

Webinar

Brave the Storm: Strategies for Coastal Resilience

Date: August 11, 2021

| 00:00:04> 00:00:08: | Hello everyone, good morning, afternoon or evening. |
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| 00:00:08> 00:00:13: | Welcome today's ULI Global Webinar braved the storm strategies for |
| 00:00:13> 00:00:14: | coastal resilience. |
| 00:00:14> 00:00:15: | Today you'll be hearing from you, |
| 00:00:15> 00:00:19: | Li experts based around the country sharing best practices for |
| 00:00:19> 00:00:23: | industry professionals and city decision making makers on topics related |
| 00:00:24> 00:00:25: | to site and district scale, |
| 00:00:25> 00:00:29: | flood preparedness and equitable coastal management. |
| 00:00:29> 00:00:32: | Before we dive into this excellent content, |
| 00:00:32> 00:00:34: | I want to take a few moments to share technical. |
| 00:00:34> 00:00:38: | Reminders for the audience. After our initial presentations by our |
| 00:00:38> 00:00:39: | speakers, |
| 00:00:39> 00:00:42: | there will be opportunities for the audience to ask questions |
| 00:00:42> 00:00:43: | and engage in discussion. |
| 00:00:43> 00:00:46: | To do so, please use the Q&A functions at the |
| 00:00:46> 00:00:49: | bottom of your screen on the zoom toolbar to send |
| 00:00:49> 00:00:52: | your questions directly to the panelists. |
| 00:00:52> 00:00:56: | This webinar will be recorded and shared with all registrants |
| 00:00:56> 00:00:57: | within about a week. |
| 00:00:57> 00:01:00: | This weather is hosted by the ULI Urban Resilience Program, |
| 00:01:00> 00:01:03: | which focuses on how building cities and communities can be |
| 00:01:03> 00:01:06: | more resilient to the impacts of climate change and other |
| 00:01:06> 00:01:07: | environmental, |
| 00:01:07> 00:01:11: | social and economic vulnerabilities. The UI Urban Resilience program works |
| 00:01:11> 00:01:14: | with ULI members to provide technical assistance, |

| 00:01:14> 00:01:18: | advanced knowledge through research, and catalyze the adoption of transformative |
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| 00:01:18> 00:01:21: | practices for real estate and land use policy. |
| 00:01:21> 00:01:23: | If you would like to get involved with the program, |
| 00:01:23> 00:01:27: | please submit your interest using the UI Navigator. |
| 00:01:27> 00:01:28: | Pivoting now back to the content, |
| 00:01:28> 00:01:30: | I'm pleased to turn it over to our speakers. |
| 00:01:30> 00:01:34: | Dr Lynette Cardos, the director of resilience and adaptation with |
| 00:01:34> 00:01:36: | Moffat and Nichol, |
| 00:01:36> 00:01:40: | doctor James A Moore, the Global Solutions director for cities |
| 00:01:40> 00:01:44: | in places with Jacobs who's also our moderator for today. |
| 00:01:44> 00:01:49: | Catherine Riley, senior development director for Brookfield Properties and Doctor |
| 00:01:49> 00:01:50: | Jill on White Newsome, |
| 00:01:50> 00:01:55: | founder of Empowering a green environment and economy, |
| 00:01:55> 00:01:57: | and with that I'll hand it over to James to |
| 00:01:57> 00:01:59: | turn his camera on and kick us off today. |
| 00:01:59> 00:02:00: | Thank you very much. |
| 00:02:06> 00:02:10: | Thank you Leah. Yes, we can jump to the neck. |
| 00:02:10> 00:02:13: | There we go. As we have mentioned, |
| 00:02:13> 00:02:16: | I'm James more on the Global Solutions director for cities |
| 00:02:16> 00:02:18: | and places with with Jacobs, |
| 00:02:18> 00:02:21: | and I'm delighted to moderate what should be a very |
| 00:02:21> 00:02:24: | interesting and relevant and important panel discussion. |
| 00:02:24> 00:02:29: | Next slide, please. Just to put a little bit of |
| 00:02:29> 00:02:32: | context around the issue, |
| 00:02:32> 00:02:35: | as the slide notes in the United States, |
| 00:02:35> 00:02:38: | about 127 million people live in coastal counties, |
| 00:02:38> 00:02:42: | so that's effectively 40% of the population. |
| 00:02:42> 00:02:43: | It's only 10% of the land area, |
| 00:02:43> 00:02:46: | so that means that these counties are more densely developed |
| 00:02:46> 00:02:48: | than most parts of the country, |
| 00:02:48> 00:02:51: | and it means that they are more impacted by some |
| 00:02:51> 00:02:54: | of the potential events associated with climate change and coastal |
| 00:02:54> 00:02:55: | resilience. |
| 00:02:55> 00:02:57: | So this is an issue that is important to a |
| 00:02:57> 00:02:59: | large percentage of the population. |
| 00:02:59> 00:03:02: | Already and will continue to become more important as we |
| 00:03:02> 00:03:04: | as we move into the future. |
| 00:03:04> 00:03:14: | Next slide, please. Next slide hello. |

| 00:03:17> 00:03:21: | There we go. Sort of frame the issue even further. |
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| 00:03:21> 00:03:24: | This so 22 main elements as part of this challenge |
| 00:03:24> 00:03:26: | and one of them I think we're all familiar with |
| 00:03:26> 00:03:28: | is the notion of sea level rise. |
| 00:03:28> 00:03:31: | You can see the examples of from Florida. |
| 00:03:31> 00:03:33: | I am currently in Florida and with even a two |
| 00:03:33> 00:03:36: | degree centigrade warming which you see on the right. |
| 00:03:36> 00:03:41: | Substantial portions of South Florida will essentially become submerged, |
| 00:03:41> 00:03:44: | and if you saw the IPCC report that came out |
| 00:03:44> 00:03:46: | earlier this week, |
| 00:03:46> 00:03:49: | it looks like 2 degrees maybe about where we can |
| 00:03:49> 00:03:49: | get. |
| 00:03:49> 00:03:52: | Things if we're if we're very careful and as you'll |
| 00:03:52> 00:03:55: | see that'll have an enormous impact on a state like |
| 00:03:55> 00:03:55: | ours, |
| 00:03:55> 00:03:59: | but also most of the coastal areas of the country. |
| 00:03:59> 00:04:07: | Next slide, please. This is already happening in South Florida. |
| 00:04:07> 00:04:10: | This is a photograph from Miami Beach. |
| 00:04:10> 00:04:13: | Generally, about once a month you have where they're called |
| 00:04:13> 00:04:16: | king tides and the water actually comes back up through |
| 00:04:16> 00:04:19: | the through the storm water system and the streets get |
| 00:04:19> 00:04:22: | flooded. That's an inconvenience at this point, |
| 00:04:22> 00:04:24: | but it will continue into the future. |
| 00:04:24> 00:04:27: | Arguably, it'll get worse and it will begin to impact |
| 00:04:27> 00:04:28: | how communities, |
| 00:04:28> 00:04:31: | how developers, how individual property owners think about their about |
| 00:04:31> 00:04:33: | their properties and about their community. |
| 00:04:33> 00:04:39: | Next slide. And obviously, in the worst case scenario's land |
| 00:04:39> 00:04:45: | that is currently above water will be permanently inundated. |
| 00:04:45> 00:04:48: | This is an example from the Gulf Coast in Louisiana, |
| 00:04:48> 00:04:51: | and you can see how it has impacted the development |
| 00:04:51> 00:04:52: | patterns as impacted. |
| 00:04:52> 00:04:56: | This particular community as they are now effectively surrounded by |
| 00:04:56> 00:04:57: | water all of the time. |
| 00:04:57> 00:05:04: | Next slide. Now a second factor associated with the coastal |
| 00:05:04> 00:05:09: | challenge is this issue of intensified rain events. |
| 00:05:09> 00:05:12: | If you've been following the news, |
| 00:05:12> 00:05:13: | even in this last month, |
| 00:05:13> 00:05:15: | you've seen the examples from from Europe and from |
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| | Germany |
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| 00:05:15> 00:05:16: | in particular, |
| 00:05:16> 00:05:22: | of significant rain overflowing, overflowing the surrounding |
| 00.05.00 > 00.05.04. | areas, |
| 00:05:22> 00:05:24: | ending up in the in the rivers and streams, |
| 00:05:24> 00:05:27: | which then of course over overflow their banks and cause |
| 00:05:27> 00:05:30: | some amount of the immense amounts of flooding and other |
| 00:05:30> 00:05:30: | damage. |
| 00:05:30> 00:05:33: | And what's interesting. Is that a lot of these rain |
| 00:05:33> 00:05:35: | events are not actually in coastal communities. |
| 00:05:35> 00:05:37: | They're not they're far inland, |
| 00:05:37> 00:05:41: | but they're still having the same significant negative impacts as |
| 00:05:41> 00:05:43: | you see for this example here the next slide. |
| 00:05:47> 00:05:51: | Clearly the the example that gets the most attention in |
| 00:05:51> 00:05:54: | the United States or the seasonal hurricanes, |
| 00:05:54> 00:05:56: | we're now into the into hurricane season. |
| 00:05:56> 00:05:59: | I think we're all the way up through the ease |
| 00:05:59> 00:05:59: | this is, |
| 00:06:00> 00:06:03: | I think, a photograph of Hurricane Michael from 2018, |
| 00:06:03> 00:06:07: | which caused substantial damage along the Gulf Coast of |
| | Florida |
| 00:06:07> 00:06:08: | and as well inland, |
| 00:06:08> 00:06:09: | you go to the next slide. |
| 00:06:09> 00:06:12: | You can see sort of the power and the intensity |
| 00:06:12> 00:06:15: | of these storms when they do strike land. |
| 00:06:15> 00:06:17: | Be pretty impactful, pretty devastating. |
| 00:06:17> 00:06:22: | Next slide, please. And part of that impact is just |
| 00:06:22> 00:06:24: | increased wind damage, |
| 00:06:24> 00:06:27: | saying, you know hurricane force winds over long periods of |
| 00:06:27> 00:06:31: | time do substantial damage to buildings and infrastructure next slide. |
| 00:06:35> 00:06:37: | You also have the problems with storm surge. |
| 00:06:37> 00:06:40: | You have masses amount massive amounts of water coming |
| | in |
| 00:06:40> 00:06:41: | off the off. |
| 00:06:41> 00:06:44: | The off the water bodies causing damage as they come |
| 00:06:44> 00:06:44: | in land, |
| 00:06:44> 00:06:48: | but also causing damage as they recede back to the |
| 00:06:48> 00:06:48: | water. |
| 00:06:48> 00:06:50: | So a AA double whammy. |
| 00:06:50> 00:06:54: | You see some examples from the Gulf Coast. |
| 00:06:54> 00:06:57: | No, it's just the damage that's been done to the |
| | |

| 00:06:57> 00:06:57: | buildings. |
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| 00:06:57> 00:07:00: | Even though the buildings were were elevated the next one |
| 00:07:00> 00:07:00: | please. |
| 00:07:07> 00:07:11: | And again you have the the problem of flooding flooding |
| 00:07:11> 00:07:12: | storm events. |
| 00:07:12> 00:07:14: | Spring intense amounts of rainfall. |
| 00:07:14> 00:07:17: | These are photographs from New Jersey after Hurricane Sandy back |
| 00:07:17> 00:07:18: | in 2012, |
| 00:07:18> 00:07:21: | and quite often that flooding stays for a long period |
| 00:07:21> 00:07:21: | of time, |
| 00:07:21> 00:07:24: | so it's not limited just to the period of the |
| 00:07:24> 00:07:24: | storm. |
| 00:07:24> 00:07:27: | It may even be weeks before all the flooding receipts, |
| 00:07:27> 00:07:31: | creating enormous damage to property and to infrastructure. |
| 00:07:31> 00:07:32: | So the next slide please. |
| 00:07:35> 00:07:37: | So typically we speak of three approaches. |
| 00:07:37> 00:07:40: | 3 responses to this. On the one hand, |
| 00:07:40> 00:07:42: | you can harden up and I'll talk about each of |
| 00:07:42> 00:07:43: | these in a little more detail. |
| 00:07:43> 00:07:46: | In the middle you can try to mitigate and adapt, |
| 00:07:46> 00:07:47: | and then as you see on the right, |
| 00:07:47> 00:07:49: | you can migrate or retreat. |
| 00:07:49> 00:07:51: | Each of these have pluses and minuses and hopefully will |
| 00:07:51> 00:07:53: | make that part of the discussion at the end of |
| 00:07:54> 00:07:54: | the presentations. |
| 00:07:54> 00:07:59: | Next slide please. The issue of hardening is very much |
| 00:07:59> 00:08:00: | as it sounds, |
| 00:08:00> 00:08:02: | it's it's very much as you see here. |
| 00:08:02> 00:08:07: | It's essentially creating a defensive barrier between the water and |
| 00:08:07> 00:08:08: | shoreline. |
| 00:08:08> 00:08:13: | It may involve building buildings up higher typically involves building |
| 00:08:13> 00:08:13: | walls, |
| 00:08:13> 00:08:17: | building barriers, something to keep the buildings, |
| 00:08:17> 00:08:21: | and the community in place of provided protective edge against |
| 00:08:21> 00:08:24: | the damages that can come in from the water the |
| 00:08:24> 00:08:25: | next slide, |
| 00:08:25> 00:08:30: | please. With respect to mitigation and adaptation, |
| 00:08:30> 00:08:31: | is more of a soft approach. |
| 00:08:31> 00:08:34: | It often involves the planting of, |

| 00:08:34> 00:08:37: | perhaps putting mangroves back, putting coastal plants back, |
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| 00:08:37> 00:08:41: | adapting the coastal shoreline, moderating dunes, |
| 00:08:41> 00:08:43: | and even even subterranean water. |
| 00:08:43> 00:08:47: | Subsurface water features to begin to buffer the impacts, |
| 00:08:47> 00:08:50: | particularly of storm events, as they come on land. |
| 00:08:50> 00:08:53: | You can see a picture here of people planting mangroves |
| 00:08:53> 00:08:55: | at the edge of the coast, |
| 00:08:55> 00:08:57: | so that when they grow up, |
| 00:08:57> 00:08:58: | they will provide that buffer. |
| 00:08:58> 00:09:01: | Against the community, which is further further in land and |
| 00:09:01> 00:09:03: | then the next slide please. |
| 00:09:05> 00:09:08: | And finally, you have the example of migration or retreat. |
| 00:09:08> 00:09:11: | I picked this picture because it's a very graphic demonstration |
| 00:09:11> 00:09:12: | of retreat. |
| 00:09:12> 00:09:17: | It's a very expensive house in Nantucket, |
| 00:09:17> 00:09:20: | up in Massachusetts that was too close to the shore. |
| 00:09:20> 00:09:22: | The shore was beginning to crumble into the ocean, |
| 00:09:22> 00:09:25: | and so the whole building was lifted and moved back |
| 00:09:25> 00:09:26: | several hundred feet. |
| 00:09:26> 00:09:29: | Obviously this is not a an approach that works for |
| 00:09:29> 00:09:31: | most buildings and most people, |
| 00:09:31> 00:09:35: | but the IT does highlight the larger issue that. |
| 00:09:35> 00:09:38: | At times we will perhaps have to decide to move |
| 00:09:38> 00:09:42: | away from places that are currently occupied to safer places, |
| 00:09:42> 00:09:46: | safer havens havens. Whether that's on an individual building by |
| 00:09:46> 00:09:46: | building basis, |
| 00:09:46> 00:09:50: | or in terms of entire communities or entire neighborhoods. |
| 00:09:50> 00:09:56: | Next slide, please. Ultimately, most practice involves multiple approaches, |
| 00:09:56> 00:10:00: | and you can see those demonstrated here policy measures about |
| 00:10:00> 00:10:01: | elevating buildings, |
| 00:10:01> 00:10:02: | policy measures about moving buildings, |
| 00:10:02> 00:10:06: | or relocating buildings. Structural measures such as elevating roadways, |
| 00:10:06> 00:10:09: | improving drainage and then non structural measures, |
| 00:10:09> 00:10:12: | typically around nature based solutions, |
| 00:10:12> 00:10:16: | whether they be planting things like oyster reefs submerged like |
| 00:10:16> 00:10:19: | a aquatic vegetation and the like. |
| 00:10:19> 00:10:23: | And as you'll see, most of the examples involve combining. |

| 00:10:23> 00:10:27: | These approaches try to be the most effective for each |
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| 00:10:27> 00:10:28: | particular situation. |
| 00:10:28> 00:10:33: | So next slide please. With this, |
| 00:10:33> 00:10:35: | I'd like to turn it over to our first speaker, |
| 00:10:35> 00:10:37: | Doctor Jill, on White News Dawn. |
| 00:10:38> 00:10:39: | Hi, thank you so much. |
| 00:10:39> 00:10:42: | James so good afternoon and thanks so much for the |
| 00:10:42> 00:10:45: | opportunity to be here and it said my name is |
| 00:10:45> 00:10:48: | Jalon or Doctor J whatever is easier and I am |
| 00:10:48> 00:10:52: | CEO and founder of a consulting practice based in Southeastern |
| 00:10:52> 00:10:56: | Michigan called Empowering a green environment in economy and I'm |
| 00:10:56> 00:11:01: | calling from the original stolen lands of the Potawatomi peoples |
| 00:11:01> 00:11:04: | here. And So what I'd like to really start out |
| 00:11:04> 00:11:05: | with is a story. |
| 00:11:05> 00:11:08: | Next slide please. So there was this elderly couple that |
| 00:11:08> 00:11:09: | decided to downsize. |
| 00:11:09> 00:11:12: | They were in a big home for most of their |
| 00:11:12> 00:11:14: | lives and living on the east side of Detroit and |
| 00:11:14> 00:11:16: | they wanted to move into a smaller, |
| 00:11:16> 00:11:19: | modest home very much near the Detroit River and an |
| 00:11:19> 00:11:23: | adjoining canal so their home was actually a couple feet |
| 00:11:23> 00:11:26: | in front of the Great Lakes Water Authority, |
| 00:11:26> 00:11:30: | which was the Regional Water Authority for Southeastern Michigan that |
| 00:11:30> 00:11:31: | took up literally a block of space. |
| 00:11:31> 00:11:35: | This was a huge pumping station run by the authority |
| 00:11:35> 00:11:38: | a couple of months after they moved into this home. |
| 00:11:38> 00:11:42: | Their first flood hit, it was intense rains that calls |
| 00:11:42> 00:11:45: | the water levels to swell in the river and subsequent |
| 00:11:45> 00:11:48: | subsequently make it into their basement. |
| 00:11:48> 00:11:51: | Well then there was flood number 2. |
| 00:11:51> 00:11:54: | In flight number 3 that not only brought rain water, |
| 00:11:54> 00:11:57: | but sewer coming through the basement, |
| 00:11:57> 00:12:01: | then there was flood number four and then flood #5. |
| 00:12:01> 00:12:04: | That just happened in June of this year. |
| 00:12:04> 00:12:07: | Now again, this time these are pictures from the June |
| 00:12:07> 00:12:10: | flood that completely filled the basement. |
| 00:12:10> 00:12:13: | That second picture up to 7 feet of water and |
| 00:12:13> 00:12:16: | this is the front lawn in the backyard. |
| 00:12:16> 00:12:19: | So essentially that elderly couple that I'm talking about is |

| 00:12:19> 00:12:21: | my parents and unfortunately they have been the victims. |
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| 00:12:21> 00:12:26: | Have failed infrastructure, poor planning and of course the |
| 00.40.00 > 00.40.07. | devastating |
| 00:12:26> 00:12:27: | impacts of climate change. |
| 00:12:27> 00:12:32: | Next slide, I truly believe my parents and many others |
| 00:12:32> 00:12:36: | are super resilient and the word resilience can have a |
| 00:12:36> 00:12:38: | lot of different definitions. |
| 00:12:38> 00:12:42: | So what resilience means to a land developer and ensure |
| 00:12:42> 00:12:46: | someone in finance or researcher or in fact a resident |
| 00:12:46> 00:12:49: | of a community that has been flooded multiple times is |
| 00:12:49> 00:12:53: | different, but regardless. Your definition of resilience. |
| 00:12:53> 00:12:57: | What I want to offer you is what resilience should |
| 00:12:57> 00:12:58: | not be. |
| 00:12:58> 00:13:01: | Resilience should not be measured by how much harm or |
| 00:13:01> 00:13:03: | stressed that you can take on, |
| 00:13:03> 00:13:05: | or how much a person can endure, |
| 00:13:05> 00:13:08: | but unfortunately for many of our communities that I have |
| 00:13:08> 00:13:12: | worked in and with being resilient has been Brazilian. |
| 00:13:12> 00:13:15: | Has this like badge of honor and living through multiple |
| 00:13:15> 00:13:18: | climate impacts which no one should have to deal with. |
| 00:13:18> 00:13:21: | So equity is essential to real resilience, |
| 00:13:21> 00:13:25: | particularly as it relates to addressing the multiple impacts of |
| 00:13:25> 00:13:28: | climate change and in this case both coastal and. |
| 00:13:28> 00:13:32: | Inland flooding next side. So it's really necessary that we |
| 00:13:32> 00:13:36: | think about the various types of infrastructure that we rely |
| 00:13:36> 00:13:38: | on in our society, |
| 00:13:38> 00:13:41: | because in many ways the infrastructures have failed. |
| 00:13:41> 00:13:45: | People, particularly low income communities and communities of color. |
| 00:13:45> 00:13:48: | A recent example of repeated failures is what I shared |
| 00:13:48> 00:13:50: | that happened in my hometown of Detroit, |
| 00:13:50> 00:13:52: | MI and that flood at the end of June has |
| 00:13:52> 00:13:53: | deployed, |
| 00:13:53> 00:13:57: | displaced hundreds of Detroiters. FEMA has declared a state of |
| 00:13:57> 00:13:58: | emergency, |
| 00:13:58> 00:14:01: | and again, many communities have not bounced back. |
| 00:14:01> 00:14:04: | But what's striking is that in my hometown, |
| 00:14:04> 00:14:07: | many other communities, and many of the communities across this |
| 00:14:07> 00:14:10: | nation is that it's the same communities that continue to |
| 00:14:10> 00:14:12: | get impacted over and over again. |
| 00:14:12> 00:14:15: | And so let's think about a couple of reasons that |

| 00:14:15> 00:14:17: | we see this repeated insult. |
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| 00:14:17> 00:14:21: | Still one our physical infrastructure fails repeatedly. |
| 00:14:21> 00:14:22: | Again, I showed you the first picture, |
| 00:14:22> 00:14:25: | but what I didn't show you was the makeshift temporary. |
| 00:14:25> 00:14:29: | I would say semi hard to James's presentation fix that |
| 00:14:29> 00:14:32: | failed to hold off the water for my parents and |
| 00:14:32> 00:14:33: | their neighbors, |
| 00:14:33> 00:14:36: | putting them not only at a flooding risk but also |
| 00:14:36> 00:14:38: | a health and safety risk. |
| 00:14:38> 00:14:43: | Secondly, the financial infrastructure doesn't prioritize the |
| | gaps. |
| 00:14:43> 00:14:46: | So when you think about older postindustrial cities, |
| 00:14:46> 00:14:49: | the infrastructure in many cases has not been invested in |
| 00:14:49> 00:14:54: | or maintained green stormwater infrastructure and other nature based solutions |
| 00:14:54> 00:14:55: | have a slow uptake, |
| 00:14:55> 00:14:58: | and as a former program officer with the Kresge Foundation, |
| 00:14:58> 00:15:01: | we try to use all of our different forms of |
| 00:15:01> 00:15:01: | capital, |
| 00:15:01> 00:15:04: | grant capital and social investments to expand this uptake of |
| 00:15:04> 00:15:06: | GSI and communities across the country, |
| 00:15:06> 00:15:10: | particularly with new development. But we faced many challenges, |
| 00:15:10> 00:15:13: | mostly around the fear of the unknown fear of innovation |
| 00:15:13> 00:15:16: | and a really limited view of how investing in the |
| 00:15:16> 00:15:21: | most climate vulnerable communities could actually improve your financial bottom |
| 00:15:21> 00:15:26: | line. Third, the planning infrastructure might not even exist. |
| 00:15:26> 00:15:28: | I recently learned after my parents did flood. |
| 00:15:28> 00:15:32: | Unfortunately that there is no watershed management plan for the |
| 00:15:32> 00:15:33: | city of Detroit, |
| 00:15:33> 00:15:36: | particularly in the sub watersheds, |
| 00:15:36> 00:15:40: | that drain to our, adjacent to or otherwise. |
| 00:15:40> 00:15:43: | I would say interactive with the Detroit River and surface |
| 00:15:43> 00:15:45: | waters on the Lower East Side of Detroit. |
| 00:15:45> 00:15:48: | That is a problem, because this is the area that |
| 00:15:48> 00:15:50: | has continued to flood over the past decade. |
| 00:15:50> 00:15:53: | But these are also areas that were historically. |
| 00:15:53> 00:15:58: | Redline and hydrologically predisposed to flooding sewer malfunctions in basement. |
| 00:15:58> 00:16:01: | Septic backups and many other elements. |
| 00:16:01> 00:16:05: | Next slide. So we've talked about some of the problems |

| 00:16:05> 00:16:09: | I've locked to offer three big actions that if infused |
|---------------------|--|
| 00:16:09> 00:16:11: | with engineering and technical. |
| 00:16:11> 00:16:15: | Can hopefully create a more resilient infrastructure. |
| 00:16:15> 00:16:17: | So the first is addressing spatial racism, |
| 00:16:17> 00:16:20: | the sex. The second one is having the right data |
| 00:16:20> 00:16:23: | and the third is centering people in the solution. |
| 00:16:23> 00:16:26: | So let's start with the first month next slide. |
| 00:16:26> 00:16:28: | So it's shown in this slide. |
| 00:16:28> 00:16:31: | The National Academy of Sciences a couple years ago really |
| 00:16:31> 00:16:32: | made it explicit. |
| 00:16:32> 00:16:36: | Who are the folks that are vulnerable to flooding? |
| 00:16:36> 00:16:39: | Racism has played a part in what infrastructure is or |
| 00:16:39> 00:16:41: | is not available in certain communities. |
| 00:16:41> 00:16:42: | l hope you can agree, |
| 00:16:42> 00:16:45: | and this intentional deficiency puts certain. |
| 00:16:45> 00:16:48: | In communities at risk. So as you think about when |
| 00:16:48> 00:16:49: | development is planned, |
| 00:16:49> 00:16:52: | the historical context of the community, |
| 00:16:52> 00:16:56: | the existing baseline of vulnerability must be taken into account, |
| 00:16:56> 00:16:58: | and so I want to really lift up an organization |
| 00:16:58> 00:17:02: | called Groundwork USA that has developed through their climate Safe |
| 00:17:02> 00:17:04: | Neighborhoods initiative. |
| 00:17:04> 00:17:07: | This thing that looks at flooding and heat vulnerability plus |
| 00:17:07> 00:17:12: | the combination of redlining maps to really support equitable development |
| 00:17:12> 00:17:14: | and policy for city leaders and utilities. |
| 00:17:14> 00:17:17: | So definitely check them out next slide. |
| 00:17:17> 00:17:20: | Secondly, you must have the right data and I really |
| 00:17:20> 00:17:22: | want to focus on data equity. |
| 00:17:22> 00:17:25: | So flood studies, particularly urban flood studies, |
| 00:17:25> 00:17:29: | climate modeling, are very important to identifying the best engineering |
| 00:17:29> 00:17:30: | solutions. |
| 00:17:30> 00:17:33: | But there is also a need for non traditional data |
| 00:17:33> 00:17:38: | that's garnered from community experts and community experience to fortify |
| 00:17:38> 00:17:39: | any solution. |
| 00:17:39> 00:17:41: | So as an example, I want to lift up the |
| 00:17:41> 00:17:43: | work of I see change in freshwater future. |
| 00:17:43> 00:17:46: | I'll focus on I see change because they are working |
| 00:17:46> 00:17:49: | across the country to help communities collect and share |

| | data. |
|---------------------|--|
| 00:17:49> 00:17:52: | Both quantitative data and qualitative data. |
| 00:17:52> 00:17:57: | Or stories from communities that can again influence policy and |
| 00:17:57> 00:17:57: | change. |
| 00:17:57> 00:18:02: | So this combination of engineering plus community reality experience can |
| 00:18:02> 00:18:03: | really help. |
| 00:18:03> 00:18:07: | I think with equitable development and validate their phine if |
| 00:18:07> 00:18:10: | the engineering and technical solutions are sufficient. |
| 00:18:10> 00:18:14: | Next slide. You must center people in the solution, |
| 00:18:14> 00:18:16: | so again, I want to uplift the work of an |
| 00:18:16> 00:18:19: | organization called Anthropocene Alliance. |
| 00:18:19> 00:18:21: | They are made up of flood survivors across the country, |
| 00:18:21> 00:18:25: | coastal and inland, and what's so awesome they created this |
| 00:18:25> 00:18:29: | flood survivors manifesto that speaks to several pieces, |
| 00:18:29> 00:18:31: | but three things are highlighted, |
| 00:18:31> 00:18:35: | helping the people that most needed stopping the harmful practices |
| 00:18:35> 00:18:39: | that caused flooding and really don't build where it floods |
| 00:18:39> 00:18:41: | and so again very simple, |
| 00:18:41> 00:18:44: | but things that. We can take their heart next slide. |
| 00:18:45> 00:18:48: | So in summary I would say that equitable development should |
| 00:18:48> 00:18:51: | not and can really not be done in a silo, |
| 00:18:51> 00:18:53: | and so you need multiple inputs. |
| 00:18:53> 00:18:55: | And most importantly I think you have to ask the |
| 00:18:55> 00:18:57: | right questions before you add. |
| 00:18:57> 00:19:00: | So I want to offer seven key questions. |
| 00:19:00> 00:19:03: | I think from my experience with advocating for flood victims |
| 00:19:03> 00:19:05: | in Detroit and across the country, |
| 00:19:05> 00:19:08: | that I think might be useful in any scoping or |
| 00:19:08> 00:19:11: | assessment process for whatever you know, |
| 00:19:11> 00:19:15: | whatever your role. As an insurance developer etc. |
| 00:19:15> 00:19:18: | So really understanding first how racism has played into the |
| 00:19:18> 00:19:20: | vulnerability of the infrastructure. |
| 00:19:20> 00:19:24: | Uhm, are there opportune iti's to create redundant systems that |
| 00:19:24> 00:19:25: | can reduce her? |
| 00:19:25> 00:19:28: | Do we have the right projections in the right data |
| 00:19:28> 00:19:30: | or the climate model solid again, |
| 00:19:30> 00:19:33: | have we prioritized more natural solutions so we can begin |
| 00:19:33> 00:19:34: | to live with water? |

| 00:19:34> 00:19:38: | Are there other financing or innovations that we need to |
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| 00:19:38> 00:19:42: | consider other partnerships to really invest in these high priority |
| 00:19:42> 00:19:44: | communities and then last but not least, |
| 00:19:44> 00:19:47: | when should development not be an option? |
| 00:19:47> 00:19:50: | So again, everyone on this call and beyond has the |
| 00:19:50> 00:19:50: | opportunity, |
| 00:19:50> 00:19:54: | I think. To increase infrastructure resilience and reduce current and |
| 00:19:54> 00:19:56: | future vulnerabilities, |
| 00:19:56> 00:19:58: | particularly for low income communities, |
| 00:19:58> 00:20:01: | communities of color or those climate vulnerable communities. |
| 00:20:01> 00:20:04: | So asking the right questions at the right time with |
| 00:20:04> 00:20:07: | the right people must be a part of any process, |
| 00:20:07> 00:20:10: | plan or practice. If we're going to create and really |
| 00:20:10> 00:20:14: | went really eliminate the inequities and the systemic and infrastructural |
| 00:20:14> 00:20:17: | failures that remain a threat to public health, |
| 00:20:17> 00:20:20: | welfare and justice for communities across this country. |
| 00:20:20> 00:20:22: | So thanks so much and I'm looking forward to. |
| 00:20:22> 00:20:25: | Discussion and I'm going to pass it on to my |
| 00:20:25> 00:20:25: | colleague, |
| 00:20:25> 00:20:26: | Dr. Lynette. |
| 00:20:30> 00:20:32: | Well, wonderful, thank you. I'm Lynette Kardashian. |
| 00:20:32> 00:20:35: | I'm based in Miami FL but I work a really |
| 00:20:35> 00:20:37: | nationally with Moffett and Nicholas, |
| 00:20:37> 00:20:39: | their director of Resilience and adaptation, |
| 00:20:39> 00:20:42: | and so let's get going next slides. |
| 00:20:45> 00:20:48: | Now as we start to think about coastal resiliency and |
| 00:20:48> 00:20:49: | the challenges that we have, |
| 00:20:49> 00:20:52: | one of the main things is this broad. |
| 00:20:52> 00:20:55: | You know, this broad world of uncertainty and what that |
| 00:20:55> 00:20:58: | means for me is working in two specific areas. |
| 00:20:58> 00:21:00: | One is tackling the question of temporal uncertainty so that |
| 00:21:00> 00:21:03: | big thing that we all have as we look towards |
| 00:21:03> 00:21:05: | the future of when are we dealing with these questions |
| 00:21:05> 00:21:07: | of sea level rise? What is it going to look |
| 00:21:07> 00:21:08: | like? |
| 00:21:08> 00:21:10: | When do I invest? When do I not invest? |
| 00:21:10> 00:21:13: | And then the other side of the science of that |
| 00:21:13> 00:21:14: | nonstationarity, |
| 00:21:14> 00:21:16: | and what that means for us science geeks is, |

| 00:21:16> 00:21:18: | as you look towards the back towards the past. |
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| 00:21:18> 00:21:20: | It's not the same as what we see in the |
| 00:21:20> 00:21:23: | future and the IPCC report has done a very good |
| 00:21:23> 00:21:26: | job of spotlighting those changes that we're anticipating to see |
| 00:21:26> 00:21:29: | with different scenarios. And this is the space that I |
| 00:21:29> 00:21:32: | tend to work in the most when we're looking and |
| 00:21:32> 00:21:33: | planning towards the future. |
| 00:21:33> 00:21:35: | How do we build innovation? |
| 00:21:35> 00:21:38: | How do we do adaptive measures and help our clients |
| 00:21:38> 00:21:40: | and our communities make decisions of how they wish to |
| 00:21:40> 00:21:43: | live and what they want their communities to look like, |
| 00:21:43> 00:21:47: | particularly from the infrastructure, the ecology and the social cyber. |
| 00:21:47> 00:21:50: | So next step, like slides. |
| 00:21:50> 00:21:53: | Now, one of the ways that we're able to look |
| 00:21:53> 00:21:56: | at this coastal resiliency lens is really with the partnerships |
| 00:21:57> 00:22:00: | that come along with different types of projects and one |
| 00:22:00> 00:22:03: | of the ones that I'm gonna spot like today is |
| 00:22:03> 00:22:04: | on coastal shore protection. |
| 00:22:04> 00:22:08: | This is the army core of engineers study that's been |
| 00:22:08> 00:22:13: | looking at different coastal storm risk reduction in Miami Dade |
| 00:22:13> 00:22:13: | County, |
| 00:22:13> 00:22:17: | and they have different segments of the shoreline. |
| 00:22:17> 00:22:20: | Different solutions all around, but there's been one particular. |
| 00:22:20> 00:22:23: | Segment that has really caught the attention of the locals |
| 00:22:23> 00:22:26: | and quite frankly the international community, |
| 00:22:26> 00:22:29: | and that's been potentially a wall that in some cases |
| 00:22:29> 00:22:32: | has been covered by about 20 feet high in the |
| 00:22:32> 00:22:34: | downtown area of Miami. |
| 00:22:34> 00:22:37: | And, uh, you know that's been a little bit jarring |
| 00:22:37> 00:22:38: | to say the least, |
| 00:22:38> 00:22:41: | and been highly criticized. But to be fair, |
| 00:22:41> 00:22:44: | this study does look at different areas in the county |
| 00:22:44> 00:22:47: | and have proposed different types of solutions, |
| 00:22:47> 00:22:50: | much along the lines of what James mentioned before about |
| 00:22:50> 00:22:50: | having. |
| 00:22:50> 00:22:54: | Nature based features and being able to look at do |
| 00:22:54> 00:22:57: | you have the right solutions in the right places? |
| 00:22:57> 00:23:01: | So with that particular lens we started to look at |
| 00:23:01> 00:23:03: | potential solutions that would. |
| 00:23:03> 00:23:05: | Be much more ecologically friendly, |

| 00:23:05> 00:23:09: | but also really try to preserve the social fiber that |
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| 00:23:09> 00:23:10: | we have in Miami Dade County, |
| 00:23:10> 00:23:14: | and in this case we partnered with Swire Swire Properties. |
| 00:23:14> 00:23:17: | They're the ones that took the lead to bring together |
| 00:23:17> 00:23:20: | a group of people to really foster the dialogue that's |
| 00:23:20> 00:23:22: | needed between these public agencies, |
| 00:23:22> 00:23:24: | private entities and the broader community. |
| 00:23:22> 00:23:24: | So next slide. Part of what we were doing was |
| 00:23:27> 00:23:31: | really approaching it with a different design philosophy. |
| 00:23:31> 00:23:32: | You know, James mentioned this. |
| 00:23:32> 00:23:35: | Multiple lines of defense, and that's precisely the the the |
| 00:23:35> 00:23:36: | you know, |
| 00:23:36> 00:23:38: | the philosophy that we were using was being able to |
| 00:23:39> 00:23:39: | say. |
| 00:23:39> 00:23:42: | How do we incorporate some nature based features? |
| 00:23:42> 00:23:44: | Some holistic systems thinking approach, |
| 00:23:44> 00:23:49: | something that would really allow us to have a much |
| 00:23:49> 00:23:53: | more adaptive design that would bring in some of that |
| 00:23:53> 00:23:55: | temporal uncertainty. |
| 00:23:55> 00:23:56: | So instead of planning out for, |
| 00:23:56> 00:23:57: | let's just say the end. |
| 00:23:57> 00:23:59: | Saving this game with 2079? |
| 00:23:59> 00:24:03: | How do we start to look at opportunities in the |
| 00:24:03> 00:24:05: | near term to be able to bring in? |
| 00:24:05> 00:24:08: | Different features that will continue to enhance the ecology, |
| 00:24:08> 00:24:11: | provide protection and at the same time preserve that social |
| 00:24:11> 00:24:12: | fiber that we have in Miami, |
| 00:24:12> 00:24:14: | which is just so water oriented. |
| 00:24:14> 00:24:17: | So now that we start to look at this particular |
| 00:24:17> 00:24:17: | slide, |
| 00:24:17> 00:24:20: | if I Orient you, we look at the stop start, |
| 00:24:20> 00:24:23: | start at the left. He starts to see some of |
| 00:24:23> 00:24:27: | the nature based features such as oysters and. |
| 00:24:27> 00:24:29: | Uh, and muscle reefs and the intention of that is |
| 00:24:29> 00:24:32: | build a system that would operate together from the left |
| 00:24:32> 00:24:33: | to the right, |
| 00:24:33> 00:24:37: | bringing in some break water features just under high tide |
| 00:24:37> 00:24:40: | that would be considered kind of your first wave attenuation |
| 00:24:40> 00:24:41: | system coming in, |
| 00:24:41> 00:24:44: | moving up towards the right of the slide you hit |
| 00:24:44> 00:24:46: | the revetment that puts some mangrove, |
| 00:24:46> 00:24:49: | so not just providing some additional habitat, |
| | |

| 00.04.40 > 00.04.50. | but every clausing days acres of the surgers |
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| 00:24:49> 00:24:53: | but again slowing down some of the waves. |
| 00:24:53> 00:24:55: | The armoring like that revetment, |
| 00:24:55> 00:24:57: | and that Greenway that would be built with the with |
| 00:24:57> 00:24:59: | the foundation that looks towards the future. |
| 00:24:59> 00:25:02: | So as you know, skipping ahead it would. |
| 00:25:02> 00:25:05: | It would be elevated, but at this point in 2030 |
| 00:25:05> 00:25:08: | it would be of a particular height that would allow |
| 00:25:08> 00:25:10: | us to still have a walkway and a boardwalk in |
| 00:25:11> 00:25:14: | that area, moving in towards the next basin where you |
| 00:25:14> 00:25:16: | see some of those seagrasses. |
| 00:25:16> 00:25:19: | That's intended to be not just a habitat, |
| 00:25:19> 00:25:22: | but also potentially provide some water quality benefits, |
| 00:25:22> 00:25:26: | provide some. Other absorptive capacity for the energy as it |
| 00:25:26> 00:25:29: | starts to come in and then again moving up to |
| 00:25:29> 00:25:31: | the second wall with a seawall, |
| 00:25:31> 00:25:35: | potentially including some permeable pavers. |
| 00:25:35> 00:25:40: | Sidewalks, bioswales, and incorporating things that are a. |
| 00:25:40> 00:25:44: | A little bit more adaptable as we go towards the |
| 00:25:44> 00:25:45: | land side as well, |
| 00:25:45> 00:25:48: | so there would. We could have some wave overtopping. |
| 00:25:48> 00:25:50: | It would still be caught in that storm sewer and |
| 00:25:50> 00:25:51: | brought back out. |
| 00:25:51> 00:25:55: | Let's go to the next slide so 2079. |
| 00:25:55> 00:25:58: | In 2079, what we see here is that we we |
| 00:25:58> 00:26:02: | can continue to evolve that same foundation towards the |
| | future. |
| 00:26:02> 00:26:06: | So you notice that that particular revetments a lot higher. |
| 00:26:06> 00:26:08: | You bring it up. You've already built it with the |
| 00:26:08> 00:26:08: | foundation, |
| 00:26:08> 00:26:10: | so you don't need to go back. |
| 00:26:10> 00:26:12: | The other part is that it gives us some time |
| 00:26:12> 00:26:15: | to also look at as we're looking towards the future. |
| 00:26:15> 00:26:16: | Are there things that we may need to accelerate? |
| 00:26:16> 00:26:21: | Or are there areas that we need to decelerate? |
| 00:26:21> 00:26:23: | If there's some studies out there that show that oysters |
| 00:26:23> 00:26:25: | and some of these mangrove systems, |
| 00:26:25> 00:26:26: | depending on where they are, |
| 00:26:26> 00:26:30: | can actually evolve at the same rate the sea level |
| 00:26:30> 00:26:30: | rise, |
| 00:26:30> 00:26:32: | should we find that that wouldn't be the case, |
| 00:26:32> 00:26:35: | and these systems could be again augmented with some |
| | additional |
| 00:26:35> 00:26:36: | substrates, |
| | |

| 00:26:36> 00:26:41: | additional tree planting, etc. It's really, |
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| 00:26:41> 00:26:44: | you know, it's really trying to build something that allows |
| 00:26:44> 00:26:46: | you to have this adaptable system. |
| 00:26:46> 00:26:50: | A phased implementation approach that can also help you match |
| 00:26:50> 00:26:53: | some of the financing and really continuing to preserve the |
| 00:26:53> 00:26:56: | the social fabric that we have of that continuity and |
| 00:26:56> 00:27:00: | that that connectedness that we have with the ocean. |
| 00:27:00> 00:27:03: | So the next one. This is what a promenade would |
| 00:27:03> 00:27:04: | look like, |
| 00:27:04> 00:27:07: | and it's really an example of how such a highly. |
| 00:27:07> 00:27:10: | If you want to consider it highly structured system can |
| 00:27:10> 00:27:14: | really evolve into this blue green solution and you know |
| 00:27:14> 00:27:16: | you notice there's no way along this. |
| 00:27:16> 00:27:20: | This diagram where the water has a direct hit to |
| 00:27:20> 00:27:21: | that coastwide. |
| 00:27:21> 00:27:24: | The other part is that you would start to have |
| 00:27:24> 00:27:27: | different recreational uses along the way too, |
| 00:27:27> 00:27:29: | so you continue to have the the pathways, |
| 00:27:29> 00:27:32: | some kayak launches etc and allow. |
| 00:27:32> 00:27:36: | Or some operational flexibility as you're looking at the use |
| 00:27:36> 00:27:37: | of the coastline next one. |
| 00:27:40> 00:27:42: | This is what it would look like from the side |
| 00:27:42> 00:27:42: | view. |
| 00:27:42> 00:27:44: | Now one thing that I do want to point out |
| 00:27:44> 00:27:46: | is as you start to see the different uses and |
| 00:27:46> 00:27:49: | the different lines of defense at that building level, |
| 00:27:49> 00:27:53: | you would start to anticipate that there would be migration |
| 00:27:53> 00:27:56: | of uses and also building level adaptations. |
| 00:27:56> 00:27:58: | So that's the other part is not just looking at |
| 00:27:58> 00:27:59: | the broader coastal resiliency, |
| 00:27:59> 00:28:03: | but how each section can really adapt to a different |
| 00:28:03> 00:28:03: | use. |
| 00:28:03> 00:28:08: | Next slide. And this one really just spotlights that need |
| 00:28:08> 00:28:12: | to have building level adaptation features, |
| 00:28:12> 00:28:15: | so we're not going to look towards the future and |
| 00:28:15> 00:28:18: | pretend that we don't have different areas and sectors of |
| 00:28:18> 00:28:21: | the population that won't be having to contribute. |
| 00:28:21> 00:28:23: | We're definitely going to have to look at different ways |
| 00:28:23> 00:28:26: | to keep our coastal systems in our coastal roadways dry. |
| 00:28:26> 00:28:31: | Potentially add additional areas to building level adaptation features and |

| 00:28:31> 00:28:35: | keeping in mind that ultimately when we're looking 50 years |
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| 00:28:35> 00:28:35: | out, |
| 00:28:35> 00:28:38: | we're not living the way we lived 50 years ago. |
| 00:28:38> 00:28:41: | So being able to do something that could be much |
| 00:28:41> 00:28:42: | more of a managed come, |
| 00:28:42> 00:28:47: | if not retreat a managed migration abuses along the |
| | coastline. |
| 00:28:47> 00:28:50: | And with that I'm going to pass it along to |
| 00:28:50> 00:28:51: | Kathy Riley. |
| 00:28:51> 00:28:53: | Thank you. Great, |
| 00:28:53> 00:28:57: | thanks Lynette. I'm Catherine Riley. |
| 00:28:57> 00:28:59: | I'm disappearing into my background. |
| 00:28:59> 00:29:02: | I am with Brookfield properties out in San Francisco and |
| 00:29:02> 00:29:05: | really excited to be part of this panel so I |
| 00:29:05> 00:29:08: | am going to be talking about one of our projects |
| 00:29:08> 00:29:11: | on the next page slide called Pier 70. |
| 00:29:11> 00:29:15: | It's located on the eastern edge of San Francisco located |
| 00:29:15> 00:29:18: | to the South of downtown downtown. |
| 00:29:18> 00:29:20: | Being to the right and this slide and so I |
| 00:29:20> 00:29:23: | think really one of the reasons I think I'm last. |
| 00:29:23> 00:29:27: | In the speaker lineup is we started started really broad |
| 00:29:27> 00:29:31: | with James setting the stage on the issue as well |
| 00:29:31> 00:29:34: | as solutions July and then moves us into how do |
| 00:29:34> 00:29:39: | we make sure we the solutions get to everyone equitably |
| 00:29:39> 00:29:43: | equitably and then Lynette talking about kind of a larger |
| 00:29:43> 00:29:45: | scale Miami approach. |
| 00:29:45> 00:29:49: | I'm going to be talking about something specific 28 acre |
| 00:29:49> 00:29:52: | parcel which is under construction to kind of get into |
| 00:29:52> 00:29:53: | that granular. |
| 00:29:53> 00:29:56: | How do you then? Implement all that we've been talking |
| 00:29:56> 00:29:57: | about the next slide, |
| 00:29:57> 00:30:02: | please. So Pier 70 is a designated historic district. |
| 00:30:02> 00:30:07: | We're doing redeveloping 28 acres of a 70 acre site. |
| 00:30:07> 00:30:12: | Next slide. And this gives you an aerial view of |
| 00:30:12> 00:30:15: | the site at time it started construction, |
| 00:30:15> 00:30:17: | and some of the things I want to just call |
| 00:30:17> 00:30:19: | your attention to as we for the next slides. |
| 00:30:19> 00:30:23: | Talk about would not next slide jets keep on this |
| 00:30:23> 00:30:27: | one is just it's this is a infill site heavily |
| 00:30:27> 00:30:29: | industrialized. |
| 00:30:29> 00:30:32: | A lot of Phil that's occurred over the years and |
| 00:30:33> 00:30:37: | also no access from the public to the waterfront and |

| 00:30:37> 00:30:38: | over 100 years. |
|---------------------|--|
| 00:30:38> 00:30:40: | So what we're going to have to? |
| 00:30:40> 00:30:43: | What we've had to respond to as part of this |
| 00:30:43> 00:30:46: | is how do we respond to the historic nature and |
| 00:30:46> 00:30:48: | incorporate that into design. |
| 00:30:48> 00:30:52: | Next slide. This is just a pretty picture of what |
| 00:30:52> 00:30:55: | it'll look like at full buildout, |
| 00:30:55> 00:30:58: | looking north to the downtown next slide. |
| 00:31:01> 00:31:04: | One things though is you know I'm going to be |
| 00:31:04> 00:31:08: | talking mainly about design and technical things to address sea |
| 00:31:08> 00:31:09: | level rise in the area, |
| 00:31:09> 00:31:13: | but I did want to recognize that it's all entwined, |
| 00:31:13> 00:31:17: | so in our mind the sea level resiliency. |
| 00:31:17> 00:31:19: | Had to be taken into consideration with some of the |
| 00:31:19> 00:31:20: | other community benefits. |
| 00:31:20> 00:31:26: | The historic renovations, infrastructure, parks and then also getting to |
| 00:31:26> 00:31:29: | some John was talking about equity, |
| 00:31:29> 00:31:32: | so we don't have an existing community right on site, |
| 00:31:32> 00:31:35: | but we wanted to make sure that the project benefited |
| 00:31:35> 00:31:39: | some of the communities within SF that have not been |
| 00:31:39> 00:31:42: | targeted as much in the past for some of the |
| 00:31:42> 00:31:45: | benefits and kind of what you think of San Francisco |
| 00:31:45> 00:31:47: | specifically or southeast. |
| 00:31:47> 00:31:52: | Community in the Bayview, so we've really targeted our local |
| 00:31:52> 00:31:54: | business and hiring practices, |
| 00:31:54> 00:31:59: | prioritizing getting jobs and money into those communities, |
| 00:31:59> 00:32:02: | and the resiliency part of that contributes to it. |
| 00:32:02> 00:32:05: | So it's it's a lot of money that we're putting |
| 00:32:05> 00:32:08: | back in and and able to help support some of |
| 00:32:08> 00:32:11: | those communities through jobs and contract ING. |
| 00:32:11> 00:32:15: | Next slide. Summer start kind of going back to some |
| 00:32:15> 00:32:20: | of James where he mentioned about the different approaches for |
| 00:32:20> 00:32:20: | solutions. |
| 00:32:20> 00:32:23: | A lot of what we're doing would fall under the |
| 00:32:23> 00:32:25: | hardening in the sense that we're raising the site. |
| 00:32:25> 00:32:29: | We're also going to be using that waterfront is kind |
| 00:32:29> 00:32:30: | of our main barrier, |
| 00:32:31> 00:32:33: | but that said is we don't want. |
| 00:32:33> 00:32:37: | We didn't want to create a barrier visually or socially, |
| 00:32:37> 00:32:42: | and so we've also decided to incorporate retreat into the |

| 00:32:42> 00:32:43: | design. |
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| 00:32:43> 00:32:46: | What we've seen on this cross section is the top |
| 00:32:46> 00:32:50: | part is about 15.5 is what we've designed to for |
| 00:32:50> 00:32:52: | to meet sea level rise in 2021. |
| 00:32:52> 00:32:56: | But for folks like me who likes likely not be |
| 00:32:56> 00:32:58: | around in 2021, |
| 00:32:58> 00:33:00: | we didn't want to just create a barrier for the |
| 00:33:00> 00:33:01: | next 100 years. |
| 00:33:01> 00:33:04: | We wanted to also make sure that we provided that |
| 00:33:04> 00:33:08: | interface and connection with the waterfront in the meantime, |
| 00:33:08> 00:33:10: | so that 20 the level that you see with the |
| 00:33:10> 00:33:13: | person with their little kid down at 11.5. |
| 00:33:13> 00:33:16: | That is the level of where we have some existing |
| 00:33:17> 00:33:18: | historic structures. |
| 00:33:18> 00:33:22: | And So what we've done is that you can see |
| 00:33:22> 00:33:23: | on the next slide. |
| 00:33:23> 00:33:27: | Is we're creating a dual system where that bottom level |
| 00:33:27> 00:33:30: | walkway is that that level of where we have some |
| 00:33:30> 00:33:31: | historic peers, |
| 00:33:31> 00:33:34: | so we've incorporated in that walkway there so that during |
| 00:33:34> 00:33:37: | the next 50 odd years till sea level rise starts |
| 00:33:37> 00:33:38: | really overwashing this area. |
| 00:33:38> 00:33:42: | People can still get closer to the water feel connected. |
| 00:33:42> 00:33:46: | Utilize those historic structures. Then eventually once we |
| | start having |
| 00:33:46> 00:33:48: | too much impact from sea level rise, |
| 00:33:48> 00:33:52: | will have to retreat from that lower level. |
| 00:33:52> 00:33:57: | Going in and redesign that likely more to incorporate more. |
| 00:33:57> 00:34:00: | A kind of landscaping and such that can be over |
| 00:34:00> 00:34:02: | washed occasionally, |
| 00:34:02> 00:34:04: | so this was one of the great features and one |
| 00:34:04> 00:34:06: | things I think was great with having a good design |
| 00:34:06> 00:34:06: | team on. |
| 00:34:06> 00:34:10: | Is having someone who's able to think through and not |
| 00:34:10> 00:34:13: | simply think hard barrier that's all we can do, |
| 00:34:13> 00:34:15: | but how can you incorporate what we have there? |
| 00:34:15> 00:34:18: | Provide that protection but do it in a way that |
| 00:34:18> 00:34:21: | kind of blends in seamlessly so you don't feel that |
| 00:34:21> 00:34:22: | barrier next slide. |
| 00:34:25> 00:34:28: | Another feature I want to talk about as I mentioned |
| 00:34:28> 00:34:29: | is this is a historic district, |
| 00:34:29> 00:34:32: | so we weren't simply doing it. |

| 00:34:32> 00:34:34: | We weren't starting with a clean slate. |
|---------------------|---|
| 00:34:34> 00:34:37: | We needed to think about how we were going to |
| 00:34:37> 00:34:39: | incorporate our resiliency strategy, |
| 00:34:39> 00:34:43: | but also be reflective of the historic structures. |
| 00:34:43> 00:34:45: | So I'm going to go through quickly some of the |
| 00:34:45> 00:34:48: | different ways each of the different buildings we were |
| | working |
| 00:34:48> 00:34:50: | with had took a different approach. |
| 00:34:50> 00:34:54: | We are our group is doing a building 212 and |
| 00:34:54> 00:34:54: | 21, |
| 00:34:54> 00:34:56: | which you'll see here. As well as little 15 which |
| 00:34:56> 00:34:57: | doesn't show up, |
| 00:34:57> 00:34:59: | but I'll talk about two we're lucky with. |
| 00:34:59> 00:35:05: | That's a large structure concrete that is located where we've |
| 00:35:05> 00:35:05: | had to. |
| 00:35:05> 00:35:06: | It's in the low spots. |
| 00:35:06> 00:35:10: | That's where we're draining all of our storm water and |
| 00:35:10> 00:35:10: | sewer. |
| 00:35:10> 00:35:12: | It also was designed so that the first floor is |
| 00:35:12> 00:35:13: | actually lifted, |
| 00:35:13> 00:35:14: | so that's an easy one. |
| 00:35:14> 00:35:17: | We're just simply going to be lifting up the soil |
| 00:35:17> 00:35:17: | around it, |
| 00:35:17> 00:35:20: | and we don't have to impact the building at all. |
| 00:35:20> 00:35:22: | It works well. Next slide, |
| 00:35:22> 00:35:24: | though, will show you building 12, |
| 00:35:24> 00:35:26: | which was a little trickier. |
| 00:35:26> 00:35:28: | This is a 60,000 square foot building, |
| 00:35:28> 00:35:33: | 3 stories. It's located where we were raising the site, |
| 00:35:33> 00:35:38: | the highest to allow flows for infrastructure to blend into |
| 00:35:38> 00:35:41: | our shoreline resiliency lift. |
| 00:35:41> 00:35:42: | And so we had two choices. |
| 00:35:42> 00:35:44: | One was to leave it kind of an emote, |
| 00:35:44> 00:35:47: | or the other was to lift the entire building, |
| 00:35:47> 00:35:49: | and while it looks fairly substantial, |
| 00:35:49> 00:35:52: | it's actually relatively light, so we actually show is to |
| 00:35:52> 00:35:55: | lift the whole building up about 10 feet in the |
| 00:35:55> 00:35:56: | air, |
| 00:35:56> 00:35:59: | put in a new below ground foundation, |
| 00:35:59> 00:36:01: | which allows us to do below ground parking, |
| 00:36:01> 00:36:05: | and then ultimately then, this will now still retain the |
| 00:36:05> 00:36:08: | same feel it had in its original location, |
| | |

| 00:36:08> 00:36:12: 00:36:12> 00:36:17: | because it'll now be flush with the surrounding streets. Next slide. Adjacent to 12 is what we call building |
|--|---|
| 00:36:17> 00:36:17: | 15. |
| 00:36:17> 00:36:21: | This little structure low frame structure on the right here |
| 00:36:21> 00:36:24: | IT roads originally connected to building 12 and we had |
| 00:36:24> 00:36:27: | that same concern of what do we do with this |
| 00:36:27> 00:36:29: | now that we're raising all the streets? |
| 00:36:29> 00:36:32: | So we decided to retain this both from a design |
| 00:36:32> 00:36:35: | feature and we're going to have sorry the street actually |
| 00:36:36> 00:36:37: | goes straight underneath. |
| 00:36:37> 00:36:39: | It is kind of a gateway, |
| 00:36:39> 00:36:41: | but it meant that we had to roller skate this |
| 00:36:41> 00:36:43: | guy over to the right. |
| 00:36:43> 00:36:45: | The picture on the left shows it. |
| 00:36:45> 00:36:49: | At the original level, we then last month raised at |
| 00:36:49> 00:36:52: | 10 feet in the air and kind of skated it |
| 00:36:53> 00:36:55: | back into its final position, |
| 00:36:55> 00:36:59: | and so again, another opportunity where we could have simply |
| 00:36:59> 00:37:01: | thrown away the building too. |
| 00:37:01> 00:37:04: | Raised the streets to address our sea level rise, |
| 00:37:04> 00:37:08: | but in this case the designers were pretty creative and |
| 00:37:08> 00:37:09: | it's now. |
| 00:37:09> 00:37:12: | What we think could be one of the kind iconic |
| 00:37:12> 00:37:14: | entrances to the project. |
| 00:37:14> 00:37:18: | Next slide, please. And then our last little building is |
| 00:37:18> 00:37:20: | what we call building 21, |
| 00:37:20> 00:37:21: | so it's the little double peaked guy. |
| 00:37:21> 00:37:25: | Here we're going to be moving him so that he's |
| 00:37:25> 00:37:27: | flush with the graded, |
| 00:37:27> 00:37:29: | graded soil that you see on the right hand of |
| 00:37:30> 00:37:30: | this picture. |
| 00:37:30> 00:37:33: | That's going to be one of our the park that |
| 00:37:33> 00:37:34: | goes out to the waterfront. |
| 00:37:34> 00:37:37: | This is another one because of its structure, |
| 00:37:37> 00:37:39: | we're actually going to have to D assemble it and |
| 00:37:39> 00:37:39: | reassemble it. |
| 00:37:39> 00:37:41: | And now in its current location, |
| 00:37:41> 00:37:45: | it's got some concrete base inside so it doesn't allow |
| 00:37:45> 00:37:48: | us to move it the same that the building 12 |
| 00:37:48> 00:37:48: | did. |
| 00:37:48> 00:37:52: | Last slide. And this kind of just shows how it |

| 00:37:52> 00:37:54: | all comes together. |
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| 00:37:54> 00:37:56: | So again, is I think really what we've tried to |
| 00:37:56> 00:37:58: | do is resiliency is important, |
| 00:37:58> 00:38:01: | but it shouldn't. Be to the detriment of kind of |
| 00:38:02> 00:38:05: | the design and and what can be done to create |
| 00:38:05> 00:38:05: | a fun, |
| 00:38:05> 00:38:09: | exciting community. In the last slide, |
| 00:38:09> 00:38:11: | is talking about a little bit of boring stuff is |
| 00:38:11> 00:38:11: | just kind of. |
| 00:38:11> 00:38:13: | How do we fund this is what this is. |
| 00:38:13> 00:38:17: | One thing that I also appreciate about the project was |
| 00:38:17> 00:38:21: | it thought through funding from resiliency from today as well |
| 00:38:21> 00:38:22: | in the future. |
| 00:38:22> 00:38:26: | So there were special taxes created to reimburse the development |
| 00:38:26> 00:38:30: | for the initial construction that you just saw both for |
| 00:38:30> 00:38:34: | the historic preservation as well As for the lifting and |
| 00:38:34> 00:38:37: | the new infrastructure. But there was a recognition as well |
| 00:38:37> 00:38:38: | that in the future. |
| 00:38:38> 00:38:41: | There's going to be need to be additional improvements to |
| 00:38:41> 00:38:42: | address sea level rise, |
| 00:38:42> 00:38:43: | not just on the site, |
| 00:38:43> 00:38:47: | but regionally. So there's another special tax that will kick |
| 00:38:48> 00:38:51: | in in the future that will help offset to be |
| 00:38:51> 00:38:52: | determined. |
| 00:38:52> 00:38:55: | Sea level rise improvements either locally or more regionally and |
| 00:38:55> 00:38:56: | then finally, |
| 00:38:56> 00:38:58: | because the parks really are that frontage, |
| 00:38:58> 00:39:01: | there's another tax that the project has that will pay |
| 00:39:01> 00:39:03: | for those ongoing maintenance. |
| 00:39:03> 00:39:05: | So with that I'm going to turn it back to |
| 00:39:05> 00:39:05: | James. |
| 00:39:17> 00:39:19: | Just realized that I was on mute. |
| 00:39:19> 00:39:21: | Thank you, thank you all the speakers, |
| 00:39:21> 00:39:26: | three wonderful presentations covering sort of three different facets of |
| 00:39:26> 00:39:29: | what is really a very multifaceted. |
| 00:39:29> 00:39:31: | Situation an issue? I'm going to start with one broad |
| 00:39:31> 00:39:34: | question and then I'd like to dive into some of |
| 00:39:34> 00:39:36: | the questions that are coming up on the on the |
| 00:39:36> 00:39:39: | Q&A. They're really quite good. |
| 00:39:39> 00:39:42: | You know this last presentation that Catherine showed us is |

| 00:39:42> 00:39:43: | 28 acres. |
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| 00:39:43> 00:39:46: | They used multiple approaches. Clearly an enormous meta thought went |
| 00:39:46> 00:39:49: | into it and clearly a significant amount of money was |
| 00:39:49> 00:39:51: | spent to mitigate and to address a lot of these |
| 00:39:51> 00:39:54: | issues. At the scale of a of a community at |
| 00:39:54> 00:39:56: | the scale of a neighborhood, |
| 00:39:56> 00:39:57: | or even an entire city, |
| 00:39:57> 00:40:00: | how do you begin to approach a problem such as |
| 00:40:00> 00:40:01: | this? |
| 00:40:01> 00:40:05: | How do you to begin to decide what to do? |
| 00:40:05> 00:40:07: | l opened that up to all three of the of |
| 00:40:07> 00:40:09: | the speakers and. |
| 00:40:09> 00:40:12: | Just sort of a general thinking through at the big |
| 00:40:12> 00:40:13: | picture level. |
| 00:40:21> 00:40:23: | Perhaps Lynette you have them, |
| 00:40:23> 00:40:25: | probably have the most experience of that, |
| 00:40:25> 00:40:26: | so you take |
| 00:40:26> 00:40:28: | sure happy to take a take a stab at it. |
| 00:40:28> 00:40:31: | I think you know the the question of what to |
| 00:40:31> 00:40:32: | do and when to do. |
| 00:40:32> 00:40:35: | It is always. There's always a big one and there |
| 00:40:35> 00:40:37: | are already hot spots and most of our coastal areas |
| 00:40:37> 00:40:40: | where we know that there are there are significant problems, |
| 00:40:40> 00:40:44: | be it with flooding concerns or the broader issue of |
| 00:40:44> 00:40:45: | coastal mobility. |
| 00:40:45> 00:40:48: | Just thinking very broadly on the quality of life we |
| 00:40:48> 00:40:50: | we already know where those hot spots are. |
| 00:40:50> 00:40:52: | The question that I think that. |
| 00:40:52> 00:40:55: | Becomes. I think the answer becomes a little bit more |
| 00:40:55> 00:40:57: | tricky when you start to weave in the questions of |
| 00:40:58> 00:41:00: | is that the correct spot to continue to invest in? |
| 00:41:00> 00:41:04: | And what about the areas that traditionally have had under |
| 00:41:04> 00:41:07: | investment and maybe those areas that actually are more impacted? |
| 00:41:07> 00:41:09: | So really going back to the you know, |
| 00:41:09> 00:41:11: | falling more along the lines of where doctors it. |
| 00:41:11> 00:41:14: | You know Doctor Jay works and is this issue of |
| 00:41:14> 00:41:14: | equity. |
| 00:41:14> 00:41:16: | So as we start to decide what to do and |
| 00:41:16> 00:41:17: | how we do it, |
| 00:41:17> 00:41:21: | there's going to be some obvious areas of economic powerhouse. |

| 00:41:21> 00:41:23: | You know, economic units. So like you know, |
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| 00:41:23> 00:41:24: | like the downtown Miami area. |
| 00:41:24> 00:41:28: | It's an incredibly dense population, |
| 00:41:28> 00:41:31: | employs a great portion of Miami Dade County. |
| 00:41:31> 00:41:33: | Lots of services are there, |
| 00:41:33> 00:41:34: | the ones that get a little bit trickier, |
| 00:41:34> 00:41:38: | or areas that are potentially underserved and have that lower |
| 00:41:38> 00:41:41: | economic value when you start to look online to kind |
| 00:41:41> 00:41:44: | of like the traditional benefit cost analysis and need to |
| 00:41:44> 00:41:47: | be quite frankly seen at that with that broader lens, |
| 00:41:47> 00:41:52: | so I'll stop there and allow my other panelists to |
| 00:41:52> 00:41:53: | chime in too. |
| 00:41:53> 00:41:54: | Well, |
| 00:41:54> 00:41:56: | I'm hoping Jill and you can pick up on that. |
| 00:41:56> 00:41:59: | 'cause one of the very first questions brings up that |
| 00:41:59> 00:42:00: | exact issue. |
| 00:42:00> 00:42:02: | How do you make the case that investing in the |
| 00:42:02> 00:42:05: | most vulnerable communities benefits everyone and the |
| | bottom line? |
| 00:42:07> 00:42:10: | Yeah no, I mean definitely building on what Doctor Loomis |
| 00:42:10> 00:42:11: | said as well. |
| 00:42:11> 00:42:13: | I I think there's two ways that I think about |
| 00:42:13> 00:42:13: | it. |
| 00:42:13> 00:42:17: | The cost of not doing what's right in the cost |
| 00:42:17> 00:42:19: | of not keeping people a priority. |
| 00:42:19> 00:42:21: | You're either going to pay for it now or pay |
| 00:42:21> 00:42:22: | for it later, |
| 00:42:22> 00:42:25: | and I would again in some of my experience is |
| 00:42:25> 00:42:28: | kind of the delayed not only the delayed maintenance, |
| 00:42:28> 00:42:32: | but kind of the delayed a prioritization of communities that |
| 00:42:32> 00:42:34: | continue to get hit the hardest. |
| 00:42:34> 00:42:36: | It it, it. It all comes to a head. |
| 00:42:36> 00:42:38: | It it comes to the light. |
| 00:42:38> 00:42:40: | And so there's two ways that I think about. |
| 00:42:40> 00:42:43: | You know? How do you make the case? |
| 00:42:43> 00:42:47: | The first is thinking about OK with anything you know. |
| 00:42:47> 00:42:48: | I'm going back to my engineering, |
| 00:42:48> 00:42:51: | like if you don't solve for the weakest link that |
| 00:42:51> 00:42:54: | is going to mess up your whole process, |
| 00:42:54> 00:42:55: | and I'm a chemical engineer. |
| 00:42:55> 00:42:59: | So again, if you're thinking about communities and were |
| | deprioritized |
| | - |

| 00:42:59> 00:43:03: | and kind of the stress on the system coming from |
|---------------------|--|
| 00:43:03> 00:43:04: | the same community, |
| 00:43:04> 00:43:08: | the same whatever those costs are going to add up |
| 00:43:08> 00:43:08: | SO. |
| 00:43:08> 00:43:11: | It doesn't make real sense for me to not again |
| 00:43:11> 00:43:12: | solve for the weakest link, |
| 00:43:12> 00:43:15: | which is oftentimes again, those communities that have been under |
| 00:43:16> 00:43:17: | invested not invested, |
| 00:43:17> 00:43:20: | not painting. The second piece is more of like the |
| 00:43:20> 00:43:20: | human angle. |
| 00:43:20> 00:43:24: | So when we talk about really trying to achieve environmental |
| 00:43:24> 00:43:25: | justice, |
| 00:43:25> 00:43:28: | that is again setting this thing out that everyone, |
| 00:43:29> 00:43:31: | regardless of where you come from what's on the end |
| 00:43:31> 00:43:32: | of your W2 statement, |
| 00:43:32> 00:43:34: | the end of the year that you deserve to be |
| 00:43:34> 00:43:35: | in a place where you can live, |
| 00:43:35> 00:43:38: | work, play and pray and not be scared every time |
| 00:43:38> 00:43:38: | it. |
| 00:43:38> 00:43:41: | Rains or floods 'cause literally people are scared and get |
| 00:43:41> 00:43:44: | stressed when it rains or floods and so when I |
| 00:43:44> 00:43:48: | think about the unfortunate reality that again is the same. |
| 00:43:48> 00:43:51: | Communities low income communities, communities of color that are typical, |
| 00:43:51> 00:43:53: | typically suffering from multiple things. |
| 00:43:53> 00:43:56: | So where we see the highest rates of COVID where |
| 00:43:56> 00:43:59: | we see the most food deserts or food apart by |
| 00:43:59> 00:44:00: | where we see more heat, |
| 00:44:00> 00:44:02: | more flood. It's these same communities. |
| 00:44:02> 00:44:05: | So if you begin to address those impacts in these |
| 00:44:05> 00:44:08: | places that are filling these multiple. |
| 00:44:08> 00:44:12: | Impacts you or again, removing stress and costs from all |
| 00:44:12> 00:44:13: | the systems. |
| 00:44:13> 00:44:15: | So not just your water utilities, |
| 00:44:15> 00:44:17: | it's your your health system, |
| 00:44:17> 00:44:21: | your insurance system. So to me the the financial reasoning |
| 00:44:21> 00:44:24: | or the case should not be that hard because you're |
| 00:44:24> 00:44:26: | going to end up paying for it anyway. |
| 00:44:26> 00:44:29: | So why not address it up front and be more |
| 00:44:29> 00:44:31: | proactive instead of responsive? |
| 00:44:34> 00:44:37: | I I'd like to follow up on your response to |

| 00:44:37> 00:44:38: | that you know. |
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| 00:44:38> 00:44:41: | You point out that there are many parts of the |
| 00:44:41> 00:44:43: | community where they are most impacted by these. |
| 00:44:43> 00:44:49: | By these issues, most impacted by a variety of events. |
| 00:44:49> 00:44:52: | At what point do you take seriously the idea of |
| 00:44:52> 00:44:55: | some sort of a managed retreat or communities like that? |
| 00:44:59> 00:45:03: | l you know, I am definitely not a managed retreat |
| 00:45:03> 00:45:04: | expert, |
| 00:45:04> 00:45:06: | but I will. I will make a couple of comments, |
| 00:45:06> 00:45:09: | then defer to my panelists that probably have more knowledge. |
| 00:45:09> 00:45:15: | There's a wonderful, equitable managed retreat toolkit that Georgetown Climate |
| 00:45:15> 00:45:19: | Center has on their website that goes through all the |
| 00:45:19> 00:45:22: | different kind of scenarios and issues. |
| 00:45:22> 00:45:25: | And I guess for me when I think about some |
| 00:45:25> 00:45:27: | of my colleagues that are, |
| 00:45:27> 00:45:30: | you know, in Louisiana. And I think killed is John |
| 00:45:30> 00:45:33: | Sharp Charles and in that area when I think of |
| 00:45:33> 00:45:36: | some of my folks that I know that are in |
| 00:45:36> 00:45:39: | the gully, Beachy, nations, and the Carolinas. |
| 00:45:39> 00:45:42: | When I think about the folks in Detroit that have |
| 00:45:42> 00:45:43: | had to. |
| 00:45:43> 00:45:46: | Do somewhat of a managed retreat from their homes that |
| 00:45:46> 00:45:48: | they're still not able to go back to. |
| 00:45:48> 00:45:50: | You know, when is the right time? |
| 00:45:50> 00:45:52: | I think that's going to depend on the situation. |
| 00:45:52> 00:45:54: | The geography of the local resources, |
| 00:45:54> 00:45:58: | the response, if there are any solutions left, |
| 00:45:58> 00:45:59: | I mean to your point, |
| 00:45:59> 00:46:02: | that picture that you showed your last slide with the |
| 00:46:02> 00:46:04: | House actually being moved. |
| 00:46:04> 00:46:06: | How many people can do that? |
| 00:46:06> 00:46:08: | And and so. I guess when I think about managed |
| 00:46:08> 00:46:11: | retreat there it's all those questions, |
| 00:46:11> 00:46:13: | but if that does happen, |
| 00:46:13> 00:46:15: | I think one of the things that are most important |
| 00:46:16> 00:46:18: | that raised that a couple of folks have raised is |
| 00:46:18> 00:46:20: | that if folks are are forced to move, |
| 00:46:20> 00:46:23: | how do you make sure that they have the proper |
| 00:46:23> 00:46:26: | level of resources to to really begin to build their |
| 00:46:26> 00:46:26: | lives? |

| 00:46:26> 00:46:29: | So making sure that their payout or whatever is is |
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| 00:46:30> 00:46:33: | something comparable to what they had and then is there |
| 00:46:33> 00:46:35: | a way to keep that cultural? |
| 00:46:35> 00:46:39: | In that community together, because that is something you |
| | lose |
| 00:46:39> 00:46:41: | when you are forced to retreat, |
| 00:46:41> 00:46:43: | whether it's managed or not. |
| 00:46:43> 00:46:45: | So those are just two thoughts, |
| 00:46:45> 00:46:48: | but again, I defer to my panelists for their expertise. |
| 00:46:50> 00:46:53: | Annette, Catherine. Any thoughts you might want to add to |
| 00:46:53> 00:46:53: | that? |
| 00:46:56> 00:46:57: | This |
| 00:46:57> 00:46:58: | is my own personal thought, |
| 00:46:58> 00:47:00: | 'cause I'm definitely not an expert, |
| 00:47:00> 00:47:02: | but you know, I'm just watching all the fires out |
| 00:47:02> 00:47:03: | here out West. |
| 00:47:03> 00:47:08: | And how? Similarly, there's questions of retreat and kind of |
| 00:47:08> 00:47:11: | wildland interfaces and how. |
| 00:47:11> 00:47:14: | Personally, I'd like it to be more of a discussion |
| 00:47:14> 00:47:17: | versus a reactive 'cause I think this touches into insurance, |
| 00:47:17> 00:47:19: | which again I'm not an expert about, |
| 00:47:19> 00:47:22: | but you're hearing stories of people being forced into retreat |
| 00:47:22> 00:47:25: | because the insurance companies are deciding that they're |
| | just not |
| 00:47:25> 00:47:26: | going to insure. |
| 00:47:26> 00:47:28: | So whether we want to have that conversation about retreat |
| 00:47:28> 00:47:29: | or not, |
| 00:47:29> 00:47:31: | it's going to be coming from the private side, |
| 00:47:31> 00:47:34: | and I'd love 'cause I think it would be a |
| 00:47:34> 00:47:36: | lot less emotional and we can help support the folks |
| 00:47:36> 00:47:38: | like John was mentioning. |
| 00:47:38> 00:47:41: | If there's more of that discussion versus just letting it |
| 00:47:41> 00:47:41: | be. |
| 00:47:41> 00:47:44: | Insurance driven or 'cause that you lose that personal touch |
| 00:47:44> 00:47:45: | at that point? |
| 00:47:46> 00:47:49: | Well, this is this is great foreshadowing because there is |
| 00:47:49> 00:47:52: | actually a question from the audience about retreat, |
| 00:47:52> 00:47:55: | about insurance and their role in all of this. |
| 00:47:55> 00:47:58: | It's specifically addressed to adjust to you Lynette. |
| 00:47:58> 00:47:59: | So again, to put you, |
| 00:47:59> 00:48:00: | put you on the spot, |
| 00:48:00> 00:48:04: | says, do you know of any insurance companies that are |

| 00:48:04> 00:48:07: | considering building level adaptations in their rates? |
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| 00:48:07> 00:48:09: | ldea being that if you do these things, |
| 00:48:09> 00:48:11: | you'll rates will go down, |
| 00:48:11> 00:48:12: | or possibly stay the same or not go up so |
| 00:48:13> 00:48:13: | much. |
| 00:48:13> 00:48:17: | But if you don't, insurance will ultimately be pushing people |
| 00:48:17> 00:48:18: | to leave. |
| 00:48:18> 00:48:18: | Particular, |
| 00:48:19> 00:48:22: | I haven't seen it get down to the individual, |
| 00:48:22> 00:48:25: | kind of like private home level as much as. |
| 00:48:25> 00:48:27: | You know when folks raise if they choose to raise |
| 00:48:27> 00:48:28: | their structure, |
| 00:48:28> 00:48:32: | that makes the change. I haven't seen it coupled with, |
| 00:48:32> 00:48:36: | let's say, kind of. You know tiger dams or individual |
| 00:48:36> 00:48:39: | deployment features for that. |
| 00:48:39> 00:48:43: | Overall, the conversation is much more lines of or the |
| 00:48:43> 00:48:45: | rate does break. |
| 00:48:45> 00:48:47: | Match the risk, and that's been the big controversy in |
| 00:48:47> 00:48:48: | the United States, |
| 00:48:48> 00:48:52: | specifically with the NF IP is. |
| 00:48:52> 00:48:54: | Do we really have actuarial rates and so? |
| 00:48:54> 00:48:57: | I welcome that conversation of getting down to the granularity |
| 00:48:58> 00:49:00: | where people can do different mitigation, |
| 00:49:00> 00:49:03: | but I I think that the first step is probably |
| 00:49:03> 00:49:06: | going to have to be a more appropriate match of |
| 00:49:06> 00:49:09: | the actual risk and location. |
| 00:49:09> 00:49:09: | Right? |
| 00:49:09> 00:49:12: | OK. Because without a doubt, |
| 00:49:12> 00:49:13: | certainly in the state of Florida, |
| 00:49:13> 00:49:17: | insurance companies do have a significant role to play. |
| 00:49:17> 00:49:19: | And you know, if rates get to the point where |
| 00:49:19> 00:49:22: | people may decide they can no longer live there, |
| 00:49:22> 00:49:25: | that's an impact. If you're simply denied access to insurance, |
| 00:49:25> 00:49:29: | that becomes an impact, so it's it's clearly something looking |
| 00:49:29> 00:49:30: | forward. |
| 00:49:30> 00:49:30: | There's |
| 00:49:30> 00:49:33: | and then we did know I was going to say |
| 00:49:33> 00:49:35: | we did see that example several years ago, |
| 00:49:35> 00:49:36: | and with the bigger Waters Act, |
| 00:49:36> 00:49:39: | when it was folks really tried to get to actually |
| 00:49:39> 00:49:40: | wear extra rates. |
| 00:49:40> 00:49:41: | And it was so quick. |

| 00:49:41> 00:49:44: | That it effectively condemned areas. |
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| 00:49:44> 00:49:46: | With folks either not being able to sell and others |
| 00:49:46> 00:49:47: | not being able to buy, |
| 00:49:47> 00:49:52: | and so it is a real struggle to appropriately have |
| 00:49:52> 00:49:55: | a market signal for risk without. |
| 00:49:55> 00:49:59: | Uhm, you know impacting folks that may wittingly or unwittingly |
| 00:49:59> 00:50:01: | have bought an area that had that risk. |
| 00:50:01> 00:50:03: | And the price signal wasn't there to let them know. |
| 00:50:05> 00:50:08: | Can I? It's not. A question or comment? |
| 00:50:08> 00:50:11: | James to your comment, something that I'm seeing and maybe |
| 00:50:11> 00:50:14: | folks in the audience know as well is it's not |
| 00:50:14> 00:50:15: | only the insurance rates, |
| 00:50:15> 00:50:19: | which is again a lot of concern for folks, |
| 00:50:19> 00:50:21: | particularly those with limited incomes, |
| 00:50:21> 00:50:25: | but it's also the fact that I've seen after events |
| 00:50:25> 00:50:31: | happen flood events that the insurance agencies actually changed their |
| 00:50:31> 00:50:36: | policy so they make their policies cover less events and. |
| 00:50:36> 00:50:39: | This is again within the span of a couple years |
| 00:50:39> 00:50:42: | and I'm just wondering again. |
| 00:50:42> 00:50:44: | It's kind of a question in a comment and a |
| 00:50:44> 00:50:45: | concern you know, |
| 00:50:45> 00:50:48: | how do we? Keep that from happening because if the |
| 00:50:49> 00:50:50: | risk hasn't changed, |
| 00:50:50> 00:50:55: | but you're changing these policies that limit coverage to folks |
| 00:50:55> 00:50:59: | that are actually going to be paying higher rates because |
| 00:50:59> 00:51:01: | the risk is increasing. |
| 00:51:01> 00:51:04: | Then again, that's a failure of a system that people |
| 00:51:04> 00:51:06: | are relying on that people have paid into, |
| 00:51:06> 00:51:10: | so I just yeah, it's a it's a concern for |
| 00:51:10> 00:51:10: | me. |
| 00:51:10> 00:51:13: | Well, and I think it's a very valid concern, |
| 00:51:13> 00:51:15: | and it's something that again, |
| 00:51:15> 00:51:17: | I have no way, shape or form an insurance expert. |
| 00:51:17> 00:51:21: | Although I do pay for insurance or precisely all these |
| 00:51:21> 00:51:21: | issues, |
| 00:51:21> 00:51:23: | but it is something that you you have to keep |
| 00:51:24> 00:51:25: | in the back of your mind. |
| 00:51:25> 00:51:27: | There are two questions that are related and I think |
| 00:51:28> 00:51:30: | Jalonen may come back to you and it's I'm going |
| 00:51:30> 00:51:33: | to read the question because it's really quite interesting, |

| 00:51:33> 00:51:35: | and I think Lynette you could speak to it. |
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| 00:51:35> 00:51:39: | It's about Miami and it says to Doctor Jones, |
| 00:51:39> 00:51:42: | Equity and Justice Point the Miami Haitian community settled on |
| 00:51:42> 00:51:43: | higher land. |
| 00:51:43> 00:51:47: | I've heard stories about how developers are focused there because |
| 00:51:47> 00:51:48: | it is dry land. |
| 00:51:48> 00:51:52: | Is there a plan to prevent gentrification in that particular |
| 00:51:52> 00:51:53: | area? |
| 00:51:53> 00:51:56: | It's almost the reverse. Inadvertently, |
| 00:51:56> 00:51:58: | you end up in a location that is actually fairly |
| 00:51:58> 00:51:59: | safe and secure, |
| 00:51:59> 00:52:03: | and now there's development pressure because that land will be |
| 00:52:03> 00:52:05: | above you know above the floods. |
| 00:52:05> 00:52:06: | So any thoughts or comments on that? |
| 00:52:08> 00:52:13: | This issue of gentrification pressures associated with the the. |
| 00:52:13> 00:52:15: | I would say the most resilient sites within a city. |
| 00:52:18> 00:52:22: | I mean, so this is Doctor Documnets geographic area of |
| 00:52:22> 00:52:23: | expertise, |
| 00:52:23> 00:52:26: | but I will just say one of my former grantees, |
| 00:52:26> 00:52:29: | the fair share housing center worked with a couple of |
| 00:52:29> 00:52:32: | organizations in Miami on that exact issue, |
| 00:52:32> 00:52:35: | because it's kind of the again reverse gentrification. |
| 00:52:35> 00:52:37: | So how again do you, |
| 00:52:37> 00:52:39: | you know, just in general? |
| 00:52:39> 00:52:41: | How do you protect these spaces? |
| 00:52:41> 00:52:44: | Where in this case, the black and brown communities are |
| 00:52:44> 00:52:45: | on higher land, |
| 00:52:45> 00:52:47: | and now that's the land that everybody wants, |
| 00:52:47> 00:52:48: | and you have these folks. |
| 00:52:48> 00:52:51: | Cheating so uhm fair share housing center. |
| 00:52:51> 00:52:53: | I would say folks to to look at they they |
| 00:52:53> 00:52:56: | put together a couple of briefs with these community groups |
| 00:52:56> 00:52:58: | in South Miami that look. |
| 00:52:58> 00:53:00: | Right at that issue, But Dr. |
| 00:53:00> 00:53:01: | Lynette, I want to defer to you. |
| 00:53:04> 00:53:07: | I have to admit that that whole issue of gentrification |
| 00:53:07> 00:53:11: | and having those higher ground areas being purchased with |
| 00:53:11> 00:53:15: | communities that have traditionally been there and now they're displaced it. |

| 00:53:15> 00:53:19: | It's just an area that's completely out of my area |
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| 00:53:19> 00:53:22: | of expertise in terms of professional from the from living |
| 00:53:22> 00:53:23: | in the, |
| 00:53:23> 00:53:26: | you know, the Greater Miami Dade community. |
| 00:53:26> 00:53:28: | I think this forum at this this, |
| 00:53:28> 00:53:31: | you know, ULI is one of the areas that we |
| 00:53:31> 00:53:33: | can continue to host that conversation. |
| 00:53:33> 00:53:34: | I, you know, we clearly. |
| 00:53:34> 00:53:36: | Haven't cracked that nut and we're going to continue to |
| 00:53:36> 00:53:37: | see it happen, |
| 00:53:37> 00:53:39: | and I just I really. |
| 00:53:39> 00:53:42: | I just can't add meaningfully to the conversation because it's |
| 00:53:42> 00:53:45: | so complicated and so out of my area of expertise |
| 00:53:45> 00:53:48: | and I I really welcome broadening the conversation for it. |
| 00:53:49> 00:53:51: | OK, I'll make. I'll make sure this is. |
| 00:53:51> 00:53:53: | This is all being recorded will make sure this gets |
| 00:53:53> 00:53:54: | noted, |
| 00:53:54> 00:53:56: | because as you know you lie at the District Council |
| 00:53:56> 00:53:58: | level is very much engaged in local issues. |
| 00:53:58> 00:54:02: | Local and it certainly sounds like opportunities not just for |
| 00:54:02> 00:54:04: | Miami but for many coastal communities. |
| 00:54:04> 00:54:05: | In addressing some of these, |
| 00:54:05> 00:54:06: | you know more more subtle, |
| 00:54:06> 00:54:11: | subtle issues going to ask Catherine a question that came |
| 00:54:11> 00:54:11: | up. |
| 00:54:11> 00:54:14: | It says the San Francisco example is a very hot |
| 00:54:14> 00:54:17: | market with constrained constrained land supply in an elite city |
| 00:54:17> 00:54:20: | where there are tailwinds of economic. |
| 00:54:20> 00:54:23: | Demand. Uhm, what can be learned and shared from this |
| 00:54:23> 00:54:27: | experience that extends the lessons of this project into implementation |
| 00:54:27> 00:54:28: | in quote unquote, |
| 00:54:28> 00:54:30: | lower value markets. |
| 00:54:32> 00:54:33: | Yeah, I mean I will admit as some of this |
| 00:54:33> 00:54:35: | and I saw some of the other questions too about. |
| 00:54:35> 00:54:39: | How do you underwrite raising a building versus redeveloping? |
| 00:54:39> 00:54:42: | So I mean in some ways we are fortunate in |
| 00:54:42> 00:54:45: | San Francisco that the land values allow us to do |
| 00:54:45> 00:54:49: | things that otherwise may not be cost effective in other |
| 00:54:49> 00:54:53: | places, but I think getting back to that last question |
| 00:54:53> 00:54:54: | about gentrification, |

| 00:54:54> 00:54:57: | you've got the flip side is that we're constantly struggling |
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| 00:54:57> 00:55:01: | with that in San Francisco is all the community benefits |
| 00:55:01> 00:55:01: | add value. |
| 00:55:01> 00:55:04: | No cost to the buildings. |
| 00:55:04> 00:55:06: | To what we're producing, and so we are. |
| 00:55:06> 00:55:10: | You know, the joke is always the developers typically won't |
| 00:55:10> 00:55:12: | be able to afford what they build, |
| 00:55:12> 00:55:14: | and they make too much for the affordable housing. |
| 00:55:14> 00:55:16: | So what do you do for that middle part? |
| 00:55:16> 00:55:19: | I do think, though, is it's also very expensive to |
| 00:55:19> 00:55:20: | build here, |
| 00:55:20> 00:55:24: | so I think there's other places where it's the kostof |
| 00:55:24> 00:55:25: | of land. |
| 00:55:25> 00:55:27: | The costs, all the construction costs may be lower, |
| 00:55:27> 00:55:30: | so I do think that there is still opportunities to |
| 00:55:30> 00:55:31: | be creative, |
| 00:55:31> 00:55:33: | and I think a lot is again bringing in a |
| 00:55:33> 00:55:34: | good designer. |
| 00:55:34> 00:55:36: | And folks who can find ways to crossover, |
| 00:55:36> 00:55:41: | so you're not simply having \$1 going towards your resiliency, |
| 00:55:41> 00:55:42: | \$1 going towards your park. |
| 00:55:42> 00:55:45: | You can cross that over so that same dollar gives |
| 00:55:45> 00:55:46: | you the benefits, |
| 00:55:46> 00:55:48: | and I think it's just getting creative. |
| 00:55:48> 00:55:50: | I think a lot of what you saw in the |
| 00:55:50> 00:55:53: | design from our design is if we didn't have, |
| 00:55:53> 00:55:57: | we're working with James Corner J CFO without having that |
| 00:55:57> 00:55:59: | creativity on board. |
| 00:55:59> 00:56:02: | We would have missed some of those opportunities. |
| 00:56:02> 00:56:05: | So investing with having a good team on who can |
| 00:56:05> 00:56:05: | help. |
| 00:56:05> 00:56:09: | Figure out ways where you can split that dollar and |
| 00:56:09> 00:56:10: | have multiple uses. |
| 00:56:10> 00:56:13: | I think really does give you broadens that opportunity and |
| 00:56:13> 00:56:15: | then also can get into the equity and some of |
| 00:56:15> 00:56:17: | those other issues as well. |
| 00:56:19> 00:56:21: | So it's good sounds as if what we see is |
| 00:56:21> 00:56:24: | the emerging emerging sort of almost a new discipline within |
| 00:56:24> 00:56:26: | the business that does look at that integrated approach, |
| 00:56:26> 00:56:31: | balancing the environmental, not recognizing the financial aspects, |
| 00:56:31> 00:56:34: | absolutely recognizing the socio cultural equity aspects. |

| 00:56:34> 00:56:38: | And somehow we're trying to create integrated solutions that address |
|---------------------|--|
| 00:56:38> 00:56:39: | so that it's not, |
| 00:56:39> 00:56:40: | you know, 1 + 1 + 1. |
| 00:56:40> 00:56:42: | It's all of these combined. |
| 00:56:42> 00:56:45: | Add up to a better a better solution. |
| 00:56:45> 00:56:46: | We're almost at the end, |
| 00:56:46> 00:56:48: | but there is a question similar, |
| 00:56:48> 00:56:50: | I think to this that talks about. |
| 00:56:50> 00:56:54: | Working in historic districts or with historic district regulations and |
| 00:56:54> 00:56:57: | how you know historic preservation should adapt to the future |
| 00:56:57> 00:57:01: | conditions of extreme storm events and sea level rise. |
| 00:57:03> 00:57:07: | Any thoughts on that? 'cause it's cash. |
| 00:57:07> 00:57:09: | I wish my colleague was on 'cause he's excellent at |
| 00:57:10> 00:57:12: | working at this historic districts and has done a lot |
| 00:57:12> 00:57:13: | of work. |
| 00:57:13> 00:57:16: | We're really seeing it in in Saint Augustine specifically. |
| 00:57:16> 00:57:19: | You know such a historic city 400 something years old |
| 00:57:19> 00:57:22: | and and and that question of what to preserve |
| 00:57:22> 00:57:23: | and not preserve. |
| 00:57:23> 00:57:25: | And the most I can add to that is that |
| 00:57:25> 00:57:29: | there are definitely grants out there that focus specifically on |
| 00:57:29> 00:57:32: | historic districts and wish my colleague was here to implant |
| 00:57:32> 00:57:34: | all his knowledge. 'cause he's so brilliant at it. |
| 00:57:34> 00:57:37: | But uhm, there is that question of what to preserve |
| 00:57:37> 00:57:39: | and not preserve and how do you change that? |
| 00:57:39> 00:57:42: | Flavor so I I love the question and I hope |
| 00:57:42> 00:57:45: | maybe James you've seen some of those examples yourself, |
| 00:57:45> 00:57:49: | but uh, it's there. It's definitely gonna change. |
| 00:57:49> 00:57:51: | And so how do we keep that fiber is a |
| 00:57:51> 00:57:52: | good one. |
| 00:57:52> 00:57:53: | Love the question. |
| 00:57:55> 00:57:55: | San |
| 00:57:56> 00:58:00: | Francisco's interesting. They're undertaking whole waterfront resiliency plan and so |
| 00:58:00> 00:58:02: | how do you protect all of downtown? |
| 00:58:02> 00:58:06: | And then you've got all of the historic peers which |
| 00:58:06> 00:58:08: | are already at at Bay level, |
| 00:58:08> 00:58:10: | so it's going to be really tricky. |
| 00:58:10> 00:58:12: | And that's a lot of what San Francisco as a |
| 00:58:12> 00:58:15: | whole is having a struggle with is what are you |
| 00:58:15> 00:58:15: | retreating from? |

| What are you investing in? |
|--|
| How do you invest in it in a way where |
| you can keep that historic flavor? |
| 'cause it really also does contribute to the success of |
| the community as the city as a whole is? |
| That character. It's a tough one. |
| Alright, well Leah we are one minute to the top |
| of the hour. |
| I'm not sure if I should turn it back to |
| you. |
| 1 |
| would just say that's an excellent note to end on. |
| Thank you to our speakers and to everyone who participated |
| in this webinar today. |
| Again, we will be sharing the slides and I'm recording |
| of this webinar with all the registrants and Yep, |
| thank you nice big round of applause for our speakers. |
| Lynette James. Katherine, Angela. |
| Thank you all. Have a great have, |
| a great rest of your day. |
| You do thank you. Thank |
| |

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