

Video

ULI Utah: "enHERgy" The Influential Women Behind Renewable Energy

Date: September 09, 2021

| 00:00:00> 00:00:01: | l did want |
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| 00:00:01> 00:00:05: | to. I'm Rhonda landa. And I did want to thank |
| 00:00:05> 00:00:06: | CW Urban. |
| 00:00:06> 00:00:10: | That's our sponsor and I don't see Darlene here today. |
| 00:00:10> 00:00:11: | But if you ever see Darlene Carter, |
| 00:00:11> 00:00:16: | thank her because she's been a terrific sponsor for U |
| 00:00:16> 00:00:20: | LIWLI and also put on your calendars. |
| 00:00:20> 00:00:21: | The trends conference for Wednesday, |
| 00:00:21> 00:00:25: | October 7th. That is always a not to miss event |
| 00:00:25> 00:00:29: | and I'm sure they've got a great lineup already started |
| 00:00:29> 00:00:31: | for that for that event. |
| 00:00:31> 00:00:36: | October 27th so welcome to ULI and the women's initiatives |
| 00:00:36> 00:00:37: | event. |
| 00:00:37> 00:00:40: | The influential women behind renewables. |
| 00:00:40> 00:00:44: | Wli focus is to promote the advancement of women throughout |
| 00:00:44> 00:00:46: | their careers in the built environment. |
| 00:00:46> 00:00:48: | As leaders in the industry, |
| 00:00:48> 00:00:51: | they increase the number of women who serve in leadership |
| 00:00:51> 00:00:52: | positions. |
| 00:00:52> 00:00:56: | And today we wanted to focus on energy and sustainability. |
| 00:00:56> 00:00:59: | We want to showcase the high level work women are |
| 00:00:59> 00:01:02: | doing in the renewable energy and sustainable space. |
| 00:01:02> 00:01:07: | It takes education, infrastructure and innovation and thank you for |
| 00:01:07> 00:01:08: | attending. |
| 00:01:08> 00:01:11: | When I started thinking about. |
| 00:01:11> 00:01:15: | This event I'm on the WLI committee and it was |
| 00:01:15> 00:01:19: | because of the women I started to meet after I |
| 00:01:19> 00:01:24: | was invited to join the energy practice group over at |

| 00:01:24> 00:01:28: | First American title and started to meet these women in |
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| 00:01:28> 00:01:31: | renewable energy and what I found were women driven by |
| 00:01:32> 00:01:32: | instinct. |
| 00:01:32> 00:01:35: | By talent and by their heart, |
| 00:01:35> 00:01:39: | individuals that look beyond a job to committing a change |
| 00:01:39> 00:01:40: | and making a better way. |
| 00:01:40> 00:01:44: | They're influential in their thinking and their decisions, |
| 00:01:44> 00:01:47: | and they lead by their passions. |
| 00:01:47> 00:01:50: | The Wli committee went to work to create an event |
| 00:01:50> 00:01:52: | that will help tell this story. |
| 00:01:52> 00:01:56: | And today none better to mount to moderate is Tom |
| 00:01:56> 00:01:57: | Carter. |
| 00:01:57> 00:02:00: | We are so thankful to have him lead this conversation. |
| 00:02:00> 00:02:03: | Tom himself can give us a great presentation with his |
| 00:02:03> 00:02:06: | own knowledge of what the governor's office is doing. |
| 00:02:06> 00:02:08: | Tom serves as the governors Governor, |
| 00:02:08> 00:02:13: | Cox Energy advisor and the executive director of the Governor's |
| 00:02:13> 00:02:15: | Office of Energy Development. |
| 00:02:15> 00:02:18: | Prior he was the executive director of Utah Clean Air |
| 00:02:18> 00:02:19: | Partnership, |
| 00:02:19> 00:02:24: | focusing on bringing communities together to improve Utah's air born |
| 00:02:24> 00:02:27: | in Salt Lake City grew up in New Hampshire and |
| 00:02:27> 00:02:28: | New Jersey. |
| 00:02:28> 00:02:34: | Not sure why, but research received his bachelors from BYU, |
| 00:02:34> 00:02:37: | Tom's experiences in energy, public policy, |
| 00:02:37> 00:02:41: | and politics. He serves on several boards and commissions. |
| 00:02:41> 00:02:45: | Including the Envision Utah board and the Western Interstate Energy |
| 00:02:45> 00:02:46: | Board in 2019, |
| 00:02:46> 00:02:50: | he was named a Utah business under Business 40 under |
| 00:02:50> 00:02:53: | 40 and also gave birth to his first first child |
| 00:02:53> 00:02:54: | with Andrea. |
| 00:02:54> 00:02:56: | Welcome Mr Tom Carter. Thank you. |
| 00:02:59> 00:03:00: | I'll take it. |
| 00:03:02> 00:03:06: | l'm a l'm a politician so l'm a narcissist so |
| 00:03:06> 00:03:09: | I live on applause so keep it coming. |
| 00:03:09> 00:03:10: | Thank you. |
| 00:03:10> 00:03:13: | Thanks Rhonda. It's good to be here with you. |
| 00:03:13> 00:03:17: | It's also really great to be talking about influential women |
| 00:03:17> 00:03:19: | as an influential woman myself we've had. |
| 00:03:19> 00:03:23: | I've had a lot of consternation about being here today |

| 00:03:23> 00:03:25: | and the the good people at ULI. |
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| 00:03:25> 00:03:28: | We've had had some conversations about why, |
| 00:03:28> 00:03:30: | why me and I appreciate it. |
| 00:03:30> 00:03:31: | I have this great title. |
| 00:03:31> 00:03:32: | l have a phenomenal job. |
| 00:03:32> 00:03:36: | I have a fantastic. Boss who? |
| 00:03:36> 00:03:40: | Who really wants us to focus on diversity and inclusion? |
| 00:03:40> 00:03:44: | And I was speaking with Lieutenant governor about this Lieutenant |
| 00:03:44> 00:03:47: | governor Deidre Henderson about this and in my role in |
| 00:03:47> 00:03:47: | our, |
| 00:03:47> 00:03:50: | I just wanted to get out in front of this. |
| 00:03:50> 00:03:54: | I recognize that there could be some awkwardness around |
| 00:03:54> 00:03:56: | a middle aged white man saying, |
| 00:03:56> 00:03:59: | congratulations, women, you've done a great job. |
| 00:03:59> 00:04:01: | That's not our goal here. |
| 00:04:01> 00:04:04: | Our goal is to just have a good conversation and |
| 00:04:04> 00:04:07: | and to be a part of of highlighting and identifying |
| 00:04:07> 00:04:09: | places for us to be successful. |
| 00:04:09> 00:04:12: | So thank you. For the invitation, |
| 00:04:12> 00:04:13: | it's good to be here with all of you. |
| 00:04:13> 00:04:16: | I would also be remiss if I did not bring |
| 00:04:16> 00:04:18: | you the greetings of the governor. |
| 00:04:18> 00:04:21: | He appreciates your work. He appreciates all that you do. |
| 00:04:21> 00:04:26: | This is important work. And we've got a lot of |
| 00:04:26> 00:04:28: | work to do and he is. |
| 00:04:28> 00:04:31: | He recognizes that he and I were talking yesterday about |
| 00:04:31> 00:04:33: | this and he wants you to know that he appreciates |
| 00:04:33> 00:04:35: | the focus that you all have. |
| 00:04:35> 00:04:38: | He actually was here at this beautiful building for its |
| 00:04:38> 00:04:40: | ribbon cutting last week and he he just loves it |
| 00:04:40> 00:04:41: | out here. |
| 00:04:41> 00:04:44: | Finally, it's rivalry week, so go cubes and I'll just |
| 00:04:44> 00:04:45: | leave it there. |
| 00:04:45> 00:04:47: | See you in your Utah polo. |
| 00:04:47> 00:04:48: | So in your face, |
| 00:04:49> 00:04:50: | look, I know they're going to lose. |
| 00:04:50> 00:04:50: | I know they're |
| 00:04:50> 00:04:51: | going to lose, just leave me alone. |
| 00:04:51> 00:04:54: | Alright, let me enjoy the last couple days. |
| 00:04:54> 00:04:58: | Oh alright. That's that's all I'm going to say about |
| 00:04:58> 00:04:59: | that. |

| 00:04:59> 00:05:01: | And if they do win. |
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| 00:05:01> 00:05:05: | Find me. But that's a big if alright, |
| 00:05:05> 00:05:09: | let's start here I. I want the other panels we |
| 00:05:09> 00:05:15: | have phenomenal 4 phenomenal panelists today to briefly introduce themselves. |
| 00:05:15> 00:05:17: | Tell them a little. Tell us a little about themselves |
| 00:05:17> 00:05:18: | and what they're working on. |
| 00:05:18> 00:05:21: | We're going to start here with Debbie Guerrera directly to |
| 00:05:21> 00:05:22: | my left and from EB. |
| 00:05:22> 00:05:25: | Will go. Will stay here in the room to Candace |
| 00:05:25> 00:05:28: | Fly Lee and then we'll go online to Lauren Nelson |
| 00:05:28> 00:05:32: | who is my predecessor in this job so she understands |
| 00:05:32> 00:05:35: | very well that there and then from Laura will go |
| 00:05:35> 00:05:36: | to Emily Cloak. |
| 00:05:36> 00:05:37: | So Ed. |
| 00:05:38> 00:05:41: | Thank you, Tom. Thank you for making time to be |
| 00:05:41> 00:05:42: | with us today. |
| 00:05:42> 00:05:44: | I know I had to twist many arms. |
| 00:05:44> 00:05:46: | At least two of your arms to be here today. |
| 00:05:46> 00:05:49: | We appreciate you being with us. |
| 00:05:49> 00:05:53: | We appreciate your leadership in this sector and I'm excited |
| 00:05:53> 00:05:56: | to keep working with you moving forward. |
| 00:05:56> 00:05:58: | I have to say next, |
| 00:05:58> 00:06:03: | go Utes. I can. That you opened up that for |
| 00:06:03> 00:06:05: | me to say. |
| 00:06:05> 00:06:07: | So go youth, but you know, |
| 00:06:07> 00:06:11: | may the best be the winner. |
| 00:06:11> 00:06:13: | Hopefully I'm not going to be sorry for |
| 00:06:13> 00:06:13: | saying. |
| 00:06:15> 00:06:16: | Мау |
| 00:06:16> 00:06:19: | I also before I move on I wanted to say |
| 00:06:19> 00:06:24: | thank you to Barb for leading the women in Leadership |
| 00:06:24> 00:06:26: | Institute group here locally. |
| 00:06:26> 00:06:29: | You have them done a phenomenal job. |
| 00:06:29> 00:06:33: | Thank you for that. And |
| 00:06:33> 00:06:39: | thank you, Rhonda. Your dedication to making this event. |
| 00:06:39> 00:06:41: | The best event of the year. |
| 00:06:41> 00:06:47: | It's been phenomenal. We appreciate you driving bringing together experts |
| 00:06:47> 00:06:50: | in in this sector and and and driving the schedule |
| 00.00.00 > 00.00.04. | 5 |
| 00:06:50> 00:06:54: | and making sure that that we are making doing impactful |

| 00.07.04 > 00.07.05. | |
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| 00:07:01> 00:07:05: 00:07:05> 00:07:08: | I'm not a politician, so I'm good without them. For those of you that don't know me, |
| 00:07:08> 00:07:10: | I'm EB Guevara. My day job is I'm VP of |
| 00:07:10> 00:07:14: | |
| 00:07:10> 00:07:14. 00:07:14> 00:07:19: | Business Development and marketing for Hunt Electric. |
| | Hunt Electric is a turnkey electrical contractor in Utah and |
| 00:07:19> 00:07:23: | we serve several other states as well. |
| 00:07:23> 00:07:26: | The reason why I'm sitting here at this table today |
| 00:07:26> 00:07:31: | is because hunt electric from day one saw the opportunity |
| 00:07:31> 00:07:35: | to make a difference in the built environment with renewable |
| 00:07:35> 00:07:37: | energy. So about 10 years, |
| 00:07:37> 00:07:39: | actually. It's 12 years ago. |
| 00:07:39> 00:07:42: | Now when everybody started to talk. |
| 00:07:42> 00:07:45: | What is solar? We were the first ones to start |
| 00:07:45> 00:07:51: | offering educational opportunities with the title saying what is solar |
| 00:07:51> 00:07:55: | and I remember hosting many of these events at our |
| 00:07:55> 00:07:58: | office. I believe some of you actually joined us for |
| 00:07:58> 00:08:00: | this educational events. |
| 00:08:00> 00:08:03: | Educating folks about what is solar and how is solar |
| 00:08:03> 00:08:07: | going to fit into the built environment in the future. |
| 00:08:07> 00:08:10: | We knew there's going to be a role there. |
| 00:08:10> 00:08:13: | None of us knew how much and how big it's |
| 00:08:13> 00:08:16: | going to be and look where we are today. |
| 00:08:16> 00:08:18: | So thank you for having this opportunity. |
| 00:08:18> 00:08:22: | I am absolutely honored to be part of this conversation |
| 00:08:23> 00:08:27: | as a panelist along some of the individuals that I |
| 00:08:27> 00:08:29: | most respect in this sector. |
| 00:08:29> 00:08:30: | As I said, you know, |
| 00:08:30> 00:08:33: | twelve years ago we knew very little, |
| 00:08:33> 00:08:36: | but it was always a treat for me to go |
| 00:08:36> 00:08:38: | and meet at the beginning with Samantha. |
| 00:08:38> 00:08:40: | Julie and I could not leave her out. |
| 00:08:40> 00:08:44: | I actually invited her to be here today and she's |
| 00:08:44> 00:08:48: | she's going to be joining us virtually and then obviously |
| 00:08:48> 00:08:50: | with Laura and then now with Tom, |
| 00:08:50> 00:08:53: | it was always a treat to meet up and learn |
| 00:08:53> 00:08:57: | about all the initiatives in this sector of the state. |
| 00:08:57> 00:08:59: | All the new policies that they are looking at and |
| 00:08:59> 00:09:00: | ways to improve. |
| 00:09:00> 00:09:04: | This sector and making it easier for the private sector |
| 00:09:04> 00:09:06: | to adapt these as well. |
| 00:09:06> 00:09:08: | So what that meant for hunt electric? |
| | |

| 00:09:08> 00:09:12: | It was always a fun and exciting new service that |
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| 00:09:12> 00:09:15: | we could offer to our customers and it was something |
| 00:09:16> 00:09:17: | that we had to dive in, |
| 00:09:17> 00:09:20: | learn and bring to the table in the meetings that |
| 00:09:20> 00:09:23: | we were meeting with companies like Jacobson and making |
| | sure |
| 00:09:23> 00:09:26: | that they are aware of these solutions out there and |
| 00:09:26> 00:09:29: | making sure that they are considering as they are building |
| 00:09:29> 00:09:32: | their new building or expanding their their footprint. |
| 00:09:32> 00:09:37: | In our community. So with that, |
| 00:09:37> 00:09:41: | what also helps me personally is to feel like I |
| 00:09:41> 00:09:44: | am making a difference in the community. |
| 00:09:44> 00:09:47: | We are these services that hunt Electric is offering. |
| 00:09:47> 00:09:50: | It makes me feel good that I'm not just this |
| 00:09:50> 00:09:53: | typical electrical company that's out there in, |
| 00:09:53> 00:09:58: | you know. Engineering and installing these big electrical systems, |
| 00:09:58> 00:10:00: | which we do like to and we do need. |
| 00:10:00> 00:10:03: | We cannot go away from those all the way, |
| 00:10:03> 00:10:06: | but it makes it so much more fun or for |
| 00:10:06> 00:10:09: | me to be able to come with solutions that make |
| 00:10:09> 00:10:12: | a better difference as well. |
| 00:10:12> 00:10:17: | From EV charging stations to solar to microgrid and battery |
| 00:10:17> 00:10:18: | battery storage, |
| 00:10:18> 00:10:21: | so that's that's what brought me to this table. |
| 00:10:21> 00:10:23: | So thank you for that. |
| 00:10:23> 00:10:29: | Now, why you lie? Why are we having this conversation |
| 00:10:29> 00:10:32: | during a ULIWLLI event? |
| 00:10:32> 00:10:36: | As I believe Rhonda, I can't remember if Rhonda went |
| 00:10:36> 00:10:38: | through the mission of your lie, |
| 00:10:38> 00:10:41: | but it is to shape the future of the built |
| 00:10:41> 00:10:43: | environment for transport. |
| 00:10:43> 00:10:46: | Transformative impact in communities worldwide. |
| 00:10:46> 00:10:48: | That is, the mission of ULI. |
| 00:10:48> 00:10:51: | And so it was no surprise to me to learn |
| 00:10:51> 00:10:56: | that sustainability has been an important initiative all along |
| | for |
| 00:10:56> 00:10:57: | you lie as well. |
| 00:10:57> 00:10:58: | For those of you who don't know you, |
| 00:10:58> 00:11:02: | Aliza nonprofit organization, it's a. |
| 00:11:02> 00:11:04: | Focused on research and education, |
| 00:11:04> 00:11:07: | and it was founded in 1936. |
| 00:11:08> 00:11:11: | Today has over 45,000 members. |

| 00:11:11> 00:11:14: | We are in 95 countries worldwide. |
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| 00:11:14> 00:11:18: | So what a great way and what a great platform |
| 00:11:18> 00:11:20: | to bring together. |
| 00:11:20> 00:11:23: | And that's what makes you all actually different from some |
| 00:11:23> 00:11:26: | of the other organizations because it brings together at the |
| 00:11:26> 00:11:27: | local, |
| 00:11:27> 00:11:31: | national and international level. Key private sector members, |
| 00:11:31> 00:11:37: | but also the key public sector leaders and policymakers that |
| 00:11:37> 00:11:43: | really look at ways to create better places worldwide and |
| 00:11:43> 00:11:45: | so improving. |
| 00:11:45> 00:11:50: | Energy efficiency, water conservation and other environmental best practices were |
| 00:11:50> 00:11:52: | always at the base of your life, |
| 00:11:52> 00:11:57: | but you all actually took it to the next step |
| 00:11:57> 00:11:58: | and in 2009. |
| 00:11:58> 00:12:02: | Some of the leading real estate owners came together with |
| 00:12:02> 00:12:05: | shared goals and shared commitment to a more cost effective |
| 00:12:05> 00:12:07: | ways to reduce energy. |
| 00:12:07> 00:12:11: | Water use, waste, general waste generation, |
| 00:12:11> 00:12:16: | and greenhouse gas emission. And today we call that greenprint |
| 00:12:16> 00:12:19: | which a blueprint for green building. |
| 00:12:19> 00:12:22: | So when you have a minute and you would like |
| 00:12:22> 00:12:23: | to learn more about it, |
| 00:12:23> 00:12:27: | you know check out greenprint and really these are at |
| 00:12:27> 00:12:29: | the core of their. |
| 00:12:29> 00:12:33: | Initiatives. So today you're like greenprint center of building performances |
| 00:12:33> 00:12:34: | worldwide. |
| 00:12:34> 00:12:37: | It's a worldwide alliance of leading real estate owners, |
| 00:12:37> 00:12:41: | investors and strategic partners and through measurement, |
| 00:12:41> 00:12:46: | benchmarking, knowledge sharing and implementation of best practices. |
| 00:12:46> 00:12:50: | Green Day. Set of this at some some great goals |
| 00:12:50> 00:12:54: | I want to make sure I get them all right. |
| 00:12:54> 00:12:57: | So reduce greenhouse gas emissions by 50% |
| 00:12:58> 00:13:02: | by 2030 and to achieve net zero carbon generation. |
| 00:13:02> 00:13:06: | By 2015 I would like to bring it back to |
| 00:13:06> 00:13:08: | Utah now right? |
| 00:13:08> 00:13:12: | And So what a great platform talking about platforms to |
| 00:13:12> 00:13:15: | have this opportunity to talk about Utah with you ally. |
| 00:13:15> 00:13:17: | Because as a as you, |

| 00:13:17> 00:13:20: | many of you know, Luna Utah is leading the way |
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| 00:13:20> 00:13:23: | with initiatives in these sectors as well. |
| 00:13:23> 00:13:26: | Tom can tell you much more than what I can, |
| 00:13:26> 00:13:28: | but what I listed here is, |
| 00:13:28> 00:13:30: | for example, Utah seeks to have 20% |
| 00:13:30> 00:13:35: | of the electricity electricity sold to state consumers generated from |
| 00:13:36> 00:13:38: | renewable energy resources by 2015. |
| 00:13:38> 00:13:42: | I'm sure you there's, I know there's many more that |
| 00:13:42> 00:13:44: | maybe maybe you can talk to us a little bit |
| 00:13:45> 00:13:46: | as we are discussing here. |
| 00:13:46> 00:13:48: | So on behalf of your lie, |
| 00:13:48> 00:13:51: | I am so excited to use this local platform to |
| 00:13:51> 00:13:57: | bring together experts from the industry and companies and organizations |
| 00:13:57> 00:14:01: | and really discuss what can we do better here locally |
| 00:14:01> 00:14:04: | to make our environment better. |
| 00:14:04> 00:14:07: | So hopefully that give you an overview of why you |
| 00:14:07> 00:14:08: | alive, |
| 00:14:08> 00:14:09: | why we are here today, |
| 00:14:09> 00:14:12: | why this platform, and what we can do here locally. |
| 00:14:13> 00:14:17: | So thanks appreciate it. Wow. |
| 00:14:18> 00:14:20: | How do you follow that up? |
| 00:14:20> 00:14:22: | For those of you who don't know me, |
| 00:14:22> 00:14:25: | my name is Candace Wiley and I'm vice president and |
| 00:14:25> 00:14:27: | general manager for the Williams Companies. |
| 00:14:27> 00:14:28: | This is not typically address, |
| 00:14:28> 00:14:31: | so I know people are probably wondering how did she |
| 00:14:31> 00:14:31: | get here that way, |
| 00:14:31> 00:14:35: | but mostly you can probably relate. |
| 00:14:35> 00:14:38: | I started the morning. I had four operations meetings, |
| 00:14:38> 00:14:40: | then I volunteered at our United Way Day of caring |
| 00:14:40> 00:14:43: | at the Sandy Elementary School in Sandy, |
| 00:14:43> 00:14:45: | UT. And then I came here and then I'm going |
| 00:14:45> 00:14:46: | to after I leave here. |
| 00:14:46> 00:14:48: | Then I'm going to go to a financial meeting and |
| 00:14:48> 00:14:51: | then I'm going to go to the PTA this tonight. |
| 00:14:51> 00:14:53: | And my kids school. So if any of you can |
| 00:14:53> 00:14:54: | identify with that, |
| 00:14:54> 00:14:56: | that is literally my day today. |
| 00:14:56> 00:14:57: | So that's why I'm dressed this way. |
| 00:14:57> 00:14:59: | So bear with me. But no, |
| 00:14:59> 00:15:00: | I'm I'm really excited. Thank you, |

| 00:15:00> 00:15:04: | Rhonda, for inviting me and allowing me to participate. |
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| 00:15:04> 00:15:06: | I know many of you probably have never heard of |
| 00:15:06> 00:15:07: | Williams. |
| 00:15:07> 00:15:10: | Maybe a few of you have heard of Northwest Pipeline. |
| 00:15:10> 00:15:13: | It's one of our facilities and assets were infrastructure company. |
| 00:15:13> 00:15:15: | Our major focus is natural gas, |
| 00:15:15> 00:15:18: | but Williams was the first mover in that space to |
| 00:15:18> 00:15:21: | make a commitment to be by 2050 be net zero. |
| 00:15:21> 00:15:24: | In our emissions, but we do have an interim goal |
| 00:15:24> 00:15:26: | of by 2030 to be fit to reduce our emissions |
| 00:15:26> 00:15:27: | by 56%, |
| 00:15:27> 00:15:30: | and so I'm really excited about being able to talk |
| 00:15:30> 00:15:32: | to you all about what we're doing at Williams and |
| 00:15:32> 00:15:34: | and what our goals are. |
| 00:15:34> 00:15:35: | And what are the things that we're doing in the |
| 00:15:35> 00:15:35: | interim. |
| 00:15:35> 00:15:39: | We're actually actively engaging and moving that needle when it |
| 00:15:39> 00:15:41: | comes to GHG reductions and so sharing with you. |
| 00:15:41> 00:15:44: | How do we get there as a country and as |
| 00:15:44> 00:15:47: | a as a group of people and cheer and support |
| 00:15:47> 00:15:48: | the renewable space as well? |
| 00:15:48> 00:15:50: | Right now today, Williams moves. |
| 00:15:50> 00:15:51: | Like I said, about 30%. |
| 00:15:51> 00:15:54: | Of America's natural gas that used to heat our homes. |
| 00:15:54> 00:15:57: | Cook our food. And produce electricity and so pretty excited |
| 00:15:57> 00:16:00: | about where we're going and what we're moving. |
| 00:16:00> 00:16:02: | And I can't wait to talk to you more about |
| 00:16:02> 00:16:02: | it. |
| 00:16:04> 00:16:06: | Thanks Candace Laura. |
| 00:16:07> 00:16:10: | Yeah great. Hi everyone, hopefully you can see and hear |
| 00:16:10> 00:16:11: | me. |
| 00:16:11> 00:16:14: | Alright. I am so excited I can be with you |
| 00:16:14> 00:16:18: | today even if it is virtually and Tom I want |
| 00:16:18> 00:16:21: | to say that it is so important to have men |
| 00:16:21> 00:16:25: | in the room in this conversation around how we elevate |
| 00:16:25> 00:16:28: | women because it really is a partnership around how we |
| 00:16:28> 00:16:31: | elevate each other and you and I have certainly had |
| 00:16:31> 00:16:35: | a great working relationship over the years with your role |
| 00:16:35> 00:16:37: | at you care and how we can create. |
| 00:16:37> 00:16:41: | Come clean energy outcomes for the state that helped us |

| 00:16:41> 00:16:44: | to achieve both our environmental and our energy goals but |
|---------------------|--|
| 00:16:44> 00:16:46: | also our economical. |
| 00:16:46> 00:16:49: | So thank you so much for being here today and |
| 00:16:49> 00:16:53: | and working to really increase DPI in the workplace and |
| 00:16:53> 00:16:54: | elevate women. |
| 00:16:54> 00:16:58: | I think that's a great example for everyone and I |
| 00:16:58> 00:17:01: | want to say thanks to Rhonda for inviting me here |
| 00:17:01> 00:17:05: | today and Debbie for all the time that you spent |
| 00:17:05> 00:17:08: | talking with me about ULI in the work. |
| 00:17:08> 00:17:14: | They're going to increase our environmental positive footprint is what |
| 00:17:14> 00:17:17: | I like to think of it as we really continue |
| 00:17:17> 00:17:18: | to grow, |
| 00:17:18> 00:17:20: | bring it back home to Utah, |
| 00:17:20> 00:17:22: | and I know that you've been up to some really |
| 00:17:23> 00:17:24: | good work in that space. |
| 00:17:24> 00:17:26: | And Candace, I think I got that right. |
| 00:17:26> 00:17:30: | I'm so excited to hear what Williams is up to |
| 00:17:30> 00:17:31: | and then also, |
| 00:17:31> 00:17:36: | you know internationally. So just a little bit about me. |
| 00:17:36> 00:17:41: | I as Tom. Mentioned I have worked for two governors |
| 00:17:41> 00:17:43: | actually is their energy advisor, |
| 00:17:43> 00:17:47: | Governor, Huntsman and then Governor Herbert and it really |
| | is |
| 00:17:47> 00:17:49: | just been my my passion, |
| 00:17:49> 00:17:52: | my pleasure and I've always been up to how do |
| 00:17:52> 00:17:57: | we create clean energy innovation across many different systems. |
| 00:17:57> 00:18:00: | You're looking at all of our resources and how do |
| 00:18:00> 00:18:01: | we work and innovate together. |
| 00:18:01> 00:18:04: | So EV mentioned the 20% |
| 00:18:04> 00:18:06: | energy efficiency target by 2015. |
| 00:18:06> 00:18:08: | That was actually something we worked on. |
| 00:18:08> 00:18:13: | Under Huntsman in 2008, we worked on 25%. |
| 00:18:13> 00:18:16: | Carbon reduction from our electricity. |
| 00:18:16> 00:18:19: | Our power sector by 2025. |
| 00:18:19> 00:18:20: | I think we're going to beat that now. |
| 00:18:22> 00:18:24: | 2018 Tom was, or 2019. |
| 00:18:24> 00:18:28: | We had a climate concurrent resolution. |
| 00:18:28> 00:18:29: | With that means the House, |
| 00:18:29> 00:18:34: | the Senate, and the governor coming together to say we |
| 00:18:34> 00:18:39: | want to push for cost effective options to improve our |
| 00:18:39> 00:18:40: | impact on our climate. |

| 00:18:40> 00:18:43: | And we do that a lot through our energy. |
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| 00:18:43> 00:18:47: | Systems and so I recognize the important role, |
| 00:18:47> 00:18:51: | really a policy and the regulatory environment to help drive |
| 00:18:51> 00:18:53: | what I think Utah is really up to. |
| 00:18:53> 00:18:57: | Which is market based solutions to provide these clean |
| | energy |
| 00:18:57> 00:18:58: | pathways. |
| 00:18:58> 00:19:00: | Whether we're talking about IVR, |
| 00:19:00> 00:19:02: | built environment for talking about power sector, |
| 00:19:02> 00:19:05: | if we're talking about gas pipelines and really to be |
| 00:19:05> 00:19:06: | a part of what's happening, |
| 00:19:06> 00:19:10: | I think globally. So that brings me to where I |
| 00:19:10> 00:19:11: | am today. |
| 00:19:11> 00:19:14: | I one of the hats I wear. |
| 00:19:14> 00:19:17: | Is that I serve as an advisor to a nonprofit |
| 00:19:17> 00:19:21: | called the Green Hydrogen Coalition and the Green Hydrogen Coalition |
| 00:19:22> 00:19:26: | does focus on green hydrogen and specifically advanced as policies |
| 00:19:26> 00:19:31: | and practices that will accelerate utilization of green hydrogen in |
| 00:19:31> 00:19:35: | every sector where it can reduce our carbon footprint so |
| 00:19:35> 00:19:38: | it can decarbonize those energy systems, |
| 00:19:38> 00:19:41: | and I think that we can do this in the |
| 00:19:41> 00:19:44: | context of providing for economic. |
| 00:19:44> 00:19:50: | Development, managing our resources and very importantly I and Tom. |
| 00:19:50> 00:19:53: | I know this resonates with you protecting the jobs and |
| 00:19:53> 00:19:57: | the workforce and the investment potential that we have in |
| 00:19:57> 00:20:00: | Utah and being part of what we can do to |
| 00:20:00> 00:20:03: | provide clean energy solutions to the region, |
| 00:20:03> 00:20:05: | to the nation and to the globe. |
| 00:20:05> 00:20:08: | And I think that's what Utah is really about, |
| 00:20:08> 00:20:11: | and I think we've got great leaders here today to |
| 00:20:11> 00:20:13: | talk more about that. |
| 00:20:13> 00:20:17: | And I'm so excited. That we have such great women |
| 00:20:17> 00:20:21: | and men leaders that are helping to drive this solution. |
| 00:20:21> 00:20:24: | So I'll just stop there and wait to see what |
| 00:20:24> 00:20:26: | we want to talk about on. |
| 00:20:26> 00:20:29: | Kind of this energy transition that's taking place. |
| 00:20:29> 00:20:30: | Thank you Tom. |
| 00:20:30> 00:20:33: | Thanks, Laura. Emily. |
| 00:20:36> 00:20:40: | Hi everyone, I hope you can hear me OK. |
| | |

| 00:20:40> 00:20:44: | Wonderful, well thank you so much for inviting me here. |
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| 00:20:44> 00:20:46: | Thank you to Rhonda for the invitation. |
| 00:20:46> 00:20:49: | Thank you to fennel fellow panelists. |
| 00:20:49> 00:20:52: | There's such a great lineup here today and thank you |
| 00:20:53> 00:20:54: | to the audience. |
| 00:20:54> 00:20:56: | I'm sorry that I'm not with you in person. |
| 00:20:56> 00:20:58: | My name is Emily Cloak. |
| 00:20:58> 00:21:02: | I'm the British Consul general representing the UK in EU. |
| 00:21:02> 00:21:07: | S. Southwest, which includes the the wonderful state of Utah. |
| 00:21:07> 00:21:08: | And what does that mean? |
| 00:21:08> 00:21:10: | It means that I had. |
| 00:21:10> 00:21:14: | The UK consulate, based in Los Angeles and we represent |
| 00:21:14> 00:21:17: | the UK across a number of interests. |
| 00:21:17> 00:21:20: | That means putting British nationals. |
| 00:21:20> 00:21:25: | Advancing trade and investment between the UK and Utah, |
| 00:21:25> 00:21:28: | it covers advancing science, innovation, |
| 00:21:28> 00:21:32: | climate, British film, production, and a range of other areas. |
| 00:21:32> 00:21:35: | So we have quite a diverse set of interests, |
| 00:21:35> 00:21:38: | and we work really closely with with leaders and the |
| 00:21:38> 00:21:39: | public in Utah, |
| 00:21:39> 00:21:42: | so I'm really pleased to be here today and my |
| 00:21:42> 00:21:45: | particular interests are being here today. |
| 00:21:45> 00:21:49: | Is that renewable energy, the environment tackling climate |
| | change is |
| 00:21:49> 00:21:51: | a really big priority. |
| 00:21:51> 00:21:53: | For the UK and I know I'll be speaking on |
| 00:21:53> 00:21:55: | that a little bit more later on, |
| 00:21:55> 00:21:58: | so I won't talk much about the specifics on that |
| 00:21:58> 00:22:00: | during this introduction, |
| 00:22:00> 00:22:03: | but it's a really top priority for the UK Government. |
| 00:22:03> 00:22:07: | We're working on it a lot in the UK consulate |
| 00:22:07> 00:22:07: | as well, |
| 00:22:07> 00:22:10: | and it also has a personal interest for me. |
| 00:22:10> 00:22:12: | So one of my first jobs working for the UK |
| 00:22:12> 00:22:15: | government about 10 years ago was helping set up the |
| 00:22:15> 00:22:17: | world's first green investment bank, |
| 00:22:17> 00:22:18: | the UK Green Investment Bank, |
| 00:22:18> 00:22:21: | back in in 2012, so. |
| 00:22:21> 00:22:23: | I am passionate about the area. |
| 00:22:23> 00:22:25: | I think it's important for the planet. |
| 00:22:25> 00:22:29: | It's also important for our economy creating green jobs and |
| 00:22:29> 00:22:31: | that transition to renewable energies. |

| 00:22:31> 00:22:34: | There's lots of opportunities. As my fellow panelists have already |
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| 00:22:34> 00:22:35: | mentioned, |
| 00:22:35> 00:22:37: | but also for me, this panel here today is important. |
| 00:22:37> 00:22:41: | 'cause I'm I'm passionate about women's advancements and equity for |
| 00:22:41> 00:22:42: | all, |
| 00:22:42> 00:22:44: | and there are lots of opportunities out there. |
| 00:22:44> 00:22:47: | There's fantastic women doing fantastic things and I'm keen for |
| 00:22:47> 00:22:50: | that to continue and to get even stronger. |
| 00:22:50> 00:22:51: | Say thank you for having me. |
| 00:22:51> 00:22:53: | Great, thank you so much. |
| 00:22:53> 00:22:55: | So I've got a handful of questions here where I |
| 00:22:55> 00:22:58: | jump around a little bit and and get some perspective |
| 00:22:58> 00:22:59: | on on what we're talking about here. |
| 00:22:59> 00:23:01: | Well, I'm going to start. |
| 00:23:01> 00:23:06: | With disruption and innovation. What do you see as kind |
| 00:23:06> 00:23:11: | of the disruption in the industry that's coming? |
| 00:23:11> 00:23:16: | And how will innovation change how we energize things to |
| 00:23:16> 00:23:18: | common sustainability and. |
| 00:23:18> 00:23:23: | I'm happy, why don't we start with Candace on this |
| 00:23:23> 00:23:23: | one? |
| 00:23:23> 00:23:26: | Are you OK? I mean because you guys are doing |
| 00:23:26> 00:23:27: | a lot on you, |
| 00:23:27> 00:23:29: | have big plans and you want to reach your goals |
| 00:23:30> 00:23:32: | and there's been a lot of movement in natural gas. |
| 00:23:32> 00:23:34: | And as you move natural gas, |
| 00:23:34> 00:23:37: | you probably thinking about disruption and innovation. |
| 00:23:37> 00:23:40: | So I don't know if I'm over thinking that |
| 00:23:41> 00:23:43: | you know. So for us, |
| 00:23:43> 00:23:45: | it's that we see it as a partnership right now |
| 00:23:45> 00:23:46: | currently. |
| 00:23:46> 00:23:48: | And I know this is on some other questions that |
| 00:23:48> 00:23:49: | you have, |
| 00:23:49> 00:23:51: | but. On the innovation side, |
| 00:23:51> 00:23:54: | I'm really excited about, so my responsibility. |
| 00:23:54> 00:23:56: | I'm the vice president, general manager of our Rockies gathering |
| 00:23:56> 00:23:57: | and processing, |
| 00:23:57> 00:24:00: | so my assets that I'm responsible for the operations in |
| 00:24:00> 00:24:02: | the commercial activities are in Wyoming and Colorado. |
| 00:24:02> 00:24:06: | Currently. Right now we're partnering with the University of |
| | |

| | Wyoming |
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| 00:24:06> 00:24:07: | on hydrogen project. |
| 00:24:07> 00:24:10: | How can we blend hydrogen into our pipes to get |
| 00:24:10> 00:24:12: | it to the places that it needs to be to |
| 00:24:12> 00:24:14: | make it more viable to make it? |
| 00:24:14> 00:24:17: | You know, not corrosive to our pipes or destructive to |
| 00:24:17> 00:24:17: | the metals. |
| 00:24:17> 00:24:19: | We're also working with them on. |
| 00:24:19> 00:24:22: | Carbon capture and see what they call CCUS. |
| 00:24:22> 00:24:23: | I don't know if you're familiar with that term, |
| 00:24:23> 00:24:26: | but it's carbon capture and utilization and storage. |
| 00:24:26> 00:24:30: | So Wyoming has identified 55 areas of assets, |
| 00:24:30> 00:24:33: | or we can actually capture at our facilities captured the |
| 00:24:33> 00:24:36: | CO2 and reinjected back into the Earth. |
| 00:24:36> 00:24:38: | And we don't have to admit it at all. |
| 00:24:38> 00:24:40: | So we're working with them on several projects currently today |
| 00:24:40> 00:24:41: | pretty heavily, |
| 00:24:41> 00:24:44: | so I'm really excited about in the innovation where we're |
| 00:24:45> 00:24:48: | working and partnering with with my University of Wyoming on |
| 00:24:48> 00:24:49: | those projects. |
| 00:24:49> 00:24:50: | So I'm really excited about those. |
| 00:24:50> 00:24:53: | Across our company, though, we do have several quite a |
| 00:24:53> 00:24:56: | few solar projects that are in the on the East |
| 00:24:56> 00:24:59: | Coast as well as along our Northwest pipeline systems that |
| 00:24:59> 00:25:02: | we use to power some of our facilities and assets. |
| 00:25:02> 00:25:05: | Not only that, we've also partnered with several dairy farms |
| 00:25:05> 00:25:08: | along our pipelines because our pipelines run anywhere from New |
| 00:25:08> 00:25:10: | York down the Texas from the Canadian border down to |
| 00:25:10> 00:25:14: | New Mexico, and so we've actually partnered with some dairy |
| 00:25:14> 00:25:15: | farms to capture methane. |
| 00:25:15> 00:25:19: | We've actually partnered with land fields as well, |
| 00:25:19> 00:25:21: | so that's some of the things on the innovation side. |
| 00:25:21> 00:25:22: | Or I think about innovation. |
| 00:25:22> 00:25:24: | But when I think about disruptors, |
| 00:25:24> 00:25:27: | one of the things I'm actually kind of excited about |
| 00:25:27> 00:25:28: | is our millennials. |
| 00:25:28> 00:25:30: | I know it's kind of a, |
| 00:25:30> 00:25:31: | you know, weird way to think about it, |
| 00:25:31> 00:25:33: | but I think they're pushing us in a in a |

| 00:25:33> 00:25:36: | direction that we need to go as a country. |
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| 00:25:36> 00:25:38: | I'm, you know, it's really kind of upsetting when I |
| 00:25:38> 00:25:39: | think we all can see it and we talk about |
| 00:25:39> 00:25:40: | it. |
| 00:25:40> 00:25:43: | The divisiveness occurrent in our political environment today, |
| 00:25:43> 00:25:46: | but I think our our millennials on both side of |
| 00:25:46> 00:25:48: | the fence are going to make the difference and so |
| 00:25:48> 00:25:51: | them being the disruptors that they're being in both parties, |
| 00:25:51> 00:25:52: | I think is what's going to be. |
| 00:25:52> 00:25:53: | A game changer for all of us, |
| 00:25:53> 00:25:56: | so that's kind of what I'm really excited about. |
| 00:25:56> 00:25:59: | When I think about disruption as well as innovation, |
| 00:25:59> 00:26:01: | that's that's great. You know, |
| 00:26:01> 00:26:04: | we absolutely agree that there's too much divisiveness. |
| 00:26:04> 00:26:07: | There's way we can get so much more done if |
| 00:26:07> 00:26:09: | we just figure ways to talk to each other. |
| 00:26:09> 00:26:11: | So as a fantastic perspective. |
| 00:26:11> 00:26:12: | Thank you so much. |
| 00:26:12> 00:26:17: | Somewhere along the way, we've been talking to each other |
| 00:26:17> 00:26:20: | is not is considered a weakness. |
| 00:26:20> 00:26:21: | Shrimp and so we've gotten away from that, |
| 00:26:21> 00:26:23: | and I think our millennials are going to push us |
| 00:26:23> 00:26:24: | in the right direction. |
| 00:26:24> 00:26:27: | I hope so. I hope so let me jump to |
| 00:26:27> 00:26:28: | Emily on this one, |
| 00:26:28> 00:26:32: | and also if you talk to us about what you're |
| 00:26:32> 00:26:36: | seeing in the UK on innovation and disruption, |
| 00:26:36> 00:26:39: | but also kind of how that shapes the policy decisions |
| 00:26:39> 00:26:41: | that are being made in your country. |
| 00:26:44> 00:26:46: | So thank you and Candace. |
| 00:26:46> 00:26:48: | I thought your remarks were were brilliant. |
| 00:26:48> 00:26:50: | So thank you on those points. |
| 00:26:50> 00:26:53: | So just a little bit about the UK's approach I |
| 00:26:53> 00:26:57: | mentioned in my opening remarks that it is our top |
| 00:26:57> 00:27:01: | international priority and that is manifesting in a number of |
| 00:27:01> 00:27:04: | ways. And I'll just focus on three main areas before |
| 00:27:04> 00:27:07: | saying a little bit about innovation and disruption. |
| 00:27:07> 00:27:11: | But the first point that we're working really hard towards |
| 00:27:12> 00:27:12: | this. |
| 00:27:12> 00:27:14: | For cock 26 in November. |
| 00:27:14> 00:27:18: | That is the UN Climate change conference that the UK |
| 00:27:18> 00:27:21: | is Co hosting with Italy in Glasgow in in early |

| 00:27:21> 00:27:25: | November and that will bring together global leaders, |
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| 00:27:25> 00:27:29: | actors across civil society to make global commitments on |
| | what |
| 00:27:29> 00:27:33: | we can do to transition to renewable energy to reduce |
| 00:27:33> 00:27:35: | emissions to tackle climate change. |
| 00:27:35> 00:27:39: | And we want to host an inclusive and all of |
| 00:27:39> 00:27:45: | society cop that really harnesses innovation and and commitment. |
| 00:27:45> 00:27:46: | From all members of society, |
| 00:27:46> 00:27:49: | whether that be investors, businesses, |
| 00:27:49> 00:27:54: | citizens, cities, so that we're transitioning to global net zero, |
| 00:27:54> 00:27:58: | and I think that all of society approach will spur |
| 00:27:58> 00:28:00: | more innovation and disruption, |
| 00:28:00> 00:28:03: | and I hope we worked really closely with the academic |
| 00:28:03> 00:28:07: | and research community as well to to make sure all |
| 00:28:07> 00:28:09: | announcements decision making. |
| 00:28:09> 00:28:11: | It is evidence based. It's. |
| 00:28:11> 00:28:15: | Really important that the UK takes action as part of |
| 00:28:15> 00:28:19: | that and just to mention a little bit about what |
| 00:28:19> 00:28:22: | the UK has committed to and it was actually the |
| 00:28:22> 00:28:27: | first country to set a legally binding economy wide emissions |
| 00:28:27> 00:28:31: | reduction target back in 2008 and in December of last |
| 00:28:31> 00:28:35: | year our Prime Minister announced a new commitment, |
| 00:28:35> 00:28:39: | which was that the UK would reduce its emissions by |
| 00:28:39> 00:28:40: | at least 68% |
| 00:28:40> 00:28:43: | by 2030 compared to 1990 levels. |
| 00:28:43> 00:28:46: | And I think that has been the fastest rate of |
| 00:28:46> 00:28:51: | emissions reduction in terms of commitment for any major economy. |
| 00:28:51> 00:28:55: | But I think what's what's interesting and what I II. |
| 00:28:55> 00:28:59: | I think it's really valuable is is how we reduce |
| 00:28:59> 00:29:00: | emissions. |
| 00:29:00> 00:29:01: | But at the same time, |
| 00:29:01> 00:29:03: | try and grow the economy. |
| 00:29:03> 00:29:06: | Because I think that transition to green jobs is really |
| 00:29:06> 00:29:08: | critical for that and economic growth, |
| 00:29:08> 00:29:09: | not just for the UK, |
| 00:29:09> 00:29:13: | but globally. And we have also announced a 10 point |
| 00:29:13> 00:29:16: | plan for the UK on how we will try and |
| 00:29:16> 00:29:19: | encourage a green industrial revolution, |
| 00:29:19> 00:29:23: | aiming to create a quarter of a million green jobs |
| 00:29:23> 00:29:26: | and focusing on a number of areas. |
| 00:29:26> 00:29:29: | And that includes areas like offshore wind where the UK |

| 00:29:29> 00:29:30: | got a lot of natural resources, |
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| 00:29:30> 00:29:33: | but expertise there. It includes areas like. |
| 00:29:33> 00:29:36: | Hydrogen, which Candice referred to, |
| 00:29:36> 00:29:39: | and I think that's a really interesting area that can |
| 00:29:39> 00:29:41: | support innovation and stimulate investment. |
| 00:29:41> 00:29:45: | And we have separately announced actually UK strategy on |
| | that. |
| 00:29:45> 00:29:49: | But I think what what's interesting about hydrogen is is |
| 00:29:49> 00:29:54: | the potential that it has to decarbonize hard to abate |
| 00:29:54> 00:29:58: | industrial sectors and to provide greener energy there. |
| 00:29:58> 00:30:01: | So errors like shipping and aviation which you know do |
| 00:30:02> 00:30:03: | do contribute to emissions. |
| 00:30:03> 00:30:07: | So I think that's a really interesting area of innovation |
| 00:30:07> 00:30:10: | that the fellow panelists have already touched on. |
| 00:30:10> 00:30:12: | And but for us in the consulate, |
| 00:30:12> 00:30:15: | what does that mean on a day to day basis? |
| 00:30:15> 00:30:17: | So in the same way that we're trying to encourage |
| 00:30:17> 00:30:19: | and all of society approach for COPD? |
| 00:30:19> 00:30:23: | 26 We're trying to embed the move to renewable energy |
| 00:30:23> 00:30:26: | and tackling climate change across all of our objectives. |
| 00:30:26> 00:30:29: | They, for example, for our trade and investment team when |
| 00:30:29> 00:30:31: | they're going out to talk to businesses, |
| 00:30:31> 00:30:34: | talking about what are our climate goals are. |
| 00:30:34> 00:30:39: | But highlighting the initiatives for businesses to sign up to |
| 00:30:39> 00:30:40: | net zero Hour, |
| 00:30:40> 00:30:43: | British Film Commission, which which works to increase production in |
| 00:30:43> 00:30:43: | the UK, |
| 00:30:43> 00:30:45: | is looking at Green Productions. |
| 00:30:45> 00:30:48: | So we're trying to mainstream this across all of our |
| 00:30:48> 00:30:51: | objectives as a way to make sure we're making progress, |
| 00:30:51> 00:30:54: | and again covering innovation. And we do a lot of |
| 00:30:54> 00:30:56: | public diplomacy events as well, |
| 00:30:56> 00:31:00: | that this. This is 1 today where we're we're engaging |
| 00:31:00> 00:31:04: | with people hearing about what different states are doing and |
| 00:31:04> 00:31:05: | how we can share. |
| 00:31:05> 00:31:09: | Expertise and I think Utah has got some really interesting |
| 00:31:09> 00:31:10: | innovations. |
| 00:31:10> 00:31:15: | And you know the Utah Way tying things to public |
| 00:31:15> 00:31:15: | health, |
| 00:31:15> 00:31:20: | stewardship, public private partnerships and being really data driven. |
| 00:31:20> 00:31:24: | I think the Utah climate and Clean Air Compact is |

| 00:31:24> 00:31:28: | a really great example of how businesses are renovating, |
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| 00:31:28> 00:31:31: | so those are a few areas that that the UK |
| 00:31:31> 00:31:35: | is working on that that covers some innovation and disruption. |
| 00:31:35> 00:31:37: | And I'll leave my remarks there. |
| 00:31:37> 00:31:37: | Thank you. |
| 00:31:38> 00:31:40: | Great thank you so much. |
| 00:31:40> 00:31:42: | Laura, why don't we jump over to you on this? |
| 00:31:42> 00:31:45: | You've seen a lot of in your previous role and |
| 00:31:45> 00:31:49: | in your current roles you've seen a lot of innovation |
| 00:31:49> 00:31:50: | and disruption. |
| 00:31:50> 00:31:52: | You've led some innovation and disruption. |
| 00:31:52> 00:31:53: | What are you currently seeing? |
| 00:31:53> 00:31:55: | What are you currently leading? |
| 00:31:55> 00:31:57: | How is this going to shift the tide? |
| 00:31:57> 00:31:59: | More towards sustainability. |
| 00:32:01> 00:32:04: | Great thank you Tom. I I appreciate that. |
| 00:32:04> 00:32:07: | You know one of the things I'm very fond of |
| 00:32:07> 00:32:07: | saying, |
| 00:32:07> 00:32:10: | and I say it often and I because I think |
| 00:32:10> 00:32:13: | it's the most important thing is that I. |
| 00:32:13> 00:32:16: | I think what we are all trying to do is |
| 00:32:16> 00:32:20: | create a clean energy economy for everyone. |
| 00:32:20> 00:32:22: | And I think that is really critical. |
| 00:32:22> 00:32:25: | And when we say everyone and I think building on |
| 00:32:25> 00:32:27: | Emily's comments being inclusive, |
| 00:32:27> 00:32:31: | this means one that of course drives investment that creates |
| 00:32:31> 00:32:32: | jobs. |
| 00:32:32> 00:32:35: | And also supports affordability. And so I think we're all |
| 00:32:35> 00:32:39: | up to that and acknowledging that and talking about what |
| 00:32:39> 00:32:42: | we have in common is so important to Candace at |
| 00:32:42> 00:32:45: | this point about being a uniter because I think in |
| 00:32:46> 00:32:46: | fact, |
| 00:32:46> 00:32:49: | energy can be a uniter as we look at what |
| 00:32:49> 00:32:51: | we really all want to do. |
| 00:32:51> 00:32:54: | I think we have a lot of commonality there. |
| 00:32:54> 00:33:00: | The challenges that we are in a very significant energy |
| 00:33:00> 00:33:01: | transition today. |
| 00:33:01> 00:33:05: | Occurring for many reasons. For policy reasons, |
| 00:33:05> 00:33:07: | some of which Emily talked about. |
| 00:33:07> 00:33:13: | We definitely see those policy events happening around where we, |

| 00:33:13> 00:33:16: | you know, live here in Utah and states around us |
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| 00:33:16> 00:33:20: | and also nationally as we push towards achieving certain |
| | climate |
| 00:33:20> 00:33:22: | goals or renewable energy goals. |
| 00:33:22> 00:33:24: | So policy drivers are really, |
| 00:33:24> 00:33:30: | really significant social preference. People are demanding |
| | clean energy, |
| 00:33:30> 00:33:32: | and in fact they're demanding that businesses. |
| 00:33:32> 00:33:36: | Including utilities act in a different way that they're up |
| 00:33:36> 00:33:39: | to doing good so it's no longer something where you |
| 00:33:39> 00:33:42: | know you have sort of corporate citizenship. |
| 00:33:42> 00:33:45: | It is part of how you do Business Today. |
| 00:33:45> 00:33:49: | Up to being good includes providing for those clean energy |
| 00:33:49> 00:33:52: | solutions and consumers are demanding it. |
| 00:33:52> 00:33:55: | Which brings us to the third thing that I think |
| 00:33:55> 00:33:58: | is really a significant driver today and that is the |
| 00:33:58> 00:33:59: | market itself. |
| 00:33:59> 00:34:03: | The cost of renewable energy has declined. |
| 00:34:03> 00:34:07: | Significantly and so more renewable energy is coming on to |
| 00:34:07> 00:34:08: | the system. |
| 00:34:08> 00:34:12: | In this case I'll reference specifically our power grid and |
| 00:34:12> 00:34:16: | it is an inverter based technology that is fundamentally changing |
| 00:34:16> 00:34:19: | how we use this remarkable machine that we've built and |
| 00:34:19> 00:34:24: | utilized for decades in order to facilitate the quality of |
| 00:34:24> 00:34:27: | life that we have to have energy in our homes |
| 00:34:27> 00:34:28: | and businesses. |
| 00:34:28> 00:34:30: | And of course, natural gas. |
| 00:34:30> 00:34:33: | Candace has been an important part. |
| 00:34:33> 00:34:37: | Of our overall power economy and also providing this in |
| 00:34:37> 00:34:41: | important fuel source for so many applications in our homes |
| 00:34:41> 00:34:44: | and businesses for industrial applications, |
| 00:34:44> 00:34:48: | for transportation. And So what happens is people want cleaner |
| 00:34:48> 00:34:50: | energy all the time. |
| 00:34:50> 00:34:53: | They want renewable energy and that's going to bring me |
| 00:34:54> 00:34:58: | just quickly Tom to say something about hydrogen because all |
| 00:34:58> 00:34:59: | of this is disruptive. |
| 00:34:59> 00:35:03: | Candidly, all of these things are disruptive. |
| 00:35:03> 00:35:05: | And so I think that what we need to do |
| 00:35:05> 00:35:08: | is think about how do we come together to find |
| 00:35:08> 00:35:11: | solutions with impact and for me that's where green |
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| | hydrogen |
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| 00:35:11> 00:35:16: | showed up as an opportunity because we use hydrogen |
| | today |
| 00:35:16> 00:35:17: | abundantly, |
| 00:35:17> 00:35:21: | it just happens to be predominantly produced from fossil fuels, |
| 00:35:21> 00:35:23: | which has a carbon footprint, |
| 00:35:23> 00:35:26: | which is fine. We absolutely can control that Candace is |
| 00:35:26> 00:35:27: | right on point, |
| 00:35:27> 00:35:29: | and that control is going to be really important. |
| 00:35:29> 00:35:34: | Carbon capture utilization, sequestration. But we've also gotta couple that |
| 00:35:34> 00:35:36: | with how do we reduce? |
| 00:35:36> 00:35:40: | The carbon intensity of the actual production process of this |
| 00:35:40> 00:35:41: | fuel resource, |
| 00:35:41> 00:35:44: | which can be used in gas pipelines to provide for |
| 00:35:44> 00:35:48: | lower carbon intensity in those pipelines that can be used |
| 00:35:48> 00:35:52: | in the power sector either in combustion turbines or fuel |
| 00:35:52> 00:35:55: | cells, to reduce the carbon intensity of that to be |
| 00:35:55> 00:35:59: | used in applications like Emily talked about in transportation systems |
| 00:36:00> 00:36:03: | in those hard to abate transportation systems like maritime and |
| 00:36:03> 00:36:06: | air transport, and certainly large. |
| 00:36:06> 00:36:10: | Trucking, which we're going to need going forward and EB. |
| 00:36:10> 00:36:13: | Hope to set this up for you, |
| 00:36:13> 00:36:18: | but certainly to help us to integrate our buildings into |
| 00:36:18> 00:36:23: | the solution that we can provide for local air quality |
| 00:36:23> 00:36:23: | results, |
| 00:36:23> 00:36:27: | as well as reduce our carbon intensity by how we |
| 00:36:27> 00:36:30: | plan for and build those systems, |
| 00:36:30> 00:36:33: | which I think can include hydrogen as a resource storage |
| 00:36:34> 00:36:36: | as a resource and renewable energy. |
| 00:36:36> 00:36:40: | And of course, all of the energy efficiency applications that |
| 00:36:40> 00:36:43: | are going to be important to making sure that we |
| 00:36:43> 00:36:46: | optimize how we use energy and where we use it. |
| 00:36:46> 00:36:48: | So with that Tom, I'll turn it back to you |
| 00:36:49> 00:36:52: | and hopefully I got to what's disruptive and innovative. |
| 00:36:54> 00:36:57: | Laura, thank you so much and those will close this |
| 00:36:57> 00:37:00: | section with EB as you mentioned in your opening remarks, |
| 00:37:00> 00:37:03: | Hunt has been thinking about how to innovate, |
| 00:37:03> 00:37:06: | how to disrupt, how to. |
| 00:37:06> 00:37:08: | Adjust to market needs and also how to lead that |

| 00:37:08> 00:37:11: | and love you to kind of as Laura mentioned, |
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| 00:37:11> 00:37:13: | kind of talk about what's next for you. |
| 00:37:13> 00:37:16: | How are you continuing to look forward to ensure that |
| 00:37:16> 00:37:19: | you're innovating in in the right way to assist through |
| 00:37:20> 00:37:21: | this sustainability push? |
| 00:37:22> 00:37:24: | Yes, and thank you Laura, |
| 00:37:24> 00:37:27: | you are you are spot on from hunt electric perspective. |
| 00:37:27> 00:37:29: | Obviously we are watching the built environment, |
| 00:37:29> 00:37:33: | not just from a vertical perspective but also the infrastructure |
| 00:37:33> 00:37:36: | that's needed to support all these innovative technologies that are |
| 00:37:36> 00:37:37: | coming in. |
| 00:37:37> 00:37:41: | So we are seeing definitely a couple couple of the |
| 00:37:41> 00:37:47: | disruptive technologies that will be making a big impact in |
| 00:37:47> 00:37:47: | Utah. |
| 00:37:47> 00:37:51: | Is is definitely the electrification we are seeing. |
| 00:37:52> 00:37:56: | Electrification. As a as a technology that will be changing |
| 00:37:56> 00:38:00: | the way how transportation actually will be working I I've |
| 00:38:01> 00:38:04: | been in conversation with many local organization, |
| 00:38:04> 00:38:09: | public and private sector organizations that are preparing for that |
| 00:38:09> 00:38:10: | as we speak. |
| 00:38:10> 00:38:13: | They are watching what other states are doing. |
| 00:38:13> 00:38:17: | They are watching what other countries are doing and and |
| 00:38:17> 00:38:21: | and trying to make sure that they bring the technology |
| 00:38:21> 00:38:22: | to Utah. |
| 00:38:22> 00:38:23: | When it's the right time. |
| 00:38:23> 00:38:25: | But we are preparing already for it. |
| 00:38:25> 00:38:28: | We are already educating the community. |
| 00:38:28> 00:38:32: | We are already having these conversations at the policy level |
| 00:38:32> 00:38:34: | as well as a private sector level. |
| 00:38:34> 00:38:39: | So definitely, electrification will be a big part. |
| 00:38:39> 00:38:44: | They're Ogden, Ogden. UTA just launched a program already that |
| 00:38:44> 00:38:45: | it's in place, |
| 00:38:45> 00:38:49: | and we feel like I feel like that it's going |
| 00:38:49> 00:38:53: | to be expanding very soon in other areas as well. |
| 00:38:53> 00:38:56: | Electric electrification in the build environment, |
| 00:38:56> 00:39:00: | vertical environment is all. Also a big topic of conversation. |
| 00:39:00> 00:39:04: | Salt Lake City is looking setting some some strong goals |
| 00:39:04> 00:39:07: | in in that sector as well as the private sector |
| 00:39:07> 00:39:09: | is looking at that too. |
| 00:39:09> 00:39:12: | It's it's been fun to get involved a little bit |

| 00:39:12> 00:39:15: | and be part of some of these conversations at at |
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| 00:39:15> 00:39:17: | closed door level right now. |
| 00:39:17> 00:39:21: | And on preparing some of the information to to take |
| 00:39:21> 00:39:24: | it to the legislative session and discuss this, |
| 00:39:24> 00:39:27: | this element and how can some of the policies and |
| 00:39:27> 00:39:29: | and the code requirements. |
| 00:39:29> 00:39:32: | Be changed and improved, so then it it makes makes |
| 00:39:33> 00:39:36: | it doable for the private sector and it's going to |
| 00:39:36> 00:39:38: | be key for the private sector. |
| 00:39:38> 00:39:41: | I feel like to embrace some of these changes. |
| 00:39:41> 00:39:44: | They will have to if they will want to stay |
| 00:39:44> 00:39:46: | at the top of the growth and what we are. |
| 00:39:46> 00:39:49: | What we are experiencing like right now in Utah. |
| 00:39:49> 00:39:53: | So definitely electrification is something that we are seeing at |
| 00:39:53> 00:39:54: | the infrastructure level. |
| 00:39:54> 00:39:56: | But also in the vertical sector. |
| 00:39:58> 00:40:01: | Fantastic awesome. Let me shift gears a little bit as |
| 00:40:01> 00:40:04: | we as Rhonda and Debbie and I were talking a |
| 00:40:04> 00:40:07: | little bit about this we were we talked about champions |
| 00:40:07> 00:40:10: | and mentors and I'd be remiss if I didn't mention |
| 00:40:10> 00:40:12: | that one of my champions and mentors is here and |
| 00:40:12> 00:40:13: | that's Laura. |
| 00:40:13> 00:40:16: | We had great conversations and as I was at you, |
| 00:40:16> 00:40:19: | Karen as she had this job we spoke a lot |
| 00:40:19> 00:40:21: | and I I think I can. |
| 00:40:21> 00:40:24: | I can trace my success in my career. |
| 00:40:24> 00:40:31: | Through mentors and champions as the markets shift as we |
| 00:40:31> 00:40:32: | continue to grow, |
| 00:40:32> 00:40:35: | I was wondering if, especially as women, |
| 00:40:35> 00:40:41: | women, leaders, female leaders, what kind of advice would you |
| 00:40:41> 00:40:45: | have for or for the women in this room who |
| 00:40:45> 00:40:46: | are starting out? |
| 00:40:46> 00:40:50: | Who are currently growing? Who are looking to grow in |
| 00:40:50> 00:40:54: | their journey and in our mentors and champions part of |
| 00:40:54> 00:40:54: | that? |
| 00:40:54> 00:40:58: | And why don't we start with? |
| 00:40:58> 00:41:00: | Emily Emily canoe. Would you be willing to talk about |
| 00:41:00> 00:41:00: | that? |
| 00:41:04> 00:41:04: | Or |
| 00:41:04> 00:41:07: | send it, it's it's a really great question. |
| 00:41:07> 00:41:10: | And yes, I think mentors and champions are critical, |
| | - · · · · · · · · · · · · · · · · · · · |

| 00:41:10> 00:41:12: | though I have benefited from it. |
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| 00:41:12> 00:41:17: | I've sorted out and I think it's it's it. |
| 00:41:17> 00:41:20: | It's so valuable and I think you know, |
| 00:41:20> 00:41:23: | mentors and champions can look and can appear in many |
| 00:41:23> 00:41:24: | different forms. |
| 00:41:24> 00:41:27: | It might be colleagues, it might be people you admire |
| 00:41:27> 00:41:30: | that you might not even know that want to reach |
| 00:41:30> 00:41:31: | out to. |
| 00:41:31> 00:41:33: | It might be friends and family. |
| 00:41:33> 00:41:35: | For me my mum. For example, |
| 00:41:35> 00:41:39: | it's a great mentor and champion for me, |
| 00:41:39> 00:41:42: | so I think I think that that is really critical |
| 00:41:42> 00:41:46: | for for everyone really at the start of their career, |
| 00:41:46> 00:41:49: | but also throughout. And I think for me and in |
| 00:41:49> 00:41:51: | terms of broader advice, |
| 00:41:51> 00:41:52: | I've been reflecting on this quite a bit. |
| 00:41:52> 00:41:56: | Actually at Tom, particularly because the role that I had |
| 00:41:56> 00:41:59: | before this job and I started this job in September |
| 00:41:59> 00:42:00: | of last year. |
| 00:42:00> 00:42:01: | So nearly a year ago, |
| 00:42:01> 00:42:05: | with maternity leave. So I was on maternity leave for. |
| 00:42:05> 00:42:08: | About 14 months, which I think is you know, |
| 00:42:08> 00:42:10: | is is lucky. To be honest, |
| 00:42:10> 00:42:13: | it's great that the the UK government had had that |
| 00:42:13> 00:42:17: | policy and and my my employer the government has the |
| 00:42:17> 00:42:21: | policy for paid maternity leave and unpaid maternity leave as |
| 00:42:21> 00:42:24: | well. So I feel fortunate that I had that and |
| 00:42:25> 00:42:27: | I had the opportunity to reflect on. |
| 00:42:27> 00:42:29: | So I'm just saying my battery is low, |
| 00:42:29> 00:42:32: | so I'm just making sure this is fully charged and |
| 00:42:32> 00:42:33: | and but yeah, |
| 00:42:33> 00:42:35: | I had the opportunity to just reflect on what I |
| 00:42:35> 00:42:37: | learned during my maternity leave, |
| 00:42:37> 00:42:41: | but also what I think is relevant to my career |
| 00:42:41> 00:42:42: | progression now. |
| 00:42:42> 00:42:46: | One of those lessons is definitely the importance of networks |
| 00:42:46> 00:42:47: | and sharing, |
| 00:42:47> 00:42:51: | learning and expertise. And I benefited from that during my |
| 00:42:51> 00:42:53: | maternity leave. |
| 00:42:53> 00:42:55: | Speaking to other parents for example, |
| 00:42:55> 00:42:58: | but also in in my career too. |
| 00:42:58> 00:43:00: | So I think that's really important. |

| 00:43:00> 00:43:04: | I think the value of well being is also really |
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| 00:43:04> 00:43:07: | critical in terms of broader advice. |
| 00:43:07> 00:43:10: | I think even taking 10 minutes here and there to |
| 00:43:10> 00:43:12: | go for a walk to recharge, |
| 00:43:12> 00:43:16: | particularly where you have other responsibilities is really |
| | critical. |
| 00:43:16> 00:43:18: | I think all of us, |
| 00:43:18> 00:43:21: | given the huge demand ones of the pandemic, |
| 00:43:21> 00:43:25: | have seen different demands and challenges increase. |
| 00:43:25> 00:43:28: | And I think my third bit of advice that I'd |
| 00:43:28> 00:43:31: | mention is to believe in yourself and go with your |
| 00:43:31> 00:43:31: | guts. |
| 00:43:31> 00:43:36: | Though to to take up the opportunities that you want, |
| 00:43:36> 00:43:38: | you can only make progress on it if you put |
| 00:43:38> 00:43:39: | yourself out there. |
| 00:43:39> 00:43:40: | And if you go for it. |
| 00:43:40> 00:43:43: | And so I think really to believe in yourself and |
| 00:43:44> 00:43:45: | your potential. |
| 00:43:45> 00:43:48: | It's really important and education as well. |
| 00:43:48> 00:43:51: | I think you know I've benefited from from great education |
| 00:43:51> 00:43:55: | and I think everyone having that opportunity is really critical |
| 00:43:55> 00:43:57: | for advancement to say thank you. |
| 00:43:57> 00:43:59: | Great thank you for sharing that Laura, |
| 00:43:59> 00:44:02: | why don't you? Why don't you add some perspective there? |
| 00:44:02> 00:44:03: | If you if you'd like. |
| 00:44:05> 00:44:06: | Sure, |
| 00:44:06> 00:44:10: | happy too and thank you Tom and the feelings mutual |
| 00:44:10> 00:44:13: | we I think did a lot to improve Utah's opportunities |
| 00:44:14> 00:44:18: | around air quality and energy and really have made significant |
| 00:44:18> 00:44:21: | strides that wouldn't have occurred otherwise. |
| 00:44:21> 00:44:24: | So I would say that that's a good segue into |
| 00:44:24> 00:44:28: | the first recommendation that I would give is partnership. |
| 00:44:28> 00:44:31: | That partnership is really fundamental, |
| 00:44:31> 00:44:35: | I think for creating new opportunities for yourself. |
| 00:44:35> 00:44:38: | For the communities that you live in, |
| 00:44:38> 00:44:41: | and I believe globally and this goes back to a |
| 00:44:41> 00:44:43: | point Candace made that were, |
| 00:44:43> 00:44:47: | you know it, it shot were sort of discouraged to |
| 00:44:47> 00:44:51: | talk to one another and I believe in encouraging people |
| 00:44:51> 00:44:55: | to talk to each other and very importantly to talk |
| 00:44:55> 00:44:57: | to people that you may not agree with. |
| 00:44:57> 00:45:01: | That in fact, you know you disagree with because those |

| 00:45:01> 00:45:04: | are truly the disruptive conversations. |
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| 00:45:04> 00:45:06: | And if you can take a moment to have those |
| 00:45:06> 00:45:07: | conversations. |
| 00:45:07> 00:45:11: | And to look around, I think you will be surprised |
| 00:45:11> 00:45:14: | at what shows up for you and what shows up |
| 00:45:14> 00:45:15: | for an opportunity, |
| 00:45:15> 00:45:20: | because I think you can identify where there's a commonality |
| 00:45:20> 00:45:21: | of vision, |
| 00:45:21> 00:45:23: | and that I think for if I was advising women |
| 00:45:23> 00:45:25: | is something very important, |
| 00:45:25> 00:45:29: | I think you know throughout my career I've often been |
| 00:45:29> 00:45:31: | the only woman in the room. |
| 00:45:31> 00:45:34: | Candidly, I think I'm older than all of the other |
| 00:45:34> 00:45:35: | women on this panel, |
| 00:45:35> 00:45:39: | Tom, but. They may have experienced something very, |
| 00:45:39> 00:45:42: | very similar and Emily, I'm so I. |
| 00:45:42> 00:45:45: | I think what you had in terms of maternity leave |
| 00:45:45> 00:45:45: | was great. |
| 00:45:45> 00:45:48: | My maternity leave was Graduate School. |
| 00:45:48> 00:45:52: | I actually had my daughter during Graduate School and took |
| 00:45:52> 00:45:54: | her to all my classes with me, |
| 00:45:54> 00:45:58: | but I think that what is showing up in all |
| 00:45:58> 00:46:03: | seriousness here is that women have this very interesting |
| | dynamic |
| 00:46:03> 00:46:07: | that they bring in terms of how they interact. |
| 00:46:07> 00:46:10: | With being a family member, |
| 00:46:10> 00:46:14: | you know having children or not and just our voice |
| 00:46:14> 00:46:15: | and how we lead, |
| 00:46:15> 00:46:18: | so to Emily's point, you know, |
| 00:46:18> 00:46:22: | really, take pride in those successes, |
| 00:46:22> 00:46:25: | even if they seem like they're outside of the workplace. |
| 00:46:25> 00:46:27: | When you do those things for your family. |
| 00:46:27> 00:46:30: | When you do the things for your community. |
| 00:46:30> 00:46:35: | When you engage in those difficult conversations or really just |
| 00:46:35> 00:46:35: | show up, |
| 00:46:35> 00:46:37: | I think that those are all things. |
| 00:46:37> 00:46:43: | Super important, so Bill partnerships take pride in what you |
| 00:46:43> 00:46:48: | do and and be up to having those challenging conversations |
| 00:46:48> 00:46:53: | because I think those will be game changers in in. |
| 00:46:53> 00:46:56: | In navigating our career. Great |
| 00:46:56> 00:47:01: | thank you appreciate that. Well, |

| 00:47:01> 00:47:04: | once again Laura, you just gave me the perfect segue. |
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| 00:47:04> 00:47:06: | I would second the partnerships, |
| 00:47:06> 00:47:09: | but I would almost take it down to a little |
| 00:47:09> 00:47:10: | bit even deeper. |
| 00:47:10> 00:47:14: | And it's about relationships. So if I would say to |
| 00:47:14> 00:47:17: | advise someone that's just starting now, |
| 00:47:17> 00:47:21: | it's first of all. Don't be afraid to admit that |
| 00:47:21> 00:47:23: | you don't know everything. |
| 00:47:23> 00:47:26: | You are looking at one I definitely even today. |
| 00:47:27> 00:47:29: | Don't know everything in this sector, |
| 00:47:29> 00:47:32: | but I do. If I don't know any everything. |
| 00:47:32> 00:47:34: | I know somewhat that no no. |
| 00:47:34> 00:47:37: | So I rely a lot on my team. |
| 00:47:37> 00:47:41: | Our hunt electric experts that are that they know that's |
| 00:47:42> 00:47:43: | their sector. |
| 00:47:43> 00:47:46: | That's their daily life. And so I would say that |
| 00:47:46> 00:47:51: | if you are passionate about getting involved in this sector, |
| 00:47:51> 00:47:55: | surround yourself with people that know this sector very well. |
| 00:47:55> 00:47:59: | And really be open about the fact that you're here |
| 00:47:59> 00:48:00: | to learn. |
| 00:48:00> 00:48:03: | You want to learn. So I would say that's key |
| 00:48:03> 00:48:07: | advice that helped me during my years and so I |
| 00:48:07> 00:48:10: | would say that that's that's a big deal. |
| 00:48:10> 00:48:13: | I did have a lot of mentors and I I |
| 00:48:13> 00:48:18: | considered them relationships that I had during my career for |
| 00:48:19> 00:48:20: | 16 years with Hunt. |
| 00:48:20> 00:48:23: | I consider Laura as one of my mentors when it |
| 00:48:23> 00:48:24: | comes to this sector. |
| 00:48:24> 00:48:27: | I consider you Tom as one of my mentor learning |
| 00:48:27> 00:48:30: | about clean air and the impact on the community and |
| 00:48:30> 00:48:33: | how many times we sat down and learn about that |
| 00:48:33> 00:48:36: | and and talked about how can we companies like Hunt |
| 00:48:36> 00:48:38: | Electric make a difference, |
| 00:48:38> 00:48:41: | right? I consider a lot of our clients mentors just |
| 00:48:41> 00:48:44: | learning from them and learning of what their needs are |
| 00:48:44> 00:48:47: | and then coming back again to our teams and getting |
| 00:48:47> 00:48:50: | together and and and figuring out the way to |
| 00:48:50> 00:48:51: | come back. |
| 00:48:51> 00:48:54: | Its solutions. And I have to tell you guys. |
| 00:48:54> 00:48:58: | I consider Richard Hunt as a mentor and someone that |
| 00:48:58> 00:49:02: | inspired me personally and inspired us as a company. |
| 00:49:02> 00:49:06: | His vision 1213 years ago to see that the renewable |

| 00:49:07> 00:49:12: | energy sector is a future of our community was commendable. |
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| 00:49:12> 00:49:16: | We were a typical electrical contractor at that time, |
| 00:49:16> 00:49:20: | and today we're not because of that vision that he |
| 00:49:20> 00:49:21: | seen, |
| 00:49:21> 00:49:24: | and he didn't spare investment in our people. |
| 00:49:24> 00:49:27: | He sent our our team members for training. |
| 00:49:27> 00:49:31: | He invested in the technologies that we needed to be |
| 00:49:31> 00:49:32: | able to offer this. |
| 00:49:32> 00:49:37: | Uhm solutions and services. We invested in our own organization. |
| 00:49:37> 00:49:41: | We were the first organization that had a C based |
| 00:49:41> 00:49:43: | finance project in Utah. |
| 00:49:43> 00:49:46: | We it was 100% investment to learn the process to |
| 00:49:46> 00:49:49: | see how it works and to be able to take |
| 00:49:49> 00:49:51: | it to our customers and offer it as a as |
| 00:49:51> 00:49:56: | a solution. We are currently have a net zero building. |
| 00:49:56> 00:49:57: | Our latest building is not zero. |
| 00:49:57> 00:49:59: | It has a solar component. |
| 00:49:59> 00:50:00: | It has a battery component. |
| 00:50:00> 00:50:03: | It has an EV charging station. |
| 00:50:03> 00:50:06: | And it's all managed by a microgrid system, |
| 00:50:06> 00:50:09: | so we not only want it to go out there |
| 00:50:09> 00:50:11: | and offer these services to a client and be able |
| 00:50:11> 00:50:13: | to say this is what you need to do, |
| 00:50:13> 00:50:16: | we have now the capacity and capability to bring them |
| 00:50:17> 00:50:20: | into our facility and show them actually how it works |
| 00:50:20> 00:50:22: | and how it really effects our business on a daily |
| 00:50:22> 00:50:25: | basis. So that being sad for me, |
| 00:50:25> 00:50:31: | definitely Richard Hunt is someone that it's an inspiring person |
| 00:50:31> 00:50:33: | in my career to see that he. |
| 00:50:33> 00:50:36: | He did see this vision invested in this, |
| 00:50:36> 00:50:39: | and so that would be my my next if you're |
| 00:50:39> 00:50:40: | passionate about this, |
| 00:50:40> 00:50:43: | go seek out opportunities to work for a company that |
| 00:50:44> 00:50:45: | does care about that. |
| 00:50:45> 00:50:48: | That has those visions in mind and is looking to |
| 00:50:48> 00:50:49: | make a difference. |
| 00:50:49> 00:50:51: | Be part of that group. |
| 00:50:51> 00:50:52: | Make yourself part of that group. |
| 00:50:53> 00:50:55: | Thanks Candace, would you bring us home? |
| 00:50:57> 00:50:58: | I think they pretty much summed it up, |
| | |

| 00:50:58> 00:51:02: | but my my my personal belief around mentors and sponsors |
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| 00:51:02> 00:51:05: | which are two different things and as sponsor is an |
| 00:51:05> 00:51:06: | advocate there. |
| 00:51:06> 00:51:08: | That person who speaks for you when you're not in |
| 00:51:08> 00:51:09: | the room. |
| 00:51:09> 00:51:11: | A mentor is someone who you can call up and |
| 00:51:11> 00:51:13: | ask those questions, |
| 00:51:13> 00:51:16: | and I do like Emily and Debbie said it needs |
| 00:51:16> 00:51:17: | to be a diverse group. |
| 00:51:17> 00:51:19: | Sometimes you know a lot of times people think it |
| 00:51:19> 00:51:20: | has to be my boss. |
| 00:51:20> 00:51:23: | No, no, it's someone you need to talk to about. |
| 00:51:23> 00:51:26: | Maybe it might be about your boss how to navigate, |
| 00:51:26> 00:51:28: | how to. You know I want that project. |
| 00:51:28> 00:51:29: | How do I go get it? |
| 00:51:29> 00:51:30: | And it may not be. |
| 00:51:30> 00:51:32: | Your boss might be the right person to talk to, |
| 00:51:32> 00:51:34: | right? So you know, having I I like to call |
| 00:51:34> 00:51:36: | him my board of directors and I have that nice |
| 00:51:36> 00:51:38: | group and I've actually named him. |
| 00:51:38> 00:51:40: | You know, like there's one person I call if it's |
| 00:51:40> 00:51:41: | about a career choice. |
| 00:51:41> 00:51:44: | There's another person I call when it's about finances. |
| 00:51:44> 00:51:46: | There's another person I call about projects. |
| 00:51:46> 00:51:49: | Or, you know, so I have a nice little diversity |
| 00:51:49> 00:51:49: | board. |
| 00:51:49> 00:51:51: | So I have my board of directors a lot of |
| 00:51:51> 00:51:53: | column and so of my mentors. |
| 00:51:53> 00:51:55: | And then like I said and and they can be |
| 00:51:55> 00:51:56: | formal and informal. |
| 00:51:56> 00:51:58: | There are people that maybe I've. |
| 00:51:58> 00:51:59: | Like hey, will you be my mentor? |
| 00:51:59> 00:52:02: | But then there's a lot of those informal that maybe |
| 00:52:02> 00:52:05: | l've worked with on a community outreach event and have |
| 00:52:06> 00:52:06: | gotten to know, |
| 00:52:06> 00:52:09: | and they can kind of speak to my, |
| 00:52:09> 00:52:11: | you know, my ability to get things done right when |
| 00:52:11> 00:52:12: | I'm not in that room. |
| 00:52:12> 00:52:14: | So and I've got another informally so they can be |
| 00:52:14> 00:52:15: | formal and informal, |
| 00:52:15> 00:52:18: | but think of them that way and so that's kind |
| 00:52:18> 00:52:20: | of how I think about mentorship and sponsorship so. |
| | |

| 00:52:21> 00:52:24: | Awesome, we wanted to leave some time for questions from |
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| 00:52:24> 00:52:25: | the group. |
| 00:52:25> 00:52:28: | So are there any questions from the group? |
| 00:52:30> 00:52:32: | What time out? I just will add one thing, |
| 00:52:32> 00:52:33: | yeah I mean and as because this is one of |
| 00:52:33> 00:52:36: | the questions that you all last and I think everyone |
| 00:52:36> 00:52:38: | else kind of touched on it and I didn't and |
| 00:52:38> 00:52:40: | I think there was a question around what are some |
| 00:52:40> 00:52:41: | things that you see. |
| 00:52:43> 00:52:45: | That you would advice you would give yeah and maybe |
| 00:52:46> 00:52:48: | that you kind of you kind of wrap the question |
| 00:52:48> 00:52:50: | up and I do want to say and it this |
| 00:52:50> 00:52:53: | this dust high into what all the ladies have said |
| 00:52:53> 00:52:54: | Laura and Emily. |
| 00:52:54> 00:52:57: | And maybe these are some very wise women I so |
| 00:52:57> 00:52:59: | appreciate but definitely some advice. |
| 00:52:59> 00:53:02: | II love to give to folks especially young folks keep |
| 00:53:02> 00:53:04: | getting into this industry. |
| 00:53:04> 00:53:06: | Its tide into what they were saying and one is |
| 00:53:06> 00:53:09: | make sure that you do the company that you decide |
| 00:53:09> 00:53:10: | to or or state. |
| 00:53:10> 00:53:12: | Did you decide to work for that. |
| 00:53:12> 00:53:14: | They their values match yours. |
| 00:53:14> 00:53:16: | That's important 'cause you have to be happy where you |
| 00:53:16> 00:53:17: | spend the majority of the day. |
| 00:53:17> 00:53:19: | You're always going to have conflict. |
| 00:53:19> 00:53:21: | If you don't, you know sign up with an organization |
| 00:53:21> 00:53:22: | that match it. |
| 00:53:22> 00:53:24: | No amount of money is going to help you with |
| 00:53:24> 00:53:24: | that, |
| 00:53:24> 00:53:31: | then to that. To finding a good mentor. |
| 00:53:31> 00:53:37: | Is is very important? And. |
| 00:53:37> 00:53:40: | And then three. I think Emily really touched on it |
| 00:53:40> 00:53:42: | and that's say yes to those challenges. |
| 00:53:42> 00:53:44: | A lot of times, as women, |
| 00:53:44> 00:53:46: | we have a tendency to to. |
| 00:53:46> 00:53:48: | We feel like we have to check 110% |
| 00:53:48> 00:53:48. 00:53:48> 00:53:50: | of the boxes before we will take on those challenges. |
| | . |
| 00:53:50> 00:53:54: | So find mentors, surround yourself with mentors who will support |
| 00:53:54> 00:53:55: | you and say. |
| 00:53:55> 00:53:56: | No, you should do this. |
| | |

| 00:53:56> 00:53:57: | You should go for that. |
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| 00:53:57> 00:54:00: | Surround yourself with people like that and so I would |
| 00:54:00> 00:54:04: | really just be willing to say yes or those opportunities. |
| 00:54:04> 00:54:06: | I'm just telling you that as someone who I'm originally |
| 00:54:06> 00:54:07: | from Kentucky, |
| 00:54:07> 00:54:08: | you probably heard my accent. |
| 00:54:08> 00:54:11: | All of us here. I'm originally from Kentucky on mechanical |
| 00:54:11> 00:54:12: | engineering major. |
| 00:54:12> 00:54:16: | And they dropped me off in Salt Lake City, |
| 00:54:16> 00:54:19: | UT. I said yes to that opportunity. |
| 00:54:19> 00:54:21: | I didn't know anyone that didn't know anyone who knew |
| 00:54:21> 00:54:21: | anyone, |
| 00:54:21> 00:54:22: | and now this is home for me. |
| 00:54:22> 00:54:24: | So when I moved here three times, |
| 00:54:24> 00:54:26: | by the way, but I love, |
| 00:54:26> 00:54:28: | we love it here. So be willing to take those |
| 00:54:28> 00:54:30: | challenges as they come your way. |
| 00:54:30> 00:54:31: | Be bro will be brave. |
| 00:54:31> 00:54:32: | Say yes. |
| 00:54:34> 00:54:35: | I love that, so yes, |
| 00:54:35> 00:54:38: | opportunities that is fantastic. I'll so, |
| 00:54:39> 00:54:41: | for example, when the governor asked me to do this |
| 00:54:41> 00:54:42: | job, |
| 00:54:42> 00:54:44: | I said yes, 'cause oftentimes men are just wired to |
| 00:54:44> 00:54:44: | say, |
| 00:54:44> 00:54:47: | sure, I whatever. And it wasn't till about a month |
| 00:54:47> 00:54:48: | in this job. |
| 00:54:48> 00:54:50: | I'm like I don't know how to do this because |
| 00:54:50> 00:54:52: | I think we're wired to be like sure whatever I |
| 00:54:52> 00:54:54: | got approached to run for Congress. |
| 00:54:54> 00:54:56: | I'm like sure I could be a congressman. |
| 00:54:56> 00:54:58: | I can't, but sure, why not. |
| 00:54:58> 00:55:00: | I know how to raise money and then we didn't |
| 00:55:00> 00:55:03: | do it because I had a moment of self reflection. |
| 00:55:03> 00:55:04: | And I'm like I probably should be. |
| 00:55:04> 00:55:07: | Person, but I'd love that advice. |
| 00:55:07> 00:55:10: | Say yes, just say yes and try right, |
| 00:55:10> 00:55:12: | that's great. We got a few minutes left for questions |
| 00:55:13> 00:55:13: | from the group. |
| 00:55:13> 00:55:15: | Don't be shy, so yes, |
| 00:55:15> 00:55:18: | I know we've got these phenomenal women here give access |
| 00:55:18> 00:55:19: | to. |

| 00:55:23> 00:55:24: | OK. |
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| 00:55:28> 00:55:32: | You hear me OK, Tom? |
| 00:55:32> 00:55:36: | We've heard about innovation and disruption from these |
| | fours or |
| 00:55:36> 00:55:37: | anything that. |
| 00:55:37> 00:55:42: | Uh, you're doing that. You can talk about that's disruptive |
| 00:55:42> 00:55:44: | or innovative. Everything I'm working on is top, |
| 00:55:44> 00:55:49: | top secret classified. Disruptive person in general, |
| 00:55:49> 00:55:52: | but I think you're talking about other things. |
| 00:55:52> 00:55:53: | Look at the final question. |
| 00:55:53> 00:55:55: | I was going to ask and we're out of time. |
| 00:55:55> 00:55:56: | I'll just touch on this. |
| 00:55:56> 00:55:59: | The thing that keeps me up at night, |
| 00:55:59> 00:56:01: | which is disruptive in general, |
| 00:56:01> 00:56:06: | is transmission. When we think about how we're going to |
| 00:56:06> 00:56:10: | get power and and energy for pointed point B, |
| 00:56:10> 00:56:12: | and I appreciate what Williams is working on. |
| 00:56:12> 00:56:16: | 'cause you guys you guys live in this space and |
| 00:56:16> 00:56:19: | infrastructure infrastructure has to. |
| 00:56:19> 00:56:22: | Has to lead any innovation. |
| 00:56:22> 00:56:26: | Right, and as we start talking about as we see |
| 00:56:26> 00:56:30: | a push for changes in generation if we do not |
| 00:56:30> 00:56:32: | lead with infrastructure, |
| 00:56:32> 00:56:35: | we will fail. And so when anybody wants to talk |
| 00:56:35> 00:56:38: | seriously about changes in generation, |
| 00:56:38> 00:56:40: | you first need to ask them what is there, |
| 00:56:40> 00:56:43: | what is their infrastructure plan and transmission. |
| 00:56:43> 00:56:48: | EB touched on this. We're going to have a need |
| 00:56:48> 00:56:53: | for so much more electricity as we look to electrify |
| 00:56:53> 00:56:57: | businesses as we look to electrify transportation. |
| 00:56:57> 00:57:01: | And we are in trouble. |
| 00:57:01> 00:57:03: | With our current transmission lines, |
| 00:57:03> 00:57:06: | we have probably enough for the next five years, |
| 00:57:06> 00:57:09: | but it takes 20 years to do transmission lines, |
| 00:57:09> 00:57:11: | and we live in a public land state, |
| 00:57:11> 00:57:14: | so it takes even longer and it's billions and billions |
| 00:57:14> 00:57:16: | of dollars that I do not have. |
| 00:57:16> 00:57:18: | And quite frankly, none of you do, |
| 00:57:18> 00:57:21: | and we had a call with the Transmission office of |
| 00:57:21> 00:57:23: | the Department of Energy. |
| 00:57:23> 00:57:27: | Counterpart in Idaho we we met with them. |
| 00:57:27> 00:57:28: | It could have been yesterday and it could have been |

| 00:57:28> 00:57:29: | two months ago. |
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| 00:57:29> 00:57:32: | Every day is a Wednesday when you work every day |
| 00:57:32> 00:57:33: | and. |
| 00:57:33> 00:57:35: | So we we expressed to them like it's one thing |
| 00:57:35> 00:57:38: | to for DC to talk about transmission and billions of |
| 00:57:38> 00:57:41: | dollars and and how they could do that in the |
| 00:57:41> 00:57:43: | East, transmission in the West. |
| 00:57:45> 00:57:50: | You're nodding your head. These large scale infrastructure projects that |
| 00:57:50> 00:57:52: | will help us switch generation. |
| 00:57:52> 00:57:55: | It is. It's important in it. |
| 00:57:55> 00:57:57: | And I I am up in the night on it |
| 00:57:57> 00:58:02: | and so when we talk about disruption we it's not |
| 00:58:02> 00:58:05: | sexy to talk about infrastructure. |
| 00:58:05> 00:58:06: | But you hear it here. |
| 00:58:06> 00:58:08: | It federally talked about. Infrastructure. |
| 00:58:08> 00:58:11: | Rarely are they. They are talking a lot about roads. |
| 00:58:11> 00:58:12: | They're talking a lot about water and we all talk |
| 00:58:12> 00:58:13: | about roads and water. |
| 00:58:13> 00:58:14: | And we want to do that. |
| 00:58:14> 00:58:18: | But make sure they that anytime anybody talks about infrastructure |
| 00:58:18> 00:58:21: | that they do not leave out energy infrastructure. |
| 00:58:21> 00:58:24: | That is the key to long term success in this |
| 00:58:24> 00:58:28: | country and sustainable sustainable energy, |
| 00:58:28> 00:58:31: | sustainable energy success so. I wasn't gonna talk, |
| 00:58:31> 00:58:31: | but there you had it, |
| 00:58:31> 00:58:36: | that's that's me. Thank you all very much. |
| 00:58:36> 00:58:37: | Thank you to you. I think you double. |
| 00:58:37> 00:58:40: | I thank you for having us here. |
| 00:58:40> 00:58:41: | Good luck to everybody. Here comes, |
| 00:58:41> 00:58:43: | Rhonda. I was going to close it but here she |
| 00:58:43> 00:58:44: | comes up. |
| 00:58:44> 00:58:46: | It's been my pleasure to moderate this. |
| 00:58:46> 00:58:51: | You have been treated to phenomenal insights from phenomenal people |
| 00:58:51> 00:58:54: | and I hope that you will internalize this and go |
| 00:58:54> 00:58:59: | back and ask yourself some important questions because I learned |
| 00:58:59> 00:59:02: | a lot and I'm grateful that you included me in |
| 00:59:02> 00:59:04: | this in this great day. |
| 00:59:04> 00:59:04: | And |
| 00:59:04> 00:59:07: | and thank you, Tom again for doing such a great |

| 00:59:07> 00:59:08: | job. |
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| 00:59:08> 00:59:11: | Moderating, and Evie Candace, Laura, |
| 00:59:11> 00:59:15: | Emily. Thank you all. You've done a great job and |
| 00:59:15> 00:59:17: | thank you again for attending. |
| 00:59:17> 00:59:17: | We appreciate |
| 00:59:17> 00:59:18: | it. |

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