

## Webinar

## ULI Toronto: Diversity, Equity, Inclusion and Reconciliation in the Official Plan

Date: April 26, 2022

| 00.04.00 > 00.04.40. | Lielle evenuene and welcome as nearly start to trickle in                  |
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| 00:01:36> 00:01:40:  | Hello everyone and welcome as people start to trickle in,                  |
| 00:01:40> 00:01:44:  | we're going to play you Ali Toronto's membership video.                    |
| 00:02:05> 00:02:07:  | Having the ability to.   |
| 00:02:07> 00:02:08:  | Exchange stories exchange.   |
| 00:02:08> 00:02:13:  | Ideas and really sort of find mentors in the industry.                     |
| 00:02:13> 00:02:15:  | Via you Ali was a huge plus for me. So                                     |
| 00:02:15> 00:02:17:  | one of the things that I first started doing with                          |
| 00:02:17> 00:02:20:  | you. I in terms of active engagement with their urban                      |
| 00:02:20> 00:02:23:  | plan program and for me that's they. They basically go                     |
| 00:02:23> 00:02:26:  | into schools and work with young people in junior high                     |
| 00:02:26> 00:02:27:  | and high.  |
| 00:02:27> 00:02:29:  | School, one of the great things about Uli is that                          |
| 00:02:29> 00:02:32:  | it provides a great platform for public sector and private                 |
| 00:02:32> 00:02:36:  | sector interests to meet with an opportunity to connect with               |
| 00:02:36> 00:02:38:  | a variety of people from a variety of.                                     |
| 00:02:38> 00:02:41:  | Different disciplines, so I work in real estate development, but           |
| 00:02:41> 00:02:43:  | it's useful and important to get to know people in                         |
| 00:02:43> 00:02:44:  | other aspects of city building.  |
| 00:02:44> 00:02:49:  | Opportunity get recognition the opportunity to participate in my community |
| 00:02:49> 00:02:52:  | and give back in a way all of those things                                 |
| 00:02:52> 00:02:55:  | have enhanced my career and I think enhance what I'm                       |
| 00:02:55> 00:02:58:  | able to offer the industry and I'm really.                                 |
| 00:02:58> 00:03:02:  | Excited to be part of Uli Toronto, and really advancing                    |
| 00:03:02> 00:03:07:  | my leadership skills and fostering my connections and really just          |
| 00:03:07> 00:03:08:  | advancing.   |
| 00:03:08> 00:03:09:  | My mission for city building.  |
| 00:03:09> 00:03:13:  | Was a young professional new to the province and I                         |
| 00:03:13> 00:03:16:  | found you, Ali and other kind of similar organizations really              |
|                      |  |

| 00:03:16> 00:03:21: | helpful in terms of, you know, bridging connections and networking.          |
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| 00:03:21> 00:03:25: | It's an opportunity to connect with people who have questions,               |
| 00:03:25> 00:03:26: | who are who have.  |
| 00:03:26> 00:03:28: | Not quite figured out how to do.   |
| 00:03:28> 00:03:28: | Things.  |
| 00:03:28> 00:03:30: | And I liked how hands on you could be as                                     |
| 00:03:30> 00:03:34: | a member. You could get involved immediately. You could volunteer.           |
| 00:03:34> 00:03:37: | For me, you Ali is one of the greatest organizations                         |
| 00:03:37> 00:03:38: | in the world and.  |
| 00:03:38> 00:03:42: | Certainly in Toronto to connect to learn and to become                       |
| 00:03:42> 00:03:45: | a part of an organization that really values its people                      |
| 00:03:45> 00:03:46: | and its members.   |
| 00:03:59> 00:04:03: | Our membership video, which you just saw is our invitation.                  |
| 00:04:03> 00:04:07: | If we do get more involved with Uli Toronto, which                           |
| 00:04:07> 00:04:10: | is the world's largest and most active ULI chapter, a                        |
| 00:04:10> 00:04:13: | few notes to ULI members or those who are not                                |
| 00:04:13> 00:04:18: | yet members, you can access utilize network through the global               |
| 00:04:18> 00:04:18: | membership.  |
| 00:04:18> 00:04:24: | Factory there are exciting engagement opportunities on local.<br>You'll like |
| 00:04:24> 00:04:29: | committees which are available through the Navigator tab as well             |
| 00:04:29> 00:04:32: | as our annual window, which is in May for joining                            |
| 00:04:32> 00:04:37: | committees. You can access upcoming and past events and attendees,           |
| 00:04:37> 00:04:41: | which is an amazing networking tool as well as an                            |
| 00:04:41> 00:04:46: | unbelievable wealth of knowledge of local and global yuli resources.         |
| 00:04:46> 00:04:49: | Archives case studies. Passing webinars.                                     |
| 00:04:49> 00:04:52: | And more through the knowledge Finder will provide links to                  |
| 00:04:52> 00:04:56: | what you can expect from your membership and to learn                        |
| 00:04:56> 00:04:59: | about all the benefits, check the link in the chat.                          |
| 00:05:03> 00:05:05: | My name is Kelly Graham. I'm a planner at SBN,                               |
| 00:05:05> 00:05:09: | Architects and planners, and a member of you, Allied<br>Toronto's            |
| 00:05:09> 00:05:13: | diversity, equity and Inclusion Committee, and the Co lead of                |
| 00:05:13> 00:05:14: | today's program.   |
| 00:05:15> 00:05:19: | As you know, today's webinar event is diversity, equity, inclusion           |
| 00:05:19> 00:05:23: | and reconciliation in the official plan. Innovative approaches               |

|                     | to addressing  |
|---------------------|--|
| 00:05:23> 00:05:26: | systemic inequities and land use policy.                                 |
| 00:05:27> 00:05:30: | Due to limited time we will not have an audience                         |
| 00:05:30> 00:05:33: | Q&A session in the webinar, but after the webinar ends,                  |
| 00:05:33> 00:05:37: | you'll be prompted to answer a quick survey and you'll                   |
| 00:05:37> 00:05:40: | also have the opportunity to submit any questions or comments            |
| 00:05:40> 00:05:43: | to help us shape a follow up workshop that we'll                         |
| 00:05:43> 00:05:46: | be hosting in the fall before we get started, I'd                        |
| 00:05:46> 00:05:49: | like to take a moment to recognize the people who                        |
| 00:05:49> 00:05:52: | were here before this land was settled as a Toronto                      |
| 00:05:52> 00:05:56: | region based organization. We acknowledge the land we are meeting        |
| 00:05:56> 00:05:57: | on.  |
| 00:05:57> 00:06:01: | Is a traditional territory of many nations, including the Mississaugas   |
| 00:06:01> 00:06:05: | of the credit, the Anishinabek, the Chippewa, the honor Shoni,           |
| 00:06:05> 00:06:07: | and the one that peoples is now home to many                             |
| 00:06:07> 00:06:11: | diverse First Nations. Inuit and mighty people. We also acknowledge      |
| 00:06:11> 00:06:15: | that Toronto's covered by Treaty 13 with the Mississauga as              |
| 00:06:15> 00:06:15: | of the credit.   |
| 00:06:17> 00:06:19: | We are all treaty people. Many of us have come                           |
| 00:06:19> 00:06:23: | here as settlers, immigrant and newcomers in generation or in            |
| 00:06:23> 00:06:26: | generations past. We'd also like to acknowledge and honor those          |
| 00:06:26> 00:06:30: | who came here involuntarily, particularly those who descended from those |
| 00:06:30> 00:06:33: | brought here through in slave enslavement.                               |
| 00:06:37> 00:06:41: | To better understand the meaning behind this land acknowledgement, we    |
| 00:06:41> 00:06:45: | recommend for programs that we have uploaded on YouTube and              |
| 00:06:45> 00:06:47: | these links are available in the chat.                                   |
| 00:06:52> 00:06:55: | Today's design and all other UI programming would not be                 |
| 00:06:55> 00:06:59: | possible without the support of our annual sponsors. I would             |
| 00:06:59> 00:07:01: | like to say a major thank you to all of                                  |
| 00:07:01> 00:07:05: | them for their support with specific acknowledgement to our diamond      |
| 00:07:05> 00:07:09: | sponsor and diversity equity and inclusion sponsor and ellisdon for      |
| 00:07:09> 00:07:10: | their continuous.  |
| 00:07:10> 00:07:10: | Support.   |

| 00:07:11> 00:07:14: | Now more than ever, you Ally Toronto relies on our  |
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| 00:07:14> 00:07:17: | sponsors to put high quality programs and to drive the                                      |
| 00:07:17> 00:07:20: | mission to support the future of the built environment for                                  |
| 00:07:20> 00:07:21: | transformative impact.  |
| 00:07:21> 00:07:24: | On communities worldwide to all of our sponsors, we thank                                   |
| 00:07:25> 00:07:25: | you.  |
| 00:07:29> 00:07:32: | Now, without further ado, I would like to pass the  |
| 00:07:32> 00:07:36: | MIC to Geneva, Varghese, the interim director of Community Connections                      |
| 00:07:37> 00:07:40: | at United Way of Greater Toronto Ginja. We'd love to  |
| 00:07:40> 00:07:43: | have you open our event today with some opening remarks                                     |
| 00:07:43> 00:07:45: | and insightful context.   |
| 00:07:47> 00:07:50: | Hello everyone, Kelly and you'll I team. Thank you for                                      |
| 00:07:50> 00:07:53: | inviting me and having me as part of this exciting  |
| 00:07:53> 00:07:57: | event. Since having immigrated to Canada about 10 years ago                                 |
| 00:07:57> 00:08:00: | or so, I've had the opportunity to be on a  |
| 00:08:00> 00:08:04: | a learning and reflection journey that brought about questions like                         |
| 00:08:04> 00:08:07: | whose land is best, who gets to shape it and  |
| 00:08:07> 00:08:10: | during this time one of the things I've really come   |
| 00:08:10> 00:08:14: | to appreciate is this philosophy. From the Iroquois, the hardness                           |
| 00:08:14> 00:08:17: | shoni peoples, which is to consider.  |
| 00:08:17> 00:08:21: | Any discussion, not just for the current generation, but for                                |
| 00:08:21> 00:08:24: | the next 7 generations and the way I see it,  |
| 00:08:24> 00:08:27: | official plans and land use policies and it's essence is                                    |
| 00:08:27> 00:08:32: | about looking at shaping our cities and neighborhoods for both                              |
| 00:08:32> 00:08:36: | current and future residents. But in order to meaningfully and                              |
| 00:08:36> 00:08:42: | intentionally do that, diversity, equity, inclusion, reconciliation, writing, our relations |
| 00:08:42> 00:08:45: | need to be integral to planning. In both shaping the  |
| 00:08:45> 00:08:47: | policies and plans.   |
| 00:08:47> 00:08:50: | But also in their implementation. Now while I'm not a                                       |
| 00:08:50> 00:08:53: | planner through my role that he had a way, I  |
| 00:08:53> 00:08:58: | have the privilege of working in neighborhoods undergoing redevelopment and                 |
| 00:08:58> 00:09:03: | revitalization. Our building strong neighborhoods, strategy that I help implement           |
| 00:09:03> 00:09:07: | in the Greater Toronto area, builds on this understanding that                              |
| 00:09:07> 00:09:12: | there are inequities in neighborhoods resulting from things such as                         |
| 00:09:12> 00:09:16: | systemic racism and historic underinvestment that over the                                  |

|                     | years have  |
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| 00:09:16> 00:09:17: | led to poor.  |
| 00:09:17> 00:09:22: | Social and physical infrastructure constituted pockets of poverty and neighborhoods |
| 00:09:22> 00:09:26: | and tower buildings, all of which we want to see                                    |
| 00:09:26> 00:09:30: | changed. So we partner with community organizations and residents to                |
| 00:09:30> 00:09:34: | help them shape their neighborhoods in a way that meets                             |
| 00:09:34> 00:09:37: | their vision and hopes for the place and one of                                     |
| 00:09:37> 00:09:40: | the communities we work in is in the eastern part                                   |
| 00:09:40> 00:09:44: | of Toronto called Scarborough that is undergoing quite a bit                        |
| 00:09:44> 00:09:47: | of transit infrastructure development and in turn has.                              |
| 00:09:47> 00:09:52: | Stimulated redevelopment of the broader set of neighborhoods, and this,             |
| 00:09:52> 00:09:55: | anticipating at least 40,000 new residents to move into that                        |
| 00:09:55> 00:09:58: | area in the next 20 to 30 years, which is   |
| 00:09:58> 00:10:01: | huge. For for this place and and we've been supporting                              |
| 00:10:01> 00:10:04: | the local community in their efforts to develop a Community                         |
| 00:10:04> 00:10:08: | benefits framework that particularly it's not just their vision for                 |
| 00:10:08> 00:10:12: | this redevelopment, but also how it impacts the diverse cross                       |
| 00:10:12> 00:10:16: | section of people in the Community and what opportunities residents                 |
| 00:10:16> 00:10:17: | can benefit from.   |
| 00:10:18> 00:10:22: | And when you immerse yourself in community, they teach you                          |
| 00:10:22> 00:10:25: | a thing or two or ten, especially about how they                                    |
| 00:10:25> 00:10:28: | experience policies and plans in their life and and the                             |
| 00:10:28> 00:10:32: | key things that were highlighted, at least for me, were                             |
| 00:10:32> 00:10:35: | The Who, the, how, and the when The Who, like                                       |
| 00:10:35> 00:10:38: | who are the plans and policies for who's dreams and                                 |
| 00:10:38> 00:10:41: | needs, are reflected in them whose voice is heard and                               |
| 00:10:41> 00:10:45: | who's isn't. And more often than not, there's a disproportionate                    |
| 00:10:45> 00:10:48: | number of racialized peoples and those impacted.                                    |
| 00:10:49> 00:10:52: | By systemic inequities who don't see themselves and their families                  |
| 00:10:52> 00:10:53: | in the local plans.   |
| 00:10:54> 00:10:58: | We know that not everybody experiences a community or a                             |
| 00:10:58> 00:11:01: | city in the same way those living in social housing,                                |
| 00:11:01> 00:11:05: | those experiencing a disability. Those single moms juggling multiple jobs           |
| 00:11:05> 00:11:08: | and trying to figure out childcare in order to participate                          |
| 00:11:08> 00:11:12: | in a council deputation or a secondary plan consultation. And                       |
| 00:11:12> 00:11:15: | we've heard this quite frequently, and they're the ones who                         |

| 00:11:15> 00:11:19: | could really shed light on what kind of affordable housing                    |
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| 00:11:19> 00:11:22: | needs to be there, and the need for accessible spaces                         |
| 00:11:22> 00:11:25: | and important community services, their hopes.                                |
| 00:11:25> 00:11:28: | We're opening up a small business storefront or the need                      |
| 00:11:28> 00:11:32: | for cultural relevant food options, and they're also often the                |
| 00:11:32> 00:11:35: | ones who are left in a tough spot of potential                                |
| 00:11:35> 00:11:39: | displacement or not. Being able to fully experience the benefits              |
| 00:11:39> 00:11:43: | of changes. So the purpose behind community, like projects such               |
| 00:11:43> 00:11:47: | as the Committee Benefits Framework, was looking at how we                    |
| 00:11:47> 00:11:52: | can amplify the voices of historically underrepresented groups in determining |
| 00:11:52> 00:11:55: | the design and future of the place they live in.                              |
| 00:11:55> 00:11:58: | And of course, feed that back to the local planning                           |
| 00:11:58> 00:11:59: | units developer city.   |
| 00:11:59> 00:12:00: | Councillors and   |
| 00:12:00> 00:12:04: | other stakeholders. But as someone who speaks multiple<br>languages, l        |
| 00:12:04> 00:12:06: | have to say planning is a language.   |
| 00:12:06> 00:12:06: | Of its own.   |
| 00:12:07> 00:12:07: | It's.   |
| 00:12:07> 00:12:11: | Beautiful, but in order for community to meaningfully participate in          |
| 00:12:11> 00:12:14: | planning conversations, they don't kind of understand that language a         |
| 00:12:14> 00:12:17: | bit, so one of our funded community groups did a                              |
| 00:12:17> 00:12:21: | couple of planning 101 capacity building sessions with residents on           |
| 00:12:21> 00:12:25: | on things like land use policy, official plans, inclusionary, zoning,         |
| 00:12:25> 00:12:25: | and.  |
| 00:12:26> 00:12:28: | And this was in a location that had seen quite                                |
| 00:12:28> 00:12:31: | an influx of Syrian refugees in the last few years,                           |
| 00:12:31> 00:12:34: | and the group wanted to make sure these folks were                            |
| 00:12:34> 00:12:36: | engaged because they too are part of the makeup of                            |
| 00:12:36> 00:12:40: | the neighborhood. So they brought in Arabic translators and I                 |
| 00:12:40> 00:12:42: | was part of the session as well. But here's what                              |
| 00:12:43> 00:12:46: | we found. It was really challenging to translate planning terms               |
| 00:12:46> 00:12:49: | into Arabic and other different languages, and I don't know                   |
| 00:12:49> 00:12:52: | if you've tried that. But this actually brings us to                          |
| 00:12:52> 00:12:55: | a much more broader question about how do we make                             |
|                     |   |

| 00:12:55> 00:12:56: | sure we meet?   |
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| 00:12:56> 00:12:59: | Community where they're at? How did the plans, policies, processes,         |
| 00:12:59> 00:13:04: | account for unique barriers that different populations face?<br>And finally |
| 00:13:04> 00:13:07: | what we heard from community? It's about the when I                         |
| 00:13:07> 00:13:11: | cannot take any credit whatsoever. For this illustration, I'm going         |
| 00:13:11> 00:13:14: | to share with you because it's actually from an article                     |
| 00:13:14> 00:13:17: | that I read a couple months back which talked about                         |
| 00:13:17> 00:13:20: | the fact that we often engage Community asking about what                   |
| 00:13:20> 00:13:23: | kind of frosting they want on a cake that is                                |
| 00:13:23> 00:13:26: | already baked. So if someone asks when should reconciliation.               |
| 00:13:26> 00:13:30: | Diversity, equity and inclusion we brought into the process. It             |
| 00:13:30> 00:13:33: | begins even before deciding the cake right from the start                   |
| 00:13:33> 00:13:35: | and every step of the way. The policy the comedian                          |
| 00:13:36> 00:13:39: | engagement, the decision making and everything in between.<br>Now I         |
| 00:13:39> 00:13:41: | know not all of this is going to get discussed                              |
| 00:13:41> 00:13:44: | today and it should have because this is meant to                           |
| 00:13:44> 00:13:48: | be an ongoing conversation of unpacking, learning and sharing. And          |
| 00:13:48> 00:13:50: | I can't wait to hear the insights and wisdom from                           |
| 00:13:50> 00:13:53: | all our amazing panelists who are bringing that lens from                   |
| 00:13:53> 00:13:56: | the different communities they're working in across US and.                 |
| 00:13:57> 00:13:59: | And so Kelly passing it off to you and thanks                               |
| 00:13:59> 00:14:00: | everyone.   |
| 00:14:02> 00:14:06: | Thanks Janita for providing some context for today's<br>conversation and    |
| 00:14:06> 00:14:10: | reminding us about who we're planning for and with it's                     |
| 00:14:10> 00:14:14: | now my pleasure to introduce today's moderator Shell case.<br>Who           |
| 00:14:14> 00:14:17: | is founder and principal urban planner of CP planning, as                   |
| 00:14:17> 00:14:20: | well as an early career Canadian urban leader at the                        |
| 00:14:20> 00:14:24: | School of Cities of the University of Toronto. She'll introduce             |
| 00:14:24> 00:14:27: | our speakers and lead what promises to be a very                            |
| 00:14:27> 00:14:29: | illuminating panel.   |
| 00:14:31> 00:14:34: | Thank you so much Kelly. It is a great honor                                |
| 00:14:34> 00:14:38: | to be the moderator for this conversation. When the ULIDI                   |
| 00:14:38> 00:14:42: | committee looked at hosting this conversation, we had a list                |
| 00:14:42> 00:14:46: | of our deal folks to speak about their experiences in                       |
| 00:14:46> 00:14:50: | municipal planning with the DEIR focus, and we are really                   |
| 00:14:50> 00:14:54: | excited that actually our top picks all agree to be                         |

| 00:14:54> 00:14:57: | here tonight. So as far as you know, these are   |
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| 00:14:57> 00:14:59: | the best of the best in terms of.  |
| 00:14:59> 00:15:06: | North American leadership in incorporating diversity, equity, inclusion and reconciliation |
| 00:15:06> 00:15:11: | in terms of addressing system discrimination against indigenous people in                  |
| 00:15:11> 00:15:15: | North America in planning, so we have for our panel,                                       |
| 00:15:15> 00:15:19: | we have one sabastian Arias who was a deputy director                                      |
| 00:15:19> 00:15:23: | policy and the mayor's office in the City of Chicago                                       |
| 00:15:23> 00:15:27: | from Minneapolis we have Joe Bernard, planning project manager.                            |
| 00:15:28> 00:15:32: | And we have Portland, we have Lisa Abeloff, director of                                    |
| 00:15:32> 00:15:37: | Development and investment at Prosper Portland. And finally, we have                       |
| 00:15:37> 00:15:42: | Laura Rampell Planner urban planning and design division at the                            |
| 00:15:42> 00:15:46: | City of Winnipeg, and so with that, we'll have our   |
| 00:15:46> 00:15:51: | first presentation, while where each of these amazing<br>panelists will                    |
| 00:15:51> 00:15:55: | share about the work that they've been doing in their                                      |
| 00:15:55> 00:15:58: | cities to incorporate the EIR into planning and.   |
| 00:15:58> 00:16:00: | Anyway, once fashion.  |
| 00:16:00> 00:16:00: | Thank you.   |
| 00:16:02> 00:16:05: | Thank you, Cheryl, and thank you to you elect Toronto                                      |
| 00:16:05> 00:16:09: | as well. For the invitation to join today. So again,                                       |
| 00:16:09> 00:16:12: | my name is Juan Sebastian Nadias, currently working as a                                   |
| 00:16:12> 00:16:16: | deputy Director of Policy and the Mayor's office, and what                                 |
| 00:16:16> 00:16:19: | I am here to talk about at least try to  |
| 00:16:19> 00:16:21: | cover in in a few minutes is the city  |
| 00:16:21> 00:16:26: | of Chicago's first ever Equitable transit oriented development policy plan                 |
| 00:16:26> 00:16:29: | or EOD policy plan. The reason why I think this  |
| 00:16:29> 00:16:32: | is relevant for the conversation today is because.   |
| 00:16:33> 00:16:34: | Chicago's had a Todd policy.   |
| 00:16:36> 00:16:40: | Zoning policy on the books since 2013. Not until last                                      |
| 00:16:40> 00:16:44: | year did did we actually develop an equitable TOTD policy                                  |
| 00:16:44> 00:16:49: | plan. As someone was mentioning earlier earlier, right. We know                            |
| 00:16:49> 00:16:53: | that when equity is not centered at the beginning of                                       |
| 00:16:53> 00:16:54: | baking the cake.   |
| 00:16:55> 00:16:58: | In it, that cake or that policy in this case   |
| 00:16:58> 00:17:02: | will only serve to exacerbate some disparities. And that's actually                        |
| 00:17:02> 00:17:05: | the impetus of what what drove us as a city  |

| 00:17:05> 00:17:08:                        | to recognize we need to estually feeus on the equitable                    |
|--|--|
| 00:17:08> 00:17:08:<br>00:17:08> 00:17:10: | to recognize we need to actually focus on the equitable                    |
| 00:17:10> 00:17:13:                        | part of our Tod work. So if we go to                                       |
|  | the next slide with that background, this is a little                      |
| 00:17:14> 00:17:16:                        | bit of just some of the data behind what we                                |
| 00:17:16> 00:17:19:                        | were starting to look at, what, what some of the                           |
| 00:17:19> 00:17:22:                        | problems where they were trying to solve. Again, as I                      |
| 00:17:22> 00:17:25:                        | mentioned, Chicago's had a Toyota zoning ordinance.                        |
| 00:17:25> 00:17:28:                        | On the books since 2013, the map here on the                               |
| 00:17:28> 00:17:32:                        | left shows all the developments that have taken advantage of               |
| 00:17:32> 00:17:34:                        | some of the development incentives since 2013.                             |
| 00:17:36> 00:17:39:                        | Near transit, and as you can see, there is a                               |
| 00:17:39> 00:17:45:                        | huge disparity in where we're actually seeing Tod<br>development happening |
| 00:17:45> 00:17:47:                        | in the city. You you may all.  |
| 00:17:48> 00:17:50:                        | You all may or may not be familiar with the                                |
| 00:17:51> 00:17:54:                        | city of Chicago. If you look at this map everywhere                        |
| 00:17:54> 00:17:57:                        | you see activity happening are the parts of the city                       |
| 00:17:57> 00:18:00:                        | that are wealthier that are wider and parts where you                      |
| 00:18:00> 00:18:03:                        | do not see any Tod activity happening as largely in                        |
| 00:18:03> 00:18:06:                        | communities of color. So a lot of the South and                            |
| 00:18:06> 00:18:11:                        | West sides which are majority black and historically                       |
|  | disinvested communities.   |
| 00:18:11> 00:18:13:                        | So this is one of the issues that we started                               |
| 00:18:13> 00:18:16:                        | to that that we that we recognize that we needed                           |
| 00:18:16> 00:18:19:                        | to, but one of the reasons why we knew we                                  |
| 00:18:19> 00:18:19:                        | needed to.   |
| 00:18:20> 00:18:23:                        | Uh, actually be specific about how are we gonna advance                    |
| 00:18:23> 00:18:26:                        | equitable Tod in the city and not just something that                      |
| 00:18:26> 00:18:29:                        | and not just have a policy that that reinforces these                      |
| 00:18:29> 00:18:30:                        | disparities?   |
| 00:18:31> 00:18:34:                        | If we go to the next slide, this is another                                |
| 00:18:34> 00:18:37:                        | example of some of the OR yeah, another example of                         |
| 00:18:37> 00:18:40:                        | some of the challenges that we are also looking to                         |
| 00:18:40> 00:18:43:                        | address. In Chicago, we have what we as in many                            |
| 00:18:44> 00:18:48:                        | cities we're facing some displacement challenges and                       |
|  | pressures and we   |
| 00:18:48> 00:18:51:                        | like to think about this in two ways. Or the                               |
| 00:18:51> 00:18:55:                        | two sides of displacement. Chicago again has a number of                   |
| 00:18:55> 00:19:00:                        | different communities that are have different market                       |
|  | pressures are seeing   |
| 00:19:00> 00:19:01:                        | different investment.  |
| 00:19:02> 00:19:04:                        | And some of the outcomes of that that we're seeing                         |
| 00:19:04> 00:19:06:                        | is that in some neighborhoods, some.                                       |
|  |  |

| 00:19:08> 00:19:11: | Good number of majority Latinx communities that are seeing some          |
|---------------------|--|
| 00:19:11> 00:19:15: | rapid investment and growth, especially near transit. We're seeing a     |
| 00:19:15> 00:19:19: | lot of displacement, so Logan Square is just one example                 |
| 00:19:19> 00:19:21: | of of that. On the flip side, we also have                               |
| 00:19:21> 00:19:24: | a lot of displacement happening caused by disinvestment in the           |
| 00:19:25> 00:19:27: | majority of black parts of the city, so this is                          |
| 00:19:27> 00:19:30: | also some of the framework of some of the challenges                     |
| 00:19:30> 00:19:33: | that we that we had in mind as we embarked                               |
| 00:19:33> 00:19:36: | on this journey to develop the city's first ever EOD                     |
| 00:19:36> 00:19:36: | policy plan.   |
| 00:19:37> 00:19:40: | If we go to the next slide this, this tells                              |
| 00:19:40> 00:19:42: | a little bit or shows like a snapshot of a                               |
| 00:19:42> 00:19:45: | bit of the journey that we went through to get                           |
| 00:19:45> 00:19:45: | to this point.   |
| 00:19:47> 00:19:50: | To just gloss over it some relatively quickly and happy                  |
| 00:19:50> 00:19:53: | to to say more during the during the discussion.                         |
| 00:19:55> 00:19:58: | In 2019, was the most recent update to the City                          |
| 00:19:58> 00:20:02: | of Chicago's city ordinance. We have a very strong coalition             |
| 00:20:02> 00:20:05: | for close partners of ours in in the in the                              |
| 00:20:05> 00:20:09: | in the mayor's office too, who advocated for that ordinance              |
| 00:20:09> 00:20:13: | to include a mandate for the mayor's office and and                      |
| 00:20:13> 00:20:18: | city departments to develop an EOD policy plan, recognizing looking      |
| 00:20:18> 00:20:21: | at the looking at the data, some of the data                             |
| 00:20:21> 00:20:24: | that I just showed, and also some other some other                       |
| 00:20:24> 00:20:25: | key indicators.  |
| 00:20:26> 00:20:31: | And actually working through a community driven process, a collaborative |
| 00:20:31> 00:20:34: | cross sector process to develop a plan for how we                        |
| 00:20:35> 00:20:38: | would, how we would change our policies or programs and                  |
| 00:20:38> 00:20:42: | and other strategies for advancing equitable goals.                      |
| 00:20:44> 00:20:47: | In Chicago we do define equity as both an outcome                        |
| 00:20:47> 00:20:50: | and a process, and so this is also why I                                 |
| 00:20:50> 00:20:53: | want to highlight the process that we went through. So                   |
| 00:20:53> 00:20:57: | in close partnership with our cult with elevated Chicago, we             |
| 00:20:57> 00:21:01: | formed this working. We formed a working group which grew                |
| 00:21:01> 00:21:05: | over time to be over 80 stakeholders, including, which included          |
| 00:21:05> 00:21:10: | funded members of community based neighborhood organizations as well as  |

| 00:21:10> 00:21:14: | citywide and regional organizations as well. Fast forward to.                |
|---------------------|--|
| 00:21:14> 00:21:17: | You know, a year and a half work we put.                                     |
| 00:21:17> 00:21:19: | We had a draft policy plan that we put out                                   |
| 00:21:19> 00:21:23: | for public comment and then finally this last summer, June                   |
| 00:21:23> 00:21:26: | 2021 we finalized the policy plan and had it approved                        |
| 00:21:26> 00:21:29: | and adopted. Took it to the Chicago Plan Commission to                       |
| 00:21:29> 00:21:30: | be approved and adopted.   |
| 00:21:32> 00:21:34: | If we go to the next slide just to give                                      |
| 00:21:35> 00:21:37: | a a snapshot also of some of the goals that                                  |
| 00:21:37> 00:21:41: | we articulated with within this EOD policy plan.                             |
| 00:21:43> 00:21:45: | Our vision for ETH OD in the city of Chicago                                 |
| 00:21:46> 00:21:49: | is that every person, regardless of their income, their their                |
| 00:21:49> 00:21:54: | disability, their race, gender, etcetera should be able to                   |
| 00.21.49> 00.21.34. | benefit  |
| 00:21:54> 00:21:57: | should be able to benefit from the from T OD                                 |
| 00:21:57> 00:22:02: | or from dense pedestrian oriented development and and communities themselves |
| 00:22:02> 00:22:05: | and the and the ways that we recognize we need                               |
| 00:22:05> 00:22:08: | to do this. Looking across all the different kinds of                        |
| 00:22:08> 00:22:12: | Chicago communities that there are are what's up here on                     |
| 00:22:12> 00:22:12: | the slide.   |
| 00:22:13> 00:22:16: | One being increasing investment in new development and in capital            |
| 00:22:16> 00:22:19: | infrastructure near transit in the disinvested parts of the city.            |
| 00:22:19> 00:22:22: | So largely in the the the South and the West                                 |
| 00:22:22> 00:22:24: | sides, for example. At the same time we recognize we                         |
| 00:22:24> 00:22:28: | need to prevent displacement in neighborhoods that are seeing rapid          |
| 00:22:28> 00:22:30: | growth, which I talked about a little bit as well.                           |
| 00:22:30> 00:22:33: | And then on the on the the third piece here                                  |
| 00:22:33> 00:22:36: | is around promoting affordability and diversity of housing options and       |
| 00:22:36> 00:22:39: | tackling some of the exclusionary zoning that makes it that                  |
| 00:22:39> 00:22:42: | makes a lot of transit rich neighborhoods and part of                        |
| 00:22:42> 00:22:43: | the city.  |
| 00:22:43> 00:22:46: | High cost, uh, and inaccessible for a lot of Chicagoans.                     |
| 00:22:46> 00:22:48: | So this is just a snapshot of some of the                                    |
| 00:22:48> 00:22:52: | goals that we articulated. If you go to shy.gov/EOD, you                     |
| 00:22:52> 00:22:55: | can find a whole lot more. There's plenty of more                            |
| 00:22:55> 00:22:58: | policy recommendations that we're working to implement now.                  |
| 00:23:00> 00:23:02: | And I think I might be more or less at                                       |
| 00:23:02> 00:23:04: | my time, so I'll I'll probably post it there. But                            |
|                     |  |

| 00:23:04> 00:23:06: | looking forward to the to the discussion.                             |
|---------------------|---|
| 00:23:13> 00:23:16: | Amazing, thanks so much Juan Sebastian. And there's a lot             |
| 00:23:16> 00:23:19: | of intersections. I can see there with, for example, little           |
| 00:23:19> 00:23:23: | Jamaica where we've seen the black population degrees quite a         |
| 00:23:23> 00:23:26: | bit along the Edmonton AB. So again, seeing this connection           |
| 00:23:26> 00:23:29: | between Chicago and Toronto and how we can maybe bring                |
| 00:23:29> 00:23:31: | in some of that here. So next we have Joe                             |
| 00:23:31> 00:23:33: | Bernard from Minneapolis.   |
| 00:23:36> 00:23:39: | Hi, thank you Cheryl. Good morning Minneapolis. Thank you for         |
| 00:23:39> 00:23:42: | having me today. I'm excited to share some of our                     |
| 00:23:42> 00:23:46: | experiences with the equitable planning with you and to hear          |
| 00:23:46> 00:23:49: | from these other great speakers. It was good to hear                  |
| 00:23:49> 00:23:54: | one Sebastian, some really familiar themes that happening in Chicago. |
| 00:23:56> 00:23:59: | My name is Joe Bernard. I'm a planner with the                        |
| 00:23:59> 00:24:02: | City of Minneapolis. A few years ago I served as                      |
| 00:24:02> 00:24:06: | a Co product project manager for a citywide planning process.         |
| 00:24:06> 00:24:09: | Sounds similar to the one that Toronto is facing here.                |
| 00:24:10> 00:24:13: | For those of you that are unfamiliar, Minneapolis is at               |
| 00:24:13> 00:24:16: | the center of a metro area that has a relatively                      |
| 00:24:16> 00:24:20: | strong regional governance for a US metro. We are required            |
| 00:24:20> 00:24:24: | by state Statute to update our citywide comprehensive plan every      |
| 00:24:24> 00:24:25: | 10 years.   |
| 00:24:25> 00:24:28: | It addresses all manner of things that the city is                    |
| 00:24:29> 00:24:32: | responsible for. That being said, the focus of these plans            |
| 00:24:32> 00:24:36: | is often on accommodating growth through new development and how      |
| 00:24:36> 00:24:40: | our city will do that through policy and regulatory powers.           |
| 00:24:41> 00:24:44: | Next slide please. Very early on in our process we                    |
| 00:24:44> 00:24:48: | asked the public and our elected officials what the focus             |
| 00:24:48> 00:24:52: | of this planning effort should be. They made it abundantly            |
| 00:24:52> 00:24:56: | clear that we needed to evaluate all of the city's                    |
| 00:24:56> 00:25:00: | proposed future work through an equity lens for us, that              |
| 00:25:00> 00:25:04: | meant adopting we adopted 6 values and 14 goals that                  |
| 00:25:04> 00:25:08: | we would use to evaluate policy for how housing, jobs,                |
| 00:25:08> 00:25:11: | transportation and all other vital systems.                           |
| 00:25:11> 00:25:13: | To be supported by the city over the next 20                          |
| 00:25:13> 00:25:14: | years.  |
| 00:25:15> 00:25:20: | 1st, that meant prioritizing our outreach efforts on communities and  |

| 00:25:20> 00:25:25: | supporting voices in communities that have been telling their story            |
|---------------------|--|
| 00:25:25> 00:25:30: | for years and which is, unfortunately, in many cases, stories                  |
| 00:25:30> 00:25:35: | of systemic marginalization by the government and other institutions that      |
| 00:25:35> 00:25:39: | have resulted in Minneapolis being home to some of the                         |
| 00:25:39> 00:25:44: | biggest gaps in wealth, income, education, health, etcetera.<br>Between our    |
| 00:25:44> 00:25:45: | white residents.   |
| 00:25:45> 00:25:49: | And our black indigenous and other residents of color. Next                    |
| 00:25:49> 00:25:50: | slide please.  |
| 00:25:52> 00:25:56: | Touching on just one of the examples from the plan                             |
| 00:25:56> 00:26:00: | we worked with communities to tell the story of. You'll                        |
| 00:26:00> 00:26:02: | see here from left to right.   |
| 00:26:03> 00:26:06: | We told this story of redlining, where in the earlier                          |
| 00:26:06> 00:26:10: | part of the 20th century non white residents could not                         |
| 00:26:10> 00:26:13: | qualify for a loan in areas where they lived and                               |
| 00:26:13> 00:26:16: | were barred from housing access in whiter neighborhoods.                       |
| 00:26:17> 00:26:21: | We told the story of racially restrictive covenants where deed                 |
| 00:26:21> 00:26:25: | restrictions on properties made it impossible to sell or rent                  |
| 00:26:25> 00:26:27: | land or housing to people of color.  |
| 00:26:28> 00:26:31: | And we told the story of how single family zoning                              |
| 00:26:31> 00:26:34: | was used, as suggested by our Federal Housing authorities as                   |
| 00:26:35> 00:26:38: | a means to limit access to housing opportunities for people                    |
| 00:26:38> 00:26:42: | of color. These practices work together over time to restrict                  |
| 00:26:42> 00:26:46: | access to opportunities for wealth building access to the best                 |
| 00:26:46> 00:26:51: | parks and schools and locations that afforded residents transportation options |
| 00:26:51> 00:26:55: | for accessing better jobs. These practices didn't just end 60                  |
| 00:26:55> 00:26:57: | years ago. Black Americans were unequally.                                     |
| 00:26:58> 00:27:01: | Issued loans with unfavorable terms leading up to the two                      |
| 00:27:01> 00:27:05: | eight 2008 housing bubble and still today on a national                        |
| 00:27:05> 00:27:10: | level. Homes and majority black neighborhoods are undervalued by \$48,000      |
| 00:27:10> 00:27:13: | per home on average. The result in Minneapolis is an                           |
| 00:27:13> 00:27:17: | incredibly segregated community by race. As you can see on                     |
| 00:27:17> 00:27:21: | the rightmost map here, and by nearly every outcome you                        |
| 00:27:21> 00:27:23: | can imagine. Next slide.   |
| 00:27:25> 00:27:28: | I'm going to focus these opening remarks on process today,                     |
| 00:27:28> 00:27:31: | but I'm happy to serve as a resource moving forward                            |
| 00:27:31> 00:27:35: | regarding what we did specifically to address some of these                    |
| 00:27:35> 00:27:39: | harmful histories, and you can find that at                                    |

|                     | minneapolis2040.com as   |
|---------------------|--|
| 00:27:39> 00:27:42: | well. What worked for us process wise is outlined on                           |
| 00:27:42> 00:27:42: | this slide.  |
| 00:27:44> 00:27:48: | Besides, please spend ample time developing consensus on the outcomes          |
| 00:27:48> 00:27:51: | you're hoping to achieve at the front end. Do this                             |
| 00:27:51> 00:27:56: | by prioritizing engagement with stakeholders that are most impacted by         |
| 00:27:56> 00:28:00: | the work. Get your elected officials to formally recognize these               |
| 00:28:00> 00:28:04: | goals early in your process so that everyone, staff stakeholders,              |
| 00:28:04> 00:28:09: | elected officials can be held accountable to those goals throughout            |
| 00:28:09> 00:28:12: | your process and then beyond into implementation.                              |
| 00:28:14> 00:28:17: | You want to acknowledge that if you want different outcomes                    |
| 00:28:17> 00:28:20: | in the future, you want to get people to acknowledge.                          |
| 00:28:21> 00:28:24: | That reality that if you want a different outcome, you're                      |
| 00:28:24> 00:28:27: | going to have to change past practices of the got                              |
| 00:28:27> 00:28:30: | you here. So a solutions based process.  |
| 00:28:31> 00:28:34: | And then set up accountable structures so that you can                         |
| 00:28:34> 00:28:37: | change course in the future as needed to stay on                               |
| 00:28:37> 00:28:41: | track and achieving your goals. So with that, look forward                     |
| 00:28:41> 00:28:44: | to our discussion with the questions for for the panelists,                    |
| 00:28:44> 00:28:46: | but I'll turn it back to Cheryl.   |
| 00:28:48> 00:28:53: | Amazing things for those great little lessons there. The process               |
| 00:28:53> 00:28:57: | lessons of people are taking note so next we have                              |
| 00:28:57> 00:28:59: | Lisa Abwab from Portland.  |
| 00:29:02> 00:29:04: | So for me, I'm going to say, oh, for me  |
| 00:29:04> 00:29:07: | I'm going to say good morning to you all because                               |
| 00:29:07> 00:29:10: | I know it's afternoon for you. For me it's still                               |
| 00:29:10> 00:29:13: | morning, so I'm Lisa Wolff. I am the director of                               |
| 00:29:13> 00:29:17: | development investment with Prosper Portland, and I go by she                  |
| 00:29:17> 00:29:18: | her, hers next slide, please.  |
| 00:29:19> 00:29:22: | When I thought I'd set the stage a little bit                                  |
| 00:29:22> 00:29:25: | of who is prosper Portland, it's not always self evident                       |
| 00:29:25> 00:29:29: | to folks who work in either city planning or policy                            |
| 00:29:29> 00:29:33: | development, prosper. Portland is the economic development and community based |
| 00:29:33> 00:29:37: | development agency for the City of Portland. We are implementation             |
| 00:29:37> 00:29:40: | focused. So based on what you've heard from some of                            |

| 00:29:40> 00:29:44: | our earlier speakers, we really take long range policies and                   |
|---------------------|--|
| 00:29:44> 00:29:47: | plans and we put them into action, largely with kind                           |
| 00:29:47> 00:29:50: | of community based work and financial tools.                                   |
| 00:29:50> 00:29:53: | We have a very close working relationship with any number                      |
| 00:29:53> 00:29:56: | of the City of Portland's bureaus, including our Bureau of                     |
| 00:29:56> 00:30:00: | Planning and Sustainability, who hands down long range plans from              |
| 00:30:00> 00:30:04: | economic development related plans to community development related plans, and |
| 00:30:04> 00:30:07: | then we move those into implementation on the commercial side.                 |
| 00:30:08> 00:30:11: | And what I'm showing here is our strategic plan that                           |
| 00:30:11> 00:30:14: | really is at the core of all of our work.                                      |
| 00:30:14> 00:30:17: | We have 5 strategic priorities and what you'll note at                         |
| 00:30:17> 00:30:20: | the heart of all of those is building an equitable                             |
| 00:30:20> 00:30:23: | economy. So, given the history of our agency, we were                          |
| 00:30:23> 00:30:26: | the urban renewal agency for the City of Portland, really                      |
| 00:30:26> 00:30:30: | kind of owning that history and the obligations to do                          |
| 00:30:30> 00:30:33: | better and to improve, we have centered equity in all                          |
| 00:30:33> 00:30:36: | of our work. What you see growing from there is                                |
| 00:30:36> 00:30:39: | we have five key goals with particular measures that we've                     |
| 00:30:39> 00:30:40: | set to those.  |
| 00:30:40> 00:30:42: | And though the I'm going to summarize them at a                                |
| 00:30:42> 00:30:46: | high level, we have programs and activities that support accessible            |
| 00:30:46> 00:30:49: | job growth within the City of Portland. We have a                              |
| 00:30:49> 00:30:52: | goal around Equitable Wealth creation that really focuses on wealth            |
| 00:30:52> 00:30:56: | creation that comes through business ownership as well as property             |
| 00:30:56> 00:30:59: | ownership. We have a goal around healthy, complete neighborhoods, so           |
| 00:31:00> 00:31:02: | we work really closely with our housing Bureau as well                         |
| 00:31:02> 00:31:06: | as our infrastructure bureaus to really understand some of the                 |
| 00:31:06> 00:31:10: | equity impacts and potential displacement impacts that our investments as      |
| 00:31:10> 00:31:11: | a city can have.   |
| 00:31:11> 00:31:13: | And then one of the things that we'll talk probably                            |
| 00:31:14> 00:31:16: | a little bit more about later on is we can't                                   |
| 00:31:16> 00:31:19: | do this alone. Clearly, all of our work, given the                             |
| 00:31:19> 00:31:22: | fact that very often we are implementing our work with                         |
| 00:31:22> 00:31:26: | private or nonprofit partners, really takes partnerships to implement, let     |

| 00:31:26> 00:31:29: | alone partnerships on the City side. And then, last but                               |
|---------------------|---|
| 00:31:29> 00:31:32: | not least, is effective stewards of public funds. But also                            |
| 00:31:32> 00:31:35: | of how we think about equity internal to the agency                                   |
| 00:31:35> 00:31:37: | as we change our work externally. Next slide.   |
| 00:31:37> 00:31:38: | Please.   |
| 00:31:40> 00:31:43: | So often for folks who look at our work from  |
| 00:31:43> 00:31:46: | the outside, people to we, we talk about ourselves as                                 |
| 00:31:46> 00:31:49: | an elephant where people are touching different parts of the                          |
| 00:31:49> 00:31:53: | elephant, but not necessarily seeing the holes. So I thought                          |
| 00:31:53> 00:31:55: | it would be helpful to share a little bit about                                       |
| 00:31:55> 00:31:59: | the comprehensive set or suite of programs that we offer                              |
| 00:31:59> 00:32:03: | from business, technical assistance, small business support that includes direct      |
| 00:32:03> 00:32:07: | small business grant support as well as resourcing Community capacity,                |
| 00:32:07> 00:32:09: | particularly with culturally specific.  |
| 00:32:09> 00:32:14: | Technical assistance providers to support business development and small business     |
| 00:32:14> 00:32:18: | growth. We have programs and workforce development. We work with                      |
| 00:32:18> 00:32:19: | our regional workforce training.  |
| 00:32:20> 00:32:25: | Provider and really focused on folks who haven't had access                           |
| 00:32:25> 00:32:28: | to equitable workforce opportunities.   |
| 00:32:29> 00:32:33: | We have a programs around Community capacity building really firmly                   |
| 00:32:33> 00:32:37: | believing that community development relies on the capacity and stability             |
| 00:32:38> 00:32:41: | of resources within Community. So we have what's called the                           |
| 00:32:41> 00:32:47: | neighborhood Prosperity Network initiative that funds district managers in particular |
| 00:32:47> 00:32:51: | communities of Portland that are at high risk of displacement.                        |
| 00:32:51> 00:32:54: | And then they provide direct leads to either workforce small                          |
| 00:32:54> 00:32:59: | or small business programs. We offer direct financial support through                 |
| 00:32:59> 00:32:59: | loans.  |
| 00:32:59> 00:33:02: | And grants and then last but not least, we also                                       |
| 00:33:02> 00:33:05: | have the ability to buy and sell land and then  |
| 00:33:05> 00:33:08: | operate land in particular ways, and so what's highlighted here                       |
| 00:33:08> 00:33:11: | is just some of the outcomes and how we measure                                       |
| 00:33:11> 00:33:14: | ourselves against the goals with a particular equity lens. So                         |
| 00:33:14> 00:33:17: | you see, both kind of the total numbers, but also                                     |
| 00:33:17> 00:33:20: | a percentage breakdown of communities of color that are being                         |

| 00:33:20> 00:33:25: | served from our technical assistance programs through door financial programs. |
|---------------------|--|
| 00:33:25> 00:33:26: | Next slide, please.  |
| 00:33:28> 00:33:30: | So I'm going to touch on two kind of case                                      |
| 00:33:30> 00:33:34: | studies and preparing for this conversation this morning. One<br>I             |
| 00:33:34> 00:33:36: | thought it would be helpful to share a little bit                              |
| 00:33:36> 00:33:39: | of how do we internally do this work? How have                                 |
| 00:33:39> 00:33:42: | we changed as an agency, particularly over the past five,                      |
| 00:33:42> 00:33:45: | ten years? To really further the goals that we set                             |
| 00:33:45> 00:33:48: | out for ourselves and our strategic plan. And then the                         |
| 00:33:48> 00:33:51: | next one we'll talk about is a particular project that                         |
| 00:33:51> 00:33:55: | we have underway so we rely on public private partnerships                     |
| 00:33:55> 00:33:57: | for much of our work. And it's really. This is                                 |
| 00:33:57> 00:33:58: | really true.   |
| 00:33:58> 00:34:00: | When we go to buy or sell land or redevelop                                    |
| 00:34:00> 00:34:03: | land largely our tool is to buy land and then                                  |
| 00:34:03> 00:34:05: | we put it out for a request for proposal and                                   |
| 00:34:05> 00:34:09: | we're often faced with balancing both financial and community returns          |
| 00:34:09> 00:34:14: | on public investments. Historically, our internal review committee that would  |
| 00:34:14> 00:34:18: | look at those land transactions or those investments focused exclusively       |
| 00:34:18> 00:34:21: | on financial, Financial Policy outcomes and over the past couple               |
| 00:34:21> 00:34:25: | of years, we've pivoted the Financial Investment Committee to actually         |
| 00:34:25> 00:34:28: | be a committee for accountability on both.                                     |
| 00:34:28> 00:34:31: | Our financial policies, as well as our equity policies and                     |
| 00:34:31> 00:34:34: | we started to put in place tools that would support                            |
| 00:34:34> 00:34:38: | staff on a pretty systemic way to negotiate those investments                  |
| 00:34:38> 00:34:41: | or those land transactions. And it was also our goal                           |
| 00:34:41> 00:34:45: | to be more intentional and transparent in how we're negotiating                |
| 00:34:45> 00:34:48: | our interests and what our goals really are on a                               |
| 00:34:48> 00:34:52: | project by project basis. Not only would the development community,            |
| 00:34:52> 00:34:56: | whether those are private, we're nonprofit development partners, but also      |
| 00:34:56> 00:34:58: | with the community where we're doing.  |
| 00:34:58> 00:35:01: | Our work, and So what you see on the right                                     |
| 00:35:01> 00:35:03: | is a lens that our staff will fill out for                                     |
| 00:35:03> 00:35:06: | each disposition of real estate property. So we'll buy a                       |

| 00:35:06> 00:35:10: | piece of property we'll. We'll work with the community to                    |
|---------------------|--|
| 00:35:10> 00:35:13: | really identify what its priorities are, will identify the budget            |
| 00:35:13> 00:35:16: | and budget availability for us to invest in that land,                       |
| 00:35:16> 00:35:19: | as well as the land value and then staff will                                |
| 00:35:19> 00:35:23: | fill out this. This matrix that starts with baseline priorities              |
| 00:35:23> 00:35:26: | on all land transactions. Whether we're making a public investment           |
| 00:35:26> 00:35:28: | or it's just a fair market.  |
| 00:35:29> 00:35:32: | Transaction will require our business and workforce equity goals as          |
| 00:35:32> 00:35:35: | well as green building scaling up to projects where we                       |
| 00:35:35> 00:35:39: | may be investing a certain amount of public resources but                    |
| 00:35:39> 00:35:42: | not significant resources which really requires us to be in                  |
| 00:35:42> 00:35:46: | Community and understand what Community informed priorities and outcomes are |
| 00:35:46> 00:35:49: | all the way scaled up to when we're making really                            |
| 00:35:49> 00:35:52: | significant investments on behalf of the City of Portland.<br>Making         |
| 00:35:53> 00:35:56: | sure that not only are we negotiating those public benefits,                 |
| 00:35:56> 00:35:59: | but we're actually negotiating them into an agreement.                       |
| 00:35:59> 00:36:03: | That has accountability and oversight. As part of that discussion.           |
| 00:36:05> 00:36:08: | Given the history of our agency again as the urban                           |
| 00:36:08> 00:36:11: | Renewal Agency, we're really leaning heavily and I can come                  |
| 00:36:11> 00:36:13: | back to this later, in part as part of our                                   |
| 00:36:13> 00:36:16: | discussion and just trust building. There is a kind of                       |
| 00:36:16> 00:36:18: | a long tail of the impact that we've had as                                  |
| 00:36:18> 00:36:22: | an agency, and we're needing to rebuild those those relationships            |
| 00:36:22> 00:36:25: | and that trust with community as we identify what Community                  |
| 00:36:25> 00:36:26: | priorities are.  |
| 00:36:27> 00:36:28: | Next slide, please.  |
| 00:36:29> 00:36:32: | And then another example that I thought I would share                        |
| 00:36:32> 00:36:35: | today with you is how we're thinking about our projects                      |
| 00:36:35> 00:36:38: | differently. And So what you see on the left is                              |
| 00:36:38> 00:36:42: | how we thought about large scale significant redevelopment opportunities in  |
| 00:36:42> 00:36:44: | the city of Portland in the past and how we're                               |
| 00:36:44> 00:36:47: | looking at a key opportunity that we have in front                           |
| 00:36:47> 00:36:50: | of us today. So Prosper, Portland has been involved. If                      |
| 00:36:50> 00:36:53: | any of you have been to Portland, there's key areas                          |
| 00:36:53> 00:36:56: | of the city in the Pearl District in South waterfront                        |
| 00:36:56> 00:36:59: | that were major redevelopment on historic industrial lands.                  |
| 00:37:00> 00:37:04: | Very successful on kind of tax increment basis perspective,                  |

|                     | but  |
|---------------------|--|
| 00:37:04> 00:37:08: | was not intentional about who benefited and who was impacted.                    |
| 00:37:09> 00:37:12: | By those new developments. So as we undertake this new                           |
| 00:37:13> 00:37:17: | project called Broadway Corridor, we're really trying to be intentional          |
| 00:37:17> 00:37:20: | in centering equity in our processes and as many of                              |
| 00:37:20> 00:37:24: | our speakers have mentioned, starting early has been key.<br>This                |
| 00:37:24> 00:37:27: | is a site that is adjacent to Portland's major regional                          |
| 00:37:27> 00:37:30: | rail station. It's also a site that's right next to                              |
| 00:37:31> 00:37:34: | Old Town, which is historically one of our oldest communities.                   |
| 00:37:34> 00:37:37: | It was it. It is adjacent to the Willamette River,                               |
| 00:37:38> 00:37:40: | which is the site for indigenous.  |
| 00:37:40> 00:37:43: | Settlements. It was a particularly important location for early immigrants       |
| 00:37:44> 00:37:48: | coming into Portland and Oregon, particularly Portland's<br>Chinese American and |
| 00:37:48> 00:37:51: | Japanese American communities, and it was actually one of Portland               |
| 00:37:51> 00:37:55: | and Oregon's earliest social Centers for our black community tile                |
| 00:37:55> 00:37:58: | tied to the rail borders coming in through Union Station                         |
| 00:37:58> 00:38:00: | and a place where African Americans could gather in a                            |
| 00:38:00> 00:38:03: | segregated and unfriendly city and state. So we undertook a                      |
| 00:38:04> 00:38:06: | racial equity impact assessment early on, we took a look                         |
| 00:38:07> 00:38:09: | at our past projects. What you see on the left                                   |
| 00:38:09> 00:38:11: | is kind of how we've done it in the past.  |
| 00:38:11> 00:38:14: | And a self assessment that we did and then we                                    |
| 00:38:14> 00:38:17: | took a step forward and said OK, how can we                                      |
| 00:38:17> 00:38:20: | be more intentional about who can benefit and who is                             |
| 00:38:20> 00:38:24: | impacted as we think about future redevelopment of this<br>Broadway              |
| 00:38:24> 00:38:27: | corridor area and I wanted to highlight two kind of                              |
| 00:38:27> 00:38:31: | major takeaways that came from this racial equity impact assessment              |
| 00:38:31> 00:38:34: | that we did. Looking back and then looking forward. One                          |
| 00:38:34> 00:38:38: | is we identified that there were key nonprofits within Old                       |
| 00:38:38> 00:38:41: | Town who were at risk of displacement. So we actually                            |
| 00:38:41> 00:38:43: | helped a number of nonprofits.   |
| 00:38:43> 00:38:46: | In Old Town, to purchase a location for them to                                  |
| 00:38:46> 00:38:50: | stay permanently, and that's the Japanese American<br>Museum of Oregon           |
| 00:38:50> 00:38:54: | and the Portland Chinatown Museum. They were leasing.                            |

|   | They were  |
|---|--|
| 00:38:54> 00:38:56:   | at risk as we made investments as the city that  |
| 00:38:57> 00:39:00:   | their leases could increase. So we help them purchase and  |
| 00:39:00> 00:39:03:   | improve a location where they can be permanently. And the  |
| 00:39:03> 00:39:06:   | other thing that we have. The other element that we  |
| 00:39:07> 00:39:11:   | have actively under negotiation is a Community benefit agreement with  |
| 00:39:11> 00:39:14:   | anticipated public investment of 100,000,000 plus.   |
| 00:39:14> 00:39:19:   | From infrastructure to acquisition, we're negotiating a<br>community benefit agreement   |
| 00:39:19> 00:39:23:   | with a coalition of community organizations called the<br>Healthy Communities  |
| 00:39:23> 00:39:27:   | Coalition, and those negotiations range. It's not just community benefits  |
| 00:39:27> 00:39:31:   | tied to construction equity, but through to services and workforce   |
| 00:39:31> 00:39:35:   | opportunities through to the marketing of our affordable housing. We   |
| 00:39:35> 00:39:38:   | actually Co own the site with the Portland Housing Bureau,   |
| 00:39:38> 00:39:41:   | so there is long term affordable housing that will be  |
| 00:39:41> 00:39:44:   | part of the redevelopment and it's baked in. But also  |
| 00:39:44> 00:39:46:   | thinking about how those units.  |
| 00:39:46> 00:39:49:   | Are marketed and to whom? Based on historic communities in   |
| 00:39:49> 00:39:52:   | Old Town, all the way through to thinking about commercial   |
| AA.AA.FA > AA.AA.FA.  |  |
| 00:39:52> 00:39:56:   | affordability and how are we providing opportunities for small business  |
| 00:39:52> 00:39:56:   |  |
|   | business   |
| 00:39:57> 00:40:00:   | business<br>tenants who might not otherwise have access to a downtown<br>location? Now, as with many projects tied to development,   |
| 00:39:57> 00:40:00:<br>00:40:00> 00:40:03:  | business<br>tenants who might not otherwise have access to a downtown<br>location? Now, as with many projects tied to development,<br>the  |
| 00:39:57> 00:40:00:<br>00:40:00> 00:40:03:<br>00:40:03> 00:40:06:   | business<br>tenants who might not otherwise have access to a downtown<br>location? Now, as with many projects tied to development,<br>the<br>market has shifted during COVID and so the success kind   |
| 00:39:57> 00:40:00:<br>00:40:00> 00:40:03:<br>00:40:03> 00:40:06:<br>00:40:06> 00:40:09:  | business<br>tenants who might not otherwise have access to a downtown<br>location? Now, as with many projects tied to development,<br>the<br>market has shifted during COVID and so the success kind<br>of our success into the future as we continue to<br>implement this project is really going to rely on delivering<br>both a financially feasible project and balancing that with.   |
| 00:39:57> 00:40:00:<br>00:40:00> 00:40:03:<br>00:40:03> 00:40:06:<br>00:40:06> 00:40:09:<br>00:40:09> 00:40:12:   | business<br>tenants who might not otherwise have access to a downtown<br>location? Now, as with many projects tied to development,<br>the<br>market has shifted during COVID and so the success kind<br>of our success into the future as we continue to<br>implement this project is really going to rely on delivering   |
| 00:39:57> 00:40:00:<br>00:40:00> 00:40:03:<br>00:40:03> 00:40:06:<br>00:40:06> 00:40:09:<br>00:40:09> 00:40:12:<br>00:40:13> 00:40:16:  | business<br>tenants who might not otherwise have access to a downtown<br>location? Now, as with many projects tied to development,<br>the<br>market has shifted during COVID and so the success kind<br>of our success into the future as we continue to<br>implement this project is really going to rely on delivering<br>both a financially feasible project and balancing that with.<br>Community benefits that are commensurate with the public   |
| 00:39:57> 00:40:00:<br>00:40:00> 00:40:03:<br>00:40:03> 00:40:06:<br>00:40:06> 00:40:09:<br>00:40:09> 00:40:12:<br>00:40:13> 00:40:16:<br>00:40:16> 00:40:19:   | business<br>tenants who might not otherwise have access to a downtown<br>location? Now, as with many projects tied to development,<br>the<br>market has shifted during COVID and so the success kind<br>of our success into the future as we continue to<br>implement this project is really going to rely on delivering<br>both a financially feasible project and balancing that with.<br>Community benefits that are commensurate with the public<br>investment in  |
| 00:39:57> 00:40:00:<br>00:40:00> 00:40:03:<br>00:40:03> 00:40:06:<br>00:40:06> 00:40:09:<br>00:40:09> 00:40:12:<br>00:40:13> 00:40:16:<br>00:40:16> 00:40:19:   | business<br>tenants who might not otherwise have access to a downtown<br>location? Now, as with many projects tied to development,<br>the<br>market has shifted during COVID and so the success kind<br>of our success into the future as we continue to<br>implement this project is really going to rely on delivering<br>both a financially feasible project and balancing that with.<br>Community benefits that are commensurate with the public<br>investment in<br>the project. With that, I think I will hand it  |
| 00:39:57> 00:40:00:<br>00:40:00> 00:40:03:<br>00:40:03> 00:40:06:<br>00:40:06> 00:40:09:<br>00:40:09> 00:40:12:<br>00:40:13> 00:40:16:<br>00:40:16> 00:40:19:<br>00:40:19> 00:40:21:<br>00:40:21> 00:40:22:   | business<br>tenants who might not otherwise have access to a downtown<br>location? Now, as with many projects tied to development,<br>the<br>market has shifted during COVID and so the success kind<br>of our success into the future as we continue to<br>implement this project is really going to rely on delivering<br>both a financially feasible project and balancing that with.<br>Community benefits that are commensurate with the public<br>investment in<br>the project. With that, I think I will hand it<br>back.   |
| 00:39:57> 00:40:00:<br>00:40:00> 00:40:03:<br>00:40:03> 00:40:06:<br>00:40:06> 00:40:09:<br>00:40:09> 00:40:12:<br>00:40:13> 00:40:16:<br>00:40:16> 00:40:19:<br>00:40:19> 00:40:21:<br>00:40:21> 00:40:22:<br>00:40:34> 00:40:37:                        | business<br>tenants who might not otherwise have access to a downtown<br>location? Now, as with many projects tied to development,<br>the<br>market has shifted during COVID and so the success kind<br>of our success into the future as we continue to<br>implement this project is really going to rely on delivering<br>both a financially feasible project and balancing that with.<br>Community benefits that are commensurate with the public<br>investment in<br>the project. With that, I think I will hand it<br>back.<br>Amazing thank you so much Lisa that just makes me<br>think a lot about the Toronto Community Benefits Network          |
| 00:39:57> 00:40:00:<br>00:40:00> 00:40:03:<br>00:40:03> 00:40:06:<br>00:40:06> 00:40:09:<br>00:40:09> 00:40:12:<br>00:40:13> 00:40:16:<br>00:40:16> 00:40:19:<br>00:40:19> 00:40:21:<br>00:40:21> 00:40:21:<br>00:40:34> 00:40:37:<br>00:40:37> 00:40:41: | business<br>tenants who might not otherwise have access to a downtown<br>location? Now, as with many projects tied to development,<br>the<br>market has shifted during COVID and so the success kind<br>of our success into the future as we continue to<br>implement this project is really going to rely on delivering<br>both a financially feasible project and balancing that with.<br>Community benefits that are commensurate with the public<br>investment in<br>the project. With that, I think I will hand it<br>back.<br>Amazing thank you so much Lisa that just makes me<br>think a lot about the Toronto Community Benefits Network<br>who's |

| 00:40:50> 00:40:51: | Lower out.  |
|---------------------|---|
| 00:40:51> 00:40:54: | Rampell from the City of Winnipeg.  |
| 00:40:59> 00:41:02: | Good morning everyone. It's lovely to be here with the                                |
| 00:41:02> 00:41:05: | esteemed colleagues. It's great to learn from all of you.                             |
| 00:41:07> 00:41:09: | If you can go to the next slide, please.  |
| 00:41:11> 00:41:14: | So I just want to situate Winnipeg and it's located                                   |
| 00:41:14> 00:41:18: | in treaty one territory at the home and traditional lands                             |
| 00:41:18> 00:41:22: | of the National Abe, and then you and Dakota Peoples.                                 |
| 00:41:22> 00:41:25: | And in the national homeland of the Red River, Maiti                                  |
| 00:41:25> 00:41:29: | and clean drinking water comes from Shoal Lake, 41st<br>Nation                        |
| 00:41:30> 00:41:33: | and Treaty 3 territory on the boundary of Manitoba and                                |
| 00:41:33> 00:41:37: | Ontario. I am a third generation settler on these lands                               |
| 00:41:37> 00:41:40: | and have personally benefited from weight.  |
| 00:41:40> 00:41:45: | Primacy in colonial systems that have enabled the privileged position                 |
| 00:41:45> 00:41:48: | that I have that I have today. And with that  |
| 00:41:48> 00:41:52: | privilege I have the responsibility to critically question and change                 |
| 00:41:52> 00:41:57: | those systems, continue learning and unlearning, and integrate reconciliation into    |
| 00:41:58> 00:42:01: | my personal and professional life. So I've been asked to                              |
| 00:42:01> 00:42:06: | focus on reconciliation components of the Irwin Apeg 2045 development                 |
| 00:42:06> 00:42:10: | plan. Because Winnipeg has a large urban indigenous population.                       |
| 00:42:10> 00:42:13: | And significant efforts have been taken by the city to                                |
| 00:42:14> 00:42:18: | prioritize truth and reconciliation, and there have been a number                     |
| 00:42:18> 00:42:21: | of initiatives, and so they have influenced the our Winnipeg                          |
| 00:42:21> 00:42:24: | plan and some of the policies have been elevated and                                  |
| 00:42:25> 00:42:28: | integrated into it. So I'll just mention a few of                                     |
| 00:42:28> 00:42:31: | them and provide links in the chat. Afterwards we developed                           |
| 00:42:31> 00:42:35: | an indigenous accord, which is it connects indigenous and non                         |
| 00:42:35> 00:42:40: | indigenous Winnipeggers and organizations to come together to explore reconciliation. |
| 00:42:40> 00:42:41: | And commit to action.   |
| 00:42:42> 00:42:47: | There's a welcoming Winnipeg initiative which helps to ensure that                    |
| 00:42:47> 00:42:51: | the contributions, experiences and perspectives of First Nations, matey and           |
| 00:42:52> 00:42:56: | Inuit, or reflected truthfully in our stories, historical markers and                 |
| 00:42:56> 00:43:00: | place names. We've also recently approved a 10 year                                   |

|                     | poverty   |
|---------------------|---|
| 00:43:00> 00:43:04: | reduction strategy that is steeped in indigenous knowledge and Co         |
| 00:43:04> 00:43:08: | creation with one main focus being indigenous children,<br>youth and      |
| 00:43:08> 00:43:12: | families, and last week you may have also heard from                      |
| 00:43:12> 00:43:13: | the national news.  |
| 00:43:13> 00:43:18: | The Hudsons Bay building ownership in downtown Winnipeg has been          |
| 00:43:18> 00:43:23: | transferred to the Southern Chiefs Organization, which is quite historic  |
| 00:43:23> 00:43:26: | and the city is one of many stakeholders contributing to                  |
| 00:43:26> 00:43:31: | seeing the Southern Chiefs vision realized. So that's very exciting       |
| 00:43:31> 00:43:32: | for us.   |
| 00:43:33> 00:43:34: | Next slide, please.   |
| 00:43:36> 00:43:39: | So I'll just start by taking care of some basics                          |
| 00:43:39> 00:43:43: | in the hierarchy structures as if they might be different                 |
| 00:43:43> 00:43:45: | from manageable to Ontario or.  |
| 00:43:46> 00:43:48: | They're folks we've got in the crowd.                                     |
| 00:43:49> 00:43:53: | Or Winnipeg 2045 is a city charter required citywide development          |
| 00:43:53> 00:43:57: | plan bylaw that guides everything the city does. It's social              |
| 00:43:57> 00:44:02: | environment, environmental, economic, and physical land use. We also have |
| 00:44:02> 00:44:06: | a more specific focused secondary plan bylaw called complete communities  |
| 00:44:07> 00:44:11: | that unpacks the land. Use specific policy that is highlighted            |
| 00:44:11> 00:44:14: | in our Winnipeg so they work in partnership. The pyramid                  |
| 00:44:14> 00:44:18: | of the middle demonstrates the cascade down from the high                 |
| 00:44:18> 00:44:19: | level goals.  |
| 00:44:19> 00:44:23: | And policy in our Winnipeg down to the planning tools                     |
| 00:44:23> 00:44:26: | that in order to implement them, it's a bit too                           |
| 00:44:26> 00:44:29: | detailed to get into it now, but the governance and                       |
| 00:44:29> 00:44:31: | the management text.  |
| 00:44:32> 00:44:34: | To the left and right of the pyramid, highlight the                       |
| 00:44:34> 00:44:38: | importance of alignment and integration of Erwin and pig into             |
| 00:44:38> 00:44:40: | existing decision making processes.                                       |
| 00:44:41> 00:44:42: | Looks like.   |
| 00:44:44> 00:44:47: | We began this journey in 2016 with research and public                    |
| 00:44:48> 00:44:50: | engagement. It was intended to be a tweak to the                          |
| 00:44:50> 00:44:54: | previous development plan, but due to the Co creation                     |
| 00:44:54> 00:44:56: | process,<br>it took a lot more time.                                      |

| 00:44:57> 00:45:01: | You built agreements on the plan vision and policy directions,                           |
|---------------------|--|
| 00:45:01> 00:45:05: | which resulted in minimal opposition during the approvals process and                    |
| 00:45:05> 00:45:08: | we are now in the final approvals phase and anticipate                                   |
| 00:45:08> 00:45:12: | provincial approval and Council third reading shortly so we aren't                       |
| 00:45:12> 00:45:14: | at a stage where I can share how well we   |
| 00:45:14> 00:45:17: | have done implementing the equity based policy as it is                                  |
| 00:45:18> 00:45:20: | still being tested, but I can share a process and  |
| 00:45:20> 00:45:24: | lessons learned to increase equity and reconciliation and this slide                     |
| 00:45:24> 00:45:27: | shows some of the highlights of the plan.  |
| 00:45:29> 00:45:32: | We've used a localized set of the United Nations Sustainable                             |
| 00:45:32> 00:45:35: | Development Goals as a framework to shape the whole plan.                                |
| 00:45:36> 00:45:40: | That process and policy creation has reflected Community needs and                       |
| 00:45:40> 00:45:44: | promoted the alignment with other plans. Strategies and processes are                    |
| 00:45:44> 00:45:47: | Winnipeg prioritizes equity and human rights. In order to elevate                        |
| 00:45:47> 00:45:51: | the needs of the most vulnerable Winnipeggers to leave no                                |
| 00:45:51> 00:45:51: | one behind.  |
| 00:45:52> 00:45:57: | Or Winnipeg enables reconciliation, climate action and poverty reduction as              |
| 00:45:57> 00:45:58: | economic drivers.  |
| 00:46:00> 00:46:03: | We also tried to embed a few tarts into the  |
| 00:46:03> 00:46:06: | plan, although we have many more that we will need                                       |
| 00:46:07> 00:46:10: | to set in order to be accountable to our residents.                                      |
| 00:46:11> 00:46:16: | The plan commits to implementation through a strategic<br>Priorities action              |
| 00:46:16> 00:46:20: | plan process and resulting plan which has just been initiated                            |
| 00:46:20> 00:46:23: | and intends to align with our four year multi year                                       |
| 00:46:23> 00:46:27: | budget cycle and update of our corporate strategic plan and                              |
| 00:46:27> 00:46:30: | a newly elected mayor and Council in October of this                                     |
| 00:46:30> 00:46:31: | year's next slide.   |
| 00:46:31> 00:46:32: | Please.  |
| 00:46:34> 00:46:37: | They'll look like set of 6 sustainable development goals on                              |
| 00:46:37> 00:46:40: | the left, where synthesized from the 17 UN goals and                                     |
| 00:46:41> 00:46:46: | their leadership in the governance, environmental, resilience, economic prosperity, good |
| 00:46:46> 00:46:50: | health and well being. Social equity and city building. The                              |
| 00:46:50> 00:46:54: | goals are intersectional and intergenerational, and we're useful as an                   |
| 00:46:54> 00:46:59: | organizing framework to build a foundation for nonpartisan                               |

|                     | agreement. We  |
|---------------------|--|
| 00:46:59> 00:47:02: | are aware that priority setting and how we achieve the                   |
| 00:47:02> 00:47:03: | goals will be.   |
| 00:47:03> 00:47:07: | More challenging and more political, but we're looking forward to        |
| 00:47:07> 00:47:11: | that challenge, so I'll stop there and look forward to                   |
| 00:47:11> 00:47:13: | the resulting conversation.  |
| 00:47:17> 00:47:21: | Thank you so much, Laura. I think it's fair to                           |
| 00:47:21> 00:47:26: | say that you are making many Toronto Winnipeggers proud, so              |
| 00:47:26> 00:47:28: | we only have time for one question.                                      |
| 00:47:30> 00:47:31: | And I think we'll try to.  |
| 00:47:33> 00:47:37: | We recap the the moderated conversation to end at about                  |
| 00:47:37> 00:47:42: | 12:55, so my one question immediate maybe we'll roll into                |
| 00:47:42> 00:47:47: | others. How are non governmental and community partners involved in      |
| 00:47:47> 00:47:51: | implementing the plan or strategy? And I'd actually like to              |
| 00:47:51> 00:47:55: | start with Laura. If you were able, you're still there.                  |
| 00:47:56> 00:48:01: | Because in Winnipeg the focus on reconciliation really sparked our       |
| 00:48:01> 00:48:05: | interest here, so I would love to hear about how                         |
| 00:48:05> 00:48:10: | indigenous organizations were part of the plan of our Winnipeg.          |
| 00:48:13> 00:48:14: | Oh, you're muted.  |
| 00:48:15> 00:48:16: | Thank you.   |
| 00:48:18> 00:48:20: | Yeah, it was important to us to try to engage                            |
| 00:48:20> 00:48:24: | as many folks as possible and and have that representation               |
| 00:48:24> 00:48:25: | and diversity.   |
| 00:48:26> 00:48:31: | Their plans don't always work as intended, but we were                   |
| 00:48:31> 00:48:36: | able to connect with a number of indigenous based organizations          |
| 00:48:36> 00:48:41: | when we were visioning we connected with Mayor Brian<br>Bowman's         |
| 00:48:41> 00:48:47: | indigenous Advisory circle and received their guidance, which was really |
| 00:48:47> 00:48:53: | important, targeted or went to indigenous residents at community events  |
| 00:48:53> 00:48:56: | and to speak with them. A number of.                                     |
| 00:48:57> 00:48:59: | We had a Community advisory committee as well that had                   |
| 00:48:59> 00:49:01: | indigenous representation.   |
| 00:49:03> 00:49:06: | We had what we called anchor institutions who we Co                      |
| 00:49:06> 00:49:10: | created policy with in a much more informal and back                     |
| 00:49:10> 00:49:14: | and forth way. And so folks like the Winnipeg Indigenous                 |
| 00:49:14> 00:49:19: | executive circle participated in on that and received                    |

|                     | confidential drafts  |
|---------------------|--|
| 00:49:19> 00:49:23: | along the way so that we could integrate their feedback.                               |
| 00:49:23> 00:49:27: | So that was extremely valuable. And then on the government                             |
| 00:49:27> 00:49:31: | to government relationship side, we were able to connect with                          |
| 00:49:31> 00:49:32: | the mantle.  |
| 00:49:32> 00:49:36: | At Federation and learn how they would like to be                                      |
| 00:49:36> 00:49:41: | consulted. Have because they have what's called resolution 8 framework                 |
| 00:49:41> 00:49:46: | which identifies 5 phases of of consultation and engagement that                       |
| 00:49:46> 00:49:49: | they on how they would like to participate.  |
| 00:49:51> 00:49:54: | Such processes, and so we didn't always get it right,                                  |
| 00:49:54> 00:49:58: | but we we worked hard to learn and and respond   |
| 00:49:58> 00:50:02: | appropriately. So many lessons for the next time around and                            |
| 00:50:02> 00:50:05: | an ongoing relationship and trust building.  |
| 00:50:06> 00:50:06: | Hmm.   |
| 00:50:07> 00:50:09: | Yeah, I mean the the key is always to to   |
| 00:50:09> 00:50:11: | keep learning and so it's one of the things I  |
| 00:50:11> 00:50:14: | heard from your response is that it was an ongoing                                     |
| 00:50:14> 00:50:16: | dialogue, so it wasn't a you know. Drop this over                                      |
| 00:50:16> 00:50:18: | here for you to send a couple of comments and  |
| 00:50:18> 00:50:21: | then we're going to take it back and then.   |
| 00:50:21> 00:50:24: | You know you're going to see the end result, but                                       |
| 00:50:24> 00:50:26: | it was it seeing it was more of a dialogue   |
| 00:50:26> 00:50:28: | of this is what we're thinking, and they can actually                                  |
| 00:50:28> 00:50:30: | pull it apart a little bit and make comments. Is                                       |
| 00:50:30> 00:50:31: | that a fair thing to say?  |
| 00:50:32> 00:50:35: | Yeah, I think we shared two or three policy drafts                                     |
| 00:50:35> 00:50:39: | with the anchor institution so they could see how we                                   |
| 00:50:39> 00:50:43: | integrated their their feedback at multiple stages and could tweak                     |
| 00:50:43> 00:50:46: | it and make suggestions recommendations.   |
| 00:50:47> 00:50:50: | So, so I'll open this question up to the other   |
| 00:50:50> 00:50:52: | members of the panel. So from New York.  |
| 00:50:52> 00:50:57: | Experience what has been the best way to implement effective                           |
| 00:50:57> 00:51:03: | relationships with external organizations to implement diversity, equity, inclusion in |
| 00:51:04> 00:51:05: | your planning processes?   |
| 00:51:10> 00:51:13: | I'm happy to jump in and just offer that what  |
| 00:51:13> 00:51:16: | was really critical for us in our process was.   |
| 00:51:18> 00:51:23: | Adopting an engagement strategy on the front end that our                              |

| 00:51:23> 00:51:28: | City Council blessed. So we very clearly outlined how we                           |
|---------------------|--|
| 00:51:28> 00:51:34: | would prioritize engaging with communities of color and and not                    |
| 00:51:34> 00:51:39: | rely on old structures that had gotten us to our                                   |
| 00:51:39> 00:51:39: | current.   |
| 00:51:41> 00:51:41: | State.   |
| 00:51:42> 00:51:46: | And then moving forward onto implementation about the same time                    |
| 00:51:46> 00:51:49: | that our policy document was adopted, our City Council adopted.                    |
| 00:51:50> 00:51:54: | A best practice that we're required to, as we're as                                |
| 00:51:54> 00:52:00: | we're working on implementation, bringing new regulations forward and implementing |
| 00:52:00> 00:52:03: | the policies of the plan we need to do a   |
| 00:52:03> 00:52:08: | racial equity impact assessment on every single piece of legislation               |
| 00:52:08> 00:52:12: | we bring to the City Council, which requires us to                                 |
| 00:52:12> 00:52:15: | provide data on how the work will impact.  |
| 00:52:17> 00:52:20: | Our diverse communities and and to explain how we've engaged                       |
| 00:52:20> 00:52:23: | our our diverse communities to come to the conclusion that                         |
| 00:52:23> 00:52:25: | this is the right thing to do.   |
| 00:52:32> 00:52:34: | I can jump in with a few +2 and to   |
| 00:52:34> 00:52:37: | be totally candid and honest, right? I feel like it's                              |
| 00:52:37> 00:52:40: | an ongoing lesson that we're trying to learn of how                                |
| 00:52:40> 00:52:44: | to build those effective relationships and how to bridge the                       |
| 00:52:44> 00:52:47: | the broken trust that runs deep. And if I'm just                                   |
| 00:52:47> 00:52:50: | to reflect a little bit, I think you know we                                       |
| 00:52:50> 00:52:53: | have been working very closely with our with the coalition                         |
| 00:52:54> 00:52:57: | of Community and city organizations. I feel that people have                       |
| 00:52:57> 00:53:00: | been most responsive and appreciative.   |
| 00:53:00> 00:53:03: | Of the transfer of as much transparency as we're able                              |
| 00:53:03> 00:53:06: | to offer, as well as showing our commitment to different                           |
| 00:53:06> 00:53:10: | processes. So like I think we've already heard several, several                    |
| 00:53:10> 00:53:14: | people mentioned racial like impact assessments. We are, as part                   |
| 00:53:14> 00:53:17: | of our implementation as well. We are currently in the                             |
| 00:53:17> 00:53:21: | midst of conducting a health and racial equity impact assessment                   |
| 00:53:21> 00:53:24: | on some proposed land use changes that would reflect the                           |
| 00:53:24> 00:53:27: | equity policy plan that we've put in place. And so                                 |
| 00:53:27> 00:53:30: | I think it's a mix of both. You know, these  |
| 00:53:30> 00:53:30: | new.   |

| 00:53:30> 00:53:36: | Community driven processes being as transparent as possible. Accountability obviously |
|---------------------|---|
| 00:53:36> 00:53:39: | is like is big, important and a big theme that  |
| 00:53:39> 00:53:42: | is that is sometimes can be challenging to, you know,                                 |
| 00:53:43> 00:53:46: | figure out how to operationalize as well, but I think                                 |
| 00:53:46> 00:53:49: | the openness to like trying to figure out what that                                   |
| 00:53:50> 00:53:53: | way of working is is appreciated by our at least                                      |
| 00:53:53> 00:53:55: | here our our partners on the ground.  |
| 00:53:58> 00:54:00: | And maybe I'll just build on that, because I would                                    |
| 00:54:00> 00:54:03: | say a + 1 to everything once just said is,  |
| 00:54:03> 00:54:05: | I think time right? I mean, as particularly on the                                    |
| 00:54:06> 00:54:09: | public sector side. There are many years of detrimental impact                        |
| 00:54:09> 00:54:11: | and we have to own that, and it's not going   |
| 00:54:11> 00:54:14: | to. We're not going to change those relationships in five                             |
| 00:54:14> 00:54:17: | years. This is really kind of a time commitment that                                  |
| 00:54:17> 00:54:20: | moves beyond political timelines. The second I would say is                           |
| 00:54:20> 00:54:24: | resourcing Community capacity. So we found that it's really important                 |
| 00:54:24> 00:54:28: | that you were actually providing direct funding to community based                    |
| 00:54:28> 00:54:29: | organizations.  |
| 00:54:29> 00:54:31: | For staffing all the way through to honorarium, so if                                 |
| 00:54:31> 00:54:35: | they're participating on committees that we're honoring the technical and             |
| 00:54:35> 00:54:38: | lived experience that they're bringing to bear, and last, because                     |
| 00:54:38> 00:54:41: | I think, particularly in the US, this is something that                               |
| 00:54:41> 00:54:44: | we always tend to highlight the role, the key role                                    |
| 00:54:44> 00:54:47: | of the private sector in really for us to successfully                                |
| 00:54:47> 00:54:49: | scale DEI initiatives out of the public sector into the                               |
| 00:54:49> 00:54:53: | private sector is a really important transition. And so looking                       |
| 00:54:53> 00:54:56: | for all opportunities where we can either incent or require                           |
| 00:54:56> 00:54:58: | kind of the private sector to move there with us                                      |
| 00:54:58> 00:54:59: | is really critical.   |
| 00:54:59> 00:55:01: | To actually see scaled.   |
| 00:55:01> 00:55:01: | Change.   |
| 00:55:03> 00:55:06: | Amazing, so some of the things I was hearing there                                    |
| 00:55:06> 00:55:09: | was just having the bravery or the like to be   |
| 00:55:09> 00:55:13: | uncomfortable to make mistakes, at least to try right. Just                           |
| 00:55:13> 00:55:16: | go ahead and try and then you can always reevaluate                                   |
| 00:55:16> 00:55:18: | and to improve over time. And if I do it  |
| 00:55:18> 00:55:22: | really appreciate your comment about the public partnership with the                  |

| 00:55:22> 00:55:26:  | private sector. We're really fortunate in Toronto have. I would   |
|--|---|
| 00:55:26> 00:55:29:  | say, a pretty you know conscious private sector that is   |
| 00:55:29> 00:55:33:  | aware of that you know inclusion, diversity, inclusion.   |
| 00:55:33> 00:55:36:  | It's something that should be part of their core operation,   |
| 00:55:36> 00:55:40:  | and leaning into that space for themselves, so I hope   |
| 00:55:40> 00:55:43:  | that inspired many of our members of the audience who   |
| 00:55:43> 00:55:46:  | are in private sector to think about. How can you   |
| 00:55:46> 00:55:49:  | be a partner to the public sector, and so with  |
| 00:55:49> 00:55:52:  | that I'm going to close it off this panel. So   |
| 00:55:52> 00:55:53:  | thank you so much.  |
| 00:55:53> 00:55:54:  | Laura.  |
| 00:55:54> 00:55:58:  | John Sebastian and Lisa. For your time and sharing your   |
| 00:55:58> 00:56:02:  | amazing knowledge with us all, I really, really appreciate it   |
| 00:56:02> 00:56:02:  | and.  |
| 00:56:03> 00:56:03:  | So.   |
| 00:56:04> 00:56:07:  | Thank you so much and with thought I'm going to   |
| 00:56:07> 00:56:11:  | be transitioning on to the Co chairs of the UI.   |
| 00:56:11> 00:56:14:  | Diversity, inclusion and equity.  |
| 00:56:14> 00:56:14:  | Committee   |
| 00:56:15> 00:56:16:  | Liliana and Kelly.  |
| 00:56:17> 00:56:17:  | Thank you.  |
| 00:56:18> 00:56:22:  | Things Cheryl on behalf of your life Toronto. I want  |
| 00:56:22> 00:56:25:  | to thank our panelists for joining us today from the  |
| 00:56:25> 00:56:30:  | Chicago, Minneapolis, Portland and Winnipeg. You all shared   |
|  | incredibly important  |
| 00:56:30> 00:56:33:  |   |
|  | incredibly important  |
| 00:56:30> 00:56:33:  | incredibly important<br>and like with all of our attendees, and that's a  |
| 00:56:30> 00:56:33:<br>00:56:33> 00:56:37:   | incredibly important<br>and like with all of our attendees, and that's a<br>plan on working for a municipality. I often find myself   |
| 00:56:30> 00:56:33:<br>00:56:33> 00:56:37:<br>00:56:37> 00:56:40:  | incredibly important<br>and like with all of our attendees, and that's a<br>plan on working for a municipality. I often find myself<br>wrestling with the questions that were brought up by Geneva  |
| 00:56:30> 00:56:33:<br>00:56:33> 00:56:37:<br>00:56:37> 00:56:40:<br>00:56:40> 00:56:44:   | incredibly important<br>and like with all of our attendees, and that's a<br>plan on working for a municipality. I often find myself<br>wrestling with the questions that were brought up by Geneva<br>at the beginning of our session. It's really coming to  |
| 00:56:30> 00:56:33:<br>00:56:33> 00:56:37:<br>00:56:37> 00:56:40:<br>00:56:40> 00:56:44:<br>00:56:44> 00:56:47:  | incredibly important<br>and like with all of our attendees, and that's a<br>plan on working for a municipality. I often find myself<br>wrestling with the questions that were brought up by Geneva<br>at the beginning of our session. It's really coming to<br>full circle in planner speak, I guess. How do we  |
| 00:56:30> 00:56:33:<br>00:56:33> 00:56:37:<br>00:56:37> 00:56:40:<br>00:56:40> 00:56:44:<br>00:56:44> 00:56:47:<br>00:56:47> 00:56:49:   | incredibly important<br>and like with all of our attendees, and that's a<br>plan on working for a municipality. I often find myself<br>wrestling with the questions that were brought up by Geneva<br>at the beginning of our session. It's really coming to<br>full circle in planner speak, I guess. How do we<br>plan for diverse equitable?<br>Inclusive communities for future generations, while really<br>acknowledging, truthfully and  |
| 00:56:30> 00:56:33:<br>00:56:33> 00:56:37:<br>00:56:37> 00:56:40:<br>00:56:40> 00:56:44:<br>00:56:44> 00:56:47:<br>00:56:47> 00:56:49:   | incredibly important<br>and like with all of our attendees, and that's a<br>plan on working for a municipality. I often find myself<br>wrestling with the questions that were brought up by Geneva<br>at the beginning of our session. It's really coming to<br>full circle in planner speak, I guess. How do we<br>plan for diverse equitable?<br>Inclusive communities for future generations, while really   |
| 00:56:30> 00:56:33:<br>00:56:33> 00:56:37:<br>00:56:37> 00:56:40:<br>00:56:40> 00:56:44:<br>00:56:44> 00:56:47:<br>00:56:47> 00:56:49:<br>00:56:49> 00:56:54:<br>00:56:54> 00:56:58:   | incredibly important<br>and like with all of our attendees, and that's a<br>plan on working for a municipality. I often find myself<br>wrestling with the questions that were brought up by Geneva<br>at the beginning of our session. It's really coming to<br>full circle in planner speak, I guess. How do we<br>plan for diverse equitable?<br>Inclusive communities for future generations, while really<br>acknowledging, truthfully and<br>authentically those that came before us. What tools do we<br>have at our disposal to get us from where we   |
| 00:56:30> 00:56:33:<br>00:56:33> 00:56:37:<br>00:56:37> 00:56:40:<br>00:56:40> 00:56:44:<br>00:56:44> 00:56:47:<br>00:56:47> 00:56:49:<br>00:56:49> 00:56:54:  | incredibly important<br>and like with all of our attendees, and that's a<br>plan on working for a municipality. I often find myself<br>wrestling with the questions that were brought up by Geneva<br>at the beginning of our session. It's really coming to<br>full circle in planner speak, I guess. How do we<br>plan for diverse equitable?<br>Inclusive communities for future generations, while really<br>acknowledging, truthfully and<br>authentically those that came before us. What tools do we   |
| 00:56:30> 00:56:33:<br>00:56:33> 00:56:37:<br>00:56:37> 00:56:40:<br>00:56:40> 00:56:44:<br>00:56:44> 00:56:47:<br>00:56:47> 00:56:49:<br>00:56:49> 00:56:54:<br>00:56:54> 00:56:58:   | incredibly important<br>and like with all of our attendees, and that's a<br>plan on working for a municipality. I often find myself<br>wrestling with the questions that were brought up by Geneva<br>at the beginning of our session. It's really coming to<br>full circle in planner speak, I guess. How do we<br>plan for diverse equitable?<br>Inclusive communities for future generations, while really<br>acknowledging, truthfully and<br>authentically those that came before us. What tools do we<br>have at our disposal to get us from where we   |
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| 00:56:30> 00:56:33:<br>00:56:33> 00:56:37:<br>00:56:37> 00:56:40:<br>00:56:40> 00:56:44:<br>00:56:44> 00:56:47:<br>00:56:47> 00:56:49:<br>00:56:54> 00:56:54:<br>00:56:58> 00:56:58:<br>00:56:58> 00:57:01:<br>00:57:01> 00:57:03:<br>00:57:03> 00:57:06:                        | incredibly important<br>and like with all of our attendees, and that's a<br>plan on working for a municipality. I often find myself<br>wrestling with the questions that were brought up by Geneva<br>at the beginning of our session. It's really coming to<br>full circle in planner speak, I guess. How do we<br>plan for diverse equitable?<br>Inclusive communities for future generations, while really<br>acknowledging, truthfully and<br>authentically those that came before us. What tools do we<br>have at our disposal to get us from where we<br>are today to where we want to be in the<br>future? In other words, how do we ensure that the   |
| 00:56:30> 00:56:33:<br>00:56:33> 00:56:37:<br>00:56:37> 00:56:40:<br>00:56:40> 00:56:44:<br>00:56:44> 00:56:47:<br>00:56:47> 00:56:49:<br>00:56:54> 00:56:58:<br>00:56:58> 00:57:01:<br>00:57:01> 00:57:03:<br>00:57:03> 00:57:06:   | incredibly important<br>and like with all of our attendees, and that's a<br>plan on working for a municipality. I often find myself<br>wrestling with the questions that were brought up by Geneva<br>at the beginning of our session. It's really coming to<br>full circle in planner speak, I guess. How do we<br>plan for diverse equitable?<br>Inclusive communities for future generations, while really<br>acknowledging, truthfully and<br>authentically those that came before us. What tools do we<br>have at our disposal to get us from where we<br>are today to where we want to be in the<br>future? In other words, how do we ensure that the<br>cake is not pretty baked using those terms that were   |
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|                     | advance   |
|---------------------|---|
| 00:57:23> 00:57:29: | the cities affordability wolf building, public health, and climate              |
|                     | resiliency  |
| 00:57:29> 00:57:29: | goals.  |
| 00:57:30> 00:57:34: | From Minneapolis, we learned that adopting an equity plan is                    |
| 00:57:34> 00:57:37: | that's important as its process in which the plan is                            |
| 00:57:37> 00:57:40: | being developed in that it requires that we engage early                        |
| 00:57:40> 00:57:44: | on and with everybody, and in particular the targeted and                       |
| 00:57:44> 00:57:49: | impacted groups. The underrepresented and bringing those stories that have      |
| 00:57:49> 00:57:52: | not been heard into light requires that we have champions                       |
| 00:57:52> 00:57:56: | in support of our elected officials and requires that we                        |
| 00:57:56> 00:58:00: | need to acknowledge that change is necessary to achieve                         |
|                     | these   |
| 00:58:00> 00:58:00: | goals.  |
| 00:58:00> 00:58:04: | We've identified in our plans from Portland we learned about                    |
| 00:58:04> 00:58:09: | the importance of applying the equity and accountability lens to                |
| 00:58:09> 00:58:13: | balance the risk with financial return and public and                           |
|                     | Community   |
| 00:58:13> 00:58:18: | benefits and efforts to plan towards an equitable economy.                      |
|                     | And   |
| 00:58:18> 00:58:21: | last but not least, we learned of the importance of                             |
| 00:58:21> 00:58:27: | recognizing equity and prioritizing truth and reconciliation from the inception |
| 00:58:27> 00:58:30: | of the plan as a component of the Winnipeg, 2045.                               |
| 00:58:31> 00:58:33: | And so the result is a plan that embeds the                                     |
| 00:58:33> 00:58:38: | indigenous knowledge and wisdom and authentically and truthfully reflect that   |
| 00:58:38> 00:58:39: | in every aspect of the plan.  |
| 00:58:40> 00:58:43: | So thank you and congratulations to all the great work                          |
| 00:58:44> 00:58:47: | that these panelists have brought and thank you as well                         |
| 00:58:47> 00:58:50: | to all those who found the time in your busy                                    |
| 00:58:50> 00:58:53: | schedules to come and learn with us as we embark                                |
| 00:58:53> 00:58:55: | on the D&I R&D INR journey.   |
| 00:58:56> 00:58:59: | More to come from us, so stay tuned and now                                     |
| 00:58:59> 00:59:02: | I pass it back on to my colleague Kelly for                                     |
| 00:59:02> 00:59:03: | her closing remarks.  |
| 00:59:05> 00:59:08: | Thanks Liliana. I know we've got. We've got quite a                             |
| 00:59:08> 00:59:12: | reputation to uphold with you allies webinars ending on time.                   |
| 00:59:12> 00:59:15: | So just a last quick comment from me. Reminder that                             |
| 00:59:15> 00:59:18: | we will be planning a follow-up workshop which will be                          |
| 00:59:18> 00:59:22: | an opportunity for everyone to come together and collaborate on                 |

| 00:59:22> 00:59:25: | some of the ideas that we've heard today and how            |
|---------------------|---|
| 00:59:25> 00:59:29: | we could potentially implement them here in our region. And |
| 00:59:29> 00:59:32: | our backyards. And to help us shape the workshop as         |
| 00:59:32> 00:59:35: | you leave, there will be a post webinar survey prompted.    |
| 00:59:36> 00:59:38: | We appreciate if you take a few minutes to submit           |
| 00:59:38> 00:59:40: | your thoughts and comments and also.                        |
| 00:59:42> 00:59:45: | All the resources have been posted in the chat from         |
| 00:59:45> 00:59:48: | from our panelists so so please check those out on          |
| 00:59:48> 00:59:49: | your own time.  |
| 00:59:53> 00:59:56: | We've got a couple of exciting upcoming events with Uli     |
| 00:59:56> 01:00:00: | Toronto, so be sure to check them out. You can              |
| 01:00:00> 01:00:03: | register for any of them by following the links, which      |
| 01:00:03> 01:00:06: | will be posted in the chat. And with that, I                |
| 01:00:06> 01:00:07: | guess that that's   |
| 01:00:07> 01:00:08: | it for me, it's one.  |
| 01:00:08> 01:00:11: | O'clock and we really thank you a lot for joining           |
| 01:00:11> 01:00:14: | us today. It was a great conversation and that we           |
| 01:00:14> 01:00:16: | learned a lot and we look forward to having you             |
| 01:00:17> 01:00:19: | on future webinars with that. Thank you and have a          |
| 01:00:19> 01:00:21: | wonderful day everyone.                                     |

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