

## Webinar

## ULI Toronto: Honoring Diversity Leadership in Construction

Date: April 05, 2022

00:00:04> 00:00:11:	Ohh hello everyone
00:00:11> 00:00:16:	and good afternoon and welcome as people start to trickle
00:00:16> 00:00:20:	in we will play the ULI membership video.
00:00:20> 00:00:21:	If you could run that please.
00:00:40> 00:00:43:	Having the ability to exchange stories,
00:00:43> 00:00:47:	exchange ideas and really sort of find mentors in the
00:00:47> 00:00:50:	industry via UI was a huge plus for me.
00:00:50> 00:00:53:	So one of the things that I first started doing
00:00:53> 00:00:55:	with ULI in terms of active engagement with their urban
00:00:55> 00:00:56:	plan program.
00:00:56> 00:00:59:	And for me, that's they basically go into schools and
00:00:59> 00:01:02:	work with young people in junior high and high school.
00:01:02> 00:01:03:	One of the great things about you Ali,
00:01:03> 00:01:06:	is that it provides a great platform for public sector
00:01:06> 00:01:10:	and private sector interests to meet with an opportunity to
00:01:10> 00:01:12:	connect with a variety of people from a variety of
00:01:12> 00:01:15:	different disciplines. So I work in real estate development,
00:01:15> 00:01:18:	but it's useful and important to get to know people
00:01:18> 00:01:20:	in other aspects of city building opportunity,
00:01:20> 00:01:24:	get recognition, the opportunity to participate in my community and
00:01:24> 00:01:27:	give back in a way all of those things.
00:01:27> 00:01:30:	Have enhanced my career and I think enhance what I'm
00:01:30> 00:01:33:	able to offer the industry and I'm really excited to
00:01:33> 00:01:34:	be part of your life.
00:01:34> 00:01:39:	Toronto. And really advancing my leadership skills and fostering my
00:01:39> 00:01:44:	connections and really just advancing my mission for city building.
00:01:44> 00:01:48:	Young professional, new to the province and I found you

00:01:48> 00:01:51:	Ali and other kind of similar organizations really helpful in
00:01:52> 00:01:54:	terms of bridging connections and networking.
00:01:54> 00:01:58:	An opportunity to connect with people.
00:01:58> 00:02:01:	Who have questions? Who are who have not quite figured
00:02:01> 00:02:03:	out how to do things,
00:02:03> 00:02:05:	and I liked how hands on you could be as
00:02:05> 00:02:06:	a member.
00:02:06> 00:02:07:	You could get involved immediately.
00:02:07> 00:02:09:	You could volunteer for me.
00:02:09> 00:02:12:	You and I is one of the greatest organizations in
00:02:12> 00:02:13:	the world,
00:02:13> 00:02:16:	and certainly in Toronto to connect to learn and to
00:02:16> 00:02:20:	become a part of an organization that really values its
00:02:20> 00:02:21:	people and its members.
00:02:34> 00:02:36:	Good afternoon everyone. My name is Richard Joy,
00:02:36> 00:02:38:	executive director of Yuli Toronto,
00:02:38> 00:02:41:	and I'm pleased to welcome you to today's session honoring
00:02:41> 00:02:42:	diversity,
00:02:42> 00:02:47:	leadership and construction on May the 10th of this year.
00:02:47> 00:02:52:	The Toronto Community Benefits Network CBSN will host its
	second
00:02:52> 00:02:54:	Building Diversity Awards BDA.
00:02:54> 00:02:58:	On an evening Gala, celebrating local talent and champions
	of
00:02:58> 00:02:59:	diversity equity,
00:02:59> 00:03:02:	inclusion in the construction industry,
00:03:02> 00:03:05:	you Ali Toronto is proud to host the winners of
00:03:05> 00:03:07:	last year's the 2021 BDA.
00:03:07> 00:03:11:	Ahead of the 2022 nomination deadline and to learn how
00:03:11> 00:03:16:	these leaders are targeting the global diversity and inclusive inclusion
00:03:16> 00:03:20:	benchmarks as adopted by Bill Force Canada.
00:03:20> 00:03:23:	As always, we begin with a land acknowledgement.
00:03:23> 00:03:25:	As they try to region based organization,
00:03:25> 00:03:29:	we acknowledge that the land we are meeting on virtually
00:03:29> 00:03:31:	is the traditional territory of many nations,
00:03:31> 00:03:34:	including the Mississaugas of the credit,
00:03:34> 00:03:37:	the Anna Snopek, the Chippewa shone,
00:03:37> 00:03:39:	and the Wendat peoples, and is now home to many
00:03:40> 00:03:41:	diverse First Nations,
00:03:41> 00:03:45:	Inuit and native people. We also acknowledge that Toronto is
00:03:45> 00:03:48:	covered by Treaty 13 of the Mississaugas of the credit.
00:03:48> 00:03:50:	We are all treating people.

00:03:50> 00:03:52:	Many of us have come here as settlers,
00:03:52> 00:03:57:	immigrants and newcomers in this generation or generations
	past.
00:03:57> 00:04:00:	Utilize stands in solidarity with indigenous communities,
00:04:00> 00:04:05:	demanding action and accountability on the ongoing legacy of the
00:04:05> 00:04:06:	residential school system,
00:04:06> 00:04:10:	a milestone of which was reached last week.
00:04:10> 00:04:13:	We also acknowledge and honor those who've come here involuntarily,
00:04:13> 00:04:17:	particularly descendants from those who are brought here through enslavement.
00:04:17> 00:04:19:	To better understand the meaning behind this land acknowledgement,
00:04:19> 00:04:23:	we recommend four programs that we have uploaded to YouTube.
00:04:23> 00:04:25:	These links will be posted in the chat.
00:04:27> 00:04:31:	You'll like Toronto is also working with our sister real
00:04:31> 00:04:35:	estate organizations in the Toronto regions and support the local
00:04:35> 00:04:38:	efforts in response to the escalating crisis of the war
00:04:38> 00:04:41:	in Ukraine. Last week we hosted a webinar discussing how
00:04:41> 00:04:45:	our industry can support the growing relief effort,
00:04:45> 00:04:48:	including initiatives here in the Toronto region.
00:04:48> 00:04:52:	As the refugee and immigration waves arrive in Canada.
00:04:52> 00:04:56:	You can immediately support one of these two fundraising or
00:04:56> 00:05:00:	other support opportunities through two links that will be posted
00:05:00> 00:05:02:	in the chat as well.
00:05:02> 00:05:06:	The Canadian Ukraine Foundation and the Red Cross of Canada
00:05:06> 00:05:10:	will also be posting a resource page by the end
00:05:10> 00:05:14:	of today that will be keeping updated on future opportunities
00:05:14> 00:05:17:	to support this effort. Finally,
00:05:17> 00:05:20:	today's event and all other ULI program would not be
00:05:20> 00:05:24:	possible without the support of our annual sponsors,
00:05:24> 00:05:27:	and we'd like to thank them all for that support.
00:05:27> 00:05:30:	Now more than ever you'll I relies on the support
00:05:30> 00:05:34:	of our sponsors of our sponsors to put on high
00:05:34> 00:05:37:	quality programs and to drive the mission to shape the
00:05:37> 00:05:42:	future of the built environment for transformative impacts in communities
00:05:42> 00:05:43:	worldwide.
00:05:43> 00:05:47:	To all of them, we say thank you.

00:05:47> 00:05:51:	Lastly, it is now my pleasure to introduce today's moderator,
00:05:51> 00:05:55:	Rosemary Powell, Executive director of the Toronto Community Benefits Network.
00:05:55> 00:05:59:	Rosemary will moderate and give an overview of the building
00:05:59> 00:06:03:	diversity awards and drive our program through to 1:00 PM.
00:06:03> 00:06:06:	Rosemary such a great pleasure to have you joined,
00:06:06> 00:06:11:	the ULI platform and support these awards over to you.
00:06:13> 00:06:14:	Thank you very much, Richard.
00:06:14> 00:06:17:	It is my pleasure to be here today and I
00:06:17> 00:06:20:	really thank you Eli for organizing this webinar with us
00:06:20> 00:06:25:	and sharing the important conversation that is happening right now
00:06:25> 00:06:27:	in the construction space about equity,
00:06:27> 00:06:33:	diversity and inclusion. And I will give everyone an overview
00:06:33> 00:06:39:	and then follow following there will be a panel with
00:06:39> 00:06:43:	our panelists from last year's awards.
00:06:43> 00:06:48:	And but first let's get started with a video presentation
00:06:48> 00:06:53:	of what last year was all about for the building
00:06:53> 00:06:54:	diversity awards.
00:08:01> 00:08:06:	Thank you so that was last year 2021 Building Diversity
00:08:06> 00:08:10:	awards and this year we are going to be having
00:08:10> 00:08:14:	the award ceremony again on May 10 and we hope
00:08:14> 00:08:18:	everybody will be there and you know all throughout the
00:08:18> 00:08:22:	year we work really hard to implement the good practices
00:08:22> 00:08:23:	to advance equity,
00:08:23> 00:08:25:	diversity and inclusion in the workplace.
00:08:25> 00:08:28:	And once a year we get together and we really
00:08:28> 00:08:30:	celebrate those organizations,
00:08:30> 00:08:32:	those unions, those you know,
00:08:32> 00:08:37:	individuals who are making intentional efforts to ensure that people
00:08:37> 00:08:41:	from black and indigenous and racialized communities,
00:08:41> 00:08:45:	newcomers women are welcome on the job site.
00:08:45> 00:08:50:	And today today you will hear from a panelist of
00:08:50> 00:08:54:	three of the award recipients from 2021 and.
00:08:54> 00:09:00:	To hear about all the efforts that they made that
00:09:00> 00:09:03:	allowed them to be.
00:09:03> 00:09:06:	You know, given the award,
00:09:06> 00:09:07:	but before I present them,
00:09:07> 00:09:11:	let me just go through what this year 2022 Building
00:09:11> 00:09:14:	Diversity Awards will actually look like.
00:09:17> 00:09:20:	Thank you so. As you can see,
00:09:20> 00:09:22:	next slide just giving you a little bit of a

00:09:22> 00:09:25:	background about the Toronto Community Benefits Network.
00:09:25> 00:09:29:	We are at Community Labor coalition with over 120 member
00:09:29> 00:09:31:	organizations and groups.
00:09:31> 00:09:37:	We have over 121 community organizations and labor groups who
00:09:37> 00:09:40:	are members we work with.
00:09:40> 00:09:44:	All levels of governments. We support six community benefits projects
00:09:44> 00:09:45:	right now,
00:09:45> 00:09:49:	starting with the Eglinton Crosstown project and across these projects.
00:09:49> 00:09:53:	We've had over \$17 million spent on local businesses and
00:09:53> 00:09:54:	social enterprises.
00:09:54> 00:09:57:	We have 12 of the largest construction unions who are
00:09:57> 00:10:00:	members of the Toronto Community Benefits Network and as a
00:10:00> 00:10:04:	result of these community benefits agreements that we've been supporting
00:10:04> 00:10:07:	over the last five years or so,
00:10:07> 00:10:09:	we've seen over 2000 people hired,
00:10:09> 00:10:11:	so Community benefits is working.
00:10:11> 00:10:16:	Next, slide, please. And last year we were pleased to
00:10:16> 00:10:20:	have Alice Don as our main sponsor and Akon and
00:10:21> 00:10:26:	other construction industry partners who were there with us all
00:10:26> 00:10:30:	the way. And thanks to the CBC for having been
00:10:30> 00:10:31:	our sponsor.
00:10:31> 00:10:39:	Next slide, please. So the building diversity awards will recognize
00:10:39> 00:10:40:	an award.
00:10:40> 00:10:46:	Exemplary construct. Contractors, unions and client owners,
00:10:46> 00:10:49:	as well as industry champions who are leading on equity,
00:10:49> 00:10:52:	diversity and inclusion to increase the participation of black,
00:10:52> 00:10:56:	indigenous and racialized workers, including youth,
00:10:56> 00:10:59:	women and newcomers within their organizations.
00:10:59> 00:11:03:	Recipients of this award will be recognized at the award
00:11:03> 00:11:05:	celebration that is taking place.
00:11:05> 00:11:10:	On May 10, 2022. Award recipients will be recognized for
00:11:10> 00:11:14:	one or more steps that they are taking that.
00:11:14> 00:11:19:	Compares or correspond to the global diversity and inclusion benchmarks.
00:11:19> 00:11:24:	Next slide, please. As you can see,
00:11:24> 00:11:27:	we've already gotten started. The first step was to look
00:11:27> 00:11:31:	at sponsorships and this year we're very pleased to have

00:11:31> 00:11:32:	deja done.
00:11:32> 00:11:34:	Come on board as our lead sponsor and we have
00:11:34> 00:11:37:	a number of other sponsors and we're still looking for
00:11:37> 00:11:37:	sponsors,
00:11:37> 00:11:40:	so the opportunity is still there.
00:11:40> 00:11:45:	Sponsorships or funds raised will support the TCB's next Gen
00:11:45> 00:11:47:	Builders mentoring program.
00:11:47> 00:11:52:	We launched the Building Diversity Awards at the at the
00:11:52> 00:11:53:	building show.
00:11:53> 00:11:57:	In December of 2021 and now we're right in the
00:11:57> 00:11:59:	middle of nominations,
00:11:59> 00:12:04:	so nominations actually did close on March 31st.
00:12:04> 00:12:08:	But for today we are announcing that we're going to
00:12:08> 00:12:12:	be extending nominations until April 15th,
00:12:12> 00:12:18:	and we have a judging panel that is at hands.
00:12:18> 00:12:24:	That is that. Uh. Arms length from the TCB,
00:12:24> 00:12:28:	and who will be making those very important decisions and
00:12:28> 00:12:31:	the awards gala will happen on May 10.
00:12:31> 00:12:37:	Next slide please. And so here are the categories for
00:12:37> 00:12:39:	nominations,
00:12:39> 00:12:43:	and we really do encourage you to nominate someone.
00:12:43> 00:12:47:	Nominate someone who is leading on diversity and owner clients.
00:12:47> 00:12:51:	Last year we gave this award to Metrolinx because of
00:12:51> 00:12:56:	their leadership in establishing the first Community benefits framework in
00:12:56> 00:13:00:	all of Ontario and leading on Diversity award for contractors.
00:13:00> 00:13:03:	And we awarded this to Crosslinx transit solutions because of
00:13:04> 00:13:05:	their collaboration.
00:13:05> 00:13:09:	With Metro links to implement good practices and change management
00:13:09> 00:13:12:	systems that would make the Community benefits project work,
00:13:12> 00:13:17:	we also have the leading on diversity award for unions.
00:13:17> 00:13:21:	Last year we awarded Laguna 506 for their leadership and
00:13:21> 00:13:27:	collaboration with Metrolinx and the Crosslinks Transit Solutions for carrying
00:13:27> 00:13:31:	out the first Community benefits agreement successfully.
00:13:31> 00:13:35:	And so we're looking for three more awardees.
00:13:35> 00:13:37:	In this category, and if you know one,
00:13:37> 00:13:40:	if you work at an organization that you think is
00:13:40> 00:13:42:	making good steps and it doesn't have to be a

00:13:42> 00:13:43:	large company,
00:13:43> 00:13:47:	because sometimes we know that small is mighty next page,
00:13:47> 00:13:54:	please. The next category is the Community benefits champion.
00:13:54> 00:13:58:	Last year we are awarded this award to Chris Campbell,
00:13:58> 00:14:01:	who you will hear from today on the panel and
00:14:01> 00:14:04:	this year we're making it a People's Choice award,
00:14:04> 00:14:09:	meaning that a Community benefits champion will be selected this
00:14:09> 00:14:12:	year and will be determined by the people.
00:14:12> 00:14:15:	So by the members of our network by those who
00:14:15> 00:14:19:	are coming to the building Diversity Awards Gala on May
00:14:19> 00:14:19:	10,
00:14:19> 00:14:22:	you will have a. And an opportunity to be able
00:14:22> 00:14:26:	to vote on the person you understand to be taking
00:14:26> 00:14:31:	extraordinary measures to support the Community benefits program in Toronto.
00:14:31> 00:14:35:	So opportunity for nomination is still there if you know
00:14:35> 00:14:36:	someone in your workplace,
00:14:36> 00:14:39:	or you know in your community,
00:14:39> 00:14:41:	please put their names forward.
00:14:41> 00:14:47:	Next page, please. And the third category is next Gen
00:14:48> 00:14:49:	builders.
00:14:49> 00:14:53:	We're looking for a next Gen builder champion who is
00:14:53> 00:14:57:	a mentee and a mentor and an employer who is
00:14:57> 00:14:57:	supported,
00:14:57> 00:15:01:	the mentee or the mentor in their career journey.
00:15:01> 00:15:04:	Or a mentee who has made great strides in their
00:15:04> 00:15:08:	career and taking advantage of all the opportunities that exist
00:15:08> 00:15:12:	within the construction industry to be able to build infrastructure
00:15:12> 00:15:14:	in their community. So if you know.
00:15:14> 00:15:17:	One, if you know an up and coming you know
00:15:17> 00:15:18:	construction worker,
00:15:18> 00:15:21:	or if you know someone who is a professional who's
00:15:21> 00:15:21:	been,
00:15:21> 00:15:24:	you know, just you know doing their level best to
00:15:24> 00:15:28:	help out those newcomers when they're coming on to the
00:15:28> 00:15:28:	job site,
00:15:28> 00:15:30:	please put their names forward.
00:15:30> 00:15:33:	This is your opportunity to recognize the good work that
00:15:33> 00:15:35:	they have been doing.
00:15:35> 00:15:40:	Next, slide please. And these are the sponsorship levels.

00:15:40> 00:15:46:	We're still looking for sponsorships and this information is found
00:15:46> 00:15:48:	on building diversity.ca.
00:15:48> 00:15:52:	We will make sure to recognize your brand to showcase
00:15:52> 00:15:56:	the good work that you are doing on equity,
00:15:56> 00:15:59:	diversity and inclusion in the construction industry.
00:15:59> 00:16:03:	If you become a sponsor of the award and remember
00:16:04> 00:16:06:	all funds that are raised.
00:16:06> 00:16:09:	You know from the event will go to support the
00:16:09> 00:16:11:	next Gen Builders mentoring program.
00:16:11> 00:16:16:	Next slide, please. And the next slide and next slide,
00:16:16> 00:16:19:	and I believe it will end when we say thank
00:16:19> 00:16:19:	you.
00:16:19> 00:16:22:	So can I put in case someone put in the
00:16:22> 00:16:26:	chat and just invite folks to make sure that they
00:16:26> 00:16:32:	go to buildingdiversity.ca/nominate and make your nominations today.
00:16:32> 00:16:34:	All right? So let me get started.
00:16:34> 00:16:40:	Then with inviting our panelists to have a conversation.
00:16:40> 00:16:43:	So I would like to invite Carla.
00:16:43> 00:16:48:	Avis Birch, who is the chief planning officer of Metrolinx
00:16:48> 00:16:50:	Chris Campbell,
00:16:50> 00:16:54:	who is the equity, diversity and Inclusion representative of the
00:16:54> 00:16:57:	Carpenters District Council of Ontario.
00:16:57> 00:17:01:	Kimoi Francique, who is an electrician and member of the
00:17:01> 00:17:06:	International Brotherhood of Electrical Workers Local 353 and Karima.
00:17:06> 00:17:13:	Hashmi, who is the chief inclusion officer at Metrolinx?
00:17:13> 00:17:17:	And I'd really like to invite each of them to
00:17:17> 00:17:20:	give us just an overview of what does the building
00:17:20> 00:17:24:	diversity awards mean to you and just to talk a
00:17:24> 00:17:27:	little bit about yourself and your organization.
00:17:27> 00:17:32:	By the way, vials are located online for each of
00:17:32> 00:17:34:	these amazing panelists,
00:17:34> 00:17:37:	and I would just want to give them the chance
00:17:37> 00:17:39:	to speak to their background.
00:17:39> 00:17:41:	And experience in their own words.
00:17:41> 00:17:44:	And then we'll have a conversation.
00:17:44> 00:17:46:	Why don't we start with Carla?
00:17:47> 00:17:52:	Thank you, Rosemarie. We're really happy as being chief planning
00:17:52> 00:17:53:	officer at Metrolinx.

00:17:53> 00:17:57:	We're really glad to be here and really thank you
00:17:57> 00:18:00:	and commend you for all of your work at CBN.
00:18:00> 00:18:03:	The award that we received last year was really in
00:18:03> 00:18:07:	partnership as you mentioned with other groups.
00:18:07> 00:18:10:	Crosslinks in particular, Ellis Don has done some work in
00:18:10> 00:18:10:	there.
00:18:10> 00:18:13:	You talked about Luna 506,
00:18:13> 00:18:14:	but you know, for us,
00:18:14> 00:18:17:	what's important is that it is a partnership.
00:18:17> 00:18:19:	We are committed to really understanding the impacts that
	We
00:18:20> 00:18:20:	have on communities.
00:18:20> 00:18:25:	Bringing transit this phenomenal program of really bringing opportunity across
00:18:25> 00:18:28:	the region for these new transit services.
00:18:28> 00:18:31:	But we also recognize the impact that it has through
00:18:31> 00:18:34:	the build and that the responsibility we have in working
00:18:34> 00:18:37:	with groups with yourselves and really being a connector in
00:18:37> 00:18:40:	a lot of ways to improving the the the the
00:18:40> 00:18:45:	input and the opportunities that come through these projects.
00:18:45> 00:18:48:	But also being a catalyst and where we can,
00:18:48> 00:18:51:	as you mentioned, the the learnings that we have from
00:18:51> 00:18:52:	Eglington.
00:18:52> 00:18:56:	Rosedown project and where we've been able to really be
00:18:56> 00:18:59:	a catalyst and really help the community,
00:18:59> 00:19:03:	not only the contracting community ourselves and how we work
00:19:03> 00:19:07:	to kind of really bring jobs back into the the
00:19:07> 00:19:08:	community as deserved,
00:19:08> 00:19:11:	we have a four pillar strategy at Metrolinx right now,
00:19:11> 00:19:13:	and we've presented this to our board and we've had
00:19:13> 00:19:17:	conversations with yourselves and continue with the municipalities and others
00:19:17> 00:19:17:	on that.
00:19:17> 00:19:20:	But we're learning and we're growing and we do need
00:19:20> 00:19:23:	to operationalize those four pillars and really focus on.
00:19:23> 00:19:25:	The actual process is to make sure that we have
00:19:25> 00:19:27:	those continued work groups.
00:19:27> 00:19:31:	Those continued aspirations, those job targets that were leading and
00:19:31> 00:19:34:	not just sitting back and waiting for things to happen.
00:19:34> 00:19:37:	So we are really proud of the work that we've
00:19:37> 00:19:38:	done so far.

00:19:38> 00:19:40:	But we also recognize that you know we may not
00:19:40> 00:19:42:	be hitting all the marks all the time,
00:19:42> 00:19:45:	but the aspiration is there and we continue to learn
00:19:45> 00:19:46:	and to continue to grow.
00:19:46> 00:19:49:	I am born and raised in Montreal.
00:19:49> 00:19:53:	My parents are from Trinidad and Tobago.
00:19:53> 00:19:57:	Diversity and being that one black girl at Ryerson University
00:19:57> 00:20:00:	soon not to be called Ryerson University.
00:20:00> 00:20:03:	It's something that I live with all the time and
00:20:03> 00:20:08:	moving into the workforce is nothing short of resilience and
00:20:08> 00:20:09:	and persistence.
00:20:09> 00:20:12:	That is really not had my spirit dimmed in that
00:20:12> 00:20:13:	space.
00:20:13> 00:20:16:	So I understand it. What it means to reach out
00:20:16> 00:20:17:	and reach in and pull up.
00:20:17> 00:20:19:	And that is what we're doing here at Metrolinx with
00:20:19> 00:20:20:	our program.
00:20:20> 00:20:22:	And I want to continue to do not only my
00:20:22> 00:20:23:	personal life,
00:20:23> 00:20:25:	but at my role here that affords me here at
00:20:25> 00:20:27:	Metrolinx as well.
00:20:28> 00:20:29:	Thank you very much, Bonjour,
00:20:29> 00:20:40:	chante. Chris Campbell, what about you?
00:20:40> 00:20:42:	Tell us a little bit about yourself.
00:20:42> 00:20:43:	Your background, as you know,
00:20:43> 00:20:46:	what does the building diversity awards mean to you?
00:20:47> 00:20:50:	Absolutely first first, first thank you for having me Rosemarie.
00:20:50> 00:20:52:	l see rich you're not online.
00:20:52> 00:20:57:	I see Carla I'm kimoi and Karima and earlier on
00:20:57> 00:20:59:	I saw this lady.
00:21:01> 00:21:05:	Damina yes damina so so thank you again everybody.
00:21:05> 00:21:09:	So yes, I am the equity diversity representative of the
00:21:09> 00:21:11:	Carpenters District Council.
00:21:11> 00:21:15:	I'm also the VP of Local 27.
00:21:15> 00:21:18:	Can you hear me OK good the VP of Local
00:21:19> 00:21:23:	27 I'm I'm a provincial representative of of the Council
00:21:23> 00:21:27:	so I go around the province and and see the
00:21:27> 00:21:31:	representative and sometimes members of the various local union.
00:21:31> 00:21:35:	Yes, diversity is our strength.
00:21:35> 00:21:37:	Our Members are our diverse,
00:21:37> 00:21:40:	reflecting the entire gamut of of,

00:21:40> 00:21:46:	of of multiculturalism and and and and and different makeup
00:21:46> 00:21:47:	of Ontario.
00:21:47> 00:21:48:	And I'm so proud of that.
00:21:48> 00:21:55:	I've been a member of the Carpenters Union for 32
00:21:55> 00:21:56:	years.
00:21:56> 00:22:00:	Like like Carla, she's from Montreal.
00:22:00> 00:22:03:	I was born in Kingston,
00:22:03> 00:22:07:	Jamaica, came here as a teenager and soon after just
00:22:07> 00:22:09:	jumped straight into the Union.
00:22:09> 00:22:14:	Now what does the BDA awards mean?
00:22:14> 00:22:19:	To me? It to me it's not just another award,
00:22:19> 00:22:25:	it is an event that is is is.
00:22:25> 00:22:32:	Planned and organized, and this the selection of the awardee
00:22:32> 00:22:36:	is is also done or the the the.
00:22:36> 00:22:40:	The community plays a major role in in the whole
00:22:40> 00:22:41:	process.
00:22:41> 00:22:48:	Right? It it it's about promoting multiculturalism diversity in our
00:22:48> 00:22:50:	construction industry.
00:22:50> 00:22:55:	It's about recognizing contractors, organizations,
00:22:55> 00:23:01:	individuals. Who has contributed to to equity diversity in our
00:23:01> 00:23:02:	industry?
00:23:02> 00:23:05:	Whether you're in management or or,
00:23:05> 00:23:08:	you're on the on the worker side of it,
00:23:08> 00:23:11:	right? So that's why I'm so proud of the the
00:23:11> 00:23:12:	awards.
00:23:12> 00:23:15:	And again, I am a proud recipient.
00:23:15> 00:23:16:	So thank you.
00:23:17> 00:23:21:	Yes, you are indeed a Community benefits champion Chris Campbell.
00:23:21> 00:23:24:	He's also on our Board of Directors and is the
00:23:24> 00:23:26:	Chair of the Toronto Community Benefits Network,
00:23:26> 00:23:27:	so a little bit biased.
00:23:30> 00:23:35:	What about you kumoi francique as the next Gen builders
00:23:35> 00:23:36:	champion?
00:23:36> 00:23:39:	What made you get such an award and tell us
00:23:39> 00:23:41:	a little bit of your background.
00:23:42> 00:23:48:	Thank you very much. Rosemary very happy to be here
00:23:48> 00:23:53:	and to share my great feelings about TCPN and the
00:23:54> 00:23:55:	building.
00:23:55> 00:23:58:	Awards so I would say that I am a licensed
00:23:58> 00:24:02:	electrician and passionate about mentoring,
00:24:02> 00:24:06:	so that's what got me the BDA award.

00:24:06> 00:24:10:	I I understand similar to what Carla was saying,
00:24:10> 00:24:12:	how hard it was for me to come up in
00:24:12> 00:24:14:	the ranks as an electrician,
00:24:14> 00:24:17:	and some of the obstacles that I experienced,
00:24:17> 00:24:22:	and I've basically focused and tried to look for young
00:24:22> 00:24:26:	individuals who have a passion to be in construction.
00:24:26> 00:24:29:	But would come across some of the obstacles that I
00:24:29> 00:24:34:	have and I'm really passionate about creating programs and infrastructure
00:24:34> 00:24:38:	in places so that they don't experience some of the
00:24:38> 00:24:40:	things that I've experienced and I want to tell you
00:24:41> 00:24:41:	that I have one.
00:24:41> 00:24:44:	A few awards in my lifetime,
00:24:44> 00:24:47:	but I must tell you that this is my most
00:24:48> 00:24:49:	proudest of the wins,
00:24:49> 00:24:54:	because somebody that I helped through the connection with TCPN
00:24:54> 00:24:56:	and the next Gen program.
00:24:56> 00:24:59:	I've got linked up with a couple of young people
00:24:59> 00:25:00:	and mentored them,
00:25:00> 00:25:03:	and one of them nominated me,
00:25:03> 00:25:07:	so I I still get a little teary because Rosemary
00:25:07> 00:25:11:	for this event sent on the write up from last
00:25:11> 00:25:15:	year and it just warms my heart to know that
00:25:15> 00:25:19:	somebody truly understands me and gets me and appreciates the
00:25:19> 00:25:20:	effort that I put in.
00:25:20> 00:25:22:	And he's doing excellent now.
00:25:22> 00:25:26:	The gentleman that. But my my young mentor,
00:25:26> 00:25:29:	which is turning into an old soon to be him
00:25:30> 00:25:31:	starting being a mentor,
00:25:31> 00:25:35:	actually his fourth term. Proud to say he's my brother
00:25:35> 00:25:36:	IBEW.
00:25:36> 00:25:40:	Local 353 will be entering into his fifth term come
00:25:40> 00:25:41:	May of this year.
00:25:41> 00:25:45:	So that's just a little bit about me and how
00:25:45> 00:25:48:	I feel about the NBA awards is that I really
00:25:48> 00:25:52:	understand in my industry that if we do not hold
00:25:52> 00:25:56:	up and applaud the. Industry leaders who are doing it
00:25:56> 00:25:58:	right and doing it well.
00:26:00> 00:26:03:	Then we will not encourage new behaviors,
00:26:03> 00:26:05:	and that's exactly what the BD awards is.

00:26:05> 00:26:08: 00:26:08> 00:26:09:	It's celebrating those in our industry and we know it's a tough industry,
00:26:09> 00:26:13:	but it's celebrating those in our industry are interested and
00:26:13> 00:26:14:	want to see diversity and change.
00:26:13> 00:26:17:	, , , , , , , , , , , , , , , , , , , ,
	And so I respect that and and just feel really
00:26:17> 00:26:20:	blessed and thankful that I could be a part of
00:26:20> 00:26:20:	it.
00:26:21> 00:26:24:	Wonderful thank you Kimora. And that's just such a really
00:26:24> 00:26:27:	beautiful story to see that he's in his fourth year
00:26:27> 00:26:29:	or fourth term of his apprenticeship.
00:26:29> 00:26:33:	Now is just incredible and you helped him,
00:26:33> 00:26:35:	you know to to connect him and to make make
00:26:35> 00:26:38:	sure that he had a smooth pathway into what could
00:26:38> 00:26:41:	be a really tough and challenging journey.
00:26:41> 00:26:44:	So congratulations, we respect you and you know,
00:26:44> 00:26:46:	just thank you for your leadership.
00:26:46> 00:26:50:	Kareema it is my pleasure to meet you officially and
00:26:50> 00:26:55:	I'm looking forward to working with you and Metrolinx going
00:26:55> 00:26:56:	forward.
00:26:56> 00:26:59:	Tell us a little bit about you and your background.
00:26:59> 00:27:03:	And yeah, you know what do you think the building?
00:27:03> 00:27:07:	How do you think the building diversity awards you know
00:27:07> 00:27:08:	applies to your work?
00:27:09> 00:27:13:	Thanks, thank you, Rosemary. Very privileged to be here and
00:27:13> 00:27:15:	honored to be here today.
00:27:15> 00:27:18:	Amongst all of these esteemed panelists that we have here
00:27:18> 00:27:19:	and you.
00:27:19> 00:27:22:	Rosemary, yeah, so I'm mute in Metrolinx as the chief
00:27:22> 00:27:24:	inclusion officer.
00:27:24> 00:27:25:	l've been doing equity, diversity,
00:27:25> 00:27:28:	inclusion work for over 15 years.
00:27:28> 00:27:32:	I feel like I'm dating myself now and I've worked
00:27:32> 00:27:36:	in many sectors with newcomer with with newcomers.
00:27:36> 00:27:41:	With youth within communities. In social housing communities like Regent
00:27:41> 00:27:41:	Park,
00:27:41> 00:27:44:	where we we've done a lot of sort of community
00:27:44> 00:27:45:	benefits.
00:27:45> 00:27:50:	Type of programming. Like with this apprenticeships and
U.21.70 UU.21.3U.	relocation,
00:27:50> 00:27:55:	especially in the region Park Community and my focus has
00:27:55> 00:27:56:	been on access.

00:27:56> 00:28:03:	So hearing about this building diversity awards is really important
00:28:03> 00:28:06:	to me around access and opportunity.
00:28:06> 00:28:09:	I'm from East Africa from Tanzania.
00:28:09> 00:28:13:	And but I grew up in Thorncliffe and in Scarborough,
00:28:13> 00:28:16:	so access and opportunity are part of who I am
00:28:16> 00:28:19:	and how I navigate the world as a South Asian
00:28:19> 00:28:24:	woman and trying to understand and putting those connections together
00:28:24> 00:28:25:	are really important to me.
00:28:25> 00:28:31:	So the building diversity awards really sounds like it showcases
00:28:31> 00:28:32:	and supports EDI,
00:28:32> 00:28:35:	which is often not recognized.
00:28:35> 00:28:38:	The work is not recognized,
00:28:38> 00:28:40:	so we know that we have to be intentional.
00:28:40> 00:28:44:	About the work, we know that it takes a lot
00:28:44> 00:28:48:	of effort to do this work in various communities.
00:28:48> 00:28:52:	We know that we want to create pathways and opportunities
00:28:52> 00:28:55:	for equally deserving communities and how we do that is
00:28:55> 00:28:59:	really being intentional and recognizing and valuing that work is
00:28:59> 00:29:02:	really important to me, especially as an EDI professional.
00:29:02> 00:29:07:	To see this just really is important that we're recognizing
00:29:07> 00:29:10:	the work and it's it's essential.
00:29:10> 00:29:13:	Even if we're not fully there yet,
00:29:13> 00:29:16:	at least recognizing that there are steps being made by
00:29:16> 00:29:19:	so many people in the Community to create those pathways
00:29:19> 00:29:20:	are really important.
00:29:20> 00:29:21:	Thank you for the opportunity to be here today,
00:29:21> 00:29:22:	Rosemary.
00:29:22> 00:29:25:	Thank you, I mean it's a journey and a continuous
00:29:25> 00:29:26:	improvement process,
00:29:26> 00:29:29:	and so we can't expect perfection on day one,
00:29:29> 00:29:32:	right? But together we can really create the change that
00:29:32> 00:29:35:	we want to see and I'm really just so proud
00:29:35> 00:29:38:	to see Metro lines in their hiring is really putting
00:29:38> 00:29:41:	their money where their mouth is and saying that this
00:29:41> 00:29:44:	is really important to them and really hiring people with
00:29:44> 00:29:47:	the lived experience you know to be able to lead
00:29:47> 00:29:50:	this work. So I'm looking forward to working with you.
00:29:50> 00:29:53:	And congratulations on your new role.
00:29:53> 00:29:56:	And, uh, yeah, why don't we get into some of

00:29:56> 00:30:00:	the harder hitting questions and I will ask the first
00:30:00> 00:30:03:	person to just feel free to jump in and then
00:30:03> 00:30:07:	I'll try to just continue the engagement and and and
00:30:08> 00:30:11:	pull people out as I think it's appropriate.
00:30:11> 00:30:16:	So here's my first question for the entire panel.
00:30:16> 00:30:20:	What are some specific issues that you are aware of
00:30:20> 00:30:23:	from bipac communities black?
00:30:23> 00:30:28:	Indigenous and people of color communities that your organization's approach
00:30:28> 00:30:29:	to diversity,
00:30:29> 00:30:31:	equity, and inclusion can help to address.
00:30:31> 00:30:34:	And what are some of the key initiatives and changes
00:30:34> 00:30:38:	that you're undertaking in your organization or in your work?
00:30:38> 00:30:42:	If you're an individual, not necessarily an organization to create
00:30:42> 00:30:46:	opportunities for these individuals and to advance the EI in
00:30:47> 00:30:49:	the workplace and along question,
00:30:49> 00:30:50:	but I think it gives us,
00:30:50> 00:30:53:	you know, enough context to really be able to respond.
00:30:53> 00:30:55:	Just don't know your own experience,
00:30:55> 00:30:57:	so it's who wants to go.
00:30:57> 00:30:59:	1st Jump right in.
00:31:06> 00:31:08:	I was gonna I was on mute so it had
00:31:08> 00:31:11:	to happen once in this entire revenue.
00:31:11> 00:31:12:	Apologies, I said
00:31:12> 00:31:16:	Manuel Carla so so you're the you're the First off
00:31:16> 00:31:17:	the bat.
00:31:17> 00:31:18:	And I'm gonna probably
00:31:18> 00:31:20:	maybe pass the baton a little bit,
00:31:20> 00:31:23:	but I think you know what we're doing here at
00:31:23> 00:31:27:	Metrolinx is indicative and just having kareema on board as
00:31:27> 00:31:30:	you said and really recognizing that not only do we
00:31:30> 00:31:33:	need to have somebody that is solely focused on looking
00:31:33> 00:31:36:	at this through our organization,
00:31:36> 00:31:39:	but how we behave as leaders of partners of the
00:31:39> 00:31:43:	business into our projects and what we're actually delivering for
00:31:43> 00:31:45:	the people of the the GH,
00:31:45> 00:31:48:	right? I think. For us,
00:31:48> 00:31:51:	recognizing that and having that tied into our CEO directly
00:31:51> 00:31:54:	was a very big step and a symbol not only
00:31:54> 00:31:54:	to our staff,
00:31:54> 00:31:57:	but the people that we work with that it is

00:31:57> 00:32:00:	critical and central to part of the decisions that we
00:32:00> 00:32:01:	make.
00:32:01> 00:32:04:	And it is a lens that we we are looking
00:32:04> 00:32:04:	at,
00:32:04> 00:32:06:	and then it hasn't mentioned in terms of what we're
00:32:06> 00:32:07:	doing specifically.
00:32:07> 00:32:09:	You know, as leaders it's incumbent on us to really
00:32:09> 00:32:11:	take that first step because no one is going to
00:32:11> 00:32:12:	make it for us.
00:32:12> 00:32:16:	And I really like your your point around continuous improvement
00:32:16> 00:32:17:	because you know.
00:32:17> 00:32:20:	We can't turn the tide overnight,
00:32:20> 00:32:23:	but we know that we're putting systems in place to
00:32:23> 00:32:26:	really make sure that it's continuing and sustained and really
00:32:26> 00:32:29:	embedded not only into what we do from a staffing
00:32:29> 00:32:31:	level, but also and how what the expectations we have
00:32:31> 00:32:34:	of the people that we're hiring the people that were
00:32:34> 00:32:38:	working in the the actual fundamental services that we're delivering.
00:32:38> 00:32:41:	So I won't take up too much time and and
00:32:41> 00:32:43:	pass it on to to others on the panel.
00:32:44> 00:32:47:	Thank you very much. You know that's from an organizations.
00:32:47> 00:32:48:	A point of view like Metrolinx,
00:32:48> 00:32:51:	which is an institution you know,
00:32:51> 00:32:54:	Chris from a Union perspective.
00:32:54> 00:32:55:	Do you have any thoughts on that?
00:32:56> 00:32:59:	Initiatives from a Union perspective?
00:32:59> 00:33:04:	OK, so the Union supports EDI.
00:33:06> 00:33:11:	You know provincially and and through my local Union local
00:33:11> 00:33:11:	27.
00:33:11> 00:33:15:	The carpenters union. I gotta give them a little props
00:33:15> 00:33:16:	there.
00:33:16> 00:33:21:	Look we we we? We promote community outreach all over
00:33:21> 00:33:27:	the province and the the the equity diversity representatives.
00:33:27> 00:33:33:	So I I pay attention mainly to to black indigenous
00:33:33> 00:33:37:	people of color woman LGBTQ equity,
00:33:37> 00:33:41:	seeking groups and others, right?
00:33:41> 00:33:47:	That's that's my assignment. But but also.
00:33:47> 00:33:51:	There there are other initiatives that time that we're we're
00:33:51> 00:33:52:	taking.
00:33:52> 00:33:55:	We're taking a close look at this spring,

00:33:55> 00:34:00:	right? OK, the Union organization right is is expected to
00:34:00> 00:34:04:	wrap up negotiations at the end of this month.
00:34:04> 00:34:06:	Look, I'm a proud member.
00:34:06> 00:34:12:	You know, I'm also the the chair of the Toronto
00:34:12> 00:34:14:	community benefits.
00:34:14> 00:34:16:	And like I said earlier,
00:34:16> 00:34:20:	VP of Local 27. It's important to have the best
00:34:20> 00:34:21:	wage function,
00:34:21> 00:34:27:	benefits, and training. It's also important to pay attention to
00:34:27> 00:34:32:	the health and safety of our membership and our or
00:34:32> 00:34:38:	prospective members or current members or the next generation of
00:34:38> 00:34:42:	of tradespeople look, we all know in 2020 we had
00:34:42> 00:34:43:	losses on site.
00:34:43> 00:34:47:	Black Lives Matter protest George Floyd murdering on TV.
00:34:47> 00:34:51:	Etcetera right? We are hoping.
00:34:51> 00:34:54:	We are hoping with it with the community or the
00:34:54> 00:34:54:	membership.
00:34:54> 00:35:02:	We're hoping that the construction unions of Ontario will pay
00:35:02> 00:35:04:	or take a stand and.
00:35:04> 00:35:10:	Put wording in their collective agreement this month that unequivocally
00:35:10> 00:35:13:	state their position on harassment,
00:35:13> 00:35:20:	racism, discrimination in their collective agreement.
00:35:20> 00:35:23:	Right, we, we've openly denounce it now.
00:35:23> 00:35:26:	We're opening after two years of of denouncing it.
00:35:26> 00:35:30:	This is our big chance to put it in writing
00:35:30> 00:35:34:	and have it in history that in 2020 this is
00:35:34> 00:35:35:	the position.
00:35:35> 00:35:38:	That we take right for the health and safety of
00:35:38> 00:35:41:	all our membership and the next generation so that that
00:35:41> 00:35:44:	is one of the biggest initiative I can think of
00:35:44> 00:35:47:	at this moment. And, you know,
00:35:47> 00:35:49:	we're hoping we're hoping a lot of we've been hearing
00:35:49> 00:35:51:	a lot of positive feedback,
00:35:51> 00:35:52:	so let's see what the industry,
00:35:52> 00:35:54:	not just the carpenters, right?
00:35:54> 00:35:58:	I feel strongly that it's going to be in our
00:35:58> 00:35:59:	in our.
00:35:59> 00:36:02:	Collective agreement, but not. It's not just about the carpenters,
00:36:02> 00:36:04:	it's about the plumbers, the electrician,
00:36:04> 00:36:07:	the drywallers, the tapers, the laborers,

00:36:07> 00:36:10:	the iron workers, everyone. So I'm hoping that they take
00:36:10> 00:36:12:	us down and put it in their books and have
00:36:12> 00:36:15:	very supportive boards so that that's the initiative that I
00:36:15> 00:36:17:	could think of off the top of my head.
00:36:17> 00:36:19:	Well, thank you, Chris. I want to move on to
00:36:19> 00:36:20:	kimoi because Kimora,
00:36:20> 00:36:24:	you're an individual and sometimes people feel you know there's
00:36:24> 00:36:25:	not much they can do.
00:36:25> 00:36:27:	You know, I'm just I'm just a person,
00:36:27> 00:36:30:	l'm just me. I'm just a worker.
00:36:30> 00:36:34:	What are some of those initiatives that you've undertaken to
00:36:34> 00:36:37:	create opportunities for for bipac communities?
00:36:38> 00:36:41:	So before I start that I just wanted to share
00:36:41> 00:36:46:	with people the importance of Chris's work and the importance
00:36:46> 00:36:50:	of the stand that the Carpenters Union has taken.
00:36:50> 00:36:53:	Because we don't want to talk about these tough things.
00:36:53> 00:36:59:	But traditionally unions have kept out people of multicultural background,
00:36:59> 00:37:02:	right? We can go into the history of it,
00:37:02> 00:37:05:	but I choose to look at today because today we
00:37:05> 00:37:08:	know better so we do better and I just want
00:37:08> 00:37:08:	to.
00:37:08> 00:37:13:	Highlight the fact that local 27 carpenters union is doing
00:37:13> 00:37:14:	better.
00:37:14> 00:37:19:	Right, having somebody like Chris in that position I see
00:37:20> 00:37:22:	the hard work and I see.
00:37:22> 00:37:26:	Having just like with Metrolinx having careena.
00:37:26> 00:37:32:	Local 27 having Chris has just exponentially.
00:37:32> 00:37:38:	Increased membership in the way that represents our city.
00:37:38> 00:37:41:	Right, so fair, equitable employment for all.
00:37:41> 00:37:42:	So thank you for that.
00:37:42> 00:37:45:	And thank you guys local 27 for being a leader.
00:37:45> 00:37:49:	And yes I I too am excited and hoping that
00:37:49> 00:37:54:	that will get into the collective agreement for me personally.
00:37:54> 00:37:56:	I try to ignore people when they say that I
00:37:57> 00:38:00:	can't make change and then just work with the people
00:38:00> 00:38:03:	that I can and doing that we have worked really
00:38:03> 00:38:07:	hard. My brothers and sisters and I and we don't
00:38:07> 00:38:08:	have a Chris yet.
00:38:08> 00:38:10:	But we do have a human rights Rep and we
00:38:10> 00:38:14:	have been working with our Union and asking for that

00:38:14> 00:38:16:	for the last seven years and we achieved it in
00:38:16> 00:38:19:	2020. So that's the big thing.
00:38:19> 00:38:22:	And the other thing that me and my brothers are
00:38:22> 00:38:25:	really brothers and sisters are really proud of is that
00:38:25> 00:38:29:	there is a division of the International Brotherhood of Electrical
00:38:29> 00:38:32:	Workers called the Electrical Workers Minority Caucus.
00:38:32> 00:38:36:	That is something that is predominant in the US because
00:38:36> 00:38:40:	of the more pervasive racism and challenges.
00:38:40> 00:38:45:	And that group advocates for members of diverse backgrounds in
00:38:46> 00:38:46:	Canada.
00:38:46> 00:38:49:	They had one. So Vancouver,
00:38:49> 00:38:52:	it was opened up about five years ago and being
00:38:52> 00:38:54:	one of the leaders in our districts,
00:38:54> 00:38:58:	our district is District one whole of Canada.
00:38:58> 00:39:01:	It was my honor and my pleasure to bring together
00:39:01> 00:39:03:	a group of members,
00:39:03> 00:39:06:	and we have officially a Rosemary because I know she's
00:39:06> 00:39:08:	been along for the ride,
00:39:08> 00:39:11:	been chartered as of March 2022,
00:39:11> 00:39:13:	so very proud of that.
00:39:13> 00:39:15:	We do a lot of initiatives.
00:39:15> 00:39:17:	We get our Members talking.
00:39:17> 00:39:19:	We do volunteer work. We go.
00:39:19> 00:39:23:	To our communities. So those are some of the initiatives
00:39:23> 00:39:26:	that the IBEW is a part of and leading and
00:39:26> 00:39:29:	we look to carpenters Union as an example for where
00:39:29> 00:39:30:	we want to be.
00:39:31> 00:39:34:	Amazing thank you Kimoi and kareema.
00:39:34> 00:39:38:	I'm going to ask you another question that kind of
00:39:38> 00:39:39:	builds on that a little,
00:39:39> 00:39:42:	you know, we all know that what gets measured gets
00:39:42> 00:39:46:	done and some lessons learned that we've had from existing
00:39:46> 00:39:47:	community benefits agreements.
00:39:47> 00:39:51:	Projects include the need for a central system for subcontractors
00:39:51> 00:39:55:	to report outcomes and for the project stakeholders to effectively
00:39:56> 00:39:56:	monitor,
00:39:56> 00:40:01:	track and evaluate outcomes. How do you handle or plan
00:40:01> 00:40:02:	to handle?
00:40:02> 00:40:07:	In your new role, measurement and collecting of

	disaggregated data
00:40:07> 00:40:09:	in the workplace.
00:40:09> 00:40:11:	And on the job side,
00:40:11> 00:40:14:	yeah, there are so many things that you could do.
00:40:14> 00:40:17:	I think first you know really thinking about,
00:40:17> 00:40:20:	you know, I think what Carla had mentioned right where
00:40:21> 00:40:23:	we started with having a dedicated team on equity,
00:40:23> 00:40:29:	diversity, inclusion. How do we engage with employees?
00:40:29> 00:40:33:	Right to hear from them what the experiences are and
00:40:33> 00:40:37:	then thinking about what are the things that we want
00:40:37> 00:40:38:	to see happen.
00:40:38> 00:40:41:	So first, where are we in terms of building this
00:40:41> 00:40:42:	foundation of equity,
00:40:42> 00:40:45:	diversity, inclusion to kind of understand?
00:40:45> 00:40:47:	Where are we at right?
00:40:47> 00:40:49:	So are we at the stage of where we're just
00:40:49> 00:40:51:	talking about gender balance?
00:40:51> 00:40:53:	Are we talking about intersectionality?
00:40:53> 00:40:56:	Are we talking about places that we want to go
00:40:56> 00:40:59:	in terms of building an inclusive culture and what that
00:40:59> 00:41:00:	could potentially look like?
00:41:00> 00:41:03:	And that takes time. As we mentioned,
00:41:03> 00:41:04:	it's not something that happens overnight,
00:41:04> 00:41:08:	so those indicators of success and what we measure.
00:41:08> 00:41:11:	You know really, look at the bigger picture.
00:41:11> 00:41:12:	So what is our strategy?
00:41:12> 00:41:14:	And also that takes time.
00:41:14> 00:41:16:	So one you want to be able to build that
00:41:16> 00:41:20:	foundation of what are our values and principles on equity,
00:41:20> 00:41:23:	diversity and inclusion. So that's the beginning point.
00:41:23> 00:41:26:	And then how does? How do your values align with
00:41:26> 00:41:27:	your systems?
00:41:27> 00:41:29:	Do they align? So that's a checkpoint,
00:41:29> 00:41:31:	right? Do they align? Not,
00:41:31> 00:41:34:	not necessarily check box, but a checkpoint,
00:41:34> 00:41:37:	right? Do they align? Do they have is EI built
00:41:37> 00:41:39:	in to our recruitment practices?
00:41:39> 00:41:44:	Is it built into our systems that exist currently?
00:41:44> 00:41:46:	Does it look at career advancement?
00:41:46> 00:41:51:	Where is that right? Can black indigenous racialized folks
00:41:51> 00:41:52:	advance in the same way,
00.41.31 00.41.32.	III UIE SAIIIE WAY,

00:41:52> 00:41:54:	and what are the barriers?
00:41:54> 00:41:58:	So I think really understanding what the barriers exist within
00:41:59> 00:41:59:	us,
00:41:59> 00:42:02:	those processes are another piece of where do we need
00:42:02> 00:42:03:	to go?
00:42:03> 00:42:07:	And building that strategy to get to those indicators of
00:42:07> 00:42:07:	success.
00:42:07> 00:42:11:	There are many ways that we can measure in terms
00:42:11> 00:42:12:	of KPI's,
00:42:12> 00:42:13:	right? So where do we?
00:42:13> 00:42:18:	But it's. It's not as clear cut because the feeling
00:42:19> 00:42:20:	of belonging.
00:42:20> 00:42:23:	Is you know something that you build on right?
00:42:23> 00:42:25:	It's a sense of belonging,
00:42:25> 00:42:28:	but there are many ways that you can get there.
00:42:28> 00:42:33:	You know. Are people trained in unconscious bias on anti
00:42:33> 00:42:34:	racism right?
00:42:34> 00:42:37:	Do we go into? We should be going into anti
00:42:37> 00:42:38:	black racism right?
00:42:38> 00:42:41:	Specifically right? Are we looking at where we are on
00:42:41> 00:42:46:	that trajectory around training and building awareness and building capacity
00:42:46> 00:42:49:	of leaders and what is inclusive leadership look like right?
00:42:49> 00:42:51:	So do we have things coming up?
00:42:51> 00:42:55:	Basically the top down, but also the ground up right
00:42:55> 00:42:58:	as you know Kimoi said we are all agents of
00:42:58> 00:42:58:	change.
00:42:58> 00:43:01:	We all have ideas that we want to share and
00:43:01> 00:43:05:	building up those ideas and making sure there's two way
00:43:05> 00:43:09:	approach right from the grassroots as well as from the
00:43:09> 00:43:13:	leadership and meeting halfway. So there are many ways that
00:43:13> 00:43:16:	you can look at these indicators of success and KPI's,
00:43:16> 00:43:19:	but those are some things that I think people need
00:43:19> 00:43:20:	to do in the process to get there.
00:43:22> 00:43:25:	Well, thank you very much and just Chris from a
00:43:25> 00:43:26:	Union perspective.
00:43:26> 00:43:29:	Is there anything else that you would add in terms
00:43:29> 00:43:31:	of disaggregated data?
00:43:31> 00:43:34:	I know that it's been a bit challenging,
00:43:34> 00:43:39:	especially with the consciousness around privacy and confidentiality to collecting.
00:43:41> 00:43:48:	Yeah, collecting and tracking data information that's that's

	has been
00:43:48> 00:43:50:	a challenge,
00:43:50> 00:43:54:	whether from a Union perspective.
00:43:54> 00:44:01:	A company perspective. Local municipality's perspective.
00:44:01> 00:44:03:	It's it's. It's a big challenge,
00:44:03> 00:44:13:	right? Look it's it's uhm.
00:44:13> 00:44:17:	It's very important and and it's it's relevant in in
00:44:17> 00:44:18:	my industry.
00:44:18> 00:44:21:	But if if you collect the information right,
00:44:21> 00:44:26:	you're better able to serve the communities around Ontario.
00:44:26> 00:44:30:	It eventually exposed in a good way where the government
00:44:31> 00:44:35:	needs to spend money the most on training and recruiting
00:44:35> 00:44:39:	and and it will give them idea as to how
00:44:39> 00:44:42:	you know if you need to import skilled workers or
00:44:42> 00:44:42:	not,
00:44:42> 00:44:48:	right? Because you have the data on what's happening right.
00:44:48> 00:44:53:	You also need need.
00:44:53> 00:44:58:	To collect a little bit of more detail information right,
00:44:58> 00:45:01:	you know whether you know the the.
00:45:01> 00:45:04:	The If you're male or female or culture what what
00:45:04> 00:45:06:	your your sexual orientation?
00:45:06> 00:45:09:	Because that's important now and your race.
00:45:09> 00:45:14:	Your culture. If you're from equity seeking groups right?
00:45:14> 00:45:16:	All of those information are important.
00:45:16> 00:45:20:	And also like I think someone said earlier about
00.45.04 > 00.45.00.	intersectionality
00:45:21> 00:45:23:	because a lot of those you're living in Toronto,
00:45:23> 00:45:25:	you're living in Ontario. There.
00:45:25> 00:45:30:	There are a lot of intersectionality within within the different
00:45:30> 00:45:31:	categories.
00:45:31> 00:45:36:	OK, so the the important time it's important that the information be broken down if the information is not broken
00:45:36> 00:45:41:	
00:45:41> 00:45:42:	down,
00:45:42> 00:45:43:	we're we're, you know it.
00:45:43> 00:45:48:	Time we we are. Whoever is collecting the data and
00:45:48> 00:45:49:	putting it out.
00:45:49> 00:45:53:	It will be vague or or or it'll be unintentionally,
00:45:53> 00:45:55:	not necessarily there. The intent is to be a bad
00:45:55> 00:45:55:	person,
00:45:55> 00:46:00:	but it was unintentionally misleading the community.
00:46:01> 00:46:04:	Right, for instance, if you if you have.
00:46:04> 00:46:07:	If you give me a percentage of of of women

00:46:07> 00:46:09:	in the construction industry,
00:46:09> 00:46:11:	OK, the the the, the,
00:46:11> 00:46:14:	the percentage of women in the industry in Toronto may
00:46:14> 00:46:17:	be different from the percentage of of women in the
00:46:17> 00:46:19:	industry in in Thunder Bay.
00:46:19> 00:46:23:	So you have to break it down a little bit
00:46:23> 00:46:26:	and then you probably have to get into.
00:46:26> 00:46:30:	Minority or or black indigenous people of color for it
00:46:30> 00:46:31:	to be more accurate,
00:46:31> 00:46:36:	right? For instance. Another point is that the,
00:46:36> 00:46:41:	for instance, if you were to recruit 500 people from
00:46:41> 00:46:45:	the Community and over over the first year,
00:46:45> 00:46:49:	the second year, and the third year you need to
00:46:49> 00:46:52:	track what has happened over those years.
00:46:52> 00:46:56:	Because if you don't track it and have good data,
00:46:56> 00:46:58:	all you're doing is is keep.
00:46:58> 00:47:02:	Recycling and and just putting on a show and and
00:47:02> 00:47:06:	this may lead to to folks feeling that all you're
00:47:06> 00:47:10:	doing with your with your data is is is bamboozling
00:47:10> 00:47:12:	them misleading.
00:47:12> 00:47:16:	We want them. We definitely don't want that.
00:47:16> 00:47:17:	All right,
00:47:17> 00:47:20:	I want you. I want us to keep relevant data.
00:47:20> 00:47:22:	Yes, just that just vague,
00:47:22> 00:47:25:	relevant local data to serve us better.
00:47:26> 00:47:28:	Thank you. Thank you very much.
00:47:28> 00:47:30:	And so I just have one more question because I'd
00:47:30> 00:47:33:	like to take the time to hear some questions from
00:47:33> 00:47:34:	the audience.
00:47:34> 00:47:35:	So if the audience has any questions,
00:47:35> 00:47:39:	please do put them in the in the chat or
00:47:39> 00:47:39:	the Q&A.
00:47:39> 00:47:42:	Sorry and I'll try my best to get to them
00:47:42> 00:47:44:	before we close out the panel.
00:47:44> 00:47:48:	I'm just going to. Ask one question and everyone doesn't
00:47:48> 00:47:50:	need to answer necessarily,
00:47:50> 00:47:54:	so let's just give a minute for this,
00:47:54> 00:47:57:	but maybe I can ask Carla directly,
00:47:57> 00:47:59:	you know, as a major institution,
00:47:59> 00:48:03:	how does your organization support the EI within your supply
00:48:03> 00:48:04:	chain?
00:48:04> 00:48:07:	You know, we've already heard from Kareema and Chris,

00:48:07> 00:48:12:	you know, just there's already the challenge of getting the
00:48:12> 00:48:12:	data.
00:48:12> 00:48:16:	Even you know your own institution where you have control
00:48:16> 00:48:17:	over the information.
00:48:17> 00:48:20:	Passing that down to the supply chain and the requirements
00:48:21> 00:48:25:	for community benefits agreements to your partners and your suppliers.
00:48:25> 00:48:28:	And you know, for the unions their employer partners,
00:48:28> 00:48:31:	you know? What are some of the structures you know
00:48:32> 00:48:35:	the tools that you have in place that can ensure
00:48:35> 00:48:37:	that your values around equality,
00:48:37> 00:48:40:	diversity and inclusion gets passed down to those who have
00:48:40> 00:48:42:	contractual relationships with you.
00:48:43> 00:48:46:	So I mean, I think there's three parts of that
00:48:46> 00:48:46:	puzzle.
00:48:46> 00:48:50:	In my view, the first is commitment and leadership from
00:48:50> 00:48:50:	the top,
00:48:50> 00:48:52:	and we have that from our CEO.
00:48:52> 00:48:54:	You've seen that, and we've talked about that,
00:48:54> 00:48:58:	and we talked about how the tone is set and
00:48:58> 00:49:00:	it permeates what we're doing.
00:49:00> 00:49:02:	The second part, that I would say,
00:49:02> 00:49:04:	is, you're right that you know what gets measured,
00:49:04> 00:49:07:	gets done, and so while it's difficult to get the
00:49:07> 00:49:08:	data,
00:49:08> 00:49:10:	you've got to start by getting it so we really
00:49:10> 00:49:11:	can.
00:49:11> 00:49:13:	We encourage, and we work with.
00:49:13> 00:49:18:	Our contracting community through our procurement practices the language in
00:49:18> 00:49:21:	our contract and documents the relationships we actually have to
00:49:21> 00:49:24:	make sure that we are setting some benchmarks.
00:49:24> 00:49:28:	If you will, or some some aspirations and really understanding
00:49:28> 00:49:30:	what are we trying to achieve here,
00:49:30> 00:49:32:	are we aligned to those objectives?
00:49:32> 00:49:35:	And the third part of that bucket is relationships,
00:49:35> 00:49:37:	relationships, relationships. We need to be aligned.
00:49:37> 00:49:40:	We want to partner with like minded groups in the
00:49:40> 00:49:44:	Community like the TC BN but also with municipalities.
00:49:44> 00:49:47:	You also have a very big interest in this space,
00:49:47> 00:49:50:	and then we galvanized all of that and things that

00:49:50> 00:49:52:	we could actually hold on to.
00:49:52> 00:49:54:	So we have some lessons for sure,
00:49:54> 00:49:58:	from the Eglinton Crosstown around that statement of declaration really
00:49:58> 00:50:00:	having work groups with all of the parties involved,
00:50:00> 00:50:03:	so everybody's at the table learning and listening to the
00:50:03> 00:50:04:	same thing,
00:50:04> 00:50:08:	but actually also capturing that data and formalizing that in
00:50:08> 00:50:11:	a way that it is transparent and it's visible,
00:50:11> 00:50:13:	not in a way to shame anybody.
00:50:13> 00:50:14:	Not in a way to.
00:50:14> 00:50:18:	To kind of make sure that one person is kind
00:50:18> 00:50:21:	of seen better than the other,
00:50:21> 00:50:24:	but really to give us full line of sight as
00:50:24> 00:50:25:	to what's working.
00:50:25> 00:50:27:	What's not working? How do we get there?
00:50:27> 00:50:31:	Because sometimes you go into the process thinking that.
00:50:31> 00:50:33:	You will be able to achieve on a certain path
00:50:33> 00:50:36:	and it doesn't always end up that way,
00:50:36> 00:50:39:	so that idea of always learning on that journey and
00:50:39> 00:50:43:	coming back and really embedding it into the systems and
00:50:43> 00:50:46:	really making them sustainable and long lasting is how we
00:50:46> 00:50:49:	we want to really do that as an organization.
00:50:49> 00:50:53:	Thank you Carla, and I'm looking at the chat.
00:50:53> 00:50:55:	Sorry the Q&A function right now.
00:50:55> 00:50:57:	I see two questions. One of them,
00:50:57> 00:51:01:	I believe you've already answered and again the other one
00:51:01> 00:51:02:	is directed to Metrolinx,
00:51:02> 00:51:05:	so perhaps Karima you can weigh in on this and
00:51:05> 00:51:09:	it said it says that from Metrolinx so many land
00:51:09> 00:51:13:	developers are hesitant to set targets because they can't be
00:51:13> 00:51:17:	sure if they'll meet them when setting targets at Metrolinx.
00:51:17> 00:51:19:	How have you overcome anxiety or concern?
00:51:20> 00:51:21:	About not meeting targets.
00:51:22> 00:51:24:	So, So what we've set is
00:51:24> 00:51:26:	targets, but they are aspirational,
00:51:26> 00:51:29:	right? And so the the idea here is that you
00:51:29> 00:51:31:	you can't be afraid either.
00:51:31> 00:51:33:	You can't be afraid to fail.
00:51:33> 00:51:36:	Sometimes that allows you to kind of look at new
00:51:36> 00:51:39:	opportunities and really push the bar and move the bar.
00:51:39> 00:51:42:	So I think the challenge here is not to be

00:51:42> 00:51:45:	punitive in your view and in your approach of how
00:51:45> 00:51:48:	you actually set the aspiration or the target.
00:51:48> 00:51:50:	Everybody wants to do better.
00:51:50> 00:51:51:	You know when you know better,
00:51:51> 00:51:53:	you do better and we want to be able to
00:51:53> 00:51:53:	kind of.
00:51:53> 00:51:55:	Put those things in place.
00:51:55> 00:51:57:	We also know that sometimes you need a little bit
00:51:57> 00:51:58:	of a nudge.
00:51:58> 00:51:59:	You got to be leaders.
00:51:59> 00:52:03:	We got to be forward thinking and leading thinking so
00:52:03> 00:52:05:	it's difficult for sure.
00:52:05> 00:52:09:	And I think that, as Rosemary mentioned at the top,
00:52:09> 00:52:12:	really understanding that it is a journey and that we're
00:52:12> 00:52:14:	progressive in this journey,
00:52:14> 00:52:16:	right? You do a little bit more over time.
00:52:16> 00:52:19:	You be what's practical. You reassess,
00:52:19> 00:52:22:	you look and see what's working and what's not working
00:52:22> 00:52:23:	and having that mindset.
00:52:23> 00:52:26:	Going into it is is to me the recipe for
00:52:26> 00:52:28:	success and at the root of it is.
00:52:28> 00:52:30:	This is not a punitive measure.
00:52:30> 00:52:35:	This is ultimately a positive outcome based approach that we
00:52:35> 00:52:37:	would that we apply.
00:52:39> 00:52:40:	I think it's also the goals,
00:52:40> 00:52:45:	right? So if you're developing these if you're being intentional
00:52:45> 00:52:48:	about what that looks like and you have these targets,
00:52:48> 00:52:51:	that sends a signal that this is important,
00:52:51> 00:52:56:	we value this. It's important and we believe in it,
00:52:56> 00:52:59:	so you know progression on that journey like Carla mentioned,
00:52:59> 00:53:03:	is really important. One to see it happening and saying
00:53:03> 00:53:06:	you know this is important to our values and who
00:53:06> 00:53:08:	we are as an organization.
00:53:08> 00:53:10:	And who we partner with then?
00:53:10> 00:53:12:	Who comes along on that journey is really important.
00:53:15> 00:53:18:	OK, well thank you. Go ahead.
00:53:18> 00:53:20:	Yes please we're in.
00:53:21> 00:53:25:	Yeah. I love the the ideology coming from Carla and
00:53:25> 00:53:29:	Karima and I I I believe it's built on what
00:53:29> 00:53:35:	Chris is was originally talking about in terms of collecting
00:53:35> 00:53:39:	the data so that we have really clear objectives as

00:53:39> 00:53:43:	to where the improvement needs to happen and I just
00:53:43> 00:53:46:	wanted to clearly state to everybody.
00:53:46> 00:53:49:	This is generally a challenge for the Union and I
00:53:49> 00:53:51:	have the same approach as Carla.
00:53:51> 00:53:53:	It's not punitive and I don't care.
00:53:53> 00:53:54:	That's happened in the past,
00:53:54> 00:53:57:	right? We understand why those systems were in place,
00:53:57> 00:53:59:	but we're different society. Now,
00:53:59> 00:54:02:	different human beings and one of the things I ask
00:54:02> 00:54:06:	people on this call and for contractors and just everyday
00:54:06> 00:54:08:	citizens dealing with the unions,
00:54:08> 00:54:12:	is start asking them for those statistics.
00:54:12> 00:54:15:	Right, because I find when you ask them then it
00:54:15> 00:54:17:	challenges people to say oh wait a second.
00:54:17> 00:54:22:	This is something that I should know because the history
00:54:22> 00:54:27:	of the unions is nepotistic and to promote that nepotistic
00:54:27> 00:54:32:	history they have this created a culture of not collecting
00:54:32> 00:54:36:	the data and that's why Chris is speaking so passionately
00:54:36> 00:54:38:	about collecting good data,
00:54:38> 00:54:42:	proper data and making great analysis.
00:54:42> 00:54:45:	Off of that. Right, so I just wanted to add
00:54:45> 00:54:47:	that piece in so for all of you on the
00:54:47> 00:54:51:	call who are going to be interacting with unions with
00:54:51> 00:54:54:	other companies, start asking for those statistics because if
	we
00:54:54> 00:54:57:	start asking for them then my Union has to start
00:54:57> 00:54:58:	collecting them.
00:54:58> 00:55:02:	Thank you Kimoi and we only have like a minute
00:55:02> 00:55:06:	left and so here is a very important question for
00:55:06> 00:55:08:	Metrolinx again.
00:55:08> 00:55:11:	Metrolinx how can we be intentional around El if we
00:55:11> 00:55:14:	do not include the community or DI language in the
00:55:15> 00:55:19:	project agreements on the four new federally funded projects by
00:55:19> 00:55:23:	Metrolinx in Toronto. Community benefits was in the project agreement
00:55:23> 00:55:25:	language for Finch and Eglington.
00:55:25> 00:55:28:	It's good good timing to set the record,
00:55:28> 00:55:29:	good
00:55:29> 00:55:32:	timing, and then maybe I'll hand it.
00:55:32> 00:55:35:	So what I'd say is we do have language in
00:55:35> 00:55:39:	our in our agreements we have the aspirations and we
00:55:39> 00:55:43:	also actually have systems in place to kind of help

00:55:43> 00:55:47:	reinforce those expectations. I think maybe what is being misconstrued
00:55:47> 00:55:50:	a little bit is the idea of how do we
00:55:50> 00:55:53:	really continue some of the learnings that we had from
00:55:53> 00:55:58:	Eglinton Crosstown and where do we embed the actual requirements
00:55:58> 00:55:58:	right?
00:55:58> 00:56:02:	And whether that is in the PA itself or in
00:56:02> 00:56:02:	the.
00:56:02> 00:56:07:	Uh, standalone. Declaration that was done for Eglinton Crosstown and
00:56:07> 00:56:11:	we believe there's many ways to address what we have
00:56:12> 00:56:13:	to go in there.
00:56:13> 00:56:16:	So we we think that we have a robust program
00:56:16> 00:56:16:	in place.
00:56:16> 00:56:20:	I want to say that today we're talking particularly around
00:56:20> 00:56:23:	jobs and really making sure that we have a job
00:56:23> 00:56:25:	availability and equitable access for all.
00:56:25> 00:56:29:	As we talked about, but our community benefits and supports
00:56:29> 00:56:33:	program written large at Metrolinx does have three other pillars
00:56:33> 00:56:34:	around shopping,
00:56:34> 00:56:37:	locally, supplying. Locally also making sure that we leave the
00:56:37> 00:56:39:	community better than we left it,
00:56:39> 00:56:41:	and then also partnering with the Community,
00:56:41> 00:56:45:	the the cities, the municipalities around improvements and other community
00:56:45> 00:56:48:	traditional community benefits like community centers,
00:56:48> 00:56:50:	libraries, schools and so forth.
00:56:50> 00:56:52:	That kind of build into development.
00:56:52> 00:56:54:	So I I think that we have a good strategy.
00:56:54> 00:56:58:	It's broad and I think that we have different mechanisms
00:56:58> 00:57:01:	in how we let me for lack of better term
00:57:01> 00:57:01:	use,
00:57:01> 00:57:04:	contractualism or commercialized. The expectation to make sure that you
00:57:05> 00:57:06:	know what we want to get done.
00:57:06> 00:57:06:	It's done.
00:57:07> 00:57:11:	Wonderful thank you very much and so let's wrap up
00:57:11> 00:57:14:	this segment and close off.
00:57:14> 00:57:16:	But before I go, I'd love to hear from each
00:57:16> 00:57:16:	of you.
00:57:16> 00:57:18:	Just real quick two seconds.

00:57:18> 00:57:20:	What advice would you give to an individual who's thinking
00:57:20> 00:57:22:	about a career in construction industry?
00:57:22> 00:57:25:	And for those who are already seasoned professionals on this
00:57:25> 00:57:25:	call,
00:57:25> 00:57:28:	what advice would you give them to help welcome this
00:57:28> 00:57:29:	new individual?
00:57:29> 00:57:32:	And I'm going to take from Kemoy and then Chris
00:57:32> 00:57:34:	and then Carla and Karima real quickly.
00:57:35> 00:57:39:	I would say there's lots of wonderful community organizations,
00:57:39> 00:57:41:	TCPN being one of them.
00:57:41> 00:57:44:	l would say my career would have been a very
00:57:44> 00:57:46:	different and much easier.
00:57:46> 00:57:48:	Get yourself a mentor.
00:57:49> 00:57:51:	As a Rep as a Rep,
00:57:51> 00:57:54:	I would say 90% of the work in Toronto on
00:57:54> 00:58:00:	their infrastructure projects on these billions of dollar projects are
00:58:00> 00:58:01:	unionized.
00:58:01> 00:58:04:	The best pension wages training,
00:58:04> 00:58:09:	a sense of belonging contractors like Metrolinx that cares that
00:58:09> 00:58:13:	send their representative here to to to speak and and
00:58:13> 00:58:17:	and and and express that they're they're they're getting better
00:58:17> 00:58:21:	and better at taking. Care of their workers?
00:58:21> 00:58:26:	The Toronto community benefits our dear leader or fearless leader,
00:58:26> 00:58:29:	Rosemary Powell, who is here to represent,
00:58:29> 00:58:34:	recruit, and just be the the best leader that she
00:58:34> 00:58:36:	can be and look.
00:58:36> 00:58:37:	I want to thank all of you.
00:58:37> 00:58:39:	Thank all of you for taking the time out of
00:58:39> 00:58:42:	your day and especially you came on because I know
00:58:42> 00:58:42:	you're.
00:58:42> 00:58:45:	I think you're working at Metrolinx and I know you're
00:58:45> 00:58:45:	probably.
00:58:45> 00:58:47:	l don't know if you work something out today.
00:58:47> 00:58:49:	l'm hoping l'm hoping you do.
00:58:49> 00:58:51:	So you know this is special.
00:58:51> 00:58:55:	This is, you know, heartwarming to see that we can
00:58:55> 00:58:58:	put our differences aside and pull in One Direction.
00:58:58> 00:59:00:	Thank you. Thank you for having me go ahead.
00:59:02> 00:59:03:	Thank you Chris Carla

00:59:03> 00:59:06:	Rosemary. What I would say to those folks is that
00:59:06> 00:59:09:	a career in construction doesn't mean that you're actually
	having
00:59:09> 00:59:10:	to do construction yourself.
00:59:10> 00:59:12:	There are lots of aspects into this and I would
00:59:13> 00:59:15:	just say in our relationship I feel you reached out
00:59:15> 00:59:15:	to me.
00:59:15> 00:59:18:	We got connected outside of me even being in the
00:59:18> 00:59:19:	role that I am right now.
00:59:19> 00:59:22:	And it wasn't even directly connecting to Eglinton Crosstown.
00:59:22> 00:59:25:	It was totally separate. So that idea of really making
00:59:25> 00:59:29:	those connections and understanding that your career path,
00:59:29> 00:59:32:	although the industry you're in the disciplines are very,
00:59:32> 00:59:34:	very wide. So be very,
00:59:34> 00:59:34:	very open to that.
00:59:36> 00:59:38:	Thank you and Karima. You can take it away
00:59:38> 00:59:42:	all right. Thank you. Yeah in terms of your question,
00:59:42> 00:59:45:	I think it's really important to think about what you
00:59:45> 00:59:45:	want to do.
00:59:45> 00:59:48:	Explore it, talk to people that are actually in the
00:59:48> 00:59:49:	roles right now.
00:59:50> 00:59:52:	Gets, you know, speak to kamoi.
00:59:52> 00:59:54:	Speak to people that are in the field.
00:59:54> 00:59:56:	That can really, you know,
00:59:56> 00:59:58:	help you figure out what you want to do if
00:59:58> 00:59:59:	that's if that's the passion.
00:59:59> 01:00:01:	And that's where you want to go with it.
01:00:01> 01:00:03:	And I think it's really important to think about.
01:00:03> 01:00:06:	Like you said, mentorship. On boarding,
01:00:06> 01:00:08:	what does that look like?
01:00:08> 01:00:11:	Find someone that you know that can help lead you
01:00:11> 01:00:13:	on that path and can help kind of help you
01:00:13> 01:00:16:	navigate what that could look like,
01:00:16> 01:00:17:	and I'm like a lovely note.
01:00:17> 01:00:20:	Thank you everyone. I want to thank the Urban Land
01:00:20> 01:00:21:	Institute,
01:00:21> 01:00:26:	Toronto for your support and leadership in organizing this event.
01:00:26> 01:00:30:	Take care everyone. Thank you everyone for coming out and
01:00:30> 01:00:33:	being among us and see you at the building Diversity
01:00:33> 01:00:35:	Awards May 10 in the evening,
01:00:35> 01:00:37:	but you're. Dancing shoes on.
01:00:39> 01:00:43:	Be there. Army square

01:00:44 --> 01:00:45: yeah.

This video transcript has been machine-generated, so it may not be accurate. It is for personal use only. Reproduction or use without written permission is prohibited. If you have a correction or for permission inquiries, please contact [email protected].