

## **Podcast Episode**

## Season 1, Episode 1: Reina Condos

From the WLI British Columbia Innovation Podcast Series

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00:00:05> 00:00:08:	Thank you for tuning into the real estate and Evasion
00:00:08> 00:00:09:	podcast.
00:00:09> 00:00:12:	Brought to you by the ULI Women's Leadership initiative.
00:00:12> 00:00:16:	The utilized mission is to provide leadership and the responsible
00:00:16> 00:00:20:	use of land and in creating and sustaining thriving communities
00:00:20> 00:00:21:	worldwide.
00:00:21> 00:00:24:	The Wli is the engine that drives you'll IBC to
00:00:24> 00:00:27:	be recognized as a leading organization,
00:00:27> 00:00:30:	supporting women as leaders in the industry.
00:00:30> 00:00:32:	For our very first episode,
00:00:32> 00:00:36:	we welcome the Director of Development at Urban Capital
	tie,
00:00:36> 00:00:39:	a Cook who helped steer the very first,
00:00:39> 00:00:41:	all female development project in Toronto,
00:00:41> 00:00:43:	Canada. They named the development Reno,
00:00:43> 00:00:45:	a Spanish word for Queen Reina.
00:00:45> 00:00:47:	Today is all over the news,
00:00:47> 00:00:51:	dubbed the most impactful project of the year and a
00:00:51> 00:00:54:	game changer when it comes to how building teams are
00:00:54> 00:00:55:	formed.
00:00:55> 00:00:58:	Who's sitting on the decision table and what kinds of
00:00:58> 00:01:01:	discussions are taking place without further ado.
00:01:01> 00:01:04:	I'll hand over the rest of the podcast to Taiyo
00:01:04> 00:01:07:	who will give us an intro about herself,
00:01:07> 00:01:09:	an overview about the project she has taken on,
00:01:09> 00:01:13:	and all the simple yet innovative teamwork and strategic thinking

00:01:13> 00:01:15:	that made this project the success story it is today.
00:01:22> 00:01:26:	Urban Capital is a condominium firm located in Toronto,
00:01:26> 00:01:29:	but we do develop all across Canada.
00:01:29> 00:01:33:	Not yet BC, but hopefully one day.
00:01:33> 00:01:37:	Get in there so as director of development I've been
00:01:37> 00:01:40:	involved in all aspects of development,
00:01:40> 00:01:42:	so from the land acquisition,
00:01:42> 00:01:46:	through planning, due diligence, sales construction and of course delivery.
00:01:46> 00:01:50:	So it's been a great opportunity to work with such
00:01:50> 00:01:53:	a fantastic firm through all these years.
00:01:53> 00:01:55:	And as you mentioned, right now,
00:01:55> 00:02:00:	probably my favorite project I'm working on with urban capital
00:02:00> 00:02:02:	is a project called Reina,
00:02:02> 00:02:05:	which is the first condominium being developed.
00:02:05> 00:02:06:	By an all female team.
00:02:08> 00:02:11:	I'm not the first person who said the real estate
00:02:11> 00:02:13:	industry is slow to change,
00:02:13> 00:02:15:	especially when it comes to innovation,
00:02:15> 00:02:19:	but the term innovation can also take on multiple meanings
00:02:19> 00:02:20:	under different contexts.
00:02:20> 00:02:22:	How do you interpret innovation?
00:02:23> 00:02:26:	So I think innovation ultimately is really just about doing
00:02:26> 00:02:29:	something new and rethinking how things are traditionally done.
00:02:29> 00:02:32:	So I think most of the talk that we have
00:02:32> 00:02:36:	at round innovation these days tends to be tech focused,
00:02:36> 00:02:38:	and that's certainly a huge part of it.
00:02:38> 00:02:42:	But I think there's many other opportunities to do innovative
00:02:42> 00:02:43:	things in many different fields,
00:02:43> 00:02:46:	and to me, that's what's most interesting about it.
00:02:48> 00:02:51:	So in many real estate projects it starts with the
00:02:51> 00:02:55:	chosen site or a project partner or a housing program.
00:02:55> 00:02:58:	For Raina condos. I've heard this story is a little
00:02:58> 00:02:59:	different.
00:02:59> 00:03:01:	Can you tell us how the project came
00:03:01> 00:03:02:	to
00:03:02> 00:03:04:	be? All right, I came to be it was there
00:03:04> 00:03:08:	was an article in a local Toronto magazine that was
00:03:08> 00:03:12:	called Condo Kings and it said here's who's developing your
00:03:12> 00:03:14:	city and who's behind the condo boom and it was
00:03:15> 00:03:18:	20 male developers and it was certainly an accurate magazine.

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00:03:18> 00:03:21:	Article is that certainly who the head developers are in
00:03:22> 00:03:22:	the city,
00:03:22> 00:03:25:	but being a female who works in this industry for
00:03:25> 00:03:26:	the last 16 years,
00:03:26> 00:03:29:	it really struck me how.
00:03:29> 00:03:33:	In the background we are and that the conversation doesn't
00:03:33> 00:03:35:	tend to revolve around the women who are in the
00:03:35> 00:03:39:	industry and there hasn't been the opportunity for many women
00:03:39> 00:03:42:	to step forward and sort of change this narrative of
00:03:42> 00:03:44:	it being a male dominated industry.
00:03:44> 00:03:47:	So from that it was really just a knee jerk
00:03:47> 00:03:48:	reaction where I said OK,
00:03:48> 00:03:51:	this is crazy that there isn't just one woman in
00:03:51> 00:03:54:	this list and let's do something about it.
00:03:54> 00:03:57:	So let's do the first project that is all designed
00:03:57> 00:04:00:	and developed by an all female team.
00:04:00> 00:04:02:	And sort of step forward and change this narrative a
00:04:02> 00:04:03:	bit.
00:04:04> 00:04:07:	That sounds very cool, but also very challenging.
00:04:07> 00:04:11:	How did you manage to find the right people for
00:04:11> 00:04:11:	the
00:04:11> 00:04:14:	right roles? So how it came to be really is
00:04:15> 00:04:16:	that we realized,
00:04:16> 00:04:19:	OK, let's you know on the development side,
00:04:19> 00:04:22:	yes, we'll have a female team leading that,
00:04:22> 00:04:25:	but what became evident very quickly is that a lot
00:04:25> 00:04:28:	of the consultants that we work with are also very
00:04:28> 00:04:30:	male dominated industries.
00:04:30> 00:04:33:	So we're talking about architecture and engineering,
00:04:33> 00:04:37:	construction management, legals, finance. There's also the same issue that
00:04:37> 00:04:39:	we're seeing in the development side.
00:04:39> 00:04:41:	I think we're seeing in all those industries as well,
00:04:41> 00:04:43:	and if you think about it,
00:04:43> 00:04:46:	if we're saying, listen, these are the men who run
00:04:46> 00:04:46:	this industry.
00:04:46> 00:04:49:	These are also the people largely who are hiring the
00:04:49> 00:04:49:	consultants.
00:04:49> 00:04:52:	You know, you tend to get this same demographic coming
00:04:52> 00:04:54:	up again and again in different projects,
00:04:54> 00:04:56:	so we really wanted to see.

00:04:56> 00:04:58: 00:04:58> 00:05:00: 00:05:00> 00:05:03: 00:05:03> 00:05:04: 00:05:04> 00:05:07: 00:05:10> 00:05:10: 00:05:14> 00:05:14: 00:05:17> 00:05:18: 00:05:18> 00:05:20: 00:05:20> 00:05:22:	OK, where are the women in all these industries? You know who own their own firm, who maybe haven't been in the spotlight as much as they could have been, or should have been. And let's take this opportunity to have them join our team and all work together and it's sort of an interesting 2 sided approach because not only do we want to shine a spotlight on these women, but also for many of us. And I'd say for all of us we're all so
00:05:23> 00:05:26:	accustomed to just working with other men,
00:05:26> 00:05:28:	and there's certainly nothing wrong with that.
00:05:28> 00:05:31:	I've had a very enjoyable career working with men,
00:05:31> 00:05:34:	but we haven't had the opportunity to work women,
00:05:34> 00:05:37:	so just the dynamic and the energy difference.
00:05:37> 00:05:40:	And the the way that we speak to each other,
00:05:40> 00:05:43:	and we converse. And we go about our day to
00:05:43> 00:05:43:	day business.
00:05:43> 00:05:46:	It's certainly different in this project and to me,
00:05:46> 00:05:50:	that's been sort of the most interesting thing to come
00:05:50> 00:05:50:	out of it.
00:05:50> 00:05:51:	
00:05:51> 00:05:53:	love that you were able to recognize the difference.
00:05:53> 00:05:55: 00:05:55> 00:05:58:	Working with an all women's team.
00:05:55> 00:05:58:	Can you give us a few examples of that experience and what made it different for you?
00:06:00> 00:06:01:	What
00:06:01> 00:06:02:	I think is interesting. And listen,
00:06:02> 00:06:06:	it's no surprise women communicate differently with women than they
00:06:06> 00:06:06:	do with men,
00:06:06> 00:06:10:	typically. We typically are relationship based.
00:06:10> 00:06:14:	We typically share a lot more personal information with other
00:06:14> 00:06:16:	women and I think well,
00:06:16> 00:06:20:	ultimately we have the same job to do and we're
00:06:20> 00:06:23:	still developing a business of building.
00:06:23> 00:06:26:	We the way that we do it is different,
00:06:26> 00:06:28:	and so we realized, you know,
00:06:28> 00:06:29:	at the start of the meeting,
00:06:29> 00:06:32:	maybe we're talking about what we did on the weekend,
00:06:32> 00:06:35:	or how our children are doing or or what's going

00:06:35> 00:06:36:	on in our lives,
00:06:36> 00:06:39:	or things that are frustrating us or just sharing more
00:06:39> 00:06:42:	personal experiences and very quickly you realize that can be
00:06:42> 00:06:43:	applied to the design of a building.
00:06:43> 00:06:46:	So a lot of the elements that we would be
00:06:46> 00:06:47:	talking about,
00:06:47> 00:06:50:	whether it's the architecture on the exterior of the building
00:06:50> 00:06:51:	or on the interior,
00:06:51> 00:06:54:	really started to have these personal stories that were being
00:06:54> 00:06:54:	shared.
00:06:54> 00:06:57:	And explained and frustrations and ways that we wanted to
00:06:57> 00:06:58:	do things better.
00:06:58> 00:07:00:	And we realized very quickly.
00:07:00> 00:07:03:	OK, you know, there's maybe ten of us at this
00:07:03> 00:07:03:	meeting.
00:07:03> 00:07:06:	Sharing these experiences. What about all the people who may
00:07:07> 00:07:09:	live in these condominiums or even just live in downtown
00:07:10> 00:07:10:	Toronto?
00:07:10> 00:07:13:	They're not given a voice around this sort of table,
00:07:13> 00:07:16:	so if we're getting so much out of each other,
00:07:16> 00:07:19:	we should be opening this up even more and helping
00:07:19> 00:07:22:	more people be part of this conversation.
00:07:22> 00:07:25:	So there's really a change in how we approach.
00:07:25> 00:07:26:	The design phase of the building.
00:07:28> 00:07:31:	So I've been following this project since probably since you
00:07:31> 00:07:33:	first started posting about it,
00:07:33> 00:07:37:	and I remember during the early stages of public outreach
00:07:37> 00:07:40:	and design your team held a fair chunk of events
00:07:40> 00:07:44:	and platforms to get people's thoughts on the project.
00:07:44> 00:07:46:	Can you tell us about some of the
00:07:46> 00:07:47:	things
00:07:47> 00:07:49:	you did and why you did it?
00:07:49> 00:07:52:	So we we made a very planned approach to spend
00:07:52> 00:07:56:	about a year just in doing research development.
00:07:56> 00:07:59:	So really doing obviously we're working on our planning and.
00:07:59> 00:08:01:	Everything at the mean time,
00:08:01> 00:08:05:	but we we started with a large collaboration event where
00:08:05> 00:08:08:	we honestly just put it up on our social media
00:08:08> 00:08:09:	and said,
00:08:09> 00:08:12:	you know, come out next Thursday night we're going to
00:08:12> 00:08:16:	be doing a design consultation and we want to hear

00:08:16> 00:08:19:	what you love about condos which you hate about condos.
00:08:19> 00:08:23:	We booked a restaurant that had a capacity of about
00:08:23> 00:08:26:	50 for our group and we ended up at 175
00:08:26> 00:08:27:	RSPS overnight.
00:08:30> 00:08:32:	And honestly, before this I thought who's gonna actually come
00:08:32> 00:08:33:	out to this,
00:08:33> 00:08:34:	you know we had sort of a Plan B where
00:08:35> 00:08:37:	I'd try to fill the room with some friends and
00:08:37> 00:08:38:	not look pathetic.
00:08:40> 00:08:43:	So it was really. It was fantastic and obviously we
00:08:43> 00:08:47:	shut the guest list right away and changed locations,
00:08:47> 00:08:50:	but it was incredible. What came of that evening because
00:08:50> 00:08:53:	there were so many fantastic ideas and that was just
00:08:53> 00:08:54:	a kickoff.
00:08:54> 00:08:57:	So after that we did design competitions for university and
00:08:57> 00:09:01:	college students to let them be creative and what they
00:09:01> 00:09:04:	wanted to do and how their dream condominium would look.
00:09:04> 00:09:07:	We did. We did it once for when COVID struck
00:09:07> 00:09:10:	and the kids were at home.
00:09:10> 00:09:13:	For kids under 10 to have them design their dream
00:09:13> 00:09:13:	condo,
00:09:13> 00:09:16:	we met with the Girl Guides as part of a
00:09:16> 00:09:20:	career day to tell them about development industry and also
00:09:20> 00:09:24:	have them design their dream teen amenity room.
00:09:24> 00:09:26:	Yeah, it was great. It was really great and then
00:09:27> 00:09:29:	we also had a questionnaire up on our website that
00:09:29> 00:09:31:	had a bunch of questions about,
00:09:31> 00:09:33:	you know, just like I've been saying.
00:09:33> 00:09:36:	Would you love about your current living situation?
00:09:36> 00:09:38:	What could be improved? What are some smart design ideas
00:09:38> 00:09:40:	that really make your life better?
00:09:40> 00:09:43:	And we had hundreds of responses so it was incredible.
00:09:43> 00:09:45:	I mean, I love this kind of stuff.
00:09:45> 00:09:48:	I could I read every questionnaire I couldn't data mine
00:09:48> 00:09:49:	all day long.
00:09:49> 00:09:53:	I think it's so cool to hear what other people
00:09:53> 00:09:54:	have to say.
00:09:54> 00:09:55:	Uh, but I could see,
00:09:55> 00:09:58:	I think that's the sticky point of why other people
00:09:58> 00:09:59:	don't do it so much.
00:09:59> 00:10:02:	Is you really have to have a thirst for it,

00:10:02> 00:10:04:	which we did at Rena for sure.
00:10:04> 00:10:07:	I think we got so much out of it because
00:10:07> 00:10:07:	of that.
00:10:10> 00:10:13:	I think it's an amazing approach to building design,
00:10:13> 00:10:17:	almost like it's designed by the people for the people.
00:10:17> 00:10:20:	But when it comes down to putting those ideas into
00:10:20> 00:10:21:	actual drawings,
00:10:21> 00:10:24:	how did you deal with the crazier ideas that came
00:10:24> 00:10:25:	from community feedback?
00:10:27> 00:10:30:	Really, why we did this collaboration approach it was to
00:10:30> 00:10:32:	find out what do people want,
00:10:32> 00:10:34:	so we didn't want them to solve the issue.
00:10:34> 00:10:37:	That's up to us and to our architects.
00:10:37> 00:10:41:	And I design team who we pay very well.
00:10:41> 00:10:43:	Not looking for free design advice.
00:10:43> 00:10:45:	What we wanted to know was what are your pain
00:10:45> 00:10:47:	points or what would you want to see.
00:10:47> 00:10:49:	So a lot of times like you said,
00:10:49> 00:10:51:	people might come up with some crazy idea.
00:10:51> 00:10:54:	You know. I had one person say they'd like a
00:10:54> 00:10:56:	skylight in every bathroom.
00:10:56> 00:10:58:	OK, it's a condominium, so that just means the person
00:10:59> 00:11:00:	could be looking faster,
00:11:00> 00:11:03:	but obviously drop from that natural light you know or
00:11:03> 00:11:06:	something that they weren't running track on the roof,
00:11:06> 00:11:08:	right? OK, we can't do that,
00:11:08> 00:11:11:	but you want opportunities to exercise outdoors you know,
00:11:11> 00:11:14:	so you can. You can take crazy ideas and and
00:11:14> 00:11:15:	not dumb them down,
00:11:15> 00:11:18:	but get to the base of them so wanted some
00:11:18> 00:11:21:	of the interesting ones that I've found came up was,
00:11:21> 00:11:25:	you know, for many years we've been designing buildings for
00:11:25> 00:11:27:	people who are sort of in their 20s.
00:11:27> 00:11:29:	And 30s you know they're sexy.
00:11:29> 00:11:32:	They live this great downtown single life and then they
00:11:32> 00:11:35:	get married and they go move out to the suburbs.
00:11:35> 00:11:37:	That's sort of the narrative that these condominiums have
	been
00:11:38> 00:11:38:	having subconsciously.
00:11:38> 00:11:40:	When you look at the marketing,
00:11:40> 00:11:42:	you know you look at these pristine,
00:11:42> 00:11:44:	very modern, very cool buildings you have.

00:11:44> 00:11:47:	You know, a lot of these renderings you'll see,
00:11:47> 00:11:50:	you know there's somebody in a tux and a ball
00:11:50> 00:11:54:	gown sipping champagne in a party room like who are
00:11:54> 00:11:55:	these people?
00:11:55> 00:11:57:	And maybe that's you once a year on New Year's
00:11:57> 00:11:58:	Eve or something,
00:11:58> 00:12:01:	but that's not how you're living your life for the
00:12:01> 00:12:02:	most part.
00:12:02> 00:12:04:	So we've been putting all this focus on selling this
00:12:04> 00:12:05:	image.
00:12:05> 00:12:07:	That really isn't necessarily what people want in their homes,
00:12:07> 00:12:10:	so a lot of the feedback we got was enough.
00:12:10> 00:12:12:	You know, I want a space that I can bring
00:12:12> 00:12:15:	my kids through with a stroller in the lobby and
00:12:15> 00:12:17:	not feel like I'm mucking it up.
00:12:17> 00:12:19:	Or if my kids want to run down the hallway
00:12:19> 00:12:20:	to get home.
00:12:20> 00:12:23:	I don't want to feel like I'm interrupting the cool
00:12:23> 00:12:25:	30 year olds who live in the building,
00:12:25> 00:12:28:	or I want somewhere that my grandparent feels comfortable
	living
00:12:28> 00:12:30:	and they don't go down to the gym and just
00:12:30> 00:12:32:	have a bunch of hunky guys.
00:12:32> 00:12:35:	Working out with heavyweights, they feel like they could actually
00:12:35> 00:12:37:	be using that space as well,
00:12:37> 00:12:40:	so I think it translated very much so into our
00:12:40> 00:12:43:	marketing and who we wanted to project for this building
00:12:43> 00:12:47:	and who we're going after and certainly projected into the
00:12:47> 00:12:50:	design of the unit plans and also into the amenity
00:12:50> 00:12:51:	spaces within the building.
00:12:53> 00:12:56:	And what about accommodating for diversity in terms of your
00:12:56> 00:12:57:	buyers demographic?
00:12:57> 00:13:00:	I know the project had a unique approach in that
00:13:00> 00:13:00:	regard.
00:13:00> 00:13:02:	Can you tell us about that?
00:13:02> 00:13:05:	The reality is, is that a lot of people don't
00:13:05> 00:13:09:	want to move out to the suburbs that people want
00:13:09> 00:13:09:	to live.
00:13:09> 00:13:11:	I mean, I'm I live downtown,
00:13:11> 00:13:13:	l have a young son downtown.
00:13:13> 00:13:15:	I can't imagine moving out.
00:13:15> 00:13:18:	Yeah, and also the reality of living downtown is that

00:13:18> 00:13:19:	it's getting incredibly expensive.
00:13:19> 00:13:23:	I know you guys in Vancouver have a very similar
00:13:23> 00:13:24:	experience and so.
00:13:24> 00:13:27:	Progressing onto a single family home at 1.5 or \$2,000,000
00:13:28> 00:13:31:	isn't the logical step for everybody who you know the
00:13:31> 00:13:34:	day they turn 35 and all of a sudden they're
00:13:34> 00:13:36:	supposed to be changing their lifestyle.
00:13:36> 00:13:37:	So I think yeah, yeah,
00:13:37> 00:13:41:	trying to find or trying to create a building that
00:13:41> 00:13:44:	can stay with you and that also can create a
00:13:44> 00:13:45:	community feel.
00:13:45> 00:13:48:	So one thing that I loved about growing up in
00:13:48> 00:13:51:	Toronto is that we have such strong neighborhoods and I
00:13:52> 00:13:53:	know for myself,
00:13:53> 00:13:55:	you know, my mom would rent downtown.
00:13:55> 00:13:58:	My aunt was around the corner and my grandmother was
00:13:58> 00:13:59:	a couple blocks away.
00:13:59> 00:14:02:	We kind of go house to house as things have
00:14:02> 00:14:05:	gotten so expensive to live in the city.
00:14:05> 00:14:08:	So many of those people have just moved away so
00:14:08> 00:14:09:	l know,
00:14:09> 00:14:11:	you know, I've got family who live actually.
00:14:11> 00:14:14:	My sisters in Vancouver. I've got one down in Nashville
00:14:14> 00:14:17:	so everyone sort of spread out just because it's so
00:14:17> 00:14:18:	expensive.
00:14:18> 00:14:21:	So if we could create a building where multiple multiple
00:14:21> 00:14:22:	generations could live together,
00:14:22> 00:14:24:	to me, that's incredibly appealing.
00:14:24> 00:14:26:	And also the amenities. I mean,
00:14:26> 00:14:28:	you've dedicated a full floor for amenity spaces.
00:14:28> 00:14:31:	Can you tell us about the different activities you've designed
00:14:31> 00:14:32:	for and the reasons behind it?
00:14:32> 00:14:34:	We wanted to look at
00:14:34> 00:14:37:	that 'cause traditionally you sort of had a party room
00:14:37> 00:14:38:	and a gym.
00:14:38> 00:14:41:	And that's great, but that's such a small part of
00:14:41> 00:14:41:	people's lives.
00:14:41> 00:14:43:	So we created, for example,
00:14:43> 00:14:45:	the kids playroom that looks onto the gym.
00:14:45> 00:14:47:	So if you have kids,
00:14:47> 00:14:49:	they could be playing in there while you workout as
00:14:49> 00:14:50:	well.

00:14:50> 00:14:52: 00:14:52> 00:14:54:	You can also close it off if you don't want
00:14:52> 00:14:57:	to see other people's children.
	That's totally fine. Uhm, we have, uh, the games room, which is the idea.
00:14:57> 00:15:00:	
00:15:00> 00:15:03:	That is, it's no screen room,
00:15:03> 00:15:06:	so it's all vintage as like 1960s parents,
00:15:06> 00:15:09:	basement wood paneling record players old.
00:15:09> 00:15:12:	Old board games allow right back in my garage,
00:15:12> 00:15:16:	so giving you that feeling of sort of old fashioned
00:15:16> 00:15:17:	just family fun.
00:15:17> 00:15:20:	We've got a library that's all wood paneling,
00:15:20> 00:15:23:	so that especially now with working from home,
00:15:23> 00:15:27:	that's really nice. So you've got this sort of quiet
00:15:27> 00:15:29:	escape to go to.
00:15:29> 00:15:31:	Snack Shack came about from our Girl Guides when we
00:15:31> 00:15:32:	interviewed them.
00:15:32> 00:15:35:	The one thing they all said is they wanted a
00:15:35> 00:15:37:	place to get away and eat.
00:15:37> 00:15:41:	Snacking is really big for girls 12 to 14.
00:15:43> 00:15:47:	Snack Shack is sort of it's taking vending machines from
00:15:47> 00:15:48:	Japan.
00:15:48> 00:15:50:	Japanese style will have healthy drinks,
00:15:50> 00:15:54:	healthy food and then also sort of all the modern
00:15:54> 00:15:57:	conveniences you'd want like toilet paper,
00:15:57> 00:16:00:	Advil, tampons. Yes, you can kind of come down without
00:16:00> 00:16:02:	leaving the building.
00:16:02> 00:16:04:	If you need something at midnight,
00:16:04> 00:16:04:	right, wonderful.
00:16:05> 00:16:08:	I don't know exactly. Yeah,
00:16:08> 00:16:09:	exactly, that's amazing.
00:16:10> 00:16:12:	So I go on and on,
00:16:12> 00:16:15:	but I feel like we really made a concerted effort
00:16:15> 00:16:18:	to appeal to a bunch of different age groups who
00:16:18> 00:16:19:	might live in the building.
00:16:19> 00:16:20:	How did you do it?
00:16:20> 00:16:23:	I mean, how do you manage budget while adding all
00:16:23> 00:16:26:	these really cool perks to the building?
00:16:26> 00:16:26:	
00:16:26> 00:16:29:	don't think thoughtful design costs anymore.
00:16:29> 00:16:32:	I think it just takes more effort and more trying
00:16:32> 00:16:35:	to look at things from different approaches.
00:16:35> 00:16:37:	So certainly quadrangle who are architects.

00:16:37> 00:16:41:	They have a whole division that deals just with accessibility,
00:16:41> 00:16:44:	so the plans for the building of the new,
00:16:44> 00:16:48:	fully vetted by their accessibility team to make sure that
00:16:48> 00:16:49:	there are things.
00:16:49> 00:16:53:	I mean, listen, I'm an able body relatively young person.
00:16:53> 00:16:55:	I wouldn't know what somebody necessarily makes,
00:16:55> 00:16:58:	so I think. Relying on other people in other voices
00:16:58> 00:17:01:	to give us that information is certainly key and then
00:17:01> 00:17:04:	also just speaking to people to see what interests.
00:17:04> 00:17:06:	So one of our amenity spaces,
00:17:06> 00:17:08:	for example is a hobby room where you can do
00:17:09> 00:17:11:	woodworking or painting or quilting,
00:17:11> 00:17:14:	or you have that space to sort of have messy
00:17:14> 00:17:18:	time and lay things out over a large table.
00:17:18> 00:17:21:	Which is something that certainly appeals to different age groups,
00:17:21> 00:17:24:	library gym equipment, making sure that we're not just focused
00:17:25> 00:17:26:	on the heavy weights,
00:17:26> 00:17:29:	but also doing things that are more resistance focused.
00:17:29> 00:17:31:	Uhm, stroller parking for families.
00:17:31> 00:17:34:	So almost every floor has an area where you can
00:17:34> 00:17:35:	safely secure your stroller.
00:17:35> 00:17:38:	'cause that's certainly something that came up that you know
00:17:38> 00:17:39:	you have.
00:17:39> 00:17:42:	These smaller condominiums and the whole front entry is blocked
00:17:42> 00:17:45:	by a massive stroller every time you come home.
00:17:46> 00:17:49:	Me and and when it comes to unit plans,
00:17:49> 00:17:52:	you have a good chunk of bedrooms and you're definitely
00:17:52> 00:17:55:	not shy from those in board bedrooms.
00:17:55> 00:17:57:	How did you make those layout decisions?
00:17:57> 00:18:00:	And a lot of times unit layout is for alert
00:18:01> 00:18:02:	to a large extent,
00:18:02> 00:18:05:	somewhat determined by the structure of the building.
00:18:05> 00:18:08:	Uhm, so naturally when you have wider suites then you
00:18:08> 00:18:11:	would have typically the bedrooms on the front windows.
00:18:11> 00:18:14:	If you have deeper suites the bedrooms would come in.
00:18:14> 00:18:17:	We have a mix in this project but we have
00:18:17> 00:18:19:	been doing is when we have we have a lot
00:18:20> 00:18:22:	of two and three bedroom suites.
00:18:22> 00:18:25:	The majority of our building is 2 and three bedrooms
00:18:25> 00:18:28:	to be more family friendly and a comment that we

00:18:28> 00:18:29:	certainly heard a lot of was.
00:18:29> 00:18:32:	You know it's great to have a master on Windows
00:18:32> 00:18:35:	but having a kids room on windows or especially floor
00:18:35> 00:18:37:	to ceiling windows.
00:18:37> 00:18:39:	Very difficult, especially young baby.
00:18:39> 00:18:42:	You're you're doing night training.
00:18:42> 00:18:45:	We had a lot of requests for more privacy,
00:18:45> 00:18:48:	so can we pull those bedrooms back?
00:18:48> 00:18:51:	Still have glass that opens into the bedroom so you're
00:18:51> 00:18:53:	still getting natural light coming in,
00:18:53> 00:18:55:	but also bring more soundproofing.
00:18:55> 00:18:58:	Not so many large floor to ceiling rolling doors,
00:18:58> 00:19:00:	which we typically would have,
00:19:00> 00:19:04:	but having more closable doors for privacy.
00:19:04> 00:19:07:	And also looking at the extra soundproofing that will be
00:19:07> 00:19:08:	providing to these units.
00:19:10> 00:19:12:	So we've talked about the acquisition.
00:19:12> 00:19:16:	We talked about design, and we've talked about the
	community.
00:19:16> 00:19:20:	So what about you? Tyhe Cook development manager of an
00:19:21> 00:19:24:	all female lead consultant and design team?
00:19:24> 00:19:27:	Can you tell us what you've taken out
00:19:27> 00:19:29:	of this project? Truthfully, my biggest surprise.
00:19:29> 00:19:33:	As ridiculous as it is and I'm just being totally
00:19:33> 00:19:36:	honest is I don't know everything and I think that
00:19:36> 00:19:38:	sounds very full headed,
00:19:38> 00:19:42:	but I've you know, I've been working in condos for
00:19:42> 00:19:43:	16 years.
00:19:43> 00:19:45:	l've we've done through urban capital,
00:19:45> 00:19:47:	many, many buildings. We you know,
00:19:47> 00:19:50:	I feel like I could design A condo or market
00:19:50> 00:19:54:	a condo or do anything condominium related in my sleep.
00:19:54> 00:19:56:	And I think anybody who works in any industry for
00:19:57> 00:19:59:	a certain amount of time starts to feel that way.
00:19:59> 00:20:01:	And you sort of get into your rhythms and you
00:20:01> 00:20:01:	feel like,
00:20:01> 00:20:03:	OK, I've mastered this, I got this.
00:20:03> 00:20:06:	Raina has totally changed that for me because I've really
00:20:06> 00:20:09:	really realized the benefit of hearing from other people.
00:20:09> 00:20:12:	And there are so many things that I'd never thought
00:20:12> 00:20:15:	of before and so many things that just wouldn't have
00:20:15> 00:20:18:	crossed my mind and made this project so much better

00:20:18> 00:20:21:	than had I been doing it by myself.
00:20:21> 00:20:23:	And I'm I'm saying it sounds so obvious,
00:20:23> 00:20:25:	but I'm just being honest,
00:20:25> 00:20:28:	you know it, really. I really thought I had it
00:20:28> 00:20:31:	all figured out until this project.
00:20:33> 00:20:35:	And do you think you do another?
00:20:35> 00:20:36:	All female team?
00:20:36> 00:20:40:	Realistically, I don't think it should be all anything in
00:20:40> 00:20:41:	any industry.
00:20:41> 00:20:45:	I think that having diversity and having different types of
00:20:45> 00:20:46:	opinions is really,
00:20:46> 00:20:50:	really important. Raina honestly was just a reflection of OK.
00:20:50> 00:20:52:	If you show me all mail let me show you
00:20:52> 00:20:57:	all female then hopefully let's meet in the middle somewhere.
00:20:57> 00:20:59:	You know we're here too.
00:20:59> 00:21:02:	So how can we make this a bit more diverse
00:21:02> 00:21:04:	and have this conversation?
00:21:07> 00:21:10:	I wish this wasn't my last question for this episode
00:21:10> 00:21:13:	because I'm just loving everything you've said so far.
00:21:13> 00:21:16:	What's your last piece of advice for us on the
00:21:16> 00:21:16:	other side?
00:21:16> 00:21:18:	How can we become more
00:21:18> 00:21:21:	innovative? My advice would be is just take the time
00:21:21> 00:21:22:	to rethink things.
00:21:22> 00:21:25:	Take the time to meet other people in the industry.
00:21:25> 00:21:28:	Don't keep working with the same people you've worked with
00:21:28> 00:21:29:	for 20-30 years,
00:21:29> 00:21:32:	'cause you like them. It takes more time and it
00:21:32> 00:21:33:	takes more effort,
00:21:33> 00:21:36:	but it's really great to meet new people and to
00:21:36> 00:21:37:	work with new people.
00:21:37> 00:21:39:	And there's an energy that comes with that.
00:21:39> 00:21:42:	And there's an excitement that comes with that.
00:21:42> 00:21:44:	And there's a whole new learning.
00:21:44> 00:21:46:	Curve that you otherwise don't get.
00:21:46> 00:21:49:	So I would strongly encourage people who are in the
00:21:49> 00:21:52:	game and have been in the game for a long
00:21:52> 00:21:55:	time to really rethink how they're doing it.
00:21:55> 00:21:59:	And it's honestly it. It only helps yourself more than
00:21:59> 00:22:00:	anybody else.
00:22:00> 00:22:01:	And it makes industry better.
00:22:06> 00:22:09:	And that's a wrap. Thanks for listening in and we

00:22:09> 00:22:12:	hope you enjoyed the podcast brought to you by the
00:22:12> 00:22:14:	Urban Land Institute of PC.
00:22:14> 00:22:17:	Stay tuned to future innovation podcasts where we shine the
00:22:17> 00:22:20:	spotlight on the innovators out there challenging the status
	quo
00:22:20> 00:22:23:	and making an impact in their real estate community.

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