

Webinar

ULI Dallas-Fort Worth HELS Council: Dynamics of Health Driven Development

Date: March 23, 2021

00:00:00> 00:00:03:	Good afternoon everyone. I am handsome and executive director of
00:00:04> 00:00:07:	the Urban Institute in Dallas Fort Worth and I want
00:00:07> 00:00:10:	to welcome all of you to our program today on
00:00:10> 00:00:10:	the
00:00:10> 00:00:12:	dynamics of Health driven development.
00:00:12> 00:00:15:	I want to give a special welcome to those of
00:00:15> 00:00:18:	you who are not yet members of the Urban Land
00:00:18> 00:00:19:	Institute.
00:00:19> 00:00:22:	If you can go to our web page and just
00:00:22> 00:00:25:	click on the join you live or you can email
00:00:25> 00:00:26:	me or host.
00:00:26> 00:00:30:	Today I will be glad to connect you with the
00:00:30> 00:00:33:	right system for coming my member.
00:00:33> 00:00:36:	Realize this, shape the future of the built environment for
00:00:37> 00:00:39:	transformative impact communities worldwide.
00:00:39> 00:00:42:	That's a lofty mission, but here locally,
00:00:42> 00:00:44:	where we have 1400 members in DFW,
00:00:44> 00:00:47:	we tried to carry out that mission by holding educational
00:00:47> 00:00:51:	programs like the one you'll be participating in today to
00:00:51> 00:00:54:	keep our members up to date on the latest developments
00:00:54> 00:00:57:	in real estate. After the best one for sharing that
00:00:57> 00:01:00:	kind of information is a small select group of people
00:01:00> 00:01:04:	who are really focused on a particular type of commercial
00:01:04> 00:01:07:	real estate. We have ten of those groups called local
00:01:07> 00:01:10:	product councils and our program today is hosted by our
00:01:10> 00:01:13:	health education and Life Sciences Council and Travis likes to
00:01:13> 00:01:16:	share. That Council will tell you a little more about
00:01:17> 00:01:18:	that in a few minutes.

00:01:18> 00:01:21:	I think that's all the logistics I need to tell
00:01:21> 00:01:24:	you about and now I'm happy to turn the screen
00:01:24> 00:01:25:	over to Travis Leissner,
00:01:25> 00:01:28:	who is an associate principle Architect,
00:01:28> 00:01:30:	with hope for Welker, and he is chair of our
00:01:30> 00:01:31:	ATLS Council.
00:01:31> 00:01:33:	Travis, thank you, thank you.
00:01:33> 00:01:37:	Appreciate that, Pam. You know the ATLS Council was established
00:01:37> 00:01:38:	about four years ago,
00:01:38> 00:01:41:	and since that time we've delivered nearly twenty Pam 20
00:01:41> 00:01:45:	educational programs that averages about five a year.
00:01:45> 00:01:47:	So we're really proud of that accomplishment.
00:01:47> 00:01:50:	And by the way. If you see on this tight
00:01:50> 00:01:53:	on the slide that you're viewing passion,
00:01:53> 00:01:56:	persistence and patience is not meant to be a P3,
00:01:56> 00:01:58:	so just just so you know.
00:01:58> 00:02:02:	And I think Marty Weeder made a comment about P3
00:02:02> 00:02:03:	in our in our prep calls,
00:02:03> 00:02:06:	so I thought that was a coincidence.
00:02:06> 00:02:11:	About passion, persistence and patience are council's purpose is twofold.
00:02:11> 00:02:14:	To broaden the into relationship among health,
00:02:14> 00:02:18:	Wellness, academic research, and business interests,
00:02:18> 00:02:23:	and also to promote. Industry where science and education meet
00:02:23> 00:02:26:	the art of preventing disease and restoring health.
00:02:26> 00:02:31:	So those are quite profound purpose statements and our approach
00:02:31> 00:02:35:	is pretty basic and that is to focus on local
00:02:35> 00:02:40:	and regional issues and spearhead discussions like today that support
00:02:40> 00:02:45:	collaboration and expansion of initiatives that impact health care,
00:02:45> 00:02:50:	Wellness, education and research. So thus the name health education.
00:02:50> 00:02:55:	And Life Sciences council. Our membership is diverse and we
00:02:55> 00:02:57:	welcome members and you know,
00:02:57> 00:03:02:	I guess owners, investors, operators and developers of an array
00:03:02> 00:03:03:	of building types,
00:03:03> 00:03:07:	hospitals in mobies clinics, skilled nursing,
00:03:07> 00:03:11:	senior living Med Ed, Health Science centers,

00:03:11> 00:03:15:	academic medical centers, allied health education and not not,
00:03:15> 00:03:18:	not least, but not last or not.
00:03:18> 00:03:21:	Last but not least life Sciences.
00:03:21> 00:03:24:	And research so if you haven't already,
00:03:24> 00:03:26:	please do like Pam mentioned is.
00:03:26> 00:03:30:	Please consider joining you'll I and our Council.
00:03:30> 00:03:35:	So today's program features three terrific presenters and in the
00:03:35> 00:03:39:	order of their presentations we have Nicole Small who serves
00:03:39> 00:03:44:	as CEO of Lighthill Capital and Flint and Philanthropies.
00:03:44> 00:03:49:	She's responsible for overseeing strategic direction of both entities,
00:03:49> 00:03:54:	including investment and. Philanthropic activities.
00:03:54> 00:03:58:	We also have A and Arlington native Marty Weider who
00:03:58> 00:04:03:	is Grand Prairie's economic development director and Prior to joining
00:04:04> 00:04:06:	Grand Prairie in May 2016,
00:04:06> 00:04:10:	he served as Director of Economic Development with the City
00:04:10> 00:04:13:	of Colleyville from nearly seven years,
00:04:13> 00:04:17:	and he's done and he's worked in an array of
00:04:17> 00:04:18:	organizations,
00:04:18> 00:04:21:	including the City of North Hill,
00:04:21> 00:04:24:	North Richland Hills, NRH and the Northeast.
00:04:24> 00:04:27:	Tarrant and Arlington Chambers of Commerce,
00:04:27> 00:04:31:	as well as the North Central Texas Council of Governments.
00:04:31> 00:04:34:	And then there's also Paul Mccleary.
00:04:34> 00:04:37:	He's a senior vice president with Mr Corporation,
00:04:37> 00:04:40:	and he's involved in marketing,
00:04:40> 00:04:43:	business development and relationship management.
00:04:43> 00:04:47:	He's also involved in enter an intra team communications and
00:04:47> 00:04:51:	coordination's with the Medistar Cohort Group.
00:04:51> 00:04:53:	He's got 30 years of experience.
00:04:53> 00:04:56:	I've known Paul for a very long time,
00:04:56> 00:04:59:	so he. All three of these presentations are going to
00:04:59> 00:05:00:	be top notch.
00:05:00> 00:05:03:	Michael Irvin is unable to join us today since it's
00:05:03> 00:05:06:	regrets due to a family obligation.
00:05:06> 00:05:09:	Michael brings over 30 years of experience as a leading
00:05:09> 00:05:12:	healthcare executive to new ERA companies,
00:05:12> 00:05:15:	which he is leading the firm strategic development.
00:05:15> 00:05:19:	Michael has been involved with our Council and programs for

00:05:19> 00:05:23:	several years and he's been instrumental and he was instrumental
00:05:23> 00:05:26:	in setting this one up so we truly appreciated his
00:05:26> 00:05:29:	involvement so. Before Nicole kicks off,
00:05:29> 00:05:33:	just want to set the scene a little bit about
00:05:33> 00:05:35:	three health driven developments of that.
00:05:35> 00:05:41:	Will that kind of it will inform today's today's presenters.
00:05:41> 00:05:45:	We have one here called one city and it's in
00:05:45> 00:05:46:	Nashville,
00:05:46> 00:05:48:	TN and it is a Med Ed hub.
00:05:48> 00:05:54:	Basically, with these uncommon collaborations in and they actually strive
00:05:54> 00:05:58:	to disrupt the traditional healthcare industry.
00:05:58> 00:06:02:	So they have this interesting concept and it involves an
00:06:03> 00:06:07:	array of users and facility types and I won't really
00:06:07> 00:06:09:	repeat them on the screen.
00:06:09> 00:06:12:	But you can kind of see the vision.
00:06:12> 00:06:15:	And I got onto the website which you can see
00:06:15> 00:06:18:	there in the left hand portion of the slide,
00:06:18> 00:06:22:	and you can kind of read more about the development,
00:06:22> 00:06:25:	but it's nearby a teaching hospital,
00:06:25> 00:06:28:	medical schools, annina healthcare institutions,
00:06:28> 00:06:33:	and universities. So it's it has a synergistic relationship with
00:06:33> 00:06:34:	the Nationals Citicorp,
00:06:34> 00:06:38:	and it's looking to elevate the kind of the consumer
00:06:38> 00:06:40:	experience through technology.
00:06:40> 00:06:43:	So I found that to be an interesting.
00:06:43> 00:06:48:	Examplar another example are is in Alexandria,
00:06:48> 00:06:53:	VA and it's with a Nova health systems and they
00:06:53> 00:06:55:	basically have.
00:06:55> 00:06:59:	They entered into a partnership with a development team of
00:06:59> 00:07:00:	Fogel Pratt,
00:07:00> 00:07:06:	the Howard Hughes Company, and Seritage Growth Properties and basically
00:07:06> 00:07:11:	they're all endeavoring to demolish an existing mall and they
00:07:11> 00:07:16:	going to recreate an urban village medical village anchored with
00:07:16> 00:07:19:	Inova Health New Hospital. So this is a a l
00:07:19> 00:07:23:	think a partnership with the DCA \$54 million bond Public
00:07:23> 00:07:25:	Blonde program.
00:07:25> 00:07:28:	That finance is it. And there's also a 76 million
00:07:28> 00:07:32:	in public bond financing for the site preparation and infrastructure

00:07:32> 00:07:35:	sales is quite quite an investment,
00:07:35> 00:07:38:	and it's looking to generate nearly 3/4 of a billion
00:07:38> 00:07:41:	dollars in city tax revenue over a 30 year life.
00:07:41> 00:07:44:	So I thought that was interesting.
00:07:44> 00:07:47:	And then our third example is here locally,
00:07:47> 00:07:50:	and we probably all are familiar with it.
00:07:50> 00:07:54:	It's a reimagined Redbird, and basically it's renovating and repurposing
00:07:54> 00:07:58:	this mall in creating new outside or exterior experiences.
00:07:58> 00:08:02:	And then it's also anchored by basically the three institutions
00:08:02> 00:08:05:	of the Southwest Medical District,
00:08:05> 00:08:09:	including Parkland Children's Health, and you T Southwestern.
00:08:09> 00:08:12:	So I wanted to share those with you to kind
00:08:12> 00:08:13:	of set the scene,
00:08:13> 00:08:15:	and with these in mind.
00:08:15> 00:08:17:	Nicole, why don't you get us started off?
00:08:20> 00:08:21:	Hi, thank you so much.
00:08:21> 00:08:24:	We're so happy to be here and really excited to
00:08:24> 00:08:28:	share with you all some of the developments on our
00:08:28> 00:08:31:	Pegasus Park project I'm going to share my screen.
00:08:31> 00:08:32:	Sam
00:08:34> 00:08:36:	get started.
00:08:39> 00:08:41:	OK, so the Pegasus Park project is a multi use
00:08:42> 00:08:45:	development kind of at the heart of North Texas and
00:08:45> 00:08:48:	so some of you may already be familiar with the
00:08:48> 00:08:50:	project and for some of you this may be your
00:08:50> 00:08:54:	first introduction we've been working on it for several years,
00:08:54> 00:08:58:	but have been really excited over the last couple of
00:08:58> 00:09:02:	months to start sharing it and we're broadly across the
00:09:02> 00:09:05:	community and it's got several aspects to it.
00:09:05> 00:09:07:	First thing just so you know the general kind of
00:09:07> 00:09:10:	overview of Pegasus Park is it's a 23 acre campus.
00:09:10> 00:09:13:	It's the old Exxon Mobil headquarters and was actually built
00:09:13> 00:09:15:	as the Zale Zale Corporation headquarters.
00:09:15> 00:09:18:	So some of you may be familiar with this building
00:09:18> 00:09:19:	on Stemmons Freeway.
00:09:19> 00:09:21:	You may have driven by it before and kind of
00:09:21> 00:09:23:	wondered what is going on over there,
00:09:23> 00:09:26:	so we're going to share with you a little bit
00:09:26> 00:09:28:	today about what is going on over there.
00:09:28> 00:09:29:	So as many of you know,
00:09:29> 00:09:32:	especially if you're in the healthcare space or the real

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00:09:32> 00:09:33:	estate space,
00:09:33> 00:09:36:	Dallas is really moving up the map as an innovation
00:09:36> 00:09:37:	ecosystem and so.
00:09:37> 00:09:39:	And in the past it's really been a focus on
00:09:39> 00:09:39:	either coast,
00:09:39> 00:09:42:	both kind of the Cambridge areas as well.
00:09:42> 00:09:44:	So can Valley is where people have been really focused
00:09:44> 00:09:46:	something about innovation.
00:09:46> 00:09:47:	But as we all know here in Texas,
00:09:47> 00:09:49:	Texas has a lot of innovation and we have a
00:09:50> 00:09:51:	lot of great things going.
00:09:51> 00:09:54:	You know whether it's Houston or Austin or North Texas.
00:09:54> 00:09:56:	There is a tremendous amount of stuff happening here and
00:09:56> 00:09:59:	we're really excited to be part of that with this
00:09:59> 00:10:00:	real estate project.
00:10:00> 00:10:01:	So as you all know,
00:10:01> 00:10:04:	many of you are familiar with this diversity of industries.
00:10:04> 00:10:08:	We've got everything from mobility companies to fintech blockchain IT.
00:10:08> 00:10:10:	But one of the areas that we haven't been as
00:10:10> 00:10:11:	strong on has been biotech,
00:10:11> 00:10:13:	and so we're going to talk a little bit about
00:10:13> 00:10:15:	how the Pegasus project is going to really try to
00:10:15> 00:10:17:	build that ecosystem out here.
00:10:17> 00:10:19:	So the Pegasus Park project is located just a couple
00:10:19> 00:10:21:	of minutes from downtown.
00:10:21> 00:10:24:	It's essentially adjacent to the UT Southwestern Medical Center.
00:10:24> 00:10:27:	Parkland, kind of many or starting to call this,
00:10:27> 00:10:30:	the carrying corridor. We're 5 minutes from the design district
00:10:30> 00:10:32:	and really right at the edge of a lot of
00:10:32> 00:10:35:	exciting development that's happening in the city.
00:10:35> 00:10:38:	And so when we began undertaking this project and thinking
00:10:38> 00:10:41:	about where would you want to build an innovation district,
00:10:41> 00:10:43:	particularly focused on life Sciences,
00:10:43> 00:10:44:	you would want to be really close,
00:10:44> 00:10:47:	obviously to all the healthcare you know all the health
00:10:47> 00:10:49:	care institutions and so.
00:10:49> 00:10:52:	Having the opportunity to partner with a small investments and
00:10:52> 00:10:55:	asset light health plan therapies to develop Pegasus Park was
00:10:55> 00:10:57:	a really exciting opportunity.

00:10:57> 00:10:59:	So Pegasus Park is going to be anchored by four
00:10:59> 00:11:01:	major clusters of activity.
00:11:01> 00:11:03:	I'm going to focus on the health care in the
00:11:03> 00:11:04:	biotech today.
00:11:04> 00:11:06:	But just to give you a quick overview of the
00:11:06> 00:11:07:	other areas.
00:11:07> 00:11:08:	So the first one is the biotech,
00:11:08> 00:11:11:	which I'm going to talk a little bit more in
00:11:11> 00:11:11:	depth about.
00:11:11> 00:11:14:	We also have a wide range of commercial tenants on
00:11:14> 00:11:15:	the property as well,
00:11:15> 00:11:18:	and the third piece is something called water cooler.
00:11:18> 00:11:20:	Some of you may be familiar with this if you're
00:11:20> 00:11:20:	not.
00:11:20> 00:11:24:	This is actually an effort by lighthill therapies and Pegasus
00:11:24> 00:11:26:	to offer state of the art office space and resources
00:11:26> 00:11:27:	to our.
00:11:27> 00:11:29:	You know most important nonprofits.
00:11:29> 00:11:31:	We are curating a group of 150,000 square feet of
00:11:31> 00:11:33:	non profits who really are on the leading edge of
00:11:34> 00:11:35:	solving social problems.
00:11:35> 00:11:36:	So these are social entrepreneurs.
00:11:36> 00:11:40:	These are organizations like the Dallas Foundation commits and a
00:11:40> 00:11:42:	variety of other groups that we really felt like.
00:11:42> 00:11:45:	You know, we've got these nonprofits trying to solve the
00:11:45> 00:11:47:	world's hardest problems and somehow,
00:11:47> 00:11:49:	as you all know, in the real estate business,
00:11:49> 00:11:52:	they tend to be in sort of under resourced spaces
00:11:52> 00:11:53:	with people's old furniture.
00:11:53> 00:11:56:	And we thought, gosh, we're asking these these groups to
00:11:56> 00:11:58:	really try to solve our communities problems?
00:11:58> 00:12:00:	And would it be great if we could?
00:12:00> 00:12:02:	Provide them state of the art resources,
00:12:02> 00:12:03:	so that's what water cooler is,
00:12:03> 00:12:06:	and then the last piece is sort of entertainment.
00:12:06> 00:12:09:	Dining services, the whole live work play concept around the
00:12:09> 00:12:09:	23 acres.
00:12:09> 00:12:11:	So we want you to come to work here,
00:12:11> 00:12:13:	but we want you to be really excited about coming
00:12:13> 00:12:14:	to work here.
00:12:14> 00:12:17:	We've got lots of amenities that we're adding in to

00:12:17> 00:12:19:	make sure it's fun when you come to the office
00:12:19> 00:12:19:	here,
00:12:19> 00:12:21:	so we're going to have it's going to be a
00:12:21> 00:12:23:	complete state of the art campus.
00:12:23> 00:12:25:	For those of you who I mentioned might have driven
00:12:25> 00:12:27:	by the campus and wondered what was going on,
00:12:27> 00:12:29:	we did keep the original facility,
00:12:29> 00:12:31:	the original sale. We're building an.
00:12:31> 00:12:33:	It has gotten completely renovated,
00:12:33> 00:12:37:	so while the external facade looks a little bit similar,
00:12:37> 00:12:39:	you'll notice that it's got all new Windows and the
00:12:40> 00:12:42:	whole entire campus 23 acres is being re parked.
00:12:42> 00:12:46:	We're actually building a Central Park in the middle of
00:12:46> 00:12:46:	the campus.
00:12:46> 00:12:49:	Lots of trees, lots of outdoor activities,
00:12:49> 00:12:52:	lots of Wellness. Focus on this campus as well so
00:12:52> 00:12:55:	the entire campus is being renovated and will be completely
00:12:55> 00:12:57:	state of the art both inside it.
00:12:57> 00:13:00:	So this is the campus overview just so you can
00:13:00> 00:13:01:	get a sense of it,
00:13:01> 00:13:03:	you'll enter off of Pegasus Park.
00:13:03> 00:13:05:	Drive, which is adjacent to the Stemmons Freeway.
00:13:05> 00:13:07:	There's a main facility which is,
00:13:07> 00:13:10:	you know, five 600,000 square feet is the big tower.
00:13:10> 00:13:12:	That's where we've got the commercial tenants.
00:13:12> 00:13:15:	Water cooler tenants as well as some biotech tenants like
00:13:15> 00:13:17:	Taisha are going to be headquartered there.
00:13:17> 00:13:20:	We've also got Community brewery that's going to be
	opening
00:13:20> 00:13:21:	later this year,
00:13:21> 00:13:24:	so for some people the biotechs exciting for some people
00:13:24> 00:13:26:	at the Community brewery is the most exciting part of
00:13:26> 00:13:28:	getting to work on the campus,
00:13:28> 00:13:30:	so we're thrilled to have them.
00:13:30> 00:13:31:	And they're going to tap room.
00:13:31> 00:13:34:	They're gonna have an entertainment space and outdoor space,
00:13:34> 00:13:35:	which. As we all know,
00:13:35> 00:13:39:	coming out of Covid having these really important outdoor
	spaces
00:13:39> 00:13:40:	is really important.
00:13:40> 00:13:43:	You can see in this rendering as well the interior
00:13:43> 00:13:43:	part space,

00:13:43> 00:13:46:	so we've got a big green space that anchors the
00:13:46> 00:13:46:	site as well.
00:13:46> 00:13:49:	All new parking and a variety of other opportunities on
00:13:49> 00:13:52:	so these are some of our anchor tenants that have
00:13:52> 00:13:55:	been announced today to keep your ears and eyes open
00:13:55> 00:13:58:	for a whole another set of announcements for summer time
00:13:58> 00:14:01:	for some additional tenants and UT Southwestern is taking a
00:14:01> 00:14:03:	large part of the building community Brewer.
00:14:03> 00:14:05:	We talked about Taysha gene therapies.
00:14:05> 00:14:08:	And we've got a whole host of really exciting nonprofits,
00:14:08> 00:14:10:	including the Dallas Foundation, who are going to be our
00:14:10> 00:14:11:	anchor partners on campus.
00:14:11> 00:14:14:	So we're thrilled to have them.
00:14:14> 00:14:16:	So we've been spending a lot of time thinking about
00:14:16> 00:14:18:	what the economic impact of a project like this is.
00:14:18> 00:14:21:	So as we generate opportunities to really accelerate the work
00:14:21> 00:14:22:	of anyone on campus.
00:14:22> 00:14:25:	So we're really looking for tenants to be game changers
00:14:25> 00:14:26:	in their spaces.
00:14:26> 00:14:27:	So whether they're social entrepreneurs,
00:14:27> 00:14:29:	or whether their biotype entrepreneurs,
00:14:29> 00:14:32:	whether their venture funds or commercial tenants who are looking
00:14:32> 00:14:33:	to change the world,
00:14:33> 00:14:35:	this is the place that you want to be if
00:14:35> 00:14:37:	you want to make the world a better place.
00:14:37> 00:14:39:	And not only is it going to make the world
00:14:39> 00:14:40:	a better place,
00:14:40> 00:14:42:	it's going to have tax benefits for our community.
00:14:42> 00:14:44:	Going to make our community better.
00:14:44> 00:14:46:	Place a lot of opportunities here.
00:14:46> 00:14:48:	So for those of you who are interested in the
00:14:48> 00:14:51:	healthcare and life Sciences space which I know is what
00:14:51> 00:14:52:	this group is about.
00:14:52> 00:14:54:	Just some quick overview of our biotech focus.
00:14:54> 00:14:55:	So many of you know,
00:14:55> 00:14:58:	as we talked about, Biotech has really been focused on
00:14:58> 00:14:59:	either coast over the years,
00:14:59> 00:15:01:	but there is so much happening in the middle of
00:15:01> 00:15:02:	the country.
00:15:02> 00:15:05:	We obviously have incredible medical centers here all across the
00:15:05> 00:15:08:	state and we really felt like the time was right.

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00:15:08> 00:15:09:	We've been studying the satellite,
00:15:09> 00:15:12:	hopefully in therapies for about a decade to try to
00:15:12> 00:15:15:	figure out how to really get the ecosystem in Texas
00:15:15> 00:15:16:	going around life Sciences and so.
00:15:16> 00:15:18:	We really felt like the time was right,
00:15:18> 00:15:20:	said. Jump on that. So to build a biotech hub.
00:15:20> 00:15:23:	Obviously you need a lot of different pieces.
00:15:23> 00:15:25:	You need universities. You need the IP,
00:15:25> 00:15:26:	need the health systems you need,
00:15:26> 00:15:28:	entrepreneurs, you need human capital.
00:15:28> 00:15:30:	You need money. You need all those things.
00:15:30> 00:15:32:	We've had. A lot of those things in North Texas.
00:15:32> 00:15:34:	But what we didn't have was a hub to bring
00:15:35> 00:15:35:	them all together.
00:15:35> 00:15:38:	And so that's the idea at Pegasus Park that we
00:15:38> 00:15:40:	will be the hub to bring what we're calling the
00:15:40> 00:15:43:	biotech plus hub together so that everyone has kind of
00:15:43> 00:15:45:	a magnet to pull all of these groups together.
00:15:45> 00:15:47:	Because it turns out there's so much more here than
00:15:47> 00:15:50:	people ever realized in the biotech space.
00:15:50> 00:15:52:	But because there wasn't really something to anchor it,
00:15:52> 00:15:54:	it's been really desperate not to mention we've had a
00:15:54> 00:15:55:	lot of human capital,
00:15:55> 00:15:58:	you know, commuting to either coast and with covid.
00:15:58> 00:16:00:	On the upside, we have discovered that there's a lot
00:16:00> 00:16:03:	of talent actually in our local community that would like
00:16:03> 00:16:04:	to stay in our local community,
00:16:04> 00:16:06:	so we're excited to develop this hub so the hub
00:16:06> 00:16:08:	is going to have a variety of areas and we're
00:16:08> 00:16:10:	going to have an affordable lab space is going to
00:16:10> 00:16:11:	be anchored by Bio Labs.
00:16:11> 00:16:13:	I'll show you some renderings in a minute.
00:16:13> 00:16:16:	We're going to have multiple accelerators as part of this
00:16:16> 00:16:16:	project.
00:16:16> 00:16:18:	We've got the local University pipeline,
00:16:18> 00:16:21:	so we've got partnerships with all the local universities.
00:16:21> 00:16:23:	You T southwestern is actually going to have their tech
00:16:23> 00:16:25:	transfer office on site it Pegasus,
00:16:25> 00:16:28:	so you can imagine the kinds of collaborations that can
00:16:28> 00:16:28:	happen,
00:16:28> 00:16:30:	and then we keep talking about the biotech.
00:16:30> 00:16:33:	Plus how because we want to make sure everyone

	understands
00:16:33> 00:16:35:	that we welcome anybody in the healthcare space.
00:16:35> 00:16:38:	So we are going to have life Sciences Labs wet
00:16:38> 00:16:40:	labs that are really specific to high tech kind of
00:16:40> 00:16:41:	farm at development.
00:16:41> 00:16:44:	But we also were welcoming all sorts of health care
00:16:44> 00:16:44:	as well.
00:16:44> 00:16:46:	So this is what I mentioned before.
00:16:46> 00:16:48:	We've already got a really rich ecosystem here in Texas.
00:16:48> 00:16:51:	We just didn't really have anything to pull it together.
00:16:51> 00:16:53:	A lot of the names on here you're all are
00:16:53> 00:16:54:	familiar with,
00:16:54> 00:16:57:	and again, we're excited to use the biotech plus Habit
00:16:57> 00:17:00:	Pegasus Park to pull everybody together to really develop this
00:17:00> 00:17:03:	ecosystem to attract talent to attract capital and to attract
00:17:03> 00:17:06:	companies. We've already got a big clients environment here again
00:17:06> 00:17:07:	with you?
00:17:07> 00:17:10:	T southwestern. We've got more Nobel Laureates and some
	of
00:17:10> 00:17:12:	the highest NIH funded concepts we've launched.
00:17:12> 00:17:15:	You know, many, many companies that have been launched out
00:17:15> 00:17:16:	of North Texas.
00:17:16> 00:17:19:	Unfortunately, you don't hear that much about them.
00:17:19> 00:17:21:	'cause they get developed here with their IP,
00:17:21> 00:17:24:	and then they get stuck to either coast and they
00:17:24> 00:17:25:	get monetized there.
00:17:25> 00:17:26:	Our goal is that they develop here.
00:17:26> 00:17:28:	They stay here and they monetize here.
00:17:28> 00:17:31:	So for those who have the opportunity to monetize these
00:17:31> 00:17:31:	companies,
00:17:31> 00:17:34:	not only are we creating companies and drugs and technologies
00:17:34> 00:17:36:	that are going to make the world a better place
00:17:36> 00:17:38:	that when their monetized,
00:17:38> 00:17:40:	we hope that that capital gets an opportunity to be
00:17:40> 00:17:43:	reinvested in our own community instead of on either coast.
00:17:43> 00:17:45:	So the biotech class has going to be anchored as
00:17:45> 00:17:48:	I mentioned by a partnership that we have with Bio
00:17:48> 00:17:48:	Labs.
00:17:48> 00:17:50:	For those of you who milyar familiar with the wet

00:17:50> 00:17:51:	lab space,
00:17:51> 00:17:54:	they're a leader. I'm across the country and developing these
00:17:54> 00:17:56:	incubator spaces and we're going to have.
00:17:56> 00:17:58:	You know almost 40,000 square foot wet lab space.
00:17:58> 00:18:01:	They're a huge company. They've been doing this for a
00:18:01> 00:18:01:	long time.
00:18:01> 00:18:04:	They did a big national search to decide where they
00:18:04> 00:18:05:	were going to go next,
00:18:05> 00:18:08:	and they picked Dallas because they think there's a huge
00:18:08> 00:18:08:	opportunity here.
00:18:08> 00:18:11:	So we're really excited that they're going to help Anchor
00:18:11> 00:18:12:	Pegasus Park.
00:18:12> 00:18:14:	This is the details on what the space is going
00:18:14> 00:18:15:	to look like.
00:18:15> 00:18:17:	I said we're going to be able to House 30
00:18:17> 00:18:18:	to 40 companies.
00:18:18> 00:18:20:	Think of this is a we workspace for life Sciences
00:18:20> 00:18:21:	companies,
00:18:21> 00:18:24:	so these are really early stage life Sciences companies.
00:18:24> 00:18:26:	They can rent desks, they can rent labs,
00:18:26> 00:18:27:	or they can rent an entire.
00:18:27> 00:18:29:	Lab space if they like it so we can really
00:18:29> 00:18:31:	give them an opportunity to get started here.
00:18:31> 00:18:34:	These are some renderings of what these spaces are going
00:18:34> 00:18:35:	to look like.
00:18:35> 00:18:37:	This doesn't exist in North Texas right now.
00:18:37> 00:18:40:	The only lab spaces exist actually inside universities and this
00:18:40> 00:18:42:	was a huge obstacle to us.
00:18:42> 00:18:43:	Being able to start developing.
00:18:43> 00:18:46:	Keep these companies here so we're really excited about the
00:18:46> 00:18:48:	opportunity to launch this space.
00:18:48> 00:18:51:	Just some additional rendering seeking an idea of what this
00:18:51> 00:18:52:	kind of space looks like.
00:18:52> 00:18:54:	If anybody wants to whip out their phones,
00:18:54> 00:18:56:	you can actually do a 3D tour yourself.
00:18:56> 00:18:58:	If you want to capture these QR codes.
00:18:58> 00:19:00:	You can actually do a virtual tour,
00:19:00> 00:19:02:	which is really fun and really get to see these
00:19:02> 00:19:03:	spaces in person.
00:19:03> 00:19:06:	The exciting thing about having partnerships with people like
00.40.00 > 00.40.00-	Bio
00:19:06> 00:19:09:	Labs is these are the kinds of companies that they

00:19:09> 00:19:11:	partner with that will be being able to bring to
00:19:11> 00:19:14:	North Texas. Some of these companies have a presence
	here,
00:19:14> 00:19:16:	but a lot of them are going to get introduced.
00:19:16> 00:19:19:	Our community for the very first time through this project
00:19:19> 00:19:21:	and we're thrilled about that.
00:19:21> 00:19:23:	So I'm going to wrap it up there and happy
00:19:23> 00:19:24:	to take some questions.
00:19:24> 00:19:26:	The last thing that I know everybody wants to know
00:19:27> 00:19:28:	is when is it going to open?
00:19:28> 00:19:30:	So our first tenants are going to be moving in
00:19:30> 00:19:31:	second quarter.
00:19:31> 00:19:33:	And the bio lab space is going to be open
00:19:33> 00:19:34:	fourth quarter this year.
00:19:34> 00:19:37:	So 2021 the Big Europe Pegasus Park and we're happy
00:19:37> 00:19:38:	to answer questions later.
00:19:38> 00:19:40:	Or you're welcome to visit our website or reach out
00:19:40> 00:19:42:	to me For more information,
00:19:42> 00:19:42:	thanks.
00:19:47> 00:19:50:	Thank you phenomenal Nicole hi I'm Marty wieder.
00:19:50> 00:19:52:	I'm with the city of Grand Prairie,
00:19:52> 00:19:55:	TX and certainly I'm excited about being able to share
00:19:55> 00:19:58:	a little bit with you here in just a second
00:19:58> 00:20:00:	to about what's happening in our city.
00:20:00> 00:20:05:	And some of the things that I think are.
00:20:05> 00:20:10:	Are most exciting about opportunities for public private partnerships and
00:20:10> 00:20:14:	will tie into as well one in particular that I
00:20:14> 00:20:16:	think it's got a great health bent.
00:20:16> 00:20:20:	There's been quite a bit going on in our city
00:20:20> 00:20:23:	over the past year and we're extremely pleased.
00:20:23> 00:20:27:	Here we go. But a part of that really began
00:20:27> 00:20:31:	about five years ago when we began our latest public
00:20:31> 00:20:37:	private partnership success in negotiating an agreement with IKEA,
00:20:37> 00:20:42:	a back end sales tax sharing agreement that's led to
00:20:42> 00:20:46:	a really dynamic corridor taking place.
00:20:46> 00:20:49:	On the President George Bush Turnpike.
00:20:49> 00:20:53:	161 corridor we've seen so much else spring up near
00:20:53> 00:20:54:	it all along.
00:20:54> 00:20:57:	161 and the President George Bush.
00:20:57> 00:21:01:	But part of that's been our investment as well as
00:21:01> 00:21:04:	private public private investment.

00:21:07> 00:21:10:	Here we go. Another big part of it was really
00:21:10> 00:21:13:	something of our own in the largest indoor water park
00:21:13> 00:21:15:	in all of North America,
00:21:15> 00:21:19:	and something that the city partnered on with the private
00:21:19> 00:21:23:	sector American Resort Management as our professional
	operators.
00:21:23> 00:21:26:	You see there are Mayor Ron Jensen.
00:21:26> 00:21:29:	When the retractable roof was first opened,
00:21:29> 00:21:32:	he got the honors, but that's.
00:21:32> 00:21:36:	Rick, in the background with American resort management,
00:21:36> 00:21:40:	always in the wings to ensure that we had professional
00:21:40> 00:21:43:	operations of that water park,
00:21:43> 00:21:46:	and we've seen it time with everything else to help
00:21:46> 00:21:49:	us brand the 24 acres that are out in front
00:21:50> 00:21:52:	that are going to be quite exciting.
00:21:52> 00:21:56:	We've called Epic Central quite a bit more to come,
00:21:56> 00:22:01:	and I'm going to show you something too that's already
00:22:01> 00:22:02:	underway.
00:22:02> 00:22:03:	Out front.
00:22:03> 00:22:08:	Included in the excitement there with Epic Central.
00:22:08> 00:22:11:	Is a project that were teamed up with Hong Kong
00:22:11> 00:22:13:	Cord Hospitality out of Raleigh,
00:22:13> 00:22:18:	NC on the construction and the operation of two hotels.
00:22:18> 00:22:21:	And there will be a Conference Center there as well
00:22:21> 00:22:25:	on this city owned land which is critical for us
00:22:25> 00:22:26:	to be able to do.
00:22:26> 00:22:29:	The type of revenue sharing to foster a project of
00:22:29> 00:22:30:	this size.
00:22:33> 00:22:37:	What's nice about it is they'll be some restaurants that
00:22:37> 00:22:41:	will live right next door an we've even made public
00:22:41> 00:22:42:	a couple of them.
00:22:42> 00:22:47:	Certainly thrilled that one of them includes the latest creation
00:22:47> 00:22:48:	of Larry Levine,
00:22:48> 00:22:52:	the founder of Chili's Loop 9 Barbecue is a concept
00:22:52> 00:22:54:	he's been working on for some time,
00:22:54> 00:22:58:	and that will be right adjacent to the existing epic
00:22:58> 00:22:59:	Central lakes.
00:23:01> 00:23:04:	And then next door to him.
00:23:04> 00:23:07:	It'll feature two more. Entres,
00:23:07> 00:23:11:	no pun intended, but by Imran Shaikh.
00:23:11> 00:23:14:	Stir and Vidora Cosina de Mexico.
00:23:14> 00:23:18:	Two of the of the numerous numbers of restaurants that

00:23:18> 00:23:21:	are under the Milkshake Concepts banner,
00:23:21> 00:23:25:	and both Imran and Larry will be leasing space from
00:23:25> 00:23:26:	the city,
00:23:26> 00:23:31:	so we'll be building about 30,000 square feet of retail
00:23:31> 00:23:34:	and restaurant space there on the backside of.
00:23:34> 00:23:39:	Where were very pleased to see already under construction
	the
00:23:39> 00:23:42:	first chicken and pickle in North Texas.
00:23:42> 00:23:46:	So right out in front on the 161 frontage Rd
00:23:46> 00:23:50:	chicken and pickle has gotten under construction.
00:23:50> 00:23:53:	This will be.
00:23:53> 00:23:55:	If you're not familiar with the concept,
00:23:55> 00:23:55:	sorry bout that.
00:23:57> 00:24:01:	Chicken and pickle has a tremendous combination of food and
00:24:01> 00:24:05:	fun where people can come together for large rehearsal dinners.
00:24:05> 00:24:08:	Reunions for that matter. Just pickleball.
00:24:08> 00:24:11:	Fanatics can come and make plans to come and eat
00:24:11> 00:24:14:	and play and stay for a long period of time.
00:24:14> 00:24:17:	There's existing chicken and Pickles.
00:24:17> 00:24:19:	Their first one is up in North Kansas City.
00:24:19> 00:24:23:	Something I got to experience about three years ago with
00:24:23> 00:24:24:	my family.
00:24:24> 00:24:26:	They've since opened one in Wichita,
00:24:26> 00:24:29:	KS in San Antonio this past summer.
00:24:29> 00:24:32:	Most recently in Oklahoma City and soon to be in
00:24:33> 00:24:37:	Overland Park KS so that'll really headline what's out front
00:24:37> 00:24:41:	and a little further back on the same large parcel
00:24:41> 00:24:45:	of land that we've got further to the South and
00:24:45> 00:24:45:	West,
00:24:45> 00:24:49:	we've got a new project that will soon be under
00:24:50> 00:24:53:	construction Boulder Adventure Park.
00:24:53> 00:24:56:	The creation of a a gentleman named Paul Fontanelli,
00:24:56> 00:25:00:	who worked for a long time with Fidelity Investments.
00:25:00> 00:25:03:	Boulder is going to include a trilevel ropes course and
00:25:03> 00:25:05:	what's known as via ferrata,
00:25:05> 00:25:08:	the first of its type ever to be done indoors,
00:25:08> 00:25:11:	as well as numerous other levels of open play.
00:25:11> 00:25:14:	Enhance play an paper play attractions.
00:25:14> 00:25:17:	Paul's been studying this with a private consultant at a
00:25:17> 00:25:18:	New Jersey.
00:25:18> 00:25:21:	Ann has laid out a plan to put something where

00:25:21> 00:25:25:	the city was even thinking of building that originally
00.05.05 > 00.05.00.	ourselves.
00:25:25> 00:25:28:	Going to be on City owned land will be leasing
00:25:28> 00:25:32:	that from us and again a public private partnership that
00:25:32> 00:25:35:	will add to the entire epic central environment.
00:25:35> 00:25:38:	In fact, Paul likes it so much that he himself
00:25:38> 00:25:41:	has decided he's going to work with us on joint
00:25:41> 00:25:44:	marketing and branding of their facility.
00:25:44> 00:25:47:	With everything else that's out in front at Epic Central
00:25:48> 00:25:51:	that's been built primarily by the city they've even chosen
00:25:51> 00:25:55:	to use hashtag Boulder at the epic as their hashtag
00:25:55> 00:25:57:	because they want so much to be.
00:25:57> 00:26:01:	Associated with the city and the existing facilities of the
00:26:01> 00:26:02:	epic waters,
00:26:02> 00:26:05:	the Epic Recreation Center Playground Adventures,
00:26:05> 00:26:09:	which opened up this past year and then something that's
00:26:09> 00:26:10:	been on site since 2012.
00:26:10> 00:26:13:	The summit Adult activity center.
00:26:16> 00:26:20:	Yet Grand Prairie's public private partnerships haven't been limited to
00:26:21> 00:26:21:	epic Central.
00:26:21> 00:26:23:	At the end of 2020,
00:26:23> 00:26:27:	our City Council approved a lease with American Cricket Enterprises
00:26:27> 00:26:31:	for our Air Hog Stadium are minor League Baseball park
00:26:31> 00:26:33:	to become as Forbes magazine has put it,
00:26:33> 00:26:38:	a world class venue and training facility for cricket in
00:26:38> 00:26:39:	the United States.
00:26:39> 00:26:42:	So the existing.
00:26:42> 00:26:45:	Minor League ballpark that you see here,
00:26:45> 00:26:49:	known as Airhogs Stadium. It's it's been in place for
00:26:49> 00:26:50:	over a decade.
00:26:50> 00:26:53:	Will be transformed into a cricket for lack of a
00:26:53> 00:26:55:	better word extravaganza.
00:26:55> 00:26:57:	This is going to serve as the home for the
00:26:58> 00:27:01:	Major League cricket franchise as well as both the men's
00:27:01> 00:27:03:	and women national cricket teams.
00:27:03> 00:27:06:	So you can imagine why we get pretty fired up
00:27:07> 00:27:10:	about what that's going to mean for Grand Prairie,
00:27:10> 00:27:11:	TX.
00:27:11> 00:27:15:	What's nice is it's tucked in.
00:27:15> 00:27:17:	Next door to the theater at Grand Prairie.
00:27:17> 00:27:21:	What you may have heard referred to as previously as

00:27:21> 00:27:23:	Nokia and then Verizon Theater,
00:27:23> 00:27:26:	as well as Lone Star Park and it coordinates really
00:27:27> 00:27:30:	well with what global gaming solutions has in the works
00:27:30> 00:27:34:	for redevelopment of more than 200 acres in our
	entertainment
00:27:34> 00:27:39:	district, that's all located just North of IH 30 along
00:27:39> 00:27:40:	Beltline Rd.
00:27:40> 00:27:43:	So you you can tell there that they're thinking of
00:27:43> 00:27:47:	coming in within the existing parking facilities and adding a
00:27:47> 00:27:48:	mix of uses.
00:27:48> 00:27:51:	We've always needed hotels and restaurant space,
00:27:51> 00:27:54:	and that's being planned and being discussed among a number
00:27:54> 00:27:56:	of these entities already.
00:27:56> 00:28:01:	But the cricket's presence will really energize the existing relationships
00:28:01> 00:28:03:	we've had with global gaming solutions.
00:28:03> 00:28:06:	The operators of Lone Star Park and then AEG,
00:28:06> 00:28:08:	who operates our theater at Grand Prix.
00:28:11> 00:28:15:	Certainly it helps that the city went out and extended
00:28:15> 00:28:18:	and expanded our two tax increment reinvestment zones.
00:28:18> 00:28:21:	Or you may know them as tips here in recent
00:28:21> 00:28:24:	years you can tell that that in addition to the
00:28:24> 00:28:28:	original zone shown is number one we brought in seven
00:28:28> 00:28:32:	other development zones, and one of them includes that whole
00:28:32> 00:28:32:	area.
00:28:32> 00:28:37:	l just showed you earlier known as Epic Central.
00:28:37> 00:28:40:	So let's talk about health care and transition a little
00:28:40> 00:28:41:	bit.
00:28:41> 00:28:42:	One of those other tips,
00:28:42> 00:28:46:	TIRZ #3, includes the area around our hospital district where
00:28:46> 00:28:49:	the former Texas General Hospital lies.
00:28:49> 00:28:52:	It's been vacant for a couple of years.
00:28:52> 00:28:55:	We had an operator who who wasn't able to make
00:28:55> 00:28:58:	it handed the keys back to one of their main
00:28:58> 00:29:00:	investors known as Yam Capital,
00:29:00> 00:29:04:	something that was the creation of the founderofgodaddy.com for interim
00:29:05> 00:29:05:	financing.
00:29:05> 00:29:08:	And surprise, they got something they.
00:29:08> 00:29:11:	They didn't expect what I like and and really what
00:29:11> 00:29:13:	can be said about the rest of Grand Prairie is

00:29:14> 00:29:16:	that this hospital sits smack dab in the middle of
00:29:16> 00:29:20:	8,000,000 people. If you can imagine that you notice those
00:29:20> 00:29:21:	drive times,
00:29:21> 00:29:24:	there's a lot of folks within a short distance that
00:29:24> 00:29:25:	can get to that facility yet.
00:29:25> 00:29:29:	As you might imagine, it's surrounded by other hospitals in
00:29:29> 00:29:30:	neighboring cities,
00:29:30> 00:29:33:	so we'd like to see something come of this.
00:29:33> 00:29:35:	This project and Speaking of neighbors,
00:29:35> 00:29:38:	this campus does have a nice one in the Veterans
00:29:38> 00:29:40:	Administration and its Grand Prairie.
00:29:40> 00:29:45:	Outpatient clinic, not to mention if you'll notice a lot
00:29:45> 00:29:48:	of vacant land adjoining it.
00:29:48> 00:29:52:	Out along the Great Southwest Parkway or some complementary development
00:29:52> 00:29:52:	can take place.
00:29:52> 00:29:56:	Maybe something like Nashville's one city that Travis mentioned at
00:29:56> 00:29:57:	the start,
00:29:57> 00:29:59:	you know, if we could find a way to energize
00:29:59> 00:30:02:	this existing facility and build on what's there,
00:30:02> 00:30:06:	there's some. There's some great chances for some others to
00:30:06> 00:30:09:	come in and take advantage of what's there.
00:30:09> 00:30:12:	And you'll notice there's a lot of large employers within
00:30:12> 00:30:14:	a five mile radius as well.
00:30:14> 00:30:16:	Of the former Texas general.
00:30:16> 00:30:22:	Some of these include major entertainment facilities and some of
00:30:22> 00:30:26:	our largest employers in the city of Grand Prairie.
00:30:26> 00:30:30:	In light of its proximity to three major sports venues
00:30:30> 00:30:33:	and soon a fourth this hospitals potential for a Medical
00:30:33> 00:30:34:	Group,
00:30:34> 00:30:37:	or perhaps even a major University Med school that wants
00:30:37> 00:30:38:	a presence here,
00:30:38> 00:30:40:	I think is really great.
00:30:40> 00:30:43:	An I think what helps is that the city of
00:30:43> 00:30:45:	Grand Prairie has some tools.
00:30:45> 00:30:48:	Once someone submits a proforma once they show us whatever
00:30:49> 00:30:50:	those funding gaps,
00:30:50> 00:30:52:	maybe to energize this facility.
00:30:52> 00:30:56:	Our City Council can consider sharing revenues and we've got

00:30:56> 00:30:58:	a number of ways in which we can do it,
00:30:58> 00:31:01:	mostly on the back end after investments been made,
00:31:01> 00:31:05:	but we're certainly willing to explore other ways if it
00:31:05> 00:31:08:	was to bring in that neighboring vacant acreage that I
00:31:08> 00:31:11:	showed you earlier and even rise to the level,
00:31:11> 00:31:13:	let's say of a major sports.
00:31:13> 00:31:18:	Medical facility that included a Conference Center hotel for instance.
00:31:18> 00:31:20:	Then we can help even more,
00:31:20> 00:31:23:	an perhaps even as an indirect equity player,
00:31:23> 00:31:25:	as we've done over at Epic Sinful.
00:31:27> 00:31:30:	So the city of Grand Prairie has been one of
00:31:30> 00:31:33:	the most entrepreneurial communities I've ever worked with in my
00:31:33> 00:31:36:	career or when I worked in the private sector for
00:31:36> 00:31:39:	10 years. With an architecture firm and consulted with cities,
00:31:39> 00:31:41:	I'd never seen a City Council like this one.
00:31:41> 00:31:44:	That's not only willing to be business friendly,
00:31:44> 00:31:46:	but takes it a step further and is willing to
00:31:46> 00:31:49:	get down in the trenches and even explore investing with
00:31:49> 00:31:49:	cities.
00:31:49> 00:31:52:	Certainly when we when we end here shortly,
00:31:52> 00:31:54:	I would gladly be glad to answer any questions for
00:31:54> 00:31:57:	any of you that might want to know more about
00:31:57> 00:31:59:	what Grand Prix has done or could do.
00:31:59> 00:32:01:	With you. Thank you.
00:32:04> 00:32:07:	Thank you Marty, that I didn't know much of any
00:32:07> 00:32:08:	of that,
00:32:08> 00:32:11:	so that was so informative and I didn't know that
00:32:11> 00:32:14:	Grand Prairie stretched for that much.
00:32:14> 00:32:17:	You know, North South, so thank you.
00:32:17> 00:32:20:	33 miles tip to toe were a very long city.
00:32:26> 00:32:31:	Afternoon everyone, I appreciate the opportunity to share some minutes
00:32:31> 00:32:34:	with you today and Martin Nicole,
00:32:34> 00:32:37:	thank you for for your remarks.
00:32:37> 00:32:41:	Amazing things are happening in in North Texas.
00:32:41> 00:32:43:	To be sure I'm Paul Mcleary,
00:32:43> 00:32:48:	I'm senior vice president for business development here at Medistar
00:32:48> 00:32:54:	Corporation or a Houston based developer active nationwide and for
00:32:54> 00:32:59:	47 years we have been focused predominantly on medical

	developments.
00:32:59> 00:33:04:	There we go, our founder is Monster Carone who founded
00:33:04> 00:33:09:	Medistar 1974 really with a with a predominant focus again
00:33:09> 00:33:12:	on on medical real estate development,
00:33:12> 00:33:14:	going back to the late 70s,
00:33:14> 00:33:19:	Metal Store was a pioneer in the Integrated Medical Plaza
00:33:19> 00:33:21:	product of the image.
00:33:21> 00:33:26:	The top right, the building occupied by Kaiser Permanente in
00:33:26> 00:33:27:	Colorado Springs,
00:33:27> 00:33:33:	was the development of. Star some 15-16 years ago.
00:33:33> 00:33:37:	Heavy emphasis on on full modality diagnostics,
00:33:37> 00:33:43:	doctors offices, outpatient setting discussing outpatient surgery.
00:33:43> 00:33:50:	Wide variety of ancillaries including infusion services and outpatient PT.
00:33:50> 00:33:52:	Be in in relatively recent years.
00:33:52> 00:33:55:	I've been with metal Star for over 6 years now.
00:33:55> 00:33:58:	We have we have not pivoted but we have added
00:33:59> 00:34:02:	to to the things that we were doing and between
00:34:02> 00:34:06:	our our developments in the Texas Medical Center submarket here
00:34:06> 00:34:10:	in Houston and Downtown Phoenix where we are now right
00:34:10> 00:34:14:	at 3,000,000 square feet of P3 developments now actively underway
00:34:15> 00:34:18:	and looking looking into the crystal ball we will.
00:34:18> 00:34:20:	We will probably add another.
00:34:20> 00:34:24:	Another two or three million here in the next next
00:34:24> 00:34:26:	year and a half.
00:34:26> 00:34:27:	Two years. I want to.
00:34:27> 00:34:29:	I want to very quickly.
00:34:29> 00:34:33:	I know I'm talking to a North Texas crowd,
00:34:33> 00:34:36:	but I'd like to invite you to to my town,
00:34:36> 00:34:41:	Houston, and our activity levels at the Texas Medical Center.
00:34:41> 00:34:45:	We completed a couple years back at 22 story Intercontinental
00:34:46> 00:34:50:	Houston Medical Center hotel with 354 keys and the 35
00:34:50> 00:34:51:	story three 375 unit.
00:34:51> 00:34:54:	Latitude Med Center apartment tower.
00:34:54> 00:34:59:	Those two projects together comprise right out about one
	and
00:34:59> 00:35:01:	a quarter million square feet.
00:35:01> 00:35:05:	Together they are a \$315 million project on on the
00:35:05> 00:35:07:	eastern edge of the Med center,

00:35:07> 00:35:12:	now in construction we have a 360 unit.
00:35:12> 00:35:17:	Workforce market rate apartments solution called Fountains
	Now in construction,
00:35:17> 00:35:21:	delivering in the fall and then of course we would
00:35:21> 00:35:24:	when I was asked to really focus on is our
00:35:24> 00:35:28:	developments form with Texas A&M at the Med Center on
00:35:28> 00:35:30:	their new Five Acre campus,
00:35:30> 00:35:34:	which is known as Innovation Plaza.
00:35:34> 00:35:36:	Set my clicker works here.
00:35:36> 00:35:39:	Those are those are the look of latitude and the
00:35:39> 00:35:41:	intercontinental I importantly,
00:35:41> 00:35:45:	those two projects are just North of the pivotal Gateway
00:35:45> 00:35:47:	intersection of Main Street,
00:35:47> 00:35:50:	which runs North and South on the on the photo
00:35:50> 00:35:53:	to the left you can see downtown Houston in the
00:35:53> 00:35:54:	in the distance.
00:35:54> 00:35:57:	That's about 2 1/2 miles to the North of this
00:35:58> 00:35:59:	project location.
00:35:59> 00:36:02:	And then of course Holcomb is the is the East
00:36:02> 00:36:04:	West connector that really.
00:36:04> 00:36:09:	Really runs through the core of the basic research,
00:36:09> 00:36:14:	the academic medicine and inpatient care core of the Texas
00:36:14> 00:36:15:	Medical Center,
00:36:15> 00:36:19:	which is some of you may know is is the
00:36:19> 00:36:20:	largest in the US,
00:36:20> 00:36:23:	and perhaps on the planet.
00:36:23> 00:36:25:	This is an aerial over gosh,
00:36:25> 00:36:30:	probably about 60% of the footprint of the Texas Medical
00:36:30> 00:36:31:	Center,
00:36:31> 00:36:34:	which is a total of 13145 acres.
00:36:34> 00:36:37:	I if it were business district,
00:36:37> 00:36:40:	it would be the 8th largest in America and I
00:36:40> 00:36:44:	really wanted to just provide this to to help you
00:36:44> 00:36:45:	get oriented.
00:36:45> 00:36:49:	The Latitude and Enercon are denoted in the red text
00:36:49> 00:36:53:	saying am innovation Plaza has the has the proper RGB
00:36:53> 00:36:57:	code for for Aggie Maroon and we are we are
00:36:57> 00:37:02:	quite literally catercorner 0.2 miles door to door from from
00:37:02> 00:37:05:	one of the sites to the other.
00:37:05> 00:37:08:	This is this is a.
00:37:08> 00:37:12:	I believe persistence and patience for two of the the
00:37:12> 00:37:16:	words that were used in the title for this program.

00:37:16> 00:37:20:	This project that you are that you were looking at
00:37:20> 00:37:24:	is is truly a testament to exactly that from from
00:37:24> 00:37:25:	where we are today.
00:37:25> 00:37:29:	Going backwards in time again four or five years.
00:37:29> 00:37:33:	The text Einem system and certainly the leadership in the
00:37:33> 00:37:38:	vision of Chancellor John Sharp work or a massive massive
00:37:38> 00:37:39:	driver 22.
00:37:39> 00:37:42:	What you see being created here?
00:37:42> 00:37:47:	Sharp wanted to establish for Texas A&MA bona FIDE campus
00:37:47> 00:37:50:	presence at the Texas Medical Center.
00:37:50> 00:37:54:	The AM system, including the the nursing program of purview
00:37:54> 00:37:59:	ANM and in multiple colleges and programs across across Texas
00:37:59> 00:37:59:	A&M,
00:37:59> 00:38:03:	has played a major leadership role in Houston,
00:38:03> 00:38:07:	certainly in the Texas Medical Center community for for many
00:38:07> 00:38:08:	decades,
00:38:08> 00:38:12:	but they never had truly a campus to call home
00:38:12> 00:38:12:	in.
00:38:12> 00:38:16:	And so. Chancellor Sharp wanted to do something big and
00:38:16> 00:38:18:	bold and and right now about that.
00:38:18> 00:38:22:	So they they acquired the building that is in the
00:38:22> 00:38:25:	foreground to the left on your screen that now says
00:38:25> 00:38:29:	text saying on University Health at the top that was
00:38:29> 00:38:33:	previously a Bank of America building the A&M acquired for
00:38:33> 00:38:37:	around \$65 million and subsequently poured another \$85 million into
00:38:38> 00:38:41:	literally taking down the structure and rebuilding.
00:38:41> 00:38:43:	Today that is the new home.
00:38:43> 00:38:46:	4A and M's Engineering Medicine Program,
00:38:46> 00:38:50:	otherwise known as NMD, in which in which young men
00:38:50> 00:38:53:	and women enter pursuing a medical doctor degree and at
00:38:53> 00:38:57:	the same time they earn a Master of Science in
00:38:57> 00:38:59:	engineering rather than a thesis.
00:38:59> 00:39:01:	They create something. It could be,
00:39:01> 00:39:04:	it could be a implantable technology.
00:39:04> 00:39:06:	It could come up with a 3D printer,
00:39:06> 00:39:10:	it could. It could be artificial intelligence driven.
00:39:10> 00:39:13:	They're they're challenged to identify.
00:39:13> 00:39:18:	Either challenges or problems in patient care and surgical procedures
00:39:18> 00:39:23:	and population health management and then to to create

	something
00:39:23> 00:39:27:	that is responsive to mitigate either that that threat or
00:39:27> 00:39:30:	that risk or or that gap in the in thinking
00:39:30> 00:39:32:	about what could be.
00:39:32> 00:39:35:	The item system had another four acres,
00:39:35> 00:39:39:	largely largely comprised of an existing very very long,
00:39:39> 00:39:43:	very inefficient parking garage and a heck of a lot
00:39:44> 00:39:48:	of surface parking that went along with that bank building.
00:39:48> 00:39:52:	So on that four acres they turned to the to
00:39:52> 00:39:56:	the private sector and in a couple of years ago
00:39:56> 00:39:58:	I put a put an RFP out.
00:39:58> 00:40:03:	My company Metalstar was was the successful candidate and.
00:40:03> 00:40:06:	We were we were awarded the opportunity to come
	alongside
00:40:07> 00:40:10:	the text saying I'm system as their as their private
00:40:10> 00:40:14:	development partner in this P3 structure and we'll talk a
00:40:14> 00:40:16:	little bit about that here in a little bit.
00:40:16> 00:40:19:	This is a photo that I took a couple weeks
00:40:19> 00:40:23:	ago coming out of a meeting that at the Intercontinental
00:40:23> 00:40:23:	Hotel.
00:40:23> 00:40:26:	I didn't expect to catch the reflection in the glass,
00:40:26> 00:40:29:	just kind of was a happy accident that this is.
00:40:29> 00:40:32:	This is where we are on the on the vertical
00:40:32> 00:40:35:	construction going up on student housing.
00:40:35> 00:40:39:	That will that will ultimately be 19 stories up,
00:40:39> 00:40:42:	which we're seeing there is about about this.
00:40:42> 00:40:44:	Some of the floor, so so lots of lots of
00:40:44> 00:40:46:	first and only's in the story.
00:40:46> 00:40:50:	Again, this is the first ever campus for Texas A&M
00:40:50> 00:40:52:	at the Texas Medical Center.
00:40:52> 00:40:55:	Important word is at the Texas Medical Center.
00:40:55> 00:40:59:	We were not actually inside the boundaries of the TMC,
00:40:59> 00:41:02:	which means that we have the freedom to bring in
00:41:02> 00:41:05:	a multiplicity of for profit enterprise.
00:41:05> 00:41:07:	So whether those are private companies.
00:41:07> 00:41:13:	Public companies, whether they're in inpatient care or life Sciences,
00:41:13> 00:41:16:	or research or or simply allied businesses,
00:41:16> 00:41:20:	they are. They are welcomed on this on this five
00:41:20> 00:41:24:	acre Patch of free enterprise in from an innovation and
00:41:24> 00:41:26:	disruption standpoint.
00:41:26> 00:41:29:	Those are those are really wonderful,

00:41:29> 00:41:33:	wonderful attributes to be able to to welcome welcome tenants
00:41:33> 00:41:35:	and occupiers really,
00:41:35> 00:41:38:	really also important is is this.
00:41:38> 00:41:41:	Capital location at at Main and Fannon.
00:41:41> 00:41:45:	Holcomb Menon, Fannin run North and South Holcomb runs.
00:41:45> 00:41:48:	Runs East West we are we are literally half a
00:41:48> 00:41:53:	football field away from the TMC station for light rail
00:41:53> 00:41:54:	and bus transit.
00:41:54> 00:41:58:	We are. We are therefore in large part a transit
00:41:58> 00:41:59:	oriented development.
00:41:59> 00:42:04:	The light rail line that runs North and South up
00:42:04> 00:42:08:	Phantom is is literally a couple stops away from Anums
00:42:08> 00:42:09:	primary.
00:42:09> 00:42:13:	Teaching hospital partner in research partner at the TMC and
00:42:13> 00:42:14:	that that's,
00:42:14> 00:42:16:	of course, Houston Methodist Hospital.
00:42:16> 00:42:19:	If you if you were to stay on the rail
00:42:19> 00:42:20:	and continued North,
00:42:20> 00:42:24:	ultimately you would go through the museum district a couple
00:42:24> 00:42:25:	of miles away.
00:42:25> 00:42:27:	You would be at the ion,
00:42:27> 00:42:30:	which is which is being being driven largely through the
00:42:30> 00:42:34:	efforts of Rice University of the City of Houston and
00:42:34> 00:42:37:	Houston exponential and with with major major presence.
00:42:37> 00:42:41:	Now with Microsoft is a is a key tenant there.
00:42:41> 00:42:43:	And then if if you were to say on that,
00:42:43> 00:42:47:	you would ultimately wind up with the launchpad in downtown
00:42:47> 00:42:48:	Houston,
00:42:48> 00:42:51:	those points on the map for miles and all comprise
00:42:51> 00:42:54:	Houston's Houston's Innovation corridor,
00:42:54> 00:42:57:	which really shows a lot of the same story that
00:42:57> 00:43:00:	Nicole was sharing about about innovation and disruption.
00:43:00> 00:43:04:	And in that that leadership role that Texas and whole
00:43:04> 00:43:08:	and certainly the communities in Dallas and Houston are playing
00:43:08> 00:43:10:	right alongside her friends.
00:43:10> 00:43:12:	Certainly in Austin, San Antonio,
00:43:12> 00:43:12:	in.
00:43:14> 00:43:18:	This campus and you're looking at that nearly one acre
00:43:18> 00:43:21:	of open air green space that anchors this.
00:43:21> 00:43:25:	This five acre campus. This is the largest public private
00:43:25> 00:43:29:	partnership to be done ever in the history of Texas

00:43:29> 00:43:33:	A&M system wide outside the main campus in College Station.
00:43:33> 00:43:36:	Obviously the P3 that gave rise to Caulfield is is
00:43:37> 00:43:37:	a bit bigger,
00:43:37> 00:43:41:	but what we're doing what we met a star doing
00:43:41> 00:43:45:	in terms of the student housing that you're looking at.
00:43:45> 00:43:48:	Head on and the 13 level parking garage for 2600
00:43:48> 00:43:49:	vehicles.
00:43:49> 00:43:52:	That is to your right and then above that nearly
00:43:52> 00:43:56:	half million square feet of biomedical and medical tower called
00:43:56> 00:43:58:	Verizon Tower altogether,
00:43:58> 00:44:00:	that's over \$500 million of investment.
00:44:00> 00:44:03:	And in just a hair under 2,000,000.
00:44:03> 00:44:07:	Square feet Total Project is now in construction.
00:44:07> 00:44:10:	This is a view from the opposite side of again.
00:44:10> 00:44:12:	Student housing is on your left.
00:44:12> 00:44:18:	The Discovery tower building where the engineering medicine program and
00:44:18> 00:44:22:	other programs are involved is right and you can see
00:44:22> 00:44:25:	the garage Verizon Tower in the background.
00:44:25> 00:44:28:	Here's where we are on the on construction.
00:44:28> 00:44:31:	As of as of a couple weeks ago coming up
00:44:31> 00:44:31:	again,
00:44:31> 00:44:34:	you can kind of get the size and scale.
00:44:34> 00:44:37:	All of this is is directed by our our CEO
00:44:37> 00:44:37:	Monza,
00:44:37> 00:44:40:	Ronnie and I. I wanted to take 2/2 moments to
00:44:40> 00:44:43:	to mention another P3 that has come out of this
00:44:43> 00:44:47:	and of course we're all living and functioning in the
00:44:47> 00:44:50:	covid era. A year ago Monster Monster asked a question
00:44:51> 00:44:51:	allowed,
00:44:51> 00:44:54:	which was what if we could catch and kill the
00:44:54> 00:44:57:	virus in the air before it can be recirculated?
00:44:57> 00:45:00:	And he came up with the technology,
00:45:00> 00:45:05:	the the partners, the public private partnership that he put
00:45:05> 00:45:09:	together to streamline the the basic science,
00:45:09> 00:45:13:	the prototyping, the testing, the certifications,
00:45:13> 00:45:15:	running it through the FDA,
00:45:15> 00:45:17:	the CDC, and ultimately the EPA,
00:45:17> 00:45:21:	and coming out the other side with a reproducible,
00:45:21> 00:45:27:	deployable rapid response. Catch and kill on contact solution for

00:45:29 -> 00:45:32:Allergens and pollutants is is his invention.00:45:37 -> 00:45:36:IVP and granted viral protection is that there there is00:45:37 -> 00:45:40:a huge story here with with not only the the00:45:41 -> 00:45:43:folks at the University of Houston,00:45:47 -> 00:45:43:many others.00:45:47 -> 00:45:50:I wanted to simply touch on that.00:45:47 -> 00:45:64:This is, this is an exciting time for innovation,00:45:50 -> 00:45:50:I wanted to simply touch on that.00:45:62 -> 00:45:64:This is, this is an exciting time for innovation,00:45:54 -> 00:45:64:for disruption, for for thinking in new ways,00:46:06 -> 00:46:06:anymore.00:46:06 -> 00:46:10:I'm Paul mocleary. This is my contact information I sent00:46:11 -> 00:46:11:out by chat a link to the horizon Tower trnc.com00:46:22 -> 00:46:32:their pictures are worth 1000 words videos worth millions of00:46:32 -> 00:46:32:witcher love to have you visit and take a look00:46:32 -> 00:46:32:and and of course stay in touch with any questions.00:46:32 -> 00:46:32:So with that I will.00:46:41 -> 00:46:31:So with that I will.00:46:41 -> 00:46:32:Well were got a few questions here and appreciate each00:46:54 -> 00:46:32:Well were got a few questions here and appreciate each00:46:34 -> 00:46:35:I must say that the last conference I went to00:46:35 -> 00:46:35:I must say that the last conference I went to00:46:56 -> 00:47:03:I must say that the last conference	00:45:27> 00:45:29:	all airborne pathogens.
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W.HI.JZ> W.HI.JO. MICOLE, WHAT type of leases are are the terms:	00:47:32> 00:47:36:	Nicole, what type of leases are are the terms?

00:47:36> 00:47:41:	Are they five year, 10 year for space?
00:47:41> 00:47:42:	Yeah, I can answer that.
00:47:42> 00:47:45:	And Steve Davis, who's with Jason Investments is also can
00:47:45> 00:47:46:	comment.
00:47:46> 00:47:48:	We have a variety of lease opportunities,
00:47:48> 00:47:51:	so five five years or some seven years or some
00:47:51> 00:47:52:	ten years or some.
00:47:52> 00:47:56:	So we've got flexibility. The only place that that's different
00:47:56> 00:47:57:	is in the bio lab space.
00:47:57> 00:48:00:	So in our actual incubator those are much shorter term
00:48:00> 00:48:03:	leases 'cause those are startup companies.
00:48:03> 00:48:06:	So those are essentially, you can literally rent a desk
00:48:06> 00:48:07:	for a month,
00:48:07> 00:48:10:	so again that space inside the Bio Labs incubator has
00:48:10> 00:48:13:	a different type of tenant situation than the rest of
00:48:13> 00:48:14:	the building.
00:48:14> 00:48:17:	Well, you lead right into it does and it leads
00:48:17> 00:48:20:	right into the next question about the Bio Labs and
00:48:20> 00:48:23:	how they do the lease is is there a maximum
00:48:23> 00:48:25:	square footage in the Bio Labs?
00:48:25> 00:48:27:	Is there? How does that work?
00:48:27> 00:48:30:	Well, the way it works is we generally are attracting
00:48:30> 00:48:34:	pretty early stage companies so the entire site obviously is
00:48:34> 00:48:35:	almost 40,000 square feet.
00:48:35> 00:48:38:	So the way it usually works is a company might
00:48:38> 00:48:41:	take a couple of desks and a couple of lab
00:48:41> 00:48:43:	benches and then they grow.
00:48:43> 00:48:46:	You can actually lease your own entire private lab.
00:48:46> 00:48:48:	And then once you outgrow that,
00:48:48> 00:48:50:	we you can actually grow into graduation space.
00:48:50> 00:48:53:	We've got several companies that are looking at trying to
00:48:53> 00:48:55:	build out graduation space,
00:48:55> 00:48:57:	which would be a larger private lab dedicated to a
00:48:57> 00:48:58:	particular company,
00:48:58> 00:49:01:	probably right adjacent to the bio lab space.
00:49:01> 00:49:04:	We've got a couple of buildings right adjacent that are
00:49:04> 00:49:07:	very sort of prime real estate for what we're calling
00:49:07> 00:49:08:	graduation space.
00:49:08> 00:49:13:	OK, well in Marty along the lines of the bio
00:49:13> 00:49:15:	research as you market,
00:49:15> 00:49:20:	the former acute care hospital what?
00:49:20> 00:49:24:	Healthcare related?

00:49:24> 00:49:26:	Purposes have you explored or as people?
00:49:26> 00:49:29:	People look at? This property is at life Sciences at
00:49:30> 00:49:31:	behavioral health.
00:49:31> 00:49:33:	This Wellness, or maybe all of the above.
00:49:33> 00:49:36:	I think that's one of the things Paul and I
00:49:36> 00:49:39:	talked a little bit about this some yesterday,
00:49:39> 00:49:42:	but we're we're seeing this is going to be something
00:49:42> 00:49:43:	a little out of the box,
00:49:43> 00:49:46:	and so you may see a a combination of things.
00:49:46> 00:49:49:	I would think behavioral is going to be one of
00:49:49> 00:49:49:	them.
00:49:49> 00:49:53:	I think with the proximity to all the sports facilities,
00:49:53> 00:49:57:	a sports medicine component. Is the possibility I didn't show
00:49:57> 00:49:58:	it on the map,
00:49:58> 00:50:02:	but the University of Texas at Arlington and their strong
00:50:02> 00:50:05:	College of Nursing is minutes just minutes away to the
00:50:06> 00:50:06:	West,
00:50:06> 00:50:08:	and so if that's a compliment,
00:50:08> 00:50:10:	they wanted to tag onto,
00:50:10> 00:50:13:	I realized there's some other others that that have I've
00:50:13> 00:50:16:	heard would desire a presence in in North Texas,
00:50:16> 00:50:19:	some Med schools, if we could get one of them
00:50:19> 00:50:20:	interested,
00:50:20> 00:50:24:	maybe we could provide for another way to for some
00:50:24> 00:50:25:	medical student.
00:50:25> 00:50:28:	Medical school students to be able to come here and
00:50:28> 00:50:31:	and be in this region because I know predominantly they
00:50:31> 00:50:34:	end up trying to get jobs or work where they
00:50:34> 00:50:38:	do their residency. If we can provide some more
	opportunities,
00:50:38> 00:50:39:	it's certainly going to help.
00:50:39> 00:50:42:	This region relies more physicians down the line.
00:50:42> 00:50:45:	Yes, yes and you touched on where I was headed
00:50:45> 00:50:45:	again,
00:50:45> 00:50:49:	our panelists or just moving the conversation in the right
00:50:49> 00:50:51:	direction about Graduate School of Education.
00:50:51> 00:50:54:	You know, we've got the new medical school in in
00:50:54> 00:50:56:	Fort Worth and we've got.
00:50:56> 00:51:01:	UT Southwestern and Dallas. So lots of opportunity there
	with.
00:51:01> 00:51:05:	Just not only Uta as a system in the nursing
00:51:05> 00:51:06:	schools,
00:51:06> 00:51:09:	but other institutions as well,

00:51:09> 00:51:11:	yes.
00:51:11> 00:51:13:	We've heard there's some that are looking.
00:51:13> 00:51:15:	We would certainly hope they would give Grand Prairie a
00:51:15> 00:51:16:	look if they did.
00:51:16> 00:51:21:	Yes yes alright. Scrolling down a little bit more,
00:51:21> 00:51:22:	let's see.
00:51:24> 00:51:26:	We are title says Patience,
00:51:26> 00:51:30:	Persistence and the pieces. Let's talk about people who,
00:51:30> 00:51:32:	in each of your developments,
00:51:32> 00:51:37:	has been integral, whether that's a person or whether that's
00:51:37> 00:51:38:	a a role of that,
00:51:38> 00:51:42:	that that person represented. So Paul will start with you,
00:51:42> 00:51:45:	and there might be more than one.
00:51:45> 00:51:48:	But yeah, I, I would actually tell you that there's
00:51:48> 00:51:52:	probably a probably a veritable army when you,
00:51:52> 00:51:55:	when you are talking about a five year.
00:51:55> 00:51:59:	Just station period to get to where things are now
00:51:59> 00:52:00:	with another.
00:52:00> 00:52:02:	Again, I didn't talk about this,
00:52:02> 00:52:07:	but student housing that you saw in construction that 19
00:52:07> 00:52:08:	story 714 beds.
00:52:08> 00:52:12:	It's going to get delivered next summer.
00:52:12> 00:52:15:	We broke ground affectively it October 1st,
00:52:15> 00:52:18:	so that's that's kind of a gallop.
00:52:18> 00:52:21:	And in right along in that same conversation that 13
00:52:21> 00:52:25:	story 2600 stall Garage also needs to open at that
00:52:25> 00:52:29:	same time to support not only student housing but parking
00:52:29> 00:52:32:	at Discovery Tower and also by the way,
00:52:32> 00:52:36:	that's that's what's underneath Verizon Tower above it.
00:52:36> 00:52:37:	So all of all of that,
00:52:37> 00:52:41:	to to get things coordinated up in in executable in
00:52:41> 00:52:43:	that kind of time frame is.
00:52:43> 00:52:45:	It is really a lot of work,
00:52:45> 00:52:48:	so I would tell you that beginning with with Chancellor
00:52:48> 00:52:51:	John Sharp begin with Elena Mendoza,
00:52:51> 00:52:54:	the chairman of the Board of Regents for the game
00:52:54> 00:52:58:	system and the multiplicity of of constituent groups within Adams
00:52:58> 00:53:00:	College of Medicine.
00:53:00> 00:53:04:	The goodness, the leadership of Vice Chancellor Kathy Banks,
00:53:04> 00:53:07:	who came up with the concept of engineering medicine as

00:53:07> 00:53:09:	a as a thing there,
00:53:09> 00:53:13:	partnerships multiple with with Houston Methodist in in the
	whole
00:53:13> 00:53:13:	cohort.
00:53:13> 00:53:17:	Of folks that have all of these different users from
00:53:17> 00:53:22:	more traditional medical education and in academic medicine.
00:53:22> 00:53:24:	Per say all the way to to all of these
00:53:24> 00:53:29:	innovative Disruptor partnership collaboration led things that again,
00:53:29> 00:53:32:	just listening to to Nicole and Marty.
00:53:32> 00:53:36:	We in Houston share the Texas mission of preventing brain
00:53:36> 00:53:37:	drain,
00:53:37> 00:53:41:	right? We've got all these this amazing research that gets
00:53:41> 00:53:44:	done and and those one or two or three.
00:53:44> 00:53:48:	Brilliant young minds get scooped up in an abducted undercover
00:53:48> 00:53:48:	of darkness,
00:53:48> 00:53:51:	and they wind up on one of the two coasts
00:53:51> 00:53:53:	and they never come back.
00:53:53> 00:53:54:	And so we we really,
00:53:54> 00:53:57:	we really want that talent to stay here and to
00:53:57> 00:54:00:	have that graduation space that landing pad is a is
00:54:00> 00:54:03:	a is a major challenge and and not to mention
00:54:03> 00:54:06:	the fact that you know here we are well as
00:54:06> 00:54:09:	one of a handful of states that continues to grow
00:54:09> 00:54:11:	positive census year over year over year.
00:54:11> 00:54:13:	And now we've got a Stampede,
00:54:13> 00:54:17:	right? And? And so caring for all generations that are
00:54:17> 00:54:18:	in the mix,
00:54:18> 00:54:21:	many whom we have been here for 27 generations.
00:54:21> 00:54:24:	Others who just arrived yesterday afternoon,
00:54:24> 00:54:26:	that's it. That's a big lift.
00:54:26> 00:54:30:	And so when we're talking about nurses and doctors,
00:54:30> 00:54:32:	that's a great place to start.
00:54:32> 00:54:34:	But all the Allied health town,
00:54:34> 00:54:38:	the Med techs or add text everybody that's in that
00:54:38> 00:54:40:	ecosystem is is vitally important.
00:54:40> 00:54:43:	And if if we if we don't have that kind
00:54:43> 00:54:47:	of leadership from the institutions and from those those cohorts
00:54:47> 00:54:50:	of unit of users and uses to keep to keep
00:54:50> 00:54:53:	the glue in place, that you know that that's a

00:54:53> 00:54:54:	missed opportunity,
00:54:54> 00:54:56:	and that's what's so exciting.
00:54:56> 00:55:00:	I think about the P3 dynamic and and certainly Nicole
00:55:00> 00:55:01:	applause you've got.
00:55:01> 00:55:04:	You've got just an 8 plus plus roster of partners,
00:55:04> 00:55:07:	and we're we're. We're along the path where a little
00:55:08> 00:55:09:	bit earlier than you,
00:55:09> 00:55:13:	so it's still coming together and we're really excited though
00:55:13> 00:55:14:	about the the.
00:55:14> 00:55:17:	Feedback in the energy that's coming into these projects to
00:55:17> 00:55:18:	make them real.
00:55:20> 00:55:23:	Well, it is exciting. We could continue on.
00:55:23> 00:55:25:	I have other questions I would want to ask an
00:55:25> 00:55:28:	plus what I see in the in the chat,
00:55:28> 00:55:30:	but we're out of time so I'm going to hand
00:55:30> 00:55:32:	it over to Pam or Travis.
00:55:32> 00:55:34:	Well in Pam we certainly can stay over a few
00:55:34> 00:55:36:	more minutes if if we we want,
00:55:36> 00:55:38:	it's up to it's up to Pam.
00:55:38> 00:55:41:	I mean, we've done that in the past and so
00:55:41> 00:55:43:	if you've got a lot of questions till then and
00:55:43> 00:55:45:	your audience wants to say,
00:55:45> 00:55:48:	I would say those of you who have other appointments
00:55:48> 00:55:51:	to get on to you at at 1:00 o'clock.
00:55:51> 00:55:53:	Feel free to do turn off your screens if you
00:55:53> 00:55:56:	want to still talk with these panels,
00:55:56> 00:55:59:	let's give you another 5 minutes for questions at the
00:55:59> 00:55:59:	Palace.
00:55:59> 00:56:01:	Willing to stay on that long.
00:56:01> 00:56:03:	That's fine with me. OK,
00:56:03> 00:56:06:	so maybe Lynn we could extend that same question to
00:56:06> 00:56:08:	both about to Nicole Auntie Marty,
00:56:08> 00:56:11:	you know regarding levels.
00:56:11> 00:56:14:	So do you, Marty, you want to add to when
00:56:14> 00:56:17:	we talk about the people and bringing people together.
00:56:17> 00:56:21:	Yeah, in our case, certainly since it's a vacant facility,
00:56:21> 00:56:24:	it's going to start with the CBR E broker.
00:56:24> 00:56:26:	Who's in Houston? Scott Carter.
00:56:26> 00:56:29:	But as well, the people with Yam capital Ryan,
00:56:29> 00:56:31:	your Onaka is our first contact.
00:56:31> 00:56:33:	Mike Marmas, the president CEO,
00:56:33> 00:56:37:	is is so involved and they'll they've shown great enthusiasm.

00:56:37> 00:56:40:	But it's but the Sky's the limit is to the
00:56:40> 00:56:43:	But it's but the Sky's the limit is to the other people in that could be a part of this.
00:56:43> 00:56:46:	
	And you touched on that with your previous question,
00:56:46> 00:56:49:	just depending upon the components of care that we end
00:56:49> 00:56:50: 00:56:50> 00:56:52:	up bringing in.
	I think that the opportunity is here for us to
00:56:53> 00:56:55:	to play off of a phrase we've coin since we
00:56:55> 00:56:57:	talked about the two coast.
00:56:57> 00:57:00:	Is Nicole mentioned that that's the Texas Prairie Coast in
00:57:00> 00:57:01:	our city.
00:57:01> 00:57:03:	For 7% of our community is in the floodplain or
00:57:03> 00:57:04:	the flood way,
00:57:04> 00:57:07:	we've got two lakes. We've got a fork of the
00:57:07> 00:57:07:	River.
00:57:07> 00:57:09:	We've got a lot of creeks,
00:57:09> 00:57:10:	so why not foster? You know,
00:57:10> 00:57:13:	with all the people coming here from the two coasts,
00:57:13> 00:57:15:	then let's help him see.
00:57:15> 00:57:17:	That we've got some great waterways here,
00:57:17> 00:57:20:	and let's celebrate that in a healthy way.
00:57:20> 00:57:23:	As we all need mental breaks from the stress we
00:57:23> 00:57:25:	experience every day,
00:57:25> 00:57:26:	that water is very soothing.
00:57:26> 00:57:28:	That green, space, water, etc.
00:57:28> 00:57:31:	Nicole, why don't you speak to the people?
00:57:33> 00:57:35:	I'm sure I can answer really quick.
00:57:35> 00:57:37:	I mean I think similar to Paul's comment,
00:57:37> 00:57:40:	these projects, right that are all about collaboration,
00:57:40> 00:57:42:	collisions and kind of collective impact.
00:57:42> 00:57:43:	They take a huge team,
00:57:43> 00:57:45:	so for us, you know,
00:57:45> 00:57:47:	I I put up some of our anchor tenants.
00:57:47> 00:57:49:	I think the anchor tenants in our project have really
00:57:49> 00:57:51:	been our kind of thought leaders,
00:57:51> 00:57:53:	so we've obviously got a great contractor.
00:57:53> 00:57:57:	We've got a really interesting partnership with the developer
	and
00:57:57> 00:57:58:	the owners of the property,
00:57:58> 00:58:01:	J. Small investments in light health plan therapies.
00:58:01> 00:58:05:	We've got some interesting kind of philanthropic than private
	investment
00:58:05> 00:58:06:	partnerships so.
00:58:06> 00:58:08:	Anne and Matt Crommett, who's on here as well?

00:58:08> 00:58:11:	Who's kind of the lead from our team at Lighthill
00:58:11> 00:58:12:	Philanthropy.
00:58:12> 00:58:14:	Steve Davis from J small.
00:58:14> 00:58:17:	You know, without them at you T Southwestern Medical school
00:58:17> 00:58:20:	and some of their visionary leadership.
00:58:20> 00:58:22:	This project wouldn't be happening.
00:58:22> 00:58:24:	So as I think Paul said earlier too.
00:58:24> 00:58:26:	And Marty, for us it's come one come all.
00:58:26> 00:58:28:	So you know, it's for us.
00:58:28> 00:58:31:	Thrilling to share the screen with Polan Marty and I
00:58:31> 00:58:35:	think collectively we are definitely going to shout loud enough
00:58:35> 00:58:35:	that we,
00:58:35> 00:58:38:	Marty. We've just been calling it the Third Coast so.
00:58:38> 00:58:40:	We have a coast here in Texas.
00:58:40> 00:58:43:	Two most people forget, so we're just generally calling Texas
00:58:43> 00:58:44:	the Third Coast.
00:58:44> 00:58:46:	So I think between all of these projects,
00:58:46> 00:58:48:	what we hope right is that we lift tuxes up
00:58:48> 00:58:51:	in general and so that you know all of the
00:58:51> 00:58:53:	people who are involved in all of these projects.
00:58:53> 00:58:55:	Begin saying to Boston and Silicon Valley,
00:58:55> 00:58:58:	you know there are other places that we can innovate
00:58:58> 00:58:59:	and do business.
00:58:59> 00:59:01:	And really, we've got a lot of problems.
00:59:01> 00:59:04:	We often say whether it's covid climate change are cancer,
00:59:04> 00:59:07:	we've got a lot of problems that science needs to
00:59:07> 00:59:07:	solve,
00:59:07> 00:59:09:	and so it's going to take all of us to
00:59:09> 00:59:12:	come together to attract the right kind of talent and
00:59:12> 00:59:12:	capital to.
00:59:12> 00:59:15:	Be able to start these companies here in Texas and
00:59:15> 00:59:18:	really anywhere across the middle of the country.
00:59:18> 00:59:20:	So the days of the fly over,
00:59:20> 00:59:23:	you know, considering us all the fly over states we
00:59:23> 00:59:25:	hope or shortly done,
00:59:25> 00:59:28:	so it's taken a village for our project as well.
00:59:28> 00:59:31:	Yeah, great, great. Well Speaking of village in a village,
00:59:31> 00:59:35:	there are sometimes the housing and Paul you have an
00:59:35> 00:59:36:	element of housing.
00:59:36> 00:59:41:	And you mentioned market rate apartments in student housing that

00:59:41> 00:59:44:	how did you get that pro forma to work as
00:59:44> 00:59:47:	as we talk about affordable housing?
00:59:47> 00:59:48:	Yeah, so so the enormity,
00:59:48> 00:59:52:	the density and in the scale of the Texas Medical
00:59:52> 00:59:53:	Center really,
00:59:53> 00:59:57:	really is unlike any other place on the planet.
00:59:57> 01:00:00:	You got 60 million square feet of buildings in that
01:00:00> 01:00:01:	13145 acres.
01:00:01> 01:00:05:	100 and 6000 people work there every single day,
01:00:05> 01:00:07:	right? And you've got 15,000.
01:00:07> 01:00:11:	Full time students, many of them at the Graduate and
01:00:11> 01:00:15:	PhD and postdoc levels running around there in in the
01:00:15> 01:00:18:	scavenger hunt for parking spaces,
01:00:18> 01:00:21:	is absolutely the kind of thing you impose on people
01:00:22> 01:00:23:	you don't like,
01:00:23> 01:00:27:	so being able to provide either camp on campus solutions
01:00:27> 01:00:29:	or across the street walkability,
01:00:29> 01:00:34:	or transit connectivity within a mere few minutes distance is
01:00:34> 01:00:38:	a real godsend to a lot of these folks who
01:00:38> 01:00:38:	are.
01:00:38> 01:00:43:	Predictably, there the researchers are there other graduates
	or residents
01:00:43> 01:00:44:	or interns.
01:00:44> 01:00:47:	Their nurses that they're working long days,
01:00:47> 01:00:50:	so working hard an in to be challenged logistically.
01:00:50> 01:00:53:	Getting to and from on the bookends of every single
01:00:53> 01:00:55:	day for a 2345 year.
01:00:55> 01:00:56:	ls is not fair ask,
01:00:56> 01:00:59:	so I I would tell you that the product that
01:00:59> 01:01:02:	we have because it is walkable because it is literally
01:01:03> 01:01:04:	across the street.
01:01:04> 01:01:08:	It is fundamentally differentiated from every other thing that is
01:01:08> 01:01:11:	offered that that student housing tower,
01:01:11> 01:01:13:	by the way. And I feel almost silly,
01:01:13> 01:01:17:	saying it, that is the first purpose built high-rise student
01:01:17> 01:01:20:	housing at the Texas Medical Center.
01:01:20> 01:01:22:	1st that's that's incredible to me.
01:01:22> 01:01:25:	So so we're speaking into a market that has wanted
01:01:25> 01:01:27:	that for a long time
	that for a long time.
01:01:27> 01:01:29:	A&M loves it for a whole lot of real,
01:01:27> 01:01:29: 01:01:29> 01:01:33:	

	excited
01:01:38> 01:01:40:	to have those those Med students,
01:01:40> 01:01:43:	and in those NMD participants and.
01:01:43> 01:01:45:	Those are those bright young minds,
01:01:45> 01:01:48:	literally, right next door. So when it comes time to
01:01:48> 01:01:49:	your eyes,
01:01:49> 01:01:52:	to to the innovations happening literally across the quad in
01:01:52> 01:01:54:	to give them that Lily pad to land on,
01:01:54> 01:01:57:	to, to, to seed, and then to mature and hopefully
01:01:57> 01:02:00:	to to grow into the success that they want to
01:02:00> 01:02:00:	be.
01:02:00> 01:02:03:	It really does create that that live work play destination
01:02:03> 01:02:04:	anino by the way,
01:02:04> 01:02:07:	their screen space. Now. By the way,
01:02:07> 01:02:10:	there's actual restaurants and dining places to breathe and have
01:02:10> 01:02:13:	the collisions and all of that in in those things.
01:02:13> 01:02:16:	By the way, are in super short supply in the
01:02:16> 01:02:18:	Texas Medical Center community,
01:02:18> 01:02:22:	so we're really excited about about that place making element
01:02:22> 01:02:24:	as much as anything.
01:02:24> 01:02:26:	Yes, yes. Well, I have been cut off,
01:02:26> 01:02:28:	so no more questions. We're we're none.
01:02:28> 01:02:32:	At least my part is we don't want to keep
01:02:32> 01:02:34:	people much longer.
01:02:34> 01:02:36:	If anyone wants to have any kind of talk,
01:02:36> 01:02:40:	I am happy too happy to take questions by email
01:02:40> 01:02:42:	or what have you.
01:02:42> 01:02:45:	Thank you, thank you Travis and land for all your
01:02:45> 01:02:45:	help today.
01:02:45> 01:02:48:	I want to remind everybody that fall meeting of you
01:02:48> 01:02:48:	all.
01:02:48> 01:02:50:	I will be in Dallas in October of 2022.
01:02:50> 01:02:53:	So about 18 months from now and will be looking
01:02:53> 01:02:54:	for places to tour.
01:02:54> 01:02:57:	I'm sure that the health education Life Sciences Council will
01:02:58> 01:03:00:	help us to line something up that Pegasus Park and
01:03:00> 01:03:03:	at Marty's outside and in Grand Prairie for those who
01:03:03> 01:03:05:	are interested in these health.
01:03:05> 01:03:08:	Based on mixed use developments because I'm sure it was
01:03:08> 01:03:11:	7000 people coming to Dallas will be just a few
01:03:11> 01:03:11:	who wanted to.

01:03:11 --> 01:03:13: Or some of these places. 01:03:13 --> 01:03:16: So we're excited about that and look forward to having 01:03:16 --> 01:03:17: many of you involved. 01:03:17 --> 01:03:20: I assume you forwarded that so thank you again to 01:03:20 --> 01:03:22: everybody who participated today. 01:03:22 --> 01:03:25: We appreciate your attention for this extra time. 01:03:25 --> 01:03:27: Go forth and have a great rest of the week. 01:03:27 --> 01:03:29: Everyone, thank you. Thank you. 01:03:29 --> 01:03:30: Thanks guys. Thank you all. 01:03:30 --> 01:03:32: Bye bye.

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