

Webinar

ULI Toronto: Honoring Diversity Leadership in Construction

Date: April 05, 2022

| 00:00:04> 00:00:11: | Ohh hello everyone |
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| 00:00:11> 00:00:16: | and good afternoon and welcome as people start to trickle |
| 00:00:16> 00:00:20: | in we will play the ULI membership video. |
| 00:00:20> 00:00:21: | If you could run that please. |
| 00:00:40> 00:00:43: | Having the ability to exchange stories, |
| 00:00:43> 00:00:47: | exchange ideas and really sort of find mentors in the |
| 00:00:47> 00:00:50: | industry via UI was a huge plus for me. |
| 00:00:50> 00:00:53: | So one of the things that I first started doing |
| 00:00:53> 00:00:55: | with ULI in terms of active engagement with their urban |
| 00:00:55> 00:00:56: | plan program. |
| 00:00:56> 00:00:59: | And for me, that's they basically go into schools and |
| 00:00:59> 00:01:02: | work with young people in junior high and high school. |
| 00:01:02> 00:01:03: | One of the great things about you Ali, |
| 00:01:03> 00:01:06: | is that it provides a great platform for public sector |
| 00:01:06> 00:01:10: | and private sector interests to meet with an opportunity to |
| 00:01:10> 00:01:12: | connect with a variety of people from a variety of |
| 00:01:12> 00:01:15: | different disciplines. So I work in real estate development, |
| 00:01:15> 00:01:18: | but it's useful and important to get to know people |
| 00:01:18> 00:01:20: | in other aspects of city building opportunity, |
| 00:01:20> 00:01:24: | get recognition, the opportunity to participate in my community and |
| 00:01:24> 00:01:27: | give back in a way all of those things. |
| 00:01:27> 00:01:30: | Have enhanced my career and I think enhance what I'm |
| 00:01:30> 00:01:33: | able to offer the industry and I'm really excited to |
| 00:01:33> 00:01:34: | be part of your life. |
| 00:01:34> 00:01:39: | Toronto. And really advancing my leadership skills and fostering my |
| 00:01:39> 00:01:44: | connections and really just advancing my mission for city building. |
| 00:01:44> 00:01:48: | Young professional, new to the province and I found you |

| 00:01:48> 00:01:51: | Ali and other kind of similar organizations really helpful in |
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| 00:01:52> 00:01:54: | terms of bridging connections and networking. |
| 00:01:54> 00:01:58: | An opportunity to connect with people. |
| 00:01:58> 00:02:01: | Who have questions? Who are who have not quite figured |
| 00:02:01> 00:02:03: | out how to do things, |
| 00:02:03> 00:02:05: | and I liked how hands on you could be as |
| 00:02:05> 00:02:06: | a member. |
| 00:02:06> 00:02:07: | You could get involved immediately. |
| 00:02:07> 00:02:09: | You could volunteer for me. |
| 00:02:09> 00:02:12: | You and I is one of the greatest organizations in |
| 00:02:12> 00:02:13: | the world, |
| 00:02:13> 00:02:16: | and certainly in Toronto to connect to learn and to |
| 00:02:16> 00:02:20: | become a part of an organization that really values its |
| 00:02:20> 00:02:21: | people and its members. |
| 00:02:34> 00:02:36: | Good afternoon everyone. My name is Richard Joy, |
| 00:02:36> 00:02:38: | executive director of Yuli Toronto, |
| 00:02:38> 00:02:41: | and I'm pleased to welcome you to today's session honoring |
| 00:02:41> 00:02:42: | diversity, |
| 00:02:42> 00:02:47: | leadership and construction on May the 10th of this year. |
| 00:02:47> 00:02:52: | The Toronto Community Benefits Network CBSN will host its |
| | second |
| 00:02:52> 00:02:54: | Building Diversity Awards BDA. |
| 00:02:54> 00:02:58: | On an evening Gala, celebrating local talent and champions |
| | of |
| 00:02:58> 00:02:59: | diversity equity, |
| 00:02:59> 00:03:02: | inclusion in the construction industry, |
| 00:03:02> 00:03:05: | you Ali Toronto is proud to host the winners of |
| 00:03:05> 00:03:07: | last year's the 2021 BDA. |
| 00:03:07> 00:03:11: | Ahead of the 2022 nomination deadline and to learn how |
| 00:03:11> 00:03:16: | these leaders are targeting the global diversity and inclusive inclusion |
| 00:03:16> 00:03:20: | benchmarks as adopted by Bill Force Canada. |
| 00:03:20> 00:03:23: | As always, we begin with a land acknowledgement. |
| 00:03:23> 00:03:25: | As they try to region based organization, |
| 00:03:25> 00:03:29: | we acknowledge that the land we are meeting on virtually |
| 00:03:29> 00:03:31: | is the traditional territory of many nations, |
| 00:03:31> 00:03:34: | including the Mississaugas of the credit, |
| 00:03:34> 00:03:37: | the Anna Snopek, the Chippewa shone, |
| 00:03:37> 00:03:39: | and the Wendat peoples, and is now home to many |
| 00:03:40> 00:03:41: | diverse First Nations, |
| 00:03:41> 00:03:45: | Inuit and native people. We also acknowledge that Toronto is |
| 00:03:45> 00:03:48: | covered by Treaty 13 of the Mississaugas of the credit. |
| 00:03:48> 00:03:50: | We are all treating people. |
| | |

| 00:03:50> 00:03:52: | Many of us have come here as settlers, |
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| 00:03:52> 00:03:57: | immigrants and newcomers in this generation or generations |
| | past. |
| 00:03:57> 00:04:00: | Utilize stands in solidarity with indigenous communities, |
| 00:04:00> 00:04:05: | demanding action and accountability on the ongoing legacy of the |
| 00:04:05> 00:04:06: | residential school system, |
| 00:04:06> 00:04:10: | a milestone of which was reached last week. |
| 00:04:10> 00:04:13: | We also acknowledge and honor those who've come here involuntarily, |
| 00:04:13> 00:04:17: | particularly descendants from those who are brought here through enslavement. |
| 00:04:17> 00:04:19: | To better understand the meaning behind this land acknowledgement, |
| 00:04:19> 00:04:23: | we recommend four programs that we have uploaded to YouTube. |
| 00:04:23> 00:04:25: | These links will be posted in the chat. |
| 00:04:27> 00:04:31: | You'll like Toronto is also working with our sister real |
| 00:04:31> 00:04:35: | estate organizations in the Toronto regions and support the local |
| 00:04:35> 00:04:38: | efforts in response to the escalating crisis of the war |
| 00:04:38> 00:04:41: | in Ukraine. Last week we hosted a webinar discussing how |
| 00:04:41> 00:04:45: | our industry can support the growing relief effort, |
| 00:04:45> 00:04:48: | including initiatives here in the Toronto region. |
| 00:04:48> 00:04:52: | As the refugee and immigration waves arrive in Canada. |
| 00:04:52> 00:04:56: | You can immediately support one of these two fundraising or |
| 00:04:56> 00:05:00: | other support opportunities through two links that will be posted |
| 00:05:00> 00:05:02: | in the chat as well. |
| 00:05:02> 00:05:06: | The Canadian Ukraine Foundation and the Red Cross of Canada |
| 00:05:06> 00:05:10: | will also be posting a resource page by the end |
| 00:05:10> 00:05:14: | of today that will be keeping updated on future opportunities |
| 00:05:14> 00:05:17: | to support this effort. Finally, |
| 00:05:17> 00:05:20: | today's event and all other ULI program would not be |
| 00:05:20> 00:05:24: | possible without the support of our annual sponsors, |
| 00:05:24> 00:05:27: | and we'd like to thank them all for that support. |
| 00:05:27> 00:05:30: | Now more than ever you'll I relies on the support |
| 00:05:30> 00:05:34: | of our sponsors of our sponsors to put on high |
| 00:05:34> 00:05:37: | quality programs and to drive the mission to shape the |
| 00:05:37> 00:05:42: | future of the built environment for transformative impacts in communities |
| 00:05:42> 00:05:43: | worldwide. |
| 00:05:43> 00:05:47: | To all of them, we say thank you. |

| 00:05:47> 00:05:51: | Lastly, it is now my pleasure to introduce today's moderator, |
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| 00:05:51> 00:05:55: | Rosemary Powell, Executive director of the Toronto Community Benefits Network. |
| 00:05:55> 00:05:59: | Rosemary will moderate and give an overview of the building |
| 00:05:59> 00:06:03: | diversity awards and drive our program through to 1:00 PM. |
| 00:06:03> 00:06:06: | Rosemary such a great pleasure to have you joined, |
| 00:06:06> 00:06:11: | the ULI platform and support these awards over to you. |
| 00:06:13> 00:06:14: | Thank you very much, Richard. |
| 00:06:14> 00:06:17: | It is my pleasure to be here today and I |
| 00:06:17> 00:06:20: | really thank you Eli for organizing this webinar with us |
| 00:06:20> 00:06:25: | and sharing the important conversation that is happening right now |
| 00:06:25> 00:06:27: | in the construction space about equity, |
| 00:06:27> 00:06:33: | diversity and inclusion. And I will give everyone an overview |
| 00:06:33> 00:06:39: | and then follow following there will be a panel with |
| 00:06:39> 00:06:43: | our panelists from last year's awards. |
| 00:06:43> 00:06:48: | And but first let's get started with a video presentation |
| 00:06:48> 00:06:53: | of what last year was all about for the building |
| 00:06:53> 00:06:54: | diversity awards. |
| 00:08:01> 00:08:06: | Thank you so that was last year 2021 Building Diversity |
| 00:08:06> 00:08:10: | awards and this year we are going to be having |
| 00:08:10> 00:08:14: | the award ceremony again on May 10 and we hope |
| 00:08:14> 00:08:18: | everybody will be there and you know all throughout the |
| 00:08:18> 00:08:22: | year we work really hard to implement the good practices |
| 00:08:22> 00:08:23: | to advance equity, |
| 00:08:23> 00:08:25: | diversity and inclusion in the workplace. |
| 00:08:25> 00:08:28: | And once a year we get together and we really |
| 00:08:28> 00:08:30: | celebrate those organizations, |
| 00:08:30> 00:08:32: | those unions, those you know, |
| 00:08:32> 00:08:37: | individuals who are making intentional efforts to ensure that people |
| 00:08:37> 00:08:41: | from black and indigenous and racialized communities, |
| 00:08:41> 00:08:45: | newcomers women are welcome on the job site. |
| 00:08:45> 00:08:50: | And today today you will hear from a panelist of |
| 00:08:50> 00:08:54: | three of the award recipients from 2021 and. |
| 00:08:54> 00:09:00: | To hear about all the efforts that they made that |
| 00:09:00> 00:09:03: | allowed them to be. |
| 00:09:03> 00:09:06: | You know, given the award, |
| 00:09:06> 00:09:07: | but before I present them, |
| 00:09:07> 00:09:11: | let me just go through what this year 2022 Building |
| 00:09:11> 00:09:14: | Diversity Awards will actually look like. |
| 00:09:17> 00:09:20: | Thank you so. As you can see, |
| 00:09:20> 00:09:22: | next slide just giving you a little bit of a |

| 00:09:22> 00:09:25: | background about the Toronto Community Benefits Network. |
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| 00:09:25> 00:09:29: | We are at Community Labor coalition with over 120 member |
| 00:09:29> 00:09:31: | organizations and groups. |
| 00:09:31> 00:09:37: | We have over 121 community organizations and labor groups who |
| 00:09:37> 00:09:40: | are members we work with. |
| 00:09:40> 00:09:44: | All levels of governments. We support six community benefits projects |
| 00:09:44> 00:09:45: | right now, |
| 00:09:45> 00:09:49: | starting with the Eglinton Crosstown project and across these projects. |
| 00:09:49> 00:09:53: | We've had over \$17 million spent on local businesses and |
| 00:09:53> 00:09:54: | social enterprises. |
| 00:09:54> 00:09:57: | We have 12 of the largest construction unions who are |
| 00:09:57> 00:10:00: | members of the Toronto Community Benefits Network and as a |
| 00:10:00> 00:10:04: | result of these community benefits agreements that we've been supporting |
| 00:10:04> 00:10:07: | over the last five years or so, |
| 00:10:07> 00:10:09: | we've seen over 2000 people hired, |
| 00:10:09> 00:10:11: | so Community benefits is working. |
| 00:10:11> 00:10:16: | Next, slide, please. And last year we were pleased to |
| 00:10:16> 00:10:20: | have Alice Don as our main sponsor and Akon and |
| 00:10:21> 00:10:26: | other construction industry partners who were there with us all |
| 00:10:26> 00:10:30: | the way. And thanks to the CBC for having been |
| 00:10:30> 00:10:31: | our sponsor. |
| 00:10:31> 00:10:39: | Next slide, please. So the building diversity awards will recognize |
| 00:10:39> 00:10:40: | an award. |
| 00:10:40> 00:10:46: | Exemplary construct. Contractors, unions and client owners, |
| 00:10:46> 00:10:49: | as well as industry champions who are leading on equity, |
| 00:10:49> 00:10:52: | diversity and inclusion to increase the participation of black, |
| 00:10:52> 00:10:56: | indigenous and racialized workers, including youth, |
| 00:10:56> 00:10:59: | women and newcomers within their organizations. |
| 00:10:59> 00:11:03: | Recipients of this award will be recognized at the award |
| 00:11:03> 00:11:05: | celebration that is taking place. |
| 00:11:05> 00:11:10: | On May 10, 2022. Award recipients will be recognized for |
| 00:11:10> 00:11:14: | one or more steps that they are taking that. |
| 00:11:14> 00:11:19: | Compares or correspond to the global diversity and inclusion benchmarks. |
| 00:11:19> 00:11:24: | Next slide, please. As you can see, |
| 00:11:24> 00:11:27: | we've already gotten started. The first step was to look |
| 00:11:27> 00:11:31: | at sponsorships and this year we're very pleased to have |
| | |

| 00:11:31> 00:11:32: | deja done. |
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| 00:11:32> 00:11:34: | Come on board as our lead sponsor and we have |
| 00:11:34> 00:11:37: | a number of other sponsors and we're still looking for |
| 00:11:37> 00:11:37: | sponsors, |
| 00:11:37> 00:11:40: | so the opportunity is still there. |
| 00:11:40> 00:11:45: | Sponsorships or funds raised will support the TCB's next Gen |
| 00:11:45> 00:11:47: | Builders mentoring program. |
| 00:11:47> 00:11:52: | We launched the Building Diversity Awards at the at the |
| 00:11:52> 00:11:53: | building show. |
| 00:11:53> 00:11:57: | In December of 2021 and now we're right in the |
| 00:11:57> 00:11:59: | middle of nominations, |
| 00:11:59> 00:12:04: | so nominations actually did close on March 31st. |
| 00:12:04> 00:12:08: | But for today we are announcing that we're going to |
| 00:12:08> 00:12:12: | be extending nominations until April 15th, |
| 00:12:12> 00:12:18: | and we have a judging panel that is at hands. |
| 00:12:18> 00:12:24: | That is that. Uh. Arms length from the TCB, |
| 00:12:24> 00:12:28: | and who will be making those very important decisions and |
| 00:12:28> 00:12:31: | the awards gala will happen on May 10. |
| 00:12:31> 00:12:37: | Next slide please. And so here are the categories for |
| 00:12:37> 00:12:39: | nominations, |
| 00:12:39> 00:12:43: | and we really do encourage you to nominate someone. |
| 00:12:43> 00:12:47: | Nominate someone who is leading on diversity and owner clients. |
| 00:12:47> 00:12:51: | Last year we gave this award to Metrolinx because of |
| 00:12:51> 00:12:56: | their leadership in establishing the first Community benefits framework in |
| 00:12:56> 00:13:00: | all of Ontario and leading on Diversity award for contractors. |
| 00:13:00> 00:13:03: | And we awarded this to Crosslinx transit solutions because of |
| 00:13:04> 00:13:05: | their collaboration. |
| 00:13:05> 00:13:09: | With Metro links to implement good practices and change management |
| 00:13:09> 00:13:12: | systems that would make the Community benefits project work, |
| 00:13:12> 00:13:17: | we also have the leading on diversity award for unions. |
| 00:13:17> 00:13:21: | Last year we awarded Laguna 506 for their leadership and |
| 00:13:21> 00:13:27: | collaboration with Metrolinx and the Crosslinks Transit Solutions for carrying |
| 00:13:27> 00:13:31: | out the first Community benefits agreement successfully. |
| 00:13:31> 00:13:35: | And so we're looking for three more awardees. |
| 00:13:35> 00:13:37: | In this category, and if you know one, |
| 00:13:37> 00:13:40: | if you work at an organization that you think is |
| 00:13:40> 00:13:42: | making good steps and it doesn't have to be a |

| 00:13:42> 00:13:43: | large company, |
|---------------------|--|
| 00:13:43> 00:13:47: | because sometimes we know that small is mighty next page, |
| 00:13:47> 00:13:54: | please. The next category is the Community benefits champion. |
| 00:13:54> 00:13:58: | Last year we are awarded this award to Chris Campbell, |
| 00:13:58> 00:14:01: | who you will hear from today on the panel and |
| 00:14:01> 00:14:04: | this year we're making it a People's Choice award, |
| 00:14:04> 00:14:09: | meaning that a Community benefits champion will be selected this |
| 00:14:09> 00:14:12: | year and will be determined by the people. |
| 00:14:12> 00:14:15: | So by the members of our network by those who |
| 00:14:15> 00:14:19: | are coming to the building Diversity Awards Gala on May |
| 00:14:19> 00:14:19: | 10, |
| 00:14:19> 00:14:22: | you will have a. And an opportunity to be able |
| 00:14:22> 00:14:26: | to vote on the person you understand to be taking |
| 00:14:26> 00:14:31: | extraordinary measures to support the Community benefits program in Toronto. |
| 00:14:31> 00:14:35: | So opportunity for nomination is still there if you know |
| 00:14:35> 00:14:36: | someone in your workplace, |
| 00:14:36> 00:14:39: | or you know in your community, |
| 00:14:39> 00:14:41: | please put their names forward. |
| 00:14:41> 00:14:47: | Next page, please. And the third category is next Gen |
| 00:14:48> 00:14:49: | builders. |
| 00:14:49> 00:14:53: | We're looking for a next Gen builder champion who is |
| 00:14:53> 00:14:57: | a mentee and a mentor and an employer who is |
| 00:14:57> 00:14:57: | supported, |
| 00:14:57> 00:15:01: | the mentee or the mentor in their career journey. |
| 00:15:01> 00:15:04: | Or a mentee who has made great strides in their |
| 00:15:04> 00:15:08: | career and taking advantage of all the opportunities that exist |
| 00:15:08> 00:15:12: | within the construction industry to be able to build infrastructure |
| 00:15:12> 00:15:14: | in their community. So if you know. |
| 00:15:14> 00:15:17: | One, if you know an up and coming you know |
| 00:15:17> 00:15:18: | construction worker, |
| 00:15:18> 00:15:21: | or if you know someone who is a professional who's |
| 00:15:21> 00:15:21: | been, |
| 00:15:21> 00:15:24: | you know, just you know doing their level best to |
| 00:15:24> 00:15:28: | help out those newcomers when they're coming on to the |
| 00:15:28> 00:15:28: | job site, |
| 00:15:28> 00:15:30: | please put their names forward. |
| 00:15:30> 00:15:33: | This is your opportunity to recognize the good work that |
| 00:15:33> 00:15:35: | they have been doing. |
| 00:15:35> 00:15:40: | Next, slide please. And these are the sponsorship levels. |
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| 00:15:40> 00:15:46: | We're still looking for sponsorships and this information is found |
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| 00:15:46> 00:15:48: | on building diversity.ca. |
| 00:15:48> 00:15:52: | We will make sure to recognize your brand to showcase |
| 00:15:52> 00:15:56: | the good work that you are doing on equity, |
| 00:15:56> 00:15:59: | diversity and inclusion in the construction industry. |
| 00:15:59> 00:16:03: | If you become a sponsor of the award and remember |
| 00:16:04> 00:16:06: | all funds that are raised. |
| 00:16:06> 00:16:09: | You know from the event will go to support the |
| 00:16:09> 00:16:11: | next Gen Builders mentoring program. |
| 00:16:11> 00:16:16: | Next slide, please. And the next slide and next slide, |
| 00:16:16> 00:16:19: | and I believe it will end when we say thank |
| 00:16:19> 00:16:19: | you. |
| 00:16:19> 00:16:22: | So can I put in case someone put in the |
| 00:16:22> 00:16:26: | chat and just invite folks to make sure that they |
| 00:16:26> 00:16:32: | go to buildingdiversity.ca/nominate and make your nominations today. |
| 00:16:32> 00:16:34: | All right? So let me get started. |
| 00:16:34> 00:16:40: | Then with inviting our panelists to have a conversation. |
| 00:16:40> 00:16:43: | So I would like to invite Carla. |
| 00:16:43> 00:16:48: | Avis Birch, who is the chief planning officer of Metrolinx |
| 00:16:48> 00:16:50: | Chris Campbell, |
| 00:16:50> 00:16:54: | who is the equity, diversity and Inclusion representative of the |
| 00:16:54> 00:16:57: | Carpenters District Council of Ontario. |
| 00:16:57> 00:17:01: | Kimoi Francique, who is an electrician and member of the |
| 00:17:01> 00:17:06: | International Brotherhood of Electrical Workers Local 353 and Karima. |
| 00:17:06> 00:17:13: | Hashmi, who is the chief inclusion officer at Metrolinx? |
| 00:17:13> 00:17:17: | And I'd really like to invite each of them to |
| 00:17:17> 00:17:20: | give us just an overview of what does the building |
| 00:17:20> 00:17:24: | diversity awards mean to you and just to talk a |
| 00:17:24> 00:17:27: | little bit about yourself and your organization. |
| 00:17:27> 00:17:32: | By the way, vials are located online for each of |
| 00:17:32> 00:17:34: | these amazing panelists, |
| 00:17:34> 00:17:37: | and I would just want to give them the chance |
| 00:17:37> 00:17:39: | to speak to their background. |
| 00:17:39> 00:17:41: | And experience in their own words. |
| 00:17:41> 00:17:44: | And then we'll have a conversation. |
| 00:17:44> 00:17:46: | Why don't we start with Carla? |
| 00:17:47> 00:17:52: | Thank you, Rosemarie. We're really happy as being chief planning |
| 00:17:52> 00:17:53: | officer at Metrolinx. |

| 00:17:53> 00:17:57: | We're really glad to be here and really thank you |
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| 00:17:57> 00:18:00: | and commend you for all of your work at CBN. |
| 00:18:00> 00:18:03: | The award that we received last year was really in |
| 00:18:03> 00:18:07: | partnership as you mentioned with other groups. |
| 00:18:07> 00:18:10: | Crosslinks in particular, Ellis Don has done some work in |
| 00:18:10> 00:18:10: | there. |
| 00:18:10> 00:18:13: | You talked about Luna 506, |
| 00:18:13> 00:18:14: | but you know, for us, |
| 00:18:14> 00:18:17: | what's important is that it is a partnership. |
| 00:18:17> 00:18:19: | We are committed to really understanding the impacts that |
| | We |
| 00:18:20> 00:18:20: | have on communities. |
| 00:18:20> 00:18:25: | Bringing transit this phenomenal program of really bringing opportunity across |
| 00:18:25> 00:18:28: | the region for these new transit services. |
| 00:18:28> 00:18:31: | But we also recognize the impact that it has through |
| 00:18:31> 00:18:34: | the build and that the responsibility we have in working |
| 00:18:34> 00:18:37: | with groups with yourselves and really being a connector in |
| 00:18:37> 00:18:40: | a lot of ways to improving the the the the |
| 00:18:40> 00:18:45: | input and the opportunities that come through these projects. |
| 00:18:45> 00:18:48: | But also being a catalyst and where we can, |
| 00:18:48> 00:18:51: | as you mentioned, the the learnings that we have from |
| 00:18:51> 00:18:52: | Eglington. |
| 00:18:52> 00:18:56: | Rosedown project and where we've been able to really be |
| 00:18:56> 00:18:59: | a catalyst and really help the community, |
| 00:18:59> 00:19:03: | not only the contracting community ourselves and how we work |
| 00:19:03> 00:19:07: | to kind of really bring jobs back into the the |
| 00:19:07> 00:19:08: | community as deserved, |
| 00:19:08> 00:19:11: | we have a four pillar strategy at Metrolinx right now, |
| 00:19:11> 00:19:13: | and we've presented this to our board and we've had |
| 00:19:13> 00:19:17: | conversations with yourselves and continue with the municipalities and others |
| 00:19:17> 00:19:17: | on that. |
| 00:19:17> 00:19:20: | But we're learning and we're growing and we do need |
| 00:19:20> 00:19:23: | to operationalize those four pillars and really focus on. |
| 00:19:23> 00:19:25: | The actual process is to make sure that we have |
| 00:19:25> 00:19:27: | those continued work groups. |
| 00:19:27> 00:19:31: | Those continued aspirations, those job targets that were leading and |
| 00:19:31> 00:19:34: | not just sitting back and waiting for things to happen. |
| 00:19:34> 00:19:37: | So we are really proud of the work that we've |
| 00:19:37> 00:19:38: | done so far. |

| 00:19:38> 00:19:40: | But we also recognize that you know we may not |
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| 00:19:40> 00:19:42: | be hitting all the marks all the time, |
| 00:19:42> 00:19:45: | but the aspiration is there and we continue to learn |
| 00:19:45> 00:19:46: | and to continue to grow. |
| 00:19:46> 00:19:49: | I am born and raised in Montreal. |
| 00:19:49> 00:19:53: | My parents are from Trinidad and Tobago. |
| 00:19:53> 00:19:57: | Diversity and being that one black girl at Ryerson University |
| 00:19:57> 00:20:00: | soon not to be called Ryerson University. |
| 00:20:00> 00:20:03: | It's something that I live with all the time and |
| 00:20:03> 00:20:08: | moving into the workforce is nothing short of resilience and |
| 00:20:08> 00:20:09: | and persistence. |
| 00:20:09> 00:20:12: | That is really not had my spirit dimmed in that |
| 00:20:12> 00:20:13: | space. |
| 00:20:13> 00:20:16: | So I understand it. What it means to reach out |
| 00:20:16> 00:20:17: | and reach in and pull up. |
| 00:20:17> 00:20:19: | And that is what we're doing here at Metrolinx with |
| 00:20:19> 00:20:20: | our program. |
| 00:20:20> 00:20:22: | And I want to continue to do not only my |
| 00:20:22> 00:20:23: | personal life, |
| 00:20:23> 00:20:25: | but at my role here that affords me here at |
| 00:20:25> 00:20:27: | Metrolinx as well. |
| 00:20:28> 00:20:29: | Thank you very much, Bonjour, |
| 00:20:29> 00:20:40: | chante. Chris Campbell, what about you? |
| 00:20:40> 00:20:42: | Tell us a little bit about yourself. |
| 00:20:42> 00:20:43: | Your background, as you know, |
| 00:20:43> 00:20:46: | what does the building diversity awards mean to you? |
| 00:20:47> 00:20:50: | Absolutely first first, first thank you for having me Rosemarie. |
| 00:20:50> 00:20:52: | l see rich you're not online. |
| 00:20:52> 00:20:57: | I see Carla I'm kimoi and Karima and earlier on |
| 00:20:57> 00:20:59: | I saw this lady. |
| 00:21:01> 00:21:05: | Damina yes damina so so thank you again everybody. |
| 00:21:05> 00:21:09: | So yes, I am the equity diversity representative of the |
| 00:21:09> 00:21:11: | Carpenters District Council. |
| 00:21:11> 00:21:15: | I'm also the VP of Local 27. |
| 00:21:15> 00:21:18: | Can you hear me OK good the VP of Local |
| 00:21:19> 00:21:23: | 27 I'm I'm a provincial representative of of the Council |
| 00:21:23> 00:21:27: | so I go around the province and and see the |
| 00:21:27> 00:21:31: | representative and sometimes members of the various local union. |
| 00:21:31> 00:21:35: | Yes, diversity is our strength. |
| 00:21:35> 00:21:37: | Our Members are our diverse, |
| 00:21:37> 00:21:40: | reflecting the entire gamut of of, |
| | |

| 00:21:40> 00:21:46: | of of multiculturalism and and and and and different makeup |
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| 00:21:46> 00:21:47: | of Ontario. |
| 00:21:47> 00:21:48: | And I'm so proud of that. |
| 00:21:48> 00:21:55: | I've been a member of the Carpenters Union for 32 |
| 00:21:55> 00:21:56: | years. |
| 00:21:56> 00:22:00: | Like like Carla, she's from Montreal. |
| 00:22:00> 00:22:03: | I was born in Kingston, |
| 00:22:03> 00:22:07: | Jamaica, came here as a teenager and soon after just |
| 00:22:07> 00:22:09: | jumped straight into the Union. |
| 00:22:09> 00:22:14: | Now what does the BDA awards mean? |
| 00:22:14> 00:22:19: | To me? It to me it's not just another award, |
| 00:22:19> 00:22:25: | it is an event that is is is. |
| 00:22:25> 00:22:32: | Planned and organized, and this the selection of the awardee |
| 00:22:32> 00:22:36: | is is also done or the the the. |
| 00:22:36> 00:22:40: | The community plays a major role in in the whole |
| 00:22:40> 00:22:41: | process. |
| 00:22:41> 00:22:48: | Right? It it it's about promoting multiculturalism diversity in our |
| 00:22:48> 00:22:50: | construction industry. |
| 00:22:50> 00:22:55: | It's about recognizing contractors, organizations, |
| 00:22:55> 00:23:01: | individuals. Who has contributed to to equity diversity in our |
| 00:23:01> 00:23:02: | industry? |
| 00:23:02> 00:23:05: | Whether you're in management or or, |
| 00:23:05> 00:23:08: | you're on the on the worker side of it, |
| 00:23:08> 00:23:11: | right? So that's why I'm so proud of the the |
| 00:23:11> 00:23:12: | awards. |
| 00:23:12> 00:23:15: | And again, I am a proud recipient. |
| 00:23:15> 00:23:16: | So thank you. |
| 00:23:17> 00:23:21: | Yes, you are indeed a Community benefits champion Chris Campbell. |
| 00:23:21> 00:23:24: | He's also on our Board of Directors and is the |
| 00:23:24> 00:23:26: | Chair of the Toronto Community Benefits Network, |
| 00:23:26> 00:23:27: | so a little bit biased. |
| 00:23:30> 00:23:35: | What about you kumoi francique as the next Gen builders |
| 00:23:35> 00:23:36: | champion? |
| 00:23:36> 00:23:39: | What made you get such an award and tell us |
| 00:23:39> 00:23:41: | a little bit of your background. |
| 00:23:42> 00:23:48: | Thank you very much. Rosemary very happy to be here |
| 00:23:48> 00:23:53: | and to share my great feelings about TCPN and the |
| 00:23:54> 00:23:55: | building. |
| 00:23:55> 00:23:58: | Awards so I would say that I am a licensed |
| 00:23:58> 00:24:02: | electrician and passionate about mentoring, |
| 00:24:02> 00:24:06: | so that's what got me the BDA award. |

| 00:24:06> 00:24:10: | I I understand similar to what Carla was saying, |
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| 00:24:10> 00:24:12: | how hard it was for me to come up in |
| 00:24:12> 00:24:14: | the ranks as an electrician, |
| 00:24:14> 00:24:17: | and some of the obstacles that I experienced, |
| 00:24:17> 00:24:22: | and I've basically focused and tried to look for young |
| 00:24:22> 00:24:26: | individuals who have a passion to be in construction. |
| 00:24:26> 00:24:29: | But would come across some of the obstacles that I |
| 00:24:29> 00:24:34: | have and I'm really passionate about creating programs and infrastructure |
| 00:24:34> 00:24:38: | in places so that they don't experience some of the |
| 00:24:38> 00:24:40: | things that I've experienced and I want to tell you |
| 00:24:41> 00:24:41: | that I have one. |
| 00:24:41> 00:24:44: | A few awards in my lifetime, |
| 00:24:44> 00:24:47: | but I must tell you that this is my most |
| 00:24:48> 00:24:49: | proudest of the wins, |
| 00:24:49> 00:24:54: | because somebody that I helped through the connection with TCPN |
| 00:24:54> 00:24:56: | and the next Gen program. |
| 00:24:56> 00:24:59: | I've got linked up with a couple of young people |
| 00:24:59> 00:25:00: | and mentored them, |
| 00:25:00> 00:25:03: | and one of them nominated me, |
| 00:25:03> 00:25:07: | so I I still get a little teary because Rosemary |
| 00:25:07> 00:25:11: | for this event sent on the write up from last |
| 00:25:11> 00:25:15: | year and it just warms my heart to know that |
| 00:25:15> 00:25:19: | somebody truly understands me and gets me and appreciates the |
| 00:25:19> 00:25:20: | effort that I put in. |
| 00:25:20> 00:25:22: | And he's doing excellent now. |
| 00:25:22> 00:25:26: | The gentleman that. But my my young mentor, |
| 00:25:26> 00:25:29: | which is turning into an old soon to be him |
| 00:25:30> 00:25:31: | starting being a mentor, |
| 00:25:31> 00:25:35: | actually his fourth term. Proud to say he's my brother |
| 00:25:35> 00:25:36: | IBEW. |
| 00:25:36> 00:25:40: | Local 353 will be entering into his fifth term come |
| 00:25:40> 00:25:41: | May of this year. |
| 00:25:41> 00:25:45: | So that's just a little bit about me and how |
| 00:25:45> 00:25:48: | I feel about the NBA awards is that I really |
| 00:25:48> 00:25:52: | understand in my industry that if we do not hold |
| 00:25:52> 00:25:56: | up and applaud the. Industry leaders who are doing it |
| 00:25:56> 00:25:58: | right and doing it well. |
| 00:26:00> 00:26:03: | Then we will not encourage new behaviors, |
| 00:26:03> 00:26:05: | and that's exactly what the BD awards is. |

| 00:26:05> 00:26:08: 00:26:08> 00:26:09: | It's celebrating those in our industry and we know it's a tough industry, |
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| 00:26:09> 00:26:13: | but it's celebrating those in our industry are interested and |
| 00:26:13> 00:26:14: | want to see diversity and change. |
| 00:26:13> 00:26:17: | , |
| | And so I respect that and and just feel really |
| 00:26:17> 00:26:20: | blessed and thankful that I could be a part of |
| 00:26:20> 00:26:20: | it. |
| 00:26:21> 00:26:24: | Wonderful thank you Kimora. And that's just such a really |
| 00:26:24> 00:26:27: | beautiful story to see that he's in his fourth year |
| 00:26:27> 00:26:29: | or fourth term of his apprenticeship. |
| 00:26:29> 00:26:33: | Now is just incredible and you helped him, |
| 00:26:33> 00:26:35: | you know to to connect him and to make make |
| 00:26:35> 00:26:38: | sure that he had a smooth pathway into what could |
| 00:26:38> 00:26:41: | be a really tough and challenging journey. |
| 00:26:41> 00:26:44: | So congratulations, we respect you and you know, |
| 00:26:44> 00:26:46: | just thank you for your leadership. |
| 00:26:46> 00:26:50: | Kareema it is my pleasure to meet you officially and |
| 00:26:50> 00:26:55: | I'm looking forward to working with you and Metrolinx going |
| 00:26:55> 00:26:56: | forward. |
| 00:26:56> 00:26:59: | Tell us a little bit about you and your background. |
| 00:26:59> 00:27:03: | And yeah, you know what do you think the building? |
| 00:27:03> 00:27:07: | How do you think the building diversity awards you know |
| 00:27:07> 00:27:08: | applies to your work? |
| 00:27:09> 00:27:13: | Thanks, thank you, Rosemary. Very privileged to be here and |
| 00:27:13> 00:27:15: | honored to be here today. |
| 00:27:15> 00:27:18: | Amongst all of these esteemed panelists that we have here |
| 00:27:18> 00:27:19: | and you. |
| 00:27:19> 00:27:22: | Rosemary, yeah, so I'm mute in Metrolinx as the chief |
| 00:27:22> 00:27:24: | inclusion officer. |
| 00:27:24> 00:27:25: | l've been doing equity, diversity, |
| 00:27:25> 00:27:28: | inclusion work for over 15 years. |
| 00:27:28> 00:27:32: | I feel like I'm dating myself now and I've worked |
| 00:27:32> 00:27:36: | in many sectors with newcomer with with newcomers. |
| 00:27:36> 00:27:41: | With youth within communities. In social housing communities like Regent |
| 00:27:41> 00:27:41: | Park, |
| 00:27:41> 00:27:44: | where we we've done a lot of sort of community |
| 00:27:44> 00:27:45: | benefits. |
| 00:27:45> 00:27:50: | Type of programming. Like with this apprenticeships and |
| U.21.70 UU.21.3U. | relocation, |
| 00:27:50> 00:27:55: | especially in the region Park Community and my focus has |
| 00:27:55> 00:27:56: | been on access. |

| 00:27:56> 00:28:03: | So hearing about this building diversity awards is really important |
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| 00:28:03> 00:28:06: | to me around access and opportunity. |
| 00:28:06> 00:28:09: | I'm from East Africa from Tanzania. |
| 00:28:09> 00:28:13: | And but I grew up in Thorncliffe and in Scarborough, |
| 00:28:13> 00:28:16: | so access and opportunity are part of who I am |
| 00:28:16> 00:28:19: | and how I navigate the world as a South Asian |
| 00:28:19> 00:28:24: | woman and trying to understand and putting those connections together |
| 00:28:24> 00:28:25: | are really important to me. |
| 00:28:25> 00:28:31: | So the building diversity awards really sounds like it showcases |
| 00:28:31> 00:28:32: | and supports EDI, |
| 00:28:32> 00:28:35: | which is often not recognized. |
| 00:28:35> 00:28:38: | The work is not recognized, |
| 00:28:38> 00:28:40: | so we know that we have to be intentional. |
| 00:28:40> 00:28:44: | About the work, we know that it takes a lot |
| 00:28:44> 00:28:48: | of effort to do this work in various communities. |
| 00:28:48> 00:28:52: | We know that we want to create pathways and opportunities |
| 00:28:52> 00:28:55: | for equally deserving communities and how we do that is |
| 00:28:55> 00:28:59: | really being intentional and recognizing and valuing that work is |
| 00:28:59> 00:29:02: | really important to me, especially as an EDI professional. |
| 00:29:02> 00:29:07: | To see this just really is important that we're recognizing |
| 00:29:07> 00:29:10: | the work and it's it's essential. |
| 00:29:10> 00:29:13: | Even if we're not fully there yet, |
| 00:29:13> 00:29:16: | at least recognizing that there are steps being made by |
| 00:29:16> 00:29:19: | so many people in the Community to create those pathways |
| 00:29:19> 00:29:20: | are really important. |
| 00:29:20> 00:29:21: | Thank you for the opportunity to be here today, |
| 00:29:21> 00:29:22: | Rosemary. |
| 00:29:22> 00:29:25: | Thank you, I mean it's a journey and a continuous |
| 00:29:25> 00:29:26: | improvement process, |
| 00:29:26> 00:29:29: | and so we can't expect perfection on day one, |
| 00:29:29> 00:29:32: | right? But together we can really create the change that |
| 00:29:32> 00:29:35: | we want to see and I'm really just so proud |
| 00:29:35> 00:29:38: | to see Metro lines in their hiring is really putting |
| 00:29:38> 00:29:41: | their money where their mouth is and saying that this |
| 00:29:41> 00:29:44: | is really important to them and really hiring people with |
| 00:29:44> 00:29:47: | the lived experience you know to be able to lead |
| 00:29:47> 00:29:50: | this work. So I'm looking forward to working with you. |
| 00:29:50> 00:29:53: | And congratulations on your new role. |
| 00:29:53> 00:29:56: | And, uh, yeah, why don't we get into some of |

| 00:29:56> 00:30:00: | the harder hitting questions and I will ask the first |
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| 00:30:00> 00:30:03: | person to just feel free to jump in and then |
| 00:30:03> 00:30:07: | I'll try to just continue the engagement and and and |
| 00:30:08> 00:30:11: | pull people out as I think it's appropriate. |
| 00:30:11> 00:30:16: | So here's my first question for the entire panel. |
| 00:30:16> 00:30:20: | What are some specific issues that you are aware of |
| 00:30:20> 00:30:23: | from bipac communities black? |
| 00:30:23> 00:30:28: | Indigenous and people of color communities that your organization's approach |
| 00:30:28> 00:30:29: | to diversity, |
| 00:30:29> 00:30:31: | equity, and inclusion can help to address. |
| 00:30:31> 00:30:34: | And what are some of the key initiatives and changes |
| 00:30:34> 00:30:38: | that you're undertaking in your organization or in your work? |
| 00:30:38> 00:30:42: | If you're an individual, not necessarily an organization to create |
| 00:30:42> 00:30:46: | opportunities for these individuals and to advance the EI in |
| 00:30:47> 00:30:49: | the workplace and along question, |
| 00:30:49> 00:30:50: | but I think it gives us, |
| 00:30:50> 00:30:53: | you know, enough context to really be able to respond. |
| 00:30:53> 00:30:55: | Just don't know your own experience, |
| 00:30:55> 00:30:57: | so it's who wants to go. |
| 00:30:57> 00:30:59: | 1st Jump right in. |
| 00:31:06> 00:31:08: | I was gonna I was on mute so it had |
| 00:31:08> 00:31:11: | to happen once in this entire revenue. |
| 00:31:11> 00:31:12: | Apologies, I said |
| 00:31:12> 00:31:16: | Manuel Carla so so you're the you're the First off |
| 00:31:16> 00:31:17: | the bat. |
| 00:31:17> 00:31:18: | And I'm gonna probably |
| 00:31:18> 00:31:20: | maybe pass the baton a little bit, |
| 00:31:20> 00:31:23: | but I think you know what we're doing here at |
| 00:31:23> 00:31:27: | Metrolinx is indicative and just having kareema on board as |
| 00:31:27> 00:31:30: | you said and really recognizing that not only do we |
| 00:31:30> 00:31:33: | need to have somebody that is solely focused on looking |
| 00:31:33> 00:31:36: | at this through our organization, |
| 00:31:36> 00:31:39: | but how we behave as leaders of partners of the |
| 00:31:39> 00:31:43: | business into our projects and what we're actually delivering for |
| 00:31:43> 00:31:45: | the people of the the GH, |
| 00:31:45> 00:31:48: | right? I think. For us, |
| 00:31:48> 00:31:51: | recognizing that and having that tied into our CEO directly |
| 00:31:51> 00:31:54: | was a very big step and a symbol not only |
| 00:31:54> 00:31:54: | to our staff, |
| 00:31:54> 00:31:57: | but the people that we work with that it is |

| 00:31:57> 00:32:00: | critical and central to part of the decisions that we |
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| 00:32:00> 00:32:01: | make. |
| 00:32:01> 00:32:04: | And it is a lens that we we are looking |
| 00:32:04> 00:32:04: | at, |
| 00:32:04> 00:32:06: | and then it hasn't mentioned in terms of what we're |
| 00:32:06> 00:32:07: | doing specifically. |
| 00:32:07> 00:32:09: | You know, as leaders it's incumbent on us to really |
| 00:32:09> 00:32:11: | take that first step because no one is going to |
| 00:32:11> 00:32:12: | make it for us. |
| 00:32:12> 00:32:16: | And I really like your your point around continuous improvement |
| 00:32:16> 00:32:17: | because you know. |
| 00:32:17> 00:32:20: | We can't turn the tide overnight, |
| 00:32:20> 00:32:23: | but we know that we're putting systems in place to |
| 00:32:23> 00:32:26: | really make sure that it's continuing and sustained and really |
| 00:32:26> 00:32:29: | embedded not only into what we do from a staffing |
| 00:32:29> 00:32:31: | level, but also and how what the expectations we have |
| 00:32:31> 00:32:34: | of the people that we're hiring the people that were |
| 00:32:34> 00:32:38: | working in the the actual fundamental services that we're delivering. |
| 00:32:38> 00:32:41: | So I won't take up too much time and and |
| 00:32:41> 00:32:43: | pass it on to to others on the panel. |
| 00:32:44> 00:32:47: | Thank you very much. You know that's from an organizations. |
| 00:32:47> 00:32:48: | A point of view like Metrolinx, |
| 00:32:48> 00:32:51: | which is an institution you know, |
| 00:32:51> 00:32:54: | Chris from a Union perspective. |
| 00:32:54> 00:32:55: | Do you have any thoughts on that? |
| 00:32:56> 00:32:59: | Initiatives from a Union perspective? |
| 00:32:59> 00:33:04: | OK, so the Union supports EDI. |
| 00:33:06> 00:33:11: | You know provincially and and through my local Union local |
| 00:33:11> 00:33:11: | 27. |
| 00:33:11> 00:33:15: | The carpenters union. I gotta give them a little props |
| 00:33:15> 00:33:16: | there. |
| 00:33:16> 00:33:21: | Look we we we? We promote community outreach all over |
| 00:33:21> 00:33:27: | the province and the the the equity diversity representatives. |
| 00:33:27> 00:33:33: | So I I pay attention mainly to to black indigenous |
| 00:33:33> 00:33:37: | people of color woman LGBTQ equity, |
| 00:33:37> 00:33:41: | seeking groups and others, right? |
| 00:33:41> 00:33:47: | That's that's my assignment. But but also. |
| 00:33:47> 00:33:51: | There there are other initiatives that time that we're we're |
| 00:33:51> 00:33:52: | taking. |
| 00:33:52> 00:33:55: | We're taking a close look at this spring, |

| 00:33:55> 00:34:00: | right? OK, the Union organization right is is expected to |
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| 00:34:00> 00:34:04: | wrap up negotiations at the end of this month. |
| 00:34:04> 00:34:06: | Look, I'm a proud member. |
| 00:34:06> 00:34:12: | You know, I'm also the the chair of the Toronto |
| 00:34:12> 00:34:14: | community benefits. |
| 00:34:14> 00:34:16: | And like I said earlier, |
| 00:34:16> 00:34:20: | VP of Local 27. It's important to have the best |
| 00:34:20> 00:34:21: | wage function, |
| 00:34:21> 00:34:27: | benefits, and training. It's also important to pay attention to |
| 00:34:27> 00:34:32: | the health and safety of our membership and our or |
| 00:34:32> 00:34:38: | prospective members or current members or the next generation of |
| 00:34:38> 00:34:42: | of tradespeople look, we all know in 2020 we had |
| 00:34:42> 00:34:43: | losses on site. |
| 00:34:43> 00:34:47: | Black Lives Matter protest George Floyd murdering on TV. |
| 00:34:47> 00:34:51: | Etcetera right? We are hoping. |
| 00:34:51> 00:34:54: | We are hoping with it with the community or the |
| 00:34:54> 00:34:54: | membership. |
| 00:34:54> 00:35:02: | We're hoping that the construction unions of Ontario will pay |
| 00:35:02> 00:35:04: | or take a stand and. |
| 00:35:04> 00:35:10: | Put wording in their collective agreement this month that unequivocally |
| 00:35:10> 00:35:13: | state their position on harassment, |
| 00:35:13> 00:35:20: | racism, discrimination in their collective agreement. |
| 00:35:20> 00:35:23: | Right, we, we've openly denounce it now. |
| 00:35:23> 00:35:26: | We're opening after two years of of denouncing it. |
| 00:35:26> 00:35:30: | This is our big chance to put it in writing |
| 00:35:30> 00:35:34: | and have it in history that in 2020 this is |
| 00:35:34> 00:35:35: | the position. |
| 00:35:35> 00:35:38: | That we take right for the health and safety of |
| 00:35:38> 00:35:41: | all our membership and the next generation so that that |
| 00:35:41> 00:35:44: | is one of the biggest initiative I can think of |
| 00:35:44> 00:35:47: | at this moment. And, you know, |
| 00:35:47> 00:35:49: | we're hoping we're hoping a lot of we've been hearing |
| 00:35:49> 00:35:51: | a lot of positive feedback, |
| 00:35:51> 00:35:52: | so let's see what the industry, |
| 00:35:52> 00:35:54: | not just the carpenters, right? |
| 00:35:54> 00:35:58: | I feel strongly that it's going to be in our |
| 00:35:58> 00:35:59: | in our. |
| 00:35:59> 00:36:02: | Collective agreement, but not. It's not just about the carpenters, |
| 00:36:02> 00:36:04: | it's about the plumbers, the electrician, |
| 00:36:04> 00:36:07: | the drywallers, the tapers, the laborers, |

| 00:36:07> 00:36:10: | the iron workers, everyone. So I'm hoping that they take |
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| 00:36:10> 00:36:12: | us down and put it in their books and have |
| 00:36:12> 00:36:15: | very supportive boards so that that's the initiative that I |
| 00:36:15> 00:36:17: | could think of off the top of my head. |
| 00:36:17> 00:36:19: | Well, thank you, Chris. I want to move on to |
| 00:36:19> 00:36:20: | kimoi because Kimora, |
| 00:36:20> 00:36:24: | you're an individual and sometimes people feel you know there's |
| 00:36:24> 00:36:25: | not much they can do. |
| 00:36:25> 00:36:27: | You know, I'm just I'm just a person, |
| 00:36:27> 00:36:30: | l'm just me. I'm just a worker. |
| 00:36:30> 00:36:34: | What are some of those initiatives that you've undertaken to |
| 00:36:34> 00:36:37: | create opportunities for for bipac communities? |
| 00:36:38> 00:36:41: | So before I start that I just wanted to share |
| 00:36:41> 00:36:46: | with people the importance of Chris's work and the importance |
| 00:36:46> 00:36:50: | of the stand that the Carpenters Union has taken. |
| 00:36:50> 00:36:53: | Because we don't want to talk about these tough things. |
| 00:36:53> 00:36:59: | But traditionally unions have kept out people of multicultural background, |
| 00:36:59> 00:37:02: | right? We can go into the history of it, |
| 00:37:02> 00:37:05: | but I choose to look at today because today we |
| 00:37:05> 00:37:08: | know better so we do better and I just want |
| 00:37:08> 00:37:08: | to. |
| 00:37:08> 00:37:13: | Highlight the fact that local 27 carpenters union is doing |
| 00:37:13> 00:37:14: | better. |
| 00:37:14> 00:37:19: | Right, having somebody like Chris in that position I see |
| 00:37:20> 00:37:22: | the hard work and I see. |
| 00:37:22> 00:37:26: | Having just like with Metrolinx having careena. |
| 00:37:26> 00:37:32: | Local 27 having Chris has just exponentially. |
| 00:37:32> 00:37:38: | Increased membership in the way that represents our city. |
| 00:37:38> 00:37:41: | Right, so fair, equitable employment for all. |
| 00:37:41> 00:37:42: | So thank you for that. |
| 00:37:42> 00:37:45: | And thank you guys local 27 for being a leader. |
| 00:37:45> 00:37:49: | And yes I I too am excited and hoping that |
| 00:37:49> 00:37:54: | that will get into the collective agreement for me personally. |
| 00:37:54> 00:37:56: | I try to ignore people when they say that I |
| 00:37:57> 00:38:00: | can't make change and then just work with the people |
| 00:38:00> 00:38:03: | that I can and doing that we have worked really |
| 00:38:03> 00:38:07: | hard. My brothers and sisters and I and we don't |
| 00:38:07> 00:38:08: | have a Chris yet. |
| 00:38:08> 00:38:10: | But we do have a human rights Rep and we |
| 00:38:10> 00:38:14: | have been working with our Union and asking for that |

| 00:38:14> 00:38:16: | for the last seven years and we achieved it in |
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| 00:38:16> 00:38:19: | 2020. So that's the big thing. |
| 00:38:19> 00:38:22: | And the other thing that me and my brothers are |
| 00:38:22> 00:38:25: | really brothers and sisters are really proud of is that |
| 00:38:25> 00:38:29: | there is a division of the International Brotherhood of Electrical |
| 00:38:29> 00:38:32: | Workers called the Electrical Workers Minority Caucus. |
| 00:38:32> 00:38:36: | That is something that is predominant in the US because |
| 00:38:36> 00:38:40: | of the more pervasive racism and challenges. |
| 00:38:40> 00:38:45: | And that group advocates for members of diverse backgrounds in |
| 00:38:46> 00:38:46: | Canada. |
| 00:38:46> 00:38:49: | They had one. So Vancouver, |
| 00:38:49> 00:38:52: | it was opened up about five years ago and being |
| 00:38:52> 00:38:54: | one of the leaders in our districts, |
| 00:38:54> 00:38:58: | our district is District one whole of Canada. |
| 00:38:58> 00:39:01: | It was my honor and my pleasure to bring together |
| 00:39:01> 00:39:03: | a group of members, |
| 00:39:03> 00:39:06: | and we have officially a Rosemary because I know she's |
| 00:39:06> 00:39:08: | been along for the ride, |
| 00:39:08> 00:39:11: | been chartered as of March 2022, |
| 00:39:11> 00:39:13: | so very proud of that. |
| 00:39:13> 00:39:15: | We do a lot of initiatives. |
| 00:39:15> 00:39:17: | We get our Members talking. |
| 00:39:17> 00:39:19: | We do volunteer work. We go. |
| 00:39:19> 00:39:23: | To our communities. So those are some of the initiatives |
| 00:39:23> 00:39:26: | that the IBEW is a part of and leading and |
| 00:39:26> 00:39:29: | we look to carpenters Union as an example for where |
| 00:39:29> 00:39:30: | we want to be. |
| 00:39:31> 00:39:34: | Amazing thank you Kimoi and kareema. |
| 00:39:34> 00:39:38: | I'm going to ask you another question that kind of |
| 00:39:38> 00:39:39: | builds on that a little, |
| 00:39:39> 00:39:42: | you know, we all know that what gets measured gets |
| 00:39:42> 00:39:46: | done and some lessons learned that we've had from existing |
| 00:39:46> 00:39:47: | community benefits agreements. |
| 00:39:47> 00:39:51: | Projects include the need for a central system for subcontractors |
| 00:39:51> 00:39:55: | to report outcomes and for the project stakeholders to effectively |
| 00:39:56> 00:39:56: | monitor, |
| 00:39:56> 00:40:01: | track and evaluate outcomes. How do you handle or plan |
| 00:40:01> 00:40:02: | to handle? |
| 00:40:02> 00:40:07: | In your new role, measurement and collecting of |

| | disaggregated data |
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| 00:40:07> 00:40:09: | in the workplace. |
| 00:40:09> 00:40:11: | And on the job side, |
| 00:40:11> 00:40:14: | yeah, there are so many things that you could do. |
| 00:40:14> 00:40:17: | I think first you know really thinking about, |
| 00:40:17> 00:40:20: | you know, I think what Carla had mentioned right where |
| 00:40:21> 00:40:23: | we started with having a dedicated team on equity, |
| 00:40:23> 00:40:29: | diversity, inclusion. How do we engage with employees? |
| 00:40:29> 00:40:33: | Right to hear from them what the experiences are and |
| 00:40:33> 00:40:37: | then thinking about what are the things that we want |
| 00:40:37> 00:40:38: | to see happen. |
| 00:40:38> 00:40:41: | So first, where are we in terms of building this |
| 00:40:41> 00:40:42: | foundation of equity, |
| 00:40:42> 00:40:45: | diversity, inclusion to kind of understand? |
| 00:40:45> 00:40:47: | Where are we at right? |
| 00:40:47> 00:40:49: | So are we at the stage of where we're just |
| 00:40:49> 00:40:51: | talking about gender balance? |
| 00:40:51> 00:40:53: | Are we talking about intersectionality? |
| 00:40:53> 00:40:56: | Are we talking about places that we want to go |
| 00:40:56> 00:40:59: | in terms of building an inclusive culture and what that |
| 00:40:59> 00:41:00: | could potentially look like? |
| 00:41:00> 00:41:03: | And that takes time. As we mentioned, |
| 00:41:03> 00:41:04: | it's not something that happens overnight, |
| 00:41:04> 00:41:08: | so those indicators of success and what we measure. |
| 00:41:08> 00:41:11: | You know really, look at the bigger picture. |
| 00:41:11> 00:41:12: | So what is our strategy? |
| 00:41:12> 00:41:14: | And also that takes time. |
| 00:41:14> 00:41:16: | So one you want to be able to build that |
| 00:41:16> 00:41:20: | foundation of what are our values and principles on equity, |
| 00:41:20> 00:41:23: | diversity and inclusion. So that's the beginning point. |
| 00:41:23> 00:41:26: | And then how does? How do your values align with |
| 00:41:26> 00:41:27: | your systems? |
| 00:41:27> 00:41:29: | Do they align? So that's a checkpoint, |
| 00:41:29> 00:41:31: | right? Do they align? Not, |
| 00:41:31> 00:41:34: | not necessarily check box, but a checkpoint, |
| 00:41:34> 00:41:37: | right? Do they align? Do they have is EI built |
| 00:41:37> 00:41:39: | in to our recruitment practices? |
| 00:41:39> 00:41:44: | Is it built into our systems that exist currently? |
| 00:41:44> 00:41:46: | Does it look at career advancement? |
| 00:41:46> 00:41:51: | Where is that right? Can black indigenous racialized folks |
| 00:41:51> 00:41:52: | advance in the same way, |
| 00.41.31 00.41.32. | III UIE SAIIIE WAY, |

| 00:41:52> 00:41:54: | and what are the barriers? |
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| 00:41:54> 00:41:58: | So I think really understanding what the barriers exist within |
| 00:41:59> 00:41:59: | us, |
| 00:41:59> 00:42:02: | those processes are another piece of where do we need |
| 00:42:02> 00:42:03: | to go? |
| 00:42:03> 00:42:07: | And building that strategy to get to those indicators of |
| 00:42:07> 00:42:07: | success. |
| 00:42:07> 00:42:11: | There are many ways that we can measure in terms |
| 00:42:11> 00:42:12: | of KPI's, |
| 00:42:12> 00:42:13: | right? So where do we? |
| 00:42:13> 00:42:18: | But it's. It's not as clear cut because the feeling |
| 00:42:19> 00:42:20: | of belonging. |
| 00:42:20> 00:42:23: | Is you know something that you build on right? |
| 00:42:23> 00:42:25: | It's a sense of belonging, |
| 00:42:25> 00:42:28: | but there are many ways that you can get there. |
| 00:42:28> 00:42:33: | You know. Are people trained in unconscious bias on anti |
| 00:42:33> 00:42:34: | racism right? |
| 00:42:34> 00:42:37: | Do we go into? We should be going into anti |
| 00:42:37> 00:42:38: | black racism right? |
| 00:42:38> 00:42:41: | Specifically right? Are we looking at where we are on |
| 00:42:41> 00:42:46: | that trajectory around training and building awareness and building capacity |
| 00:42:46> 00:42:49: | of leaders and what is inclusive leadership look like right? |
| 00:42:49> 00:42:51: | So do we have things coming up? |
| 00:42:51> 00:42:55: | Basically the top down, but also the ground up right |
| 00:42:55> 00:42:58: | as you know Kimoi said we are all agents of |
| 00:42:58> 00:42:58: | change. |
| 00:42:58> 00:43:01: | We all have ideas that we want to share and |
| 00:43:01> 00:43:05: | building up those ideas and making sure there's two way |
| 00:43:05> 00:43:09: | approach right from the grassroots as well as from the |
| 00:43:09> 00:43:13: | leadership and meeting halfway. So there are many ways that |
| 00:43:13> 00:43:16: | you can look at these indicators of success and KPI's, |
| 00:43:16> 00:43:19: | but those are some things that I think people need |
| 00:43:19> 00:43:20: | to do in the process to get there. |
| 00:43:22> 00:43:25: | Well, thank you very much and just Chris from a |
| 00:43:25> 00:43:26: | Union perspective. |
| 00:43:26> 00:43:29: | Is there anything else that you would add in terms |
| 00:43:29> 00:43:31: | of disaggregated data? |
| 00:43:31> 00:43:34: | I know that it's been a bit challenging, |
| 00:43:34> 00:43:39: | especially with the consciousness around privacy and confidentiality to collecting. |
| 00:43:41> 00:43:48: | Yeah, collecting and tracking data information that's that's |

| | has been |
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| 00:43:48> 00:43:50: | a challenge, |
| 00:43:50> 00:43:54: | whether from a Union perspective. |
| 00:43:54> 00:44:01: | A company perspective. Local municipality's perspective. |
| 00:44:01> 00:44:03: | It's it's. It's a big challenge, |
| 00:44:03> 00:44:13: | right? Look it's it's uhm. |
| 00:44:13> 00:44:17: | It's very important and and it's it's relevant in in |
| 00:44:17> 00:44:18: | my industry. |
| 00:44:18> 00:44:21: | But if if you collect the information right, |
| 00:44:21> 00:44:26: | you're better able to serve the communities around Ontario. |
| 00:44:26> 00:44:30: | It eventually exposed in a good way where the government |
| 00:44:31> 00:44:35: | needs to spend money the most on training and recruiting |
| 00:44:35> 00:44:39: | and and it will give them idea as to how |
| 00:44:39> 00:44:42: | you know if you need to import skilled workers or |
| 00:44:42> 00:44:42: | not, |
| 00:44:42> 00:44:48: | right? Because you have the data on what's happening right. |
| 00:44:48> 00:44:53: | You also need need. |
| 00:44:53> 00:44:58: | To collect a little bit of more detail information right, |
| 00:44:58> 00:45:01: | you know whether you know the the. |
| 00:45:01> 00:45:04: | The If you're male or female or culture what what |
| 00:45:04> 00:45:06: | your your sexual orientation? |
| 00:45:06> 00:45:09: | Because that's important now and your race. |
| 00:45:09> 00:45:14: | Your culture. If you're from equity seeking groups right? |
| 00:45:14> 00:45:16: | All of those information are important. |
| 00:45:16> 00:45:20: | And also like I think someone said earlier about |
| 00.45.04 > 00.45.00. | intersectionality |
| 00:45:21> 00:45:23: | because a lot of those you're living in Toronto, |
| 00:45:23> 00:45:25: | you're living in Ontario. There. |
| 00:45:25> 00:45:30: | There are a lot of intersectionality within within the different |
| 00:45:30> 00:45:31: | categories. |
| 00:45:31> 00:45:36: | OK, so the the important time it's important that the information be broken down if the information is not broken |
| 00:45:36> 00:45:41: | |
| 00:45:41> 00:45:42: | down, |
| 00:45:42> 00:45:43: | we're we're, you know it. |
| 00:45:43> 00:45:48: | Time we we are. Whoever is collecting the data and |
| 00:45:48> 00:45:49: | putting it out. |
| 00:45:49> 00:45:53: | It will be vague or or or it'll be unintentionally, |
| 00:45:53> 00:45:55: | not necessarily there. The intent is to be a bad |
| 00:45:55> 00:45:55: | person, |
| 00:45:55> 00:46:00: | but it was unintentionally misleading the community. |
| 00:46:01> 00:46:04: | Right, for instance, if you if you have. |
| 00:46:04> 00:46:07: | If you give me a percentage of of of women |

| 00:46:07> 00:46:09: | in the construction industry, |
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| 00:46:09> 00:46:11: | OK, the the the, the, |
| 00:46:11> 00:46:14: | the percentage of women in the industry in Toronto may |
| 00:46:14> 00:46:17: | be different from the percentage of of women in the |
| 00:46:17> 00:46:19: | industry in in Thunder Bay. |
| 00:46:19> 00:46:23: | So you have to break it down a little bit |
| 00:46:23> 00:46:26: | and then you probably have to get into. |
| 00:46:26> 00:46:30: | Minority or or black indigenous people of color for it |
| 00:46:30> 00:46:31: | to be more accurate, |
| 00:46:31> 00:46:36: | right? For instance. Another point is that the, |
| 00:46:36> 00:46:41: | for instance, if you were to recruit 500 people from |
| 00:46:41> 00:46:45: | the Community and over over the first year, |
| 00:46:45> 00:46:49: | the second year, and the third year you need to |
| 00:46:49> 00:46:52: | track what has happened over those years. |
| 00:46:52> 00:46:56: | Because if you don't track it and have good data, |
| 00:46:56> 00:46:58: | all you're doing is is keep. |
| 00:46:58> 00:47:02: | Recycling and and just putting on a show and and |
| 00:47:02> 00:47:06: | this may lead to to folks feeling that all you're |
| 00:47:06> 00:47:10: | doing with your with your data is is is bamboozling |
| 00:47:10> 00:47:12: | them misleading. |
| 00:47:12> 00:47:16: | We want them. We definitely don't want that. |
| 00:47:16> 00:47:17: | All right, |
| 00:47:17> 00:47:20: | I want you. I want us to keep relevant data. |
| 00:47:20> 00:47:22: | Yes, just that just vague, |
| 00:47:22> 00:47:25: | relevant local data to serve us better. |
| 00:47:26> 00:47:28: | Thank you. Thank you very much. |
| 00:47:28> 00:47:30: | And so I just have one more question because I'd |
| 00:47:30> 00:47:33: | like to take the time to hear some questions from |
| 00:47:33> 00:47:34: | the audience. |
| 00:47:34> 00:47:35: | So if the audience has any questions, |
| 00:47:35> 00:47:39: | please do put them in the in the chat or |
| 00:47:39> 00:47:39: | the Q&A. |
| 00:47:39> 00:47:42: | Sorry and I'll try my best to get to them |
| 00:47:42> 00:47:44: | before we close out the panel. |
| 00:47:44> 00:47:48: | I'm just going to. Ask one question and everyone doesn't |
| 00:47:48> 00:47:50: | need to answer necessarily, |
| 00:47:50> 00:47:54: | so let's just give a minute for this, |
| 00:47:54> 00:47:57: | but maybe I can ask Carla directly, |
| 00:47:57> 00:47:59: | you know, as a major institution, |
| 00:47:59> 00:48:03: | how does your organization support the EI within your supply |
| 00:48:03> 00:48:04: | chain? |
| 00:48:04> 00:48:07: | You know, we've already heard from Kareema and Chris, |

| 00:48:07> 00:48:12: | you know, just there's already the challenge of getting the |
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| 00:48:12> 00:48:12: | data. |
| 00:48:12> 00:48:16: | Even you know your own institution where you have control |
| 00:48:16> 00:48:17: | over the information. |
| 00:48:17> 00:48:20: | Passing that down to the supply chain and the requirements |
| 00:48:21> 00:48:25: | for community benefits agreements to your partners and your suppliers. |
| 00:48:25> 00:48:28: | And you know, for the unions their employer partners, |
| 00:48:28> 00:48:31: | you know? What are some of the structures you know |
| 00:48:32> 00:48:35: | the tools that you have in place that can ensure |
| 00:48:35> 00:48:37: | that your values around equality, |
| 00:48:37> 00:48:40: | diversity and inclusion gets passed down to those who have |
| 00:48:40> 00:48:42: | contractual relationships with you. |
| 00:48:43> 00:48:46: | So I mean, I think there's three parts of that |
| 00:48:46> 00:48:46: | puzzle. |
| 00:48:46> 00:48:50: | In my view, the first is commitment and leadership from |
| 00:48:50> 00:48:50: | the top, |
| 00:48:50> 00:48:52: | and we have that from our CEO. |
| 00:48:52> 00:48:54: | You've seen that, and we've talked about that, |
| 00:48:54> 00:48:58: | and we talked about how the tone is set and |
| 00:48:58> 00:49:00: | it permeates what we're doing. |
| 00:49:00> 00:49:02: | The second part, that I would say, |
| 00:49:02> 00:49:04: | is, you're right that you know what gets measured, |
| 00:49:04> 00:49:07: | gets done, and so while it's difficult to get the |
| 00:49:07> 00:49:08: | data, |
| 00:49:08> 00:49:10: | you've got to start by getting it so we really |
| 00:49:10> 00:49:11: | can. |
| 00:49:11> 00:49:13: | We encourage, and we work with. |
| 00:49:13> 00:49:18: | Our contracting community through our procurement practices the language in |
| 00:49:18> 00:49:21: | our contract and documents the relationships we actually have to |
| 00:49:21> 00:49:24: | make sure that we are setting some benchmarks. |
| 00:49:24> 00:49:28: | If you will, or some some aspirations and really understanding |
| 00:49:28> 00:49:30: | what are we trying to achieve here, |
| 00:49:30> 00:49:32: | are we aligned to those objectives? |
| 00:49:32> 00:49:35: | And the third part of that bucket is relationships, |
| 00:49:35> 00:49:37: | relationships, relationships. We need to be aligned. |
| 00:49:37> 00:49:40: | We want to partner with like minded groups in the |
| 00:49:40> 00:49:44: | Community like the TC BN but also with municipalities. |
| 00:49:44> 00:49:47: | You also have a very big interest in this space, |
| 00:49:47> 00:49:50: | and then we galvanized all of that and things that |

| 00:49:50> 00:49:52: | we could actually hold on to. |
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| 00:49:52> 00:49:54: | So we have some lessons for sure, |
| 00:49:54> 00:49:58: | from the Eglinton Crosstown around that statement of declaration really |
| 00:49:58> 00:50:00: | having work groups with all of the parties involved, |
| 00:50:00> 00:50:03: | so everybody's at the table learning and listening to the |
| 00:50:03> 00:50:04: | same thing, |
| 00:50:04> 00:50:08: | but actually also capturing that data and formalizing that in |
| 00:50:08> 00:50:11: | a way that it is transparent and it's visible, |
| 00:50:11> 00:50:13: | not in a way to shame anybody. |
| 00:50:13> 00:50:14: | Not in a way to. |
| 00:50:14> 00:50:18: | To kind of make sure that one person is kind |
| 00:50:18> 00:50:21: | of seen better than the other, |
| 00:50:21> 00:50:24: | but really to give us full line of sight as |
| 00:50:24> 00:50:25: | to what's working. |
| 00:50:25> 00:50:27: | What's not working? How do we get there? |
| 00:50:27> 00:50:31: | Because sometimes you go into the process thinking that. |
| 00:50:31> 00:50:33: | You will be able to achieve on a certain path |
| 00:50:33> 00:50:36: | and it doesn't always end up that way, |
| 00:50:36> 00:50:39: | so that idea of always learning on that journey and |
| 00:50:39> 00:50:43: | coming back and really embedding it into the systems and |
| 00:50:43> 00:50:46: | really making them sustainable and long lasting is how we |
| 00:50:46> 00:50:49: | we want to really do that as an organization. |
| 00:50:49> 00:50:53: | Thank you Carla, and I'm looking at the chat. |
| 00:50:53> 00:50:55: | Sorry the Q&A function right now. |
| 00:50:55> 00:50:57: | I see two questions. One of them, |
| 00:50:57> 00:51:01: | I believe you've already answered and again the other one |
| 00:51:01> 00:51:02: | is directed to Metrolinx, |
| 00:51:02> 00:51:05: | so perhaps Karima you can weigh in on this and |
| 00:51:05> 00:51:09: | it said it says that from Metrolinx so many land |
| 00:51:09> 00:51:13: | developers are hesitant to set targets because they can't be |
| 00:51:13> 00:51:17: | sure if they'll meet them when setting targets at Metrolinx. |
| 00:51:17> 00:51:19: | How have you overcome anxiety or concern? |
| 00:51:20> 00:51:21: | About not meeting targets. |
| 00:51:22> 00:51:24: | So, So what we've set is |
| 00:51:24> 00:51:26: | targets, but they are aspirational, |
| 00:51:26> 00:51:29: | right? And so the the idea here is that you |
| 00:51:29> 00:51:31: | you can't be afraid either. |
| 00:51:31> 00:51:33: | You can't be afraid to fail. |
| 00:51:33> 00:51:36: | Sometimes that allows you to kind of look at new |
| 00:51:36> 00:51:39: | opportunities and really push the bar and move the bar. |
| 00:51:39> 00:51:42: | So I think the challenge here is not to be |

| 00:51:42> 00:51:45: | punitive in your view and in your approach of how |
|---------------------|--|
| 00:51:45> 00:51:48: | you actually set the aspiration or the target. |
| 00:51:48> 00:51:50: | Everybody wants to do better. |
| 00:51:50> 00:51:51: | You know when you know better, |
| 00:51:51> 00:51:53: | you do better and we want to be able to |
| 00:51:53> 00:51:53: | kind of. |
| 00:51:53> 00:51:55: | Put those things in place. |
| 00:51:55> 00:51:57: | We also know that sometimes you need a little bit |
| 00:51:57> 00:51:58: | of a nudge. |
| 00:51:58> 00:51:59: | You got to be leaders. |
| 00:51:59> 00:52:03: | We got to be forward thinking and leading thinking so |
| 00:52:03> 00:52:05: | it's difficult for sure. |
| 00:52:05> 00:52:09: | And I think that, as Rosemary mentioned at the top, |
| 00:52:09> 00:52:12: | really understanding that it is a journey and that we're |
| 00:52:12> 00:52:14: | progressive in this journey, |
| 00:52:14> 00:52:16: | right? You do a little bit more over time. |
| 00:52:16> 00:52:19: | You be what's practical. You reassess, |
| 00:52:19> 00:52:22: | you look and see what's working and what's not working |
| 00:52:22> 00:52:23: | and having that mindset. |
| 00:52:23> 00:52:26: | Going into it is is to me the recipe for |
| 00:52:26> 00:52:28: | success and at the root of it is. |
| 00:52:28> 00:52:30: | This is not a punitive measure. |
| 00:52:30> 00:52:35: | This is ultimately a positive outcome based approach that we |
| 00:52:35> 00:52:37: | would that we apply. |
| 00:52:39> 00:52:40: | I think it's also the goals, |
| 00:52:40> 00:52:45: | right? So if you're developing these if you're being intentional |
| 00:52:45> 00:52:48: | about what that looks like and you have these targets, |
| 00:52:48> 00:52:51: | that sends a signal that this is important, |
| 00:52:51> 00:52:56: | we value this. It's important and we believe in it, |
| 00:52:56> 00:52:59: | so you know progression on that journey like Carla mentioned, |
| 00:52:59> 00:53:03: | is really important. One to see it happening and saying |
| 00:53:03> 00:53:06: | you know this is important to our values and who |
| 00:53:06> 00:53:08: | we are as an organization. |
| 00:53:08> 00:53:10: | And who we partner with then? |
| 00:53:10> 00:53:12: | Who comes along on that journey is really important. |
| 00:53:15> 00:53:18: | OK, well thank you. Go ahead. |
| 00:53:18> 00:53:20: | Yes please we're in. |
| 00:53:21> 00:53:25: | Yeah. I love the the ideology coming from Carla and |
| 00:53:25> 00:53:29: | Karima and I I I believe it's built on what |
| 00:53:29> 00:53:35: | Chris is was originally talking about in terms of collecting |
| 00:53:35> 00:53:39: | the data so that we have really clear objectives as |

| 00:53:39> 00:53:43: | to where the improvement needs to happen and I just |
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| 00:53:43> 00:53:46: | wanted to clearly state to everybody. |
| 00:53:46> 00:53:49: | This is generally a challenge for the Union and I |
| 00:53:49> 00:53:51: | have the same approach as Carla. |
| 00:53:51> 00:53:53: | It's not punitive and I don't care. |
| 00:53:53> 00:53:54: | That's happened in the past, |
| 00:53:54> 00:53:57: | right? We understand why those systems were in place, |
| 00:53:57> 00:53:59: | but we're different society. Now, |
| 00:53:59> 00:54:02: | different human beings and one of the things I ask |
| 00:54:02> 00:54:06: | people on this call and for contractors and just everyday |
| 00:54:06> 00:54:08: | citizens dealing with the unions, |
| 00:54:08> 00:54:12: | is start asking them for those statistics. |
| 00:54:12> 00:54:15: | Right, because I find when you ask them then it |
| 00:54:15> 00:54:17: | challenges people to say oh wait a second. |
| 00:54:17> 00:54:22: | This is something that I should know because the history |
| 00:54:22> 00:54:27: | of the unions is nepotistic and to promote that nepotistic |
| 00:54:27> 00:54:32: | history they have this created a culture of not collecting |
| 00:54:32> 00:54:36: | the data and that's why Chris is speaking so passionately |
| 00:54:36> 00:54:38: | about collecting good data, |
| 00:54:38> 00:54:42: | proper data and making great analysis. |
| 00:54:42> 00:54:45: | Off of that. Right, so I just wanted to add |
| 00:54:45> 00:54:47: | that piece in so for all of you on the |
| 00:54:47> 00:54:51: | call who are going to be interacting with unions with |
| 00:54:51> 00:54:54: | other companies, start asking for those statistics because if |
| | we |
| 00:54:54> 00:54:57: | start asking for them then my Union has to start |
| 00:54:57> 00:54:58: | collecting them. |
| 00:54:58> 00:55:02: | Thank you Kimoi and we only have like a minute |
| 00:55:02> 00:55:06: | left and so here is a very important question for |
| 00:55:06> 00:55:08: | Metrolinx again. |
| 00:55:08> 00:55:11: | Metrolinx how can we be intentional around El if we |
| 00:55:11> 00:55:14: | do not include the community or DI language in the |
| 00:55:15> 00:55:19: | project agreements on the four new federally funded projects by |
| 00:55:19> 00:55:23: | Metrolinx in Toronto. Community benefits was in the project agreement |
| 00:55:23> 00:55:25: | language for Finch and Eglington. |
| 00:55:25> 00:55:28: | It's good good timing to set the record, |
| 00:55:28> 00:55:29: | good |
| 00:55:29> 00:55:32: | timing, and then maybe I'll hand it. |
| 00:55:32> 00:55:35: | So what I'd say is we do have language in |
| 00:55:35> 00:55:39: | our in our agreements we have the aspirations and we |
| 00:55:39> 00:55:43: | also actually have systems in place to kind of help |
| | |

| 00:55:43> 00:55:47: | reinforce those expectations. I think maybe what is being misconstrued |
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| 00:55:47> 00:55:50: | a little bit is the idea of how do we |
| 00:55:50> 00:55:53: | really continue some of the learnings that we had from |
| 00:55:53> 00:55:58: | Eglinton Crosstown and where do we embed the actual requirements |
| 00:55:58> 00:55:58: | right? |
| 00:55:58> 00:56:02: | And whether that is in the PA itself or in |
| 00:56:02> 00:56:02: | the. |
| 00:56:02> 00:56:07: | Uh, standalone. Declaration that was done for Eglinton Crosstown and |
| 00:56:07> 00:56:11: | we believe there's many ways to address what we have |
| 00:56:12> 00:56:13: | to go in there. |
| 00:56:13> 00:56:16: | So we we think that we have a robust program |
| 00:56:16> 00:56:16: | in place. |
| 00:56:16> 00:56:20: | I want to say that today we're talking particularly around |
| 00:56:20> 00:56:23: | jobs and really making sure that we have a job |
| 00:56:23> 00:56:25: | availability and equitable access for all. |
| 00:56:25> 00:56:29: | As we talked about, but our community benefits and supports |
| 00:56:29> 00:56:33: | program written large at Metrolinx does have three other pillars |
| 00:56:33> 00:56:34: | around shopping, |
| 00:56:34> 00:56:37: | locally, supplying. Locally also making sure that we leave the |
| 00:56:37> 00:56:39: | community better than we left it, |
| 00:56:39> 00:56:41: | and then also partnering with the Community, |
| 00:56:41> 00:56:45: | the the cities, the municipalities around improvements and other community |
| 00:56:45> 00:56:48: | traditional community benefits like community centers, |
| 00:56:48> 00:56:50: | libraries, schools and so forth. |
| 00:56:50> 00:56:52: | That kind of build into development. |
| 00:56:52> 00:56:54: | So I I think that we have a good strategy. |
| 00:56:54> 00:56:58: | It's broad and I think that we have different mechanisms |
| 00:56:58> 00:57:01: | in how we let me for lack of better term |
| 00:57:01> 00:57:01: | use, |
| 00:57:01> 00:57:04: | contractualism or commercialized. The expectation to make sure that you |
| 00:57:05> 00:57:06: | know what we want to get done. |
| 00:57:06> 00:57:06: | It's done. |
| 00:57:07> 00:57:11: | Wonderful thank you very much and so let's wrap up |
| 00:57:11> 00:57:14: | this segment and close off. |
| 00:57:14> 00:57:16: | But before I go, I'd love to hear from each |
| 00:57:16> 00:57:16: | of you. |
| 00:57:16> 00:57:18: | Just real quick two seconds. |

| 00:57:18> 00:57:20: | What advice would you give to an individual who's thinking |
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| 00:57:20> 00:57:22: | about a career in construction industry? |
| 00:57:22> 00:57:25: | And for those who are already seasoned professionals on this |
| 00:57:25> 00:57:25: | call, |
| 00:57:25> 00:57:28: | what advice would you give them to help welcome this |
| 00:57:28> 00:57:29: | new individual? |
| 00:57:29> 00:57:32: | And I'm going to take from Kemoy and then Chris |
| 00:57:32> 00:57:34: | and then Carla and Karima real quickly. |
| 00:57:35> 00:57:39: | I would say there's lots of wonderful community organizations, |
| 00:57:39> 00:57:41: | TCPN being one of them. |
| 00:57:41> 00:57:44: | l would say my career would have been a very |
| 00:57:44> 00:57:46: | different and much easier. |
| 00:57:46> 00:57:48: | Get yourself a mentor. |
| 00:57:49> 00:57:51: | As a Rep as a Rep, |
| 00:57:51> 00:57:54: | I would say 90% of the work in Toronto on |
| 00:57:54> 00:58:00: | their infrastructure projects on these billions of dollar projects are |
| 00:58:00> 00:58:01: | unionized. |
| 00:58:01> 00:58:04: | The best pension wages training, |
| 00:58:04> 00:58:09: | a sense of belonging contractors like Metrolinx that cares that |
| 00:58:09> 00:58:13: | send their representative here to to to speak and and |
| 00:58:13> 00:58:17: | and and and express that they're they're they're getting better |
| 00:58:17> 00:58:21: | and better at taking. Care of their workers? |
| 00:58:21> 00:58:26: | The Toronto community benefits our dear leader or fearless leader, |
| 00:58:26> 00:58:29: | Rosemary Powell, who is here to represent, |
| 00:58:29> 00:58:34: | recruit, and just be the the best leader that she |
| 00:58:34> 00:58:36: | can be and look. |
| 00:58:36> 00:58:37: | I want to thank all of you. |
| 00:58:37> 00:58:39: | Thank all of you for taking the time out of |
| 00:58:39> 00:58:42: | your day and especially you came on because I know |
| 00:58:42> 00:58:42: | you're. |
| 00:58:42> 00:58:45: | I think you're working at Metrolinx and I know you're |
| 00:58:45> 00:58:45: | probably. |
| 00:58:45> 00:58:47: | l don't know if you work something out today. |
| 00:58:47> 00:58:49: | l'm hoping l'm hoping you do. |
| 00:58:49> 00:58:51: | So you know this is special. |
| 00:58:51> 00:58:55: | This is, you know, heartwarming to see that we can |
| 00:58:55> 00:58:58: | put our differences aside and pull in One Direction. |
| 00:58:58> 00:59:00: | Thank you. Thank you for having me go ahead. |
| 00:59:02> 00:59:03: | Thank you Chris Carla |

| 00:59:03> 00:59:06: | Rosemary. What I would say to those folks is that |
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| 00:59:06> 00:59:09: | a career in construction doesn't mean that you're actually |
| | having |
| 00:59:09> 00:59:10: | to do construction yourself. |
| 00:59:10> 00:59:12: | There are lots of aspects into this and I would |
| 00:59:13> 00:59:15: | just say in our relationship I feel you reached out |
| 00:59:15> 00:59:15: | to me. |
| 00:59:15> 00:59:18: | We got connected outside of me even being in the |
| 00:59:18> 00:59:19: | role that I am right now. |
| 00:59:19> 00:59:22: | And it wasn't even directly connecting to Eglinton Crosstown. |
| 00:59:22> 00:59:25: | It was totally separate. So that idea of really making |
| 00:59:25> 00:59:29: | those connections and understanding that your career path, |
| 00:59:29> 00:59:32: | although the industry you're in the disciplines are very, |
| 00:59:32> 00:59:34: | very wide. So be very, |
| 00:59:34> 00:59:34: | very open to that. |
| 00:59:36> 00:59:38: | Thank you and Karima. You can take it away |
| 00:59:38> 00:59:42: | all right. Thank you. Yeah in terms of your question, |
| 00:59:42> 00:59:45: | I think it's really important to think about what you |
| 00:59:45> 00:59:45: | want to do. |
| 00:59:45> 00:59:48: | Explore it, talk to people that are actually in the |
| 00:59:48> 00:59:49: | roles right now. |
| 00:59:50> 00:59:52: | Gets, you know, speak to kamoi. |
| 00:59:52> 00:59:54: | Speak to people that are in the field. |
| 00:59:54> 00:59:56: | That can really, you know, |
| 00:59:56> 00:59:58: | help you figure out what you want to do if |
| 00:59:58> 00:59:59: | that's if that's the passion. |
| 00:59:59> 01:00:01: | And that's where you want to go with it. |
| 01:00:01> 01:00:03: | And I think it's really important to think about. |
| 01:00:03> 01:00:06: | Like you said, mentorship. On boarding, |
| 01:00:06> 01:00:08: | what does that look like? |
| 01:00:08> 01:00:11: | Find someone that you know that can help lead you |
| 01:00:11> 01:00:13: | on that path and can help kind of help you |
| 01:00:13> 01:00:16: | navigate what that could look like, |
| 01:00:16> 01:00:17: | and I'm like a lovely note. |
| 01:00:17> 01:00:20: | Thank you everyone. I want to thank the Urban Land |
| 01:00:20> 01:00:21: | Institute, |
| 01:00:21> 01:00:26: | Toronto for your support and leadership in organizing this event. |
| 01:00:26> 01:00:30: | Take care everyone. Thank you everyone for coming out and |
| 01:00:30> 01:00:33: | being among us and see you at the building Diversity |
| 01:00:33> 01:00:35: | Awards May 10 in the evening, |
| 01:00:35> 01:00:37: | but you're. Dancing shoes on. |
| 01:00:39> 01:00:43: | Be there. Army square |

01:00:44 --> 01:00:45: yeah.

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