

Video

Moline, IL: A Virtual Advisory Services Panel

Date: April 21, 2021

00:00:05> 00:00:10:	Well, good morning everyone. My name is Rick Dishnica.
00:00:10> 00:00:15:	I'm a residential developer in the San Francisco Bay Area
00:00:15> 00:00:18:	and I'm coming to you as the chair of this
00:00:18> 00:00:19:	panel,
00:00:19> 00:00:22:	and I must tell you that as a born and
00:00:22> 00:00:24:	raised Midwesterner,
00:00:24> 00:00:28:	I understand a lot about the circumstance that you're in
00:00:29> 00:00:30:	my hometown of Canton,
00:00:30> 00:00:32:	OH.
00:00:32> 00:00:35:	IS has been severely impacted in the same way,
00:00:35> 00:00:39:	so next slide please.
00:00:39> 00:00:42:	I would like to tell you a little bit about
00:00:42> 00:00:43:	the Urban Land Institute.
00:00:43> 00:00:47:	We, as an organization of over 40,045 thousand members in
00:00:47> 00:00:48:	private,
00:00:48> 00:00:52:	enterprise and public service. The strength of our organization is
00:00:52> 00:00:57:	the fact that it's a multidisciplinary membership driven organization.
00:00:57> 00:00:59:	The mission that we have is the shape,
00:00:59> 00:01:03:	the future of the built environment for transformative impact in
00:01:04> 00:01:05:	communities worldwide.
00:01:05> 00:01:07:	And as you can see on the list,
00:01:07> 00:01:09:	we do a lot of different things.
00:01:09> 00:01:13:	Including research, we try to focus on best practices.
00:01:13> 00:01:16:	We publish materials. We organize meetings,
00:01:16> 00:01:19:	but more importantly, we do advisory panels.
00:01:19> 00:01:23:	Next slide, please.
00:01:23> 00:01:25:	This is a program that started in 1947,

00:01:25> 00:01:29:	realizing that the urban land issue was created in the
00:01:29> 00:01:30:	1930s,
00:01:30> 00:01:33:	they felt at the time that this was a program
00:01:33> 00:01:34:	that could be very,
00:01:34> 00:01:36:	very beneficial, and we've now,
00:01:36> 00:01:39:	as you can see, have done over 700 communities to
00:01:39> 00:01:44:	find independent strategic and practical solutions for the most challenging
00:01:44> 00:01:45:	land use issues.
00:01:45> 00:01:47:	Next slide, please.
00:01:49> 00:01:53:	And I would like to thank our sponsors Renew Moline
00:01:53> 00:01:56:	is the primary sponsor who brought us together and the
00:01:56> 00:02:00:	other participants are John Deere City of Moline.
00:02:00> 00:02:03:	An Metrolink next slide please.
00:02:03> 00:02:07:	These are all the people we talked to and this
00:02:07> 00:02:10:	is called our stakeholder interview process.
00:02:10> 00:02:13:	It's an essential part of this exercise.
00:02:13> 00:02:18:	We now listen to the community and get their perspectives
00:02:18> 00:02:18:	very,
00:02:18> 00:02:23:	very helpful in trying to understand and get into the
00:02:23> 00:02:26:	granular detail of the dynamics of any community.
00:02:26> 00:02:30:	I'd particularly like to shout out Alex Elias,
00:02:30> 00:02:33:	who provided a superb and comprehensive.
00:02:33> 00:02:37:	Briefing book which was essential in enabling us to do
00:02:37> 00:02:38:	our job.
00:02:38> 00:02:42:	Next slide please. So here the panelists.
00:02:42> 00:02:44:	I'm going to tell you what they are gonna do.
00:02:44> 00:02:46:	You can see who they are,
00:02:46> 00:02:49:	but we're going to start out with Mike Byrne who's
00:02:49> 00:02:51:	going to talk about the market.
00:02:51> 00:02:54:	We're going to give you some vision and big ideas
00:02:54> 00:02:56:	from Tom Murphy and Ann Taylor.
00:02:56> 00:03:00:	The development program will be handled by Betty Massey and
00:03:00> 00:03:00:	myself.
00:03:00> 00:03:03:	And then we're going to have Dan Anderton talk about
00:03:04> 00:03:06:	design and planning and implementation.
00:03:06> 00:03:10:	An organization will be handled by Rick Rinehart and Nancy
00:03:10> 00:03:11:	Whitworth.
00:03:11> 00:03:14:	And then finally, we'll bring Tom Murphy back to give
00:03:14> 00:03:16:	a cold action next slide.
00:03:18> 00:03:21:	So these were the questions that we were asked to
00:03:21> 00:03:22:	focus on.

00:03:22> 00:03:25:	How does Renew Moline in the city of Moline partner
00:03:25> 00:03:30:	with private property owners and organizations to maximize development potential
00:03:30> 00:03:33:	in creating new centers of activity?
00:03:33> 00:03:37:	How can we create one downtown environment in spite of
00:03:37> 00:03:40:	the significant impact of the new bridge?
00:03:40> 00:03:44:	How do we create an environment that is stable and
00:03:44> 00:03:48:	predictable that encourages creativity and innovation?
00:03:48> 00:03:50:	In new development.
00:03:50> 00:03:52:	Now I'd like to turn this over to Mike Byrne,
00:03:52> 00:03:53:	who will talk about the market.
00:03:57> 00:04:02:	Thank you, Rick. Good morning everyone.
00:04:02> 00:04:08:	Obviously Covid's Delta a body blow to central business districts
00:04:08> 00:04:10:	across the country.
00:04:10> 00:04:14:	I all all languages can be expected to rebound the
00:04:14> 00:04:20:	extent and paste that recovery remains somewhat uncertain.
00:04:20> 00:04:24:	With office downtown Moline.
00:04:24> 00:04:29:	Benefits from. Host of committed large employers in and around
00:04:29> 00:04:31:	in around the core,
00:04:31> 00:04:35:	but multi tenant Office space is affectively planning game of
00:04:36> 00:04:37:	musical chairs right now.
00:04:37> 00:04:41:	Hotel is well positioned for recovery in downtown Moline,
00:04:41> 00:04:45:	but the market overall in the Quad Cities might be
00:04:45> 00:04:47:	approaching saturation.
00:04:47> 00:04:51:	There's probably the most runway for multi family residential but
00:04:51> 00:04:55:	there is a need for somewhat lower price points to
00:04:55> 00:04:57:	learn recent college grads.
00:04:57> 00:05:00:	And catch up to downtown Davenport in that regard.
00:05:00> 00:05:03:	And then there's retail, which I'm going to focus on
00:05:03> 00:05:07:	not only because it's my specialty as a consultant,
00:05:07> 00:05:08:	my passion, and my obsession.
00:05:08> 00:05:12:	But also because it sets the stage for everything else
00:05:12> 00:05:14:	in the downtown setting.
00:05:14> 00:05:17:	First retail is often is is what is often the
00:05:17> 00:05:20:	only use that newcomers to a place,
00:05:20> 00:05:23:	whether they be visitors or investors.
00:05:23> 00:05:26:	The only use that they can see an even assess
00:05:26> 00:05:28:	with their own eyes,
00:05:28> 00:05:32:	they don't know what's necessarily going on upstairs.
00:05:32> 00:05:37:	In mixed use buildings, or they certainly don't know what's

00:05:37> 00:05:39:	going on even on the ground level.
00:05:39> 00:05:43:	In buildings without an active ground floor frontage,
00:05:43> 00:05:46:	but they do see the retail.
00:05:46> 00:05:48:	And for better for worse state,
00:05:48> 00:05:51:	they use what they see and draw conclusions about a
00:05:51> 00:05:52:	place,
00:05:52> 00:05:56:	even if subconsciously retail then becomes critical to establishing and
00:05:56> 00:05:58:	reinforcing the brand.
00:05:58> 00:06:02:	Downtown Moline attracting young talent as well as driving the
00:06:02> 00:06:02:	lease up,
00:06:02> 00:06:06:	oven proof and premiums for other property types.
00:06:06> 00:06:09:	Consider, for example, the impact of seeing West Elm in
00:06:09> 00:06:12:	Des Moines East Village as a visitor,
00:06:12> 00:06:14:	potential investor or perspective tenant.
00:06:14> 00:06:17:	It tells a story. It provides A-frame of reference.
00:06:17> 00:06:24:	So what's happening there? That's what retail can do next
00:06:24> 00:06:25:	slide.
00:06:25> 00:06:28:	Now let me just define retail here as including food
00:06:28> 00:06:29:	and beverage,
00:06:29> 00:06:33:	including entertainment, including personal services.
00:06:33> 00:06:36:	Anything that's consumer facing.
00:06:36> 00:06:40:	You know, and even with continuation of residential growth in
00:06:41> 00:06:42:	downtown Moline,
00:06:42> 00:06:44:	even with recovery of other drivers,
00:06:44> 00:06:47:	the in place consumer demand will be insufficient.
00:06:47> 00:06:51:	Ultimately, to support the full retail footprint of the Central
00:06:51> 00:06:53:	Business District,
00:06:53> 00:06:57:	which implies a need to better understand how downtown can
00:06:57> 00:07:00:	position itself within the broader competitive ecology.
00:07:00> 00:07:05:	Downtowns tend to attract interest from a specific subset of
00:07:05> 00:07:07:	consumers and perspective tenants.
00:07:07> 00:07:10:	For that reason, there cheap retail competitors are not the
00:07:10> 00:07:13:	obvious ones like South Park Mall or John Deere Rd,
00:07:13> 00:07:15:	but rather the regions other downtowns.
00:07:15> 00:07:19:	Davenport East Moline, Bettendorf, and even Rock Island.
00:07:19> 00:07:23:	Downtown Moline can, however, leverage a number of key advantages.
00:07:23> 00:07:24:	Visa vie these other downtowns,
00:07:24> 00:07:27:	including anchoring presence of TaxSlayer Center,
00:07:27> 00:07:29:	the region's Premier entertainment venue,

00:07:29> 00:07:32:	the access to and from the I74 Freeway,
00:07:32> 00:07:33:	as well as existing retail.
00:07:33> 00:07:38:	Conan Co tenancy, especially the food and beverage next slide.
00:07:38> 00:07:40:	So where do we see opportunities?
00:07:40> 00:07:44:	Well, there are opportunities for additional food and beverage,
00:07:44> 00:07:48:	especially with the TaxSlayer Center anchor as well as the
00:07:48> 00:07:48:	meeting trade.
00:07:48> 00:07:51:	Once those recover and potential exist,
00:07:51> 00:07:54:	in particular in riverfront locations which are few and far
00:07:54> 00:07:58:	between in the Quad Cities downtown can also broaden its
00:07:58> 00:08:02:	recreational and entertainment offerings beyond traditional bars and live music
00:08:02> 00:08:06:	venues. Small scale examples might include an additional coffeehouse,
00:08:06> 00:08:08:	a barcade, a gaming lounge.
00:08:08> 00:08:10:	And a paint and Sip Studio along the lines of
00:08:10> 00:08:13:	DIY craft studio but with alcohol also as part of
00:08:13> 00:08:15:	its pavilion attraction.
00:08:15> 00:08:18:	John Deere might add a dedicated area with an interactive
00:08:18> 00:08:20:	component for young children.
00:08:20> 00:08:23:	Specialty retail represents a greater challenge for downtown,
00:08:23> 00:08:25:	but don't believe the hype.
00:08:25> 00:08:29:	Perhaps counterintuitively, the argument for brick and mortar is actually
00:08:29> 00:08:30:	strengthened over the last year,
00:08:30> 00:08:33:	and the collection of boutiques here could we believe the
00:08:33> 00:08:36:	expanded upon so as to cater to both the visitor
00:08:36> 00:08:39:	contingent as well as an underserved subset of regional shoppers.
00:08:39> 00:08:43:	Finally, while the population densities might not support a traditional
00:08:43> 00:08:44:	supermarket right now,
00:08:44> 00:08:47:	certain smaller hybrid formats and operators might be in your
00:08:47> 00:08:48:	term possibility.
00:08:48> 00:08:50:	Next slide.
00:08:50> 00:08:52:	So where to find these prospects?
00:08:52> 00:08:55:	Well, the most promising or what I call the regional
00:08:55> 00:08:58:	and local chainlet smaller operators that are not ubiquitous and
00:08:58> 00:09:00:	that have some local flavor,
00:09:00> 00:09:03:	but that can still offer a track record to reassure
00:09:03> 00:09:07:	landlords like Johnny's Italian or beer Steuben Urban

	Farmhouse.	
00:09:07> 00:09:10:	They might be sourced from other successful downtowns like	
00:09:10> 00:09:14:	Leclerc, Galina, or even Demoine. Another pool of possibilities,	
00:09:10> 00:09:14.	• •	
00:09:17> 00:09:17:	or the aspiring champions from across the regions that have	
00:09:17> 00:09:19:	been successful with the first location and want to expand	
00:09:20> 00:09:21:	was second,	
00:09:20> 00:09:21:	and finally the step up.	
00.09.21> 00.09.24.	Entrepreneurs that have cut their teeth in incubator platforms like	
00:09:24> 00:09:26:	the Mercado in the market,	
00:09:26> 00:09:28:	but who are now looking for permanent spaces.	
00:09:28> 00:09:31:	Next slide. A critical piece to all of this is	
00:09:31> 00:09:32:	clustering.	
00:09:32> 00:09:35:	We, as consumers, prefer to spend our money where we	
00:09:35> 00:09:37:	can find many choices in one place.	
00:09:37> 00:09:39:	This holds for boutique shopping,	
00:09:39> 00:09:41:	for food and beverage, especially retailers,	
00:09:41> 00:09:43:	Meanwhile, tend to travel in packs.	
00:09:43> 00:09:46:	They do much better in close proximity to one another,	
00:09:46> 00:09:49:	even in close proximity to their direct competitors.	
00:09:49> 00:09:53:	That's why malls and shopping centers have been so successful	
00:09:53> 00:09:55:	over the years and only grown larger over time.	
00:09:55> 00:09:58:	You see this in downtown Moline if you look at	
00:09:58> 00:10:01:	the map where businesses have clustered on particular blocks along	
00:10:01> 00:10:04:	5th Ave and on River Dr West of the Arsenal	
00:10:04> 00:10:09:	Bridge. Now, even having two poorly contained poorly connected clusters	
00:10:09> 00:10:12:	as exists in downtown Moline is a bit worrisome,	
00:10:12> 00:10:15:	but you will need to hold the line on creating	
00:10:15> 00:10:18:	from scratch a third center of gravity for retail in	
00:10:18> 00:10:19:	or around downtown.	
00:10:19> 00:10:23:	Instead, you should be doubling down on those two existing	
00:10:23> 00:10:27:	clusters and looking to extend spatially from there and think	
00:10:27> 00:10:31:	in terms of other complementary uses elsewhere.	
00:10:31> 00:10:34:	Next slide. Now, there are some contingencies to all of	
00:10:34> 00:10:35:	this.	
00:10:35> 00:10:38:	One will property owners be both willing and able to	
00:10:38> 00:10:39:	offer the kinds of rents,	
00:10:39> 00:10:43:	build out allowances and leasing structures that interested tenants will	

00:10:43> 00:10:46:	need to survive and thrive in the submarket an overtime
00:10:46> 00:10:46:	two?
00:10:46> 00:10:49:	Will there be a nonprofit partner that can support landlords
00:10:49> 00:10:53:	and brokers with a more proactive approach to finding and
00:10:53> 00:10:55:	vetting prospects from other markets?
00:10:55> 00:10:58:	And with new collateral materials that make the case of
00:10:58> 00:11:00:	those prospects for downtown Moline,
00:11:00> 00:11:02:	three will the public and nonprofit sector.
00:11:02> 00:11:06:	Partner in the development of a more robust infrastructure for
00:11:06> 00:11:09:	step up entrepreneurs so that they can graduate from incubator
00:11:09> 00:11:13:	platforms to permit storefronts and four with the experimentation of
00:11:13> 00:11:16:	the covid era be leveraged into a broader reimagining of
00:11:16> 00:11:19:	public space and retail's place in it.
00:11:19> 00:11:21:	One example is on the core blocks of 5th Ave,
00:11:21> 00:11:24:	especially since it will now stop at the new bridge
00:11:24> 00:11:27:	and since 4th and six will remain a one way
00:11:27> 00:11:27:	couplet,
00:11:27> 00:11:30:	might there be a possibility of closing it on weekend
00:11:30> 00:11:34:	evenings and extending the vibe and vitality of the Mercado?
00:11:34> 00:11:37:	Further East. Now obviously there is a question of who's
00:11:37> 00:11:38:	gonna do all this.
00:11:38> 00:11:41:	My colleagues Rick Rinehart and answer with more will be
00:11:41> 00:11:42:	speaking about this later,
00:11:42> 00:11:45:	but for now, hopefully some of these retail specific ideas
00:11:45> 00:11:46:	have whet your appetite.
00:11:46> 00:11:48:	And now for some even bigger ones.
00:11:48> 00:11:50:	I'm going to hand it off to my colleague Ann
00:11:51> 00:11:51:	Taylor.
00:11:58> 00:11:59:	Good morning.
00:12:01> 00:12:06:	I'm Ann Taylor and I've spent about 30 years helping
00:12:06> 00:12:08:	real estate developers,
00:12:08> 00:12:12:	people who build cities, develop brands,
00:12:12> 00:12:18:	communicate and engage audiences, and one of the things that
00:12:18> 00:12:22:	I will tell you that's very critical to success.
00:12:22> 00:12:25:	Is to understand what is a vision,
00:12:25> 00:12:30:	what is a big idea that will help energize and
00:12:30> 00:12:36:	engage people to come alongside you and help you make
00:12:36> 00:12:37:	it true?
00:12:37> 00:12:39:	To think about what is your purpose,
00:12:39> 00:12:42:	what are your guiding principles?

00:12:42> 00:12:45:	That's what we will be focusing on.
00:12:45> 00:12:49:	And we really want to begin with what's true about
00:12:49> 00:12:50:	Moline.
00:12:50> 00:12:54:	Think about it. Moline today has inherited a great legacy
00:12:54> 00:12:55:	from the 1880s,
00:12:55> 00:12:59:	when the riches of the Mississippi River,
00:12:59> 00:13:04:	the Forest Natural Resources and Agriculture created opportunity and wealth,
00:13:04> 00:13:10:	and on this foundation, then Moline became a great manufacturing
00:13:10> 00:13:11:	powerhouse.
00:13:11> 00:13:14:	You had the innovation, the machines,
00:13:14> 00:13:16:	the know how that fed our country,
00:13:16> 00:13:19:	and one great wars and all of that was made
00:13:19> 00:13:21:	right here by hard working,
00:13:21> 00:13:26:	humble Midwesterners. Now you don't need us from the Urban
00:13:26> 00:13:29:	Land Institute to tell you that the world has turned
00:13:29> 00:13:30:	upside down.
00:13:30> 00:13:34:	This was happening before the devastating pandemic,
00:13:34> 00:13:39:	and really, the shattering upheaval that's happened over the past
00:13:39> 00:13:39:	year,
00:13:39> 00:13:43:	the brightest and most heavily recruited young people,
00:13:43> 00:13:48:	those famous millennials. Who are my children and jenn's ears
00:13:49> 00:13:53:	had migrated to hip coastal cities and good solid small
00:13:53> 00:13:57:	towns were finding it hard to hang on to talent,
00:13:57> 00:14:02:	to attract tourism and to lure corporate relocation.
00:14:02> 00:14:05:	What used to attract investment workers,
00:14:05> 00:14:10:	residents and create jobs wasn't working anymore.
00:14:10> 00:14:15:	However, during the pandemic, even as we begin to reawakening
00:14:15> 00:14:18:	an re emerge from our isolation,
00:14:18> 00:14:22:	small towns have had a stronger appeal and living on
00:14:22> 00:14:27:	the coast has become cost prohibitive or the quality of
00:14:27> 00:14:29:	life has been found lacking.
00:14:29> 00:14:33:	And what we saw with many of the people that
00:14:33> 00:14:38:	we interviewed his stakeholders is these are boomerang professionals.
00:14:38> 00:14:42:	There people who grew up in the Quad Cities.
00:14:42> 00:14:46:	They launched out into the world and now they've come
00:14:46> 00:14:50:	back to raise families and pursue their careers.
00:14:50> 00:14:54:	They have rediscovered the value of Moline.

00:14:54> 00:14:56:	What did they learned that?
00:14:56> 00:15:01:	We need to tell others and make more widely known
00:15:01> 00:15:03:	about Moline.
00:15:03> 00:15:06:	Now generally people fear and resist change.
00:15:06> 00:15:11:	Some of us really do not enjoy the conflict and
00:15:11> 00:15:12:	the friction.
00:15:12> 00:15:18:	That's inevitable when something new comes into collision with the
00:15:18> 00:15:19:	status quo.
00:15:19> 00:15:22:	But we all know that is living,
00:15:22> 00:15:26:	breathing things as we and cities are.
00:15:26> 00:15:31:	That means change and all healthy living things grow,
00:15:31> 00:15:35:	and if we're not changing and we're not growing.
00:15:35> 00:15:39:	We need to do something different.
00:15:39> 00:15:43:	So next slide.
00:15:43> 00:15:45:	We want you to be be authentic.
00:15:45> 00:15:49:	We want you to begin where you are with what
00:15:49> 00:15:51:	you have and start right now.
00:15:51> 00:15:55:	And I just want to mention this word cloud that
00:15:55> 00:16:00:	came out of the Quad Cities Tourism Masterplan and I
00:16:00> 00:16:04:	want to tell you that deer was a misspelling by
00:16:04> 00:16:09:	some for John Deere. But certainly the words Mississippi River
00:16:04> 00:16:09: 00:16:09> 00:16:14:	
	River
00:16:09> 00:16:14:	River family fun and John Deere were mentioned very frequently. Among people who were talking about what could attract
00:16:09> 00:16:14: 00:16:14> 00:16:18:	River family fun and John Deere were mentioned very frequently. Among people who were talking about what could attract tourism
00:16:09> 00:16:14: 00:16:14> 00:16:18: 00:16:18> 00:16:19:	River family fun and John Deere were mentioned very frequently. Among people who were talking about what could attract tourism and visitors,
00:16:09> 00:16:14: 00:16:14> 00:16:18: 00:16:18> 00:16:19: 00:16:19> 00:16:22:	River family fun and John Deere were mentioned very frequently. Among people who were talking about what could attract tourism and visitors, but begin with what you have.
00:16:09> 00:16:14: 00:16:14> 00:16:18: 00:16:18> 00:16:19: 00:16:19> 00:16:22: 00:16:22> 00:16:25:	River family fun and John Deere were mentioned very frequently. Among people who were talking about what could attract tourism and visitors, but begin with what you have. Where you are right now and we want you to
00:16:09> 00:16:14: 00:16:14> 00:16:18: 00:16:18> 00:16:19: 00:16:19> 00:16:22: 00:16:22> 00:16:25: 00:16:25> 00:16:26:	River family fun and John Deere were mentioned very frequently. Among people who were talking about what could attract tourism and visitors, but begin with what you have. Where you are right now and we want you to have a clear,
00:16:09> 00:16:14: 00:16:14> 00:16:18: 00:16:18> 00:16:19: 00:16:19> 00:16:22: 00:16:22> 00:16:25: 00:16:25> 00:16:26: 00:16:26> 00:16:31:	River family fun and John Deere were mentioned very frequently. Among people who were talking about what could attract tourism and visitors, but begin with what you have. Where you are right now and we want you to have a clear, exciting path forward and that means big ideas and bold
00:16:09> 00:16:14: 00:16:14> 00:16:18: 00:16:18> 00:16:19: 00:16:19> 00:16:22: 00:16:22> 00:16:25: 00:16:25> 00:16:26: 00:16:26> 00:16:31: 00:16:31> 00:16:35:	River family fun and John Deere were mentioned very frequently. Among people who were talking about what could attract tourism and visitors, but begin with what you have. Where you are right now and we want you to have a clear, exciting path forward and that means big ideas and bold moves to organize and energize your people around.
00:16:09> 00:16:14: 00:16:14> 00:16:18: 00:16:18> 00:16:19: 00:16:19> 00:16:22: 00:16:22> 00:16:25: 00:16:25> 00:16:26: 00:16:26> 00:16:31: 00:16:31> 00:16:35: 00:16:37> 00:16:39:	River family fun and John Deere were mentioned very frequently. Among people who were talking about what could attract tourism and visitors, but begin with what you have. Where you are right now and we want you to have a clear, exciting path forward and that means big ideas and bold moves to organize and energize your people around. So the big idea.
00:16:09> 00:16:14: 00:16:14> 00:16:18: 00:16:18> 00:16:19: 00:16:19> 00:16:22: 00:16:22> 00:16:25: 00:16:25> 00:16:26: 00:16:31> 00:16:31: 00:16:37> 00:16:39: 00:16:41> 00:16:46:	River family fun and John Deere were mentioned very frequently. Among people who were talking about what could attract tourism and visitors, but begin with what you have. Where you are right now and we want you to have a clear, exciting path forward and that means big ideas and bold moves to organize and energize your people around. So the big idea. First bold move. To really reimagine this city as a
00:16:09> 00:16:14: 00:16:14> 00:16:18: 00:16:18> 00:16:19: 00:16:19> 00:16:22: 00:16:22> 00:16:25: 00:16:25> 00:16:26: 00:16:31> 00:16:31: 00:16:37> 00:16:39: 00:16:41> 00:16:46: 00:16:46> 00:16:48:	River family fun and John Deere were mentioned very frequently. Among people who were talking about what could attract tourism and visitors, but begin with what you have. Where you are right now and we want you to have a clear, exciting path forward and that means big ideas and bold moves to organize and energize your people around. So the big idea. First bold move. To really reimagine this city as a welcoming place made for,
00:16:09> 00:16:14: 00:16:14> 00:16:18: 00:16:18> 00:16:19: 00:16:19> 00:16:22: 00:16:22> 00:16:25: 00:16:25> 00:16:26: 00:16:26> 00:16:31: 00:16:31> 00:16:35: 00:16:41> 00:16:48: 00:16:46> 00:16:48: 00:16:48> 00:16:52:	River family fun and John Deere were mentioned very frequently. Among people who were talking about what could attract tourism and visitors, but begin with what you have. Where you are right now and we want you to have a clear, exciting path forward and that means big ideas and bold moves to organize and energize your people around. So the big idea. First bold move. To really reimagine this city as a welcoming place made for, creators, makers and great outdoor experiences,
00:16:09> 00:16:14: 00:16:14> 00:16:18: 00:16:18> 00:16:19: 00:16:19> 00:16:22: 00:16:22> 00:16:25: 00:16:25> 00:16:26: 00:16:31> 00:16:31: 00:16:31> 00:16:35: 00:16:41> 00:16:48: 00:16:48> 00:16:52: 00:16:52> 00:16:57:	River family fun and John Deere were mentioned very frequently. Among people who were talking about what could attract tourism and visitors, but begin with what you have. Where you are right now and we want you to have a clear, exciting path forward and that means big ideas and bold moves to organize and energize your people around. So the big idea. First bold move. To really reimagine this city as a welcoming place made for, creators, makers and great outdoor experiences, you'll hear a lot more coming up about a great
00:16:09> 00:16:14: 00:16:14> 00:16:18: 00:16:18> 00:16:19: 00:16:19> 00:16:22: 00:16:22> 00:16:25: 00:16:25> 00:16:26: 00:16:31> 00:16:31: 00:16:37> 00:16:35: 00:16:44> 00:16:48: 00:16:48> 00:16:48: 00:16:48> 00:16:52: 00:16:52> 00:16:57: 00:16:57> 00:17:02:	River family fun and John Deere were mentioned very frequently. Among people who were talking about what could attract tourism and visitors, but begin with what you have. Where you are right now and we want you to have a clear, exciting path forward and that means big ideas and bold moves to organize and energize your people around. So the big idea. First bold move. To really reimagine this city as a welcoming place made for, creators, makers and great outdoor experiences, you'll hear a lot more coming up about a great River park that's active and engaging that has many things
00:16:09> 00:16:14: 00:16:14> 00:16:18: 00:16:18> 00:16:19: 00:16:19> 00:16:22: 00:16:22> 00:16:25: 00:16:25> 00:16:26: 00:16:26> 00:16:31: 00:16:31> 00:16:35: 00:16:41> 00:16:39: 00:16:44> 00:16:48: 00:16:48> 00:16:52: 00:16:52> 00:16:57: 00:16:57> 00:17:02: 00:17:02> 00:17:04:	River family fun and John Deere were mentioned very frequently. Among people who were talking about what could attract tourism and visitors, but begin with what you have. Where you are right now and we want you to have a clear, exciting path forward and that means big ideas and bold moves to organize and energize your people around. So the big idea. First bold move. To really reimagine this city as a welcoming place made for, creators, makers and great outdoor experiences, you'll hear a lot more coming up about a great River park that's active and engaging that has many things for people to do.

00:17:18> 00:17:23:	Biking for the Trails. And we think that you can	
00:17:23> 00:17:27:	only double down on that an make that something that	
00:17:27> 00:17:32:	does even more to tell the story of what's uniquely	
00:17:32> 00:17:37:	yours. Your history. You're unique features and one of the	
00:17:37> 00:17:41:	things we want you to know is that we recognize	
00:17:41> 00:17:45:	you already have a great start on this with Coney.	
00:17:45> 00:17:47:	With the John Deere comments,	
00:17:47> 00:17:51:	you've got great individual pieces and like again,	
00:17:51> 00:17:54:	the rowing thinner and Sylvan Island.	
00:17:54> 00:17:58:	We want you to reconnect those or to connect those	
00:17:58> 00:18:03:	separate elements into a more continuous waterfront experience.	
00:18:03> 00:18:09:	Think about. Signage, sculpture, riverfront experiences with	
	cafes,	
00:18:09> 00:18:13:	food trucks, kiosks, all of its celebrating.	
00:18:13> 00:18:16:	What's authentic about your spirit,	
00:18:16> 00:18:21:	your history, your friendliness and a genuine warmth of Moline.	
00:18:21> 00:18:25:	We're also going to talk about adding green space to	
00:18:25> 00:18:29:	serve the additional housing that we're recommending.	
00:18:29> 00:18:35:	There's an excellent opportunity to replace a surface parking lot.	
00:18:35> 00:18:39:	With an active greenspace that creates more of a moment	
00:18:39> 00:18:40:	of arrival.	
00:18:40> 00:18:42:	Please.	
00:18:42> 00:18:45:	Another big idea in bold move is to build a	
00:18:45> 00:18:48:	truly great downtown neighborhood.	
00:18:48> 00:18:52:	And again, you've already got a great start on this.	
00:18:52> 00:18:56:	We're not asking you to build from scratch on anything,	
00:18:56> 00:19:00:	but to build upon the strengths that you already have,	
00:19:00> 00:19:03:	so we know that you have the ability to be	
00:19:03> 00:19:07:	very attractive to people who want to live in a	
00:19:07> 00:19:07:	walkable,	
00:19:07> 00:19:11:	pedestrian oriented car, independent neighborhood.	
00:19:11> 00:19:14:	And So what we're talking about?	
00:19:14> 00:19:17:	Is being able to appeal to those who are younger	
00:19:17> 00:19:21:		
00.19.21> 00.19.25.	just starting out as well as the empty nesters who	
00:19:21> 00:19:25: 00:19:25> 00:19:28:	just starting out as well as the empty nesters who are downsizing and I can speak from experience as an	
00:19:25> 00:19:28:	just starting out as well as the empty nesters who are downsizing and I can speak from experience as an empty nester who's downsized into a small apt.	
00:19:25> 00:19:28: 00:19:28> 00:19:32:	just starting out as well as the empty nesters who are downsizing and I can speak from experience as an empty nester who's downsized into a small apt. I live right on the River in downtown Austin so	
00:19:25> 00:19:28: 00:19:28> 00:19:32: 00:19:32> 00:19:36:	just starting out as well as the empty nesters who are downsizing and I can speak from experience as an empty nester who's downsized into a small apt. I live right on the River in downtown Austin so think about other ways to make that complete lifestyle more	
00:19:25> 00:19:28: 00:19:28> 00:19:32:	just starting out as well as the empty nesters who are downsizing and I can speak from experience as an empty nester who's downsized into a small apt. I live right on the River in downtown Austin so	

00:19:41> 00:19:44:	later is the heart of the Arts District or an
00:19:44> 00:19:48:	area around there re purpose Speegle building.
00:19:48> 00:19:52:	Again, something that can signal something new and exciting is
00:19:52> 00:19:53:	happening here,
00:19:53> 00:19:57:	so we'd love the row houses that already exist in
00:19:57> 00:20:01:	the green spaces and those will be great places for
00:20:01> 00:20:03:	the next big ideas and bold moves,
00:20:03> 00:20:08:	which is to spur the new economic drivers for the
00:20:08> 00:20:08:	future.
00:20:08> 00:20:13:	We didn't hear very much in our interviews about job
00:20:13> 00:20:14:	creation,
00:20:14> 00:20:19:	and we believe that job creation job retention is fundamental.
00:20:19> 00:20:23:	We know that there is a new economy emerging and
00:20:23> 00:20:28:	the existing strong job space that you have here can
00:20:28> 00:20:33:	provide a great foundation for the jobs that are to
00:20:33> 00:20:38:	come. So we're talking about building on your history of
00:20:38> 00:20:39:	invention an making.
00:20:39> 00:20:44:	To inform the development of these maker spaces,
00:20:44> 00:20:47:	people today crave what's authentic,
00:20:47> 00:20:50:	handmade, unique, and you know,
00:20:50> 00:20:57:	maker space doesn't necessarily mean you know something that's very
00:20:57> 00:20:59:	elite or exclusive.
00:20:59> 00:21:04:	Not at all. We're talking about even things like welding
00:21:04> 00:21:05:	shops,
00:21:05> 00:21:11:	the opportunity to really think about creative arts driven.
00:21:11> 00:21:15:	Economic drivers, arts, dance, crafts,
00:21:15> 00:21:20:	food, live music, film, all kinds of ways to express
00:21:20> 00:21:21:	yourself.
00:21:21> 00:21:25:	We want to help people in Moline and visitors who
00:21:25> 00:21:30:	will come find ways to really develop their talents and
00:21:30> 00:21:35:	turn those into small businesses and think about it.
00:21:35> 00:21:40:	At one time, the idea of people putting people into
00:21:40> 00:21:41:	an.
00:21:41> 00:21:45:	Elevator and moving them up into a tower was an
00:21:45> 00:21:46:	outlandish idea.
00:21:46> 00:21:50:	It seemed wild and crazy to put people on a
00:21:50> 00:21:52:	moving staircase.
00:21:52> 00:21:57:	And yet people right here in Moline figured out how
00:21:57> 00:22:01:	to do it and they turned it into an international
00:22:01> 00:22:02:	business.

00:22:07> 00:22:13: idea that can become a true business economic 00:22:13> 00:22:16: One of the things that we want you to focus	
00:22:13> 00:22:16: One of the things that we want you to focus	driver.
00:22:16> 00:22:18: on his partnership,	
00:22:18> 00:22:20: and you know, as we say,	
00:22:20> 00:22:22: if you want to go fast,	
00:22:22> 00:22:24: go alone. If you want to go far,	
00:22:24> 00:22:29: go together. Now we recognize that sometimes openness,	the
00:22:29> 00:22:34: transparency and and partnership that's require things	d to get big
00:22:35> 00:22:35: done.	
00:22:35> 00:22:39: It's hard work, and it often means conflict and fri	iction
00:22:40> 00:22:42: that you have to work through.	
00:22:42> 00:22:45: So we're going to advance these ideas.	
00:22:45> 00:22:51: About how to build partnerships.	
00:22:51> 00:22:55: And financing these bold ideas that we'll talk ab	out later,
00:22:55> 00:22:58: you'll say that idea is to grant we can't afford	
00:22:58> 00:22:59: it.	
00:22:59> 00:23:00: Well, we'll show you that,	
00:23:00> 00:23:03: yes, you can. It will create.	
00:23:03> 00:23:06: It will require a dedicated Development Fund,	
00:23:06> 00:23:08: but also complicated to some people.	
00:23:08> 00:23:12: Capital struct stack and will help you understand	d how to
00:23:12> 00:23:15: be entrepreneurial in its application.	
00:23:15> 00:23:19: You will learn from experts who've been there a	nd done
00:23:19> 00:23:20: it before.	
00:23:20> 00:23:23: How to use your money to attract more money i	n
00:23:23> 00:23:25: new and different ways.	
00:23:25> 00:23:29: And finally, we'll talk about how to program an n	narket
00:23:29> 00:23:30: your spaces.	
00:23:30> 00:23:33: Remember you're telling a story,	
00:23:33> 00:23:36: you've got a great vision to be proactive and go	
00:23:36> 00:23:40: out there and think about who do we want to	
00:23:40> 00:23:41: be in these spaces?	
00:23:41> 00:23:45: Who do we want to come and enjoy the experie	ences
00:23:45> 00:23:45: over?	
00:23:45> 00:23:49: Communicate if you feel like you've communica	ited,
00:23:49> 00:23:53: communicated, and communicated about these	-
00:23:53 > 00:23:57 : you may be almost communicated enough.	
	ut
00:23:53> 00:23:57: you may be almost communicated enough.	ut

00:24:08> 00:24:12:	that's all built on the story of Moline Selvish vision
00:24:12> 00:24:15:	to partners who share your excitement.
00:24:15> 00:24:17:	The partners that you want.
00:24:17> 00:24:21:	You already have a history of investing in your public
00:24:21> 00:24:21:	realm.
00:24:21> 00:24:25:	You've done done a really good job with your Main
00:24:25> 00:24:26:	Street activation.
00:24:26> 00:24:30:	With your hotels, you have a regional attraction.
00:24:30> 00:24:31:	With this axe layer arena.
00:24:31> 00:24:35:	And so we think that you can continue to build
00:24:35> 00:24:38:	on your history also of rolling out the welcome mat
00:24:38> 00:24:42:	to the international business travelers who had a history of
00:24:42> 00:24:46:	coming to Moline. You've shown that you can welcome a
00:24:46> 00:24:51:	very diverse international audience and we think there's great energy
00:24:51> 00:24:55:	and vibrancy in the different cultures that already exist and
00:24:55> 00:24:57:	are wanting to come to Moline.
00:25:00> 00:25:04:	Thanks for for your attention this morning for inviting us
00:25:04> 00:25:05:	in.
00:25:05> 00:25:09:	And now we'll talk more about actually what we're talking
00:25:09> 00:25:12:	about building in the development program,
00:25:12> 00:25:15:	and I'd like to turn it over to my colleagues.
00:25:21> 00:25:25:	OK, now I'm ready. Good morning.
00:25:25> 00:25:30:	I'm Betty Massey. I live now in.
00:25:30> 00:25:35:	Galveston, TX, but I grew up in a suburb of
00:25:35> 00:25:37:	Chicago.
00:25:37> 00:25:40:	In the summer I was 16.
00:25:40> 00:25:46:	I participated in Illinois Girls State and my roommate in
00:25:47> 00:25:52:	that little Adventure was a young girl from Moline.
00:25:52> 00:25:59:	We became friends and later that summer I visited Jean
00:25:59> 00:26:04:	in Moline and even as a 16 year old.
00:26:04> 00:26:08:	I thought how cool it was to live along the
00:26:08> 00:26:13:	Mississippi River later in my life when my husband was
00:26:13> 00:26:19:	a graduate student at the University of Wisconsin at Lacrosse,
00:26:19> 00:26:23:	I had my chance to live for a few years
00:26:23> 00:26:28:	along the Mississippi and it really is a special place
00:26:28> 00:26:29:	in our country.
00:26:29> 00:26:35:	When we were interviewing many of you on Monday afternoon.
00:26:35> 00:26:39:	We heard the word River over and over again and
00:26:39> 00:26:42:	the desire to connect to the River.
00:26:42> 00:26:48:	We heard about wanting to attract young talent back to

00:26:49> 00:26:52:	the city as Ann was saying the.
00:26:52> 00:27:00:	Boomerang is happening, but the need to continue to attract
00:27:00> 00:27:02:	young talented.
00:27:02> 00:27:08:	Individuals and families to the Moline area stands we heard
00:27:09> 00:27:09:	about.
00:27:09> 00:27:15:	Creativity and maker space and the arts as an economic
00:27:15> 00:27:16:	driver.
00:27:16> 00:27:21:	So when we set out on the development program,
00:27:21> 00:27:25:	one of the first.
00:27:25> 00:27:30:	Areas we looked at was the opportunity to create a
00:27:30> 00:27:33:	heart of the arts development next slide,
00:27:33> 00:27:34:	please.
00:27:38> 00:27:44:	Is an indicated, I think in her presentation the building
00:27:44> 00:27:49:	we focused in on was is the old his old
00:27:49> 00:27:51:	Speegle building.
00:27:51> 00:27:55:	But we focused on it as part of a larger
00:27:55> 00:28:00:	development that my colleague stand and Rick will talk about
00:28:00> 00:28:06:	the creation of a Milltown neighborhood with the Speagle building
00:28:06> 00:28:09:	as the anchor and the kickoff project.
00:28:09> 00:28:14:	What we're envisioning here is a combination of artist live
00:28:14> 00:28:18:	workspace on the upper floors of the building,
00:28:18> 00:28:22:	and then Gallery and performance space.
00:28:22> 00:28:26:	On the ground floor with the addition of a new
00:28:27> 00:28:33:	construction building to the South of the existing Speegle building
00:28:33> 00:28:37:	that adds a density to the area,
00:28:37> 00:28:44:	in creates additional artists, artists and Makerspace Live workspace and
00:28:44> 00:28:50:	then a community space that could be programmed for everything
00:28:50> 00:28:52:	from indoor sports.
00:28:52> 00:28:57:	Two classes to community meetings.
00:28:57> 00:29:02:	The Spiegel is one of the critical anchors in this
00:29:02> 00:29:05:	Milltown neighborhood concept,
00:29:05> 00:29:11:	but another already existing anchor is the Heritage Church just
00:29:11> 00:29:15:	toward the River from from the Spiegel.
00:29:15> 00:29:21:	We talked with a several representatives from the Heritage Church
00:29:21> 00:29:26:	and one of the messages that came out loud and
00:29:26> 00:29:28:	clear was a sincere.
00:29:28> 00:29:33:	Desire to connect the church.

00:29:33> 00:29:36:	To the Greater Moline community,
00:29:36> 00:29:42:	the church will plan integral part in the redevelopment or
00:29:42> 00:29:46:	the development of this Milltown neighborhood,
00:29:46> 00:29:51:	so I'm going to hand off the bigger picture to
00:29:51> 00:29:52:	Dan.
00:29:52> 00:29:55:	And take it away.
00:29:55> 00:29:58:	Well, it's a it's definitely a pleasure to be a
00:29:58> 00:29:59:	part of this panel,
00:29:59> 00:30:01:	and I always love doing these.
00:30:01> 00:30:05:	It's my opportunity to dream with all of you and
00:30:05> 00:30:08:	so just as a caveat as we move into this.
00:30:08> 00:30:11:	I did my share of dreaming on this one because
00:30:11> 00:30:14:	I thought it was important and we as a panel
00:30:14> 00:30:18:	discussed it and came up with the same importance that
00:30:18> 00:30:21:	you have a way to be able to pull people
00:30:21> 00:30:24:	off of I-70 four and have them visit you.
00:30:24> 00:30:28:	And so some of these things we're talking to talk
00:30:28> 00:30:31:	about today are to serve that purpose,
00:30:31> 00:30:34:	to bring tourists and bring people off a 74 into
00:30:34> 00:30:36:	your community.
00:30:36> 00:30:39:	And the other is to start to DQ to connect
00:30:39> 00:30:42:	spaces and places with anchor places.
00:30:42> 00:30:44:	So we're going to take a tour if you see
00:30:45> 00:30:48:	the yellow line on this image in front of you
00:30:48> 00:30:52:	were going to take a tour counterclockwise around starting at
00:30:52> 00:30:55:	2nd and 19th, going over to.
00:30:55> 00:30:58:	Closet Bass, St Landing and then turning there and going
00:30:58> 00:31:01:	up 17th to 5th and around and we're going to
00:31:01> 00:31:05:	concentrate in our discussions on that particular pedestrian as a
00:31:05> 00:31:09:	pedestrian focus route and Rick will be joining me here
00:31:09> 00:31:11:	in a little bit to talk about some of it.
00:31:11> 00:31:14:	Some of it also, but there's a lot of elements
00:31:14> 00:31:17:	that we're showing that we're going to talk about and
00:31:17> 00:31:20:	I'll just call out some of those going to talk
00:31:20> 00:31:23:	about a milltown basis. We come up with the name
00:31:23> 00:31:26:	Milltown because obviously from the history.
00:31:26> 00:31:29:	Moline means Milltown, and so it seemed positive.
00:31:29> 00:31:31:	Can you go back to this one slide for just
00:31:31> 00:31:32:	a second?
00:31:32> 00:31:34:	We're going to start in the Milltown,
00:31:34> 00:31:37:	based on newly named little neighborhood.

00:31:37> 00:31:40: 00:31:41> 00:31:42: 00:31:42> 00:31:45: 00:31:45> 00:31:47:	And we're going to talk about some of those elements in there and go around. And we're going to talk about a park and some infill housing and other pieces of it.
00:31:47> 00:31:49:	So now you can switch to that.
00:31:49> 00:31:53:	So starting down there at 2nd and 19th.
00:31:53> 00:31:58:	Again, the Speagle building, which is the little building down
00:31:58> 00:31:59:	there on River Rd.
00:31:59> 00:32:03:	And then just North of that is that other part
00:32:03> 00:32:05:	that we talked about,
00:32:05> 00:32:07:	which is the the.
00:32:07> 00:32:11:	It's intended to be a first floor hybe makerspace with
00:32:11> 00:32:14:	potentially having residential above it.
00:32:14> 00:32:17:	That space could be used for is pretty much an
00:32:17> 00:32:17:	open space,
00:32:17> 00:32:20:	but a lot of things could happen in there as
00:32:20> 00:32:24:	far as whatever your imaginations can can come up with.
00:32:24> 00:32:28:	I've had the opportunity of working on several projects over
00:32:28> 00:32:32:	the last few years that are sports entertainment venues and
00:32:32> 00:32:33:	they have ropes,
00:32:33> 00:32:37:	courses and trapeze centers and an climbing walls and indoor
00:32:37> 00:32:38:	basketball and.
00:32:38> 00:32:41:	All kinds of indoor spaces from a sports point of
00:32:41> 00:32:41:	view,
00:32:41> 00:32:44:	but we also want to focus on the ability of
00:32:44> 00:32:45:	creating makerspaces,
00:32:45> 00:32:48:	and it even shows the Plaza outside of it with
00:32:48> 00:32:50:	the idea of places for storage.
00:32:50> 00:32:53:	For you know if there was a welding center,
00:32:53> 00:32:56:	there can be storage for metals or other types of
00:32:56> 00:32:57:	things,
00:32:57> 00:33:00:	so that whole Plaza area can become an arts and
00:33:00> 00:33:01:	entertainment makerspace.
00:33:01> 00:33:05:	Something really cool and exciting and you can see behind
00:33:05> 00:33:08:	it what we thought we would be a really good
00:33:08> 00:33:08:	idea.
00:33:08> 00:33:11:	Underneath the freeway in that area is to create a
00:33:11> 00:33:15:	parking lot to help service this whole downtown area and
00:33:15> 00:33:16:	make it so it's it's hidden.
00:33:16> 00:33:20:	It's underneath. There were still allowing for a bike path
00:33:20> 00:33:22:	to go along the water above it,

00:33:22> 00:33:26: 00:33:26> 00:33:29: 00:33:29> 00:33:31: 00:33:31> 00:33:35: 00:33:35> 00:33:36: 00:33:36> 00:33:42: 00:33:42> 00:33:43: 00:33:43> 00:33:45: 00:33:45> 00:33:48: 00:33:48> 00:33:50:	and then also other connections down below it on River Road and we're really focusing on trying to keep River Rd traffic moving. And then building around that so we can go to the next slide. So here's some of those big ideas. You can see out in the water what we're proposing is a waterspout, anywhere from 2 to 400. There's actually ones that are higher than that, but something that can be seen,
00:33:50> 00:33:53:	whether it's a water spout or whatever it is,
00:33:53> 00:33:56:	but something that can be seen from I74 as people
00:33:56> 00:33:59:	are coming across the Mississippi or coming up and say,
00:33:59> 00:34:03:	hey, there's something I think it's worth stopping for.
00:34:03> 00:34:06:	You're also seeing on there there's possibility of a zip
00:34:07> 00:34:09:	line going from the elevator tower on.
00:34:09> 00:34:12: 00:34:12> 00:34:14:	The church is property across the water to like a fire tower on the other side,
00:34:14> 00:34:16:	you get off the fire tower.
00:34:16> 00:34:18:	You get great views off of the island.
00:34:18> 00:34:22:	Could never figure out what the name of the island
00:34:22> 00:34:22: 00:34:22> 00:34:24: 00:24:24 > 00:24:27:	is. You guys probably know what it is,
00:34:24> 00:34:27:	but I'm going to call it Mill Island for now.
00:34:27> 00:34:30:	But on that island then we can create bike trails
00:34:30> 00:34:34:	and nature trails and have a whole experience there and
00:34:34> 00:34:37:	then use a water ferry or water taxi to get
00:34:37> 00:34:40:	back across to the Milltown area now in.
00:34:40> 00:34:43:	In the Midtown area were also showing the potential idea
00:34:43> 00:34:45:	for a basin or a channel,
00:34:45> 00:34:47:	and we think that would be really cool.
00:34:47> 00:34:50:	It can sort of two different ways it could be
00:34:50> 00:34:50:	done.
00:34:50> 00:34:54:	Two different ways is we recognize that it could come
00:34:50> 00:34:54: 00:34:54> 00:34:55: 00:34:55> 00:34:58:	off the Mississippi, but that may be very difficult to do so if
00:34:58> 00:35:00:	not we'll put a bike bridge.
00:35:00> 00:35:03:	Either way will put a bike bridge over that for
00:35:03> 00:35:05:	the bike crossing and it'll either be,
00:35:05> 00:35:08:	a wall to separate the two spaces that Mississippi and
00:35:09> 00:35:09:	the basin,

00:35:13> 00:35:15: Like go	l be a connect through.
00.35.13 00.35.15. Like ingo	t so I got to see in
00:35:15> 00:35:17: Copenhag	gen but something like that.
00:35:17> 00:35:21: But the w	ater basin that we're talking about is about
00:35:21> 00:35:24: 850 feet	ong and it's about 60 to 90 feet
00:35:24> 00:35:28: wide and	it would allow rooms for like hockey ice
00:35:28> 00:35:31: skating. A	Il those kinds of uses in the winter and
00:35:31> 00:35:33: in the in the	he summer.
00:35:33> 00:35:37: It could be	e small boat traffic paddle boats.
00:35:37> 00:35:42: Kayaks, v basin	vhatever, and then on flanking those that water
00:35:42> 00:35:44: you're see	eing the potential for kiosk,
00:35:44> 00:35:49: retail, and	l other types of commercial uses and maker shops
00:35:49> 00:35:49: and an.	
00:35:49> 00:35:53: It may be	a signature restaurant at the end and
00:35:53> 00:35:56: down at t	he bottom of the turn around part of
00:35:56> 00:35:59: the basis	you know fountain in there,
00:35:59> 00:36:02: but there'	s also the idea of having like a Moline
00:36:02> 00:36:05: History M	useum to talk about the mill.
00:36:05> 00:36:08: City idea	and and it also could also serve as
00:36:08> 00:36:10: a visitors	welcome center,
00:36:10> 00:36:13: right off I-	70. Four could be a very easy place
00:36:13> 00:36:17: to stop an	nd get people oriented and to get used
00:36:17> 00:36:19: to the spa	ace and what they're seeing.
00:36:19> 00:36:21: The next	slide.
00:36:21> 00:36:25: So here's	a cross section of that basin and you're
00:36:25> 00:36:26: seeing or	the left.
00:36:26> 00:36:30: You see i	t goes from the some infill townhouses across
00:36:30> 00:36:33: the street	to the keyas to the water basin,
00:36:33> 00:36:36: and that's	shown as a wall with floating docks inside
00:36:36> 00:36:37: of it,	
00:36:37> 00:36:40: so that if i	t did connect it would allow for
00:36:40> 00:36:44: water elev	vation change on those docs in those docs could
00:36:44> 00:36:47: also be th	e access for the the ice skating in
00:36:47> 00:36:50: the winter	. It could be a fishing area in the
00:36:50> 00:36:52: summer i	f they were fishing there.
00:36:52> 00:36:56: On the rig	ht you're seeing some of that small commercial
00:36:56> 00:36:57: type uses	·,
00:36:57> 00:37:00: and then	you're seeing further over this heist,
	ng residential, an event space,
00:37:00> 00:37:03: high ceilir	ng residential, an event space, on the example is a in Geneva,

00:37:12> 00:37:17:	Great focal element. Seems extremely possible to do because it's
00:37:17> 00:37:18:	just a pumping system,
00:37:18> 00:37:19:	next slide.
00:37:22> 00:37:25:	OK, and just some examples of what could happen.
00:37:25> 00:37:27:	Those kiosks. They can be small,
00:37:27> 00:37:30:	they can be portable, they can be permanent,
00:37:30> 00:37:33:	they could be movable. There's a great place in Boston
00:37:33> 00:37:37:	where group of women business owners set up little kiosks
00:37:37> 00:37:39:	with on a temporary basis.
00:37:39> 00:37:42:	And it was so successful it became permanent and they
00:37:42> 00:37:45:	continued to to sell their items out of those on
00:37:45> 00:37:46:	the right.
00:37:46> 00:37:48:	You're seeing a place down in Gulf Shores,
00:37:48> 00:37:51:	which represents some of these things,
00:37:51> 00:37:53:	and this has it has a zip line.
00:37:53> 00:37:56:	It has shops. It has a water base and it
00:37:56> 00:37:58:	has small boat facilities.
00:37:58> 00:38:02:	Everything that we're talking about has been done in some
00:38:02> 00:38:03:	way or another,
00:38:03> 00:38:07:	but it's the whole idea is you're creating an anchor.
00:38:07> 00:38:10:	Go ahead and move down.
00:38:10> 00:38:12:	Next slide.
00:38:12> 00:38:16:	And then I also want to mention that this Milltown
00:38:16> 00:38:19:	can become the beginning of this Great River Park loop
00:38:19> 00:38:20:	that was talking.
00:38:20> 00:38:23:	We were talking about a little bit,
00:38:23> 00:38:25:	so get across to the two Mill Island.
00:38:25> 00:38:28:	You know, either by zip line or by a water
00:38:28> 00:38:28:	taxi.
00:38:28> 00:38:31:	That water taxi could also be like a fairy that
00:38:31> 00:38:33:	could carry bikes.
00:38:33> 00:38:34:	He could do biking there.
00:38:34> 00:38:37:	It could eventually become a bridge,
00:38:37> 00:38:39:	perhaps as a pedestrian bridge,
00:38:39> 00:38:42:	but then also there's the potential of creating a bridge
00:38:43> 00:38:45:	or water taxi way to get over to.
00:38:45> 00:38:49:	Rock Island, Arsenal area and we've had some discussions and
00:38:49> 00:38:52:	it looks like you could develop that into a an
00:38:52> 00:38:55:	edge park and part of this loop and then you
00:38:55> 00:38:58:	can get over and all the way around so it

00:38:58> 00:39:02:	creates a wonderful loop and wonderful experience next.
00:39:04> 00:39:06:	I'm going to turn this over to Rick.
00:39:06> 00:39:10:	He's going to take you further on this tour.
00:39:10> 00:39:15:	But at this pedestrian torrent an whatever like lightweight or.
00:39:15> 00:39:19:	Thanks, Dan. Continuing the walk from Dan's perspective,
00:39:19> 00:39:22:	I'd like to talk, take a walk with you to
00:39:22> 00:39:27:	emphasize the connection to 5th Ave and your downtown area
00:39:27> 00:39:31:	as an easily walkable neighborhood on the East End of
00:39:31> 00:39:34:	the downtown. You know one of the key elements to
00:39:34> 00:39:39:	revitalize downtowns is to bring more residents into the downtown
00:39:39> 00:39:41:	area as a place to live,
00:39:41> 00:39:44:	work and play. The 5th Ave Commercial Corridor needs to
00:39:44> 00:39:48:	be addressed as a priority project for the City of
00:39:48> 00:39:52:	Moline with the introduction to housing and pedestrian and bike
00:39:52> 00:39:57:	connections to help energize the businesses along the commercial St.
00:39:57> 00:40:00:	The Bass St Landing Project will be included in this
00:40:00> 00:40:01:	discussion as well,
00:40:01> 00:40:05:	since it provides an opportunity to enhance the residential experience
00:40:05> 00:40:07:	as a key element in the neighborhood.
00:40:07> 00:40:11:	Blooping the pedestrian and bike connections will provide a needed
00:40:11> 00:40:13:	linkage of 5th Ave and Bass St Landing to the
00:40:13> 00:40:14:	primary study area,
00:40:14> 00:40:17:	which is the focal point of this section.
00:40:19> 00:40:23:	So starting at Bass St and coming back to the
00:40:23> 00:40:24:	study area,
00:40:24> 00:40:28:	you can see that the first thing that you experience
00:40:28> 00:40:33:	from Bass St Landing is a pedestrian walkway between 17th
00:40:33> 00:40:34:	and 18th.
00:40:34> 00:40:38:	Then beyond that you go onto 18th to 19th along
00:40:38> 00:40:42:	2nd Ave and you still have to maintain some vehicular
00:40:42> 00:40:47:	opportunity to get into the parking lot for the residential,
00:40:47> 00:40:52:	but we could enhance. The experience for pedestrians along the
00:40:52> 00:40:52:	way,
00:40:52> 00:40:55:	and there are currently 2 parking lots,
00:40:55> 00:40:59:	one servicing the convention and Hotel Center and the other
00:40:59> 00:41:02:	apparently serving just the general community.
00:41:02> 00:41:05:	Because of the nature of the traffic flow in and

00:41:05> 00:41:06:	out of those parking lots,
00:41:06> 00:41:08:	what we're recommending is, oh,
00:41:08> 00:41:11:	and by the way, those parking lots one is owned
00:41:12> 00:41:14:	by the city and one is owned by the Housing
00:41:14> 00:41:15:	Authority.
00:41:15> 00:41:19:	Is our understanding. We recommend that you circle the sites
00:41:19> 00:41:20:	with housing.
00:41:20> 00:41:23:	So that on the 2nd Ave you'll have a row
00:41:23> 00:41:28:	or townhouse type of a product that will then come
00:41:28> 00:41:32:	around and then ultimately go by the Water Works so
00:41:32> 00:41:36:	that you now have a residential neighborhood.
00:41:36> 00:41:41:	You still leave some parking in that area.
00:41:41> 00:41:44:	And then in order to identify the loss parking for
00:41:44> 00:41:46:	the hotel Convention Center,
00:41:46> 00:41:51:	we're recommending it. Parking structure in that location that you
00:41:51> 00:41:54:	can see right behind the hotel itself.
00:41:54> 00:41:58:	There's always a future possibility to add shops and kiosks
00:41:58> 00:42:00:	on 2nd Ave along that pedestrian path.
00:42:00> 00:42:03:	If there's demand for it and you have enough active,
00:42:03> 00:42:08:	the energy that would justify some of those same small
00:42:08> 00:42:12:	movable kiosks that Dan talked about next slide.
00:42:12> 00:42:15:	This is a picture of the kind of townhouse product
00:42:15> 00:42:17:	that would be ideal in that location,
00:42:17> 00:42:21:	and it's something that you're already doing in your community,
00:42:21> 00:42:24:	but something of that type of a structure.
00:42:24> 00:42:28:	Three story over parking inside would be an ideal solution.
00:42:28> 00:42:31:	The parking would load back from the parking lot and
00:42:31> 00:42:34:	the front part would be onto the streets.
00:42:34> 00:42:36:	Next slide.
00:42:36> 00:42:39:	So the other thing we suggest is,
00:42:39> 00:42:42:	as you now move down 17th Ave to the South.
00:42:42> 00:42:46:	The big question that we started to focus on was
00:42:46> 00:42:50:	what to do with that property that is currently two
00:42:50> 00:42:53:	big parking lots and we thought,
00:42:53> 00:42:55:	well, you know what is missing.
00:42:55> 00:42:59:	The neighborhood does not have any active.
00:42:59> 00:43:03:	Athletic activities and we're going to introduce that.
00:43:03> 00:43:06:	I'll talk about later a sizable number of residents that
00:43:06> 00:43:10:	could benefit from a close proximity athletic activity.
00:43:10> 00:43:13:	So what we're talking about are things like ball fields.

00:43:13> 00:43:17:	Courts would have you all intended to be more neighborhood
00:43:17> 00:43:18:	serving.
00:43:18> 00:43:21:	Although people can come from other locations.
00:43:21> 00:43:24:	Income use those properties as well.
00:43:24> 00:43:26:	One of the things we've seen in a lot of
00:43:26> 00:43:29:	cities is when you introduce this kind of apart the
00:43:29> 00:43:33:	amazing number of people that come out because they lack
00:43:33> 00:43:34:	this type of an opportunity.
00:43:34> 00:43:36:	Without getting into their car.
00:43:36> 00:43:39:	And people like to walk and bike to these locations,
00:43:39> 00:43:42:	and so we're still indicating that in the overall scheme
00:43:42> 00:43:43:	of things,
00:43:43> 00:43:45:	we're going to be sensitive to parking.
00:43:45> 00:43:48:	But you just have to bite the bullet at some
00:43:48> 00:43:48:	point.
00:43:48> 00:43:51:	You've got a big parking study that you talked about
00:43:51> 00:43:53:	in one of the plans we read,
00:43:53> 00:43:54:	and I think probably is.
00:43:54> 00:43:57:	This thing evolves. You're going to have to address this.
00:43:57> 00:44:01:	Question in the overall scheme of what are the parking
00:44:01> 00:44:03:	needs in total numbers?
00:44:03> 00:44:05:	By doing a accurate census,
00:44:05> 00:44:09:	but equally as important, where the locations of these buildings
00:44:09> 00:44:13:	should be and sometimes it may not be immediately proximate
00:44:13> 00:44:16:	to the specific site where the user is.
00:44:18> 00:44:21:	Going down a little bit further and you cross the
00:44:21> 00:44:23:	railroad tracks,
00:44:23> 00:44:26:	there are three I could call them four but three
00:44:26> 00:44:28:	parking lot areas that we've identified,
00:44:28> 00:44:33:	and these three parking lot areas obviously are providing surface
00:44:33> 00:44:36:	parking for people in and around that general area.
00:44:36> 00:44:39:	However, the problem is that we still need to bring
00:44:39> 00:44:42:	more residential in order to energize 5th Ave,
00:44:42> 00:44:46:	and we think the compromise of reducing that parking and
00:44:46> 00:44:48:	introducing a product.
00:44:48> 00:44:52:	Uh, essentially at that location of 17th going to the
00:44:52> 00:44:53:	West,
00:44:53> 00:44:57:	we would provide a single building with 63 units,
00:44:57> 00:44:59:	an individual garages behind it,
00:44:59> 00:45:05:	and still leave some additional parking for the commercial

	area
00:45:05> 00:45:08:	behind it and then to the right you'd see the
00:45:09> 00:45:13:	long rectangle we've introduced that goes from 17th to 19th.
00:45:13> 00:45:18:	We've introduced several buildings, and in the aggregate.
00:45:18> 00:45:23:	We would have about 140 units with 60 garages incorporated
00:45:23> 00:45:24:	therein,
00:45:24> 00:45:28:	and that would still leave 154 spaces to service.
00:45:28> 00:45:32:	The commercial uses in order to enhance the experience of
00:45:33> 00:45:37:	the residents in those units were looking for an art
00:45:37> 00:45:41:	wall along the railroad tracks as well as a bike
00:45:41> 00:45:45:	trail to make this a more green space and pedestrian
00:45:45> 00:45:46:	friendly look.
00:45:49> 00:45:53:	And then Lastly the corners of 17th and River Drive
00:45:53> 00:45:54:	in 19th and River Dr.
00:45:54> 00:46:01:	We've introduced small infill, multifamily with individual garage spaces just
00:46:01> 00:46:05:	to kind of complete the area with more residential field.
00:46:05> 00:46:08:	Next slide.
00:46:08> 00:46:10:	And this is an example of what that might look
00:46:10> 00:46:11:	like.
00:46:11> 00:46:13:	This is a building that exists already.
00:46:13> 00:46:16:	It's been rehabilitated, but it provides a wonderful example of
00:46:16> 00:46:19:	the kind of townhouse or row house structure that would
00:46:19> 00:46:23:	be introduced in these areas that I've just talked about
00:46:23> 00:46:25:	next slide.
00:46:25> 00:46:27:	Well, here's a tough one.
00:46:29> 00:46:32:	Site user dilemma. We call it two way because in
00:46:32> 00:46:36:	our briefing presentation they broke it down into this portion
00:46:36> 00:46:39:	and then another one will call to be that I'll
00:46:39> 00:46:42:	come to in a second.
00:46:42> 00:46:45:	There are a few possible commercial uses.
00:46:45> 00:46:48:	It would take advantage of traffic volume coming off the
00:46:48> 00:46:50:	bridge from the North.
00:46:50> 00:46:53:	However, based on the analysis he heard from Mike earlier,
00:46:53> 00:46:56:	most of these such as office in hotels aren't currently
00:46:56> 00:46:57:	viable.
00:46:57> 00:47:01:	Another alternative to consider would be several institutional uses,
00:47:01> 00:47:03:	such as large scale medical,
00:47:03> 00:47:07:	large scale educational or a major Information Center of some
00:47:07> 00:47:07:	form,
00:47:07> 00:47:10:	but they are also challenging in the near term.

00:47:10> 00:47:13:	So as we considered the fact that the large scale
00:47:13> 00:47:14:	institutional might.
00:47:14> 00:47:16:	Not be viable without a prospect,
00:47:16> 00:47:19:	and if a prospect comes along you could pursue it,
00:47:19> 00:47:22:	but without that we wanted to show him market feasible
00:47:23> 00:47:25:	solution to be implemented in the near term.
00:47:25> 00:47:28:	And So what we're recommending is add more housing to
00:47:28> 00:47:32:	the neighborhood to enhance 5th Ave commercial corridor and the
00:47:32> 00:47:36:	market demand supports us currently and potentially over the near
00:47:36> 00:47:40:	term, so we're recommending a mixed use housing project on
00:47:40> 00:47:41:	this three point.
00:47:41> 00:47:45:	Acre site and the property would have a similar looking
00:47:45> 00:47:48:	field to the new building diagonally across the street,
00:47:48> 00:47:51:	which I'll show you in a second at the corner
00:47:51> 00:47:54:	of River Drive in 19th called Enterprise Lofts and the
00:47:54> 00:47:57:	major differences here would be without want to make sure
00:47:57> 00:48:00:	that we include a floor plate on the ground level
00:48:00> 00:48:03:	of 18 feet high and then all parking would be
00:48:03> 00:48:07:	a multi level freestanding parking structure within the residential units
00:48:07> 00:48:11:	and that parking structure be wrapped by the residential unit.
00:48:11> 00:48:15:	Units around it. This type of a product is considered
00:48:15> 00:48:16:	or called a Texas donut.
00:48:16> 00:48:20:	It was pioneered where you can build the freestanding parking
00:48:20> 00:48:21:	structure,
00:48:21> 00:48:24:	which is a lot less expensive to build and a
00:48:24> 00:48:25:	podium structure.
00:48:25> 00:48:28:	And so this four story building is programmed with 46
00:48:28> 00:48:31:	minutes for four for a total of 184 units and
00:48:31> 00:48:34:	to accommodate a loft style in the ground floor for
00:48:34> 00:48:37:	Makerspace to complement our recommendations.
00:48:37> 00:48:41:	With the speaker building, which also we would suggest that
00:48:41> 00:48:42:	those areas have.
00:48:42> 00:48:46:	18 foot ground floor Heights if possible with three story
00:48:47> 00:48:47:	units above.
00:48:47> 00:48:51:	Also at 9 foot clear Heights and this building would
00:48:51> 00:48:56:	be approximately 50 feet high and would provide some superb
00:48:56> 00:48:59:	views to the River over Dans beautifully shown.

00:49:01> 00:49:04:	Inlet Park that he's described.
00:49:04> 00:49:07:	And.
00:49:07> 00:49:09:	The one thing that I think would be something to
00:49:10> 00:49:13:	help stimulate this and provide a rationale for a developer
00:49:13> 00:49:16:	to come in and and do this project quickly.
00:49:16> 00:49:19:	The land is being brought to the property owners from
00:49:19> 00:49:21:	the I74 conveyance at a free cost.
00:49:21> 00:49:25:	There might be some incidental costs to do the conveyances
00:49:25> 00:49:25:	etc,
00:49:25> 00:49:29:	but you could convey this land essentially for a nominal
00:49:29> 00:49:32:	cost and that would help offset the cost of the
00:49:32> 00:49:35:	parking structure and some of the other elements of a
00:49:35> 00:49:37:	project to make it feasible.
00:49:37> 00:49:41:	But more importantly, what we want to emphasize is that
00:49:41> 00:49:44:	this has to have high quality urban design with high
00:49:44> 00:49:46:	quality materials throughout.
00:49:49> 00:49:49:	So.
00:49:54> 00:49:57:	In summary, when you look at the total development we're
00:49:58> 00:49:58:	looking,
00:49:58> 00:50:02:	we've aggregated up 510 units that we've specifically identified in
00:50:02> 00:50:04:	these recommendations.
00:50:04> 00:50:07:	And then there's other units that will be built in
00:50:07> 00:50:10:	other places along 5th Ave for Intel and what have
00:50:10> 00:50:10:	you.
00:50:10> 00:50:14:	But this number of people would be somewhere on the
00:50:15> 00:50:17:	average of two persons per household.
00:50:17> 00:50:20:	But you could end up with a grand total of
00:50:20> 00:50:21:	about 1000 people.
00:50:21> 00:50:24:	Could you go back one more to that last slide?
00:50:24> 00:50:27:	I don't want to emphasize one last thing you can
00:50:27> 00:50:29:	see to the right of that building.
00:50:29> 00:50:32:	There's this squiggly looking thing that is underneath the freeway
00:50:32> 00:50:35:	and we're recommending a skateboard.
00:50:35> 00:50:38:	Parkour, BMX Park under that and that would also be
00:50:38> 00:50:41:	a grand utilization of that property underneath and would enhance
00:50:41> 00:50:45:	the athletic open space activities for the neighborhood.
00:50:47> 00:50:52:	Next slide. And that's a picture of the enterprise lofts
00:50:53> 00:50:54:	across the street.
00:50:54> 00:50:56:	Next slide.
00:50:56> 00:51:00:	So the question is, we were asked about dividing this

00:51:00> 00:51:02:	sites 2 into 2 sections A&B.
00:51:02> 00:51:05:	The B part is pretty much all deer owned property
00:51:05> 00:51:09:	and quite frankly given the number of things that are
00:51:09> 00:51:11:	on your plate right now,
00:51:11> 00:51:14:	we don't think sitting down and trying to focus on
00:51:14> 00:51:18:	this area is as viable as deferring to the long
00:51:18> 00:51:22:	term planning from the deer organization and that can be
00:51:22> 00:51:27:	something that can be addressed in a future time next
00:51:27> 00:51:27:	slide.
00:51:27> 00:51:30:	Then we were also asked about site 3.
00:51:30> 00:51:34:	This is a challenge because this property has a rail
00:51:34> 00:51:38:	spur on it and you know the River across the
00:51:38> 00:51:39:	street of River Dr.
00:51:39> 00:51:43:	You've got the big sand and gravel operation and until
00:51:43> 00:51:47:	all that stuff moves or does something with it,
00:51:47> 00:51:51:	I think you have to defer that one potential use
00:51:51> 00:51:54:	could be is if you want to hold this for
00:51:54> 00:51:57:	a potential of a micro fulfillment center.
00:51:57> 00:51:59:	For the delivery of retail merchandise,
00:51:59> 00:52:02:	which is something that's taking hold in a lot of
00:52:02> 00:52:03:	places around the country.
00:52:03> 00:52:05:	Next slide.
00:52:05> 00:52:08:	And finally site 4 is already in what is a
00:52:08> 00:52:13:	kind of burgeoning redevelopment of a single family and multifamily
00:52:13> 00:52:14:	neighborhood,
00:52:14> 00:52:18:	and I think you just continue to reinforce that which
00:52:18> 00:52:21:	would also then Orient towards the.
00:52:21> 00:52:25:	The Campustown area so provide a little bit more strength
00:52:25> 00:52:28:	to support some small scale retail in that neighborhood.
00:52:28> 00:52:32:	So then standing back next slide is fine.
00:52:32> 00:52:35:	So standing back, this is the overall vision.
00:52:35> 00:52:37:	As you can see it and again,
00:52:37> 00:52:41:	the purpose here is to not only develop your waterfront
00:52:41> 00:52:42:	park,
00:52:42> 00:52:45:	but more importantly is to link it to 5th Ave
00:52:45> 00:52:47:	and make a walkable,
00:52:47> 00:52:51:	simply easy community with a lot more residents to help
00:52:51> 00:52:57:	drive the businesses and provide them with some more economic
00:52:57> 00:52:57:	viability.
00:52:57> 00:53:03:	And with that I will turn it over.

To Rick and.
Nancy
OK. Take a deep breath.
I know that you have seen quite a lot.
It's an exciting vision that has been laid out and
it's going to take some work.
I'm Nancy Whitworth and I recently retired from the city
of Greenville in South Carolina where I've spent a career
in revitalizing the downtown and really this city of Greenville
and is well known now for its livability,
its tourism.
Continues to be on a number of must list,
but this program that has been outlined for you is
going to require a very strong public private partnership,
and we're talking about a partnership between the city Renew
Moline philanthropic community.
The face, faith based community,
and really the community at large.
But we're going to focus on the partnership between the
city and Renew Moline.
This is going to require a great focus and clearly
defined understanding of roles and responsibilities.
A collective vision, an enhanced level of communication and trust,
is a senchal. We're not going to be able to
implement all that needs to be done unless we have
those partnerships that are strong and based upon trust.
There is much to be done.
And now is the time for action and strategic implementation.
So we want to outline a little bit about the
roles for both the city.
And renew moling.
The city needs to move expeditiously to fill the permanent
city administrator and an economic development director position.
These are critical.
There's a real need to provide some stability,
particularly on the public side.
The economic development Director and that staff.
They will play and should play a significant role in
the development process.
And the ideal candidate we're thinking about for the

	economic
00:55:33> 00:55:37:	development Director should have all the requisite skill sets
	to
00:55:37> 00:55:40:	understand the development process,
00:55:40> 00:55:43:	both from the public and the private sector.
00:55:43> 00:55:48:	Perspectives is adept at understanding all of the financing tools
00:55:49> 00:55:50:	that are available.
00:55:50> 00:55:54:	More importantly, has a collaborative approach.
00:55:54> 00:55:57:	This is going to require a team a very strong
00:55:58> 00:56:00:	team from the public sector.
00:56:00> 00:56:04:	That public sector and that team has got to be
00:56:04> 00:56:09:	totally adept at working hand in glove with with the
00:56:09> 00:56:13:	private sector and we feel that the city should take
00:56:13> 00:56:19:	the lead in focusing on the downtown residential projects that
00:56:19> 00:56:21:	have been outlined.
00:56:21> 00:56:27:	Building up the residential base in downtown is critical,
00:56:27> 00:56:32:	and we feel that there is a great market and
00:56:32> 00:56:37:	that is certainly a strength that Boeing has.
00:56:37> 00:56:40:	Now looking at the Renew Moline role,
00:56:40> 00:56:46:	renew has a long history of bringing forward significant
	projects.
00:56:46> 00:56:51:	In downtown bowling and continuing on their success.
00:56:51> 00:56:55:	We feel this though. Renew Moline should take on the
00:56:55> 00:56:57:	next big project for downtown,
00:56:57> 00:57:00:	so calling the Great River Project and all of the
00:57:00> 00:57:02:	components there.
00:57:02> 00:57:05:	And this is a major undertaking an it's going to
00:57:05> 00:57:09:	require the responsibility of project management,
00:57:09> 00:57:11:	Land Assembly funding federal state,
00:57:11> 00:57:15:	local permitting and approvals, construction management,
00:57:15> 00:57:21:	creation of an endowment and Conservancy for the maintenance and
00:57:21> 00:57:22:	programming.
00:57:22> 00:57:24:	This is a lot of work.
00:57:24> 00:57:28:	But it is going to be one of the most
00:57:28> 00:57:32:	transformation o'll things that I think you can do in
00:57:32> 00:57:34:	downtown bowling.
00:57:34> 00:57:38:	And it's not just for a tourist attraction.
00:57:38> 00:57:42:	This is for the citizens of Moline as well.
00:57:42> 00:57:48:	Now communication of this project and coordination with the
	city
00:57:48> 00:57:50:	as a partner key.

00:57:50> 00:57:55:	Probably going to need some additional staff and consultants to
00:57:55> 00:57:56:	make this happen,
00:57:56> 00:57:59:	and I want to be clear on something,
00:57:59> 00:58:03:	even though we and we will define this a little
00:58:03> 00:58:05:	bit further in the final report,
00:58:05> 00:58:09:	we're talking about rules for renew modeling.
00:58:09> 00:58:12:	We're talking about roles for the city,
00:58:12> 00:58:15:	but that does not mean that each operates in a
00:58:16> 00:58:16:	vacuum.
00:58:16> 00:58:19:	This is a team. This is going to require a
00:58:19> 00:58:20:	complete.
00:58:20> 00:58:24:	Alignment of both the public and the private sector to
00:58:24> 00:58:25:	make these happen.
00:58:25> 00:58:28:	Now I'm going to turn it over to my colleague
00:58:28> 00:58:28:	Rick,
00:58:28> 00:58:32:	and he's going to delve a little bit further into
00:58:32> 00:58:34:	some of these recommendations.
00:58:34> 00:58:37:	Thanks Nancy. I'm Rick reinhart.
00:58:37> 00:58:42:	I spent 25 years in downtown redevelopment and city management
00:58:42> 00:58:46:	and the last five years for the United Methodist Church,
00:58:46> 00:58:51:	both in social justice and in property redevelopment.
00:58:51> 00:58:54:	Wow, you are getting a new mayor.
00:58:54> 00:58:58:	You're getting a new slate of Alderman.
00:58:58> 00:59:01:	You're getting a new city administrator.
00:59:01> 00:59:05:	You're getting a new city economic development director.
00:59:05> 00:59:08:	You're getting a new chair of Renew Moline and Alex.
00:59:08> 00:59:11:	What I have to say to you is you've been
00:59:11> 00:59:13:	the new person in town.
00:59:13> 00:59:15:	Since you've come here now,
00:59:15> 00:59:19:	you're going to be the grizzled veteran of urban redevelopment
00:59:19> 00:59:20:	in Moline.
00:59:20> 00:59:23:	I mean that that's just mind blowing,
00:59:23> 00:59:27:	you know. So you're, you're going to be the wise
00:59:27> 00:59:29:	old hand at how to do things.
00:59:29> 00:59:32:	You know in what all those new people are going
00:59:32> 00:59:35:	to want is to leave a legacy for the city
00:59:35> 00:59:36:	of Moline.
00:59:36> 00:59:40:	I mean that that's what I've always wanted when I've
00:59:40> 00:59:41:	gone into a position.
00:59:41> 00:59:46:	And it's really difficult to leave a legacy if what

00:59:46> 00:59:50:	you're doing is working on 15 or 27 or 53
00:59:50> 00:59:54:	things all at the same time without any sort of
00:59:54> 00:59:58:	order. And what we're really suggesting is focus,
00:59:58> 01:00:01:	you know, and that's sort of a funny thing to
01:00:01> 01:00:05:	say because we're telling you about 100 things you could
01:00:06> 01:00:06:	be doing.
01:00:06> 01:00:09:	But what we're saying to you is,
01:00:09> 01:00:12:	First off, don't do em all at once like a
01:00:12> 01:00:15:	handful of them that you think are really going to
01:00:15> 01:00:20:	change the face of Moline unorganized and concentrate on those.
01:00:20> 01:00:24:	And I think it's very important to have a culture
01:00:24> 01:00:25:	of project management.
01:00:25> 01:00:29:	When I was chief of staff to the Mirror Buffalo,
01:00:29> 01:00:33:	part of my job was every week getting people together
01:00:33> 01:00:37:	to talk about the 345 major projects that the marijuana
01:00:37> 01:00:40:	to get done and to make sure that everybody who
01:00:40> 01:00:44:	is associated with that project in a managerial position was
01:00:44> 01:00:45:	in the room.
01:00:45> 01:00:48:	They were well prepared. They had answers,
01:00:48> 01:00:52:	they knew what help they needed and they knew what
01:00:52> 01:00:52:	was left.
01:00:52> 01:00:56:	That's what we're talking about trying to impose.
01:00:56> 01:01:00:	On all of yourselves, because if you don't do that,
01:01:00> 01:01:02:	what you have is a lot of talk,
01:01:02> 01:01:06:	but very little action. A lot of good ideas,
01:01:06> 01:01:12:	but hardly any implementation. So we think that's just exceptionally
01:01:12> 01:01:12:	important.
01:01:12> 01:01:15:	We're also you can go ahead.
01:01:17> 01:01:21:	And discipline is important. Regular updates are important.
01:01:21> 01:01:24:	Regular communication is important next.
01:01:26> 01:01:28:	Up next
01:01:32> 01:01:35:	we also understand that you are very proud of a
01:01:35> 01:01:40:	development process that you've been operating under for several years,
01:01:40> 01:01:43:	and then in fact you won an award for it
01:01:43> 01:01:46:	from my friends here in the DC area at the
01:01:46> 01:01:49:	International Economic Development Council,
01:01:49> 01:01:52:	we think that.
01:01:52> 01:01:55:	We think that worked very well in the past were
01:01:55> 01:01:59:	suggesting that you consider altering that going ahead to a
01:01:59> 01:02:03:	very much simplified type of development process.

01:02:03> 01:02:07:	A traditional system where there's a project manager and the
01:02:07> 01:02:12:	project manager is charged with keeping people apprised what I'll
01:02:12> 01:02:15:	tell you is the several of us on this panel.
01:02:15> 01:02:18:	When we looked at the development process,
01:02:18> 01:02:22:	we were confused. We were intimidated.
01:02:22> 01:02:24:	And we've kind of been around.
01:02:24> 01:02:26:	If we were confused and intimidated,
01:02:26> 01:02:29:	you can be very sure that developers coming into town
01:02:30> 01:02:33:	will be confused and intimidated by it as well.
01:02:33> 01:02:35:	So celebrate the fact that it's work,
01:02:35> 01:02:39:	but consider adopting something very much simpler next.
01:02:41> 01:02:45:	And we think what sort of project management is put
01:02:45> 01:02:47:	in needs to be streamlined,
01:02:47> 01:02:51:	clear, very clear on defining points of entry.
01:02:51> 01:02:52:	And of course ethical next.
01:02:55> 01:02:59:	Finance we want to compliment you on your aggressive use
01:02:59> 01:03:04:	of tax increment financing districts to help fund infrastructure around
01:03:04> 01:03:05:	development.
01:03:05> 01:03:09:	Similarly, we want to compliment you on your use of
01:03:09> 01:03:13:	special service areas in the downtown area as innovative ways
01:03:13> 01:03:15:	to provide some financing.
01:03:15> 01:03:19:	One of the things we're suggesting is that the city
01:03:19> 01:03:23:	and Renew Moline are really going to have to get
01:03:23> 01:03:27:	all over every sort of possible financing that there is.
01:03:27> 01:03:30:	Federal financing from multiple agencies,
01:03:30> 01:03:35:	including the new Biden Harris Infrastructure Initiative,
01:03:35> 01:03:38:	and I think the rules on that are still being
01:03:38> 01:03:39:	put together.
01:03:39> 01:03:43:	Homeland Security, money, anything you can get.
01:03:43> 01:03:47:	I will say that when it comes to the Great
01:03:48> 01:03:51:	Riverfront Park in that area.
01:03:51> 01:03:54:	You know, I understand your new mayor is a music
01:03:54> 01:03:55:	professor.
01:03:55> 01:03:59:	I'll say there's going to be a Symphony of financing
01:03:59> 01:04:02:	that comes in to fund that project from all sorts
01:04:02> 01:04:04:	of possible sources.
01:04:04> 01:04:06:	And it's going to be complicated,
01:04:06> 01:04:09:	and it's going to be frustrating.
01:04:09> 01:04:13:	You're going to have to involve your local congresswoman,
01:04:13> 01:04:16:	your US senators, the governor's office,

01:04:16> 01:04:20:	his agencies. But it's what it requires to get something
01:04:20> 01:04:22:	big and complicated done.
01:04:22> 01:04:27:	Enterprise Zones opportunity zones. All sorts of tax credit programs,
01:04:27> 01:04:31:	and what I've discovered about great city governments is that
01:04:31> 01:04:36:	every great city government has somebody who understands that funding
01:04:36> 01:04:40:	those financing programs and keeps in regular touch with the
01:04:40> 01:04:42:	people who are responsible for him.
01:04:42> 01:04:44:	Thank God, that was never me,
01:04:44> 01:04:47:	but I knew who it was and we would meet
01:04:47> 01:04:48:	and talk regularly next.
01:04:51> 01:04:58:	Miss Anne said before marketing and communication is tremendously important.
01:04:58> 01:05:01:	A friend of mine often said that half of the
01:05:01> 01:05:03:	project is actually doing it.
01:05:03> 01:05:07:	The other half of the project is communicating about it.
01:05:07> 01:05:11:	We think there's three types of marketing and communication that
01:05:11> 01:05:12:	needs to happen.
01:05:12> 01:05:16:	One is advance of Moline Center and the essays are
01:05:16> 01:05:17:	doing some.
01:05:17> 01:05:20:	We want to encourage you to reach out and do
01:05:20> 01:05:21:	even more in the summer.
01:05:21> 01:05:26:	It there should be a handful of events every week.
01:05:26> 01:05:30:	In the winter, at least one or two events a
01:05:30> 01:05:35:	week to bring people downtown to get him familiar with
01:05:35> 01:05:36:	downtown.
01:05:36> 01:05:39:	A really good, crisp event calendar,
01:05:39> 01:05:43:	both online and on paper business to consumer marketing things
01:05:43> 01:05:44:	like Maps,
01:05:44> 01:05:47:	wayfinding, system banners or extremely important.
01:05:47> 01:05:51:	And I want to push business to business type marketing.
01:05:51> 01:05:55:	A development map showing every single development.
01:05:55> 01:05:58:	It either has just been done is underway or as
01:05:58> 01:06:02:	planned and who's doing him and what the schedule is
01:06:02> 01:06:04:	and the annual state of downtown report.
01:06:04> 01:06:07:	And once you're ready not today.
01:06:07> 01:06:10:	But developer open houses to bring in developers from Des
01:06:10> 01:06:11:	Moines,
01:06:11> 01:06:15:	Chicago from other cities to showing that the opportunities that

01:06:15> 01:06:18: 01:06:18> 01:06:22: 01:06:22> 01:06:24: 01:06:26> 01:06:29: 01:06:29> 01:06:33: 01:06:33> 01:06:35: 01:06:39> 01:06:39: 01:06:41> 01:06:44: 01:06:41> 01:06:44: 01:06:47> 01:06:47: 01:06:52> 01:06:52: 01:06:55> 01:06:58: 01:06:58> 01:06:58: 01:06:58> 01:07:01: 01:07:01> 01:07:05: 01:07:05> 01:07:05: 01:07:12> 01:07:12: 01:07:12> 01:07:12: 01:07:22> 01:07:22: 01:07:28> 01:07:32: 01:07:33> 01:07:35: 01:07:33> 01:07:35: 01:07:39> 01:07:35: 01:07:39> 01:07:34: 01:07:41> 01:07:44: 01:07:44> 01:07:48: 01:07:44> 01:07:49:	 you have so they can use the skills that they've developed in those other cities in your wonderful city. Without let me hand it over to Tom Murphy will give you a call to action. Good morning, I'm sorry we're not with you in person. I've had the opportunity to be in Moline several times. Go ahead, move on. Wow, my colleagues have outlined for you are very ambitious and imaginative program, but first it starts with you believing you could do it and I can look in your eyes and know that you said could have saved. How could this ever happen in the lead? But it can. I've seen it happen in many cities. Pittsburgh as an example when I was mayor, it is, uh, we've given you a bold in strategic investment for you to make Moline really the center of activity. It it would be in the quad not only in the Quad City but in Western Illinois. 500 units of housing, downtown artist housing and galleries, creative incubators. 2 grand parks in an activated riverfront. You have an opportunity to transform your city and I know you're thinking well. How are we ever going to do that and how we gonna pay for it? There's ways to do that. I did great ideas. Five ways to get things done. So you start with that vision. Go ahead. So you need to believe first of all and the 2nd is you need to organize yourselves to be able to do it right.
	C C
01:07:49> 01:07:53: 01:07:53> 01:07:58:	Candidly, you have not played in the sandbox well together, you've been dysfunctional and you need to change that
	behavior.
01:07:58> 01:08:01:	You need to bring together a.
01:08:01> 01:08:03:	A common vision to be able to move forward,
01:08:03> 01:08:06:	you need to not only in the civic and political
01:08:06> 01:08:09:	leadership and believe have that common vision,
01:08:09> 01:08:13:	but now you need to reach out and create partnerships
01:08:13> 01:08:17:	with private developers with other nonprofit organizations that share that

01:08:17> 01:08:20:	vision and are part of making it happen.
01:08:20> 01:08:23:	And as a mayor of Pittsburgh we did billions of
01:08:23> 01:08:25:	dollars worth of development.
01:08:25> 01:08:28:	But the city itself did none of the development.
01:08:28> 01:08:31:	We were partners with private sector.
01:08:31> 01:08:34:	People to do those developments is so that is the
01:08:34> 01:08:36:	partnership you need to build.
01:08:36> 01:08:38:	You need to be able to share the risk and
01:08:38> 01:08:41:	that means you have to be part of the financing
01:08:42> 01:08:45:	because you're asking people to come into an unknown market
01:08:45> 01:08:47:	and and you gotta share the risk.
01:08:47> 01:08:49:	If so, how do you do that?
01:08:49> 01:08:52:	There are great models it in our report will give
01:08:52> 01:08:54:	you will outline the financing,
01:08:54> 01:08:57:	some of the financing of how to do this over
01:08:57> 01:09:00:	the next 10 years to be able to get that
01:09:00> 01:09:00:	done,
01:09:00> 01:09:02:	you need a sophisticated staff.
01:09:02> 01:09:06:	It consultants two are going to be ethical interests.
01:09:06> 01:09:09:	Nothing will kill the opportunities to develop this.
01:09:09> 01:09:11:	This player that we've given you,
01:09:11> 01:09:14:	if it's not transparent, it is not ethical.
01:09:14> 01:09:14:	Go ahead.
01:09:17> 01:09:20:	And we so with all the things we've given you,
01:09:20> 01:09:23:	we believe that there are.
01:09:23> 01:09:26:	Three catalytic developments that don't cost a lot of money
01:09:26> 01:09:29:	really start with phone calls and nothing more.
01:09:29> 01:09:31:	It it it it it says to you,
01:09:31> 01:09:34:	and it says that the world that we're going to
01:09:34> 01:09:36:	do business differently.
01:09:36> 01:09:38:	One is on the Spiegel building,
01:09:38> 01:09:41:	there was a great organization called Art Space,
01:09:41> 01:09:44:	Betty Massey, who on this panel was that on the
01:09:44> 01:09:47:	board for many years and they have developed artist housing
01:09:47> 01:09:50:	in 35 different cities around the country.
01:09:50> 01:09:52:	They know what they're doing.
01:09:52> 01:09:55:	Call them up tomorrow. So this is your this is
01:09:55> 01:09:57:	your will give you the rest of the week to
01:09:57> 01:10:00:	relax and then this is your Monday morning task.
01:10:00> 01:10:03:	Call them up and say we want to talk to
01:10:03> 01:10:05:	you about doing this development.

01:10:05> 01:10:09:	You've already done some great new housing called App developer.
01:10:09> 01:10:12:	Offer some others that have an interest to say we're
01:10:12> 01:10:14:	interested in doing some more housing to.
01:10:14> 01:10:17:	We have a plan about how that's going to happen.
01:10:17> 01:10:21:	It as Rick mentioned, you have an opportunity with some
01:10:21> 01:10:23:	of the land you own to be able to be
01:10:23> 01:10:24:	a partner.
01:10:24> 01:10:27:	In that process, with that layer and finally we laid
01:10:27> 01:10:29:	out a great River.
01:10:29> 01:10:33:	You have an opportunity to create a great park called
01:10:33> 01:10:37:	we're calling it the Great River Park 200 plus acres
01:10:37> 01:10:39:	right in front of your.
01:10:39> 01:10:42:	Right, right at your front door and we'll talk about
01:10:42> 01:10:43:	that a little later.
01:10:43> 01:10:46:	Go ahead. So those three projects we think you could
01:10:47> 01:10:50:	begin on Monday morning simply by making phone calls and
01:10:50> 01:10:53:	saying we're going to begin this process,
01:10:53> 01:10:56:	go ahead.
01:10:56> 01:10:59:	Rick, it is you have talked about the importance of
01:10:59> 01:11:01:	programming critical.
01:11:01> 01:11:02:	If you don't do this,
01:11:02> 01:11:06:	you know focus on building potential partners and that's
	proactively
01:11:06> 01:11:08:	not waiting for people to come to you.
01:11:08> 01:11:10:	That's great if they do,
01:11:10> 01:11:12:	but also going on and saying this is what we
01:11:13> 01:11:16:	want and how you communicate to the citizens of Belize.
01:11:16> 01:11:18:	So they see a place for this themselves.
01:11:18> 01:11:20:	In this development, go ahead.
01:11:24> 01:11:27:	So the Great River Park and I wanna these are
01:11:27> 01:11:29:	pictures of from Greenville,
01:11:29> 01:11:33:	SC the as he Whitworth was part of this development
01:11:33> 01:11:37:	for 30 years as economic development Director in Greenville.
01:11:37> 01:11:41:	So you can see the spec.
01:11:41> 01:11:43:	It was buried by a four Lane state highway that
01:11:44> 01:11:45:	they had put over top of it.
01:11:45> 01:11:48:	It had rod four lanes right through the middle of
01:11:48> 01:11:51:	the city and narrowed the sidewalks.
01:11:51> 01:11:53:	No parking in a mayor and Nancy and others said
01:11:53> 01:11:55:	this is killing our city.
01:11:55> 01:11:58:	It's dead as a doornail and and they said we
01:11:58> 01:12:00:	want to tear this bridge diner.

01:12:00> 01:12:01:	A lot of people said,
01:12:01> 01:12:03:	but if you tear that bridge Don,
01:12:03> 01:12:06:	you know we won't be able to get through believe
01:12:06> 01:12:09:	and and they basically said that's that's the point.
01:12:09> 01:12:12:	We don't want you to get through believe we want
01:12:12> 01:12:13:	you to.
01:12:13> 01:12:16:	So sorry to stay in Greenville and so they tore
01:12:16> 01:12:20:	this bridge done this state highway bridge and instead what
01:12:20> 01:12:21:	is there today.
01:12:21> 01:12:24:	You can see the picture on the right is a
01:12:24> 01:12:25:	pedestrian bridge.
01:12:25> 01:12:28:	The opened up the waterfall and are there any given
01:12:28> 01:12:30:	day or the nice day.
01:12:30> 01:12:33:	This park at lunchtime it in the all day long
01:12:33> 01:12:36:	is packed with people and and they've created a great
01:12:36> 01:12:39:	downtown and so I want you to wait before you
01:12:39> 01:12:42:	say well we could never create that.
01:12:42> 01:12:44:	Go ahead next slide. Create this kid.
01:12:44> 01:12:46:	Bet big park. Go go to.
01:12:46> 01:12:48:	Go to Greenville and So what,
01:12:48> 01:12:52:	we're suggesting that you have a 200 acre of opportunity
01:12:52> 01:12:55:	to create the Great River Park.
01:12:55> 01:12:58:	It requires you simply to make some phone calls.
01:12:58> 01:13:02:	The call Rock Island and the car the Arsenal.
01:13:02> 01:13:04:	The leaders of those places and say,
01:13:04> 01:13:08:	let's let's imagine this. Let's think about how we create
01:13:08> 01:13:11:	this and that over a period of time.
01:13:11> 01:13:14:	If you as Dan talked about talking about.
01:13:14> 01:13:17:	Zip line going over there but over a period of
01:13:17> 01:13:20:	time also building Three Bridges.
01:13:20> 01:13:25:	Understanding they they're expensive, but there's infrastructure money available for
01:13:26> 01:13:27:	this kind of stuff,
01:13:27> 01:13:30:	but you gotta first imagine it could happen.
01:13:30> 01:13:34:	You would then transform this area as as as essentially
01:13:34> 01:13:37:	a big body of water in wonderful nature.
01:13:37> 01:13:40:	Trail and Hard Edge Trail where you would have cafes
01:13:40> 01:13:41:	and everything.
01:13:41> 01:13:45:	It would be a regional if not a national draw.
01:13:45> 01:13:48:	To bring people there, if you begin to to create
01:13:48> 01:13:50:	really a special place,
01:13:50> 01:13:52:	did you have it right there,
01:13:52> 01:13:55:	ready to go? You gotta imagine that whole part of
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01:13:55> 01:13:58:	the River in a very different kind away.
01:13:58> 01:14:01:	Go ahead And so you are at a moment in time
01:14:01> 01:14:05:	when you have huge opportunity to think about yourself in
01:14:05> 01:14:07:	a different way.
01:14:07> 01:14:10:	You know I want to tell you a quick story.
01:14:10> 01:14:12:	My wife and I were in the Peace core many
01:14:13> 01:14:16:	years ago and we lived up way up the Paraguay
01:14:16> 01:14:17:	River in a remote area.
01:14:17> 01:14:21:	It is in Paraguay. We spoke Spanish and through the
01:14:21> 01:14:23:	jungle a few balls was Brazil.
01:14:23> 01:14:27:	They spoke Portuguese said. Maybe did in the jungle surrounding
01:14:27> 01:14:30:	us were variety of Indian tribes and what we learned
01:14:30> 01:14:34:	and enduring lesson wasn't the most powerful person in the
01:14:34> 01:14:37:	town. Wasn't the person who spoke who had all the
01:14:37> 01:14:38:	guns are all the money.
01:14:38> 01:14:41:	It was the person who spoke all the languages and
01:14:41> 01:14:43:	when we came back to America,
01:14:43> 01:14:45:	what we recognize is in our.
01:14:45> 01:14:48:	Our communities are equally divided by race and by class.
01:14:48> 01:14:50:	And if you work at a computer industry,
01:14:50> 01:14:53:	I probably don't know what you're talking about.
01:14:53> 01:14:55:	Most of the time, but.
01:14:55> 01:14:59:	But the most powerful person I came to realize that
01:14:59> 01:15:03:	was in a community or people I call translators and
01:15:03> 01:15:06:	renew Renew Moline in the city.
01:15:06> 01:15:08:	Need to be those translators,
01:15:08> 01:15:10:	the new mayor and Council,
01:15:10> 01:15:14:	and renew. Billy need to be lockstep on a shared
01:15:14> 01:15:17:	vision of what needs to happen and how it's going
01:15:17> 01:15:18:	to happen.
01:15:18> 01:15:22:	And they need to be able to communicate that in
01:15:22> 01:15:26:	a way that people see an opportunity for themselves.
01:15:26> 01:15:29:	That's the first the biggest challenge.
01:15:29> 01:15:31:	The second is is that leaders today need to be
01:15:32> 01:15:32:	nimble,
01:15:32> 01:15:35:	curious, and have an appetite for risk.
01:15:35> 01:15:38:	It's much safer to stay with the down of status
01:15:38> 01:15:39:	quo and not to change,
01:15:39> 01:15:41:	but but for every city,
01:15:41> 01:15:43:	as he had mentioned, the world is changing.

01:15:43> 01:15:46:	So if you do not change your going to get
01:15:46> 01:15:47:	run over so nimble,
01:15:47> 01:15:49:	being able to move quickly,
01:15:49> 01:15:52:	curious to look around, like to Greenville,
01:15:52> 01:15:55:	were Pitts Burg or lots of other places and say,
01:15:55> 01:15:57:	how did they do this stuff?
01:15:57> 01:15:59:	Did you have an appetite for risk?
01:15:59> 01:16:02:	Because it will it it will require you to take
01:16:02> 01:16:05:	risks to imagine what we're suggesting to it,
01:16:05> 01:16:07:	so you want fundamentally have a choice.
01:16:07> 01:16:11:	There's one clear decision right now that you need to
01:16:11> 01:16:14:	make that decision is whether you're going to.
01:16:14> 01:16:17:	You're going to believe that you could do this,
01:16:17> 01:16:20:	and whether you have the political and community will to
01:16:20> 01:16:21:	want to do it.
01:16:21> 01:16:24:	l, you know, as a mayor for 12 years in
01:16:24> 01:16:25:	politics for many years,
01:16:25> 01:16:27:	you know I heard it all.
01:16:27> 01:16:29:	Every time you suggested a new idea,
01:16:29> 01:16:32:	there were 100 people giving you a reason why you
01:16:32> 01:16:33:	couldn't do it.
01:16:33> 01:16:35:	Of course you can never afford it is the wrong
01:16:35> 01:16:36:	place,
01:16:36> 01:16:38:	and nobody will ever move to that housing.
01:16:38> 01:16:40:	It in that and then nothing happens.
01:16:40> 01:16:44:	And that's your choice. You have the political community will
01:16:44> 01:16:46:	to move forward into reach for the future,
01:16:46> 01:16:48:	or you're going to stay where you are.
01:16:48> 01:16:51:	Go to the future. You have the power to do
01:16:51> 01:16:51:	that.
01:16:51> 01:16:52:	Get it done. Thank you.
01:16:56> 01:16:59:	So with that, this concludes our presentation and I believe
01:17:00> 01:17:03:	I'm not sure quite how exactly we're going to organize
01:17:03> 01:17:03:	it.
01:17:03> 01:17:04:	But for Q&A.
01:17:06> 01:17:10:	Well first thank you. It amazes me that you all
01:17:10> 01:17:14:	gathered enough about the personality of the place and all
01:17:14> 01:17:16:	the information we provided.
01:17:16> 01:17:20:	You know, tarulli? Give us some great ideas.
01:17:22> 01:17:24:	I.
01:17:24> 01:17:27:	I think my just a clarifying question.
	r think my just a clamying question.

01:17:30> 01:17:34:	you sure put that loop kind of superimposed over the
01:17:34> 01:17:34:	River.
01:17:34> 01:17:36:	Is that the 200 acres?
01:17:36> 01:17:38:	Or when you reference 200 acres,
01:17:38> 01:17:41:	what period where we talking about?
01:17:41> 01:17:47:	That's 200 plus acres. It includes the water.
01:17:47> 01:17:49:	OK.
01:17:49> 01:17:52:	I think you captured an important idea in the in
01:17:52> 01:17:55:	the what was it called the fountain that's that's visible
01:17:55> 01:17:56:	from the bridge?
01:17:56> 01:17:58:	I think that's a wonderful idea.
01:17:58> 01:18:01:	I think there were a lot of little Golden Nuggets
01:18:01> 01:18:04:	that were in a lot of what you provided.
01:18:04> 01:18:09:	Uhm? Which we can definitely build upon.
01:18:09> 01:18:12:	So I don't know that I have any.
01:18:12> 01:18:15:	Questions that are occurring to me off the top of
01:18:15> 01:18:16:	my head,
01:18:16> 01:18:17:	but.
01:18:17> 01:18:20:	But I also just want to thank again our stakeholders
01:18:20> 01:18:23:	who participated in those discussions with you.
01:18:23> 01:18:25:	Many of them are running businesses,
01:18:25> 01:18:28:	many of them had had an extremely challenging year.
01:18:28> 01:18:30:	So I just want to do a quick shout out
01:18:30> 01:18:31:	to them as well,
01:18:31> 01:18:31:	SO.
01:18:36> 01:18:38:	Alex, let me also say and again,
01:18:38> 01:18:40:	this is sort of repeating what I said at the
01:18:41> 01:18:42:	beginning of the presentation.
01:18:42> 01:18:45:	You know the report. Obviously the panel spent a lot
01:18:45> 01:18:47:	of time trying to write the report and put the
01:18:47> 01:18:50:	recommendations together that will be to you in about 60
01:18:50> 01:18:53:	days. We hope there's a lot you know there's going
01:18:53> 01:18:55:	to be a lot more detail in that.
01:18:55> 01:18:56:	A lot of times it's hard.
01:18:56> 01:18:59:	You know in these in these virtual presentations to see
01:18:59> 01:19:01:	all the little things we were talking about,
01:19:01> 01:19:04:	but it will become very clear each of the blocks
01:19:04> 01:19:06:	were talking about in the report.
01:19:06> 01:19:08:	So I just wanted to say that an and again
01:19:08> 01:19:11:	the questions we're having I know it's tough to absorb
01:19:11> 01:19:12:	all this all at once,
01:19:12> 01:19:15:	but if there are any questions we would be willing

01:19:15> 01:19:16:	to take a few.
01:19:16> 01:19:18:	We've got obviously about 15 minutes or so to try
01:19:18> 01:19:19:	to answer questions.
01:19:19> 01:19:22:	If there are some.
01:19:22> 01:19:26:	I see one question requesting information on Heritage Church Ann.
01:19:26> 01:19:30:	I'm going to ask Betty to answer that question if
01:19:30> 01:19:32:	she sees it in the chat.
01:19:32> 01:19:36:	I did say it in the chat Rick I think.
01:19:36> 01:19:41:	Heritage Church had expressed to some of the panelists their
01:19:41> 01:19:42:	desire,
01:19:42> 01:19:47:	individually and collectively to do outreach in the community.
01:19:47> 01:19:52:	In the written report, you'll see a couple different,
01:19:52> 01:19:58:	very specific suggestions. One is about partnering up potentially with
01:19:58> 01:20:04:	your Community College on workforce training for under employed or
01:20:04> 01:20:08:	unemployed Moline or Quad City area.
01:20:08> 01:20:14:	Residents a second it comes out of the.
01:20:14> 01:20:20:	Zip line opportunity that Dan Drew and talked about.
01:20:20> 01:20:26:	Clearly the owner of the mainland terminus for that zip
01:20:26> 01:20:28:	line is the church.
01:20:28> 01:20:33:	With that I think it Ponet Tower and whether that
01:20:34> 01:20:38:	could be built into an entrepreneurial.
01:20:40> 01:20:48:	Opportunity for workforce training or income for the Church is
01:20:48> 01:20:52:	another way and then finally.
01:20:52> 01:20:58:	The church continues to own property in right in that
01:20:58> 01:21:02:	what we're calling the Milltown neighborhood.
01:21:02> 01:21:07:	And so I think as a real estate property owner
01:21:07> 01:21:13:	to partner in redevelopment of the of the Milltown area.
01:21:16> 01:21:20:	I I'm gonna see this question for the first says
01:21:20> 01:21:24:	from Jenny from WQAD recommended focusing on a couple of
01:21:24> 01:21:25:	big projects.
01:21:25> 01:21:28:	Have you narrowed down the ideas to which ones you
01:21:28> 01:21:32:	think would have the biggest impact or you leaving that
01:21:32> 01:21:33:	up to the city?
01:21:33> 01:21:37:	Tom, I think you addressed that and I'm gonna ask
01:21:37> 01:21:40:	you to address it specifically again.
01:21:40> 01:21:43:	And then if you think there's any one of the
01:21:43> 01:21:45:	rest of us that can type in,
01:21:45> 01:21:47:	please give us a shout.
01:21:47> 01:21:51:	Well, we we outline what are three big projects or

01:21:51> 01:21:55: 01:21:55> 01:21:59:	catalytic in there essentially immediately doable. One is the speak ability which really begins with a
01:21:59> 01:22:02:	phone call to art space that,
01:22:02> 01:22:04:	as I mentioned, has done.
01:22:04> 01:22:07:	Many of these are in at the beginning.
01:22:07> 01:22:11:	That conversation. We think that's very doable.
01:22:11> 01:22:13:	Il of is a HASI development.
01:22:13> 01:22:18:	You have had some success doing has already and so.
01:22:18> 01:22:20:	Take another one of those,
01:22:20> 01:22:24:	or working with one of the developers in time to
01:22:24> 01:22:27:	do that has E can happen very quickly in the
01:22:27> 01:22:30:	third is that is the Great River Park,
01:22:30> 01:22:34:	which is at least in concept of if if Rock
01:22:34> 01:22:38:	Island government in the Arsenal in the lead all agree
01:22:38> 01:22:42:	to wanna do it that you know that can begin
01:22:42> 01:22:44:	to create.
01:22:44> 01:22:47:	Begin to begin to happen to get real if you
01:22:47> 01:22:49:	begin and then as Dan outlined,
01:22:49> 01:22:53:	a number of the other activities.
01:22:53> 01:22:55:	The basin in the development around that.
01:22:55> 01:22:59:	We obviously thinks that that that will take longer.
01:22:59> 01:23:02:	We're going to put together in the report that we
01:23:02> 01:23:02:	do.
01:23:02> 01:23:06:	We really didn't have enough time to put all this
01:23:06> 01:23:06:	together,
01:23:06> 01:23:09:	and it will be a back of the envelope.
01:23:09> 01:23:12:	Sort of sources and uses for the cost of all
01:23:12> 01:23:12:	this.
01:23:12> 01:23:15:	And then what, what, where the for all those uses
01:23:16> 01:23:17:	will put a cost.
01:23:17> 01:23:20:	An estimated cost, and then we'll put where the funding
01:23:20> 01:23:21:	comes from.
01:23:21> 01:23:26:	Both public and private. And so this is obviously a.
01:23:26> 01:23:30:	Very, very ambitious program, but we believe that it's doable
01:23:31> 01:23:34:	when you begin to build the kind of partnership.
01:23:34> 01:23:38:	So we picked up those tree developments because there are
01:23:38> 01:23:42:	those three developments have really are a test for all
01:23:42> 01:23:46:	of you as to whether you can build good partnerships
01:23:46> 01:23:50:	among yourselves and agreed to these ideas and also with
01:23:50> 01:23:55:	private private investors who will bring resources to make this
01:23:55> 01:23:56:	happen.
01:23:56> 01:23:59:	So I I think we believe that it's less about

01:23:59> 01:24:03:	the money and ability about more about your ability as
01:24:03> 01:24:06:	a community to decide what is it we want.
01:24:06> 01:24:09:	We're going to work together and build the structure that
01:24:09> 01:24:11:	permits that to happen.
01:24:11> 01:24:13:	Next question from WVIK news.
01:24:13> 01:24:16:	Is there a rough estimate of how much some of
01:24:16> 01:24:20:	these projects would cost or where the funding would come
01:24:20> 01:24:20:	from?
01:24:20> 01:24:23:	I think Tom just addressed that to some extent.
01:24:23> 01:24:26:	As a developer I'll just make one statement in the
01:24:26> 01:24:27:	last 24 hours.
01:24:27> 01:24:30:	It's pretty hard to kind of really sit down and
01:24:31> 01:24:33:	put a hard pencil to things to really do.
01:24:33> 01:24:37:	Orders of magnitude will do the best job we can
01:24:37> 01:24:40:	in the report to try to give you some rough
01:24:40> 01:24:42:	waters of magnitude.
01:24:42> 01:24:44:	And I do think that we've addressed some of the
01:24:44> 01:24:48:	funding sources in general and it's time just said some
01:24:48> 01:24:51:	degree of a sources and uses will be incorporated into
01:24:51> 01:24:53:	the report. But to be honest with you,
01:24:53> 01:24:55:	to just set expectations. Clearly,
01:24:55> 01:24:58:	these are the kind of projects that require a substantial
01:24:58> 01:25:00:	amount of analysis,
01:25:00> 01:25:02:	and it takes a fair amount of time to get
01:25:02> 01:25:02:	there.
01:25:02> 01:25:05:	And I think what we would recommend is you have
01:25:05> 01:25:09:	the capability within your community to analyze these types of
01:25:09> 01:25:09:	things.
01:25:09> 01:25:11:	We talked about Rick Reinhart,
01:25:11> 01:25:15:	talked about. Engaging consultants and what have you?
01:25:15> 01:25:18:	I mean, I think in order to really give yourselves
01:25:18> 01:25:19:	a much better understanding,
01:25:19> 01:25:22:	you really have to sit down and embark upon an
01:25:22> 01:25:25:	exercise over a period of time where you identify the
01:25:26> 01:25:26:	projects.
01:25:26> 01:25:29:	Take a look at what they might cost and really
01:25:29> 01:25:31:	put together a a very definitive budget.
01:25:31> 01:25:34:	I think we find ourselves too often just kind of
01:25:34> 01:25:38:	doing it back of the envelope stuff and then people's
01:25:38> 01:25:40:	expectations get raised unrealistically.
01:25:40> 01:25:42:	And then we find ourselves.

01:25:42> 01:25:46:	Having to backpedal later, so I think that's a challenge
01:25:46> 01:25:50:	that I'll put to everyone is you really need to
01:25:50> 01:25:51:	do your homework to find?
01:25:51> 01:25:54:	Figure this out and then I see.
01:25:54> 01:25:57:	Yeah I, I just wanted to add cities all over
01:25:57> 01:26:02:	America have done this and they pull together federal money,
01:26:02> 01:26:05:	state money, local money, foundation money,
01:26:05> 01:26:07:	private money, the money evolves.
01:26:07> 01:26:11:	Overtime I spent 14 years in Buffalo and Senator Schumer,
01:26:11> 01:26:17:	Senator Gillibrand. Congressman Higgins from Buffalo just made sure that
01:26:17> 01:26:21:	anytime there was an opportunity that came up to support
01:26:21> 01:26:24:	their waterfront redevelopment,
01:26:24> 01:26:28:	they would go out and work with local officials and
01:26:28> 01:26:28:	deliver.
01:26:28> 01:26:32:	But I also wanted to say is right now these
01:26:32> 01:26:35:	are not the sort of projects that happen with a
01:26:35> 01:26:39:	sparse staff with no economic development.
01:26:39> 01:26:43:	Director with Alex not having a decent sized budget.
01:26:43> 01:26:45:	With staff and consultants behind her,
01:26:45> 01:26:48:	so the pump's going to have to be primed if
01:26:48> 01:26:50:	things like this are going to happen,
01:26:50> 01:26:54:	they don't happen because we come into town and say
01:26:54> 01:26:55:	to all of you.
01:26:55> 01:26:56:	Here are some great ideas.
01:26:56> 01:26:58:	We think they are great ideas,
01:26:58> 01:27:02:	but they happen because people come together.
01:27:02> 01:27:05:	People who know what they're doing and work on these
01:27:05> 01:27:09:	things together and study things and deliver them the Arsenal
01:27:09> 01:27:11:	is not going to suddenly say.
01:27:11> 01:27:14:	Oh yeah, here's the park and we're going to build
01:27:14> 01:27:15:	a bridge.
01:27:15> 01:27:19:	It's going to require months and months of negotiation with
01:27:19> 01:27:22:	the folks there to do what you want to do.
01:27:22> 01:27:23:	So let me just say,
01:27:23> 01:27:26:	as a former mayor, if you've been to petsburgh,
01:27:26> 01:27:29:	we made a decision for reasons I won't go into
01:27:29> 01:27:31:	to build a new baseball park.
01:27:31> 01:27:34:	A new football stadium, the new Convention Center,
01:27:34> 01:27:36:	and we were flat broke city.
01:27:36> 01:27:39:	We had lost 300,000 people in the prior 20 years,

04.07.00 \ 04.07.40.	and not only did up hould a becabell newly
01:27:39> 01:27:42:	and not only did we build a baseball park,
01:27:42> 01:27:46:	the football stadium, the convention are on time and on
01:27:46> 01:27:46:	budget.
01:27:46> 01:27:49:	We also made a decision that error Road off the
01:27:49> 01:27:50:	riverfront.
01:27:50> 01:27:53:	Then we had no public access to our waterways.
01:27:53> 01:27:56:	And now we have 25 miles of what connected trails
01:27:56> 01:28:00:	within the City of Pittsburgh along the riverfront.
01:28:00> 01:28:03:	And not only did we build a billion \$200 million
01:28:03> 01:28:06:	of a ballpark Convention Center have been in it.
01:28:06> 01:28:11:	Now there is an additional billion dollars of private investment
01:28:11> 01:28:13:	on what were vacant parking lots.
01:28:13> 01:28:17:	So I I'm saying I'm standing here before you said
01:28:17> 01:28:22:	there are 26 different sources of financing in that deal.
01:28:22> 01:28:25:	So I I understand, I understand the hesitancy.
01:28:25> 01:28:29:	I understand people's skepticism about it.
01:28:29> 01:28:32:	I understand the challenges of financing.
01:28:32> 01:28:35:	l know it can be done.
01:28:35> 01:28:39:	Greenville that I showed you is another example.
01:28:39> 01:28:43:	There are lots of examples as Rick sent around the
01:28:43> 01:28:44:	country,
01:28:44> 01:28:47:	but it takes first of all all of you sort
01:28:47> 01:28:51:	of reaching for the stars and saying we could do
01:28:51> 01:28:51:	this.
01:28:53> 01:28:57:	I I see Marty and I'm going to pronounce it
01:28:57> 01:28:57:	vanags.
01:28:57> 01:28:59:	I may be incorrect.
01:29:02> 01:29:03:	You know, I'm first of all,
01:29:03> 01:29:07:	I'm really excited that you pronounce my last name pretty
01:29:07> 01:29:08:	good.
01:29:08> 01:29:12:	I spent 30 years now and economic development mostly also
01:29:12> 01:29:13:	city management,
01:29:13> 01:29:18:	and I'm really, really, really excited by everything you guys
01:29:18> 01:29:19:	have said Nancy.
01:29:19> 01:29:21:	I've been to Glen Greenville.
01:29:21> 01:29:24:	I spent like three or four days there,
01:29:24> 01:29:26:	one time staying at the Westin.
01:29:26> 01:29:29:	What a great city and we should all get in
01:29:30> 01:29:32:	a plane or a bus and go down there and
01:29:32> 01:29:33:	visit.
01:29:33> 01:29:35:	Just a really cool place.
01:29:35> 01:29:38:	I've been along that River and and I think right
VIIZVIVV 7 VIIZVIJU.	The seen along that there and and t think light

01:29:38> 01:29:39:	now.
01:29:39> 01:29:42:	We're sitting in a very good situation.
01:29:42> 01:29:45:	The city of Moline's finances are very good.
01:29:45> 01:29:48:	We have a special so we have a shift.
01:29:48> 01:29:53:	It's about to expire, but we can create a new
01:29:53> 01:29:55:	one for that area and.
01:29:55> 01:29:57:	My goodness, the federal government is,
01:29:57> 01:30:01:	as you know, giving us so much access to funds.
01:30:01> 01:30:03:	Right now I reached out to our our city,
01:30:03> 01:30:06:	Directores. Ask them, you know,
01:30:06> 01:30:09:	give me a list of your projects were getting \$20
01:30:09> 01:30:13:	million and we're going to come up 70 million short.
01:30:13> 01:30:16:	They came up with about \$90 million worth of projects.
01:30:16> 01:30:20:	Oh wait, but it's just like we've got so much
01:30:20> 01:30:21:	opportunity here.
01:30:21> 01:30:25:	And I, I think we've got this beautiful canvas of
01:30:25> 01:30:27:	downtown to work on so.
01:30:27> 01:30:30:	I'm inspired and as the city administrator I'm going to
01:30:30> 01:30:33:	do whatever I can to help our City Council merit
01:30:33> 01:30:35:	to to have that vision to have that will,
01:30:35> 01:30:38:	and to end to make this thing happen.
01:30:38> 01:30:41:	So thank you for this second time I've been with
01:30:41> 01:30:41:	you.
01:30:41> 01:30:43:	I think I did in Indianapolis too,
01:30:43> 01:30:44:	and you guys are great.
01:30:44> 01:30:46:	This is such a great program.
01:30:46> 01:30:48:	Thank you so much. You know,
01:30:48> 01:30:51:	Marty I, I just want to say something and thank
01:30:51> 01:30:52:	you very much for that comment.
01:30:52> 01:30:55:	We always appreciate getting the positives instead of getting
	thrown
01:30:55> 01:30:56:	out of town,
01:30:56> 01:30:58:	but.
01:30:58> 01:31:00:	That the thing that I observed in the context of
01:31:01> 01:31:02:	the 2008 recession,
01:31:02> 01:31:05:	and of course, we've all been seeing these declines over
01:31:05> 01:31:07:	a longer period of time.
01:31:07> 01:31:10:	But you've got watershed events and now we've had a
01:31:10> 01:31:10:	pandemic.
01:31:10> 01:31:13:	We've had social unrest. We have all that stuff.
01:31:13> 01:31:16:	These are catalytic major changes in society,
01:31:16> 01:31:18:	and it requires all of us to step back,

01:31:18> 01:31:21:	take a deep breath and think about the future in.
01:31:21> 01:31:23:	Imagine it differently. I mean,
01:31:23> 01:31:26:	I've been involved in so many conversations lately.
01:31:26> 01:31:28:	What's it gonna be like?
01:31:28> 01:31:29:	I'm in downtown San Francisco.
01:31:29> 01:31:31:	We just had a. 30%
01:31:31> 01:31:32:	drop in vacancy and rents?
01:31:32> 01:31:35:	I mean it's just extraordinary over a very short period
01:31:35> 01:31:35:	of time.
01:31:35> 01:31:37:	Everybody saying Oh my God.
01:31:37> 01:31:39:	Oh my God, this guys falling nothing's gonna happen.
01:31:39> 01:31:41:	lt's never going back again.
01:31:41> 01:31:42:	Well, I don't buy that,
01:31:42> 01:31:44:	but nonetheless it's going to come back.
01:31:44> 01:31:47:	But it's going to be different and you cannot necessarily
01:31:47> 01:31:49:	rest on your laurels and saying well,
01:31:49> 01:31:51:	this is the way it's always been.
01:31:51> 01:31:53:	This way it's going to be in future could be
01:31:53> 01:31:54:	different.
01:31:54> 01:31:56:	So think about it that way and embrace the positive
01:31:56> 01:31:57:	outcome.
01:31:57> 01:31:59:	And I think Tom's called action is the right way
01:31:59> 01:32:00:	to look at it.
01:32:00> 01:32:02:	So I wish you all the best of luck.
01:32:02> 01:32:05:	I think that. You got the capability in the talent.
01:32:05> 01:32:08:	I mean the people we talked to in the interviews
01:32:08> 01:32:09:	were just extraordinary.
01:32:09> 01:32:12:	Every single one of the interviews that that we participated
01:32:12> 01:32:12:	on.
01:32:12> 01:32:15:	I just listen to the dialogue and we went through
01:32:15> 01:32:18:	and everybody summarized each of the interviews.
01:32:18> 01:32:19:	You've got a great community,
01:32:19> 01:32:22:	so you've got the talent and I know you got
01:32:22> 01:32:22:	the money.
01:32:22> 01:32:25:	You've been around a long time and it's it's there
01:32:25> 01:32:28:	so you know now you gotta go outside and get
01:32:28> 01:32:28:	other money.
01:32:28> 01:32:32:	But nonetheless it's just a matter of trying to inspire
01:32:32> 01:32:35:	people and getting them to get engaged.
01:32:35> 01:32:37:	I just wanted to make a comment.
01:32:37> 01:32:41:	Marty, thank you for but you came to Green Boy.
01:32:41> 01:32:44:	You saw if Greenville can do what it did and

01:32:44> 01:32:45:	we had a River.
01:32:45> 01:32:49:	But it's what my father would call a Creek that
01:32:49> 01:32:52:	we embraced an if Greenville can do it.
01:32:52> 01:32:57:	As Thomas said, there's no reason in the world while.
01:32:57> 01:33:01:	That milane can't do it as well.
01:33:01> 01:33:04:	I like the Dan. I like your park concept with
01:33:04> 01:33:04:	the water.
01:33:04> 01:33:04:	Reminds me of the canal system in Indianapolis,
01:33:07> 01:33:10:	which if you've never visited Indianapolis,
01:33:10> 01:33:12:	you may not know it even exists.
01:33:10> 01:33:12:	Probably people in Indianapolis. Don't know that it exists
01.33.12 01.33.10.	there
01:33:16> 01:33:18:	on the East West side of downtown,
01:33:18> 01:33:20:	but it's a very similar type.
01:33:20> 01:33:24:	Seem to be like very almost similar type of idea.
01:33:24> 01:33:27:	Thank you, yeah it was a I had an opportunity
01:33:27> 01:33:30:	to do a panel in Indianapolis,
01:33:30> 01:33:33:	the one over in the Arts Center area an it's
01:33:33> 01:33:34:	beautiful city.
01:33:34> 01:33:35:	Enjoyed my time there.
01:33:39> 01:33:42:	Can I say thank you to?
01:33:42> 01:33:47:	Panel and our stakeholders, this was truly eye opening this
01:33:47> 01:33:52:	morning and if there's anything that really inspired me,
01:33:52> 01:33:55:	it's that Mr Murphy you do it every time,
01:33:55> 01:33:59:	but thinking? Thinking big is how we need to think
01:34:00> 01:34:03:	and and have an attitude of why not,
01:34:03> 01:34:06:	right? Because you mentioned great ideas,
01:34:06> 01:34:09:	find ways to get things done.
01:34:09> 01:34:13:	I'll add we do, but only through collaboration.
01:34:13> 01:34:17:	And partnership. With the city of Moline and of course
01:34:17> 01:34:19:	the private sector.
01:34:19> 01:34:23:	So I think you've got people motivated here in the
01:34:23> 01:34:26:	Quad Cities to think big and to start to get
01:34:26> 01:34:30:	some things done that will really move us forward.
01:34:30> 01:34:33:	So I want to say thank you to the UI
01:34:33> 01:34:36:	panel and our stakeholders as well.
01:34:36> 01:34:38:	Well, thank you Kerry. I see oh,
01:34:38> 01:34:39:	there's a hand.
01:34:41> 01:34:45:	Yes hello everyone, I I really appreciate being brought in
01:34:45> 01:34:49:	to this conversation ahead of the swearing in in just
01:34:49> 01:34:50:	less than a week,
01:34:50> 01:34:54:	but I'm very excited by the big ideas that you've

01:34:54> 01:34:57:	shared with us and the ways you've talked about how
01:34:57> 01:34:59:	to get this done.
01:34:59> 01:35:02:	I am in full alignment with dreaming big and then
01:35:02> 01:35:04:	finding ways to make it happen.
01:35:04> 01:35:07:	And I do have a question though,
01:35:07> 01:35:09:	along with the lines that Kerry mentioned,
01:35:09> 01:35:12:	then in terms of partnerships.
01:35:12> 01:35:15:	Can you more clearly elaborate where the position of a
01:35:16> 01:35:19:	project manager for these projects originates?
01:35:19> 01:35:24:	You suggest that originates with the city and then communicates
01:35:24> 01:35:29:	with everyone or originates in some part private sector position
01:35:29> 01:35:30:	or through renew.
01:35:30> 01:35:31:	l just need some clarity.
01:35:31> 01:35:34:	Sure, Rick Reinhart will answer that when he was one
01:35:34> 01:35:35:	and addressed it.
01:35:35> 01:35:39:	We were told that in the old days in Moline
01:35:39> 01:35:42:	that the city delegated to renew Moline,
01:35:42> 01:35:46:	for them to be the project manager when it came
01:35:46> 01:35:47:	to the arena.
01:35:47> 01:35:52:	The pavilion, the University, and those big projects.
01:35:52> 01:35:56:	What we are suggesting on this project is that the
01:35:56> 01:35:59:	city would delegate to Renew Moline.
01:35:59> 01:36:04:	The job of being the project manager on two projects,
01:36:04> 01:36:06:	which are sort of 1 project.
01:36:06> 01:36:10:	One is the Great Rivers Park which is big and
01:36:10> 01:36:11:	really complicated.
01:36:11> 01:36:16:	The second one is the Milltown New Milltown neighborhood,
01:36:16> 01:36:19:	directly adjacent to the park.
01:36:19> 01:36:21:	Now, in order for that to happen,
01:36:21> 01:36:23:	two things have to happen.
01:36:23> 01:36:26:	One is that renew Moline has to want to be
01:36:27> 01:36:28:	able to do that.
01:36:28> 01:36:30:	And in addition to that,
01:36:30> 01:36:34:	Renew Moline has to be able to be resourced.
01:36:34> 01:36:35:	To do it very well,
01:36:35> 01:36:39:	the second thing that happened is that the city has
01:36:39> 01:36:40:	to trust,
01:36:40> 01:36:45:	Renew Moline and to want to delegate responsibility and
	authority
01:36:45> 01:36:49:	to renew Moline in order to be the project manager.
01:36:49> 01:36:53:	Now Madam Mayor elect. That does not mean that Renew

01:36:53> 01:36:56:	Moline is going to go out with shovels,
01:36:56> 01:37:00:	and, you know, dig holes in the ground.
01:37:00> 01:37:03:	Dredge that part of the River and those sorts of
01:37:03> 01:37:06:	things the city is going to have to be responsible
01:37:07> 01:37:07:	for that,
01:37:07> 01:37:11:	but again, there is example after example around the country
01:37:11> 01:37:15:	where a city government has delegated to a public private
01:37:15> 01:37:16:	partnership,
01:37:16> 01:37:19:	like Renew Moline. The ability to be able to do
01:37:19> 01:37:23:	all these things because the problem with the city doing
01:37:23> 01:37:26:	all of this is you got 1001 other things you
01:37:26> 01:37:30:	absolutely have to do. You can't not respond to a
01:37:30> 01:37:31:	neighborhood concern.
01:37:31> 01:37:35:	You gotta you gotta be ready and do those things.
01:37:35> 01:37:40:	Where a nonprofit, public private partnership that specifically
	agrees to
01:37:40> 01:37:41:	do it,
01:37:41> 01:37:44:	has the luxury of being able to go out there
01:37:44> 01:37:48:	and perform these for it's a class that might mean
01:37:48> 01:37:52:	reconfiguring the Board of Renew Moline a little bit.
01:37:52> 01:37:57:	It it absolutely means developing trust between the two
	organizations,
01:37:57> 01:38:00:	but I've been in the position in my career of
01:38:00> 01:38:05:	running public private partnerships where the city basically
	said to
01:38:05> 01:38:05:	me.
01:38:05> 01:38:08:	Rick, we trust you and your and your organization to
01:38:08> 01:38:12:	bring folks together to get these sorts of things done.
01:38:12> 01:38:14:	Now, doggone it, we want to be apprised,
01:38:14> 01:38:17:	we want to be part of a board or committee
01:38:17> 01:38:18:	or a task force.
01:38:18> 01:38:21:	We're going to test that trust every week,
01:38:21> 01:38:22:	but we want you to do it,
01:38:22> 01:38:25:	so that's the sort of thing we're talking.
01:38:25> 01:38:28:	OK, thank you so much for that clarity.
01:38:28> 01:38:31:	I'd like to add one more thing to that though.
01:38:31> 01:38:34:	Madam Mayor in the rest of the program that we
01:38:34> 01:38:35:	put together,
01:38:35> 01:38:37:	there's a big role for the city to play the
01:38:37> 01:38:38:	fist record,
01:38:38> 01:38:41:	or as an example, we emphasize the idea of trying
01:38:41> 01:38:44:	to link that and provide a lot of the housing
01:38:44> 01:38:45:	opportunities.

01:38:45> 01:38:48:	Most of those are traditional city functions,
01:38:48> 01:38:51:	and I think there's a similar role for the city
01:38:51> 01:38:54:	to play with its own project management staff in exactly
01:38:54> 01:38:57:	how you're structured and how all of that stuff.
01:38:57> 01:39:01:	It's done, it's usually driven by the businesses or the
01:39:01> 01:39:02:	developers,
01:39:02> 01:39:05:	and so I think that between the business community existing
01:39:05> 01:39:06:	on 5th Ave,
01:39:06> 01:39:11:	the development community and builder developers that are already existing
01:39:11> 01:39:13:	that are doing projects in the Community,
01:39:13> 01:39:16:	working with the city to specifically say.
01:39:16> 01:39:18:	How do we make this project happen?
01:39:18> 01:39:19:	How do we move forward?
01:39:19> 01:39:23:	As Rick said, there's a lot that he's just challenged.
01:39:23> 01:39:26:	Renew Moline to assume that they can take on everything
01:39:26> 01:39:28:	is an unrealistic expectation.
01:39:28> 01:39:31:	And at the same and you have to have some
01:39:31> 01:39:34:	clarity as to which which projects you want them to
01:39:34> 01:39:37:	do and provide their own project management staff which projects
01:39:37> 01:39:40:	the city can perform in many ways led by the
01:39:40> 01:39:41:	private sector.
01:39:41> 01:39:44:	So it's a it's a partnership and a looser sense.
01:39:44> 01:39:46:	But it's a partnership nonetheless.
01:39:46> 01:39:49:	We sit down with people in your work things out,
01:39:49> 01:39:51:	and if Tom or anybody else wants to add to
01:39:51> 01:39:52:	that comment,
01:39:52> 01:39:56:	I'd certainly in in you know look for that.
01:39:56> 01:39:58:	This is a key to this mayor and I enjoyed
01:39:58> 01:40:00:	talking with you yesterday.
01:40:00> 01:40:03:	The key to this is the financing and and and
01:40:03> 01:40:06:	it is finding the right people city in renew.
01:40:06> 01:40:08:	This is why that you need to be hand in
01:40:08> 01:40:09:	glove together.
01:40:09> 01:40:13:	It is finding somebody that understands how to use that.
01:40:13> 01:40:17:	Be creative around the the financing is as I mentioned
01:40:17> 01:40:21:	all the development we did with the stadium isn't everything
01:40:21> 01:40:21:	but it.
01:40:21> 01:40:24:	It had very little city money of the billion and
01:40:24> 01:40:28:	a half dollars of development that's happened over there.
01:40:28> 01:40:32:	There was a. Report less than \$1,000,000 of city operating

01:40:33> 01:40:34:	money was used in it.
01:40:34> 01:40:37:	And so we were left able to leverage a lot
01:40:37> 01:40:40:	of lot of buddy from lots of different sources.
01:40:40> 01:40:43:	That's an expertise that's really important.
01:40:43> 01:40:45:	That does not right right now is it?
01:40:45> 01:40:48:	You know that you have not have used tax increment
01:40:48> 01:40:53:	financing primarily rather than use thinking that is your leverage
01:40:53> 01:40:56:	capital and I'm going to turn that \$1.00 of tax
01:40:56> 01:40:59:	increment financing in the \$10 from other sources.
01:40:59> 01:41:01:	So that's a key to those partnerships.
01:41:01> 01:41:04:	Of course, you knowing what you want and so.
01:41:04> 01:41:08:	What happened was the developers would comment that this you
01:41:08> 01:41:10:	have this experience as a mayor.
01:41:10> 01:41:12:	I have a great idea for you and we I
01:41:12> 01:41:13:	would say we have,
01:41:13> 01:41:14:	uh, with all due respect.
01:41:14> 01:41:17:	How is why it's a great idea for you will
01:41:17> 01:41:20:	decide whether it's a great idea for us it if
01:41:20> 01:41:22:	if our self interest come together then we'll do.
01:41:22> 01:41:25:	We'll figure it out how to be a good partner
01:41:25> 01:41:26:	with you.
01:41:26> 01:41:29:	That assumes several things. One is that we knew what
01:41:29> 01:41:32:	we wanted and that's part of what we're talking to
01:41:32> 01:41:32:	get.
01:41:32> 01:41:35:	Have tried to give you a sort of a plan
01:41:35> 01:41:35:	is maybe.
01:41:35> 01:41:37:	This is what we want in the second.
01:41:37> 01:41:39:	It meant that we were going to be a good
01:41:39> 01:41:39:	partner.
01:41:39> 01:41:42:	We could help financially make it happen.
01:41:42> 01:41:44:	But that doesn't mean city money.
01:41:44> 01:41:46:	It could be federal money.
01:41:46> 01:41:49:	It could mean money from lots of different sources,
01:41:49> 01:41:53:	but but you need to be part of that process.
01:41:53> 01:41:56:	Thank you so much, that's very helpful.
01:41:56> 01:41:59:	Good luck and then with that I don't see any
01:41:59> 01:42:03:	specific other comments or hands up an I am getting
01:42:03> 01:42:06:	the hook from my enforcer Mr.
01:42:06> 01:42:09:	Tytler, but I think that at this point I would
01:42:09> 01:42:11:	like to say again,
01:42:11> 01:42:15:	thank you to everybody who participated in this from Rune

01:42:15> 01:42:16:	Renew,
01:42:16> 01:42:20:	Moline the sponsors to the stakeholders that we interviewed and
01:42:21> 01:42:24:	to the people who are here as you move forth
01:42:24> 01:42:24:	and.
01:42:24> 01:42:26:	In talk to others in your community,
01:42:26> 01:42:28:	l have no doubt you can get it done.
01:42:28> 01:42:30:	You just have to say I will get it done.
01:42:30> 01:42:33:	That's the way things work and with that I'll just
01:42:33> 01:42:36:	close and say best of luck to everyone and thank
01:42:36> 01:42:37:	you for the opportunity.
01:42:37> 01:42:38:	We've enjoyed being here.

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