

## Video

## In Conversation with the 2020 ULI Prize Laureate, Anthony A. Williams

Date: October 13, 2020

00:00:21> 00:00:26:	I'm Jodie McLean. I'm joined today with Mayor Anthony Williams.
00:00:26> 00:00:30:	This year's recipient of the ULI Prize for Visionaries in
00:00:30> 00:00:31:	Urban Development,
00:00:31> 00:00:35:	the most prestigious in respective award in the Land Use
00:00:35> 00:00:37:	Planning and Development Community.
00:00:37> 00:00:43:	The award recognizes an individual who's made distinguished contribution to
00:00:43> 00:00:45:	community building globally.
00:00:45> 00:00:49:	Who's established visionary standards of excellence in the land use
00:00:49> 00:00:51:	and development field.
00:00:51> 00:00:56:	And his commitment to creating the highest quality built environment
00:00:56> 00:00:59:	has led to the betterment of our society.
00:00:59> 00:01:04:	Inspiring innovation and creativity. The \$100,000 prize is awarded annually
00:01:04> 00:01:06:	by ULI to encourage developers,
00:01:06> 00:01:11:	planners and community leaders to think more deeply about how
00:01:11> 00:01:15:	Urban Development affects our quality of life and helps to
00:01:15> 00:01:17:	build the spirit of community.
00:01:17> 00:01:20:	This year's recipient is Tony Williams,
00:01:20> 00:01:21:	who served as a mayor.
00:01:21> 00:01:24:	Washington DC from 1999 to 2007.
00:01:24> 00:01:28:	He is widely credited with leading the comeback of Washington
00:01:28> 00:01:33:	DC during his two terms restoring the districts finance while
00:01:33> 00:01:36:	dramatically improving city services,
00:01:36> 00:01:38:	he laid out a vision for the city,
00:01:38> 00:01:43:	which included in the ambitious goal during 100,000 new

	residents
00:01:43> 00:01:46:	to the district within a decade,
00:01:46> 00:01:49:	and led the revitalization of the urban core,
00:01:49> 00:01:54:	attracting new recreational commercial. Residential development,
00:01:54> 00:01:59:	including expansive new mixed use communities along the Potomac and
00:01:59> 00:02:00:	Anacostia Rivers,
00:02:00> 00:02:04:	reconnecting the city with his waterfront.
00:02:04> 00:02:08:	Mayor Williams is currently the CEO and executive director of
00:02:08> 00:02:10:	the Federal City Council,
00:02:10> 00:02:14:	a non for profit organization that draws upon the creative
00:02:14> 00:02:19:	and administrative talents of Washington's business and professional leaders to
00:02:19> 00:02:23:	address major issues facing the US capital city.
00:02:23> 00:02:26:	Mayor, I'm honored to be here with you more than
00:02:26> 00:02:27:	once or twice.
00:02:27> 00:02:31:	I've heard you refer to the Japanese proverb vision Without
00:02:31> 00:02:33:	Action is a Daydream.
00:02:33> 00:02:36:	Action without Vision is a nightmare.
00:02:36> 00:02:39:	I love that thing. So what is your best advice
00:02:39> 00:02:43:	right now to civic leaders and creating a vision?
00:02:43> 00:02:48:	My best advice to civic leaders trying to create a
00:02:48> 00:02:50:	vision is to.
00:02:50> 00:02:53:	Put in place that vision by listening consulting.
00:02:53> 00:02:56:	You know one of the things I like.
00:02:56> 00:03:00:	prize in the Japanese way is going out there listening
00:03:00> 00:03:01:	to best practices,
00:03:01> 00:03:05:	not reinventing the wheel. So when I became mayor I
00:03:05> 00:03:07:	went on my talk to the best mayor as I
00:03:07> 00:03:11:	talked to the best developers to get their ideas of
00:03:11> 00:03:15:	what made cities work. Number 2 hire the very best
00:03:15> 00:03:15:	people.
00:03:15> 00:03:18:	So we building the planning office,
00:03:18> 00:03:21:	rebuilding the organ organizations. Well,
00:03:21> 00:03:25:	in the processes that help you not only immerse yourself
00:03:25> 00:03:26:	in the best thinking,
00:03:26> 00:03:30:	but very importantly, and this is actually action.
00:03:30> 00:03:34:	Part of this. You're able to actually implement ideas,
00:03:34> 00:03:37:	so we had great ideas for the Anacostia waterfront.
00:03:37> 00:03:40:	But we had to put in place the organization that
00:03:40> 00:03:41:	people,
00:03:41> 00:03:45:	the process of partnerships, the frameworks to make that

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	happen.
00:03:45> 00:03:48:	You have right now during this moment in time,
00:03:48> 00:03:50:	I'm thinking about the challenges.
00:03:50> 00:03:53:	There's so many cities are facing as a result of
00:03:53> 00:03:53:	covid,
00:03:53> 00:03:56:	and I think that you have some expertise in some
00:03:56> 00:04:00:	great insights about those challenges when you became the CFO
00:04:00> 00:04:02:	of the city of DC in 1995.
00:04:02> 00:04:05:	I think my notes say the city had a deficit
00:04:05> 00:04:09:	of 722 million dollars and was taken over by the
00:04:09> 00:04:11:	Federal Control Board by 1997,
00:04:11> 00:04:15:	in large part because of your leadership in the role
00:04:15> 00:04:15:	of CFO,
00:04:15> 00:04:18:	the city was able to have a balanced budget,
00:04:18> 00:04:22:	and when you wrapped up your second term as mayor,
00:04:22> 00:04:26:	I believe you were able to celebrate ten consecutive years
00:04:26> 00:04:30:	of a balanced budget and accumulative fund balance.
00:04:30> 00:04:33:	That swung from a deficit of 518 million.
00:04:33> 00:04:37:	In the 1996 fiscal year to a surplus of nearly
00:04:37> 00:04:38:	1.6 billion in 2005,
00:04:38> 00:04:42:	I think that there are lot of mayors out there
00:04:42> 00:04:45:	who would love to look at your track record,
00:04:45> 00:04:49:	but more importantly are open to your advice what.
00:04:49> 00:04:53:	What kind of insight and advice can you give them?
00:04:53> 00:04:57:	And looking to financially rebuilt their cities?
00:04:57> 00:05:01:	Would I tell other leaders of cities both here and
00:05:01> 00:05:04:	around the world that I've talked to is?
00:05:04> 00:05:06:	If I've got a community there,
00:05:06> 00:05:10:	always investors looking to come into my community the beginning.
00:05:10> 00:05:12:	There's a line of investors right there,
00:05:12> 00:05:15:	be the beginning of the line is a pioneer investor,
00:05:15> 00:05:18:	the Pioneer Investor. All they want to know is that
00:05:18> 00:05:20:	things aren't going to get worse,
00:05:20> 00:05:23:	so you don't have to preach the world that things
00:05:23> 00:05:26:	are going to miraculously improve in three weeks.
00:05:26> 00:05:29:	You have to set the tone that we're paying our
00:05:29> 00:05:29:	bills.
00:05:29> 00:05:32:	We're meeting our responsibilities businesses in order.
00:05:32> 00:05:35:	The business of government, so to speak,
00:05:35> 00:05:38:	is in order. And people will start to invest.
00:05:38> 00:05:40:	You start improving public safety.

00:05:40> 00:05:44:	You start improving public service services and more people when
00:05:44> 00:05:47:	that line start investing and before you know it,
00:05:47> 00:05:49:	you have over 100,000 people.
00:05:49> 00:05:53:	But you have to get that blind started by establishing
00:05:53> 00:05:54:	trust,
00:05:54> 00:05:57:	confidence, good stewardship. So knowing what you know now,
00:05:57> 00:06:01:	what advice would you have given to your TV to
00:06:01> 00:06:05:	the 1995 Mayor Williams with the 1997 Mayor Williams?
00:06:05> 00:06:08:	Why I'm a always tell the story of the collapse
00:06:08> 00:06:10:	of the American city,
00:06:10> 00:06:14:	many of them after World War Two because of everything
00:06:14> 00:06:15:	from federal subsidies.
00:06:15> 00:06:18:	People wanted a bigger house,
00:06:18> 00:06:22:	racial distancing, bad management and pathology of crime in the
00:06:22> 00:06:23:	cities.
00:06:23> 00:06:26:	All these things conspired to really put cities in a
00:06:26> 00:06:27:	bad place.
00:06:27> 00:06:30:	Well, at the same time you had the decline of
00:06:30> 00:06:33:	the American city you also had in a way the
00:06:34> 00:06:36:	deindustrialization start starting.
00:06:36> 00:06:40:	Outmigration of manufacturing in the United States.
00:06:40> 00:06:42:	This really hurt American cities,
00:06:42> 00:06:46:	particularly because you no longer had the plentiful,
00:06:46> 00:06:51:	ample supply of jobs available where you could support your
00:06:51> 00:06:53:	family with very little education.
00:06:53> 00:06:57:	That's important for a city like Washington DC.
00:06:57> 00:07:01:	Because the only way you could really bring your city
00:07:01> 00:07:04:	up was to bring in new investment and with that
00:07:04> 00:07:07:	new investment you had to balance that new investment with
00:07:07> 00:07:11:	displacement. So you couldn't have.
00:07:11> 00:07:14:	The growth in the economy that we've been talking about
00:07:14> 00:07:16:	without the investment,
00:07:16> 00:07:19:	but with that investment, particularly with new residents,
00:07:19> 00:07:22:	new businesses, there was displacement.
00:07:22> 00:07:23:	We tried to dampen it.
00:07:23> 00:07:25:	We try to control it.
00:07:25> 00:07:26:	We tried to restrain it,
00:07:26> 00:07:29:	but there was displacement. So if I had to talk
00:07:29> 00:07:31:	to myself 2530 years ago,
00:07:31> 00:07:34:	I would say spend much more attention to.

00:07:34> 00:07:38:	As you do, these re generations of neighborhoods of waterfront.
00:07:38> 00:07:42:	The downtown cost effective sustainable ways to try to make
00:07:42> 00:07:46:	these as much as possible mixed income communities.
00:07:46> 00:07:50:	We worked mightily to do it probably could have done
00:07:50> 00:07:50:	more.
00:07:50> 00:07:53:	What role do we need to think about?
00:07:53> 00:07:57:	Was racial equality playing in a healthy community?
00:07:57> 00:07:59:	When we think about planning in our cities,
00:07:59> 00:08:02:	the concentration of poverty itself is a problem.
00:08:02> 00:08:06:	You're treating public safety issues in this concentrated poverty area
00:08:06> 00:08:09:	differently because of poverty and race in URLs.
00:08:09> 00:08:11:	You are elsewhere in the city,
00:08:11> 00:08:15:	but I think it's also a problem because with concentration
00:08:15> 00:08:16:	of poverty.
00:08:16> 00:08:19:	Oh, younger children don't have role models.
00:08:19> 00:08:22:	Families don't have support systems at all of us rely
00:08:22> 00:08:24:	on in our neighborhoods,
00:08:24> 00:08:27:	so there are a number of things that government can
00:08:27> 00:08:27:	do,
00:08:27> 00:08:30:	but I think we have to start talking about what
00:08:30> 00:08:33:	people can do at businesses can do one because we
00:08:33> 00:08:36:	don't have an infinite amount of money and two because
00:08:36> 00:08:39:	people have to have businesses have to play a greater
00:08:40> 00:08:40:	role.
00:08:40> 00:08:43:	You and I've had conversations about.
00:08:43> 00:08:47:	The importance of predictability. But you've also said public trust
00:08:47> 00:08:51:	and accountability are at the core of any successful city.
00:08:51> 00:08:55:	Nationally, we seem to have a major trust issue with
00:08:55> 00:08:58:	our police departments in our public safety.
00:08:58> 00:09:02:	What advice you have for civic leaders relates to police
00:09:02> 00:09:03:	reform.
00:09:03> 00:09:06:	Where do we start? How do we accomplish that?
00:09:06> 00:09:10:	Which seems to be an absolute priority to the stability
00:09:10> 00:09:12:	of our cities in our communities?
00:09:12> 00:09:15:	Cities good into what budget bind?
00:09:15> 00:09:19:	No, they're short of cash negotiating with unions.
00:09:19> 00:09:23:	You started making promises in terms of Labor agreements.
00:09:23> 00:09:26:	Arbitration is one. You start making promises in terms of
00:09:27> 00:09:28:	pensions is another well.

00:09:28> 00:09:30:	These all come back to roost.
00:09:30> 00:09:34:	Pension certainly come to roost because a big burden on
00:09:34> 00:09:35:	many cities.
00:09:35> 00:09:38:	Now is your pension exposure and liability,
00:09:38> 00:09:42:	but this negotiation terms of police unions is another problem
00:09:42> 00:09:42:	most.
00:09:42> 00:09:47:	The overwhelming majority of police men and women are fantastic.
00:09:47> 00:09:50:	People that are out there doing a fantastic job but
00:09:50> 00:09:52:	there are bad apples in every bushel.
00:09:52> 00:09:55:	Write an because of many arbitration agreements,
00:09:55> 00:09:59:	police Chiefs, an officials in various cities and counties can't
00:09:59> 00:10:01:	get rid of the bad apples,
00:10:01> 00:10:04:	and I think these arbitration rules and some of these
00:10:04> 00:10:07:	protocols have to be changed to get around it.
00:10:07> 00:10:11:	I think the second thing is it's not about defunding.
00:10:11> 00:10:14:	The police is about thinking about new ways.
00:10:14> 00:10:16:	Or to approach public safety,
00:10:16> 00:10:18:	the police have their role,
00:10:18> 00:10:23:	mental health, social services professionals have their role and part
00:10:23> 00:10:26:	of that is going to be rebuilding not just more
00:10:26> 00:10:26:	funding,
00:10:26> 00:10:30:	but we building in a modern way using modern approaches.
00:10:30> 00:10:32:	A lot of our human service,
00:10:32> 00:10:34:	social service or delivery systems,
00:10:34> 00:10:37:	and I've often heard you referred to as one of
00:10:37> 00:10:41:	the best and most successful mayors in US history.
00:10:41> 00:10:44:	But there are some that were point to the gentrification
00:10:44> 00:10:45:	of DC.
00:10:45> 00:10:48:	And say, perhaps vision left some people out.
00:10:48> 00:10:53:	What are your thoughts about gentrification versus development?
00:10:53> 00:10:56:	I know this is something we deal with.
00:10:56> 00:10:59:	We talk about all the time at Edens is how
00:10:59> 00:11:01:	do we really continue development.
00:11:01> 00:11:04:	But yet we do it in a very thoughtful way,
00:11:04> 00:11:09:	so it's gentrification, inevitable? When you're looking to run a
00:11:09> 00:11:11:	city like Washington DC,
00:11:11> 00:11:16:	you have two ways of bringing economic development and prosperity.
00:11:16> 00:11:17:	One is kind of intrinsic,
00:11:17> 00:11:20:	an organic and you're growing.

00:11:20> 00:11:24:	You know your workforce, you education of your workforce are
00:11:24> 00:11:27:	able to get better jobs in other ways to bring
00:11:27> 00:11:30:	people and businesses in to make new investments.
00:11:30> 00:11:33:	And there is there is some displacement from that.
00:11:33> 00:11:36:	I think some amount of it is inevitable,
00:11:36> 00:11:39:	but a lot of it can be avoided and should
00:11:39> 00:11:40:	be avoided.
00:11:40> 00:11:42:	lt. I will say, you know,
00:11:42> 00:11:44:	when I started out we were we had a high
00:11:44> 00:11:46:	level of inequality.
00:11:46> 00:11:49:	The difference has been. A huge amount of investment that's
00:11:50> 00:11:52:	not gone into tax cuts for the rich Willie in
00:11:53> 00:11:53:	Washington DC.
00:11:53> 00:11:56:	It's gone into harvesting that Sir.
00:11:56> 00:11:59:	Plus from that economic growth and completely re modernizing our
00:12:00> 00:12:00:	school system,
00:12:00> 00:12:03:	building new schools, improving our school system,
00:12:03> 00:12:07:	getting every one of these human service agencies out of
00:12:07> 00:12:10:	receivership because we were properly funding them.
00:12:10> 00:12:13:	One of the things we're doing at the Federal City
00:12:13> 00:12:16:	console to learn some of these lessons in terms of
00:12:16> 00:12:17:	displacement is,
00:12:17> 00:12:20:	you know, working with the private sector.
00:12:20> 00:12:22:	Companies like yours, you know,
00:12:22> 00:12:25:	companies you know all over the DMV to create the
00:12:25> 00:12:29:	Washington Housing Initiative where we're going out ahead of the
00:12:29> 00:12:34:	real estate curve and making investments that improve affordability before
00:12:34> 00:12:37:	the cost of affordable housing really is prohibitive.
00:12:37> 00:12:39:	With the wisdom of experience.
00:12:39> 00:12:42:	Anything you wish you had done differently,
00:12:42> 00:12:45:	I was invited to go on a lot of trade
00:12:45> 00:12:46:	missions overseas.
00:12:46> 00:12:49:	I think it actually helped the city of your improving
00:12:49> 00:12:50:	the fundamentals.
00:12:50> 00:12:54:	And you're telling everyone you're improving the fundamentals.
00:12:54> 00:12:57:	I think that help improve Washington DC as a business
00:12:57> 00:13:00:	investment center real estate center in the world.
00:13:00> 00:13:01:	I definitely think it did.

00:13:01> 00:13:04:	That said, after a couple of trips I would have
00:13:04> 00:13:06:	delegated that to someone and I would have set up
00:13:06> 00:13:08:	a special office in Southeast.
00:13:08> 00:13:10:	I had a nice problem when I was married.
00:13:10> 00:13:13:	The complaints were it was kind of like well,
00:13:13> 00:13:14:	you cleaned up the living room.
00:13:14> 00:13:17:	You cleaned up the kitchen and you didn't get to
00:13:17> 00:13:18:	my room yet.
00:13:18> 00:13:21:	That's a nice problem to have people feel.
00:13:21> 00:13:23:	You know you haven't served me.
00:13:23> 00:13:25:	You haven't come to me and I needed to show
00:13:25> 00:13:28:	that attention I think would have helped build more harmony
00:13:28> 00:13:30:	that we need right now in the city.
00:13:30> 00:13:32:	You don't give do overs in life,
00:13:32> 00:13:33:	but that's a do over.
00:13:33> 00:13:35:	I would have done. You know,
00:13:35> 00:13:38:	the thing I I really respect is how you've stayed
00:13:38> 00:13:41:	involved with the city and you haven't moved on or
00:13:41> 00:13:41:	beyond us.
00:13:41> 00:13:45:	And I think your role of Federal City Council gives
00:13:45> 00:13:48:	you an opportunity to have huge influence,
00:13:48> 00:13:50:	both civic and in the business community.
00:13:50> 00:13:53:	How did you think about taking on this role?
00:13:53> 00:13:55:	What made you take it on?
00:13:55> 00:13:57:	And as you look forward,
00:13:57> 00:14:00:	what do you hope to accomplish in this role?
00:14:00> 00:14:03:	I certainly wouldn't have gotten this award.
00:14:03> 00:14:07:	If we hadn't had continuity of good government since my
00:14:07> 00:14:08:	time in Washington DC,
00:14:08> 00:14:11:	Mayor Fenty, Mayor Gray, now Mayor Bowser,
00:14:11> 00:14:14:	I think, is doing a remarkable job with this covid
00:14:14> 00:14:15:	challenge.
00:14:15> 00:14:18:	One of the primary impulses behind this continuity has been
00:14:18> 00:14:20:	the Federal City Council.
00:14:20> 00:14:23:	The things that I thought I found becoming about it
00:14:23> 00:14:27:	were one the gram families involvement they there are tremendous
00:14:27> 00:14:29:	force for good in the city.
00:14:29> 00:14:33:	One of the greatest parts of being mayor was getting
00:14:33> 00:14:33:	to know.
00:14:33> 00:14:36:	Catherine Grams and the other thing that I find really
00:14:36> 00:14:38:	becoming about the Fertile City Council with.

00:14:38> 00:14:41:	It really isn't this big giant organization.
00:14:41> 00:14:45:	It's really, you know, were four or five people who
00:14:45> 00:14:49:	work with and through our trustees an relationships to tackle
00:14:49> 00:14:50:	big problems,
00:14:50> 00:14:53:	spin off a solution, tackle another problem,
00:14:53> 00:14:57:	spin off a solution. the DC Policy center tax provision
00:14:57> 00:15:00:	the Washington Housing Initiative.
00:15:00> 00:15:05:	Police Foundation the Economic club one after another after another.
00:15:05> 00:15:08:	So we we always stay lean and hungry and mean.
00:15:08> 00:15:10:	But we have a big impact.
00:15:10> 00:15:12:	l mean, most recently you know we were.
00:15:12> 00:15:16:	We really led the effort to refund the Metro the
00:15:16> 00:15:19:	same little organization created the Metro.
00:15:19> 00:15:22:	So it's a great organization to be be affiliated with
00:15:22> 00:15:25:	and to lead and to be able to build a
00:15:25> 00:15:27:	great team that I think I have.
00:15:27> 00:15:30:	Yeah, in closing what I would say is there is.
00:15:30> 00:15:34:	Never been a moment in time where this country has
00:15:34> 00:15:37:	needed strong mayoral leadership.
00:15:37> 00:15:39:	So as you think forward,
00:15:39> 00:15:44:	you think about coming out of the carnage of Covid
00:15:44> 00:15:46:	What are the what is the 1 two or three
00:15:46> 00:15:50:	real true pearls of wisdom that you want to share
00:15:50> 00:15:52:	with our mayors in America?
00:15:52> 00:15:55:	You know when you were little when you wanted to
00:15:55> 00:15:56:	ride a bike,
00:15:56> 00:15:59:	you had to take a risk and pick up some
00:15:59> 00:16:01:	speed in order ride a bike without.
00:16:01> 00:16:04:	You know, training wheels if you want to ski down
00:16:04> 00:16:05:	the Hill,
00:16:05> 00:16:08:	you gotta pick up some speed or you're never going
00:16:08> 00:16:09:	to really ski.
00:16:09> 00:16:11:	I say to politicians you know,
00:16:11> 00:16:12:	why are you in office?
00:16:12> 00:16:14:	You in office to make a difference?
00:16:14> 00:16:17:	Chakeres, I say that because right now we really need
00:16:17> 00:16:20:	our leaders to take a stand and to make some
00:16:20> 00:16:21:	priority.
00:16:21> 00:16:24:	So when you're I think one of the things that
00:16:24> 00:16:28:	served us well in Washington DC through trials and tribulations
00:16:28> 00:16:30:	as we made some real priorities.

00:16:30> 00:16:33:	The people are smarter than you think they are.
00:16:33> 00:16:35:	They really are 80% of the time.
00:16:35> 00:16:38:	As mayor, you're the maitre-d'.
00:16:38> 00:16:40:	If you want steak, you got steak.
00:16:40> 00:16:42:	You wanted medium. Well you got it medium.
00:16:42> 00:16:45:	Well I mean I like medium well but you're the
00:16:45> 00:16:46:	customer whatever you want.
00:16:46> 00:16:48:	You want a table by the window.
00:16:48> 00:16:49:	You got it. But 20%
00:16:49> 00:16:51:	of the time as mayor,
00:16:51> 00:16:54:	you have to leave. Now you're able to lead that
00:16:54> 00:16:54:	20%
00:16:54> 00:16:57:	of the time and make some tough decisions.
00:16:57> 00:16:59:	If you do everything people want that 80%
00:16:59> 00:17:01:	of the time, don't take that for.
00:17:01> 00:17:03:	Granted, I would. I would say to people.
00:17:03> 00:17:05:	And last but not least.
00:17:05> 00:17:08:	I wouldn't say key functions in your city and I
00:17:08> 00:17:11:	would say finance is a function like that.
00:17:11> 00:17:13:	Planning is a function like that.
00:17:13> 00:17:16:	Business Regulation is a function like that.
00:17:16> 00:17:19:	You really should as your legacy in your city.
00:17:19> 00:17:24:	Try to depoliticize these functions so that they have predictability.
00:17:24> 00:17:28:	So that people can make investments around where your community
00:17:28> 00:17:28:	is going.
00:17:28> 00:17:30:	I think those three things.
00:17:30> 00:17:32:	So here are you in good stead.
00:17:32> 00:17:35:	They help me. This is the most prestigious,
00:17:35> 00:17:39:	respected award in land use planning and development.
00:17:39> 00:17:42:	What does it mean to you to be awarded to
00:17:42> 00:17:47:	recognize for the ULI prize for visionaries and over in
00:17:47> 00:17:48:	development?
00:17:48> 00:17:50:	It means a lot because a lot of the business
00:17:50> 00:17:52:	leaders in you'll I you know,
00:17:52> 00:17:55:	our friends of mine who I know and respect,
00:17:55> 00:17:57:	and you know when I found that I got the
00:17:57> 00:17:59:	award and I look back at a number of the
00:17:59> 00:18:00:	award.
00:18:00> 00:18:03:	Easier. Actually people that I went and talked to as
00:18:03> 00:18:05:	I got into office to learn best practices.

You know, talk to Al Ratner,
talked to and got to know Richie daily.
Talk to and got to know a mayor Riley down
and you know Charleston SC?
I mean these were all people who were mentors to
me and to get the same award I mean.
Oh great, well thank you Mayor.
Thank you for your time.
Thank you for the energy in the passion that you
continue to bring not only to our city here in
Washington DC,
But really throughout this country.
I am so happy and joyful and grateful to be
able to share with everybody the new recipient.
This year's recipient of the ULI Prize for Visionaries and
Urban Development.
Mayor Tony Williams thank you appreciate it.

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