

## Webinar

## ULI Philadelphia: Stories of Resiliency and Grit

Date: November 01, 2021

00:00:03> 00:00:03:	Great
00:00:04> 00:00:07:	hi everyone, thank you so much for tuning into this
00:00:07> 00:00:07:	session.
00:00:07> 00:00:12:	Hosted by ULI Philadelphia and our Women's Leadership initiative and
00:00:12> 00:00:15:	our panel today on stories of resiliency and grit.
00:00:15> 00:00:17:	The rebound of the development,
00:00:17> 00:00:20:	design and construction industry through COVID.
00:00:20> 00:00:24:	We're really excited to be having this very important conversation
00:00:24> 00:00:27:	and really taking a step back to support one another
00:00:27> 00:00:27:	here.
00:00:27> 00:00:31:	One another and process this time that we've all been
00:00:31> 00:00:32:	through.
00:00:32> 00:00:35:	So before we get started.
00:00:35> 00:00:36:	You can go ahead to the next slide up.
00:00:36> 00:00:40:	I'm just gonna say words about the Urban Land Institute
00:00:40> 00:00:42:	for anyone new to us so that you can have
00:00:42> 00:00:45:	a little bit of context for today's conversation.
00:00:45> 00:00:48:	So as many of you know you either Urban Land
00:00:48> 00:00:52:	Institute is a member driven organization and we are also
00:00:52> 00:00:56:	have a very important mission to shape the future of
00:00:56> 00:01:00:	the built environment for transformative impact in communities worldwide.
00:01:00> 00:01:04:	And we do that through several mission commitments that you
00:01:04> 00:01:05:	can see here.
00:01:05> 00:01:08:	By connecting inspiring and leading UM,
00:01:08> 00:01:12:	so importantly, and you can go to the next slide.
00:01:12> 00:01:15:	We are made up of our Members so we have

00:01:15> 00:01:21:	over 45,000 practitioners worldwide representing all disciplines in the field
00:01:21> 00:01:25:	of real estate planning or development etc.
00:01:25> 00:01:28:	And here in the Philadelphia District Council we have about
00:01:28> 00:01:30:	900 members in the Philadelphia Metro.
00:01:30> 00:01:32:	The state of Delaware, Southern New Jersey,
00:01:32> 00:01:35:	Bowie High Valley and Central Pennsylvania,
00:01:35> 00:01:37:	and so truly all of our work is driven by
00:01:37> 00:01:41:	our members towards our mission who volunteer time to lead
00:01:41> 00:01:43:	and contribute content to ULI.
00:01:43> 00:01:47:	Philadelphia our members make up about 20 different councils and
00:01:48> 00:01:49:	committees who UM,
00:01:49> 00:01:54:	share educational experiences network, advanced menus dialogue.
00:01:54> 00:01:57:	How seek to have a positive impact on community and
00:01:58> 00:02:00:	put together programming like this.
00:02:00> 00:02:02:	And today of course was put together by our amazing
00:02:02> 00:02:05:	Women's leadership initiative in Philadelphia,
00:02:05> 00:02:08:	which also has a global network so you can go
00:02:08> 00:02:10:	to the next slide.
00:02:10> 00:02:13:	So these are just a couple of examples of the
00:02:13> 00:02:13:	year that.
00:02:13> 00:02:16:	We have been through currently as we're recording this.
00:02:16> 00:02:20:	It's November of 2021, so a couple of key areas
00:02:20> 00:02:22:	that I'll highlight right now,
00:02:22> 00:02:25:	though, I don't want to take time to go through
00:02:25> 00:02:27:	all of the work that we do at ULI Philadelphia.
00:02:27> 00:02:31:	On your screen you can see we just completed another
00:02:31> 00:02:34:	round of urban planning program.
00:02:34> 00:02:40:	We trained two classes of volunteers and then delivered this
00:02:40> 00:02:43:	program to a two groups of community leaders.
00:02:43> 00:02:47:	Through the city. In partnership with the Citizen Planning Institute
00:02:47> 00:02:48:	here in Philadelphia,
00:02:48> 00:02:51:	and these are folks who are either trained through a
00:02:51> 00:02:55:	formal training process or have a leadership role in their
00:02:55> 00:02:56:	community.
00:02:56> 00:02:59:	We also are about to deliver our second program to
00:02:59> 00:03:02:	university students at Penn and our first program to high
00:03:02> 00:03:05:	school students at Girard College,
00:03:05> 00:03:09:	which is actually a high school specifically for students from
00:03:09> 00:03:11:	single parent family households.

00:03:11> 00:03:13:	So for anyone unfamiliar urban plan,
00:03:13> 00:03:19:	this is a really. Interactive real estate development simulation
	course
00:03:19> 00:03:23:	UM that puts folks in fake roles and really engages
00:03:23> 00:03:26:	on what is real estate planning and development.
00:03:26> 00:03:28:	So this is a great program.
00:03:28> 00:03:31:	Work cited foreign are always seeking more partners and more
00:03:31> 00:03:33:	volunteers here in Philadelphia.
00:03:33> 00:03:36:	At the top of your screen you can see one
00:03:36> 00:03:40:	of our technical assistance panel projects in action.
00:03:40> 00:03:43:	This is a program in which ULI leverages the expertise
00:03:43> 00:03:44:	of our volunteer.
00:03:44> 00:03:49:	Members just support nonprofit and public sector projects up and
00:03:49> 00:03:53:	land use challenges and this month we actually launched a
00:03:53> 00:03:54:	new application cycle.
00:03:54> 00:03:56:	So wherever you are, whatever you are watching this,
00:03:56> 00:03:58:	please feel free to reach out to you.
00:03:58> 00:04:01:	Well, I Philadelphia team to learn more about that.
00:04:01> 00:04:04:	If you have colleagues or networks of people seeking kind
00:04:04> 00:04:07:	of a a lower cost and quicker way to deliver
00:04:07> 00:04:11:	to answer a problem and address a number of stakeholders,
00:04:11> 00:04:14:	feel free to contact us and then finally we do
00:04:14> 00:04:15:	of almost.
00:04:15> 00:04:19:	30 educational panels programs towards a year.
00:04:19> 00:04:21:	But we are coming up on our biggest one right
00:04:21> 00:04:22:	now.
00:04:22> 00:04:25:	So on November 16th, if you're watching before then we
00:04:25> 00:04:28:	will have our annual real estate forecasts.
00:04:28> 00:04:31:	It will be in person and virtual so there will
00:04:31> 00:04:34:	be a recorded option at the Irvine Auditorium at Penn.
00:04:34> 00:04:38:	We are hitting our our annual emerging Trends report but
00:04:38> 00:04:42:	also talking about a lot of other interesting trans local
00:04:42> 00:04:45:	and global have tours in the afternoon.
00:04:45> 00:04:48:	Have a mentor ship. Program so we hope to see
00:04:48> 00:04:50:	many of you there.
00:04:50> 00:04:53:	And finally, this is just a really quick summary.
00:04:53> 00:04:54:	There's a lot of work that we do,
00:04:54> 00:04:57:	and if you're new and you're watching this and you'd
00:04:57> 00:04:57:	like to learn more,
00:04:57> 00:05:00:	we would be happy to talk to you about ways
00:05:01> 00:05:01:	to engage,

00:05:01> 00:05:04:	to propose an idea and to work with us.
00:05:04> 00:05:05:	So now before we get started,
00:05:05> 00:05:08:	thank you security, I just want to thank our annual
00:05:08> 00:05:12:	sponsors without these organizations who support our work,
00:05:12> 00:05:14:	we truly would not be able to do anything,
00:05:14> 00:05:18:	including run. Our Women's leadership initiative and this program today
00:05:18> 00:05:21:	so thank you to our urban visionary sponsors.
00:05:21> 00:05:26:	Our diamond leadership circle and platinum sponsors,
00:05:26> 00:05:30:	as well as our silver and friend sponsors.
00:05:30> 00:05:32:	It was a very busy year and a wild one,
00:05:32> 00:05:36:	but we had a lot of excellent support so now
00:05:36> 00:05:40:	I'm happy to introduce today's conversation both at the local
00:05:40> 00:05:41:	and the global level.
00:05:41> 00:05:45:	The mission of utilize Women's Leadership initiative is to raise
00:05:45> 00:05:48:	the visibility and number of female leaders in ULI and
00:05:48> 00:05:50:	the real estate industry.
00:05:50> 00:05:54:	So I really want to thank our local WI Cochairs
00:05:54> 00:05:54:	Kim,
00:05:54> 00:05:57:	even Bob, who wasn't able to join us today but
00:05:57> 00:06:01:	who was integral in putting this conversation together and immune
00:06:01> 00:06:01:	a.
00:06:01> 00:06:04:	A bar to skate for putting together our program.
00:06:04> 00:06:07:	So remuna. I'm sorry if I butchered your last name,
00:06:07> 00:06:09:	I'm going to turn it over to you to introduce
00:06:09> 00:06:10:	our speakers.
00:06:10> 00:06:11:	Thank you so much.
00:06:12> 00:06:16:	Great thank you, Laura. Hello everyone,
00:06:16> 00:06:17:	thank you for joining us.
00:06:17> 00:06:20:	My name is Ramona Bartuska to I'm an architect at
00:06:20> 00:06:21:	J KRP Architects,
00:06:21> 00:06:25:	founder and CEO of Spec Matters and current Co.
00:06:25> 00:06:27:	Chair of wli. We are very excited to have our
00:06:27> 00:06:31:	three esteemed speakers and moderate are with us today to
00:06:31> 00:06:34:	share some insight in their experiences through the challenges of
00:06:34> 00:06:37:	the pandemic. Wli has always been a safe space for
00:06:37> 00:06:40:	female leaders to come to to learn from and support
00:06:40> 00:06:43:	each other and we hope to extend the space today
00:06:43> 00:06:45:	and welcome our speakers. To this community.
00:06:46> 00:06:48:	While the industry is eager to jump back into the

00:06:49> 00:06:49:	new normal,
00:06:49> 00:06:54:	the Women's Leadership Initiative Committee is intentionally pausing to create
00:06:54> 00:06:56:	space for reflection and reawakening.
00:06:56> 00:07:00:	Inspired by the quote, Your story is worth sharing.
00:07:00> 00:07:03:	Our program today aims to bring together inspiring female
	leaders
00:07:03> 00:07:06:	in the land use industry and provide them with a
00:07:06> 00:07:09:	platform to unpack challenges of the past year and a
00:07:09> 00:07:12:	half. We hope to address topics of resiliency,
00:07:12> 00:07:14:	navigating shifts, and reacting to issues.
00:07:14> 00:07:18:	Of diversity, equity and inclusion while at the same time
00:07:18> 00:07:21:	learn from those who persevered from the front lines,
00:07:21> 00:07:25:	maintaining, growing and adapting to the challenges of our
	times.
00:07:25> 00:07:28:	I will get us started by introducing our moderator for
00:07:28> 00:07:28:	today's panel,
00:07:28> 00:07:33:	charnelle Hicks. Charnelle is a president of Ch Planning and
00:07:33> 00:07:36:	Enspire Green ACH planning subsidiary.
00:07:36> 00:07:39:	Stage planning is a leader in mobility planning,
00:07:39> 00:07:42:	equity planning and environmental justice.
00:07:42> 00:07:45:	They serve as consultants to the nation's leaders in Vision
00:07:45> 00:07:45:	Zero analysis,
00:07:45> 00:07:50:	safe routes to school and complete streets planning and analysis
00:07:50> 00:07:51:	with offices in DC,
00:07:51> 00:07:55:	Philadelphia and Fort Lauderdale. Their work centers on Equitable Access.
00:07:55> 00:07:58:	Our communities of color, people with disabilities,
00:07:58> 00:08:01:	immigrant communities and youth. Charnal you've done a lot of
00:08:01> 00:08:04:	work in the City of Philadelphia and we have always
00:08:04> 00:08:06:	and you have always been tuned in and aware of
00:08:06> 00:08:09:	its development. We're thrilled to have you here today to
00:08:09> 00:08:10:	guide our discussion.
00:08:10> 00:08:11:	Take it away, charnelle
00:08:12> 00:08:16:	thank you, Ramona. We're going to have the the panel
00:08:16> 00:08:21:	is going to write a little differently than the usual
00:08:21> 00:08:22:	ULI panel.
00:08:22> 00:08:27:	We are going to start by having each of our
00:08:27> 00:08:30:	panelists share a story.
00:08:30> 00:08:35:	And tell about how they persevered through the pandemic.
00:08:35> 00:08:39:	And then we'll come. Each of us will have some

00:08:39> 00:08:42:	questions and answers are moderate.
00:08:42> 00:08:44:	Each is each of us will kind of go and
00:08:44> 00:08:44:	turn.
00:08:44> 00:08:47:	I'll introduce the other panelists as we go through,
00:08:47> 00:08:52:	but first I'll start with my story with Ch planning
00:08:52> 00:08:54:	and Inspire Green.
00:08:54> 00:08:59:	So this photo we just took about a month ago.
00:08:59> 00:09:03:	This is me and two of my staff members getting
00:09:03> 00:09:06:	together for the first time after the pandemic.
00:09:06> 00:09:12:	As many folks who are listening today experienced back in
00:09:12> 00:09:13:	February,
00:09:13> 00:09:16:	we went home for what was going to be a
00:09:16> 00:09:21:	week and then a month and then we haven't fully
00:09:21> 00:09:26:	returned and we each of us had our our challenges.
00:09:26> 00:09:29:	The work that we do is urban planning,
00:09:29> 00:09:33:	zoning and design for infrastructure development,
00:09:33> 00:09:38:	development and communities. A big part of our client base
00:09:38> 00:09:41:	were was in transportation.
00:09:41> 00:09:45:	Airports were one and transit,
00:09:45> 00:09:50:	so you can imagine the hit that our business took.
00:09:50> 00:09:56:	Bye. Early May, more than half of our clients had
00:09:56> 00:09:59:	pulled back entirely.
00:09:59> 00:10:04:	We took advantage of kind of.
00:10:04> 00:10:09:	Our pre position or predisposition toward corporate engagement,
00:10:09> 00:10:14:	communication and working with elected officials to help to help
00:10:14> 00:10:18:	shape the PPP and how that would look.
00:10:20> 00:10:24:	In my business, I looked at our our folks.
00:10:24> 00:10:28:	One of our staff members in the picture here had
00:10:28> 00:10:29:	kids at home.
00:10:29> 00:10:34:	Who are going to school at different grade levels?
00:10:34> 00:10:36:	There were a lot of challenges that we had to
00:10:36> 00:10:37:	deal with.
00:10:37> 00:10:42:	Our staff strength nearly halved during the course of the
00:10:42> 00:10:43:	pandemic,
00:10:43> 00:10:49:	and it was really. It really didn't really turn around
00:10:49> 00:10:50:	until June or so.
00:10:50> 00:10:53:	One of the big strategies that we had,
00:10:53> 00:10:56:	'cause I promised my folks that I would get everybody
00:10:56> 00:10:57:	back to work didn't know how to do it.
00:10:57> 00:10:59:	When I made that promise,
00:10:59> 00:11:04:	but we were able to pivot toward more real estate

00:11:04> 00:11:06:	development.
00:11:06> 00:11:11:	And to pivot our geography toward the DC region that
00:11:11> 00:11:15:	was more busier than Philadelphia at the time.
00:11:15> 00:11:19:	Through that we acquired another African American woman owned business,
00:11:19> 00:11:23:	inspire Green, and since then we've called everyone back to
00:11:24> 00:11:27:	work and we've doubled our staff strength.
00:11:27> 00:11:31:	Thanks in large part to the resiliency of our team
00:11:31> 00:11:35:	and to just being able to innovate and pivot.
00:11:35> 00:11:38:	So that's our story. I look forward to sharing more
00:11:38> 00:11:41:	and hearing from hearing from our other panelists.
00:11:41> 00:11:45:	But first I'd like to introduce Felicia Middleton.
00:11:45> 00:11:50:	Felicia is an architectural designer and owner of urban aesthetics,
00:11:50> 00:11:53:	design and consulting firm located in Pennsylvania,
00:11:53> 00:11:56:	New Jersey and Delaware. Felicia has worked in the field
00:11:56> 00:11:57:	of.
00:11:57> 00:12:01:	Architecture and design for over 25 years.
00:12:01> 00:12:03:	13 as a business owner.
00:12:03> 00:12:08:	While in business, Felicia has authored and published several books
00:12:08> 00:12:10:	surrounding her areas of expertise,
00:12:10> 00:12:17:	she enjoys writing, mentoring youth and its aspiring professionals.
00:12:17> 00:12:22:	She volunteers and promotes building safety and environmental awareness.
00:12:22> 00:12:24:	Thank you Felicia for joining us.
00:12:29> 00:12:30:	Thank
00:12:30> 00:12:33:	you, Sharon L. I'm I'm excited to hear more about
00:12:33> 00:12:36:	you as well because I love what you do and
00:12:36> 00:12:40:	just hearing about your your business and working with working
00:12:40> 00:12:41:	to help people with disabilities.
00:12:41> 00:12:45:	I love it. This is exciting,
00:12:45> 00:12:48:	so I'm here to talk a little bit about the
00:12:49> 00:12:53:	challenges and pivots that took place during the pandemic.
00:12:53> 00:12:57:	UM, it started off right at my birthday and I
00:12:57> 00:13:01:	always tell people I spent my birthday staring at the
00:13:01> 00:13:02:	TV set.
00:13:02> 00:13:04:	Not working, I stopped working and I was just staring
00:13:04> 00:13:06:	at the news and I was very upset and I
00:13:07> 00:13:09:	just had lost a couple of people that I worked
00:13:09> 00:13:13:	close to not COVID related but they were just sudden

00:13:13> 00:13:16:	losses so dealing with that and then it just seemed
00:13:16> 00:13:19:	like it just kept mounting every week.
00:13:19> 00:13:21:	There was something different it was a loss.
00:13:21> 00:13:24:	Then there was a shutdown then the city had changed
00:13:24> 00:13:25:	over their process.
00:13:25> 00:13:28:	When it came to submitting permits.
00:13:28> 00:13:31:	So there was a lot of UM changes that took
00:13:31> 00:13:32:	place.
00:13:32> 00:13:35:	Right at the very beginning of the pandemic,
00:13:35> 00:13:38:	but work continued and work had to go on and
00:13:38> 00:13:41:	some of the ways that I was able to handle
00:13:41> 00:13:45:	that was to connect with other women business owners.
00:13:45> 00:13:50:	l joined a professional women's organization a few months ahead
00:13:50> 00:13:54:	of time and their networking went to online networking through
00:13:54> 00:13:57:	zoom and and we talked every week we had a
00:13:58> 00:14:01:	a coffee talk and we would just talk about the
00:14:01> 00:14:03:	challenges that were taking place.
00:14:03> 00:14:05:	As well as finding out a little bit about one
00:14:05> 00:14:08:	another's businesses and what we were doing currently,
00:14:08> 00:14:10:	some people were not working at all.
00:14:10> 00:14:13:	I actually had to continue working and had to find
00:14:13> 00:14:16:	ways when when one of the unique words that came
00:14:16> 00:14:19:	out of a lot of discussions during that time was
00:14:19> 00:14:24:	pivot. And pivot was very important because although I still
00:14:24> 00:14:28:	did a lot of things using technology in my business,
00:14:28> 00:14:32:	I had to completely change not only the way that
00:14:32> 00:14:34:	I did business with technology,
00:14:34> 00:14:37:	but helping to have my clients understand this is a
00:14:37> 00:14:39:	this is a change.
00:14:39> 00:14:41:	Things are changing. We have to do we have to
00:14:41> 00:14:43:	sign contracts a different way.
00:14:43> 00:14:46:	One of the benefits was that the city had just
00:14:46> 00:14:48:	turned over to electronic submissions.
00:14:48> 00:14:51:	So my expediter was able to submit.
00:14:51> 00:14:54:	Everything I no longer had to find him to meet
00:14:54> 00:14:57:	him and we were able to get a lot of
00:14:57> 00:14:59:	things done through technology.
00:14:59> 00:15:01:	Of course, sometimes technology failed us,
00:15:01> 00:15:03:	but for the most part,
00:15:03> 00:15:08:	one of the most beneficial things that I had during
00:15:08> 00:15:13:	the pandemic was the utilization of technology.

00:15:13> 00:15:16:	I persevered. I continued working.
00:15:16> 00:15:19:	There were sometimes where I had to take a few
00:15:19> 00:15:20:	weeks off just to just to.
00:15:21> 00:15:25:	Think about what was going on because it seemed like
00:15:25> 00:15:28:	people were dying every week.
00:15:28> 00:15:31:	I had there was one week where I remember just
00:15:31> 00:15:31:	praying,
00:15:31> 00:15:34:	Lord, please don't let anybody die this week.
00:15:34> 00:15:37:	That I knew and it was just it that was
00:15:37> 00:15:39:	hard to try to focus on work.
00:15:39> 00:15:42:	When you have people that you know people that you
00:15:42> 00:15:44:	were close to that just were dying and it was
00:15:44> 00:15:46:	just it was a a very strange situation.
00:15:46> 00:15:49:	I was just talking with a colleague about how we
00:15:49> 00:15:52:	had experienced something we had never saw before,
00:15:52> 00:15:55:	but one of the best things we did was we
00:15:55> 00:15:56:	reached out to one another.
00:15:56> 00:15:59:	We reached out to fellow designers on zoom.
00:15:59> 00:16:01:	We talked to each other and we just wanted to
00:16:01> 00:16:04:	know what one another we're going through the A professional
00:16:04> 00:16:05:	organization.
00:16:05> 00:16:08:	That I'm in called the National Organization of Minority Architects.
00:16:08> 00:16:11:	We got together on zooms and we talked about because
00:16:11> 00:16:14:	of the social unrest that had taken place.
00:16:14> 00:16:16:	What can we do to help businesses?
00:16:16> 00:16:19:	Where can we? How can we offer services to these
00:16:19> 00:16:23:	businesses that have been affected from the unrest and help
00:16:23> 00:16:25:	them get back up and running?
00:16:25> 00:16:27:	Because a lot of people,
00:16:27> 00:16:30:	their storefronts were damaged. The interiors were damaged so we
00:16:30> 00:16:32:	got together and talked with a few people on how
00:16:32> 00:16:35:	we can offer discounted services or even free services.
00:16:35> 00:16:39:	If necessary to help those people during that time and
00:16:39> 00:16:42:	and a lot of people were were out of work
00:16:42> 00:16:44:	and during that time,
00:16:44> 00:16:46:	although they were out of work.
00:16:46> 00:16:49:	They still, you know, we still had to work.
00:16:49> 00:16:52:	Designers still worked. Everybody knows the real estate market moved
00:16:52> 00:16:52:	on,

00:16:52> 00:16:55:	but I was able to publish a sounds of backs
	but I was able to publish a couple of books.
00:16:55> 00:16:58:	Believe it or not. Continue my podcast work on the
00:16:58> 00:17:02:	books that I had lined up and thankfully I got
00:17:02> 00:17:05:	a lot of work done during the pandemic,
00:17:05> 00:17:05:	so I was blessed.
00:17:11> 00:17:14:	Thank you, Felicia. Thank you really,
00:17:14> 00:17:18:	really great story. I'm not going to go on and
00:17:18> 00:17:22:	introduce our next speaker Rafael Lena Merlino.
00:17:24> 00:17:26:	Thank you Sir now and let me get,
00:17:26> 00:17:27:	let me let me talk
00:17:27> 00:17:28:	about you a little bit,
00:17:28> 00:17:28:	OK?
00:17:30> 00:17:31:	Not that quick.
00:17:33> 00:17:36:	With over 10 years of residential development,
00:17:36> 00:17:40:	property design and land acquisition experience,
00:17:40> 00:17:45:	Rafaelin's journey into real estate began alongside her business partner
00:17:45> 00:17:49:	and husband as Co founders of the City Space Development
00:17:49> 00:17:49:	group,
00:17:49> 00:17:53:	Rafael Lena is a top real estate sales leader,
00:17:53> 00:17:55:	serving as a liaison between millennial,
00:17:55> 00:18:00:	the Millennial homebuyer and Dream Home Builder in the
00.17.00> 00.10.00.	Philadelphia
00:18:00> 00:18:03:	
	Philadelphia
00:18:00> 00:18:03:	Philadelphia and South South New Jersey region.
00:18:00> 00:18:03: 00:18:03> 00:18:06:	Philadelphia and South South New Jersey region. Selling over 50 units in her first two years in
00:18:00> 00:18:03: 00:18:03> 00:18:06: 00:18:06> 00:18:07:	Philadelphia and South South New Jersey region. Selling over 50 units in her first two years in business,
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00:18:00> 00:18:03: 00:18:03> 00:18:06: 00:18:06> 00:18:07: 00:18:07> 00:18:13: 00:18:13> 00:18:15:	Philadelphia and South South New Jersey region. Selling over 50 units in her first two years in business, Rafael Rafael Lena came into the industry after having left the corporate life.
00:18:00> 00:18:03: 00:18:03> 00:18:06: 00:18:06> 00:18:07: 00:18:07> 00:18:13: 00:18:13> 00:18:15: 00:18:15> 00:18:20:	<ul> <li>Philadelphia</li> <li>and South South New Jersey region.</li> <li>Selling over 50 units in her first two years in</li> <li>business,</li> <li>Rafael Rafael Lena came into the industry after having left</li> <li>the corporate life.</li> <li>In a high luxury fashion brand.</li> <li>Her recent venture to mixed use commercial development</li> </ul>
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00:18:55> 00:18:57:	My my husband said don't blow out the candles too
00:18:57> 00:19:00:	fast because this party is gonna last today.
00:19:00> 00:19:03:	Tomorrow it's it's closing down.
00:19:03> 00:19:06:	It was an interest. It was a reflective time for
00:19:06> 00:19:06:	me.
00:19:06> 00:19:09:	I'm one of those individuals that have spent most of
00:19:10> 00:19:11:	my life running.
00:19:11> 00:19:13:	Right just constantly what's next,
00:19:13> 00:19:16:	what's next, and I think as entrepreneurial women and and
00:19:16> 00:19:18:	we kind of tend to do that,
00:19:18> 00:19:19:	what more can we do?
00:19:19> 00:19:20:	What more can we give to our community,
00:19:20> 00:19:24:	our families, and we get into this trend of doing
00:19:24> 00:19:26:	and we forget to reflect.
00:19:26> 00:19:28:	And so when the world you know,
00:19:28> 00:19:30:	being that real estate sales,
00:19:30> 00:19:32:	it was considered non essential,
00:19:32> 00:19:35:	right? So I literally I had no choice and being
00:19:35> 00:19:36:	left,
00:19:36> 00:19:38:	no choice. It was interesting for someone who,
00:19:38> 00:19:40:	when I hear no I,
00:19:40> 00:19:41:	I actually think I hear yes.
00:19:41> 00:19:43:	In the background. So as,
00:19:43> 00:19:46:	uh, you know, it's so l.
00:19:46> 00:19:49:	I really had a tough time with hearing now and
00:19:49> 00:19:51:	I had a 7 month old at home,
00:19:51> 00:19:53:	so I was a new mom which was,
00:19:53> 00:19:57:	you know, really interesting because I had thought that I
00:19:57> 00:19:58:	had balanced.
00:19:58> 00:20:01:	I thought I knew this thing of balance and to
00:20:01> 00:20:04:	lose anyone that could help you,
00:20:04> 00:20:06:	right? 'cause you were so afraid to gather you didn't
00:20:06> 00:20:06:	know.
00:20:06> 00:20:09:	Am I gonna get my family sick if we get
00:20:09> 00:20:12:	together and no one could really help so?
00:20:12> 00:20:15:	Really, it was a moment in time where I had
00:20:15> 00:20:17:	to make a decision of priorities.
00:20:17> 00:20:21:	And as I started reflecting at that time of what
00:20:21> 00:20:23:	my priorities were,
00:20:23> 00:20:27:	I really had to realize that I couldn't prioritize my
00:20:27> 00:20:27:	family,
00:20:27> 00:20:29:	my business, and you know,

00:20:29> 00:20:32:	my philanthropic effort to make all the things that were
00:20:32> 00:20:33:	important in the same bucket,
00:20:33> 00:20:35:	I had to make a decision.
00:20:35> 00:20:38:	So I started deciding that maybe this was the time
00:20:39> 00:20:41:	to step back in business and and really,
00:20:41> 00:20:43:	you know, shut down something.
00:20:43> 00:20:45:	I love doing so much as the sales side of
00:20:45> 00:20:49:	the business and really focus my efforts on the development
00:20:49> 00:20:49:	side.
00:20:49> 00:20:52:	Maybe it was. And the more I decided that I
00:20:52> 00:20:54:	said it's just not the right way.
00:20:54> 00:20:58:	I really enjoy touching all aspects of real estate in
00:20:58> 00:21:02:	that way and I decided to call on a partner,
00:21:02> 00:21:04:	a business partner who you see there.
00:21:04> 00:21:05:	Becky, my new SIS who.
00:21:05> 00:21:08:	Is now my business partner and we had grown our
00:21:08> 00:21:10:	businesses together for quite some time.
00:21:10> 00:21:14:	She was actually a mentor of mine before she became
00:21:14> 00:21:17:	my business partner and I called her one day and
00:21:17> 00:21:17:	I said,
00:21:17> 00:21:19:	you know, I, I just had a funny thought.
00:21:19> 00:21:22:	You know, imagine if we just brought our businesses together
00:21:22> 00:21:24:	and she said I would love that.
00:21:24> 00:21:27:	And so we really started strategizing on this.
00:21:27> 00:21:29:	Would look like and you know,
00:21:30> 00:21:30:	I I was a bit.
00:21:30> 00:21:34:	I didn't realize my ego prior to that and not
00:21:34> 00:21:36:	understanding the need for partnership.
00:21:36> 00:21:40:	And just taking on this one partner made me want
00:21:40> 00:21:43:	to take on more how how many more women can
00:21:43> 00:21:47:	I partner with and support and it sparked this interest
00:21:47> 00:21:51:	of wanting to continue to grow alongside other women and
00:21:51> 00:21:56:	it really proved to me the importance of that that
00:21:56> 00:21:58:	it's not even just an option.
00:21:58> 00:22:02:	It's something we have to do together.
00:22:02> 00:22:04:	It also made me realize how men climbed so quickly,
00:22:04> 00:22:06:	right? Is that they you know,
00:22:06> 00:22:09:	that constant partnership and and and being able to do
00:22:09> 00:22:10:	that so so effortlessly.
00:22:10> 00:22:15:	So we went into business and and actually the day
00:22:15> 00:22:18:	we decided to start the business,

00:22:18> 00:22:21:	the city was was shutting down due to some looting
00:22:21> 00:22:24:	and things that sort and I said I don't care.
00:22:24> 00:22:27:	We're meeting and it doesn't matter helicopters flying over
	what
00:22:28> 00:22:28:	we're doing.
00:22:28> 00:22:30:	We have to do this is it?
00:22:30> 00:22:31:	And so we did it we we said,
00:22:31> 00:22:34:	OK, we're uhm, you know we're doing it,
00:22:34> 00:22:36:	and lo and behold, she happened.
00:22:36> 00:22:38:	I focused my business in Center City.
00:22:38> 00:22:41:	She focuses her business in the suburbs and 90%
00:22:41> 00:22:43:	of our business at the time was in the suburbs.
00:22:43> 00:22:45:	So it worked out wonderfully.
00:22:45> 00:22:48:	It allowed us to sort of do this dance where
00:22:48> 00:22:49:	we're like,
00:22:49> 00:22:52:	OK, let's build this team outside,
00:22:52> 00:22:55:	you know, outside the city and then also in the
00:22:55> 00:22:57:	city and expansion grew really,
00:22:57> 00:23:00:	really quickly and you'll see in the next few slides
00:23:00> 00:23:02:	we went from the two of us too.
00:23:02> 00:23:07:	Quite a few other team members come and go round
00:23:07> 00:23:09:	to the next slide there.
00:23:09> 00:23:11:	You know, and we grew.
00:23:11> 00:23:12:	We expanded. We had about you,
00:23:12> 00:23:16:	know, six other agents that had joined during that time,
00:23:16> 00:23:19:	individuals who were laid off and just lost their jobs
00:23:19> 00:23:20:	and had always had.
00:23:20> 00:23:26:	So it was incredible to experience providing opportunity.
00:23:26> 00:23:28:	I would say the one thing that was most challenging,
00:23:28> 00:23:30:	so when I had first started in the industry,
00:23:30> 00:23:34:	I came from a luxury fashion background.
00:23:34> 00:23:37:	Sort of the business side of fashion and I had
00:23:37> 00:23:40:	met my husband and he would talk about real estate
00:23:40> 00:23:42:	and and I just was like I don't really know
00:23:42> 00:23:44:	what you're talking about and and I'm I'm.
00:23:44> 00:23:47:	I'm from North Jersey originally and it wasn't until I
00:23:47> 00:23:48:	came to Philadelphia and really,
00:23:48> 00:23:51:	really saw was happening and the markets that were sort
00:23:51> 00:23:54:	of you know what was emerging and how things were
00:23:54> 00:23:55:	changing.
00:23:55> 00:23:57:	I I really was excited too.
00:23:57> 00:24:00:	Start to really experience and see how I could make

00:24:00> 00:24:01:	an impact.
00:24:01> 00:24:06:	So I started developing alongside him and you know,
00:24:06> 00:24:09:	sort of took my design background and brought it into
00:24:09> 00:24:03:	
	real estate and only got a real estate license for
00:24:12> 00:24:15:	to purchase properties and be able to access the M
00:24:15> 00:24:19:	LS. And and then I started consulting some of our
00:24:19> 00:24:22:	developer friends on on just you know what buyers were
00:24:22> 00:24:24:	looking for and thought.
00:24:24> 00:24:26:	Wait a second I'm. I'm leaving a lot of Commission
00:24:26> 00:24:27:	on the table here.
00:24:27> 00:24:31:	This might be a business and so then formulated a
00:24:31> 00:24:32:	realist.
00:24:32> 00:24:35:	You know small real estate team and I think the
00:24:35> 00:24:39:	greatest challenge that I had seen was I had always
00:24:39> 00:24:42:	just run my business the same way right had always
00:24:42> 00:24:45:	just worked with a certain type of client and did
00:24:45> 00:24:47:	certain types of marketing and.
00:24:47> 00:24:51:	It worked for for years and then overnight everything that
00:24:51> 00:24:54:	worked just did not work like it was like the
00:24:54> 00:24:55:	light switches.
00:24:55> 00:24:59:	None of it was working and so I had to
00:24:59> 00:25:05:	reinvent the business and and in reinventing it I realized
00:25:05> 00:25:06:	that you know,
00:25:06> 00:25:11:	as you're going through these things that it's really all
00:25:11> 00:25:14:	in your mindset of are you going to,
00:25:14> 00:25:18:	you know, make a decision to move forward and to.
00:25:18> 00:25:21:	You know, overcome the challenge or is the challenge going
00:25:21> 00:25:22:	to become you?
00:25:22> 00:25:24:	l mean I, I sat alongside a lot of team
00:25:24> 00:25:25:	members and we would,
00:25:25> 00:25:28:	like Felicia said we would call each other to pull.
00:25:28> 00:25:30:	You know, there were days you needed to be pulled
00:25:30> 00:25:30:	out of the mud,
00:25:30> 00:25:34:	right where your mindset. Losing family members and and
	seeing
00:25:34> 00:25:36:	sickness and illness and watching the news.
00:25:36> 00:25:38:	I mean, I never watch the news in my life
00:25:38> 00:25:40:	and then all of a sudden I'm watching it for
00:25:40> 00:25:42:	like hours a day 'cause you just could not get
00:25:42> 00:25:44:	away from what would they were saying.
00:25:44> 00:25:46:	So I realized that it.
00:25:46> 00:25:49:	It really was about community.

00:25:49> 00:25:51:	And and I would say you know,
00:25:51> 00:25:54:	in doing so, you know one of my greatest passions
00:25:54> 00:25:57:	is in real estate is the impact you can have
00:25:57> 00:25:59:	on a community you know.
00:25:59> 00:26:02:	So that is that is my COVID story.
00:26:02> 00:26:03:	So thank you so much.
00:26:03> 00:26:03:	Arnelle.
00:26:04> 00:26:07:	Thank you Rafael Lena. I'm wonderful.
00:26:07> 00:26:13:	Wonderful story. Great how you were able to transition like
00:26:13> 00:26:13:	that.
00:26:13> 00:26:16:	So now I'm going to go ahead and introduce our
00:26:16> 00:26:17:	next speaker,
00:26:17> 00:26:21:	Shayla Griffith. Shayla knew she wanted to be an interior
00:26:21> 00:26:22:	designer.
00:26:22> 00:26:25:	Back when she was just 13 years old.
00:26:25> 00:26:30:	She was educated and trained.
00:26:30> 00:26:36:	She is CEIDQ certified and LEED accredited interior designer.
00:26:36> 00:26:40:	She completed her bachelors degree in Interior design.
00:26:40> 00:26:43:	And a Masters degree in sustainable design.
00:26:43> 00:26:46:	Both of her degrees are from Jespersen University.
00:26:46> 00:26:48:	After working in corporate design,
00:26:48> 00:26:52:	hospitality and high end residential interior architecture,
00:26:52> 00:26:56:	she started SG23 design in 2013.
00:26:56> 00:27:01:	The firm works both on residential and commercial projects and
00:27:01> 00:27:04:	really thrives on creating functional,
00:27:04> 00:27:10:	thoughtful design designs followed by.
00:27:10> 00:27:14:	Good preparation and efficient project management.
00:27:14> 00:27:17:	Thanks for space travel. Thank
00:27:17> 00:27:19:	you so much for the introduction.
00:27:19> 00:27:23:	Uhm so my story come.
00:27:23> 00:27:26:	Is the pandemic is very closely tide to our place
00:27:26> 00:27:26:	of work,
00:27:26> 00:27:29:	which is pretty interesting, so let me give you a
00:27:29> 00:27:30:	bit of context.
00:27:30> 00:27:32:	Uhm, I moved into the studio space in March of
00:27:32> 00:27:35:	2019 because I knew I wanted to grow a business
00:27:35> 00:27:38:	and that I needed to build a team I had
00:27:38> 00:27:40:	worked from home for years and I knew it was
00:27:40> 00:27:44:	time to transition into a dedicated space for work and
00:27:44> 00:27:46:	and just a little bit of informational.
00:27:46> 00:27:48:	They'll come full circle in a minute.

00:27:48> 00:27:51:	My first job ever was in a cute little storefront
00:27:51> 00:27:52:	in Riverton,
00:27:52> 00:27:56:	NJ. And it's just 20 minutes outside of Philadelphia,
00:27:56> 00:28:00:	so uhm. In January of 2019,
00:28:00> 00:28:04:	UM, the current tenant at the time was a branding
00:28:04> 00:28:05:	client.
00:28:05> 00:28:07:	So SG 23 has two divisions.
00:28:07> 00:28:09:	We have a branding and website division,
00:28:09> 00:28:11:	but our bed and butter is interior design,
00:28:11> 00:28:14:	but it had a branding client in the space and
00:28:14> 00:28:17:	they mentioned in passing that we're thinking of closing the
00:28:17> 00:28:20:	store front in working from home and I already knew
00:28:20> 00:28:22:	I loved the space so I jumped at that opportunity
00:28:23> 00:28:25:	and that's how we ended up working back in that
00:28:25> 00:28:27:	space where I had my first job ever and.
00:28:27> 00:28:29:	And I've always loved the space.
00:28:29> 00:28:30:	It's a charming old building,
00:28:30> 00:28:34:	was trying natural light so.
00:28:34> 00:28:37:	That's when I really thought things came full circle,
00:28:37> 00:28:39:	then less than a year later,
00:28:39> 00:28:40:	the owner of the property,
00:28:40> 00:28:42:	so they wanted to sell and asked if I was
00:28:43> 00:28:43:	interested.
00:28:43> 00:28:47:	So I don't have that opportunity that was in November
00:28:48> 00:28:48:	of 2019,
00:28:48> 00:28:50:	so we're getting closer to COVID now,
00:28:50> 00:28:54:	and so it being commercial real estate,
00:28:54> 00:28:56:	things move a little bit slower sometimes.
00:28:56> 00:28:59:	So things didn't really start moving until March 2020,
00:28:59> 00:29:04:	so that's when things really started to shut down because
00:29:04> 00:29:05:	of kovid so.
00:29:05> 00:29:08:	Although he felt I still feel the space is perfect,
00:29:08> 00:29:12:	I got nervous because this is a good idea and
00:29:12> 00:29:13:	you know,
00:29:13> 00:29:15:	I'm I am. I just too in love with the
00:29:15> 00:29:15:	space.
00:29:15> 00:29:18:	Should I back out and I went for it and
00:29:18> 00:29:22:	I went ahead and bought the property in June of
00:29:22> 00:29:22:	2020,
00:29:22> 00:29:27:	so luckily the pandemic hasn't slowed business down and I.
00:29:27> 00:29:30:	I think really part of that is because we do
00:29:30> 00:29:31:	residential and commercial design.
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00:29:31> 00:29:35:	UM, so you know when the commercial stuff is,
00:29:35> 00:29:39:	so the residential usually, at least in my experience.
00:29:39> 00:29:43:	So dumb. We already were pretty good about working
	remotely,
00:29:43> 00:29:45:	so that wasn't too much of an issue.
00:29:45> 00:29:48:	And then we utilizes resources like zoom and such so
00:29:48> 00:29:51:	we could do most of our meetings virtually.
00:29:51> 00:29:53:	Unless we had a survey or something like that where
00:29:53> 00:29:54:	we had to be on site.
00:29:56> 00:29:59:	One interesting thing I realized since having this cuz I
00:29:59> 00:30:01:	actually hate working from home.
00:30:01> 00:30:05:	I don't like it anymore at all and.
00:30:05> 00:30:08:	Although in the beginning of Code my team was working
00:30:08> 00:30:08:	from home,
00:30:08> 00:30:10:	I still came in on my own,
00:30:10> 00:30:13:	'cause luckily I'm only 5 minutes away so.
00:30:13> 00:30:18:	That was interesting, but my team is fully vaccinated,
00:30:18> 00:30:22:	so we were back working in the office.
00:30:22> 00:30:25:	We have been back working in office for quite some
00:30:25> 00:30:25:	time.
00:30:25> 00:30:29:	If anything, we've been a lot busier and and I
00:30:29> 00:30:32:	think the thing we're combating right now,
00:30:32> 00:30:34:	especially as a business owner is is burnout.
00:30:34> 00:30:37:	I try to do a lot to protect my team,
00:30:37> 00:30:42:	so that often means being careful about what projects we
00:30:42> 00:30:43:	take on and how many,
00:30:43> 00:30:46:	and also managing client expectations.
00:30:46> 00:30:50:	I've even had to adjust contracts accordingly because I.
00:30:50> 00:30:52:	I feel it's tough for people outside the industry to
00:30:52> 00:30:54:	understand why there are delays,
00:30:54> 00:30:56:	why there are supply chain issues,
00:30:56> 00:30:59:	why that so they have 20 week lead time and
00:30:59> 00:31:02:	so it's a constant like educating
00:31:01> 00:31:02:	Just letting them know. Listen,
00:31:02> 00:31:02:	of
00:31:02> 00:31:02:	we're
00:31:02> 00:31:03:	the
00:31:02> 00:31:03:	doing all
00:31:03> 00:31:03:	client.
00:31:03> 00:31:03:	that we can,
00:31:03> 00:31:05:	but there's a lot of things that are out of
00:31:05> 00:31:07:	our control and that stuff for our clients.

00:31:07> 00:31:08:	And it's also tough for me.
00:31:08> 00:31:11:	I think most business owners like a sense of control,
00:31:11> 00:31:15:	so that's been challenging. But the one thing I always
00:31:15> 00:31:19:	say is the goal is to not lose your marbles.
00:31:19> 00:31:23:	So one thing that I started doing at the height
00:31:24> 00:31:24:	of COVID,
00:31:24> 00:31:27:	I started my friend and I went to undergrad with
00:31:27> 00:31:27:	her.
00:31:27> 00:31:30:	We started having what we call Marble meeting Mondays so
00:31:30> 00:31:33:	every Monday before work we'd call each other and just
00:31:33> 00:31:34:	then about work life.
00:31:34> 00:31:38:	Just anything because one of the things that has been
00:31:38> 00:31:41:	reinforced during this time is.
00:31:41> 00:31:43:	Mostly we just need to check up on each other
00:31:43> 00:31:46:	and make sure everyone is OK because there's a lot
00:31:46> 00:31:49:	of things that have been going on at the same
00:31:49> 00:31:52:	time and sometimes we just keep going and just pretend
00:31:52> 00:31:55:	like nothing's happening just to keep it moving.
00:31:55> 00:31:58:	But I have found it's it's great to be able
00:31:58> 00:32:00:	to check up on people.
00:32:00> 00:32:03:	Make sure they're OK and it's great to have a
00:32:03> 00:32:05:	support system that and make sure that you're OK as
00:32:06> 00:32:06:	well.
00:32:06> 00:32:09:	Yeah, so the pandemic Ross has been.
00:32:11> 00:32:13:	It's been interesting, so the business has been good,
00:32:13> 00:32:15:	but other things you kind of have to keep a
00:32:15> 00:32:18:	balance or not not get burnt out of the situation
00:32:18> 00:32:18:	that we're in.
00:32:23> 00:32:25:	Thank you Charlotte for sharing.
00:32:25> 00:32:29:	UM. So now we're going to go ahead and move
00:32:29> 00:32:32:	into the Q&A with Charlotte.
00:32:32> 00:32:36:	You you talk about SG swimming three and some of
00:32:36> 00:32:38:	your experience.
00:32:38> 00:32:44:	It just kind of balancing work and life and and
00:32:44> 00:32:45:	marbles.
00:32:45> 00:32:49:	Rafael Ina I'd like you to tell us a little
00:32:49> 00:32:52:	bit about your process for balancing work,
00:32:52> 00:32:56:	work, life management. When you know,
00:32:56> 00:33:00:	while going through all these changes and the hardships that
00:33:00> 00:33:01:	COVID brought us,
00:33:02> 00:33:03:	yeah, thank you so much.
00:33:03> 00:33:06:	I yeah I love. I love that Marvel might actually

00:33:06> 00:33:07:	just wrote it down.
00:33:07> 00:33:10:	' I'm totally gonna steal that Marvel.
00:33:10> 00:33:15:	Mondays I would say the one thing I realized with
00:33:15> 00:33:19:	being home is that I'd find myself like in my
00:33:19> 00:33:20:	pajamas.
00:33:20> 00:33:23:	And like Shayla said like I really don't like working
00:33:23> 00:33:25:	from home because I don't get to see.
00:33:25> 00:33:28:	New faces, and as you know,
00:33:28> 00:33:31:	an extrovert and extravert introvert where I know when I
00:33:31> 00:33:33:	need my own sort of time.
00:33:33> 00:33:37:	But I love sharing my energy with others and meeting
00:33:37> 00:33:40:	new people and being home with with you know a
00:33:41> 00:33:44:	you know a baby all day and and and my
00:33:44> 00:33:47:	husband was still working out of the house right?
00:33:47> 00:33:48:	I'd be in my pajamas and like some days I
00:33:48> 00:33:50:	swear I'd be like 7:00 o'clock at night and I'm
00:33:50> 00:33:51:	like Oh my God I didn't even brush my teeth
00:33:51> 00:33:53:	yet like this is terrible.
00:33:53> 00:33:55:	You know it's like and.
00:33:55> 00:33:59:	I just realized that I started to feel as if
00:33:59> 00:34:01:	I just everything was the same.
00:34:01> 00:34:03:	You're waking up and you were just,
00:34:03> 00:34:05:	you know this this where it wasn't consistency and it
00:34:05> 00:34:08:	was just the day was was and you started to
00:34:08> 00:34:11:	everything became a blur like the weeks would turn into
00:34:11> 00:34:14:	days and you're just like OK I have to create
00:34:14> 00:34:17:	a routine where I wake up and I'm spending 20
00:34:17> 00:34:21:	minutes for me with God like where I can just
00:34:21> 00:34:24:	put it out there and allow God to take what's
00:34:24> 00:34:25:	happening.
00:34:25> 00:34:26:	Pray for those that I started to.
00:34:26> 00:34:30:	Really have this fear of something happening to the people
00:34:30> 00:34:32:	l love and fear has a way of just getting
00:34:32> 00:34:35:	bigger and bigger and bigger and bigger.
00:34:35> 00:34:36:	And if you don't control it,
00:34:36> 00:34:41:	it can control you. So I started experiencing anxiety and
00:34:41> 00:34:44:	all of these things and I'm like what is happening,
00:34:44> 00:34:46:	you know so I only.
00:34:46> 00:34:48:	Not only did I look crazy but I was like
00:34:48> 00:34:51:	I think I'm really losing my marbles like for real.
00:34:51> 00:34:54:	So I would say was that consistently in a routine
00:34:54> 00:34:57:	and I actually stuck with it and I've done it

00:34:57> 00:34:58:	for a year straight.
00:34:58> 00:35:01:	On where I I would just wake up earlier to
00:35:01> 00:35:06:	have silence with myself where it was 20 minutes with
00:35:06> 00:35:06:	God,
00:35:06> 00:35:09:	20 minutes of moving my body and then just a
00:35:10> 00:35:13:	little bit of time to prepare at the day because
00:35:13> 00:35:15:	if COVID taught me anything,
00:35:15> 00:35:18:	it was how little control we have over so many
00:35:18> 00:35:22:	things that you think your work when you're allowed out
00:35:22> 00:35:23:	of your home.
00:35:23> 00:35:26:	I mean, these things were torn from you within a
00:35:26> 00:35:28:	moments time like it's just.
00:35:28> 00:35:31:	It's just insane, so it's like I needed to have
00:35:31> 00:35:35:	that little bit of control over the things that I
00:35:35> 00:35:35:	could,
00:35:35> 00:35:38:	and I needed to let go of what I couldn't
00:35:38> 00:35:39:	and and I,
00:35:39> 00:35:43:	and then brushing my teeth happened right after.
00:35:43> 00:35:45:	Right after that, and actually getting out of,
00:35:45> 00:35:48:	you know, and and and putting on the uniform for
00:35:48> 00:35:49:	the day,
00:35:49> 00:35:54:	whatever that was to change the mindset definitely definitely helped
00:35:54> 00:35:54:	and.
00:35:54> 00:35:57:	So yeah, that was my little my little self care
00:35:57> 00:35:58:	during COVID.
00:35:58> 00:35:58:	Yeah
00:35:58> 00:35:59:	I had I had
00:35:59> 00:36:02:	something similar where before 9:00 o'clock.
00:36:02> 00:36:05:	I would not. First of all I would have my
00:36:05> 00:36:07:	phone would sleep on the first
00:36:07> 00:36:09:	floor right
00:36:10> 00:36:13:	with all the sounds off and then I would not
00:36:13> 00:36:16:	touch it until after I had my breakfast.
00:36:16> 00:36:20:	Walked my dog and had at least half an hour
00:36:20> 00:36:22:	of watching some sort of.
00:36:22> 00:36:24:	Stupid this on TV or news,
00:36:25> 00:36:27:	stupidness or news? I got to pick but it was
00:36:27> 00:36:30:	only it was only then that I started my day
00:36:30> 00:36:33:	policia I like to hear your answer that question how
00:36:33> 00:36:38:	did you balance work life and and your mental health
00:36:38> 00:36:39:	during during COVID.

00:36:41> 00:36:43:	Unfortunately, I kind of did what I normally do.
00:36:43> 00:36:47:	I just went on Autopilot and worked like I had
00:36:47> 00:36:49:	no sense and I crashed,
00:36:49> 00:36:53:	sometimes with depression and heartache.
00:36:53> 00:36:56:	One of my good friends died and I actually had
00:36:56> 00:37:00:	to watch him go through the sickness the whole time
00:37:00> 00:37:02:	and then helped plan his funeral.
00:37:02> 00:37:04:	So it was so I did.
00:37:04> 00:37:07:	I was just me. I didn't create any routines.
00:37:07> 00:37:10:	I kept working like a nut and and dumb.
00:37:10> 00:37:14:	What I did learn was the importance of self care.
00:37:14> 00:37:16:	I had to learn that,
00:37:16> 00:37:18:	but I had and I had to teach myself that
00:37:18> 00:37:21:	and it was only the beginning of this year that
00:37:21> 00:37:23:	I had to actually let that sink in.
00:37:23> 00:37:27:	That you can't just keep functioning like you're on autopilot.
00:37:27> 00:37:30:	With all this other stuff going on and then try
00:37:30> 00:37:32:	to balance that on the side,
00:37:32> 00:37:35:	you still in the in the midst of doing all
00:37:35> 00:37:35:	this work.
00:37:35> 00:37:40:	I'm still trying to handle the pain from my close
00:37:40> 00:37:41:	friends.
00:37:41> 00:37:45:	Losing their mother and their arts and and just so
00:37:45> 00:37:46:	much of that,
00:37:46> 00:37:48:	I was trying to push that aside and still keep
00:37:48> 00:37:51:	working and then go back to that and then still
00:37:51> 00:37:55:	like I was trying to compartmentalise everything and what I
00:37:55> 00:37:58:	found was that I would break down so early this
00:37:58> 00:38:01:	year I took almost three weeks off where I just
00:38:01> 00:38:04:	just tried to focus on me and focus on getting
00:38:05> 00:38:08:	my head together that was in January and I was
00:38:08> 00:38:12:	able to clear my head out because I couldn't see.
00:38:12> 00:38:17:	Getting out of the the situation of COVID,
00:38:17> 00:38:19:	but I just all I could see was I had
00:38:19> 00:38:20:	work,
00:38:20> 00:38:22:	but I couldn't see beyond COVID existing.
00:38:22> 00:38:25:	And then once I finally got a chance to mentally
00:38:25> 00:38:27:	see that there was something there was a future.
00:38:27> 00:38:32:	You know, we started seeing the possibilities with the
00.00.00	vaccine.
00:38:32> 00:38:36: 00:38:37> 00:38:39:	vaccine. I started getting exciting planning trips again and the the. I hate working from home as well.

00:38:39> 00:38:43:	I moved out of my old office in the first
00:38:43> 00:38:46:	week in March of last year 2020.
00:38:46> 00:38:50:	COVID broke out the next week so I worked from
00:38:51> 00:38:55:	home for a year and four months and finally got
00:38:55> 00:38:58:	back in the office this July.
00:38:58> 00:39:02:	So I I really had a hard time.
00:39:02> 00:39:04:	I had to I I didn't do the stay in
00:39:04> 00:39:07:	your pajamas all day long 'cause I just don't feel
00:39:07> 00:39:08:	comfortable.
00:39:08> 00:39:10:	So I would get up and get dressed and you
00:39:10> 00:39:10:	know,
00:39:10> 00:39:12:	do everything that you normally do when you work.
00:39:12> 00:39:13:	But I was working like a nut.
00:39:13> 00:39:17:	I found myself working 11:12 o'clock in the morning overnight
00:39:17> 00:39:19:	because I was working,
00:39:19> 00:39:20:	I had nothing else to do.
00:39:20> 00:39:20:	I was sitting at home.
00:39:20> 00:39:24:	Besides, you know all I had was work and I
00:39:24> 00:39:28:	got tired of watching TV and watching the news.
00:39:28> 00:39:31:	So I just kept. That was where I found solace
00:39:31> 00:39:35:	was in working and but the self care is very
00:39:35> 00:39:38:	important and the trying to do other things.
00:39:38> 00:39:40:	Outside of work was important,
00:39:40> 00:39:44:	so grateful. Thankfully this year in March II rented a
00:39:44> 00:39:47:	hotel and hotel room in Philadelphia.
00:39:47> 00:39:49:	Had one of my favorite hotels that used to be
00:39:49> 00:39:53:	the architects building downtown and I stayed there for a
00:39:53> 00:39:56:	week and my friends came to visit me and brought
00:39:56> 00:39:59:	me gifts and we had a little little little gatherings
00:39:59> 00:40:00:	and went out to dinner.
00:40:00> 00:40:02:	I had a good time and that was where I
00:40:02> 00:40:03:	was able to refresh,
00:40:03> 00:40:07:	refocus and go back on Autopilot again,
00:40:07> 00:40:08:	but in a better
00:40:08> 00:40:08:	way.
00:40:09> 00:40:12:	That sounds great. So Felicia,
00:40:12> 00:40:17:	you talked a little bit about your your networking group.
00:40:17> 00:40:21:	Shyla, you talked about your marble Mondays.
00:40:21> 00:40:25:	Rafael Lena did you have?
00:40:25> 00:40:28:	Did you have like a cohort or or group of
00:40:28> 00:40:32:	folks that you convened from time to time drink
00:40:33> 00:40:36:	it? Will it actually? It's interesting it it still is
	, ,

00:40:36> 00:40:37:	still today.
00:40:37> 00:40:40:	So we I hired my first ever.
00:40:40> 00:40:44:	In employee, which is our operations manager for many years.
00:40:45> 00:40:48:	I did this with virtual assistance or you know kind
00:40:48> 00:40:48:	of.
00:40:48> 00:40:51:	Just like you know, hired showing agents but was kind
00:40:51> 00:40:55:	of like the one woman show and hiring our operations
00:40:55> 00:40:58:	manager and then my business partner.
00:40:58> 00:41:01:	The three of us would call each other every single
00:41:01> 00:41:03:	day at 8:00 AM and we would spend we would
00:41:03> 00:41:06:	stay on the phone from 8:00 to 8:30 and we
00:41:06> 00:41:09:	would spend 15 minutes just talking about what we were
00:41:09> 00:41:11:	feeling and then.
00:41:11> 00:41:13:	The other 15 minutes on an action plan and just
00:41:13> 00:41:17:	checking in with others who are aligned in your vision,
00:41:17> 00:41:19:	you know, because for some for many people they were
00:41:19> 00:41:20:	home and they weren't working.
00:41:20> 00:41:23:	And like Felicia said, you know work is a gift.
00:41:23> 00:41:25:	That was my gift at that time.
00:41:25> 00:41:28:	It allowed me to continue to do what I'm passionate
00:41:28> 00:41:29:	about,
00:41:29> 00:41:32:	but at the same time it also became cursed because
00:41:32> 00:41:36:	sometimes you tried to just over compensate the work for
00:41:36> 00:41:39:	the pain and and that's when you know it's sort
00:41:39> 00:41:41:	of kind of off. That's right,
00:41:41> 00:41:45:	and it doesn't work, and so really reaching into that
00:41:45> 00:41:48:	and not deepened our relationship so much.
00:41:48> 00:41:50:	That now is an organization.
00:41:50> 00:41:53:	We just are so rooted in.
00:41:53> 00:41:54:	You know, all three of us are very rooted in
00:41:55> 00:41:55:	our faith,
00:41:55> 00:41:57:	and we're rooted in our philanthropy.
00:41:57> 00:42:00:	And so this brought it just allowed us to pave
00:42:00> 00:42:04:	a really strong structure to our business and and then
00:42:04> 00:42:06:	to build on top of that.
00:42:06> 00:42:09:	And so we always look back and are so grateful
00:42:09> 00:42:12:	for those times as hard as they were.
00:42:12> 00:42:16:	We grew together and until this day will call each
00:42:16> 00:42:19:	other on really tough and call each other out.
00:42:19> 00:42:21:	On top of things and accountability.
00:42:21> 00:42:23:	But we do it in a way with grace that

00:42:23> 00:42:26:	allows us to say we've been in tough situations.
00:42:26> 00:42:28:	We're going to make it through this,
00:42:28> 00:42:30:	you know here and tell us what you need and
00:42:30> 00:42:34:	sometimes just telling somebody that you need help as a
00:42:34> 00:42:34:	woman,
00:42:34> 00:42:37:	at least for me, it's hard to ask for help.
00:42:37> 00:42:40:	Not sure why, because my husband has no problem telling
00:42:40> 00:42:42:	me he needs help with something.
00:42:42> 00:42:43:	Right? Like can you send this email?
00:42:43> 00:42:47:	Can you know so I don't know what my problem
00:42:47> 00:42:47:	is.
00:42:47> 00:42:49:	l guess you know l just am wired differently,
00:42:49> 00:42:52:	but it allowed me to ask them for help on
00:42:52> 00:42:54:	the days that I was just like guys,
00:42:54> 00:42:57:	I mentally just need you to tell me that this
00:42:57> 00:42:58:	is OK.
00:42:58> 00:43:00:	Or you know that we're going to make it through
00:43:01> 00:43:03:	or that everything is going to be OK and and
00:43:03> 00:43:05:	having someone that you trust.
00:43:05> 00:43:08:	Tell you that it is and not someone that you
00:43:08> 00:43:08:	know.
00:43:08> 00:43:13:	You're just starting off a relationship with and so that
00:43:13> 00:43:16:	they are my the people I reach to every single
00:43:16> 00:43:17:	day now,
00:43:17> 00:43:19:	and 'cause we're still going through it,
00:43:19> 00:43:20:	right? This isn't over yet.
00:43:20> 00:43:22:	We're still. It's still here,
00:43:22> 00:43:26:	you know. So those that that's been my my packed
00:43:26> 00:43:27:	right there.
00:43:28> 00:43:32:	That sounds great, so you talked about sort of the
00:43:32> 00:43:38:	support and kind of getting centered and and having folks
00:43:38> 00:43:43:	to to talk with about the business and about accountability.
00:43:43> 00:43:45:	In addition to the pandemic,
00:43:45> 00:43:49:	we also experienced quite a bit of social unrest in
00:43:49> 00:43:51:	the Philadelphia region,
00:43:51> 00:43:53:	as well as in other parts of the country,
00:43:53> 00:44:00:	and which kind of. For some you know it.
00:44:00> 00:44:04:	It led to discussions of social equity.
00:44:00> 00:44:04: 00:44:04> 00:44:11:	In larger circles. Felicia. Is this something that?
00:44:04> 00:44:11:	
00:44:11> 00:44:16: 00:44:16> 00:44:21:	You addressed in your in your business.
	Either directly or indirectly with your with your clients or
00:44:21> 00:44:22:	your.

00:44:22> 00:44:22:	Uhm.
00:44:22> 00:44:27:	l've always been a proponent of equity among everybody,
00:44:27> 00:44:32:	especially particularly. I have a soft spot for people with
00:44:32> 00:44:33:	disabilities.
00:44:33> 00:44:37:	Well also I'm a part of a group of minority
00:44:37> 00:44:38:	architects,
00:44:38> 00:44:40:	so we had several discussions.
00:44:40> 00:44:43:	Sometimes they were a little extra,
00:44:43> 00:44:47:	but we did have several discussions with one another about
00:44:47> 00:44:49:	what was going on.
00:44:49> 00:44:52:	I did not. I don't like to engage with clients
00:44:52> 00:44:55:	about political or anything that's not business related.
00:44:55> 00:44:57:	I like to keep everything professional,
00:44:57> 00:45:01:	so unless you're someone that I've developed a relationship
	with
00:45:01> 00:45:02:	as a client,
00:45:02> 00:45:04:	we didn't get into those discussions,
00:45:04> 00:45:07:	but uhm, it did shape some of the decisions that
00:45:07> 00:45:09:	I had to make during that time.
00:45:09> 00:45:12:	I had to cancel some appointments and come,
00:45:12> 00:45:16:	and, you know, just shift around what was going on.
00:45:16> 00:45:19:	I tried not to let that affect my.
00:45:19> 00:45:24:	State because I was already affected so much emotionally
00:45:24> 00:45:27:	with what was going on with the pandemic and and just
00:45:28> 00:45:28:	people.
00:45:28> 00:45:29:	Just I kid you not.
00:45:29> 00:45:32:	It seemed like people were just walking out of here.
00:45:32> 00:45:36:	They were just leaving this earth last year and it
00:45:36> 00:45:41:	was hard enough dealing with that personally that I could
00:45:42> 00:45:45:	not take a lot more of of things that were
00:45:45> 00:45:48:	going on so I had to kind of come.
00:45:48> 00:45:53:	Again, I'm always a proponent of social equity and always
00:45:53> 00:45:54:	have been,
00:45:54> 00:45:58:	but I could not take in anything that was going
00:45:58> 00:46:00:	to set me off right right there,
00:46:00> 00:46:02:	if that makes sense. I don't wanna.
00:46:02> 00:46:06:	It does trivialize it, but you know it it.
00:46:06> 00:46:08:	I did put out a statement on on on on
00:46:08> 00:46:12:	LinkedIn and just letting everybody know that we are
	business
00:46:12> 00:46:15:	that they were looking to help is whatever way we
00:46:15> 00:46:18:	can. I didn't want to get into a lot of

00.40.40 > 00.40.40.	the e
00:46:18> 00:46:18: 00:46:18> 00:46:21:	the. Discussions that were going on at that time,
00:46:21> 00:46:22:	if that makes sense,
00:46:22> 00:46:25:	it does. I know in my business I was approached
00:46:22> 00:46:26: 00:46:25> 00:46:26:	by everybody.
00:46:26> 00:46:30:	It seemed like everybody I had ever met was like
00:46:30> 00:46:32:	let's talk about,
00:46:32> 00:46:35:	you know, and there was a point where I'm like.
00:46:35> 00:46:40:	If it. I'm talking about my whole life,
00:46:40> 00:46:45:	right? Exactly exactly up in my business.
00:46:45> 00:46:50:	UM, it's we've always. It's always been something that we've
00:46:50> 00:46:52:	considered and everything we we do.
00:46:52> 00:46:55:	I think you know as a woman.
00:46:55> 00:47:00:	As African American, it's just something that I always think
00:47:00> 00:47:02:	about how who's not here,
00:47:02> 00:47:07:	who's being left out, we were able to come with
00:47:07> 00:47:12:	with growth we are able to do a little more
00:47:12> 00:47:14:	than I've ever done.
00:47:14> 00:47:18:	Prior, largely because our clients were a little bit more
00:47:18> 00:47:20:	open to a little bit more diverse.
00:47:20> 00:47:24:	Uhm, you know to having more diverse consultants,
00:47:24> 00:47:28:	so we're firm now of 22 people.
00:47:28> 00:47:32:	And we speak seven languages.
00:47:32> 00:47:37:	Yeah yeah, so uhm. So something I'm really proud of.
00:47:37> 00:47:41:	Uhm Shayla is this is.
00:47:41> 00:47:45:	Was the civil unrest? Was that something that affected your
00:47:45> 00:47:48:	business or affected the business of your clients?
00:47:48> 00:47:50:	Uhm? Not
00:47:50> 00:47:55:	so much, but I've also noticed that as far as
00:47:55> 00:47:57:	social unrest,
00:47:57> 00:48:01:	political stuff, my clients said be on the same page.
00:48:01> 00:48:03:	So like I'll go through their home and I'll see
00:48:03> 00:48:04:	things like OK,
00:48:04> 00:48:06:	they're on the same page,
00:48:06> 00:48:09:	so that's that's interesting, UM.
00:48:11> 00:48:15:	I mean, again, I think.
00:48:15> 00:48:17:	I use. I think we use work sometimes to kind
00:48:17> 00:48:21:	of escape those things which is healthy and unhealthy at
00:48:21> 00:48:22:	the same time,
00:48:22> 00:48:24:	right? And I had I had to go back to
00:48:24> 00:48:25:	therapy.
00:48:25> 00:48:26:	I'm a huge proponent of therapy.

00:48:26> 00:48:29:	I did 'cause it was just the pandemic and just
00:48:29> 00:48:30:	everything else
00:48:30> 00:48:31:	to mom like
00:48:31> 00:48:32:	Australia was on fire.
00:48:32> 00:48:38:	Like just everything at the same time and and I,
00:48:38> 00:48:40:	you know, like police will say I would just like
00:48:40> 00:48:40:	work work,
00:48:40> 00:48:42:	work just like not think about it.
00:48:42> 00:48:44:	But then when you have like a little bit of
00:48:44> 00:48:46:	down time to think about it like I would just
00:48:46> 00:48:47:	have a meltdown.
00:48:47> 00:48:50:	Uhm, so that's something I had to like.
00:48:50> 00:48:51:	Take care of and talk through it,
00:48:51> 00:48:57:	uhm? But at work it it doesn't so much come
00:48:57> 00:48:57:	up,
00:48:57> 00:48:59:	but you know it's there.
00:48:59> 00:49:02:	I guess you know it exists and it's the emotional
00:49:02> 00:49:05:	exhaustion that people are experiencing is very
00:49:05> 00:49:06:	clear as well.
00:49:07> 00:49:10:	Yeah, Rafael. Lena was the civil unrest in the region
00:49:10> 00:49:14:	was did it affect effect you or affect your business
00:49:14> 00:49:17:	at all or how you approach your work.
00:49:17> 00:49:17:	So
00:49:17> 00:49:20:	it's interesting because I was raised my Gran Father came
00:49:20> 00:49:22:	here from Italy with my dad,
00:49:22> 00:49:24:	my parents. So we grew up in a very humble
00:49:24> 00:49:25:	environment.
00:49:25> 00:49:29:	We, you know as immigrant an immigrant family and my
00:49:29> 00:49:30:	Gran father.
00:49:30> 00:49:32:	Tell me stories about when he lived in Brooklyn and
00:49:32> 00:49:34:	how the Italians were.
00:49:34> 00:49:37:	You know, things. We were just always taught at a
00:49:37> 00:49:39:	young age to respect everyone,
00:49:39> 00:49:41:	regardless of what someone looks like,
00:49:41> 00:49:43:	regardless of where they come from.
00:49:43> 00:49:47:	Because we my Gran Father experienced first hand what it
00:49:47> 00:49:47:	was like,
00:49:47> 00:49:49:	where there were signs on the door.
00:49:49> 00:49:53:	That said, no Italians welcome and this was acceptable
	behavior,
00:49:53> 00:49:56:	and so I he always said to me,
00:49:56> 00:49:58:	you know, we live in America.

00:49:58> 00:50:01:	You do and respect. Everybody and he told us every
00:50:02> 00:50:05:	morning when he dropped us off at school like it
00:50:05> 00:50:08:	was no question and it was it hit me that
00:50:08> 00:50:13:	there were other individuals that actually ran their life thinking
00:50:13> 00:50:15:	about how they could,
00:50:15> 00:50:18:	you know, affect someone else's life or or not.
00:50:18> 00:50:21:	You know, just this how they looked at others and
00:50:21> 00:50:24:	how people raise their children and my awareness wasn't so
00:50:24> 00:50:26:	much in my work but in my home that my
00:50:27> 00:50:29:	daughter will never see anyone.
00:50:29> 00:50:30:	That's why I love raising her.
00:50:30> 00:50:33:	In such a beautifully diverse city is because of the
00:50:34> 00:50:36:	in the awareness that this is around us,
00:50:36> 00:50:40:	so it was more of an awareness of having conversations
00:50:40> 00:50:43:	personally with those that I felt needed to hear the
00:50:43> 00:50:47:	things that I heard growing up and and really with
00:50:47> 00:50:50:	many of my clients who had me support organizations that
00:50:50> 00:50:52:	they felt strongly about.
00:50:52> 00:50:55:	We donate 10% of every home that we sell.
00:50:55> 00:50:57:	We donate 10% of it,
00:50:57> 00:51:00:	and for some of these individuals they ask this,
00:51:00> 00:51:04:	hey, can you support? Organization that is helping with you
00:51:04> 00:51:08:	know the civil unrest and things that are happening and
00:51:08> 00:51:11:	we did and you know it it showing your face
00:51:11> 00:51:15:	and doing the right thing everyday and and you know
00:51:15> 00:51:19:	being genuine about it is something that for me is
00:51:19> 00:51:23:	always been so it didn't shift anything in my heart,
00:51:23> 00:51:26:	it just made me more aware of what was out
00:51:26> 00:51:30:	there and I think sometimes we even with very COVID.
00:51:30> 00:51:33:	What an awareness. Everything was and I think Charlie.
00:51:33> 00:51:36:	You said it that it almost made you just feel
00:51:36> 00:51:39:	how where you were and how small this big world
00:51:39> 00:51:39:	is like.
00:51:39> 00:51:43:	We're all connected right? And for me it just made
00:51:43> 00:51:47:	me realize the importance of reflecting God in everything I
00:51:47> 00:51:50:	do to be a light and to just no matter
00:51:50> 00:51:53:	who I'm talking to. Just sharing that and I think
00:51:53> 00:51:57:	it just made me feel even more important to share
00:51:57> 00:52:00:	love it made more important to you know just be
00:52:00> 00:52:03:	who I've always been. But I had to magnify it
00:52:03> 00:52:04:	right?
00:52:04> 00:52:06:	And so not that I had to.

00:52:06> 00:52:09:	I wanted to in in time I wanted.
00:52:09> 00:52:12:	I wanted to let anyone know who was feeling that
00:52:12> 00:52:16:	they were unfairly treated that I love them and that
00:52:16> 00:52:19:	I was there for them and that I may not
00:52:19> 00:52:22:	understand exactly what you're feeling but that I can be
00:52:23> 00:52:25:	empathetic and not sympathetic and say,
00:52:25> 00:52:27:	oh, I'm sorry but empathy.
00:52:27> 00:52:31:	I wanna know what you're feeling and so.
00:52:31> 00:52:32:	I think that that's really,
00:52:32> 00:52:33:	really important.
00:52:34> 00:52:37:	So thank you, all of you for for sharing your
00:52:38> 00:52:38:	story.
00:52:38> 00:52:42:	Sharing your insights. I'd like to go ahead and transition
00:52:42> 00:52:42:	back,
00:52:42> 00:52:43:	to, ruminate
00:52:43> 00:52:45:	to, to
00:52:46> 00:52:47:	wrap up for the evening.
00:52:48> 00:52:49:	Great, thank you so much,
00:52:49> 00:52:54:	Arnell and Schuyler, Evelina, Felicia and thank you all so
00:52:54> 00:52:58:	much for taking the time today and having these very
00:52:58> 00:52:58:	open,
00:52:58> 00:53:01:	meaningful conversations. I really appreciate it.
00:53:01> 00:53:04:	And thank you all to our viewers for taking this
00:53:04> 00:53:08:	time to view this important conversation of four impressive leaders.
00:53:08> 00:53:11:	Thank you to our speakers for sharing their time,
00:53:11> 00:53:12:	our sponsors for their support,
00:53:12> 00:53:16:	our Member volunteers and my Co Chair Kim for helping
00:53:16> 00:53:18:	put this program together today.
00:53:18> 00:53:21:	We hope you enjoyed. Stories of resiliency and grit.
00:53:21> 00:53:23:	The rebound of development, design,
00:53:23> 00:53:26:	and construction through COVID. With that I will close out
00:53:26> 00:53:28:	the panel and thank you.
00:53:28> 00:53:29:	Everyone take care.

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