01:49> 00:01:53:	In Miami we want to preserve the identity and cultural
00:01:53> 00:01:54:	roots of the area.
00:01:54> 00:01:58:	So we've designed the cuticle to connect the community an
00:01:58> 00:02:01:	enhance the mobility and show the spirit of art and
00:02:01> 00:02:02:	design of windows.
00:02:02> 00:02:05:	I will start with our observation of the site and
00:02:06> 00:02:07:	our main strategies,
00:02:07> 00:02:10:	so we observe this connection between Wynnewood.
00:02:10> 00:02:14:	Edgewater and Midtown communities. As our site is located on
00:02:14> 00:02:16:	the edge of these neighborhoods,
00:02:16> 00:02:19:	Moreover, the site is split into West and East parts
00:02:20> 00:02:23:	physically by the Florida East Coast Railway.
00:02:23> 00:02:24:	The western side is Lynwood.
00:02:24> 00:02:27:	It is a place with warehouses and St Arts.
00:02:27> 00:02:29:	The East is part of Edge Water,
00:02:29> 00:02:31:	a residential neighborhood of high rises.
00:02:31> 00:02:34:	As you get closer to the Biscayne Bay.
00:02:34> 00:02:37:	So our first strategy is to connect the site to
00:02:37> 00:02:41:	the adjacent neighborhoods from East to West and from South
00:02:41> 00:02:42:	to North.
00:02:42> 00:02:45:	We also observe ongoing gentrification in Wynwood as tons of
00:02:45> 00:02:48:	investments and developments are going on here.
00:02:48> 00:02:52:	Rents are driven higher and some local residents and tenants
00:02:52> 00:02:53:	are being driven out.
00:02:53> 00:02:57:	Cubicle will be a mixed income community to combine market
00:02:57> 00:03:01:	rate and affordable housing and to provide better affordability.
00:03:01> 00:03:04:	We will also see the opportunity of the rail station
00:03:05> 00:03:09:	development and propose a multimodal transportation

	system in chemical to
00:03:09> 00:03:12:	provide better mobility and generate more traffic.
00:03:12> 00:03:15:	Art and design will be the spirit of cuticle as
00:03:15> 00:03:18:	artists and designers are the ones who created this vibrant
00:03:18> 00:03:20:	neighborhood community.
00:03:20> 00:03:21:	To keep this inspiration going,
00:03:21> 00:03:25:	these artists are invited to design the building facades as
00:03:25> 00:03:28:	few words and show off this amazing street art studios
00:03:28> 00:03:32:	and working spaces with affordable rents will also be open
00:03:32> 00:03:34:	to local artists and designers.
00:03:34> 00:03:37:	And now my teammate. One way will introduce the design
00:03:37> 00:03:38:	details in our proposal.
00:03:38> 00:03:42:	Yeah, thank you. Basically the urban design strategy is to
00:03:42> 00:03:46:	create a serious office open space integrated with urban fabric.
00:03:46> 00:03:49:	As you can see very clearly that we create two
00:03:49> 00:03:50:	strips wide ribbon.
00:03:50> 00:03:54:	So East and another is Pink Ave from South to
00:03:54> 00:03:54:	North.
00:03:54> 00:03:58:	Cinnamon I building cubical sender is our most important building
00:03:59> 00:03:59:	here.
	nore.
00:03:59> 00:04:02:	It is a transit oriented develop building.
00:03:59> 00:04:02: 00:04:02> 00:04:06:	
00:03:59> 00:04:02:	It is a transit oriented develop building.  Combining the program on railway station retailers office and
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00:03:59> 00:04:02: 00:04:02> 00:04:06:  00:04:06> 00:04:08: 00:04:08> 00:04:11: 00:04:11> 00:04:15: 00:04:15> 00:04:18:	It is a transit oriented develop building.  Combining the program on railway station retailers office and makes income housing in the middle.  An elevated pedestrian St the ribbon bridges over the rail.  The ribbon both connect East and vessel urban space and the main entrance of the railway station is also on
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00:03:59> 00:04:02: 00:04:02> 00:04:06:  00:04:06> 00:04:08: 00:04:08> 00:04:11: 00:04:11> 00:04:15: 00:04:15> 00:04:18: 00:04:18> 00:04:19: 00:04:19> 00:04:22: 00:04:22> 00:04:24: 00:04:26> 00:04:29: 00:04:32> 00:04:32: 00:04:36> 00:04:40: 00:04:40> 00:04:45: 00:04:45> 00:04:51: 00:04:51> 00:04:53:	It is a transit oriented develop building.  Combining the program on railway station retailers office and makes income housing in the middle.  An elevated pedestrian St the ribbon bridges over the rail.  The ribbon both connect East and vessel urban space and the main entrance of the railway station is also on the ribbon.  While people can also get into the railway station from the ground floor level.  This this housing units are separated into six hours.  Three of the South and three on the North.  The open gaps are making the entrance of the towers and making the space of the ribbon more transparent.  The western area is centered on the number 5 Plaza Capitol Plaza.  We put great emphasis on it because it is midpoint of our development citizen and hotel and condo on the North Korea space on the West.
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00:04:59> 00:05:03:	Different type of buildings are making their open space faced
00:05:03> 00:05:04:	with typical Plaza.
00:05:04> 00:05:06:	Then tourists, local residents, artists,
00:05:06> 00:05:10:	commuters. An office employees have chance together on this Plaza
00:05:10> 00:05:12:	and enjoy various activities.
00:05:14> 00:05:18:	The number can't building Maria Tower and #8 fielding chemical
00:05:18> 00:05:21:	space are the two endpoints of the ribbon.
00:05:21> 00:05:24:	Maria Tower opens at ground level and keep your space
00:05:24> 00:05:28:	is an elevated box making the ribbon visually accessible.
00:05:28> 00:05:32:	These two points and pavements enhance the West into each
00:05:32> 00:05:35:	strip of our proposal to make it more vibrant,
00:05:35> 00:05:39:	more attractive. Urban space. Now I want to introduce the
00:05:39> 00:05:41:	Northeast Western area.
00:05:41> 00:05:43:	Our team decides to buy this block not only out
00:05:43> 00:05:45:	of financial considerations,
00:05:45> 00:05:48:	but also want to take advantage of this space as
00:05:48> 00:05:51:	a good opportunity to connect with my tongue.
00:05:51> 00:05:56:	Therefore, buildings, including two residential buildings and two office towers
00:05:56> 00:05:59:	there as highly developed as mean to Miami,
00:05:59> 00:06:03:	but also keeping comfortable and continues open space to make
00:06:03> 00:06:06:	them as a part of our community.
00:06:06> 00:06:08:	There are three buildings on the Southwest.
00:06:08> 00:06:11:	Asks Market, Miami Dade College and get Gary.
00:06:11> 00:06:15:	Neither are similar. Their chat artist from Wynwood an embrace
00:06:15> 00:06:16:	the local culture,
00:06:16> 00:06:19:	they create more chances for local artists,
00:06:19> 00:06:22:	work, study, communicate and cooperate with each other.
00:06:22> 00:06:26:	At this art programs are closely related with the vibrant
00:06:26> 00:06:27:	capital Plaza,
00:06:27> 00:06:31:	more interesting events and business activities could happen here.
00:06:31> 00:06:35:	3 Las Vegas residential towers in the southeastern area make
00:06:35> 00:06:38:	a very clear building footprint here.
00:06:38> 00:06:40:	And make them as a holistic community.
00:06:40> 00:06:44:	The towers make an enclosure for open space for the
00:06:44> 00:06:47:	life of the local residents.
00:06:47> 00:06:49:	And both on the ground floor and on the podiums

00:06:49> 00:06:52:	you can see the towers on the North are thinner
00:06:52> 00:06:55:	with only single rule of rooms to make to receipt.
00:06:55> 00:07:00:	For the streetscape and for the sunlight for the chemical.
00:07:00> 00:07:04:	The podiums in make enough space for payment retailers
	and
00:07:04> 00:07:06:	services for the community.
00:07:06> 00:07:10:	There are three diagrams that illustrate our most important strategy
00:07:10> 00:07:10:	here.
00:07:10> 00:07:14:	First, the ribbon crosses or the Real Connect Western inside
00:07:14> 00:07:17:	of the city from Lynnwood to the seaside area.
00:07:17> 00:07:20:	Second, the North connects with me to Miami and South.
00:07:20> 00:07:23:	Connect me to edge water making it continuous.
00:07:23> 00:07:24:	Open space. Third to make,
00:07:24> 00:07:26:	integrated with the urban fabric.
00:07:26> 00:07:29:	At the same time following the tuning code and keeping
00:07:30> 00:07:30:	the highest FDR,
00:07:30> 00:07:32:	we control the building Heights.
00:07:32> 00:07:35:	The southwestern area is between 6 to 9 floors.
00:07:35> 00:07:38:	The eastern area is no more than tough loss.
00:07:38> 00:07:40:	And another area is about 24 flower floors.
00:07:40> 00:07:42:	To keep the highest FPR.
00:07:42> 00:07:46:	Now let my teammate you laborat on the spatial
	consequences
00:07:46> 00:07:48:	of our urban science.
00:07:48> 00:07:51:	Thank you go away. So here we have the Birds
00:07:51> 00:07:53:	Eye view of our urban design.
00:07:53> 00:07:55:	As we can see, the ribbon is the primary entrance
00:07:55> 00:07:59:	into the railway station from this vibrant pedestrian St.
00:07:59> 00:08:02:	We also establish a visual connection with the water through
00:08:02> 00:08:03:	Maria Tower,
00:08:03> 00:08:07:	the cuticle standard annmaria tower keeps the continuity of the
00:08:07> 00:08:09:	ribbon to make it more connected to the city.
00:08:09> 00:08:12:	The cubicle space makes one of the endpoints for the
00:08:12> 00:08:14:	ribbon landmark by the artwork.
00:08:14> 00:08:18:	On its facade. The elevated box constitutes a permeable streetscape
00:08:18> 00:08:21:	for people to access the cubicle Plaza.
00:08:21> 00:08:23:	It is a place where people can have a seat
00:08:23> 00:08:26:	and enjoy the nice view of open public space and
00:08:26> 00:08:28:	exciting outdoor activities.
00:08:28> 00:08:31:	Cubicle has a hierarchy of scales of shaded outdoor space,

00:08:31> 00:08:34:	incorporating different types of people,
00:08:34> 00:08:40:	groups, activities, and facilities. Including temporary canopy's outdoor exhibition,
00:08:40> 00:08:43:	space, water ponds, green islands and seating area,
00:08:43> 00:08:47:	they are correlated with one another to give people a
00:08:47> 00:08:49:	diverse outdoor experience.
00:08:49> 00:08:53:	The buildings facades are showing different types in programs as
00:08:53> 00:08:57:	you can tell from the different opening sizes and transparencies.
00:08:57> 00:09:00:	St Arts are painted on some of the facades through
00:09:00> 00:09:04:	Commission or competition as a tribute to local art culture,
00:09:04> 00:09:07:	the podiums of each building makes another layer of urban
00:09:07> 00:09:08:	space.
00:09:08> 00:09:11:	They have a great visual relationship with the streets and
00:09:11> 00:09:14:	plazas and are the places for events such as outdoor
00:09:14> 00:09:15:	barbecues.
00:09:15> 00:09:18:	They are the intersection of public and private space,
00:09:18> 00:09:22:	the urban designers cubicle. Blends into the urban fabric spatially
00:09:22> 00:09:24:	connects with different districts,
00:09:24> 00:09:29:	embraces different people groups, and creates diverse outdoor space for
00:09:29> 00:09:32:	a vibrant atmosphere and various activities.
00:09:32> 00:09:35:	Now my teammate Jim will talk more about the highlights,
00:09:35> 00:09:39:	spatial points, and an elaborate more on the activities.
00:09:39> 00:09:41:	Thank you, the first highlight.
00:09:41> 00:09:44:	I'd like to introduce is our main building.
00:09:44> 00:09:48:	Typical center. As you can see in the top rendering.
00:09:48> 00:09:50:	As you see, it's more than a transition.
00:09:50> 00:09:54:	We have this ribbon like open space with pedestrian path
00:09:54> 00:09:55:	in the middle,
00:09:55> 00:09:59:	loan pool, dining and exhibition spaces are on exercise.
00:09:59> 00:10:04:	Therefore it's also a connection for people with different purposes.
00:10:04> 00:10:09:	They would be enjoying the same characteristic lifestyle together.
00:10:09> 00:10:14:	Here, other local retailers we would have fashion forward batiks
00:10:14> 00:10:19:	like normal Trip and Bowhunter eclectic home and gift shops
00:10:19> 00:10:22:	are here as well such as the wind would show.
00:10:22> 00:10:28:	Also we have incorporated restaurants and bars that were originally
00:10:28> 00:10:31:	on the site like Beaker and Gray and Morgans.

00:10:31> 00:10:34:	They will continue their business here.
00:10:34> 00:10:37:	Other than his permanent business,
00:10:37> 00:10:40:	there would also be abundant temporary events.
00:10:40> 00:10:43:	Exhibitions would be held all year round like we would
00:10:43> 00:10:46:	artwork and straight photography show.
00:10:46> 00:10:51:	These activities may cubical center a harmony mixture of visitors,
00:10:51> 00:10:56:	commuters and residents. When you turn to the center rendering,
00:10:56> 00:10:59:	you may also notice the white stairs of our main
00:10:59> 00:11:00:	building.
00:11:00> 00:11:05:	The stairs continue the vibrance of ribbon with terrorist landscape
00:11:05> 00:11:06:	and platforms.
00:11:06> 00:11:09:	It provides a great space for people to sit it
00:11:09> 00:11:11:	and enjoy the views.
00:11:11> 00:11:13:	And when people look forward,
00:11:13> 00:11:16:	cubical Plaza is just in front of the Plaza.
00:11:16> 00:11:19:	Not only keeps the vibrance of Raven,
00:11:19> 00:11:22:	but also diversity and inclusion.
00:11:22> 00:11:26:	It is open to any person and any activity throughout
00:11:26> 00:11:27:	the year.
00:11:27> 00:11:32:	Year Carnival seafood celebration. Mango Festival and other local events
00:11:32> 00:11:34:	are held one after another.
00:11:34> 00:11:37:	Popular shows would also be found here 365 days.
00:11:37> 00:11:41:	Please keep the Plaza and Incuding as taken level space
00:11:42> 00:11:45:	art foods would be set at the North and South
00:11:45> 00:11:46:	side of the Plaza.
00:11:46> 00:11:51:	Artist pour out their creativity here in the ongoing markets.
00:11:51> 00:11:55:	Yeah, they shun. People would get shading space under the
00:11:55> 00:11:58:	overhaul of our auditorium building as it is shown in
00:11:58> 00:11:59:	our rendering.
00:11:59> 00:12:03:	Here people enjoy coolness as well as rich view of
00:12:04> 00:12:08:	our Plaza and a wide inviting stare to the Raven.
00:12:08> 00:12:11:	The last rendering shows the South end of Pink Ave.
00:12:11> 00:12:15:	It is the open space between Miami Dade College and
00:12:15> 00:12:17:	Gary Nader Arts Center.
00:12:17> 00:12:20:	Here we would have many college level courses.
00:12:20> 00:12:23:	Children could also participate in joint class,
00:12:23> 00:12:26:	Film Workshop and so on in the Art Center.
00:12:26> 00:12:29:	We not only have Gallery and retail,
00:12:29> 00:12:33:	we also have studios for artists to support their professional

00:12:33> 00:12:38: 00:12:38> 00:12:42: 00:12:42> 00:12:44: 00:12:44> 00:12:48:	development and the outer space would hold activities that.  Book fairs, design cream fairs and handicraft workshops.  We have artists to pursue their dreams.  An at the same time that everyone to have more
00:12:48> 00:12:50:	art in their daily life.
00:12:50> 00:12:53:	After this highlights now let my team mate you to
00:12:53> 00:12:57:	tell you more about our resilience and transportation design.
00:12:57> 00:13:01:	Thank you, Jim. Cubicle is a forward thinking project where
00:13:01> 00:13:06:	resilient green infrastructures are designed to enhance pedestrian experience and
00:13:06> 00:13:08:	accommodate various activities.
00:13:08> 00:13:12:	We are proposing a toolkit for different types of spaces
00:13:12> 00:13:15:	that will serve as a demonstration project and debug and
00:13:15> 00:13:17:	be applied to other areas in Miami.
00:13:17> 00:13:21:	First we have the bio Swale where stormwater runoff is
00:13:21> 00:13:24:	partially retained by the soil and reduces pressure on the
00:13:25> 00:13:26:	drainage system.
00:13:26> 00:13:27:	The second one is a Green St.
00:13:27> 00:13:32:	Where? Which enhances the pedestrian experience and provides outdoor seating
00:13:33> 00:13:37:	to stimulate commercial vibrance with larger areas of greenspace and
00:13:37> 00:13:39:	trees to provide shading.
00:13:39> 00:13:42:	3rd to the retention and stay consists of pocket parks
00:13:42> 00:13:46:	in urban space for virus recreational activities and can function
00:13:46> 00:13:49:	as temporary systems in times of extreme precipitations.
00:13:49> 00:13:54:	Furthermore, all the buildings in cubical will meet LEED certifications
00:13:54> 00:13:57:	of at least sewer level cubicle is also proposing a
00:13:57> 00:14:01:	multimodal transportation system combining the train with buses,
00:14:01> 00:14:05:	bikes, and scooters. According to the proposal of better best
00:14:05> 00:14:06:	Miami,
00:14:06> 00:14:08:	there will be 3 bus routes going through our site
00:14:09> 00:14:12:	establishing connections to most of the districts North of Miami
00:14:12> 00:14:13:	River.
00:14:13> 00:14:16:	We will also be working with City Bike Jump Scooter
00:14:16> 00:14:20:	to provide non automobile alternatives to get around in the
00:14:20> 00:14:20:	neighborhood.
00:14:20> 00:14:25:	The bus stops and bike racks are strategically located close
00:14:25> 00:14:28:	to Miami Ave and 2nd Ave with walking distance to
00:14:28> 00:14:30:	the railway station.

00:14:30> 00:14:32:	So with large areas of outdoor space,
00:14:32> 00:14:36:	various activities and proposed non automobile
	transportation system cubical will
00:14:37> 00:14:39:	be a pedestrian and biker friendly development.
00:14:39> 00:14:42:	We employ a combination of strategies.
00:14:42> 00:14:45:	To start with, we narrow the driving lanes on 28th,
00:14:45> 00:14:47:	27th, 26th St and 1st Ave.
00:14:47> 00:14:50:	The less busy streets and our site.
00:14:50> 00:14:53:	We will also add biking lanes with broadleaf St trees
00:14:53> 00:14:57:	to provide some shading for bikers on these streets.
00:14:57> 00:15:01:	Moreover, there are sidewalk extensions as some of the crossings
00:15:01> 00:15:04:	to shorten the crosswalk distance.
00:15:04> 00:15:06:	Now that we have learn about the design,
00:15:06> 00:15:11:	my teammate Oscar will talk more about how the development
00:15:11> 00:15:12:	is faced.
00:15:12> 00:15:16:	It will be cold, will be developing three phases in
00:15:16> 00:15:17:	phase one.
00:15:17> 00:15:21:	We develop our main building and the station will develop
00:15:21> 00:15:26:	around 800 mixed income residential units an on 100 coliving
00:15:26> 00:15:31:	units wherein including coworking space and other commercial uses.
00:15:31> 00:15:34:	Adjust medical office, St, grocery store,
00:15:34> 00:15:40:	and pharmacy. To serve our residential towers.
00:15:40> 00:15:44:	This phase will set the stage bringing traffic and 24
00:15:44> 00:15:48:	hour density of people to support the users in the
00:15:48> 00:15:49:	next phases.
00:15:49> 00:15:52:	These faces also in an opportunity zone.
00:15:52> 00:15:57:	What facilitates the development of their housing towers that were
00:15:57> 00:16:01:	planning and give us access to public resources and bonus
00:16:01> 00:16:01:	density.
00:16:01> 00:16:03:	For this for this towers,
00:16:03> 00:16:07:	then we have phase two where we include the compliments,
00:16:07> 00:16:10:	the user that we compliments for the users.
00:16:10> 00:16:14:	In phase two we are importing retail and food market
00:16:14> 00:16:17:	brands who have proven success in other cities such as
00:16:18> 00:16:18:	market land,
00:16:18> 00:16:22:	market line and. Essex market that can make a good
00:16:22> 00:16:26:	fit with win would win the Woodby on an wing
00:16:26> 00:16:27:	with culture.
00:16:27> 00:16:31:	So once we develop phase one we plan to develop

00:16:31> 00:16:36:	these phase two and sell our paths to our strategic
00:16:36> 00:16:39:	partners that I will comment later.
00:16:39> 00:16:43:	Then we have phase three where when we will acquire
00:16:43> 00:16:47:	a plot of land of around 250,000 square feet next
00:16:47> 00:16:48:	to 29th St.
00:16:48> 00:16:52:	The size of these lands enable us to add significant
00:16:52> 00:16:55:	density and diversify their whole project.
00:16:55> 00:17:00:	With Flex space market price multifamily that are we see
00:17:00> 00:17:03:	are performing well in the market.
00:17:03> 00:17:08:	And this improves the project from a financial and design
00:17:08> 00:17:09:	perspective.
00:17:09> 00:17:13:	Then I'll comment and typology a little bit more about
00:17:13> 00:17:17:	the uses that we are incorporating in our project.
00:17:17> 00:17:20:	Um, so as you can see where developing a high
00:17:20> 00:17:22:	density of affordable housing.
00:17:22> 00:17:25:	To give you some context,
00:17:25> 00:17:29:	around 45% of the new jobs that will be.
00:17:29> 00:17:32:	Created from now at two 2024 and I will pay
00:17:32> 00:17:36:	a salary of less than 35,000 per year so our
00:17:36> 00:17:41:	target tenants come from that income level group that cannot
00:17:41> 00:17:46:	afford housing in the Southern regions of Miami.
00:17:46> 00:17:50:	We are also incorporating coworking that we feel is ideal
00:17:50> 00:17:54:	for those creative office users and startups are looking for
00:17:54> 00:17:55:	quality space.
00:17:55> 00:18:00:	We are incorporating around 50,000 square feet of medical offices.
00:18:00> 00:18:04:	Is a product that we have seen an increase in
00:18:04> 00:18:09:	demand in Miami from care service providers that haven't find
00:18:09> 00:18:12:	in the Miami Health District?
00:18:12> 00:18:14:	Right price on the right space.
00:18:14> 00:18:15:	Spec tations.
00:18:17> 00:18:22:	We're partnering with Miami Dade College to develop one of
00:18:22> 00:18:26:	the most reknown and affordable public colleges in Miami,
00:18:26> 00:18:31:	where incorporating an auditorium and exhibition center or can host
00:18:31> 00:18:35:	Cuban music concert or the next July annual conference.
00:18:35> 00:18:40:	In general, we are incorporating huge density of flex space.
00:18:40> 00:18:44:	We have seen this is used asset type that has
00:18:44> 00:18:46:	strong potential in the market.
00:18:46> 00:18:49:	So I will go quick to the next slide to
00:18:49> 00:18:54:	define what are the partnerships that we are considering.
00:18:54> 00:18:56:	Here. We are partnering with.

00:18:56> 00:19:01:	As I say, public private partnership with SCI Transportation Trust
00:19:01> 00:19:04:	authorities for the for the station.
00:19:04> 00:19:10:	We're partnering with housing authorities to obtain additional funding and
00:19:10> 00:19:11:	tax incentives.
00:19:11> 00:19:13:	As I my my teammates said,
00:19:13> 00:19:17:	we are including cities and M 91 habitat Group.
00:19:17> 00:19:22:	Can add value with their innovative concepts,
00:19:22> 00:19:27:	so I'll describe our financial strategy.
00:19:27> 00:19:31:	Our financial strategy relies in organic growth and long-term creation
00:19:31> 00:19:33:	to achieve these.
00:19:33> 00:19:36:	And despite the density of affordable housing,
00:19:36> 00:19:39:	open spaces and infrastructure investment that we have in the
00:19:40> 00:19:42:	first phase is we are incorporating bundles,
00:19:42> 00:19:45:	building capacity, public direct investment,
00:19:45> 00:19:49:	public pawn loans and tax incentives in accordance to the
00:19:49> 00:19:52:	Affordable Housing Master Plan of Miami.
00:19:52> 00:19:56:	We are incorporating the sale of path that I already
00:19:56> 00:19:57:	command.
00:19:57> 00:20:01:	We're incorporating project expansion in phase three,
00:20:01> 00:20:05:	and basically that's how we envision our our.
00:20:05> 00:20:10:	Financial plan I will present the financial resort.
00:20:10> 00:20:12:	The results from our pro forma.
00:20:12> 00:20:17:	We expect to get a levered return of 19.5,
00:20:17> 00:20:23:	an total value of 1 billion once it's stabilized.
00:20:23> 00:20:25:	So as you can see,
00:20:25> 00:20:30:	the third phase drives up our return.
00:20:30> 00:20:33:	It balance also our lower returns in the first in
00:20:33> 00:20:35:	the first phase is in terms of the market we
00:20:36> 00:20:39:	have seen in the last years high liquidity coupled with
00:20:39> 00:20:43:	cap rate compression in almost all commercial asset types.
00:20:43> 00:20:46:	However, we see strong fundamentals in the retail,
00:20:46> 00:20:49:	residential and office space in Wynwood.
00:20:49> 00:20:51:	Um and I just want to conclude,
00:20:51> 00:20:54:	saying that we live in an uncertain times and the
00:20:54> 00:20:57:	last few months we have shown we have seen that
00:20:57> 00:21:01: 00:21:01> 00:21:04:	real estate developments that like this have to be flexible in terms of Commerce and social life.
00:21:01> 00:21:04:	Although we design Kobe Kobe for the Pandemic Times,
00:21:07> 00:21:07:	our design embodies flexibility that can adapt to changing
UU.Z1.U// UU.Z1.1Z.	our design embodies hexibility that can adapt to changing

circumstances. 00:21:12 --> 00:21:16: So, quick question. Multimodal mixed Use project that allies with 00:21:16 --> 00:21:21: affordable housing initiatives of the city but preserve the identity 00:21:21 --> 00:21:22: of the area. 00:21:22 --> 00:21:25: So we believe Carico can be the next step in 00:21:25 --> 00:21:25: English. 00:21:25 --> 00:21:28: Thank you very much and we will be happy to 00:21:28 --> 00:21:31: answer any question about the project. 00:21:33 --> 00:21:36: Great thank you team. I see we have a few 00:21:36 --> 00:21:37: hands raised. 00:21:37 --> 00:21:39: I will start this off with Richard. 00:21:42 --> 00:21:45: Well, I I can go after the jurors for this 00:21:45 --> 00:21:45: one. 00:21:45 --> 00:21:48: If Jenny wants to, or Manisha want to start off. 00:21:50 --> 00:21:53: Thanks Gretchen. Thanks Richard hike Yubico team. 00:21:53 --> 00:21:56: Thank you for your presentation. 00:21:56 --> 00:21:59: I think we were all excited with the energy that 00:21:59 --> 00:22:00: the proposal showed. 00:22:00 --> 00:22:02: The built form the street grid, 00:22:02 --> 00:22:05: the placement of the buildings. 00:22:05 --> 00:22:09: It really looked like a natural extension from the surrounding 00:22:09 --> 00:22:12: areas and responded well to the character. 00:22:12 --> 00:22:15: The arts character and in the context it really appears 00:22:15 --> 00:22:19: as though something that could be developed overtime and look 00:22:20 --> 00:22:20: like. 00:22:20 --> 00:22:24: It was developed individually, not necessarily as a master plan. 00:22:24 --> 00:22:28: Yours your approach had a very strong component over the 00:22:28 --> 00:22:30: railroad station. 00:22:30 --> 00:22:32: I'm like we, we have seen with quite a bit 00:22:33 --> 00:22:35: of density and building form there. 00:22:35 --> 00:22:38: And you know this ribbon that connects East West. 00:22:38 --> 00:22:43: Could you walk us through your approach for the connection? 00:22:43 --> 00:22:47: Kind of the Accessibility with this station underground. 00:22:47 --> 00:22:50: How was that form the design of all of that? 00:22:50 --> 00:22:53: Really thought out and how do you look at taking 00:22:53 --> 00:22:56: these uses among many blocks and really driving kind of 00:22:56 --> 00:22:58: a connection into the station as well. 00:23:03 --> 00:23:07: Thank you I wanna ask this question about the railway

00:23:09 --> 00:23:13: Yeah, I gotta show the Birds Eye view. 00:23:13 --> 00:23:16: Yeah, this one. 00:23:16 --> 00:23:19: As you can see there is a shout or this 00:23:19 --> 00:23:20: light blue one. 00:23:20 --> 00:23:24: This is the main interest of the pedestrians to go 00:23:24 --> 00:23:26: to into the railway station, 00:23:26 --> 00:23:31: specially the people on the ribbon and people and they 00:23:31 --> 00:23:31: can. 00:23:31 --> 00:23:35: It is accessible for other ways as shown. 00:23:35 --> 00:23:39: In master plan, there are other interests on the ground 00:23:39 --> 00:23:41: level and second level. 00:23:41 --> 00:23:49: Basically, under the. Yeah, from the 28th and 27th St. 00:23:49 --> 00:23:52: The drivers can go to into the parking garage of 00:23:52 --> 00:23:57: the first ground and second level under the ribbon. 00:23:57 --> 00:24:00: So it is a more efficient way for people to 00:24:00 --> 00:24:02: get into the railway station. 00:24:02 --> 00:24:05: And for the whole circulation, 00:24:05 --> 00:24:07: 00:24:07 --> 00:24:11: Because the entrance of the pedestrians on the ribbon so 00:24:11 --> 00:24:15: the people can be invited to the vibrant and more 00:24:15 --> 00:24:16: mixed. 00:24:16 --> 00:24:19: you make space of our ribbon so they can. 00:24:19 --> 00:24:21: You know it's not a very boring, 00:24:21 --> 00:24:25: you know entrance of the relay station as we have 00:24:25 --> 00:24:28: seen a lot of them in the real world. 00:24:28 --> 00:24:31: It is, you know, it's the computers, 00:24:31 --> 00:24:36: you know their circulation armor combined with the various activities. 00:24:36 --> 00:24:38: We have created here. Thank you. 00:24:40 --> 00:24:43: When you said you want to go next, 00:24:43 --> 00:24:47: sure, acting cubical thank you very much for your very 00:24:47 --> 00:24:50: thoughtful and comprehensive presentation, 00:24:50 --> 00:24:56: and I really appreciate your thoughtfulness in demonstrating a resilience 00:24:56 --> 00:24:56: toolkit. 00:24:56 --> 00:25:00: I was wondering if you could elaborate a bit on 00:25:00 --> 00:25:04: how the individual parts of the toolkit across the entire 00:25:04 --> 00:25:08: development helped to make it a resilient system, 00:25:08 --> 00:25:12: environmentally resilient system in the 21st century. 00:25:16 --> 00:25:18: Yes, thank you for the question. 00:25:18 --> 00:25:23: So we created this toolkit based on a brief categorization

stations design detail.

00:23:07 --> 00:23:09:

00:25:23 --> 00:25:26: of the public space on our site. 00:25:26 --> 00:25:32: So we have those comparatively narrow streets like the alley 00:25:32 --> 00:25:34: way we created. 00:25:34 --> 00:25:39: Parallel and to the right of the Miami Ave. 00:25:39 --> 00:25:42: We think this is a street that's most account too 00:25:42 --> 00:25:44: many other streets in Miami. 00:25:44 --> 00:25:49: We are not seeking to increase significantly the green area, 00:25:49 --> 00:25:53: but two more strategically manage the storm water. 00:25:53 --> 00:25:56: Based on the green space we already have, so they're very. Um, they are quite flexible in terms 00:25:56 --> 00:26:02: 00:26:02 --> 00:26:04: of their width and. 00:26:04 --> 00:26:10: And may be planted with not trees but your perennials. 00:26:10 --> 00:26:13: And the other. So the second one is the Green 00:26:13 --> 00:26:14: Street. 00:26:14 --> 00:26:19: Green Street is targeting is targeting towards a more broader 00:26:19 --> 00:26:24: street where we have more room for green space so. 00:26:24 --> 00:26:27: Uh, one thing about so we read about the Acela 00:26:27 --> 00:26:32: guidelines for Greenfield structure and was struck out the most 00:26:32 --> 00:26:32: is. 00:26:32 --> 00:26:36: Is how multisystem. Their perspective is. 00:26:36 --> 00:26:40: So we are trying to use this. 00:26:40 --> 00:26:45: Larger areas with face to promote the vibrance of commercial 00:26:45 --> 00:26:47: and retailers on the street. 00:26:47 --> 00:26:51: The third one are the larger scale. 00:26:51 --> 00:26:55: System that that might come a little bit rare in 00:26:55 --> 00:26:55: Miami, 00:26:55 --> 00:27:00: but we think they are these temporary filters that can 00:27:00 --> 00:27:05: hold the water in terms of very extreme precipitation. 00:27:09 --> 00:27:12: Let's go to Steve next and then Richard and then 00:27:12 --> 00:27:13: Ellen. 00:27:13 --> 00:27:15: Thank you for a really nice presentation. 00:27:15 --> 00:27:18: I enjoyed it. It was very informative. 00:27:18 --> 00:27:22: My question has to do with market and looking at 00:27:22 --> 00:27:26: this more at from a developer and or investor POV. 00:27:26 --> 00:27:30: With just under 2 million square feet proposed to be 00:27:30 --> 00:27:31: built. 00:27:31 --> 00:27:37: I'm curious why your market based office for Rent Space 00:27:37 --> 00:27:38: is only 8%. 00:27:38 --> 00:27:41: In a market in Miami that is extremely vibrant and 00:27:41 --> 00:27:43: at a low point in vacancies, 00:27:43 --> 00:27:46: rents are increasing and it seems like a really nice

00:27:46 --> 00:27:48: place to probably do a little bit more. 00:27:48 --> 00:27:52: So I just want to know what your thought process 00:27:52 --> 00:27:54: was on that and then also. 00:27:54 --> 00:27:58: In this new world of environmental resiliency and COVID-19, 00:27:58 --> 00:28:01: all of your market based office space is programmed as 00:28:02 --> 00:28:02: Co workspace. 00:28:02 --> 00:28:06: I'm curious to know how you would explain to your 00:28:06 --> 00:28:06: investors. 00:28:06 --> 00:28:10: You would either pivot or double down on that knowing 00:28:10 --> 00:28:12: what you know now and then. 00:28:12 --> 00:28:15: My. My third question is regarding the hotels. 00:28:15 --> 00:28:18: Also, in a very vibrant hotel market in Miami. 00:28:18 --> 00:28:21: I'm curious to know why you elected to sell a 00:28:21 --> 00:28:22: pad as opposed to develop. 00:28:25 --> 00:28:28: Sure, so. 00:28:28 --> 00:28:32: The main purpose of our or how we envision the 00:28:32 --> 00:28:37: the project as a whole is was more focusing the 00:28:37 --> 00:28:38: affordability. 00:28:38 --> 00:28:41: So it is true that we could have had more 00:28:42 --> 00:28:45: office space considering the current market. 00:28:45 --> 00:28:51: Context however we. We decided that phase three was a 00:28:51 --> 00:28:54: good space to develop this, 00:28:54 --> 00:28:58: so if there were developing more than 200,000 square feet 00:28:58 --> 00:29:00: of office space, 00:29:00 --> 00:29:03: that and that's why I will return at the end 00:29:03 --> 00:29:07: is is higher than we and that's how we compensate 00:29:07 --> 00:29:11: for lower returns in the face face in the initial 00:29:11 --> 00:29:14: phases. So sure answer. 00:29:14 --> 00:29:19: We need initial phases are focusing the affordability to create 00:29:19 --> 00:29:23: the market that will complement that will. 00:29:23 --> 00:29:28: Bring this traffic on this market to the additional additional 00:29:28 --> 00:29:33: phases we don't see phase two happening or phase three 00:29:33 --> 00:29:37: happening without first building the. 00:29:37 --> 00:29:40: Of of residential and. 00:29:40 --> 00:29:43: This station, in terms of coworking, 00:29:43 --> 00:29:48: there's a lot of coworking developments going right now. 00:29:48 --> 00:29:54: We foresee some impact in the occupancy rates in the 00:29:54 --> 00:29:56: coming years. 00:29:56 --> 00:30:03: Um, so we didn't want to have that much exposure 00:30:03 --> 00:30:03: to. 00:30:03 --> 00:30:08: 22 coworking space, considering that there there's I was. 00:30:08 --> 00:30:11: I was reading the last report.

00:30:11 --> 00:30:16: There's around another 300 to 400,000 square feet of coworking 00:30:16 --> 00:30:18: plan in the next three years, 00:30:18 --> 00:30:22: so that puts into risk aware aware occupency. 00:30:22 --> 00:30:26: We try to be more conservative in that in that 00:30:26 --> 00:30:27: regard. 00:30:29 --> 00:30:30: And hotel. 00:30:32 --> 00:30:35: Scares me. An hotel thought yeah, 00:30:35 --> 00:30:38: could you repeat their hotel question please. 00:30:38 --> 00:30:41: The question simply was in a vibrant market like Miami. 00:30:41 --> 00:30:45: Why you elected to sell a pad as opposed to 00:30:45 --> 00:30:46: developing? 00:30:46 --> 00:30:49: Yeah, first of all they asked type of of the 00:30:50 --> 00:30:51: hotel asset types are, 00:30:51 --> 00:30:54: you know have a different. 00:30:54 --> 00:30:58: Behavior is in a different station and also represents higher 00:30:58 --> 00:31:01: risk that we didn't want us or we believe that 00:31:02 --> 00:31:04: citizen M knows well what they are doing. 00:31:04 --> 00:31:08: They know their project, their product really well. 00:31:08 --> 00:31:12: Operating a hotel includes additional risk that we didn't want 00:31:12 --> 00:31:13: to run, 00:31:13 --> 00:31:16: so we want to focus in partnering with housing. 00:31:16 --> 00:31:19: Authorities develop a solid housing density. 00:31:19 --> 00:31:23: And interesting retail proposals as the core of our our 00:31:23 --> 00:31:24: main phase. 00:31:24 --> 00:31:27: So basically that This is why we prefer to sell 00:31:27 --> 00:31:28: paths. 00:31:28 --> 00:31:31: One our first initial phase was was completed. 00:31:31 --> 00:31:34: Excellent thank you staying in your Lane, 00:31:34 --> 00:31:37: commendable. 00:31:37 --> 00:31:39: Hi Richard. Yeah, thank you. 00:31:39 --> 00:31:41: My question relates to Steves. 00:31:41 --> 00:31:43: We were sort of on the same wavelength on the 00:31:43 --> 00:31:46: slide that you're showing with your returns. 00:31:46 --> 00:31:48: I had a question about the phasing because you know 00:31:49 --> 00:31:50: it's always sort of the the. 00:31:50 --> 00:31:52: I don't want to say the joke, 00:31:52 --> 00:31:54: but in real estate the third owner is oftentimes the 00:31:55 --> 00:31:57: owner that makes the money and in your planets phase 00:31:57 --> 00:31:58: three. 00:31:58 --> 00:32:00: That makes the money. So if you look at the 00:32:00 --> 00:32:02: returns it's a little bit backloaded.

00:32:02> 00:32:04:	And then if you go to Page 10,
00:32:04> 00:32:07:	which is your phasing schedule.
00:32:07> 00:32:10:	There you go. If we think about that,
00:32:10> 00:32:12:	how would you look at adapting your plan?
00:32:12> 00:32:15:	If the Equity Partners or the banker said,
00:32:15> 00:32:18:	you know we need to get better returns in phase
00:32:18> 00:32:19:	one or two,
00:32:19> 00:32:22:	what would be some strategies that you might put in
00:32:22> 00:32:26:	place in adjusting your phasing based on both your master
00:32:26> 00:32:29:	plan and your urban vision as well as the kind
00:32:29> 00:32:31:	of financial goals that you're setting up?
00:32:34> 00:32:37:	Yeah, please give me a couple of seconds just to
00:32:37> 00:32:39:	structure my response.
00:32:46> 00:32:50:	OK, so one strategy would be.
00:32:50> 00:32:54:	As I say, as we say during network presentation,
00:32:54> 00:32:59:	we plan to make our project flexible to changes that
00:32:59> 00:33:03:	could have a probability in case that our initial plan
00:33:04> 00:33:05:	doesn't work.
00:33:05> 00:33:08:	We are adding just to give you an example.
00:33:08> 00:33:11:	One of our building in second phase is a big
00:33:11> 00:33:15:	structural parking because we foresee higher demand for
	parking.
00:33:15> 00:33:19:	We would but that. Building was designed so that we
00:33:19> 00:33:24:	can reconvert in case something happened in case the market
00:33:24> 00:33:26:	change or in in case in case we need to
00:33:26> 00:33:30:	increase our returns, that would be 1 one example,
00:33:30> 00:33:33:	the other is with the school we were considering.
00:33:33> 00:33:36:	The school is in the second phase.
00:33:36> 00:33:39:	As I said, they called Miami Dade College,
00:33:39> 00:33:44:	so we were thinking to sign an agreement development
	agreement
00:33:44> 00:33:44:	with them.
00:33:44> 00:33:48:	So in this case we will build core and Shell
00:33:48> 00:33:53:	and they would afford the finishes and special equipment at
00:33:53> 00:33:54:	the college.
00:33:54> 00:33:58:	Authorities may require the this will help help us to
00:33:58> 00:34:02:	reduce the amount of CapEx and that we have to
00:34:02> 00:34:05:	invest in the second phase.
00:34:05> 00:34:10:	Finally, for for, for the acquisition of the land.
00:34:10> 00:34:15:	An alternative could be to sign an option agreement.
00:34:15> 00:34:21:	Settings Effect Bank is concerned about returns an execution risk

00:34:24 --> 00:34:28: We can propose an option agreement for acquisition of the 00:34:28 --> 00:34:29: land, 00:34:29 --> 00:34:31: considering that. 00:34:31 --> 00:34:37: Define timing look up prices to control increasing prices after 00:34:37 --> 00:34:39: we develop proper buildings, 00:34:39 --> 00:34:44: and I think these can certainly add some controlling the 00:34:44 --> 00:34:48: risks that we would face in terms of return execution and with the with the banks with the loans. 00:34:48 --> 00:34:52: 00:34:54 --> 00:34:56: OK, thank you. 00:34:56 --> 00:34:59: Dylan, why don't you go next in the nominee? 00:34:59 --> 00:35:03: She looks like you might have had a second question, 00:35:03 --> 00:35:05: but Ellen go ahead. Yes, 00:35:05 --> 00:35:08: thank you. I want to congratulate you on a very 00:35:09 --> 00:35:10: interesting project, 00:35:10 --> 00:35:14: specially highlighting these arts wall if which is so special 00:35:14 --> 00:35:16: for for the city. 00:35:16 --> 00:35:18: I was hoping I have two questions. 00:35:18 --> 00:35:22: Hoping you can talk a little bit about your urban 00:35:22 --> 00:35:23: form ideas. 00:35:23 --> 00:35:26: Um, you can stay in this drawing you can see 00:35:26 --> 00:35:29: that I want to commend you on, 00:35:29 --> 00:35:32: you know, taking on the site to the North outside 00:35:32 --> 00:35:34: your general study area. 00:35:34 --> 00:35:37: But why did you put a lot of high density 00:35:37 --> 00:35:41: development in that area while keeping the area near the 00:35:41 --> 00:35:44: station around the station pretty uniform? 00:35:44 --> 00:35:47: Kind of density and then specifically? 00:35:47 --> 00:35:50: Also, if you can talk about the idea that the 00:35:50 --> 00:35:50: bridge, 00:35:50 --> 00:35:53: why are why is your bridge framed by two? 00:35:53 --> 00:35:59: Very long parallel buildings. So that's my question, 00:35:59 --> 00:36:03: number one and #2 is you have a lot of 00:36:03 --> 00:36:05: program in public. 00:36:05 --> 00:36:10: In the public college Public College Arts exhibition and that 00:36:10 --> 00:36:12: kind of space, 00:36:12 --> 00:36:15: it's more than 10% of your total program, 00:36:15 --> 00:36:20: so perhaps you can elaborate a little more on that. 00:36:20 --> 00:36:24: You know the benefits, or what cost is worth the 00:36:24 --> 00:36:25: investment. 00:36:28 --> 00:36:31: Thank you for the question. 00:36:31 --> 00:36:36: So I will start by answering the first question why

that it happens all the time.

00:34:21 --> 00:34:24:

00 00 00 10 00 10	
00:36:36> 00:36:40:	we bought the parcel to our North and keep the
00:36:40> 00:36:44:	form so the parcel North is zoned in Miami 21
00:36:44> 00:36:48:	as the T 624 ozone which means that so the
00:36:48> 00:36:53:	level limit would be 24 levels so will just why
00:36:53> 00:36:58:	we're building this high level towers an from the design
00:36:58> 00:37:01:	perspective why we chose to.
00:37:01> 00:37:06:	Bought the parcels from from.
00:37:06> 00:37:10:	In that in that direction would be we were trying
00:37:10> 00:37:11:	to establish a connection,
00:37:11> 00:37:14:	especially in terms of pedestrians,
00:37:14> 00:37:16:	to connect with the Midtown.
00:37:16> 00:37:19:	As you can see, we are creating a.
00:37:19> 00:37:24:	We're creating a classroom. Boulevards something like.
00:37:24> 00:37:31:	To to attract people using our public space and various
00:37:31> 00:37:33:	activities too.
00:37:33> 00:37:37:	Have some. A time of serenity during their busy work
00:37:37> 00:37:40:	time in Midtown to onto our site.
00:37:40> 00:37:44:	So that was a part of trying to be the
00:37:44> 00:37:46:	anchor of this.
00:37:46> 00:37:50:	These neighborhoods. That we throw that we decided to
	bought
00:37:50> 00:37:52:	the parcel from the North.
00:37:52> 00:37:54:	Um?
00:37:54> 00:37:59:	As to why we were dividing the.
00:37:59> 00:38:02:	Dividing the standard building. In 2 two,
00:38:02> 00:38:05:	the primary reason is also with zoning,
00:38:05> 00:38:09:	so so we could not exceed.
00:38:09> 00:38:14:	Over 15,000 square foot.
00:38:14> 00:38:17:	Or residential towers floor plan.
00:38:17> 00:38:21:	So that is the primary reason that we have to
00:38:21> 00:38:25:	put them into two linear also with the depth we
00:38:25> 00:38:29:	don't want it to exceed 60 feet so that you
00:38:29> 00:38:34:	know we don't have some dark rooms in the architecture.
00:38:34> 00:38:39:	Which the zoning and the and the restriction on the?
00:38:39> 00:38:42:	On the floor on the on the floor area was
00:38:42> 00:38:44:	also the reason one of the reasons that we have
00:38:44> 00:38:44:	to.
00:38:47> 00:38:52:	A divides the thin buildings into more parts.
00:38:54> 00:38:56:	I don't like that answers your question.
00:38:56> 00:39:00:	And to answer about the second question about the sorry,
00:39:00> 00:39:04:	can you repeat that question again?
00:39:04> 00:39:07:	You have a lot of program in public use.

00:39:07 --> 00:39:11: The Public College Arts exhibition and Museum, 00:39:11 --> 00:39:15: so perhaps you can talk about the concept. 00:39:15 --> 00:39:19: Why do you want to invest so much in these 00:39:19 --> 00:39:24: nonprofit kind of program and what benefit that brings to 00:39:24 --> 00:39:26: your project? 00:39:26 --> 00:39:28: Thank you so, um. 00:39:28 --> 00:39:33: We think of todds. The reason that we are proposing 00:39:33 --> 00:39:38: to have a dense mixed use with retailers and restaurants 00:39:38 --> 00:39:39: in the teody. 00:39:39 --> 00:39:42: Part is to do with the people flow and we 00:39:42 --> 00:39:45: want to play to their strengths. 00:39:45 --> 00:39:49: So I'm with all those public public programs we anticipate 00:39:49 --> 00:39:53: to draw large amounts of people onto our site, 00:39:53 --> 00:39:56: which will be good to our. 00:39:56 --> 00:39:57: 2 hour. Retailers and other programs on site. 00:40:00 --> 00:40:02: 00:40:04 --> 00:40:07: Thank you. 00:40:07 --> 00:40:10: I don't see any other hands raised maneesha did you 00:40:10 --> 00:40:12: have a second question? 00:40:12 --> 00:40:15: Yes I do. Can you elaborate on your parking strategy 00:40:15 --> 00:40:19: in the development and also on this particular plan that's 00:40:19 --> 00:40:21: on the screen right now? 00:40:21 --> 00:40:24: If you could elaborate a bit on your multi modal 00:40:24 --> 00:40:27: strategy for the site to and from the site to 00:40:27 --> 00:40:29: the surrounding neighborhoods. 00:40:33 --> 00:40:37: OK, thank you so I will start with the first 00:40:37 --> 00:40:37: question. 00:40:37 --> 00:40:40: Our parking strategy. So um, 00:40:40 --> 00:40:42: as we can see on the site, 00:40:42 --> 00:40:46: quality points either one of the parking entrances so. 00:40:48 --> 00:40:51: Our principle is we. 00:40:51 --> 00:40:55: We didn't want to challenge the the thing that 00:40:55 --> 00:40:58: other Miami is more auto oriented cities. 00:40:58 --> 00:41:02: So we are providing some parking space. 00:41:02 --> 00:41:05: On in most of the buildings, 00:41:05 --> 00:41:09: so we were trying to divide the large amounts of 00:41:09 --> 00:41:14: amount for parking into inside each of the buildings and 00:41:14 --> 00:41:17: it is also due to the reason that. 00:41:19 --> 00:41:23: Some of the buildings are very deep and we cannot 00:41:23 --> 00:41:27: use all the base buildings for office or retail so. 00:41:27 --> 00:41:33: For most of the buildings with a large floor plan, 00:41:33 --> 00:41:38: the central parts are mostly used for parking and also

00:41:38 --> 00:41:43: we are trying and also on the building 11 the 00:41:43 --> 00:41:50: FX market will will be more designated parking structured parking 00:41:50 --> 00:41:54: building because it has a great location. 00:41:54 --> 00:41:58: It's it's at the crossing of 26 and. 00:41:58 --> 00:42:02: Miami Ave We anticipate a large amount of traffic flow 00:42:02 --> 00:42:05: in that place and we think that will be a 00:42:06 --> 00:42:09: good start to introduce people into our site so. 00:42:09 --> 00:42:14: Now I will go to the fitting question as to 00:42:14 --> 00:42:15: as to our. 00:42:15 --> 00:42:18: Our strategy for a multimodal transportation, 00:42:18 --> 00:42:22: Could you point either of the bus station so? 00:42:22 --> 00:42:27: Yeah, so these blue boxes are where we intend. 00:42:27 --> 00:42:29: Our bus stops to be. 00:42:29 --> 00:42:34: So based on the planning of better bus Miami. 00:42:36 --> 00:42:42: There will be pass throughs on Miami St. 00:42:42 --> 00:42:46: 2nd Ave and 29th Street so. 00:42:46 --> 00:42:52: So we combine that with the crossing of our pedestrian 00:42:52 --> 00:42:53: boulevards. 00:42:53 --> 00:42:58: As to why we choose the safest to be. 00:42:58 --> 00:43:02: Bus stops and we're creating a parking space for buses 00:43:02 --> 00:43:04: so that it doesn't get into the way of, 00:43:04 --> 00:43:08: you know the traffic flow. 00:43:08 --> 00:43:11: Ask for the Vikings and students. 00:43:11 --> 00:43:16: So right now the city bank has two. 00:43:16 --> 00:43:20: Viking dogs on our site located. 00:43:20 --> 00:43:24: Found the both ends of the ribbon access. 00:43:24 --> 00:43:29: We intend to increase the number as well as the 00:43:29 --> 00:43:33: capacity for this writing docs. 00:43:33 --> 00:43:36: And that same goes for. 00:43:36 --> 00:43:39: Both for the scooters so we. 00:43:39 --> 00:43:42: So basically we were trying to limit. 00:43:44 --> 00:43:50: Trying to strategically strategically put the bus stops the biking 00:43:50 --> 00:43:54: docs and the scooters into a 5 minute walking distance 00:43:54 --> 00:43:55: radius of our. 00:43:55 --> 00:44:01: From our train station and close to the crossing of 00:44:01 --> 00:44:04: the pedestrian access. 00:44:04 --> 00:44:08: Just quickly to compliment what you say about the parking 00:44:08 --> 00:44:08: SO. 00:44:08 --> 00:44:12: Each residential unit. 00:44:12 --> 00:44:16: Retail building with retail have its own parking space to 00:44:16 --> 00:44:17: serve their needs.

00:44:17> 00:44:21:	However, that building that we mentioned it,
00:44:21> 00:44:23:	which is in the corner of Miami Ave.
00:44:23> 00:44:28:	Those are additional parking spaces to serve.
00:44:28> 00:44:32:	But only locals, but also easy tours from outside Wynwood,
00:44:32> 00:44:36:	as we say, we foresee an increased demand for parking
00:44:36> 00:44:37:	in the next years.
00:44:37> 00:44:40:	Anne Anne. Also people who want to who need to
00:44:41> 00:44:43:	buy groceries in in the market line,
00:44:43> 00:44:46:	which is also the street level of that building.
00:44:46> 00:44:48:	We will be able to do so,
00:44:48> 00:44:51:	and we want to ease their access to this site.
00:44:51> 00:44:53:	This is the main reason why.

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