

Webinar

ULI Philadelphia: Stories of Resiliency and Grit

Date: November 01, 2021

| 00:00:03> 00:00:03: | Great |
|---------------------|--|
| 00:00:04> 00:00:07: | hi everyone, thank you so much for tuning into this |
| 00:00:07> 00:00:07: | session. |
| 00:00:07> 00:00:12: | Hosted by ULI Philadelphia and our Women's Leadership initiative and |
| 00:00:12> 00:00:15: | our panel today on stories of resiliency and grit. |
| 00:00:15> 00:00:17: | The rebound of the development, |
| 00:00:17> 00:00:20: | design and construction industry through COVID. |
| 00:00:20> 00:00:24: | We're really excited to be having this very important conversation |
| 00:00:24> 00:00:27: | and really taking a step back to support one another |
| 00:00:27> 00:00:27: | here. |
| 00:00:27> 00:00:31: | One another and process this time that we've all been |
| 00:00:31> 00:00:32: | through. |
| 00:00:32> 00:00:35: | So before we get started. |
| 00:00:35> 00:00:36: | You can go ahead to the next slide up. |
| 00:00:36> 00:00:40: | I'm just gonna say words about the Urban Land Institute |
| 00:00:40> 00:00:42: | for anyone new to us so that you can have |
| 00:00:42> 00:00:45: | a little bit of context for today's conversation. |
| 00:00:45> 00:00:48: | So as many of you know you either Urban Land |
| 00:00:48> 00:00:52: | Institute is a member driven organization and we are also |
| 00:00:52> 00:00:56: | have a very important mission to shape the future of |
| 00:00:56> 00:01:00: | the built environment for transformative impact in communities worldwide. |
| 00:01:00> 00:01:04: | And we do that through several mission commitments that you |
| 00:01:04> 00:01:05: | can see here. |
| 00:01:05> 00:01:08: | By connecting inspiring and leading UM, |
| 00:01:08> 00:01:12: | so importantly, and you can go to the next slide. |
| 00:01:12> 00:01:15: | We are made up of our Members so we have |

| 00:01:15> 00:01:21: | over 45,000 practitioners worldwide representing all disciplines in the field |
|---------------------|---|
| 00:01:21> 00:01:25: | of real estate planning or development etc. |
| 00:01:25> 00:01:28: | And here in the Philadelphia District Council we have about |
| 00:01:28> 00:01:30: | 900 members in the Philadelphia Metro. |
| 00:01:30> 00:01:32: | The state of Delaware, Southern New Jersey, |
| 00:01:32> 00:01:35: | Bowie High Valley and Central Pennsylvania, |
| 00:01:35> 00:01:37: | and so truly all of our work is driven by |
| 00:01:37> 00:01:41: | our members towards our mission who volunteer time to lead |
| 00:01:41> 00:01:43: | and contribute content to ULI. |
| 00:01:43> 00:01:47: | Philadelphia our members make up about 20 different councils and |
| 00:01:48> 00:01:49: | committees who UM, |
| 00:01:49> 00:01:54: | share educational experiences network, advanced menus dialogue. |
| 00:01:54> 00:01:57: | How seek to have a positive impact on community and |
| 00:01:58> 00:02:00: | put together programming like this. |
| 00:02:00> 00:02:02: | And today of course was put together by our amazing |
| 00:02:02> 00:02:05: | Women's leadership initiative in Philadelphia, |
| 00:02:05> 00:02:08: | which also has a global network so you can go |
| 00:02:08> 00:02:10: | to the next slide. |
| 00:02:10> 00:02:13: | So these are just a couple of examples of the |
| 00:02:13> 00:02:13: | year that. |
| 00:02:13> 00:02:16: | We have been through currently as we're recording this. |
| 00:02:16> 00:02:20: | It's November of 2021, so a couple of key areas |
| 00:02:20> 00:02:22: | that I'll highlight right now, |
| 00:02:22> 00:02:25: | though, I don't want to take time to go through |
| 00:02:25> 00:02:27: | all of the work that we do at ULI Philadelphia. |
| 00:02:27> 00:02:31: | On your screen you can see we just completed another |
| 00:02:31> 00:02:34: | round of urban planning program. |
| 00:02:34> 00:02:40: | We trained two classes of volunteers and then delivered this |
| 00:02:40> 00:02:43: | program to a two groups of community leaders. |
| 00:02:43> 00:02:47: | Through the city. In partnership with the Citizen Planning Institute |
| 00:02:47> 00:02:48: | here in Philadelphia, |
| 00:02:48> 00:02:51: | and these are folks who are either trained through a |
| 00:02:51> 00:02:55: | formal training process or have a leadership role in their |
| 00:02:55> 00:02:56: | community. |
| 00:02:56> 00:02:59: | We also are about to deliver our second program to |
| 00:02:59> 00:03:02: | university students at Penn and our first program to high |
| 00:03:02> 00:03:05: | school students at Girard College, |
| 00:03:05> 00:03:09: | which is actually a high school specifically for students from |
| 00:03:09> 00:03:11: | single parent family households. |

| 00:03:11> 00:03:13: | So for anyone unfamiliar urban plan, |
|---------------------|--|
| 00:03:13> 00:03:19: | this is a really. Interactive real estate development simulation |
| | course |
| 00:03:19> 00:03:23: | UM that puts folks in fake roles and really engages |
| 00:03:23> 00:03:26: | on what is real estate planning and development. |
| 00:03:26> 00:03:28: | So this is a great program. |
| 00:03:28> 00:03:31: | Work cited foreign are always seeking more partners and more |
| 00:03:31> 00:03:33: | volunteers here in Philadelphia. |
| 00:03:33> 00:03:36: | At the top of your screen you can see one |
| 00:03:36> 00:03:40: | of our technical assistance panel projects in action. |
| 00:03:40> 00:03:43: | This is a program in which ULI leverages the expertise |
| 00:03:43> 00:03:44: | of our volunteer. |
| 00:03:44> 00:03:49: | Members just support nonprofit and public sector projects up and |
| 00:03:49> 00:03:53: | land use challenges and this month we actually launched a |
| 00:03:53> 00:03:54: | new application cycle. |
| 00:03:54> 00:03:56: | So wherever you are, whatever you are watching this, |
| 00:03:56> 00:03:58: | please feel free to reach out to you. |
| 00:03:58> 00:04:01: | Well, I Philadelphia team to learn more about that. |
| 00:04:01> 00:04:04: | If you have colleagues or networks of people seeking kind |
| 00:04:04> 00:04:07: | of a a lower cost and quicker way to deliver |
| 00:04:07> 00:04:11: | to answer a problem and address a number of stakeholders, |
| 00:04:11> 00:04:14: | feel free to contact us and then finally we do |
| 00:04:14> 00:04:15: | of almost. |
| 00:04:15> 00:04:19: | 30 educational panels programs towards a year. |
| 00:04:19> 00:04:21: | But we are coming up on our biggest one right |
| 00:04:21> 00:04:22: | now. |
| 00:04:22> 00:04:25: | So on November 16th, if you're watching before then we |
| 00:04:25> 00:04:28: | will have our annual real estate forecasts. |
| 00:04:28> 00:04:31: | It will be in person and virtual so there will |
| 00:04:31> 00:04:34: | be a recorded option at the Irvine Auditorium at Penn. |
| 00:04:34> 00:04:38: | We are hitting our our annual emerging Trends report but |
| 00:04:38> 00:04:42: | also talking about a lot of other interesting trans local |
| 00:04:42> 00:04:45: | and global have tours in the afternoon. |
| 00:04:45> 00:04:48: | Have a mentor ship. Program so we hope to see |
| 00:04:48> 00:04:50: | many of you there. |
| 00:04:50> 00:04:53: | And finally, this is just a really quick summary. |
| 00:04:53> 00:04:54: | There's a lot of work that we do, |
| 00:04:54> 00:04:57: | and if you're new and you're watching this and you'd |
| 00:04:57> 00:04:57: | like to learn more, |
| 00:04:57> 00:05:00: | we would be happy to talk to you about ways |
| 00:05:01> 00:05:01: | to engage, |
| | |

| 00:05:01> 00:05:04: | to propose an idea and to work with us. |
|---------------------|---|
| 00:05:04> 00:05:05: | So now before we get started, |
| 00:05:05> 00:05:08: | thank you security, I just want to thank our annual |
| 00:05:08> 00:05:12: | sponsors without these organizations who support our work, |
| 00:05:12> 00:05:14: | we truly would not be able to do anything, |
| 00:05:14> 00:05:18: | including run. Our Women's leadership initiative and this program today |
| 00:05:18> 00:05:21: | so thank you to our urban visionary sponsors. |
| 00:05:21> 00:05:26: | Our diamond leadership circle and platinum sponsors, |
| 00:05:26> 00:05:30: | as well as our silver and friend sponsors. |
| 00:05:30> 00:05:32: | It was a very busy year and a wild one, |
| 00:05:32> 00:05:36: | but we had a lot of excellent support so now |
| 00:05:36> 00:05:40: | I'm happy to introduce today's conversation both at the local |
| 00:05:40> 00:05:41: | and the global level. |
| 00:05:41> 00:05:45: | The mission of utilize Women's Leadership initiative is to raise |
| 00:05:45> 00:05:48: | the visibility and number of female leaders in ULI and |
| 00:05:48> 00:05:50: | the real estate industry. |
| 00:05:50> 00:05:54: | So I really want to thank our local WI Cochairs |
| 00:05:54> 00:05:54: | Kim, |
| 00:05:54> 00:05:57: | even Bob, who wasn't able to join us today but |
| 00:05:57> 00:06:01: | who was integral in putting this conversation together and immune |
| 00:06:01> 00:06:01: | a. |
| 00:06:01> 00:06:04: | A bar to skate for putting together our program. |
| 00:06:04> 00:06:07: | So remuna. I'm sorry if I butchered your last name, |
| 00:06:07> 00:06:09: | I'm going to turn it over to you to introduce |
| 00:06:09> 00:06:10: | our speakers. |
| 00:06:10> 00:06:11: | Thank you so much. |
| 00:06:12> 00:06:16: | Great thank you, Laura. Hello everyone, |
| 00:06:16> 00:06:17: | thank you for joining us. |
| 00:06:17> 00:06:20: | My name is Ramona Bartuska to I'm an architect at |
| 00:06:20> 00:06:21: | J KRP Architects, |
| 00:06:21> 00:06:25: | founder and CEO of Spec Matters and current Co. |
| 00:06:25> 00:06:27: | Chair of wli. We are very excited to have our |
| 00:06:27> 00:06:31: | three esteemed speakers and moderate are with us today to |
| 00:06:31> 00:06:34: | share some insight in their experiences through the challenges of |
| 00:06:34> 00:06:37: | the pandemic. Wli has always been a safe space for |
| 00:06:37> 00:06:40: | female leaders to come to to learn from and support |
| 00:06:40> 00:06:43: | each other and we hope to extend the space today |
| 00:06:43> 00:06:45: | and welcome our speakers. To this community. |
| 00:06:46> 00:06:48: | While the industry is eager to jump back into the |

| 00:06:49> 00:06:49: | new normal, |
|---------------------|--|
| 00:06:49> 00:06:54: | the Women's Leadership Initiative Committee is intentionally pausing to create |
| 00:06:54> 00:06:56: | space for reflection and reawakening. |
| 00:06:56> 00:07:00: | Inspired by the quote, Your story is worth sharing. |
| 00:07:00> 00:07:03: | Our program today aims to bring together inspiring female |
| | leaders |
| 00:07:03> 00:07:06: | in the land use industry and provide them with a |
| 00:07:06> 00:07:09: | platform to unpack challenges of the past year and a |
| 00:07:09> 00:07:12: | half. We hope to address topics of resiliency, |
| 00:07:12> 00:07:14: | navigating shifts, and reacting to issues. |
| 00:07:14> 00:07:18: | Of diversity, equity and inclusion while at the same time |
| 00:07:18> 00:07:21: | learn from those who persevered from the front lines, |
| 00:07:21> 00:07:25: | maintaining, growing and adapting to the challenges of our |
| | times. |
| 00:07:25> 00:07:28: | I will get us started by introducing our moderator for |
| 00:07:28> 00:07:28: | today's panel, |
| 00:07:28> 00:07:33: | charnelle Hicks. Charnelle is a president of Ch Planning and |
| 00:07:33> 00:07:36: | Enspire Green ACH planning subsidiary. |
| 00:07:36> 00:07:39: | Stage planning is a leader in mobility planning, |
| 00:07:39> 00:07:42: | equity planning and environmental justice. |
| 00:07:42> 00:07:45: | They serve as consultants to the nation's leaders in Vision |
| 00:07:45> 00:07:45: | Zero analysis, |
| 00:07:45> 00:07:50: | safe routes to school and complete streets planning and analysis |
| 00:07:50> 00:07:51: | with offices in DC, |
| 00:07:51> 00:07:55: | Philadelphia and Fort Lauderdale. Their work centers on Equitable Access. |
| 00:07:55> 00:07:58: | Our communities of color, people with disabilities, |
| 00:07:58> 00:08:01: | immigrant communities and youth. Charnal you've done a lot of |
| 00:08:01> 00:08:04: | work in the City of Philadelphia and we have always |
| 00:08:04> 00:08:06: | and you have always been tuned in and aware of |
| 00:08:06> 00:08:09: | its development. We're thrilled to have you here today to |
| 00:08:09> 00:08:10: | guide our discussion. |
| 00:08:10> 00:08:11: | Take it away, charnelle |
| 00:08:12> 00:08:16: | thank you, Ramona. We're going to have the the panel |
| 00:08:16> 00:08:21: | is going to write a little differently than the usual |
| 00:08:21> 00:08:22: | ULI panel. |
| 00:08:22> 00:08:27: | We are going to start by having each of our |
| 00:08:27> 00:08:30: | panelists share a story. |
| 00:08:30> 00:08:35: | And tell about how they persevered through the pandemic. |
| 00:08:35> 00:08:39: | And then we'll come. Each of us will have some |

| 00:08:39> 00:08:42: | questions and answers are moderate. |
|---------------------|--|
| 00:08:42> 00:08:44: | Each is each of us will kind of go and |
| 00:08:44> 00:08:44: | turn. |
| 00:08:44> 00:08:47: | I'll introduce the other panelists as we go through, |
| 00:08:47> 00:08:52: | but first I'll start with my story with Ch planning |
| 00:08:52> 00:08:54: | and Inspire Green. |
| 00:08:54> 00:08:59: | So this photo we just took about a month ago. |
| 00:08:59> 00:09:03: | This is me and two of my staff members getting |
| 00:09:03> 00:09:06: | together for the first time after the pandemic. |
| 00:09:06> 00:09:12: | As many folks who are listening today experienced back in |
| 00:09:12> 00:09:13: | February, |
| 00:09:13> 00:09:16: | we went home for what was going to be a |
| 00:09:16> 00:09:21: | week and then a month and then we haven't fully |
| 00:09:21> 00:09:26: | returned and we each of us had our our challenges. |
| 00:09:26> 00:09:29: | The work that we do is urban planning, |
| 00:09:29> 00:09:33: | zoning and design for infrastructure development, |
| 00:09:33> 00:09:38: | development and communities. A big part of our client base |
| 00:09:38> 00:09:41: | were was in transportation. |
| 00:09:41> 00:09:45: | Airports were one and transit, |
| 00:09:45> 00:09:50: | so you can imagine the hit that our business took. |
| 00:09:50> 00:09:56: | Bye. Early May, more than half of our clients had |
| 00:09:56> 00:09:59: | pulled back entirely. |
| 00:09:59> 00:10:04: | We took advantage of kind of. |
| 00:10:04> 00:10:09: | Our pre position or predisposition toward corporate engagement, |
| 00:10:09> 00:10:14: | communication and working with elected officials to help to help |
| 00:10:14> 00:10:18: | shape the PPP and how that would look. |
| 00:10:20> 00:10:24: | In my business, I looked at our our folks. |
| 00:10:24> 00:10:28: | One of our staff members in the picture here had |
| 00:10:28> 00:10:29: | kids at home. |
| 00:10:29> 00:10:34: | Who are going to school at different grade levels? |
| 00:10:34> 00:10:36: | There were a lot of challenges that we had to |
| 00:10:36> 00:10:37: | deal with. |
| 00:10:37> 00:10:42: | Our staff strength nearly halved during the course of the |
| 00:10:42> 00:10:43: | pandemic, |
| 00:10:43> 00:10:49: | and it was really. It really didn't really turn around |
| 00:10:49> 00:10:50: | until June or so. |
| 00:10:50> 00:10:53: | One of the big strategies that we had, |
| 00:10:53> 00:10:56: | 'cause I promised my folks that I would get everybody |
| 00:10:56> 00:10:57: | back to work didn't know how to do it. |
| 00:10:57> 00:10:59: | When I made that promise, |
| 00:10:59> 00:11:04: | but we were able to pivot toward more real estate |

| 00:11:04> 00:11:06: | development. |
|---------------------|--|
| 00:11:06> 00:11:11: | And to pivot our geography toward the DC region that |
| 00:11:11> 00:11:15: | was more busier than Philadelphia at the time. |
| 00:11:15> 00:11:19: | Through that we acquired another African American woman owned business, |
| 00:11:19> 00:11:23: | inspire Green, and since then we've called everyone back to |
| 00:11:24> 00:11:27: | work and we've doubled our staff strength. |
| 00:11:27> 00:11:31: | Thanks in large part to the resiliency of our team |
| 00:11:31> 00:11:35: | and to just being able to innovate and pivot. |
| 00:11:35> 00:11:38: | So that's our story. I look forward to sharing more |
| 00:11:38> 00:11:41: | and hearing from hearing from our other panelists. |
| 00:11:41> 00:11:45: | But first I'd like to introduce Felicia Middleton. |
| 00:11:45> 00:11:50: | Felicia is an architectural designer and owner of urban aesthetics, |
| 00:11:50> 00:11:53: | design and consulting firm located in Pennsylvania, |
| 00:11:53> 00:11:56: | New Jersey and Delaware. Felicia has worked in the field |
| 00:11:56> 00:11:57: | of. |
| 00:11:57> 00:12:01: | Architecture and design for over 25 years. |
| 00:12:01> 00:12:03: | 13 as a business owner. |
| 00:12:03> 00:12:08: | While in business, Felicia has authored and published several books |
| 00:12:08> 00:12:10: | surrounding her areas of expertise, |
| 00:12:10> 00:12:17: | she enjoys writing, mentoring youth and its aspiring professionals. |
| 00:12:17> 00:12:22: | She volunteers and promotes building safety and environmental awareness. |
| 00:12:22> 00:12:24: | Thank you Felicia for joining us. |
| 00:12:29> 00:12:30: | Thank |
| 00:12:30> 00:12:33: | you, Sharon L. I'm I'm excited to hear more about |
| 00:12:33> 00:12:36: | you as well because I love what you do and |
| 00:12:36> 00:12:40: | just hearing about your your business and working with working |
| 00:12:40> 00:12:41: | to help people with disabilities. |
| 00:12:41> 00:12:45: | I love it. This is exciting, |
| 00:12:45> 00:12:48: | so I'm here to talk a little bit about the |
| 00:12:49> 00:12:53: | challenges and pivots that took place during the pandemic. |
| 00:12:53> 00:12:57: | UM, it started off right at my birthday and I |
| 00:12:57> 00:13:01: | always tell people I spent my birthday staring at the |
| 00:13:01> 00:13:02: | TV set. |
| 00:13:02> 00:13:04: | Not working, I stopped working and I was just staring |
| 00:13:04> 00:13:06: | at the news and I was very upset and I |
| 00:13:07> 00:13:09: | just had lost a couple of people that I worked |
| 00:13:09> 00:13:13: | close to not COVID related but they were just sudden |

| 00:13:13> 00:13:16: | losses so dealing with that and then it just seemed |
|---------------------|---|
| 00:13:16> 00:13:19: | like it just kept mounting every week. |
| 00:13:19> 00:13:21: | There was something different it was a loss. |
| 00:13:21> 00:13:24: | Then there was a shutdown then the city had changed |
| 00:13:24> 00:13:25: | over their process. |
| 00:13:25> 00:13:28: | When it came to submitting permits. |
| 00:13:28> 00:13:31: | So there was a lot of UM changes that took |
| 00:13:31> 00:13:32: | place. |
| 00:13:32> 00:13:35: | Right at the very beginning of the pandemic, |
| 00:13:35> 00:13:38: | but work continued and work had to go on and |
| 00:13:38> 00:13:41: | some of the ways that I was able to handle |
| 00:13:41> 00:13:45: | that was to connect with other women business owners. |
| 00:13:45> 00:13:50: | l joined a professional women's organization a few months ahead |
| 00:13:50> 00:13:54: | of time and their networking went to online networking through |
| 00:13:54> 00:13:57: | zoom and and we talked every week we had a |
| 00:13:58> 00:14:01: | a coffee talk and we would just talk about the |
| 00:14:01> 00:14:03: | challenges that were taking place. |
| 00:14:03> 00:14:05: | As well as finding out a little bit about one |
| 00:14:05> 00:14:08: | another's businesses and what we were doing currently, |
| 00:14:08> 00:14:10: | some people were not working at all. |
| 00:14:10> 00:14:13: | I actually had to continue working and had to find |
| 00:14:13> 00:14:16: | ways when when one of the unique words that came |
| 00:14:16> 00:14:19: | out of a lot of discussions during that time was |
| 00:14:19> 00:14:24: | pivot. And pivot was very important because although I still |
| 00:14:24> 00:14:28: | did a lot of things using technology in my business, |
| 00:14:28> 00:14:32: | I had to completely change not only the way that |
| 00:14:32> 00:14:34: | I did business with technology, |
| 00:14:34> 00:14:37: | but helping to have my clients understand this is a |
| 00:14:37> 00:14:39: | this is a change. |
| 00:14:39> 00:14:41: | Things are changing. We have to do we have to |
| 00:14:41> 00:14:43: | sign contracts a different way. |
| 00:14:43> 00:14:46: | One of the benefits was that the city had just |
| 00:14:46> 00:14:48: | turned over to electronic submissions. |
| 00:14:48> 00:14:51: | So my expediter was able to submit. |
| 00:14:51> 00:14:54: | Everything I no longer had to find him to meet |
| 00:14:54> 00:14:57: | him and we were able to get a lot of |
| 00:14:57> 00:14:59: | things done through technology. |
| 00:14:59> 00:15:01: | Of course, sometimes technology failed us, |
| 00:15:01> 00:15:03: | but for the most part, |
| 00:15:03> 00:15:08: | one of the most beneficial things that I had during |
| 00:15:08> 00:15:13: | the pandemic was the utilization of technology. |
| | |

| 00:15:13> 00:15:16: | I persevered. I continued working. |
|---------------------|---|
| 00:15:16> 00:15:19: | There were sometimes where I had to take a few |
| 00:15:19> 00:15:20: | weeks off just to just to. |
| 00:15:21> 00:15:25: | Think about what was going on because it seemed like |
| 00:15:25> 00:15:28: | people were dying every week. |
| 00:15:28> 00:15:31: | I had there was one week where I remember just |
| 00:15:31> 00:15:31: | praying, |
| 00:15:31> 00:15:34: | Lord, please don't let anybody die this week. |
| 00:15:34> 00:15:37: | That I knew and it was just it that was |
| 00:15:37> 00:15:39: | hard to try to focus on work. |
| 00:15:39> 00:15:42: | When you have people that you know people that you |
| 00:15:42> 00:15:44: | were close to that just were dying and it was |
| 00:15:44> 00:15:46: | just it was a a very strange situation. |
| 00:15:46> 00:15:49: | I was just talking with a colleague about how we |
| 00:15:49> 00:15:52: | had experienced something we had never saw before, |
| 00:15:52> 00:15:55: | but one of the best things we did was we |
| 00:15:55> 00:15:56: | reached out to one another. |
| 00:15:56> 00:15:59: | We reached out to fellow designers on zoom. |
| 00:15:59> 00:16:01: | We talked to each other and we just wanted to |
| 00:16:01> 00:16:04: | know what one another we're going through the A professional |
| 00:16:04> 00:16:05: | organization. |
| 00:16:05> 00:16:08: | That I'm in called the National Organization of Minority Architects. |
| 00:16:08> 00:16:11: | We got together on zooms and we talked about because |
| 00:16:11> 00:16:14: | of the social unrest that had taken place. |
| 00:16:14> 00:16:16: | What can we do to help businesses? |
| 00:16:16> 00:16:19: | Where can we? How can we offer services to these |
| 00:16:19> 00:16:23: | businesses that have been affected from the unrest and help |
| 00:16:23> 00:16:25: | them get back up and running? |
| 00:16:25> 00:16:27: | Because a lot of people, |
| 00:16:27> 00:16:30: | their storefronts were damaged. The interiors were damaged so we |
| 00:16:30> 00:16:32: | got together and talked with a few people on how |
| 00:16:32> 00:16:35: | we can offer discounted services or even free services. |
| 00:16:35> 00:16:39: | If necessary to help those people during that time and |
| 00:16:39> 00:16:42: | and a lot of people were were out of work |
| 00:16:42> 00:16:44: | and during that time, |
| 00:16:44> 00:16:46: | although they were out of work. |
| 00:16:46> 00:16:49: | They still, you know, we still had to work. |
| 00:16:49> 00:16:52: | Designers still worked. Everybody knows the real estate market moved |
| 00:16:52> 00:16:52: | on, |

| 00:16:52> 00:16:55: | but I was able to publish a sounds of backs |
|---|---|
| | but I was able to publish a couple of books. |
| 00:16:55> 00:16:58: | Believe it or not. Continue my podcast work on the |
| 00:16:58> 00:17:02: | books that I had lined up and thankfully I got |
| 00:17:02> 00:17:05: | a lot of work done during the pandemic, |
| 00:17:05> 00:17:05: | so I was blessed. |
| 00:17:11> 00:17:14: | Thank you, Felicia. Thank you really, |
| 00:17:14> 00:17:18: | really great story. I'm not going to go on and |
| 00:17:18> 00:17:22: | introduce our next speaker Rafael Lena Merlino. |
| 00:17:24> 00:17:26: | Thank you Sir now and let me get, |
| 00:17:26> 00:17:27: | let me let me talk |
| 00:17:27> 00:17:28: | about you a little bit, |
| 00:17:28> 00:17:28: | OK? |
| 00:17:30> 00:17:31: | Not that quick. |
| 00:17:33> 00:17:36: | With over 10 years of residential development, |
| 00:17:36> 00:17:40: | property design and land acquisition experience, |
| 00:17:40> 00:17:45: | Rafaelin's journey into real estate began alongside her business partner |
| 00:17:45> 00:17:49: | and husband as Co founders of the City Space Development |
| 00:17:49> 00:17:49: | group, |
| 00:17:49> 00:17:53: | Rafael Lena is a top real estate sales leader, |
| 00:17:53> 00:17:55: | serving as a liaison between millennial, |
| 00:17:55> 00:18:00: | the Millennial homebuyer and Dream Home Builder in the |
| 00.17.00> 00.10.00. | Philadelphia |
| 00:18:00> 00:18:03: | |
| | Philadelphia |
| 00:18:00> 00:18:03: | Philadelphia and South South New Jersey region. |
| 00:18:00> 00:18:03: 00:18:03> 00:18:06: | Philadelphia and South South New Jersey region. Selling over 50 units in her first two years in |
| 00:18:00> 00:18:03: 00:18:03> 00:18:06: 00:18:06> 00:18:07: | Philadelphia and South South New Jersey region. Selling over 50 units in her first two years in business, |
| 00:18:00> 00:18:03: 00:18:03> 00:18:06: 00:18:06> 00:18:07: 00:18:07> 00:18:13: | Philadelphia and South South New Jersey region. Selling over 50 units in her first two years in business, Rafael Rafael Lena came into the industry after having left |
| 00:18:00> 00:18:03: 00:18:03> 00:18:06: 00:18:06> 00:18:07: 00:18:07> 00:18:13: 00:18:13> 00:18:15: | Philadelphia and South South New Jersey region. Selling over 50 units in her first two years in business, Rafael Rafael Lena came into the industry after having left the corporate life. |
| 00:18:00> 00:18:03: 00:18:03> 00:18:06: 00:18:06> 00:18:07: 00:18:07> 00:18:13: 00:18:13> 00:18:15: 00:18:15> 00:18:20: | Philadelphia and South South New Jersey region. Selling over 50 units in her first two years in business, Rafael Rafael Lena came into the industry after having left the corporate life. In a high luxury fashion brand. Her recent venture to mixed use commercial development |
| 00:18:00> 00:18:03: 00:18:03> 00:18:06: 00:18:06> 00:18:07: 00:18:07> 00:18:13: 00:18:13> 00:18:15: 00:18:15> 00:18:20: 00:18:20> 00:18:24: | Philadelphia and South South New Jersey region. Selling over 50 units in her first two years in business, Rafael Rafael Lena came into the industry after having left the corporate life. In a high luxury fashion brand. Her recent venture to mixed use commercial development has sparked a new passion for community development and small |
| 00:18:00> 00:18:03: 00:18:03> 00:18:06: 00:18:06> 00:18:07: 00:18:07> 00:18:13: 00:18:13> 00:18:15: 00:18:15> 00:18:20: 00:18:20> 00:18:24: | Philadelphia and South South New Jersey region. Selling over 50 units in her first two years in business, Rafael Rafael Lena came into the industry after having left the corporate life. In a high luxury fashion brand. Her recent venture to mixed use commercial development has sparked a new passion for community development and small business and |
| 00:18:00> 00:18:03: 00:18:03> 00:18:06: 00:18:06> 00:18:07: 00:18:07> 00:18:13: 00:18:13> 00:18:15: 00:18:15> 00:18:20: 00:18:20> 00:18:24: 00:18:25> 00:18:29: | Philadelphia and South South New Jersey region. Selling over 50 units in her first two years in business, Rafael Rafael Lena came into the industry after having left the corporate life. In a high luxury fashion brand. Her recent venture to mixed use commercial development has sparked a new passion for community development and small business and her own small business. |
| 00:18:00> 00:18:03: 00:18:03> 00:18:06: 00:18:06> 00:18:07: 00:18:07> 00:18:13: 00:18:13> 00:18:15: 00:18:15> 00:18:20: 00:18:20> 00:18:24: 00:18:25> 00:18:29: | Philadelphia and South South New Jersey region. Selling over 50 units in her first two years in business, Rafael Rafael Lena came into the industry after having left the corporate life. In a high luxury fashion brand. Her recent venture to mixed use commercial development has sparked a new passion for community development and small business and her own small business. Thank you for joining us today. |
| 00:18:00> 00:18:03: 00:18:03> 00:18:06: 00:18:06> 00:18:07: 00:18:07> 00:18:13: 00:18:13> 00:18:15: 00:18:15> 00:18:20: 00:18:20> 00:18:24: 00:18:25> 00:18:29: 00:18:29> 00:18:31: 00:18:31> 00:18:33: 00:18:33> 00:18:33: | Philadelphia and South South New Jersey region. Selling over 50 units in her first two years in business, Rafael Rafael Lena came into the industry after having left the corporate life. In a high luxury fashion brand. Her recent venture to mixed use commercial development has sparked a new passion for community development and small business and her own small business. Thank you for joining us today. Thank |
| 00:18:00> 00:18:03: 00:18:03> 00:18:06: 00:18:06> 00:18:07: 00:18:07> 00:18:13: 00:18:13> 00:18:15: 00:18:15> 00:18:20: 00:18:20> 00:18:24: 00:18:25> 00:18:29: 00:18:29> 00:18:31: 00:18:31> 00:18:33: 00:18:33> 00:18:33: | Philadelphia and South South New Jersey region. Selling over 50 units in her first two years in business, Rafael Rafael Lena came into the industry after having left the corporate life. In a high luxury fashion brand. Her recent venture to mixed use commercial development has sparked a new passion for community development and small business and her own small business. Thank you for joining us today. Thank you so much. I'm so inspired by everyone here and |
| 00:18:00> 00:18:03: 00:18:03> 00:18:06: 00:18:06> 00:18:07: 00:18:07> 00:18:13: 00:18:13> 00:18:15: 00:18:15> 00:18:20: 00:18:20> 00:18:24: 00:18:25> 00:18:29: 00:18:31> 00:18:31: 00:18:33> 00:18:33: 00:18:33> 00:18:37: 00:18:37> 00:18:41: | Philadelphia and South South New Jersey region. Selling over 50 units in her first two years in business, Rafael Rafael Lena came into the industry after having left the corporate life. In a high luxury fashion brand. Her recent venture to mixed use commercial development has sparked a new passion for community development and small business and her own small business. Thank you for joining us today. Thank you so much. I'm so inspired by everyone here and just hearing you know how you made it through and. |
| 00:18:00> 00:18:03: 00:18:03> 00:18:06: 00:18:06> 00:18:07: 00:18:07> 00:18:13: 00:18:13> 00:18:15: 00:18:15> 00:18:20: 00:18:20> 00:18:24: 00:18:25> 00:18:29: 00:18:31> 00:18:31: 00:18:33> 00:18:33: 00:18:33> 00:18:37: 00:18:37> 00:18:41: 00:18:41> 00:18:43: | Philadelphia and South South New Jersey region. Selling over 50 units in her first two years in business, Rafael Rafael Lena came into the industry after having left the corporate life. In a high luxury fashion brand. Her recent venture to mixed use commercial development has sparked a new passion for community development and small business and her own small business. Thank you for joining us today. Thank you so much. I'm so inspired by everyone here and just hearing you know how you made it through and. It was an interesting time and and Felicia I can |
| 00:18:00> 00:18:03: 00:18:03> 00:18:06: 00:18:06> 00:18:07: 00:18:07> 00:18:13: 00:18:13> 00:18:15: 00:18:15> 00:18:20: 00:18:20> 00:18:24: 00:18:25> 00:18:29: 00:18:31> 00:18:31: 00:18:33> 00:18:33: 00:18:33> 00:18:37: 00:18:37> 00:18:41: 00:18:41> 00:18:43: 00:18:44> 00:18:45: | Philadelphia and South South New Jersey region. Selling over 50 units in her first two years in business, Rafael Rafael Lena came into the industry after having left the corporate life. In a high luxury fashion brand. Her recent venture to mixed use commercial development has sparked a new passion for community development and small business and her own small business. Thank you for joining us today. Thank you so much. I'm so inspired by everyone here and just hearing you know how you made it through and. It was an interesting time and and Felicia I can relate about the birthday. |
| 00:18:00> 00:18:03: 00:18:03> 00:18:06: 00:18:06> 00:18:07: 00:18:07> 00:18:13: 00:18:13> 00:18:15: 00:18:15> 00:18:20: 00:18:20> 00:18:24: 00:18:25> 00:18:29: 00:18:31> 00:18:31: 00:18:33> 00:18:33: 00:18:33> 00:18:37: 00:18:37> 00:18:41: 00:18:41> 00:18:43: 00:18:44> 00:18:45: 00:18:45> 00:18:49: | Philadelphia and South South New Jersey region. Selling over 50 units in her first two years in business, Rafael Rafael Lena came into the industry after having left the corporate life. In a high luxury fashion brand. Her recent venture to mixed use commercial development has sparked a new passion for community development and small business and her own small business. Thank you for joining us today. Thank you so much. I'm so inspired by everyone here and just hearing you know how you made it through and. It was an interesting time and and Felicia I can relate about the birthday. It was March 15th was my birthday in the world |

| 00:18:55> 00:18:57: | My my husband said don't blow out the candles too |
|---------------------|---|
| 00:18:57> 00:19:00: | fast because this party is gonna last today. |
| 00:19:00> 00:19:03: | Tomorrow it's it's closing down. |
| 00:19:03> 00:19:06: | It was an interest. It was a reflective time for |
| 00:19:06> 00:19:06: | me. |
| 00:19:06> 00:19:09: | I'm one of those individuals that have spent most of |
| 00:19:10> 00:19:11: | my life running. |
| 00:19:11> 00:19:13: | Right just constantly what's next, |
| 00:19:13> 00:19:16: | what's next, and I think as entrepreneurial women and and |
| 00:19:16> 00:19:18: | we kind of tend to do that, |
| 00:19:18> 00:19:19: | what more can we do? |
| 00:19:19> 00:19:20: | What more can we give to our community, |
| 00:19:20> 00:19:24: | our families, and we get into this trend of doing |
| 00:19:24> 00:19:26: | and we forget to reflect. |
| 00:19:26> 00:19:28: | And so when the world you know, |
| 00:19:28> 00:19:30: | being that real estate sales, |
| 00:19:30> 00:19:32: | it was considered non essential, |
| 00:19:32> 00:19:35: | right? So I literally I had no choice and being |
| 00:19:35> 00:19:36: | left, |
| 00:19:36> 00:19:38: | no choice. It was interesting for someone who, |
| 00:19:38> 00:19:40: | when I hear no I, |
| 00:19:40> 00:19:41: | I actually think I hear yes. |
| 00:19:41> 00:19:43: | In the background. So as, |
| 00:19:43> 00:19:46: | uh, you know, it's so l. |
| 00:19:46> 00:19:49: | I really had a tough time with hearing now and |
| 00:19:49> 00:19:51: | I had a 7 month old at home, |
| 00:19:51> 00:19:53: | so I was a new mom which was, |
| 00:19:53> 00:19:57: | you know, really interesting because I had thought that I |
| 00:19:57> 00:19:58: | had balanced. |
| 00:19:58> 00:20:01: | I thought I knew this thing of balance and to |
| 00:20:01> 00:20:04: | lose anyone that could help you, |
| 00:20:04> 00:20:06: | right? 'cause you were so afraid to gather you didn't |
| 00:20:06> 00:20:06: | know. |
| 00:20:06> 00:20:09: | Am I gonna get my family sick if we get |
| 00:20:09> 00:20:12: | together and no one could really help so? |
| 00:20:12> 00:20:15: | Really, it was a moment in time where I had |
| 00:20:15> 00:20:17: | to make a decision of priorities. |
| 00:20:17> 00:20:21: | And as I started reflecting at that time of what |
| 00:20:21> 00:20:23: | my priorities were, |
| 00:20:23> 00:20:27: | I really had to realize that I couldn't prioritize my |
| 00:20:27> 00:20:27: | family, |
| 00:20:27> 00:20:29: | my business, and you know, |
| | |

| 00:20:29> 00:20:32: | my philanthropic effort to make all the things that were |
|---------------------|--|
| 00:20:32> 00:20:33: | important in the same bucket, |
| 00:20:33> 00:20:35: | I had to make a decision. |
| 00:20:35> 00:20:38: | So I started deciding that maybe this was the time |
| 00:20:39> 00:20:41: | to step back in business and and really, |
| 00:20:41> 00:20:43: | you know, shut down something. |
| 00:20:43> 00:20:45: | I love doing so much as the sales side of |
| 00:20:45> 00:20:49: | the business and really focus my efforts on the development |
| 00:20:49> 00:20:49: | side. |
| 00:20:49> 00:20:52: | Maybe it was. And the more I decided that I |
| 00:20:52> 00:20:54: | said it's just not the right way. |
| 00:20:54> 00:20:58: | I really enjoy touching all aspects of real estate in |
| 00:20:58> 00:21:02: | that way and I decided to call on a partner, |
| 00:21:02> 00:21:04: | a business partner who you see there. |
| 00:21:04> 00:21:05: | Becky, my new SIS who. |
| 00:21:05> 00:21:08: | Is now my business partner and we had grown our |
| 00:21:08> 00:21:10: | businesses together for quite some time. |
| 00:21:10> 00:21:14: | She was actually a mentor of mine before she became |
| 00:21:14> 00:21:17: | my business partner and I called her one day and |
| 00:21:17> 00:21:17: | I said, |
| 00:21:17> 00:21:19: | you know, I, I just had a funny thought. |
| 00:21:19> 00:21:22: | You know, imagine if we just brought our businesses together |
| 00:21:22> 00:21:24: | and she said I would love that. |
| 00:21:24> 00:21:27: | And so we really started strategizing on this. |
| 00:21:27> 00:21:29: | Would look like and you know, |
| 00:21:30> 00:21:30: | I I was a bit. |
| 00:21:30> 00:21:34: | I didn't realize my ego prior to that and not |
| 00:21:34> 00:21:36: | understanding the need for partnership. |
| 00:21:36> 00:21:40: | And just taking on this one partner made me want |
| 00:21:40> 00:21:43: | to take on more how how many more women can |
| 00:21:43> 00:21:47: | I partner with and support and it sparked this interest |
| 00:21:47> 00:21:51: | of wanting to continue to grow alongside other women and |
| 00:21:51> 00:21:56: | it really proved to me the importance of that that |
| 00:21:56> 00:21:58: | it's not even just an option. |
| 00:21:58> 00:22:02: | It's something we have to do together. |
| 00:22:02> 00:22:04: | It also made me realize how men climbed so quickly, |
| 00:22:04> 00:22:06: | right? Is that they you know, |
| 00:22:06> 00:22:09: | that constant partnership and and and being able to do |
| 00:22:09> 00:22:10: | that so so effortlessly. |
| 00:22:10> 00:22:15: | So we went into business and and actually the day |
| 00:22:15> 00:22:18: | we decided to start the business, |

| 00:22:18> 00:22:21: | the city was was shutting down due to some looting |
|---------------------|---|
| 00:22:21> 00:22:24: | and things that sort and I said I don't care. |
| 00:22:24> 00:22:27: | We're meeting and it doesn't matter helicopters flying over |
| | what |
| 00:22:28> 00:22:28: | we're doing. |
| 00:22:28> 00:22:30: | We have to do this is it? |
| 00:22:30> 00:22:31: | And so we did it we we said, |
| 00:22:31> 00:22:34: | OK, we're uhm, you know we're doing it, |
| 00:22:34> 00:22:36: | and lo and behold, she happened. |
| 00:22:36> 00:22:38: | I focused my business in Center City. |
| 00:22:38> 00:22:41: | She focuses her business in the suburbs and 90% |
| 00:22:41> 00:22:43: | of our business at the time was in the suburbs. |
| 00:22:43> 00:22:45: | So it worked out wonderfully. |
| 00:22:45> 00:22:48: | It allowed us to sort of do this dance where |
| 00:22:48> 00:22:49: | we're like, |
| 00:22:49> 00:22:52: | OK, let's build this team outside, |
| 00:22:52> 00:22:55: | you know, outside the city and then also in the |
| 00:22:55> 00:22:57: | city and expansion grew really, |
| 00:22:57> 00:23:00: | really quickly and you'll see in the next few slides |
| 00:23:00> 00:23:02: | we went from the two of us too. |
| 00:23:02> 00:23:07: | Quite a few other team members come and go round |
| 00:23:07> 00:23:09: | to the next slide there. |
| 00:23:09> 00:23:11: | You know, and we grew. |
| 00:23:11> 00:23:12: | We expanded. We had about you, |
| 00:23:12> 00:23:16: | know, six other agents that had joined during that time, |
| 00:23:16> 00:23:19: | individuals who were laid off and just lost their jobs |
| 00:23:19> 00:23:20: | and had always had. |
| 00:23:20> 00:23:26: | So it was incredible to experience providing opportunity. |
| 00:23:26> 00:23:28: | I would say the one thing that was most challenging, |
| 00:23:28> 00:23:30: | so when I had first started in the industry, |
| 00:23:30> 00:23:34: | I came from a luxury fashion background. |
| 00:23:34> 00:23:37: | Sort of the business side of fashion and I had |
| 00:23:37> 00:23:40: | met my husband and he would talk about real estate |
| 00:23:40> 00:23:42: | and and I just was like I don't really know |
| 00:23:42> 00:23:44: | what you're talking about and and I'm I'm. |
| 00:23:44> 00:23:47: | I'm from North Jersey originally and it wasn't until I |
| 00:23:47> 00:23:48: | came to Philadelphia and really, |
| 00:23:48> 00:23:51: | really saw was happening and the markets that were sort |
| 00:23:51> 00:23:54: | of you know what was emerging and how things were |
| 00:23:54> 00:23:55: | changing. |
| 00:23:55> 00:23:57: | I I really was excited too. |
| 00:23:57> 00:24:00: | Start to really experience and see how I could make |
| | |

| 00:24:00> 00:24:01: | an impact. |
|---------------------|--|
| 00:24:01> 00:24:06: | So I started developing alongside him and you know, |
| 00:24:06> 00:24:09: | sort of took my design background and brought it into |
| 00:24:09> 00:24:03: | |
| | real estate and only got a real estate license for |
| 00:24:12> 00:24:15: | to purchase properties and be able to access the M |
| 00:24:15> 00:24:19: | LS. And and then I started consulting some of our |
| 00:24:19> 00:24:22: | developer friends on on just you know what buyers were |
| 00:24:22> 00:24:24: | looking for and thought. |
| 00:24:24> 00:24:26: | Wait a second I'm. I'm leaving a lot of Commission |
| 00:24:26> 00:24:27: | on the table here. |
| 00:24:27> 00:24:31: | This might be a business and so then formulated a |
| 00:24:31> 00:24:32: | realist. |
| 00:24:32> 00:24:35: | You know small real estate team and I think the |
| 00:24:35> 00:24:39: | greatest challenge that I had seen was I had always |
| 00:24:39> 00:24:42: | just run my business the same way right had always |
| 00:24:42> 00:24:45: | just worked with a certain type of client and did |
| 00:24:45> 00:24:47: | certain types of marketing and. |
| 00:24:47> 00:24:51: | It worked for for years and then overnight everything that |
| 00:24:51> 00:24:54: | worked just did not work like it was like the |
| 00:24:54> 00:24:55: | light switches. |
| 00:24:55> 00:24:59: | None of it was working and so I had to |
| 00:24:59> 00:25:05: | reinvent the business and and in reinventing it I realized |
| 00:25:05> 00:25:06: | that you know, |
| 00:25:06> 00:25:11: | as you're going through these things that it's really all |
| 00:25:11> 00:25:14: | in your mindset of are you going to, |
| 00:25:14> 00:25:18: | you know, make a decision to move forward and to. |
| 00:25:18> 00:25:21: | You know, overcome the challenge or is the challenge going |
| 00:25:21> 00:25:22: | to become you? |
| 00:25:22> 00:25:24: | l mean I, I sat alongside a lot of team |
| 00:25:24> 00:25:25: | members and we would, |
| 00:25:25> 00:25:28: | like Felicia said we would call each other to pull. |
| 00:25:28> 00:25:30: | You know, there were days you needed to be pulled |
| 00:25:30> 00:25:30: | out of the mud, |
| 00:25:30> 00:25:34: | right where your mindset. Losing family members and and |
| | seeing |
| 00:25:34> 00:25:36: | sickness and illness and watching the news. |
| 00:25:36> 00:25:38: | I mean, I never watch the news in my life |
| 00:25:38> 00:25:40: | and then all of a sudden I'm watching it for |
| 00:25:40> 00:25:42: | like hours a day 'cause you just could not get |
| 00:25:42> 00:25:44: | away from what would they were saying. |
| 00:25:44> 00:25:46: | So I realized that it. |
| 00:25:46> 00:25:49: | It really was about community. |
| | |

| 00:25:49> 00:25:51: | And and I would say you know, |
|---------------------|--|
| 00:25:51> 00:25:54: | in doing so, you know one of my greatest passions |
| 00:25:54> 00:25:57: | is in real estate is the impact you can have |
| 00:25:57> 00:25:59: | on a community you know. |
| 00:25:59> 00:26:02: | So that is that is my COVID story. |
| 00:26:02> 00:26:03: | So thank you so much. |
| 00:26:03> 00:26:03: | Arnelle. |
| 00:26:04> 00:26:07: | Thank you Rafael Lena. I'm wonderful. |
| 00:26:07> 00:26:13: | Wonderful story. Great how you were able to transition like |
| 00:26:13> 00:26:13: | that. |
| 00:26:13> 00:26:16: | So now I'm going to go ahead and introduce our |
| 00:26:16> 00:26:17: | next speaker, |
| 00:26:17> 00:26:21: | Shayla Griffith. Shayla knew she wanted to be an interior |
| 00:26:21> 00:26:22: | designer. |
| 00:26:22> 00:26:25: | Back when she was just 13 years old. |
| 00:26:25> 00:26:30: | She was educated and trained. |
| 00:26:30> 00:26:36: | She is CEIDQ certified and LEED accredited interior designer. |
| 00:26:36> 00:26:40: | She completed her bachelors degree in Interior design. |
| 00:26:40> 00:26:43: | And a Masters degree in sustainable design. |
| 00:26:43> 00:26:46: | Both of her degrees are from Jespersen University. |
| 00:26:46> 00:26:48: | After working in corporate design, |
| 00:26:48> 00:26:52: | hospitality and high end residential interior architecture, |
| 00:26:52> 00:26:56: | she started SG23 design in 2013. |
| 00:26:56> 00:27:01: | The firm works both on residential and commercial projects and |
| 00:27:01> 00:27:04: | really thrives on creating functional, |
| 00:27:04> 00:27:10: | thoughtful design designs followed by. |
| 00:27:10> 00:27:14: | Good preparation and efficient project management. |
| 00:27:14> 00:27:17: | Thanks for space travel. Thank |
| 00:27:17> 00:27:19: | you so much for the introduction. |
| 00:27:19> 00:27:23: | Uhm so my story come. |
| 00:27:23> 00:27:26: | Is the pandemic is very closely tide to our place |
| 00:27:26> 00:27:26: | of work, |
| 00:27:26> 00:27:29: | which is pretty interesting, so let me give you a |
| 00:27:29> 00:27:30: | bit of context. |
| 00:27:30> 00:27:32: | Uhm, I moved into the studio space in March of |
| 00:27:32> 00:27:35: | 2019 because I knew I wanted to grow a business |
| 00:27:35> 00:27:38: | and that I needed to build a team I had |
| 00:27:38> 00:27:40: | worked from home for years and I knew it was |
| 00:27:40> 00:27:44: | time to transition into a dedicated space for work and |
| 00:27:44> 00:27:46: | and just a little bit of informational. |
| 00:27:46> 00:27:48: | They'll come full circle in a minute. |

| 00:27:48> 00:27:51: | My first job ever was in a cute little storefront |
|---------------------|--|
| 00:27:51> 00:27:52: | in Riverton, |
| 00:27:52> 00:27:56: | NJ. And it's just 20 minutes outside of Philadelphia, |
| 00:27:56> 00:28:00: | so uhm. In January of 2019, |
| 00:28:00> 00:28:04: | UM, the current tenant at the time was a branding |
| 00:28:04> 00:28:05: | client. |
| 00:28:05> 00:28:07: | So SG 23 has two divisions. |
| 00:28:07> 00:28:09: | We have a branding and website division, |
| 00:28:09> 00:28:11: | but our bed and butter is interior design, |
| 00:28:11> 00:28:14: | but it had a branding client in the space and |
| 00:28:14> 00:28:17: | they mentioned in passing that we're thinking of closing the |
| 00:28:17> 00:28:20: | store front in working from home and I already knew |
| 00:28:20> 00:28:22: | I loved the space so I jumped at that opportunity |
| 00:28:23> 00:28:25: | and that's how we ended up working back in that |
| 00:28:25> 00:28:27: | space where I had my first job ever and. |
| 00:28:27> 00:28:29: | And I've always loved the space. |
| 00:28:29> 00:28:30: | It's a charming old building, |
| 00:28:30> 00:28:34: | was trying natural light so. |
| 00:28:34> 00:28:37: | That's when I really thought things came full circle, |
| 00:28:37> 00:28:39: | then less than a year later, |
| 00:28:39> 00:28:40: | the owner of the property, |
| 00:28:40> 00:28:42: | so they wanted to sell and asked if I was |
| 00:28:43> 00:28:43: | interested. |
| 00:28:43> 00:28:47: | So I don't have that opportunity that was in November |
| 00:28:48> 00:28:48: | of 2019, |
| 00:28:48> 00:28:50: | so we're getting closer to COVID now, |
| 00:28:50> 00:28:54: | and so it being commercial real estate, |
| 00:28:54> 00:28:56: | things move a little bit slower sometimes. |
| 00:28:56> 00:28:59: | So things didn't really start moving until March 2020, |
| 00:28:59> 00:29:04: | so that's when things really started to shut down because |
| 00:29:04> 00:29:05: | of kovid so. |
| 00:29:05> 00:29:08: | Although he felt I still feel the space is perfect, |
| 00:29:08> 00:29:12: | I got nervous because this is a good idea and |
| 00:29:12> 00:29:13: | you know, |
| 00:29:13> 00:29:15: | I'm I am. I just too in love with the |
| 00:29:15> 00:29:15: | space. |
| 00:29:15> 00:29:18: | Should I back out and I went for it and |
| 00:29:18> 00:29:22: | I went ahead and bought the property in June of |
| 00:29:22> 00:29:22: | 2020, |
| 00:29:22> 00:29:27: | so luckily the pandemic hasn't slowed business down and I. |
| 00:29:27> 00:29:30: | I think really part of that is because we do |
| 00:29:30> 00:29:31: | residential and commercial design. |
| | 0 |

| 00:29:31> 00:29:35: | UM, so you know when the commercial stuff is, |
|---------------------|--|
| 00:29:35> 00:29:39: | so the residential usually, at least in my experience. |
| 00:29:39> 00:29:43: | So dumb. We already were pretty good about working |
| | remotely, |
| 00:29:43> 00:29:45: | so that wasn't too much of an issue. |
| 00:29:45> 00:29:48: | And then we utilizes resources like zoom and such so |
| 00:29:48> 00:29:51: | we could do most of our meetings virtually. |
| 00:29:51> 00:29:53: | Unless we had a survey or something like that where |
| 00:29:53> 00:29:54: | we had to be on site. |
| 00:29:56> 00:29:59: | One interesting thing I realized since having this cuz I |
| 00:29:59> 00:30:01: | actually hate working from home. |
| 00:30:01> 00:30:05: | I don't like it anymore at all and. |
| 00:30:05> 00:30:08: | Although in the beginning of Code my team was working |
| 00:30:08> 00:30:08: | from home, |
| 00:30:08> 00:30:10: | I still came in on my own, |
| 00:30:10> 00:30:13: | 'cause luckily I'm only 5 minutes away so. |
| 00:30:13> 00:30:18: | That was interesting, but my team is fully vaccinated, |
| 00:30:18> 00:30:22: | so we were back working in the office. |
| 00:30:22> 00:30:25: | We have been back working in office for quite some |
| 00:30:25> 00:30:25: | time. |
| 00:30:25> 00:30:29: | If anything, we've been a lot busier and and I |
| 00:30:29> 00:30:32: | think the thing we're combating right now, |
| 00:30:32> 00:30:34: | especially as a business owner is is burnout. |
| 00:30:34> 00:30:37: | I try to do a lot to protect my team, |
| 00:30:37> 00:30:42: | so that often means being careful about what projects we |
| 00:30:42> 00:30:43: | take on and how many, |
| 00:30:43> 00:30:46: | and also managing client expectations. |
| 00:30:46> 00:30:50: | I've even had to adjust contracts accordingly because I. |
| 00:30:50> 00:30:52: | I feel it's tough for people outside the industry to |
| 00:30:52> 00:30:54: | understand why there are delays, |
| 00:30:54> 00:30:56: | why there are supply chain issues, |
| 00:30:56> 00:30:59: | why that so they have 20 week lead time and |
| 00:30:59> 00:31:02: | so it's a constant like educating |
| 00:31:01> 00:31:02: | Just letting them know. Listen, |
| 00:31:02> 00:31:02: | of |
| 00:31:02> 00:31:02: | we're |
| 00:31:02> 00:31:03: | the |
| 00:31:02> 00:31:03: | doing all |
| 00:31:03> 00:31:03: | client. |
| 00:31:03> 00:31:03: | that we can, |
| 00:31:03> 00:31:05: | but there's a lot of things that are out of |
| 00:31:05> 00:31:07: | our control and that stuff for our clients. |

| 00:31:07> 00:31:08: | And it's also tough for me. |
|---------------------|--|
| 00:31:08> 00:31:11: | I think most business owners like a sense of control, |
| 00:31:11> 00:31:15: | so that's been challenging. But the one thing I always |
| 00:31:15> 00:31:19: | say is the goal is to not lose your marbles. |
| 00:31:19> 00:31:23: | So one thing that I started doing at the height |
| 00:31:24> 00:31:24: | of COVID, |
| 00:31:24> 00:31:27: | I started my friend and I went to undergrad with |
| 00:31:27> 00:31:27: | her. |
| 00:31:27> 00:31:30: | We started having what we call Marble meeting Mondays so |
| 00:31:30> 00:31:33: | every Monday before work we'd call each other and just |
| 00:31:33> 00:31:34: | then about work life. |
| 00:31:34> 00:31:38: | Just anything because one of the things that has been |
| 00:31:38> 00:31:41: | reinforced during this time is. |
| 00:31:41> 00:31:43: | Mostly we just need to check up on each other |
| 00:31:43> 00:31:46: | and make sure everyone is OK because there's a lot |
| 00:31:46> 00:31:49: | of things that have been going on at the same |
| 00:31:49> 00:31:52: | time and sometimes we just keep going and just pretend |
| 00:31:52> 00:31:55: | like nothing's happening just to keep it moving. |
| 00:31:55> 00:31:58: | But I have found it's it's great to be able |
| 00:31:58> 00:32:00: | to check up on people. |
| 00:32:00> 00:32:03: | Make sure they're OK and it's great to have a |
| 00:32:03> 00:32:05: | support system that and make sure that you're OK as |
| 00:32:06> 00:32:06: | well. |
| 00:32:06> 00:32:09: | Yeah, so the pandemic Ross has been. |
| 00:32:11> 00:32:13: | It's been interesting, so the business has been good, |
| 00:32:13> 00:32:15: | but other things you kind of have to keep a |
| 00:32:15> 00:32:18: | balance or not not get burnt out of the situation |
| 00:32:18> 00:32:18: | that we're in. |
| 00:32:23> 00:32:25: | Thank you Charlotte for sharing. |
| 00:32:25> 00:32:29: | UM. So now we're going to go ahead and move |
| 00:32:29> 00:32:32: | into the Q&A with Charlotte. |
| 00:32:32> 00:32:36: | You you talk about SG swimming three and some of |
| 00:32:36> 00:32:38: | your experience. |
| 00:32:38> 00:32:44: | It just kind of balancing work and life and and |
| 00:32:44> 00:32:45: | marbles. |
| 00:32:45> 00:32:49: | Rafael Ina I'd like you to tell us a little |
| 00:32:49> 00:32:52: | bit about your process for balancing work, |
| 00:32:52> 00:32:56: | work, life management. When you know, |
| 00:32:56> 00:33:00: | while going through all these changes and the hardships that |
| 00:33:00> 00:33:01: | COVID brought us, |
| 00:33:02> 00:33:03: | yeah, thank you so much. |
| 00:33:03> 00:33:06: | I yeah I love. I love that Marvel might actually |

| 00:33:06> 00:33:07: | just wrote it down. |
|---------------------|--|
| 00:33:07> 00:33:10: | ' I'm totally gonna steal that Marvel. |
| 00:33:10> 00:33:15: | Mondays I would say the one thing I realized with |
| 00:33:15> 00:33:19: | being home is that I'd find myself like in my |
| 00:33:19> 00:33:20: | pajamas. |
| 00:33:20> 00:33:23: | And like Shayla said like I really don't like working |
| 00:33:23> 00:33:25: | from home because I don't get to see. |
| 00:33:25> 00:33:28: | New faces, and as you know, |
| 00:33:28> 00:33:31: | an extrovert and extravert introvert where I know when I |
| 00:33:31> 00:33:33: | need my own sort of time. |
| 00:33:33> 00:33:37: | But I love sharing my energy with others and meeting |
| 00:33:37> 00:33:40: | new people and being home with with you know a |
| 00:33:41> 00:33:44: | you know a baby all day and and and my |
| 00:33:44> 00:33:47: | husband was still working out of the house right? |
| 00:33:47> 00:33:48: | I'd be in my pajamas and like some days I |
| 00:33:48> 00:33:50: | swear I'd be like 7:00 o'clock at night and I'm |
| 00:33:50> 00:33:51: | like Oh my God I didn't even brush my teeth |
| 00:33:51> 00:33:53: | yet like this is terrible. |
| 00:33:53> 00:33:55: | You know it's like and. |
| 00:33:55> 00:33:59: | I just realized that I started to feel as if |
| 00:33:59> 00:34:01: | I just everything was the same. |
| 00:34:01> 00:34:03: | You're waking up and you were just, |
| 00:34:03> 00:34:05: | you know this this where it wasn't consistency and it |
| 00:34:05> 00:34:08: | was just the day was was and you started to |
| 00:34:08> 00:34:11: | everything became a blur like the weeks would turn into |
| 00:34:11> 00:34:14: | days and you're just like OK I have to create |
| 00:34:14> 00:34:17: | a routine where I wake up and I'm spending 20 |
| 00:34:17> 00:34:21: | minutes for me with God like where I can just |
| 00:34:21> 00:34:24: | put it out there and allow God to take what's |
| 00:34:24> 00:34:25: | happening. |
| 00:34:25> 00:34:26: | Pray for those that I started to. |
| 00:34:26> 00:34:30: | Really have this fear of something happening to the people |
| 00:34:30> 00:34:32: | l love and fear has a way of just getting |
| 00:34:32> 00:34:35: | bigger and bigger and bigger and bigger. |
| 00:34:35> 00:34:36: | And if you don't control it, |
| 00:34:36> 00:34:41: | it can control you. So I started experiencing anxiety and |
| 00:34:41> 00:34:44: | all of these things and I'm like what is happening, |
| 00:34:44> 00:34:46: | you know so I only. |
| 00:34:46> 00:34:48: | Not only did I look crazy but I was like |
| 00:34:48> 00:34:51: | I think I'm really losing my marbles like for real. |
| 00:34:51> 00:34:54: | So I would say was that consistently in a routine |
| 00:34:54> 00:34:57: | and I actually stuck with it and I've done it |

| 00:34:57> 00:34:58: | for a year straight. |
|---------------------|--|
| 00:34:58> 00:35:01: | On where I I would just wake up earlier to |
| 00:35:01> 00:35:06: | have silence with myself where it was 20 minutes with |
| 00:35:06> 00:35:06: | God, |
| 00:35:06> 00:35:09: | 20 minutes of moving my body and then just a |
| 00:35:10> 00:35:13: | little bit of time to prepare at the day because |
| 00:35:13> 00:35:15: | if COVID taught me anything, |
| 00:35:15> 00:35:18: | it was how little control we have over so many |
| 00:35:18> 00:35:22: | things that you think your work when you're allowed out |
| 00:35:22> 00:35:23: | of your home. |
| 00:35:23> 00:35:26: | I mean, these things were torn from you within a |
| 00:35:26> 00:35:28: | moments time like it's just. |
| 00:35:28> 00:35:31: | It's just insane, so it's like I needed to have |
| 00:35:31> 00:35:35: | that little bit of control over the things that I |
| 00:35:35> 00:35:35: | could, |
| 00:35:35> 00:35:38: | and I needed to let go of what I couldn't |
| 00:35:38> 00:35:39: | and and I, |
| 00:35:39> 00:35:43: | and then brushing my teeth happened right after. |
| 00:35:43> 00:35:45: | Right after that, and actually getting out of, |
| 00:35:45> 00:35:48: | you know, and and and putting on the uniform for |
| 00:35:48> 00:35:49: | the day, |
| 00:35:49> 00:35:54: | whatever that was to change the mindset definitely definitely helped |
| 00:35:54> 00:35:54: | and. |
| 00:35:54> 00:35:57: | So yeah, that was my little my little self care |
| 00:35:57> 00:35:58: | during COVID. |
| 00:35:58> 00:35:58: | Yeah |
| 00:35:58> 00:35:59: | I had I had |
| 00:35:59> 00:36:02: | something similar where before 9:00 o'clock. |
| 00:36:02> 00:36:05: | I would not. First of all I would have my |
| 00:36:05> 00:36:07: | phone would sleep on the first |
| 00:36:07> 00:36:09: | floor right |
| 00:36:10> 00:36:13: | with all the sounds off and then I would not |
| 00:36:13> 00:36:16: | touch it until after I had my breakfast. |
| 00:36:16> 00:36:20: | Walked my dog and had at least half an hour |
| 00:36:20> 00:36:22: | of watching some sort of. |
| 00:36:22> 00:36:24: | Stupid this on TV or news, |
| 00:36:25> 00:36:27: | stupidness or news? I got to pick but it was |
| 00:36:27> 00:36:30: | only it was only then that I started my day |
| 00:36:30> 00:36:33: | policia I like to hear your answer that question how |
| 00:36:33> 00:36:38: | did you balance work life and and your mental health |
| 00:36:38> 00:36:39: | during during COVID. |

| 00:36:41> 00:36:43: | Unfortunately, I kind of did what I normally do. |
|--|---|
| 00:36:43> 00:36:47: | I just went on Autopilot and worked like I had |
| 00:36:47> 00:36:49: | no sense and I crashed, |
| 00:36:49> 00:36:53: | sometimes with depression and heartache. |
| 00:36:53> 00:36:56: | One of my good friends died and I actually had |
| 00:36:56> 00:37:00: | to watch him go through the sickness the whole time |
| 00:37:00> 00:37:02: | and then helped plan his funeral. |
| 00:37:02> 00:37:04: | So it was so I did. |
| 00:37:04> 00:37:07: | I was just me. I didn't create any routines. |
| 00:37:07> 00:37:10: | I kept working like a nut and and dumb. |
| 00:37:10> 00:37:14: | What I did learn was the importance of self care. |
| 00:37:14> 00:37:16: | I had to learn that, |
| 00:37:16> 00:37:18: | but I had and I had to teach myself that |
| 00:37:18> 00:37:21: | and it was only the beginning of this year that |
| 00:37:21> 00:37:23: | I had to actually let that sink in. |
| 00:37:23> 00:37:27: | That you can't just keep functioning like you're on autopilot. |
| 00:37:27> 00:37:30: | With all this other stuff going on and then try |
| 00:37:30> 00:37:32: | to balance that on the side, |
| 00:37:32> 00:37:35: | you still in the in the midst of doing all |
| 00:37:35> 00:37:35: | this work. |
| 00:37:35> 00:37:40: | I'm still trying to handle the pain from my close |
| 00:37:40> 00:37:41: | friends. |
| 00:37:41> 00:37:45: | Losing their mother and their arts and and just so |
| 00:37:45> 00:37:46: | much of that, |
| 00:37:46> 00:37:48: | I was trying to push that aside and still keep |
| 00:37:48> 00:37:51: | working and then go back to that and then still |
| 00:37:51> 00:37:55: | like I was trying to compartmentalise everything and what I |
| 00:37:55> 00:37:58: | found was that I would break down so early this |
| 00:37:58> 00:38:01: | year I took almost three weeks off where I just |
| 00:38:01> 00:38:04: | just tried to focus on me and focus on getting |
| 00:38:05> 00:38:08: | my head together that was in January and I was |
| 00:38:08> 00:38:12: | able to clear my head out because I couldn't see. |
| 00:38:12> 00:38:17: | Getting out of the the situation of COVID, |
| 00:38:17> 00:38:19: | but I just all I could see was I had |
| 00:38:19> 00:38:20: | work, |
| 00:38:20> 00:38:22: | but I couldn't see beyond COVID existing. |
| 00:38:22> 00:38:25: | And then once I finally got a chance to mentally |
| 00:38:25> 00:38:27: | see that there was something there was a future. |
| 00:38:27> 00:38:32: | You know, we started seeing the possibilities with the |
| | |
| 00.00.00 | vaccine. |
| 00:38:32> 00:38:36: 00:38:37> 00:38:39: | vaccine. I started getting exciting planning trips again and the the. I hate working from home as well. |

| 00:38:39> 00:38:43: | I moved out of my old office in the first |
|---------------------|---|
| 00:38:43> 00:38:46: | week in March of last year 2020. |
| 00:38:46> 00:38:50: | COVID broke out the next week so I worked from |
| 00:38:51> 00:38:55: | home for a year and four months and finally got |
| 00:38:55> 00:38:58: | back in the office this July. |
| 00:38:58> 00:39:02: | So I I really had a hard time. |
| 00:39:02> 00:39:04: | I had to I I didn't do the stay in |
| 00:39:04> 00:39:07: | your pajamas all day long 'cause I just don't feel |
| 00:39:07> 00:39:08: | comfortable. |
| 00:39:08> 00:39:10: | So I would get up and get dressed and you |
| 00:39:10> 00:39:10: | know, |
| 00:39:10> 00:39:12: | do everything that you normally do when you work. |
| 00:39:12> 00:39:13: | But I was working like a nut. |
| 00:39:13> 00:39:17: | I found myself working 11:12 o'clock in the morning overnight |
| 00:39:17> 00:39:19: | because I was working, |
| 00:39:19> 00:39:20: | I had nothing else to do. |
| 00:39:20> 00:39:20: | I was sitting at home. |
| 00:39:20> 00:39:24: | Besides, you know all I had was work and I |
| 00:39:24> 00:39:28: | got tired of watching TV and watching the news. |
| 00:39:28> 00:39:31: | So I just kept. That was where I found solace |
| 00:39:31> 00:39:35: | was in working and but the self care is very |
| 00:39:35> 00:39:38: | important and the trying to do other things. |
| 00:39:38> 00:39:40: | Outside of work was important, |
| 00:39:40> 00:39:44: | so grateful. Thankfully this year in March II rented a |
| 00:39:44> 00:39:47: | hotel and hotel room in Philadelphia. |
| 00:39:47> 00:39:49: | Had one of my favorite hotels that used to be |
| 00:39:49> 00:39:53: | the architects building downtown and I stayed there for a |
| 00:39:53> 00:39:56: | week and my friends came to visit me and brought |
| 00:39:56> 00:39:59: | me gifts and we had a little little little gatherings |
| 00:39:59> 00:40:00: | and went out to dinner. |
| 00:40:00> 00:40:02: | I had a good time and that was where I |
| 00:40:02> 00:40:03: | was able to refresh, |
| 00:40:03> 00:40:07: | refocus and go back on Autopilot again, |
| 00:40:07> 00:40:08: | but in a better |
| 00:40:08> 00:40:08: | way. |
| 00:40:09> 00:40:12: | That sounds great. So Felicia, |
| 00:40:12> 00:40:17: | you talked a little bit about your your networking group. |
| 00:40:17> 00:40:21: | Shyla, you talked about your marble Mondays. |
| 00:40:21> 00:40:25: | Rafael Lena did you have? |
| 00:40:25> 00:40:28: | Did you have like a cohort or or group of |
| 00:40:28> 00:40:32: | folks that you convened from time to time drink |
| 00:40:33> 00:40:36: | it? Will it actually? It's interesting it it still is |
| | , , |

| 00:40:36> 00:40:37: | still today. |
|---------------------|--|
| 00:40:37> 00:40:40: | So we I hired my first ever. |
| 00:40:40> 00:40:44: | In employee, which is our operations manager for many years. |
| 00:40:45> 00:40:48: | I did this with virtual assistance or you know kind |
| 00:40:48> 00:40:48: | of. |
| 00:40:48> 00:40:51: | Just like you know, hired showing agents but was kind |
| 00:40:51> 00:40:55: | of like the one woman show and hiring our operations |
| 00:40:55> 00:40:58: | manager and then my business partner. |
| 00:40:58> 00:41:01: | The three of us would call each other every single |
| 00:41:01> 00:41:03: | day at 8:00 AM and we would spend we would |
| 00:41:03> 00:41:06: | stay on the phone from 8:00 to 8:30 and we |
| 00:41:06> 00:41:09: | would spend 15 minutes just talking about what we were |
| 00:41:09> 00:41:11: | feeling and then. |
| 00:41:11> 00:41:13: | The other 15 minutes on an action plan and just |
| 00:41:13> 00:41:17: | checking in with others who are aligned in your vision, |
| 00:41:17> 00:41:19: | you know, because for some for many people they were |
| 00:41:19> 00:41:20: | home and they weren't working. |
| 00:41:20> 00:41:23: | And like Felicia said, you know work is a gift. |
| 00:41:23> 00:41:25: | That was my gift at that time. |
| 00:41:25> 00:41:28: | It allowed me to continue to do what I'm passionate |
| 00:41:28> 00:41:29: | about, |
| 00:41:29> 00:41:32: | but at the same time it also became cursed because |
| 00:41:32> 00:41:36: | sometimes you tried to just over compensate the work for |
| 00:41:36> 00:41:39: | the pain and and that's when you know it's sort |
| 00:41:39> 00:41:41: | of kind of off. That's right, |
| 00:41:41> 00:41:45: | and it doesn't work, and so really reaching into that |
| 00:41:45> 00:41:48: | and not deepened our relationship so much. |
| 00:41:48> 00:41:50: | That now is an organization. |
| 00:41:50> 00:41:53: | We just are so rooted in. |
| 00:41:53> 00:41:54: | You know, all three of us are very rooted in |
| 00:41:55> 00:41:55: | our faith, |
| 00:41:55> 00:41:57: | and we're rooted in our philanthropy. |
| 00:41:57> 00:42:00: | And so this brought it just allowed us to pave |
| 00:42:00> 00:42:04: | a really strong structure to our business and and then |
| 00:42:04> 00:42:06: | to build on top of that. |
| 00:42:06> 00:42:09: | And so we always look back and are so grateful |
| 00:42:09> 00:42:12: | for those times as hard as they were. |
| 00:42:12> 00:42:16: | We grew together and until this day will call each |
| 00:42:16> 00:42:19: | other on really tough and call each other out. |
| 00:42:19> 00:42:21: | On top of things and accountability. |
| 00:42:21> 00:42:23: | But we do it in a way with grace that |

| 00:42:23> 00:42:26: | allows us to say we've been in tough situations. |
|--|--|
| 00:42:26> 00:42:28: | We're going to make it through this, |
| 00:42:28> 00:42:30: | you know here and tell us what you need and |
| 00:42:30> 00:42:34: | sometimes just telling somebody that you need help as a |
| 00:42:34> 00:42:34: | woman, |
| 00:42:34> 00:42:37: | at least for me, it's hard to ask for help. |
| 00:42:37> 00:42:40: | Not sure why, because my husband has no problem telling |
| 00:42:40> 00:42:42: | me he needs help with something. |
| 00:42:42> 00:42:43: | Right? Like can you send this email? |
| 00:42:43> 00:42:47: | Can you know so I don't know what my problem |
| 00:42:47> 00:42:47: | is. |
| 00:42:47> 00:42:49: | l guess you know l just am wired differently, |
| 00:42:49> 00:42:52: | but it allowed me to ask them for help on |
| 00:42:52> 00:42:54: | the days that I was just like guys, |
| 00:42:54> 00:42:57: | I mentally just need you to tell me that this |
| 00:42:57> 00:42:58: | is OK. |
| 00:42:58> 00:43:00: | Or you know that we're going to make it through |
| 00:43:01> 00:43:03: | or that everything is going to be OK and and |
| 00:43:03> 00:43:05: | having someone that you trust. |
| 00:43:05> 00:43:08: | Tell you that it is and not someone that you |
| 00:43:08> 00:43:08: | know. |
| 00:43:08> 00:43:13: | You're just starting off a relationship with and so that |
| 00:43:13> 00:43:16: | they are my the people I reach to every single |
| 00:43:16> 00:43:17: | day now, |
| 00:43:17> 00:43:19: | and 'cause we're still going through it, |
| 00:43:19> 00:43:20: | right? This isn't over yet. |
| 00:43:20> 00:43:22: | We're still. It's still here, |
| 00:43:22> 00:43:26: | you know. So those that that's been my my packed |
| 00:43:26> 00:43:27: | right there. |
| 00:43:28> 00:43:32: | That sounds great, so you talked about sort of the |
| 00:43:32> 00:43:38: | support and kind of getting centered and and having folks |
| 00:43:38> 00:43:43: | to to talk with about the business and about accountability. |
| 00:43:43> 00:43:45: | In addition to the pandemic, |
| 00:43:45> 00:43:49: | we also experienced quite a bit of social unrest in |
| 00:43:49> 00:43:51: | the Philadelphia region, |
| 00:43:51> 00:43:53: | as well as in other parts of the country, |
| 00:43:53> 00:44:00: | and which kind of. For some you know it. |
| 00:44:00> 00:44:04: | It led to discussions of social equity. |
| 00:44:00> 00:44:04: 00:44:04> 00:44:11: | In larger circles. Felicia. Is this something that? |
| 00:44:04> 00:44:11: | |
| 00:44:11> 00:44:16: 00:44:16> 00:44:21: | You addressed in your in your business. |
| | Either directly or indirectly with your with your clients or |
| 00:44:21> 00:44:22: | your. |

| 00:44:22> 00:44:22: | Uhm. |
|---------------------|---|
| 00:44:22> 00:44:27: | l've always been a proponent of equity among everybody, |
| 00:44:27> 00:44:32: | especially particularly. I have a soft spot for people with |
| 00:44:32> 00:44:33: | disabilities. |
| 00:44:33> 00:44:37: | Well also I'm a part of a group of minority |
| 00:44:37> 00:44:38: | architects, |
| 00:44:38> 00:44:40: | so we had several discussions. |
| 00:44:40> 00:44:43: | Sometimes they were a little extra, |
| 00:44:43> 00:44:47: | but we did have several discussions with one another about |
| 00:44:47> 00:44:49: | what was going on. |
| 00:44:49> 00:44:52: | I did not. I don't like to engage with clients |
| 00:44:52> 00:44:55: | about political or anything that's not business related. |
| 00:44:55> 00:44:57: | I like to keep everything professional, |
| 00:44:57> 00:45:01: | so unless you're someone that I've developed a relationship |
| | with |
| 00:45:01> 00:45:02: | as a client, |
| 00:45:02> 00:45:04: | we didn't get into those discussions, |
| 00:45:04> 00:45:07: | but uhm, it did shape some of the decisions that |
| 00:45:07> 00:45:09: | I had to make during that time. |
| 00:45:09> 00:45:12: | I had to cancel some appointments and come, |
| 00:45:12> 00:45:16: | and, you know, just shift around what was going on. |
| 00:45:16> 00:45:19: | I tried not to let that affect my. |
| 00:45:19> 00:45:24: | State because I was already affected so much emotionally |
| 00:45:24> 00:45:27: | with what was going on with the pandemic and and just |
| 00:45:28> 00:45:28: | people. |
| 00:45:28> 00:45:29: | Just I kid you not. |
| 00:45:29> 00:45:32: | It seemed like people were just walking out of here. |
| 00:45:32> 00:45:36: | They were just leaving this earth last year and it |
| 00:45:36> 00:45:41: | was hard enough dealing with that personally that I could |
| 00:45:42> 00:45:45: | not take a lot more of of things that were |
| 00:45:45> 00:45:48: | going on so I had to kind of come. |
| 00:45:48> 00:45:53: | Again, I'm always a proponent of social equity and always |
| 00:45:53> 00:45:54: | have been, |
| 00:45:54> 00:45:58: | but I could not take in anything that was going |
| 00:45:58> 00:46:00: | to set me off right right there, |
| 00:46:00> 00:46:02: | if that makes sense. I don't wanna. |
| 00:46:02> 00:46:06: | It does trivialize it, but you know it it. |
| 00:46:06> 00:46:08: | I did put out a statement on on on on |
| 00:46:08> 00:46:12: | LinkedIn and just letting everybody know that we are |
| | business |
| 00:46:12> 00:46:15: | that they were looking to help is whatever way we |
| 00:46:15> 00:46:18: | can. I didn't want to get into a lot of |
| | |

| 00.40.40 > 00.40.40. | the e |
|--|--|
| 00:46:18> 00:46:18: 00:46:18> 00:46:21: | the. Discussions that were going on at that time, |
| 00:46:21> 00:46:22: | if that makes sense, |
| 00:46:22> 00:46:25: | it does. I know in my business I was approached |
| 00:46:22> 00:46:26: 00:46:25> 00:46:26: | by everybody. |
| | |
| 00:46:26> 00:46:30: | It seemed like everybody I had ever met was like |
| 00:46:30> 00:46:32: | let's talk about, |
| 00:46:32> 00:46:35: | you know, and there was a point where I'm like. |
| 00:46:35> 00:46:40: | If it. I'm talking about my whole life, |
| 00:46:40> 00:46:45: | right? Exactly exactly up in my business. |
| 00:46:45> 00:46:50: | UM, it's we've always. It's always been something that we've |
| 00:46:50> 00:46:52: | considered and everything we we do. |
| 00:46:52> 00:46:55: | I think you know as a woman. |
| 00:46:55> 00:47:00: | As African American, it's just something that I always think |
| 00:47:00> 00:47:02: | about how who's not here, |
| 00:47:02> 00:47:07: | who's being left out, we were able to come with |
| 00:47:07> 00:47:12: | with growth we are able to do a little more |
| 00:47:12> 00:47:14: | than I've ever done. |
| 00:47:14> 00:47:18: | Prior, largely because our clients were a little bit more |
| 00:47:18> 00:47:20: | open to a little bit more diverse. |
| 00:47:20> 00:47:24: | Uhm, you know to having more diverse consultants, |
| 00:47:24> 00:47:28: | so we're firm now of 22 people. |
| 00:47:28> 00:47:32: | And we speak seven languages. |
| 00:47:32> 00:47:37: | Yeah yeah, so uhm. So something I'm really proud of. |
| 00:47:37> 00:47:41: | Uhm Shayla is this is. |
| 00:47:41> 00:47:45: | Was the civil unrest? Was that something that affected your |
| 00:47:45> 00:47:48: | business or affected the business of your clients? |
| 00:47:48> 00:47:50: | Uhm? Not |
| 00:47:50> 00:47:55: | so much, but I've also noticed that as far as |
| 00:47:55> 00:47:57: | social unrest, |
| 00:47:57> 00:48:01: | political stuff, my clients said be on the same page. |
| 00:48:01> 00:48:03: | So like I'll go through their home and I'll see |
| 00:48:03> 00:48:04: | things like OK, |
| 00:48:04> 00:48:06: | they're on the same page, |
| 00:48:06> 00:48:09: | so that's that's interesting, UM. |
| 00:48:11> 00:48:15: | I mean, again, I think. |
| 00:48:15> 00:48:17: | I use. I think we use work sometimes to kind |
| 00:48:17> 00:48:21: | of escape those things which is healthy and unhealthy at |
| 00:48:21> 00:48:22: | the same time, |
| 00:48:22> 00:48:24: | right? And I had I had to go back to |
| 00:48:24> 00:48:25: | therapy. |
| 00:48:25> 00:48:26: | I'm a huge proponent of therapy. |
| | |

| 00:48:26> 00:48:29: | I did 'cause it was just the pandemic and just |
|---------------------|---|
| 00:48:29> 00:48:30: | everything else |
| 00:48:30> 00:48:31: | to mom like |
| 00:48:31> 00:48:32: | Australia was on fire. |
| 00:48:32> 00:48:38: | Like just everything at the same time and and I, |
| 00:48:38> 00:48:40: | you know, like police will say I would just like |
| 00:48:40> 00:48:40: | work work, |
| 00:48:40> 00:48:42: | work just like not think about it. |
| 00:48:42> 00:48:44: | But then when you have like a little bit of |
| 00:48:44> 00:48:46: | down time to think about it like I would just |
| 00:48:46> 00:48:47: | have a meltdown. |
| 00:48:47> 00:48:50: | Uhm, so that's something I had to like. |
| 00:48:50> 00:48:51: | Take care of and talk through it, |
| 00:48:51> 00:48:57: | uhm? But at work it it doesn't so much come |
| 00:48:57> 00:48:57: | up, |
| 00:48:57> 00:48:59: | but you know it's there. |
| 00:48:59> 00:49:02: | I guess you know it exists and it's the emotional |
| 00:49:02> 00:49:05: | exhaustion that people are experiencing is very |
| 00:49:05> 00:49:06: | clear as well. |
| 00:49:07> 00:49:10: | Yeah, Rafael. Lena was the civil unrest in the region |
| 00:49:10> 00:49:14: | was did it affect effect you or affect your business |
| 00:49:14> 00:49:17: | at all or how you approach your work. |
| 00:49:17> 00:49:17: | So |
| 00:49:17> 00:49:20: | it's interesting because I was raised my Gran Father came |
| 00:49:20> 00:49:22: | here from Italy with my dad, |
| 00:49:22> 00:49:24: | my parents. So we grew up in a very humble |
| 00:49:24> 00:49:25: | environment. |
| 00:49:25> 00:49:29: | We, you know as immigrant an immigrant family and my |
| 00:49:29> 00:49:30: | Gran father. |
| 00:49:30> 00:49:32: | Tell me stories about when he lived in Brooklyn and |
| 00:49:32> 00:49:34: | how the Italians were. |
| 00:49:34> 00:49:37: | You know, things. We were just always taught at a |
| 00:49:37> 00:49:39: | young age to respect everyone, |
| 00:49:39> 00:49:41: | regardless of what someone looks like, |
| 00:49:41> 00:49:43: | regardless of where they come from. |
| 00:49:43> 00:49:47: | Because we my Gran Father experienced first hand what it |
| 00:49:47> 00:49:47: | was like, |
| 00:49:47> 00:49:49: | where there were signs on the door. |
| 00:49:49> 00:49:53: | That said, no Italians welcome and this was acceptable |
| | behavior, |
| 00:49:53> 00:49:56: | and so I he always said to me, |
| 00:49:56> 00:49:58: | you know, we live in America. |
| | |

| 00:49:58> 00:50:01: | You do and respect. Everybody and he told us every |
|---------------------|--|
| 00:50:02> 00:50:05: | morning when he dropped us off at school like it |
| 00:50:05> 00:50:08: | was no question and it was it hit me that |
| 00:50:08> 00:50:13: | there were other individuals that actually ran their life thinking |
| 00:50:13> 00:50:15: | about how they could, |
| 00:50:15> 00:50:18: | you know, affect someone else's life or or not. |
| 00:50:18> 00:50:21: | You know, just this how they looked at others and |
| 00:50:21> 00:50:24: | how people raise their children and my awareness wasn't so |
| 00:50:24> 00:50:26: | much in my work but in my home that my |
| 00:50:27> 00:50:29: | daughter will never see anyone. |
| 00:50:29> 00:50:30: | That's why I love raising her. |
| 00:50:30> 00:50:33: | In such a beautifully diverse city is because of the |
| 00:50:34> 00:50:36: | in the awareness that this is around us, |
| 00:50:36> 00:50:40: | so it was more of an awareness of having conversations |
| 00:50:40> 00:50:43: | personally with those that I felt needed to hear the |
| 00:50:43> 00:50:47: | things that I heard growing up and and really with |
| 00:50:47> 00:50:50: | many of my clients who had me support organizations that |
| 00:50:50> 00:50:52: | they felt strongly about. |
| 00:50:52> 00:50:55: | We donate 10% of every home that we sell. |
| 00:50:55> 00:50:57: | We donate 10% of it, |
| 00:50:57> 00:51:00: | and for some of these individuals they ask this, |
| 00:51:00> 00:51:04: | hey, can you support? Organization that is helping with you |
| 00:51:04> 00:51:08: | know the civil unrest and things that are happening and |
| 00:51:08> 00:51:11: | we did and you know it it showing your face |
| 00:51:11> 00:51:15: | and doing the right thing everyday and and you know |
| 00:51:15> 00:51:19: | being genuine about it is something that for me is |
| 00:51:19> 00:51:23: | always been so it didn't shift anything in my heart, |
| 00:51:23> 00:51:26: | it just made me more aware of what was out |
| 00:51:26> 00:51:30: | there and I think sometimes we even with very COVID. |
| 00:51:30> 00:51:33: | What an awareness. Everything was and I think Charlie. |
| 00:51:33> 00:51:36: | You said it that it almost made you just feel |
| 00:51:36> 00:51:39: | how where you were and how small this big world |
| 00:51:39> 00:51:39: | is like. |
| 00:51:39> 00:51:43: | We're all connected right? And for me it just made |
| 00:51:43> 00:51:47: | me realize the importance of reflecting God in everything I |
| 00:51:47> 00:51:50: | do to be a light and to just no matter |
| 00:51:50> 00:51:53: | who I'm talking to. Just sharing that and I think |
| 00:51:53> 00:51:57: | it just made me feel even more important to share |
| 00:51:57> 00:52:00: | love it made more important to you know just be |
| 00:52:00> 00:52:03: | who I've always been. But I had to magnify it |
| 00:52:03> 00:52:04: | right? |
| 00:52:04> 00:52:06: | And so not that I had to. |
| | |

| 00:52:06> 00:52:09: | I wanted to in in time I wanted. |
|---------------------|--|
| 00:52:09> 00:52:12: | I wanted to let anyone know who was feeling that |
| 00:52:12> 00:52:16: | they were unfairly treated that I love them and that |
| 00:52:16> 00:52:19: | I was there for them and that I may not |
| 00:52:19> 00:52:22: | understand exactly what you're feeling but that I can be |
| 00:52:23> 00:52:25: | empathetic and not sympathetic and say, |
| 00:52:25> 00:52:27: | oh, I'm sorry but empathy. |
| 00:52:27> 00:52:31: | I wanna know what you're feeling and so. |
| 00:52:31> 00:52:32: | I think that that's really, |
| 00:52:32> 00:52:33: | really important. |
| 00:52:34> 00:52:37: | So thank you, all of you for for sharing your |
| 00:52:38> 00:52:38: | story. |
| 00:52:38> 00:52:42: | Sharing your insights. I'd like to go ahead and transition |
| 00:52:42> 00:52:42: | back, |
| 00:52:42> 00:52:43: | to, ruminate |
| 00:52:43> 00:52:45: | to, to |
| 00:52:46> 00:52:47: | wrap up for the evening. |
| 00:52:48> 00:52:49: | Great, thank you so much, |
| 00:52:49> 00:52:54: | Arnell and Schuyler, Evelina, Felicia and thank you all so |
| 00:52:54> 00:52:58: | much for taking the time today and having these very |
| 00:52:58> 00:52:58: | open, |
| 00:52:58> 00:53:01: | meaningful conversations. I really appreciate it. |
| 00:53:01> 00:53:04: | And thank you all to our viewers for taking this |
| 00:53:04> 00:53:08: | time to view this important conversation of four impressive leaders. |
| 00:53:08> 00:53:11: | Thank you to our speakers for sharing their time, |
| 00:53:11> 00:53:12: | our sponsors for their support, |
| 00:53:12> 00:53:16: | our Member volunteers and my Co Chair Kim for helping |
| 00:53:16> 00:53:18: | put this program together today. |
| 00:53:18> 00:53:21: | We hope you enjoyed. Stories of resiliency and grit. |
| 00:53:21> 00:53:23: | The rebound of development, design, |
| 00:53:23> 00:53:26: | and construction through COVID. With that I will close out |
| 00:53:26> 00:53:28: | the panel and thank you. |
| 00:53:28> 00:53:29: | Everyone take care. |

This video transcript has been machine-generated, so it may not be accurate. It is for personal use only. Reproduction or use without written permission is prohibited. If you have a correction or for permission inquiries, please contact .