

Video

Charlotte, North Carolina

Date: March 03, 2022

00:00:00> 00:00:01:	Well, good morning everyone,
00:00:02> 00:00:04:	I'm my name is John
00:00:04> 00:00:07:	Lewis. I'm chief executive officer of the Charlotte Area Transit
00:00:07> 00:00:08:	system
00:00:08> 00:00:12:	and I wanted to extend our sincerest thanks to the
00:00:12> 00:00:16:	ULI team that has helped us this week and to
00:00:16> 00:00:20:	all of those who may be watching online and have
00:00:20> 00:00:21:	participated
00:00:22> 00:00:23:	in the interviews
00:00:23> 00:00:26:	and the study process over the last several days.
00:00:26> 00:00:31:	Now we're really excited about the potential for this Silver
00:00:31> 00:00:32:	line project.
00:00:32> 00:00:33:	As we look back
00:00:33> 00:00:37:	over our experience of bringing infrastructure investment to the city
00:00:38> 00:00:40:	with the blue line and the gold line,
00:00:40> 00:00:44:	we wanted to make sure that we not only built
00:00:44> 00:00:44:	on
00:00:44> 00:00:45:	the experience
00:00:45> 00:00:49:	that we have developed over those last several projects,
00:00:49> 00:00:54:	but also solicit the experience and expertise of our peers
00:00:54> 00:00:57:	throughout the country to help us make sure.
00:00:57> 00:01:01:	That we not only deliver outstanding mobility options,
00:01:01> 00:01:04:	but also meet the needs the greater needs
00:01:04> 00:01:09:	of our Community. And I'm so excited about the recommendations
00:01:09> 00:01:12:	that will be presented today from the panel
00:01:13> 00:01:14:	folks of the panel.
00:01:14> 00:01:17:	I can't say enough. Thanks for what you've helped us
00:01:17> 00:01:18:	with and what you've done

00:01:18> 00:01:21:	this week. The weather was a little Gray
00:01:21> 00:01:23:	when you started on Sunday,
00:01:23> 00:01:26:	but it's certainly a sunny day today and I think
00:01:27> 00:01:28:	that portends well.
00:01:28> 00:01:32:	For the recommendations and the the project as we move
00:01:32> 00:01:33:	forward.
00:01:33> 00:01:34:	Thank
00:01:34> 00:01:34:	you all again
00:01:34> 00:01:39:	for participating and I look forward to our continued discussion.
00:01:39> 00:01:40:	Merrily I'll turn it back to you.
00:01:41> 00:01:45:	Thank you John. Good morning and good morning to all
00:01:45> 00:01:47:	of you where I'm Marilee utter.
00:01:47> 00:01:51:	I'm delighted to be the chair of this ulip panel
00:01:51> 00:01:52:	this week.
00:01:52> 00:01:55:	Let me start out for those of you that may
00:01:55> 00:01:58:	not be familiar with the Urban Land Institute,
00:01:58> 00:02:02:	we are a nonprofit organization based in Washington DC.
00:02:02> 00:02:08:	Local organization with over 45,000 members.
00:02:08> 00:02:14:	Around the world. Mission is to shape the future of
00:02:14> 00:02:17:	the built environment.
00:02:17> 00:02:46:	We're having technical difficulties. OK.
00:02:46> 00:02:50:	So I think we're back.
00:02:50> 00:02:53:	So our mission is to shape the built environment for
00:02:53> 00:02:57:	transformative impact in communities worldwide.
00:02:57> 00:03:03:	Very mission driven organization. We do that by doing research.
00:03:03> 00:03:06:	A lot of practical and applied research.
00:03:06> 00:03:08:	We do forms for best practices.
00:03:08> 00:03:09:	What's working in one city,
00:03:09> 00:03:14:	sharing it with another city or publisher would bring people
00:03:14> 00:03:16:	together or convener.
00:03:16> 00:03:18:	We do a lot of outreach and one of our
00:03:18> 00:03:23:	most important hallmark programs is the advisory service panels,
00:03:23> 00:03:24:	which is what we were doing here.
00:03:24> 00:03:26:	Do we have this week?
00:03:26> 00:03:30:	This is a program that dates back more than 60
00:03:30> 00:03:30:	years.
00:03:30> 00:03:35:	We've helped more than 700 different communities around the world.
00:03:35> 00:03:39:	What what this product does is bring in experts from
00:03:39> 00:03:45:	outside the Community purposely independent to take a

	strategic view.
00:03:45> 00:03:47:	We're only here for a few days,
00:03:47> 00:03:50:	and so we have to take a strategic look at
00:03:50> 00:03:55:	practical and these are usually the most challenging issues their
00:03:55> 00:03:56:	communities face.
00:03:56> 00:04:02:	The process we follow is pretty amazing and how effective
00:04:02> 00:04:03:	it is.
00:04:03> 00:04:06:	First of all, important for you to know that our
00:04:06> 00:04:09:	panels are all volunteering their time to be here.
00:04:09> 00:04:14:	Nobody is being compensated. Personally,
00:04:14> 00:04:18:	we are. We're given a briefing book in advance.
00:04:18> 00:04:22:	A lot of homework to look at.
00:04:22> 00:04:26:	The day we arrived, we get deep briefing from the
00:04:26> 00:04:30:	sponsor groups and also a site tour and looking around
00:04:30> 00:04:34:	at everything so we can really try to be on
00:04:34> 00:04:35:	the ground and feel it.
00:04:35> 00:04:40:	We meet with representatives from the sponsor and then we
00:04:40> 00:04:43:	spend an intense stay in their views both in person
00:04:43> 00:04:47:	and virtual of this week we talked to over 60
00:04:47> 00:04:51:	people actually closer to 70 people from the community to
00:04:51> 00:04:52:	learn from you.
00:04:52> 00:04:57:	And and and then synthesize that for our recommendations,
00:04:57> 00:05:01:	we go into hard work for two days.
00:05:01> 00:05:05:	We just kind of bury ourselves in hotel on formulating
00:05:05> 00:05:06:	our ideas.
00:05:06> 00:05:11:	We're delivering the presentation this morning and then you will
00:05:11> 00:05:14:	receive a written report in about 60 days.
00:05:14> 00:05:16:	l can't thank her sponsors enough.
00:05:16> 00:05:19:	The city of Charlotte and cats.
00:05:19> 00:05:21:	You have been so hospitable,
00:05:21> 00:05:25:	so helpful and so open and candid,
00:05:25> 00:05:29:	and that really makes all the difference in what we're
00:05:29> 00:05:29:	able to do.
00:05:29> 00:05:32:	I want to give a special shout out to Andy,
00:05:32> 00:05:37:	Monica, Dylan, and Logan because you personally put it went
00:05:38> 00:05:43:	far beyond what was required and we really are appreciative.
00:05:43> 00:05:45:	I also want to thank everybody else,
00:05:45> 00:05:49:	but people were interviewed and helped us and answered our
00:05:49> 00:05:51:	late night phone calls and so on.

00:05:51> 00:05:53:	It really. It really has been essential
00:05:53> 00:05:54:	for the work we're doing.
00:05:56> 00:05:59:	We have put together a panel to address your needs
00:05:59> 00:06:02:	that I think is one of the best I've ever
00:06:02> 00:06:03:	worked with.
00:06:03> 00:06:05:	So let me take a minute and just give you
00:06:05> 00:06:06:	a little background.
00:06:06> 00:06:09:	I don't know who you'll be hearing from.
00:06:09> 00:06:10:	So I'm merely utter and present.
00:06:21> 00:06:26:	Sorry for the interruption, technical difficulties.
00:06:26> 00:06:30:	Back to who we are on our panel.
00:06:30> 00:06:31:	I'm Meryl layout of from Denver,
00:06:31> 00:06:37:	Co. President Associates for an advisory services firm work
	on
00:06:37> 00:06:43:	strategic planning for large multi large scale developments,
00:06:43> 00:06:47:	transitory development, public private partnerships.
00:06:47> 00:06:50:	And I've actually had the pleasure of working in Charlotte
00:06:50> 00:06:51:	over the years.
00:06:51> 00:06:53:	Was here in the early 2000s.
00:06:53> 00:06:56:	Working on the blue line and so it's wonderful to
00:06:56> 00:06:57:	be back,
00:06:57> 00:07:03:	especially special for me. Doctor David Abraham is on our
00:07:03> 00:07:04:	panel.
00:07:04> 00:07:09:	He is with the Harris County Toll Authority and also
00:07:09> 00:07:15:	a professor at Rice University who's David works in planning
00:07:15> 00:07:19:	and policy and public transportation.
00:07:19> 00:07:22:	Sustainability is really one of the specialties.
00:07:22> 00:07:25:	Anywheres ahead of a public sector as well.
00:07:25> 00:07:29:	Serving on the Planning Commission and the Airport Commission in
00:07:30> 00:07:30:	Houston.
00:07:30> 00:07:34:	Here I give are as an architect is our design
00:07:34> 00:07:39:	expert on the panel from Dana Point on California.
00:07:39> 00:07:45:	My Guillermo has broad expertise in architecture and urban design
00:07:45> 00:07:50:	is worked on projects all over the country and Spain
00:07:50> 00:07:54:	and worked for clients as diverse as Disney and LA
00:07:55> 00:07:58:	Metro Transit. So he's been a great joy for us
00:07:58> 00:08:00:	to have an account.
00:08:00> 00:08:05:	Christopher Foreigner is with Nelson Nygaard in Washington DC and
00:08:05> 00:08:10:	he works on the policy to bring transportation to healthy
00:08:10> 00:08:11:	communities.

00:08:11> 00:08:15:	And he's also the past chair there of Arlington County
00:08:15> 00:08:17:	Planning Commission.
00:08:17> 00:08:19:	And for those of you in the transit and Todds
00:08:19> 00:08:20:	World,
00:08:20> 00:08:24:	Arlington County is kind of the poster child for how
00:08:24> 00:08:28:	teody can transform communities for the better.
00:08:28> 00:08:31:	But Lucia Garcia comes to us from Tampa,
00:08:31> 00:08:37:	FL. There, she's senior adviser for community partnerships to the
00:08:37> 00:08:37:	county,
00:08:37> 00:08:40:	and she's been there for over 30 years and has
00:08:40> 00:08:44:	this unique role where she brings she kind of works
00:08:44> 00:08:46:	at the intersection of land use,
00:08:46> 00:08:51:	transit infrastructure, but always with an eye to the ROI.
00:08:51> 00:08:55:	The return on the investment costs and the expenses so
00:08:55> 00:08:56:	very special,
00:08:56> 00:08:59:	kind of role, and we're delighted to happen.
00:08:59> 00:09:03:	Jim Hacked is with HDR in San Diego.
00:09:03> 00:09:09:	Is a civil engineer with incredible expertise in transit,
00:09:09> 00:09:12:	particularly in light rail and streetcars,
00:09:12> 00:09:17:	which, as you know, San Diego has a wonderful model
00:09:17> 00:09:20:	and Jim is very tight into that.
00:09:20> 00:09:26:	Darryl Jones is it developer from Lone Tree Co and
00:09:26> 00:09:28:	it certainly is.
00:09:28> 00:09:33:	Coventry Development Corporation. He's got a long history of development
00:09:33> 00:09:35:	or across the country,
00:09:35> 00:09:38:	but he's also worked as the chief real estate officer
00:09:39> 00:09:41:	at Denver International Airport,
00:09:41> 00:09:44:	so he understands a lot about that side in his
00:09:44> 00:09:45:	background.
00:09:45> 00:09:47:	Also working as a city planner,
00:09:47> 00:09:50:	and he served as a City Council member.
00:09:50> 00:09:55:	And Jack was in ski from Dallas area Rapid Transit
00:09:55> 00:09:56:	in Dallas.
00:09:56> 00:09:59:	Jack has been there over 30 years.
00:09:59> 00:10:02:	He knows his business, inside and out.
00:10:02> 00:10:06:	His his job is really the value capture and the
00:10:06> 00:10:10:	economic development around transit stations.
00:10:10> 00:10:13:	So we think that the the group working together we
00:10:13> 00:10:17:	found this tremendous energy and a very good fit for
00:10:17> 00:10:19:	the questions we've been asked to address.

00:10:19> 00:10:23:	I also wanna get extra special thank you to our
00:10:23> 00:10:27:	staff Debra Meyerson and Rebecca Hill who helped us
00:10:27> 00:10:32:	through not only technical difficulties but putting together the entire
00:10:32> 00:10:34:	week. So the
00:10:34> 00:10:41:	question we've been. This isn't clicking.
00:10:41> 00:10:47:	The question we've been given is the assignment is 44
00:10:47> 00:10:49:	main questions.
00:10:49> 00:10:54:	What are the opportunities for stationary development along the 11th
00:10:54> 00:10:55:	St alignment?
00:10:55> 00:11:01:	Would another alignment provide better economic development or transportation or
00:11:01> 00:11:02:	equity opportunities?
00:11:02> 00:11:06:	How can the connection between the blue line and the
00:11:06> 00:11:07:	silver line be optimized?
00:11:07> 00:11:12:	And there's an additional station in the First ward along
00:11:12> 00:11:14:	the 11th St Alignment.
00:11:14> 00:11:19:	Bring significant enhancements, so that's basically what we will guide
00:11:19> 00:11:24:	our work. So. You
00:11:24> 00:11:27:	live in a beautiful city.
00:11:27> 00:11:30:	We were so delighted to be here.
00:11:30> 00:11:34:	We enjoyed our time so much and and Charlotte has
00:11:34> 00:11:37:	been thriving and growing recently.
00:11:40> 00:11:42:	That growth is a blessing,
00:11:42> 00:11:43:	but it's also a challenge
00:11:44> 00:11:49:	because ultimately every city really wants to offer great quality
00:11:49> 00:11:50:	of life.
00:11:50> 00:11:54:	We define that as being sustainable and sustainable,
00:11:54> 00:11:59:	both economically with jobs environmentally with clean,
00:11:59> 00:12:06:	healthy, beautiful environments, socially with equity and diversity in the
00:12:06> 00:12:07:	community.
00:12:11> 00:12:14:	Transit is 100 year asset.
00:12:14> 00:12:17:	It's a long term aspect.
00:12:17> 00:12:21:	It's thinking about your community and much broader way than
00:12:21> 00:12:23:	just what's happening today.
00:12:23> 00:12:26:	I mean, we're we're living in this kind of post
00:12:26> 00:12:27:	pandemic time,
00:12:27> 00:12:30:	but the impacts are is very unclear yet.

00:12:30> 00:12:33:	It's very unsettled. On the other hand,
00:12:33> 00:12:36:	we know that one of the impacts is on our
00:12:36> 00:12:40:	center cities and that we know that they are going
00:12:40> 00:12:41:	to change.
00:12:41> 00:12:44:	One of the directions were pretty certain now.
00:12:44> 00:12:48:	Is that the cities? The downtowns the center students need
00:12:48> 00:12:50:	to become more livable?
00:12:50> 00:12:55:	They need to offer more amenities and feel more like
00:12:55> 00:13:00:	a good place to live than just a good place
00:13:00> 00:13:00:	to work.
00:13:00> 00:13:04:	As we think about the the tool that transit is,
00:13:04> 00:13:07:	it isn't the end in itself,
00:13:07> 00:13:10:	it is the tool to help us build these communities.
00:13:10> 00:13:15:	These sustainable communities. And so our panelists will be talking
00:13:15> 00:13:19:	about how how we see transit helping Charlotte be the
00:13:19> 00:13:22:	most livable place they can be.
00:13:30> 00:13:36:	Our agenda today. Is looking at our agenda today.
00:13:36> 00:13:40:	Will start by looking at the regional implications of an
00:13:40> 00:13:44:	East West connection and rail transit in the in the
00:13:45> 00:13:45:	region.
00:13:45> 00:13:48:	Then we'll look at the city center.
00:13:48> 00:13:52:	Well, then we'll hone in on the 11th St station.
00:13:52> 00:13:56:	We'll look at this silver and the gold lines and
00:13:56> 00:14:00:	then wind up with next steps and where you go
00:14:00> 00:14:00:	next.
00:14:00> 00:14:02:	And so to strike that out.
00:14:02> 00:14:03:	I'd like to turn it over to Dave.
00:14:11> 00:14:15:	Thank you Mary Lee. Good morning everyone.
00:14:15> 00:14:19:	Apologies for the slight delay in starting.
00:14:19> 00:14:22:	You know, these things happen.
00:14:22> 00:14:27:	I have three points I'd like to touch on this
00:14:27> 00:14:28:	morning.
00:14:28> 00:14:31:	We hear from a from from several of us.
00:14:31> 00:14:35:	Going over a lot of the opportunities and constraints that
00:14:35> 00:14:37:	we have encountered,
00:14:37> 00:14:41:	first point is the importance of the East West connection
00:14:41> 00:14:42:	here in Charlotte.
00:14:42> 00:14:47:	The second one is the equity at affordable housing considerations.
00:14:47> 00:14:51:	And the third one is a look at strengthening urban
00:14:51> 00:14:52:	growth in the core.
00:14:54> 00:14:58:	So I'm not firstpoint with regards to the the importance

00:14:58> 00:15:00:	of the East West connection.
00:15:00> 00:15:04:	Why is that important? And so I'd like to focus
00:15:04> 00:15:07:	on two simple observations that we've met.
00:15:07> 00:15:11:	We we recognize the first is that major job growth
00:15:11> 00:15:14:	is expected in this region over the next 30 years,
00:15:14> 00:15:17:	and the second one is you'll be saving billions of
00:15:17> 00:15:19:	future dollars in economy.
00:15:19> 00:15:21:	That's because as you build real,
00:15:21> 00:15:25:	you reduce the need to build and maintain expensive hybrids,
00:15:25> 00:15:28:	and they save individual families,
00:15:28> 00:15:31:	time and money. In addition to that,
00:15:31> 00:15:34:	you have less traffic congestion and you'll be able to
00:15:34> 00:15:36:	speed up access ability to where you want to go,
00:15:36> 00:15:39:	and so these two maps on the screen,
00:15:39> 00:15:43:	one in the middle shows you in the dark orange
00:15:43> 00:15:47:	colors where the expected growth in jobs is is projected
00:15:47> 00:15:49:	to occur over the next 30 years,
00:15:49> 00:15:52:	and that's done in the southeast side of the city,
00:15:52> 00:15:58:	exactly. We're the the silver line is expected to connect.
00:15:58> 00:16:01:	The map on the left is a look at your
00:16:01> 00:16:03:	land use in the city as as I do my
00:16:04> 00:16:05:	left analysis,
00:16:05> 00:16:07:	I like to pull my own data.
00:16:07> 00:16:09:	I like to take an eagle eye look at how
00:16:09> 00:16:09:	you,
00:16:09> 00:16:12:	the city looks with regards to land use and you
00:16:12> 00:16:15:	can see that all that yellow is where single family
00:16:15> 00:16:17:	homes for the most part are located.
00:16:17> 00:16:19:	Again done in that SE Quadrant,
00:16:19> 00:16:22:	but it's it's kind of blind and buffered by the
00:16:22> 00:16:23:	blue line,
00:16:23> 00:16:25:	and now the silver line you can see also at
00:16:25> 00:16:28:	the end of the blue line that there's a lot
00:16:28> 00:16:28:	of purple.
00:16:28> 00:16:31:	Color and a lot of red and those are your
00:16:31> 00:16:33:	industrial jobs and your commercial jobs.
00:16:33> 00:16:35:	And so this rail connection.
00:16:35> 00:16:41:	This East West connection is integral to again.
00:16:41> 00:16:44:	Focusing on connecting people to your jobs and leveraging
	your
00:16:44> 00:16:45:	economy.
00:16:47> 00:16:51:	In addition to that, I looked at the population growth

00:16:51> 00:16:54:	and you see the same relative dispersion of people around
00:16:55> 00:16:58:	the external edges of the county and down in the
00:16:58> 00:17:00:	Southeast. Those areas in dark blue.
00:17:00> 00:17:02:	Our areas are greater than 200%
00:17:02> 00:17:06:	of population growth projected over the next 30 years.
00:17:06> 00:17:11:	It's silver lining offers a fundamental accessibility option for again
00:17:11> 00:17:13:	folks to get from the east to the West of
00:17:13> 00:17:15:	the city to get to those jobs.
00:17:15> 00:17:18:	And So what we found with analysis.
00:17:18> 00:17:24:	Is that 24% of people in Charlotte actually live within
00:17:24> 00:17:29:	that two mile buffer around the projected link for the
00:17:29> 00:17:31:	silver line?
00:17:31> 00:17:32:	We also found that 20%
00:17:32> 00:17:37:	of the housing units are within that buffer and so
00:17:37> 00:17:42:	this real line delivers value directly for again,
00:17:42> 00:17:47:	20% and 24% of the people and housing in the
00:17:47> 00:17:48:	city.
00:17:50> 00:17:54:	I also looked at the racial and ethnic composition and
00:17:54> 00:17:57:	who would be directly served by the real line,
00:17:57> 00:18:00:	and this is the topic of equity.
00:18:00> 00:18:03:	And of course we'll talk about affordable housing as well.
00:18:03> 00:18:07:	This is again the silver lining offers equitable access ability.
00:18:07> 00:18:11:	According to this research for significant numbers of jobs and
00:18:11> 00:18:12:	people.
00:18:12> 00:18:14:	If you look at the bar chart on the left,
00:18:14> 00:18:18:	you'll see on the gold the gold bar is the
00:18:18> 00:18:20:	percentage of people.
00:18:20> 00:18:23:	Who are within a two mile buffer of that silver
00:18:24> 00:18:24:	line?
00:18:24> 00:18:28:	The green bars are the percentages that are of the
00:18:28> 00:18:32:	same racial composition in the county of Mecklenburg,
00:18:32> 00:18:35:	and you can see those numbers are almost exactly the
00:18:35> 00:18:35:	same.
00:18:35> 00:18:38:	I had to run this analysis a couple times because
00:18:38> 00:18:40:	I wasn't sure if I was just duplicating the same
00:18:40> 00:18:41:	numbers,
00:18:41> 00:18:45:	but it looks like it's exactly represented and so this
00:18:45> 00:18:46:	blue light this blue line.
00:18:46> 00:18:50:	This silver line? Excuse me that's planned will have the
00:18:50> 00:18:54:	same racial and ethnic composition as the county which is
00:18:54> 00:18:54:	а.

00:18:54> 00:18:58:	Excellent sign of box. The silver Line is a 26
00:18:58> 00:19:03:	mile opportunity to integrate equity in Charlotte.
00:19:03> 00:19:06:	What that might look like would be opportunities for minority
00:19:06> 00:19:11:	businesses and contracting affordable housing initiatives that might incentives that
00:19:11> 00:19:13:	might be a part of that,
00:19:13> 00:19:16:	and programs to strengthen existing communities.
00:19:16> 00:19:19:	And so one of our recommendations is to clearly integrate
00:19:19> 00:19:23:	an equity fund in the upcoming transit referendum.
00:19:23> 00:19:25:	The city of Austin and Texas just did this.
00:19:25> 00:19:29:	They within the. That's a tax increase that they were
00:19:30> 00:19:33:	able to approve back in 2020 to green light,
00:19:33> 00:19:38:	a \$7.1 billion plan they openly communicated to the public
00:19:38> 00:19:43:	that \$300 million of that amount would go towards funding
00:19:43> 00:19:44:	public programs,
00:19:44> 00:19:46:	and so there was no sense of,
00:19:46> 00:19:48:	well, you took this money from Longbottom,
00:19:48> 00:19:50:	but into another cloud. Now,
00:19:50> 00:19:52:	as of as a as a city and community,
00:19:52> 00:19:56:	we are moving forward together to ensure that the infrastructure
00:19:56> 00:19:57:	investment.
00:19:57> 00:20:01:	Is integrated into Latin and transportation options and also strengthening
00:20:01> 00:20:02:	the community,
00:20:02> 00:20:06:	as Marilee mentioned, because it is a sustainable development option
00:20:06> 00:20:07:	to do such things.
00:20:10> 00:20:13:	My last point is with regards to strengthening urban growth.
00:20:13> 00:20:18:	Charlotte is losing major revenue by not having enough housing
00:20:18> 00:20:20:	around the urban core.
00:20:20> 00:20:23:	This drives up traffic congestion in the region.
00:20:23> 00:20:26:	It increases the amount of money needed for Rd building
00:20:26> 00:20:27:	and maintenance,
00:20:27> 00:20:30:	and you cannot generate enough revenue if you don't have
00:20:30> 00:20:33:	enough housing footprints on the ground and so not having
00:20:33> 00:20:36:	enough housing and people makes it difficult to meet the
00:20:36> 00:20:40:	ridership numbers to qualify for the important at the essential
00:20:40> 00:20:43:	FDA matching funding to actually build a light.
00:20:43> 00:20:45:	And my colleague Jim will talk about that a little
00:20:45> 00:20:47:	bit more in his presentation.
00:20:51> 00:20:54:	On this point with regards to losing major revenue,

00:20:54> 00:20:57:	I have one more slide to share with you.
00:20:57> 00:21:01:	This slide shows that. When we look at the Uptown
00:21:01> 00:21:02:	area,
00:21:02> 00:21:03:	and again I'd like to pull my own demographics,
00:21:03> 00:21:07:	not just rely on what's being done before I have
00:21:07> 00:21:12:	my own techniques and methodologies that I'd like to apply
00:21:12> 00:21:13:	for precision.
00:21:13> 00:21:18:	We found 12,550 people, only 12,550 people living or in
00:21:18> 00:21:20:	the Uptown area.
00:21:20> 00:21:23:	This is a very low number for a major browntown
00:21:23> 00:21:24:	in this state,
00:21:24> 00:21:27:	and so more parking spots than people were also found
00:21:27> 00:21:28:	in the downtown.
00:21:28> 00:21:32:	We have 70,000 parking spots versus.
00:21:32> 00:21:35:	12,550 people. And so our recommendation here would be to
00:21:35> 00:21:39:	ensure a dedicated portion of the referendum is used to
00:21:39> 00:21:42:	incentivize more housing development along the silver line.
00:21:42> 00:21:44:	More housing brings more people.
00:21:44> 00:21:47:	More people means that you qualify for the FDA matching
00:21:47> 00:21:49:	funding that you need because you have to get the
00:21:49> 00:21:52:	ridership numbers up to be able to justify the project.
00:21:54> 00:21:57:	I'm gonna turn it over to my colleague Chris,
00:21:57> 00:21:59:	who will talk a little bit more about what it
00:21:59> 00:22:02:	means to be strengthening the earth for and in terms
00:22:02> 00:22:03:	of ability and struggle.
00:22:03> 00:22:08:	Thank you so much. Thank you,
00:22:08> 00:22:11:	David Chris Varnish from Nelson Nygaard.
00:22:11> 00:22:12:	Transportation planning
00:22:12> 00:22:15:	consulting firm in the country and I've worked had the
00:22:15> 00:22:18:	privilege of working in Chicago for a few years and
00:22:18> 00:22:21:	I am going to share David's perspective on zoomed out
00:22:21> 00:22:23:	to the regional level and I'm going to talk a
00:22:23> 00:22:26:	little bit about how the Silverlight connects to the policy
00:22:26> 00:22:27:	Commission in the region.
00:22:27> 00:22:30:	So our observations from working on the ground here for
00:22:30> 00:22:33:	just a few days is that the the mobility vision
00:22:33> 00:22:36:	of the city of Charlotte is strong and in the
00:22:36> 00:22:38:	region as well. And that's its best problem.
00:22:38> 00:22:43:	The recently adopted property answer plan and the Transformation Ability
00:22:43> 00:22:46:	Network that was developed in late 2020 in the regions
00:22:46> 00:22:48:	connected on the plant and in others.

00:22:48> 00:22:53:	And all these plans share the expressed priority that Charlotte
00:22:53> 00:22:58:	is working to create more walkable mixed use compact placements.
00:22:58> 00:23:01:	That are supported by Stefen attractive multimodal travel.
00:23:02> 00:23:03:	And there's a tension in that,
00:23:03> 00:23:05:	right? Because the public sector can deliver
00:23:06> 00:23:07:	a lot of the transportation network,
00:23:07> 00:23:08:	the public sector
00:23:08> 00:23:11:	can't deliver. The place is by and large.
00:23:11> 00:23:12:	That's up to the development community.
00:23:12> 00:23:15:	And that's the perspective that I have for my time
00:23:15> 00:23:17:	chairing the Planning Commission in Arlington
00:23:17> 00:23:21:	as merely mentioned. To support that vision of the city
00:23:21> 00:23:25:	and other governments are are making ongoing and increased investments
00:23:25> 00:23:27:	and improve streets of greenways.
00:23:27> 00:23:31:	But accompanying that, the transit vision remains the transit vision
00:23:31> 00:23:32:	from 2016 to 2035,
00:23:32> 00:23:36:	with some important amendments. And support for those major transit
00:23:36> 00:23:40:	investments as outlined in that plan feels fragile to us.
00:23:43> 00:23:44:	In the face of that,
00:23:44> 00:23:47:	cats and the city are working diligently to to implement
00:23:48> 00:23:48:	that vision,
00:23:48> 00:23:52:	and in the face of uncertainty from Demik and other
00:23:52> 00:23:55:	economic and social forces and condiments.
00:23:55> 00:23:59:	Uncertainty about the future of the gold line.
00:23:59> 00:24:01:	Excuse me, the red line.
00:24:01> 00:24:05:	The gold Line is currently deployed.
00:24:05> 00:24:08:	Possibly deployed but certainly deployed is of limited value as
00:24:08> 00:24:10:	a transportation option.
00:24:10> 00:24:13:	Bus service has someone eroded over recent years,
00:24:13> 00:24:17:	especially during the pandemic, as preceding safety issues.
00:24:17> 00:24:21:	And the public and other key stakeholders here shifting messages
00:24:21> 00:24:22:	about the silver line.
00:24:22> 00:24:25:	The result of all of these headwinds is real challenge
00:24:25> 00:24:30:	with support and coalition building for delivering major transit projects
00:24:30> 00:24:33:	such as the Silver Line.
00:24:33> 00:24:34:	Alongside that,

00:24:34> 00:24:38:	there's the continued prioritization of driving as the primary mode
00:24:38> 00:24:39:	insurance.
00:24:39> 00:24:43:	Uptown has the best mobility options Center City as well.
00:24:43> 00:24:45:	But clearly from walking the streets,
00:24:45> 00:24:47:	the priority is still fast.
00:24:47> 00:24:50:	Driving on city streets. They're Uptown,
00:24:50> 00:24:53:	as I think David mentioned,
00:24:53> 00:24:56:	has 70,000 parking spaces. That's more than
00:24:56> 00:24:58:	four space that's dedicated to living,
00:24:58> 00:24:58:	working and
00:24:58> 00:25:02:	playing, and the region continues to contemplate large investments in
00:25:02> 00:25:03:	freeway expansion,
00:25:03> 00:25:07:	including the friction free. So
00:25:07> 00:25:08:	in the face of those observations,
00:25:08> 00:25:10:	what are our recommendations? Well,
00:25:10> 00:25:13:	we recommend that the transit vision be connected to these
00:25:13> 00:25:13:	newer,
00:25:13> 00:25:15:	broader community visions and goals,
00:25:15> 00:25:18:	and that may require an update to the 2030 plan.
00:25:18> 00:25:18:	Full
00:25:18> 00:25:22:	update before publication. It's time to think
00:25:22> 00:25:25:	about the role of the Richard Freeway and I277 in
00:25:25> 00:25:26:	general insurance future.
00:25:26> 00:25:30:	I've worked in Rochester, NY where recently they've eliminated 1
00:25:30> 00:25:33:	section of Inner Loop Freeway or studying,
00:25:33> 00:25:35:	removing second section and replacing it with
00:25:35> 00:25:38:	the city. It's time to get the bus lanes back
00:25:38> 00:25:41:	operational and Independence Blvd
00:25:41> 00:25:43:	and other cats port just took an important step to
00:25:43> 00:25:44:	that this week.
00:25:44> 00:25:47:	Improve the gold line. Invest in the gold line.
00:25:47> 00:25:51:	Give it signal priority, dedicated space and higher service frequency
00:25:51> 00:25:54:	so it can be treated as real transportation.
00:25:54> 00:25:58:	It improved the other current transit assets that transformed bus
00:25:58> 00:26:02:	network that's implanting continue to to upper frequencies on the
00:26:02> 00:26:02:	blue line,
00:26:02> 00:26:04:	and invest in express bus

00:26:04> 00:26:07:	in VR. And importantly,
00:26:07> 00:26:10:	support those transit investments with transform St Networks,
00:26:10> 00:26:13:	especially in dense, walkable mixed use places.
00:26:13> 00:26:15:	Reallocate public right of way to serve
00:26:15> 00:26:18:	the public good, not just the goal of
00:26:18> 00:26:22:	driving fast. And use those those pushes to rebuild the
00:26:23> 00:26:24:	support Coalition,
00:26:24> 00:26:26:	rebuild trust and inspiring leaders.
00:26:28> 00:26:32:	So specific asset of your of your multimodal transportation system.
00:26:32> 00:26:34:	Deservedly very proud of this.
00:26:34> 00:26:37:	Trails Network and Charlotte in the region would invested and
00:26:37> 00:26:40:	continue to invest in important assets like the rail trail
00:26:40> 00:26:41:	across Shirley Trail,
00:26:41> 00:26:46:	the greenways. These are well loved and are undergoing expansion
00:26:46> 00:26:47:	all the time.
00:26:47> 00:26:51:	And they're increasingly connected to safe St infrastructure as well,
00:26:51> 00:26:55:	which is important to make those trips valuable,
00:26:55> 00:26:57:	not just recreation, and not just for recreation
00:26:58> 00:27:00:	and successful trends that needs to be
00:27:00> 00:27:01:	connections
00:27:00> 00:27:01:	supported
00:27:01> 00:27:01:	to
00:27:01> 00:27:01:	by
00:27:01> 00:27:01:	this
00:27:01> 00:27:02:	the
00:27:01> 00:27:02:	as well.
00:27:02> 00:27:02:	quality
00:27:02> 00:27:02:	So
00:27:02> 00:27:04:	the prioritized the integration amount equally,
00:27:04> 00:27:09:	high quality walking the rolling connections into stations through and
00:27:09> 00:27:11:	into new transit oriented developments,
00:27:12> 00:27:14:	and specifically for any new stations along 11th St.
00:27:14> 00:27:18:	There's challenges of getting to the trails network from there,
00:27:18> 00:27:19:	getting. Across the Butcher Freeway,
00:27:19> 00:27:21:	but those have to be front and center
00:27:21> 00:27:24:	in planning. For the silver lining.
00:27:25> 00:27:29:	A strong theme in all the regional
00:27:28> 00:27:29:	that

00:27:29> 00:27:29:	and
00:27:29> 00:27:29:	of
00:27:29> 00:27:29:	city
00:27:29> 00:27:30:	equity.
00:27:30> 00:27:30:	plans is
00:27:30> 00:27:30:	The
00:27:30> 00:27:34:	city is working to connect to correct historic patterns of
00:27:34> 00:27:39:	disinvestment underinvestment the silver line gives the opportunity to connect
00:27:39> 00:27:43:	many of those areas to to Athens outcomes to excuse
00:27:43> 00:27:47:	me to to opportunity. But equitable outcomes from that investment
00:27:47> 00:27:48:	depends on many things.
00:27:48> 00:27:51:	So as David million, it's important to invest in an
00:27:51> 00:27:54:	anti displacement and related measures
00:27:54> 00:27:56:	at the same time that's transit investment,
00:27:56> 00:27:57:	new affordable
00:27:57> 00:28:01:	housing, invest in childcare and other essential services integrated into
00:28:01> 00:28:03:	new stations and nutrients and oriented development.
00:28:03> 00:28:08:	As I mentioned, prioritize those last mile connections into stations.
00:28:09> 00:28:11:	So the north side and the North End communities with
00:28:11> 00:28:14:	the future Red Line don't just go through
00:28:14> 00:28:16:	those communities and extend and improve
00:28:16> 00:28:22:	as I said. Specifically on housing and anti displacement at
00:28:22> 00:28:25:	the areas around the 11th St.
00:28:25> 00:28:28:	That stations are planned as high density of regional activities
00:28:28> 00:28:29:	centers.
00:28:29> 00:28:32:	Their limited tools in the current setting code for increasing
00:28:32> 00:28:35:	affordable housing and preventing displacement.
00:28:35> 00:28:39:	And affordability is often more easily accomplished by preserving what's
00:28:39> 00:28:42:	there not in historic preservation stents put in and neighborhood
00:28:42> 00:28:42:	sets,
00:28:42> 00:28:45:	and then and through renovation of existing buildings.
00:28:45> 00:28:49:	Then for the construction. So our recommendations on that front
00:28:49> 00:28:52:	work with the Community to design and implement a range
00:28:52> 00:28:53:	of anti displacement tools.
00:28:53> 00:28:57:	David mentioned the efforts ongoing in Austin and other communities,

00:28:57> 00:29:00:	develop new tools to preserve and expand affordable housing,
00:29:00> 00:29:05:	specially in PNG. Sure that those transit investments are accompanied
00:29:05> 00:29:06:	by intense displacement
00:29:06> 00:29:09:	investments. And consider renovating the
00:29:09> 00:29:13:	existing structures in their transit to provide needed housing.
00:29:13> 00:29:14:	Thank you for your time.
00:29:14> 00:29:15:	We're gonna turn it over to my colleague
00:29:15> 00:29:27:	Darrell. Thank you Chris. Good morning.
00:29:27> 00:29:28:	And thank you for welcoming,
00:29:28> 00:29:32:	welcoming us to Charlotte. I'm Gerald Jones.
00:29:32> 00:29:35:	I work for Coventry Development Corporation and we are a
00:29:36> 00:29:39:	private mixed use masterplan development company.
00:29:39> 00:29:43:	We have tracks of 2500 acres plus around the around
00:29:43> 00:29:44:	the country.
00:29:44> 00:29:46:	Before we get started this morning though,
00:29:47> 00:29:50:	I really want to remind the audience to use the
00:29:50> 00:29:51:	question box.
00:29:51> 00:29:54:	Put your questions in there will answer those questions at
00:29:54> 00:29:56:	the end of our presentation.
00:29:56> 00:29:59:	So thank you. Just a public service reminder.
00:29:59> 00:30:03:	I'd like to build on the information that both Chris
00:30:03> 00:30:04:	and David provided,
00:30:04> 00:30:07:	and some of the things Chris shared regarding a real,
00:30:07> 00:30:10:	you know, from a real estate lens.
00:30:10> 00:30:14:	This is really aimed at helping answer the question that
00:30:14> 00:30:21:	sponsor had about development opportunities and evolving center Center City.
00:30:21> 00:30:25:	Uptown really relies on the prior work that was created
00:30:25> 00:30:28:	by residents and stakeholders in the city,
00:30:28> 00:30:34:	really to create a resilient and healthier city Central City.
00:30:34> 00:30:39:	This feeling. Is activated Senator Cindy is really activated by
00:30:39> 00:30:40:	employment centers,
00:30:40> 00:30:46:	retail opportunities, neighborhood housing choices and of course different modes
00:30:46> 00:30:49:	of moving crowd at the city.
00:30:49> 00:30:52:	City this city really enjoys a lot of the benefits
00:30:52> 00:30:56:	of the and the ingredients that are already part of
00:30:56> 00:30:59:	this mixture that makes up the Center City.
00:30:59> 00:31:03:	Well defined St Grid, transit opportunities and cultural assets are
00:31:03> 00:31:04:	just name a few.

00:31:04> 00:31:06:	But cities are organic, they grow.
00:31:06> 00:31:10:	Expand the contract, they change and keep it alive and
00:31:10> 00:31:14:	vibrant really requires adapting to those changes and making new
00:31:14> 00:31:15:	changes really.
00:31:15> 00:31:18:	Investment will continue in the city center,
00:31:18> 00:31:21:	so transit in and of itself does not necessarily drive
00:31:21> 00:31:23:	that investment in city center.
00:31:23> 00:31:26:	That's going to happen. It's the hub of commerce.
00:31:26> 00:31:29:	It's where things happen. But let's talk about how we
00:31:29> 00:31:33:	can maximize that investment in other locations.
00:31:37> 00:31:39:	You know, during our time here,
00:31:39> 00:31:42:	as was mentioned, we got a lot of research sites
00:31:42> 00:31:43:	or site visits.
00:31:43> 00:31:46:	I was really able to looking at the land use
00:31:46> 00:31:51:	patterns and development investment trends to identify these areas of
00:31:51> 00:31:53:	high impact high effect.
00:31:53> 00:31:59:	These areas present not only challenges but also opportunity.
00:31:59> 00:32:02:	More importantly, to maximize densities for highest and best use.
00:32:02> 00:32:05:	Diverse mix of uses, education,
00:32:05> 00:32:08:	medical, those types of things that are all benefit from
00:32:09> 00:32:10:	being in the city center.
00:32:16> 00:32:19:	Let's now focus on some areas where we think there
00:32:19> 00:32:22:	could be really catalytic investment.
00:32:22> 00:32:26:	Could could be a spur development around transit.
00:32:26> 00:32:29:	If you look at the north side for example,
00:32:29> 00:32:32:	there is available land. It's underutilized.
00:32:32> 00:32:36:	In some cases there's perhaps a history of disinvestment in
00:32:36> 00:32:40:	these areas and so there really some opportunities there.
00:32:40> 00:32:45:	Another key area of growth potential growth is the Shirley
00:32:45> 00:32:46:	Gateway masterplan.
00:32:46> 00:32:51:	That project we know there was a an RFQ issued.
00:32:51> 00:32:54:	We were getting. The work was beginning to start there
00:32:54> 00:32:56:	held up a little bit by pandemic.
00:32:56> 00:32:59:	Understand that work is now underway again.
00:32:59> 00:33:02:	Another growth area is the airport.
00:33:02> 00:33:06:	My prior experience as Chief will State Officer Denver
	International
00:33:06> 00:33:10:	

00:33:12> 00:33:14:	I'll talk about that a little bit,
00:33:14> 00:33:17:	but just a minute, and then also another catalytic investment
00:33:18> 00:33:21:	opportunity is driven by the fact that you have an
00:33:21> 00:33:23:	existing rich network of transportation,
00:33:23> 00:33:27:	mobility. A lot of thought around mobility and trends.
00:33:27> 00:33:29:	And how do you get people to one place together?
00:33:29> 00:33:33:	And that's really shown through the success of the blue
00:33:33> 00:33:34:	line.
00:33:34> 00:33:38:	The development of the gold line contemplation of the silver
00:33:38> 00:33:38:	red lines.
00:33:39> 00:33:43:	Those really old add to the to the next.
00:33:43> 00:33:47:	So really, our recommendations in looking at this is to
00:33:47> 00:33:51:	get a little more granular and detailed about what those
00:33:51> 00:33:53:	areas of opportunity could be.
00:33:53> 00:33:55:	Think about the north side as an area where you
00:33:55> 00:33:57:	can quit spring together.
00:33:57> 00:34:01:	A coalition of people to create an investment strategy taskforce.
00:34:01> 00:34:03:	Let's really look at those opportunities are there?
00:34:03> 00:34:08:	Can you form public private partnerships or other ventures to
00:34:08> 00:34:10:	really bring people together?
00:34:10> 00:34:15:	Neighborhoods needs assessment to understand the the service.
00:34:15> 00:34:19:	Social services need in that area and throughout Uptown.
00:34:19> 00:34:22:	And can you bring those together into one facility that's
00:34:22> 00:34:25:	opening land and buildings for other opportunities?
00:34:25> 00:34:30:	They alternative silver line alignment is does that make sense?
00:34:30> 00:34:33:	Perhaps it goes on 12th Street where it can be
00:34:33> 00:34:36:	adjacent to the Cats maintenance facility at that facility were
00:34:36> 00:34:40:	to be relocated and you have an opportunity for reinvestment
00:34:40> 00:34:43:	of that site. As well as capping a portion of
00:34:43> 00:34:46:	277 in that area now you've created this North South
00:34:47> 00:34:48:	dynamic mobility.
00:34:48> 00:34:51:	You've gotten rid of two 2277 as a barrier and
00:34:51> 00:34:55:	really just helps make that area function much more efficiently.
00:34:55> 00:34:59:	The gateway for example I mentioned earlier this dynamic plan
00:34:59> 00:35:02:	really reengaging that plan to bring it to life and
00:35:02> 00:35:05:	possibly connecting with the red line as well.
00:35:05> 00:35:09:	That would just make that center up for regional mobility
00:35:09> 00:35:10:	of like the Union Station.

00:35:10> 00:35:12:	The airport, as I mentioned,
00:35:12> 00:35:16:	our airport is number of miles from downtown.
00:35:16> 00:35:19:	You really get the connection here in Charlotte doing something
00:35:19> 00:35:19:	similar.
00:35:19> 00:35:22:	I was here pre pandemic as part of a airport
00:35:22> 00:35:23:	development conference,
00:35:23> 00:35:25:	so I understand the development.
00:35:25> 00:35:30:	Potential that Charlie is seeking to really monetize those assets.
00:35:30> 00:35:31:	Those land assets around the airports.
00:35:31> 00:35:35:	Similar to Denver and so really you have the airport
00:35:35> 00:35:36:	in Uptown employment centers,
00:35:36> 00:35:40:	hubs of this large Bale of opportunity and opportunity corridor
00:35:40> 00:35:44:	where more development can occur and so strengthening that connection
00:35:44> 00:35:45:	makes sense.
00:35:45> 00:35:49:	Our team has identified a possible alignment to bring the
00:35:49> 00:35:52:	rail directly to the terminal as well as provide a
00:35:52> 00:35:54:	service to communities for the West.
00:35:54> 00:35:58:	The blue, gold, silver and red lights against printed that
00:35:59> 00:35:59:	entire system,
00:35:59> 00:36:02:	each with its own individual strategy.
00:36:02> 00:36:04:	So those are the initial thoughts,
00:36:04> 00:36:09:	observations, recommendations on how to really catalyze development,
00:36:09> 00:36:14:	taking advantage of the opportunities here managed growth that's going
00:36:14> 00:36:18:	to come because of the popular popularity of Charlotte.
00:36:18> 00:36:20:	Again, transit will not drive development.
00:36:20> 00:36:22:	The market and other factors will do that,
00:36:22> 00:36:25:	but it can be additive and it can help add
00:36:25> 00:36:26:	value to property.
00:36:26> 00:36:28:	Thank you for your time this morning.
00:36:28> 00:36:30:	Thank you for your warm welcome to Charlotte.
00:36:30> 00:36:34:	My colleague Jack Wilshere's. Bots on the 11th St station.
00:36:49> 00:36:55:	OK. OK, I am the most technically challenged person in
00:36:56> 00:36:58:	the room here so.
00:36:58> 00:37:03:	Squared away OK. Good morning everybody.
00:37:03> 00:37:08:	Pleasure. Just wanted to thank you for having us here
00:37:08> 00:37:13:	and really in our discussions over the last few days
00:37:13> 00:37:19:	and material 11th St station I think really is focused
00:37:19> 00:37:22:	on a lot of what we've been working on and

00:37:22> 00:37:26:	leading into as we look at the silver lining court
00:37:22> 00:37:28:	and how do we work with this,
00:37:28> 00:37:33:	but I would cause the challenging opportunity coming from a
00:37:34> 00:37:35:	transit system.
00:37:35> 00:37:37:	Having worked there for over 30 years,
00:37:37> 00:37:41:	I've worked on a number of station location issues and
00:37:41> 00:37:44:	I do know as a fact I don't think it's
00:37:44> 00:37:48:	anything different here that land owners are not always the
00:37:48> 00:37:52:	most ready to embrace the idea of a rail station
00:37:52> 00:37:56:	being put into their backyard and at the same time
00:37:56> 00:38:00:	I would expect your Highway department is about the same
00:38:00> 00:38:04:	as ours. Their mission was not necessarily trying to advance
00:38:05> 00:38:05:	transit.
00:38:05> 00:38:07:	But it's more about how to move vehicles,
00:38:07> 00:38:11:	and so sometimes we come into conflict with each other
00:38:11> 00:38:14:	on how to accomplish both of our separate.
00:38:14> 00:38:16:	So with a lot of speed station,
00:38:16> 00:38:19:	one thing I really noticed that and you know,
00:38:19> 00:38:22:	and I worked together on on the 11th St station
00:38:22> 00:38:26:	concepts because it is very complicated and as I mentioned
00:38:26> 00:38:27:	earlier,
00:38:27> 00:38:31:	it's a real challenge. The the issue is at 11
00:38:31> 00:38:35:	street station we've got the blue line that comes through
00:38:35> 00:38:40:	perpendicular to the silver line that that's along 277 within
00:38:40> 00:38:45:	that right of way and we've got three stations we.
00:38:45> 00:38:49:	At 11 Street station, we've got the first Ward station,
00:38:49> 00:38:52:	and we've got the 9th St station,
00:38:52> 00:38:56:	which is down here in a healthy walk away.
00:38:56> 00:38:59:	One of the issues that that jumped out to me
00:39:00> 00:39:03:	right away was the the issue of the transfer.
00:39:03> 00:39:07:	40% of the riders we saw are expected to transfer
00:39:07> 00:39:10:	from Silver line to the Blue Line,
00:39:10> 00:39:12:	and given that this is an aerial station,
00:39:12> 00:39:15:	there's already a 50 foot.
00:39:15> 00:39:18:	Vertical separation, and then you've got another one,
00:39:18> 00:39:20:	one and a half block one,
00:39:20> 00:39:24:	and I know from experience you can try to put
00:39:24> 00:39:29:	all the vegetation and do sidewalks things like that,
00:39:29> 00:39:32:	but there are 300 foot walk on a day,
00:39:32> 00:39:34:	a hot day, rainy day,
00:39:34> 00:39:38:	whatever and they seem to be happening more often these
00:39:38> 00:39:38:	days.

00:39:38> 00:39:42:	It's a it's a challenge to our customers and what
00:39:42> 00:39:45:	it does is turn for our ship away.
00:39:45> 00:39:49:	Particularly on those days, but sometimes that could carry over
00:39:49> 00:39:50:	into losing ridership,
00:39:50> 00:39:53:	and now, given the pandemic environment,
00:39:53> 00:39:56:	all transit agencies in the United States are,
00:39:56> 00:40:01:	as in particular is focused on customer service.
00:40:01> 00:40:05:	How do we bring customers back to the transit system?
00:40:05> 00:40:08:	How do we rebuild the ridership that we lost over
00:40:08> 00:40:09:	the pandemic?
00:40:09> 00:40:11:	So next thing I look at is we came up
00:40:11> 00:40:14:	with sort of what I would call 3 big ideas,
00:40:14> 00:40:19:	3 alternatives and looking at the 11th St station situation
00:40:20> 00:40:23:	and is there a way to approve that so number
00:40:24> 00:40:28:	one was looking at maybe going to add grade at
00:40:28> 00:40:31:	those stations and just backing up here a quick second.
00:40:31> 00:40:35:	We noticed in one of the presentations that our discussions
00:40:35> 00:40:38:	there's an area up in here that's been medicated for
00:40:38> 00:40:39:	non revenue track.
00:40:39> 00:40:43:	Is there a way to move these stations into the
00:40:43> 00:40:46:	non revenue right of way and have an at grade
00:40:47> 00:40:50:	intersection between the two platforms,
00:40:50> 00:40:54:	making it very convenient for that transfer to happen every
00:40:54> 00:40:55:	day?
00:40:55> 00:40:58:	The the station could be back first.
00:40:58> 00:41:00:	Ward station could be back in this area.
00:41:00> 00:41:04:	Lemon St here and so that was the idea.
00:41:04> 00:41:07:	And along with that is by being that great you
00:41:07> 00:41:11:	allow yourself for the opportunity to look at maybe interlining.
00:41:11> 00:41:12:	l've got some examples here.
00:41:12> 00:41:15:	I'm going to show you as we go through,
00:41:15> 00:41:17:	but this is blocking your station in Dallas and this
00:41:17> 00:41:18:	is where we enter line.
00:41:18> 00:41:21:	This is the blue line that comes in red line
00:41:21> 00:41:24:	that comes in from the north and we have a
00:41:25> 00:41:26:	cross platform transfer.
00:41:26> 00:41:30:	In the Mockingbird station, which is in a cut section
00:41:30> 00:41:31:	as it goes down,
00:41:31> 00:41:33:	so there's ways to work with this.
00:41:33> 00:41:36:	Than I street is at a cut and then it
00:41:36> 00:41:40:	is also very conducive to future development.

00.44.40 > 00.44.40.	On the the end idea. The account idea is an if
00:41:40> 00:41:43:	So that's one idea. The second idea is or if
00:41:43> 00:41:44:	we step up in difficulty,
00:41:44> 00:41:48:	is to relocate the 9th St Blue Line station on
00:41:48> 00:41:53:	north to go directly underneath the 11th St station to
00:41:53> 00:41:56:	give its chose chosen as Heard Alternative.
00:41:56> 00:41:59:	To be an aerial station,
00:41:59> 00:42:02:	you would still need to provide that aerial connectivity,
00:42:02> 00:42:06:	but it wouldn't cut that distance in half.
00:42:06> 00:42:10:	Basically had on the transfer from platform to platform,
00:42:10> 00:42:14:	from Blue Line to the Silver line.
00:42:14> 00:42:18:	Also, if you can keep that environment of an aerial
00:42:18> 00:42:24:	station and being having an accurate bus facility on eleven
00:42:24> 00:42:24:	St,
00:42:24> 00:42:28:	the idea would be is to open up the underneath
00:42:28> 00:42:33:	the aerial platform itself and be real open and what
00:42:33> 00:42:39:	we have found security and maintenance issues that are affected
00:42:39> 00:42:42:	by having that openness. So for us our transit police
00:42:42> 00:42:43:	can bribe.
00:42:43> 00:42:45:	I see what's going on.
00:42:45> 00:42:50:	Versus in an enclosed system with clothes and stairwells that
00:42:50> 00:42:53:	are closed up and it's very hard to try and
00:42:53> 00:42:54:	stay secure.
00:42:54> 00:42:58:	The other thing is. What you'll notice is,
00:42:58> 00:43:01:	and this is trending middle station Carrollton is.
00:43:01> 00:43:04:	This is a very likely station and this is across
00:43:04> 00:43:08:	the new Silver Line commuter rail line is under construction
00:43:08> 00:43:11:	and it's going to be crossing right under here.
00:43:11> 00:43:15:	This platform in fact is being extended to the North,
00:43:15> 00:43:18:	so this is going to be a very long station
00:43:18> 00:43:20:	which leads me into my next.
00:43:20> 00:43:24:	What I would call big idea is developing a multi
00:43:24> 00:43:26:	modal hub in account.
00:43:26> 00:43:29:	Highway, it's sort of a combination of some of the
00:43:29> 00:43:30:	things we've heard,
00:43:30> 00:43:37:	but this would concentrate the the transfer together all at
00:43:37> 00:43:38:	one station area.
00:43:38> 00:43:42:	The idea would be, given that First Ward eleven St
00:43:42> 00:43:46:	station are just two blocks operation already.
00:43:46> 00:43:50:	Why not move the 11th St station more towards the
00:43:50> 00:43:53:	first board station so that it's directly over?
00:43:53> 00:43:57:	What would be the relocated 9th St station?

00:43:57> 00:44:01: 00:44:01> 00:44:06:	Redesign the whole facility as a multimodal hub. You have the cost effectiveness because you're reducing 1
00.44.01 / 00.44.00.	station,
00:44:06> 00:44:10:	so you can put that into extra funding for the
00:44:10> 00:44:11:	multimodal and.
00:44:15> 00:44:19:	And maximize the benefit of that and connecting all the
00:44:19> 00:44:22:	stations together and then on top of that would be
00:44:22> 00:44:26:	the idea of the highway cap that's across from first
00:44:26> 00:44:30:	board station. Our idea could be that it could be
00:44:30> 00:44:36:	extended working with the Highway Department as modifications go out
00:44:36> 00:44:41:	in the future to extend towards the West towards the
00:44:41> 00:44:43:	11th St station and again.
00:44:43> 00:44:45:	This would be a platform that I don't think would
00:44:45> 00:44:46:	be too long,
00:44:46> 00:44:51:	making accommodate the functionality in one spot and the the
00:44:51> 00:44:55:	the big idea of having the station aerial there along
00:44:55> 00:44:59:	with the CAP tight into it is it would be
00:44:59> 00:45:02:	a real catalyst for future development.
00:45:02> 00:45:05:	And across the street from that on the North N
00:45:05> 00:45:07:	1st part station area,
00:45:07> 00:45:11:	you've got the bus maintenance facility that it really has
00:45:11> 00:45:14:	a lot of potential for redevelopment.
00:45:14> 00:45:17:	If you can get the.
00:45:17> 00:45:20:	Synergy between the the CAP,
00:45:20> 00:45:25:	other developers and and the transit system to move forward
00:45:25> 00:45:28:	with the TEODY on that site.
00:45:28> 00:45:37:	Problem. And. There
00:45:37> 00:45:38:	we go, there we go.
00:45:38> 00:45:39:	Finally
00:45:39> 00:45:43:	in the last this is more of a working together
00:45:44> 00:45:47:	public private private partnership.
00:45:47> 00:45:50:	Deal with out with your your member Member City.
00:45:50> 00:45:54:	The city of Charlotte County,
00:45:54> 00:45:56:	the developer let the the upside is.
00:45:56> 00:46:00:	You only got a couple of big landholders in the
00:46:00> 00:46:03:	area of the county Mr Ravine.
00:46:03> 00:46:07:	As large landholdings as very much interest in support and
00:46:07> 00:46:11:	I believe in talking with him on what cats is
00:46:11> 00:46:11:	doing.
00:46:11> 00:46:13:	So bring these parties together.
00:46:13> 00:46:15:	Start developing a plan now.

00:46:15> 00:46:19:	Don't wait until this patient opens up but start moving
00:46:19> 00:46:22:	forward and also trying to move forward on the what
00:46:22> 00:46:25:	is now the vacant parking garage.
00:46:25> 00:46:29:	By my sense is there's a real potential for that
00:46:29> 00:46:34:	property of making parking garage to get stigmatized and hold
00:46:34> 00:46:34:	back.
00:46:34> 00:46:39:	Future development or getting other developer interest in the area?
00:46:39> 00:46:43:	And if you've got that empty garage standing there yet,
00:46:43> 00:46:47:	so move forward on that and and and that is
00:46:47> 00:46:50:	a real benefit to the area.
00:46:50> 00:46:53:	So with that I will turn it over to yellow
00:46:53> 00:46:56:	to discuss with you some of it,
00:46:56> 00:47:00:	but he's identified as some basic todds and stationary and
00:47:00> 00:47:04:	design guidelines that we think would be well afforded to
00:47:04> 00:47:05:	this area.
00:47:05> 00:47:16:	Thank you. Thank you Jack and good morning.
00:47:16> 00:47:18:	My name is Pierre Moe.
00:47:18> 00:47:23:	They kind of planner. I can have the.
00:47:23> 00:47:27:	Really great opportunity that my practice has taken me through
00:47:27> 00:47:31:	many different places and cities and I can tell you
00:47:31> 00:47:34:	that you have a great city and you have a
00:47:34> 00:47:38:	great start with the blue line is a great asset
00:47:38> 00:47:40:	for the city's cleaning functions.
00:47:40> 00:47:43:	Well, it it mixes well with the rest of the
00:47:43> 00:47:45:	land uses in the city,
00:47:45> 00:47:51:	so congratulations. In regards to the area planning,
00:47:51> 00:47:56:	we are talking about. The.
00:47:56> 00:48:01:	11 St corridor. Obviously train stations are bringing back into
00:48:01> 00:48:07:	the city environment and especially transfer stations where you have
00:48:07> 00:48:12:	two lines coming together that requires a lot of planning
00:48:12> 00:48:15:	and in my experience with other cities is that if
00:48:15> 00:48:19:	you do not approach it from a master planning point
00:48:19> 00:48:22:	of view and really looking at the languages and opportunities
00:48:22> 00:48:26:	for synergetic development which is station.
00:48:26> 00:48:31:	Blank short, so some old ideas.
00:48:31> 00:48:37:	In here we have for example the cats.
00:48:37> 00:48:40:	Maintenance yard. Can we relocate that?
00:48:40> 00:48:44:	Can we that be from another housing opportunity for the
00:48:44> 00:48:47:	city in the lines of what my colleagues have been

00:48:48> 00:48:49:	talking about,
00:48:49> 00:48:52:	that the lack of housing in the inner city in
00:48:52> 00:48:57:	regards to Jack already talk about the three stations there
00:48:57> 00:49:00:	that can be extremely destructive?
00:49:00> 00:49:05:	Or it costs ridership and the successful of the Lions
00:49:05> 00:49:08:	breeding run big system.
00:49:08> 00:49:14:	Transportation car that interconnects stations and distributes people in the
00:49:14> 00:49:18:	right way seems to be a great opportunity there.
00:49:18> 00:49:21:	I know that you have challenges you have to be
00:49:21> 00:49:24:	in different parties together to be table that has to
00:49:24> 00:49:26:	happen successful this project.
00:49:26> 00:49:30:	In conjunction with that in Jack Little bit about the
00:49:30> 00:49:31:	podium.
00:49:31> 00:49:35:	Project there, where perhaps you can connect with north South
00:49:35> 00:49:39:	with the South side of the city and that deserves
00:49:39> 00:49:42:	to be connected because you have a huge barrier there
00:49:42> 00:49:45:	which is the freeway. So some kind of a podium
00:49:45> 00:49:46:	development there.
00:49:46> 00:49:50:	But for next two sides of the city it will
00:49:50> 00:49:51:	be front of Europe.
00:49:51> 00:49:55:	Much planning features there. Lacking that,
00:49:55> 00:49:59:	maybe even a pedestrian connection would be better than not
00:49:59> 00:50:00:	having a connectivity.
00:50:01> 00:50:04:	There are between the north and the South side at
00:50:04> 00:50:05:	the same time,
00:50:05> 00:50:08:	thinking about greenbelts and connecting things,
00:50:08> 00:50:09:	you have Great City Park.
00:50:09> 00:50:14:	It's here that has to be extended and connected and
00:50:14> 00:50:17:	take it down there all the way to the.
00:50:17> 00:50:22:	Outside and bringing it through serious streets to create a
00:50:22> 00:50:25:	complete St start dresses,
00:50:25> 00:50:31:	bicycle screening, landscaping, pedestrian movement and direct access to this
00:50:31> 00:50:33:	patient by Christians.
00:50:33> 00:50:36:	At the same time, you should be thinking about buses
00:50:36> 00:50:41:	arriving to the station and becoming a real transfer station
00:50:41> 00:50:45:	where you can have more and more features there that
00:50:45> 00:50:49:	then yeah, internal connects to the.
00:50:49> 00:50:51:	To the rest of the city.
00:50:55> 00:51:06:	Sorry. There. Thank you. Now.

00:51:06> 00:51:09:	The system should be consistent.
00:51:09> 00:51:14:	It should be sustainable in the whole stretch of the
00:51:14> 00:51:15:	system,
00:51:15> 00:51:18:	and it has an effective branding program system,
00:51:18> 00:51:21:	right? So that people know where they are.
00:51:21> 00:51:25:	People know the identity of the transit system overall and
00:51:25> 00:51:27:	in response to the city,
00:51:27> 00:51:28:	land uses and economic goals.
00:51:28> 00:51:29:	Then you press it up.
00:51:34> 00:51:35:	In terms of design guidelines,
00:51:36> 00:51:37:	I will have to talk a little bit about design
00:51:37> 00:51:38:	guidelines,
00:51:38> 00:51:39:	just as critical for success.
00:51:39> 00:51:41:	Again, it's a visual thing.
00:51:41> 00:51:43:	It is a planning thing.
00:51:43> 00:51:47:	It's a lifestyle thing and it is something that will
00:51:47> 00:51:50:	strengthen developers and communities.
00:51:50> 00:51:53:	The line can't be very successful.
00:51:53> 00:51:58:	Implant through green space and landscaping and improvements to the
00:51:58> 00:51:59:	security of the sites.
00:51:59> 00:52:03:	But you can write station in a very.
00:52:03> 00:52:09:	Secure and. Stabilized environment the city of China is very
00:52:09> 00:52:15:	diverse and you should celebrate diversity and at the same
00:52:15> 00:52:24:	time enhance the different neighborhoods through linkages and landscape management.
00:52:24> 00:52:25:	In terms of his special design,
00:52:25> 00:52:29:	I would encourage you to think about this patient that
00:52:29> 00:52:30:	it connects the.
00:52:30> 00:52:34:	City through an environment that is open and has a
00:52:34> 00:52:37:	lot of light and is inviting and it has white.
00:52:37> 00:52:42:	Finding signage and avoid all those black facades.
00:52:42> 00:52:52:	Interesting that. Graffiti and preclude a character of the area
00:52:52> 00:52:53:	SO.
00:52:53> 00:52:58:	Again, spoke about storefront. Signs and graphics are going to
00:52:58> 00:52:59:	be very creative.
00:52:59> 00:53:03:	To the success of whatever design station we bring there,
00:53:03> 00:53:06:	this is one example of how you open up a
00:53:06> 00:53:08:	station to create a.
00:53:08> 00:53:14:	Easy to navigate through. Writing stairs open space.
00:53:14> 00:53:18:	Last elevators and the key is moving people in a
00:53:18> 00:53:24:	fast way and at the same time very inviting environment.

00:53:24> 00:53:28:	Architecturally significant environment in their place.
00:53:30> 00:53:35:	Again, just recognize the historical value.
00:53:35> 00:53:40:	City great city here by the nonprofit city to provide
00:53:40> 00:53:45:	for an arts program that can be funded to stations
00:53:45> 00:53:52:	and provide for an outdoor indoor environment to customers patients.
00:53:52> 00:53:53:	So thank you very much.
00:53:53> 00:53:56:	I'm going to have my colleague Jane now talking about
00:53:57> 00:53:58:	the silver lining or the.
00:54:02> 00:54:06:	It's early. Good morning, I'm Jim Hecht.
00:54:06> 00:54:10:	I'm with HDR engineering. I've been with a chair for
00:54:10> 00:54:11:	15 years.
00:54:11> 00:54:13:	Before that I was with the transit district in San
00:54:13> 00:54:16:	Diego so I know how difficult these projects are.
00:54:16> 00:54:18:	I know how much work you've done so far,
00:54:18> 00:54:21:	'cause I've read a lot of the reports and I
00:54:21> 00:54:23:	know I'm working out still in front of you.
00:54:23> 00:54:27:	So with that we were asked what we have next.
00:54:29> 00:54:32:	We were asked if another alignment should be considered for
00:54:32> 00:54:33:	the silver line throughout towns.
00:54:33> 00:54:38:	That's a really challenging fun question to dive into the
00:54:38> 00:54:42:	way we approached it was from the perspective of funding
00:54:42> 00:54:45:	and the reason for that is without funding,
00:54:45> 00:54:47:	there is no silver line,
00:54:47> 00:54:50:	so it's a very important question.
00:54:50> 00:54:54:	There's two funding sources on local is going to be
00:54:54> 00:54:55:	for sales taxes.
00:54:55> 00:54:58:	What we understand and will see you at the next
00:54:58> 00:55:00:	speaker is going to talk about.
00:55:00> 00:55:01:	That is the first step,
00:55:01> 00:55:04:	because first you have to have the local funding before
00:55:04> 00:55:05:	you apply for the federal funding,
00:55:05> 00:55:08:	so I'm going to talk about the federal funding for
00:55:08> 00:55:12:	the project will be through the Federal Transit Administration's new
00:55:13> 00:55:15:	starts capital investment program.
00:55:15> 00:55:18:	So all of the projects across the United States of
00:55:18> 00:55:21:	this nature are funded in this program.
00:55:21> 00:55:24:	There are far more local agencies across the country that
00:55:24> 00:55:28:	want to do something similar to this then the money
00:55:28> 00:55:30:	available even after the infrastructure.
00:55:30> 00:55:36:	So there are six project justification criteria that FTI uses

00:55:36> 00:55:38:	to rate your project.
00:55:38> 00:55:42:	On the average of those ratings on a scale from
00:55:42> 00:55:43:	low to pie.
00:55:43> 00:55:47:	And there's five. It goes from low to medium,
00:55:47> 00:55:49:	low to medium, to high to high.
00:55:49> 00:55:53:	There's 55. The average has to be medium or better,
00:55:53> 00:55:58:	so that's what we're up against and you'll see emphasized
00:55:58> 00:56:01:	in my presentation at the engineer.
00:56:01> 00:56:03:	It's all about cost and ridership.
00:56:03> 00:56:06:	You need to have the lowest possible cost and the
00:56:06> 00:56:11:	highest possible ridership to get the best possible rating.
00:56:11> 00:56:16:	So our recommendation, and this is the primary recommendation of
00:56:16> 00:56:17:	of my presentation,
00:56:17> 00:56:22:	is to evaluate modifications to the project to reduce cost
00:56:22> 00:56:26:	and increase ridership through this again.
00:56:26> 00:56:30:	Test some project options. Estimate the ratings that those would
00:56:30> 00:56:32:	would would achieve in the FDA process.
00:56:32> 00:56:35:	You know. Assign your own FDA rating to yourself 'cause
00:56:35> 00:56:39:	they publish how they rate in the Federal Register so
00:56:39> 00:56:42:	it it's everybody understands how those ratings are calculated.
00:56:42> 00:56:46:	And then modify if needed the project to achieve a
00:56:46> 00:56:48:	medium rating or better,
00:56:48> 00:56:52:	that's our recommendation. So we looked.
00:56:52> 00:56:55:	We kept digging into this issue 'cause we could just
00:56:55> 00:56:56:	stop there,
00:56:56> 00:56:59:	but we wanted to give you a further recommendation or
00:56:59> 00:57:01:	a or kind of indirection to go into.
00:57:01> 00:57:05:	So we started with counts previous work and I would
00:57:05> 00:57:07:	say it's excellent work.
00:57:07> 00:57:14:	It's thorough, thoughtful, qualitative, very complete assessment that started with
00:57:14> 00:57:16:	the universe of options,
00:57:16> 00:57:19:	narrowed it down to what I would agree are the
00:57:19> 00:57:20:	four best options.
00:57:20> 00:57:22:	They were the North End connection.
00:57:22> 00:57:23:	Such as your current alignment,
00:57:23> 00:57:26:	the interline with the blue line interline with the gold
00:57:26> 00:57:27:	line,
00:57:27> 00:57:30:	and a tunnel underneath the gold line.
00:57:30> 00:57:33:	But what I did notice is the report did not

00:57:33> 00:57:37:	include or talk much about cost and ridership and focus
00:57:37> 00:57:40:	more on economic development,
00:57:40> 00:57:42:	which might handle, you know,
00:57:42> 00:57:44:	struggled with because I'm talking just about cost and ridership,
00:57:44> 00:57:48:	but I'm a transportation guy and mobility guy so.
00:57:48> 00:57:53:	Hear me out. So my secondary recommendation.
00:57:53> 00:57:56:	Again, back to the first recommendation.
00:57:56> 00:58:01:	Look at options. I would like the agency or not
00:58:01> 00:58:01:	just me,
00:58:02> 00:58:04:	but our panel would recommend the agency looking at if
00:58:04> 00:58:07:	you're going to look at an option through Uptown and
00:58:07> 00:58:08:	we were asked to look at this.
00:58:08> 00:58:11:	So that's why we're giving our opinion.
00:58:11> 00:58:15:	Compare the cost ridership in FTA right between what you
00:58:15> 00:58:18:	have now and the blue line interlining option.
00:58:18> 00:58:22:	Let me explain why this recommendation is coming up.
00:58:22> 00:58:24:	We completely agree with the Council assessment that the gold
00:58:25> 00:58:25:	line,
00:58:25> 00:58:28:	the infrastructure on the surface that's there today would not
00:58:28> 00:58:30:	support what's needed for this underline.
00:58:30> 00:58:32:	To be successful. We we'd be concerned with the speed
00:58:32> 00:58:35:	and reliability that that we can achieve and that would
00:58:35> 00:58:37:	be a negative impact to ridership.
00:58:37> 00:58:41:	So again. We agree with the CAPS assessment with the
00:58:41> 00:58:46:	Gold Line tunnel introduces significant costs and schedule risks.
00:58:46> 00:58:49:	Another round of construction impacts to Uptown,
00:58:49> 00:58:51:	taking the globe and back out
00:58:51> 00:58:52:	of service in the construction
00:58:53> 00:58:57:	tunnel portals. That would be barriers within Uptown and the
00:58:57> 00:58:59:	cost would significantly go up.
00:58:59> 00:59:03:	So that's why. Our recommendation so interlining with the blue
00:59:03> 00:59:06:	line would increase ridership,
00:59:06> 00:59:08:	reduce costs and improve the FDA rating.
00:59:08> 00:59:12:	So that's why that's our recommendation.
00:59:14> 00:59:17:	To talk about the blue line interlock interline option a
00:59:17> 00:59:18:	little bit further,
00:59:18> 00:59:21:	so ridership would be improved.
00:59:21> 00:59:24:	So the the East West route,
00:59:24> 00:59:27:	which David so eloquently described how it operated.

00:59:27> 00:59:31:	So commuter rail line bringing people from outlying areas to
00:59:31> 00:59:32:	the Center City.
00:59:32> 00:59:37:	It's your airport connection. If you enter line silver line
00:59:37> 00:59:38:	with blue line,
00:59:38> 00:59:42:	you would bring people to five existing stations in the
00:59:42> 00:59:47:	center of city to the most intense intense trip generation
00:59:47> 00:59:48:	in the region.
00:59:48> 00:59:50:	So I I when I look at a system I
00:59:50> 00:59:54:	want to take people where they want to go.
00:59:54> 00:59:57:	The most. You have multiple places where the train can
00:59:57> 00:59:58:	go.
00:59:58> 01:00:00:	yo. You can only take one of the two.
01:00:00> 01:00:02:	I would take them to where they want to go
01:00:02> 01:00:02:	the most.
01:00:03> 01:00:06:	The transfers between the two most important reps in your
01:00:06> 01:00:09:	system are between the blue line and the silver line,
01:00:09> 01:00:12:	so do everything you can to improve those transfers that
01:00:12> 01:00:15:	will improve ridership and the cost will be reduced.
01:00:15> 01:00:20:	Because this proposal basically reuses an asset,
01:00:20> 01:00:23:	makes more use of an existing asset that you already
01:00:23> 01:00:24:	have.
01:00:24> 01:00:25:	The silver line is. I mean,
01:00:25> 01:00:28:	I'm sorry, the blue line through Center City is great.
01:00:28> 01:00:28:	
01:00:31> 01:00:32:	It operates really well on it's a straight line on its fast.
01:00:32> 01:00:35:	The gates don't go down for very long.
01:00:35> 01:00:37:	The gates would go down twice as often,
01:00:37> 01:00:39:	but I don't think that's a bit of a flawed
01:00:39> 01:00:40:	people.
01:00:40> 01:00:43:	I talked to them. And the disadvantage,
01:00:43> 01:00:47:	another disadvantage is the connection to Gateway.
01:00:47> 01:00:49:	I know how important that is,
01:00:49> 01:00:52:	but that would require a transfer to the goal line,
01:00:52> 01:00:55:	and it would still be served in the transfer at
01:00:55> 01:00:58:	the goal line would be better in this situation.
01:00:58> 01:01:04:	.
01:01:04> 01:01:06:	When transfer this proposal. So I wanted to do a sanity check.
01:01:06> 01:01:12:	
	Because I know this is a challenging decision for Charlotte,
01:01:12> 01:01:15: 01:01:15> 01:01:17:	so I started thinking about,
01:01:15> 01:01:17:	well, Gee, does anybody else enterline?
01:01:17> 01:01:21:	Yeah, they do. Actually, I started on the West Coast.
01.01.21 01.01.23	'cause that's where I'm from and I worked my way

01:01:23> 01:01:25:	all the way to the Mississippi River.
01:01:25> 01:01:29:	I looked at every light rail project similar in the
01:01:29> 01:01:31:	Western United States.
01:01:31> 01:01:34:	I pulled up their system mounts on them on the
01:01:34> 01:01:37:	Internet and I couldn't find a single system.
01:01:37> 01:01:40:	That doesn't enter line between when they added a second
01:01:40> 01:01:40:	row,
01:01:40> 01:01:46:	third row, they bring it into a common trunk line
01:01:46> 01:01:48:	together.
01:01:48> 01:01:52:	So I I challenge anybody to find an example that
01:01:52> 01:01:54:	doesn't do it actually.
01:01:54> 01:01:58:	OK. We weren't asked to apply on the gold line,
01:01:58> 01:02:01:	but since we're in town,
01:02:01> 01:02:06:	we couldn't stop ourselves. So we've heard that there's ridership
01:02:06> 01:02:11:	challenges people are complaining about service that's provided.
01:02:11> 01:02:13:	So we have to offer a recommendation.
01:02:13> 01:02:17:	Streetcars are for short trips instead of competing with just
01:02:17> 01:02:18:	the automobile.
01:02:18> 01:02:22:	You're competing with walking, biking,
01:02:22> 01:02:24:	mobility devices, Uber, Lyft, you name it.
01:02:24> 01:02:26:	There's a lot of different choices that people make when
01:02:26> 01:02:29:	they decide whether or not to use a service that
01:02:29> 01:02:29:	you're providing,
01:02:29> 01:02:31:	and it's an expensive service,
01:02:31> 01:02:33:	so it needs to be used.
01:02:33> 01:02:35:	It's critical more than anything,
01:02:35> 01:02:38:	right frequently, so I've got.
01:02:38> 01:02:42:	Three recommendations, maybe 4 Sir.
01:02:42> 01:02:46:	Roman traffic signal priority and along the entire globe,
01:02:46> 01:02:49:	either out and let the streetcar go faster than the
01:02:49> 01:02:50:	other cars.
01:02:50> 01:02:53:	That will increase ridership. The other thing that that does
01:02:53> 01:02:56:	is it improves headway with the same number of vehicles.
01:02:56> 01:03:00:	Secondary recommendation is to put more vehicles in service that
01:03:00> 01:03:01:	increases the frequency,
01:03:01> 01:03:06:	which will increase ridership and then publicize what you've
	done
01:03:06> 01:03:10:	so that people realize that the services is greatly improved
01:03:10> 01:03:12:	and that will bring ridership.
01:03:12> 01:03:15:	So it's all about improving ridership.

01:03:15> 01:03:17:	Thanks for your time. I'm going to turn it over
01:03:17> 01:03:18:	to the stream.
01:03:18> 01:03:20:	Now that's going to talk about next steps that we.
01:03:28> 01:03:32:	Good morning everyone. Thank you for having us.
01:03:32> 01:03:35:	I am Lucia Garcia. I am from Tampa,
01:03:35> 01:03:40:	FL and Tampa is in Hillsborough County and So what?
01:03:40> 01:03:45:	We share? Tampa, Nashville, Phoenix,
01:03:45> 01:03:49:	Charlotte, Austin. We all share a couple of things but
01:03:50> 01:03:53:	we are in that group of cities that the Urban
01:03:54> 01:03:59:	Land Institute has identified in the top ten growth seats.
01:03:59> 01:04:02:	We also are the ones that are experiencing not just
01:04:02> 01:04:03:	growth,
01:04:03> 01:04:07:	but we are experiencing a change in our urban form.
01:04:07> 01:04:13:	We are all converting from predominantly suburban car oriented communities
01:04:13> 01:04:16:	and trying to figure out how we invest in our
01:04:16> 01:04:21:	infrastructure in our transit to continue the growth and the
01:04:21> 01:04:24:	quality of life that we all have.
01:04:24> 01:04:29:	l was last year in 2010 before a 2010 referendum.
01:04:29> 01:04:34:	Riding your blue line we have in Hillsborough had four
01:04:34> 01:04:35:	initiatives,
01:04:35> 01:04:39:	some that have gone to referendum and some that just
01:04:39> 01:04:42:	stopped short of it. So we share.
01:04:42> 01:04:43:	We share
01:04:43> 01:04:46:	a lot of stories and I wanted just to share
01:04:46> 01:04:48:	some of those with you today.
01:04:48> 01:04:52:	As you position yourself for a successful referendum.
01:04:52> 01:04:56:	Again, as Jim mentioned, the referendum is the local match
01:04:56> 01:05:00:	for the Silver line and all of the additional transit
01:05:00> 01:05:04:	projects that you have envisioned for this Community.
01:05:07> 01:05:12:	What we heard is that you are anticipating a voter
01:05:12> 01:05:15:	approved one cent sales tax.
01:05:15> 01:05:17:	That doesn't have a sunset date,
01:05:17> 01:05:22:	but you anticipate going to referendum in November of 22
01:05:22> 01:05:23:	this year,
01:05:23> 01:05:28:	six months from now. Your interestingly,
01:05:28> 01:05:32:	your sales tax your 1%
01:05:32> 01:05:35:	yields about the same amount that ours would yield,
01:05:35> 01:05:39:	and there is another similarity between us.
01:05:39> 01:05:43:	In North Carolina, you are required to go to the
01:05:43> 01:05:46:	state to get approval for the referendum.
01:05:46> 01:05:49:	Ours does not require state approval,

01:05:49> 01:05:52:	but it does require a Commission vote to put it
01:05:53> 01:05:56:	on the ballot or a citizen driven referendum.
01:05:56> 01:06:00:	And in this case, the sales tax.
01:06:00> 01:06:05:	The one cent would raise your sales tax in Charlotte
01:06:05> 01:06:06:	from 7.25 to
01:06:07> 01:06:09:	8.25. Our
01:06:09> 01:06:14:	most recent referendum raised our.
01:06:14> 01:06:18:	Sales tax to 8.5 and that was a 1%
01:06:18> 01:06:23:	sales tax. As you prepare for your sales tax,
01:06:23> 01:06:26:	there will be many, many.
01:06:26> 01:06:29:	Factors outside of your control,
01:06:29> 01:06:34:	but they will influence what your voters will do the
01:06:34> 01:06:36:	day they go to vote.
01:06:36> 01:06:38:	And these are some of them.
01:06:38> 01:06:40:	When we went to referendum in 2010,
01:06:40> 01:06:44:	gas prices were at an all time high.
01:06:44> 01:06:47:	And what this slide shows is where they are in
01:06:47> 01:06:47:	California.
01:06:47> 01:06:51:	And we know that there is talk about increasing gas
01:06:52> 01:06:55:	prices in this country in the next few months.
01:06:55> 01:06:59:	But any one of these conditions can impact what your
01:07:00> 01:07:01:	voters will do.
01:07:01> 01:07:05:	They will be impacted, but what by what their own
01:07:05> 01:07:06:	pocketbooks will feel?
01:07:06> 01:07:09:	And what their disposable income will be?
01:07:12> 01:07:16:	That is why it is critically important.
01:07:16> 01:07:19:	For you then to focus on the things that you
01:07:19> 01:07:23:	can change the things that are in your sphere of
01:07:23> 01:07:23:	influence.
01:07:23> 01:07:28:	Those include a vetted packaging projects and we'll talk
	about
01:07:28> 01:07:28:	that,
01:07:28> 01:07:31:	making sure the community understands the benefit.
01:07:31> 01:07:38:	Building diverse coalitions reaching out and disciplined communication.
01:07:38> 01:07:41:	But really, really, really at the bottom of all of
01:07:42> 01:07:42:	this is trust.
01:07:43> 01:07:47:	And transparency and charlottes been successful.
01:07:47> 01:07:53:	You passed a referendum in 1998 and then reaffirmed it
01:07:53> 01:07:55:	in 2007 with a 70%
01:07:55> 01:07:59:	margin. I will add that the articles on that 70%
01:08:00> 01:08:03:	do reveal that some of the key concerns were anti
01:08:03> 01:08:08:	displacement and you've heard a little bit about that and

01:08:08> 01:08:11:	we'll talk about that in the next few slides.
01:08:11> 01:08:14:	So as you prepare, we heard stories,
01:08:14> 01:08:20:	experiences and examples that I will call lingering legacy issues
01:08:20> 01:08:24:	that we believe you need to hit head on before
01:08:24> 01:08:27:	you go into this referendum vote.
01:08:27> 01:08:31:	Certainly the red line. What's going to happen to it?
01:08:31> 01:08:35:	We understand there are concerns very legitimate ones,
01:08:35> 01:08:39:	but be direct about what is the future of the
01:08:39> 01:08:40:	red line.
01:08:40> 01:08:42:	Be direct about how you're going to fix the goldline.
01:08:42> 01:08:45:	Get serious about fixing it and you heard some of
01:08:46> 01:08:47:	those recommendations.
01:08:47> 01:08:52:	Consider sending the gold line out to those communities where
01:08:52> 01:08:55:	there is good bus service and good bus ridership,
01:08:55> 01:09:01:	but where the residents who often are lower income traveling
01:09:01> 01:09:05:	into downtown can benefit from a transit line.
01:09:05> 01:09:10:	We've heard about communication gaps on the silver lining you've
01:09:10> 01:09:11:	heard.
01:09:11> 01:09:14:	Jim talked a little bit about alternatives,
01:09:14> 01:09:18:	reset that reengage on the silver line,
01:09:18> 01:09:20:	and then set it up for success.
01:09:20> 01:09:24:	Set it up for the success with your community and
01:09:24> 01:09:27:	set it up for success with FTA funding in the
01:09:27> 01:09:28:	future.
01:09:28> 01:09:32:	We also heard that there are missing community and civic
01:09:32> 01:09:33:	sectors.
01:09:33> 01:09:37:	Embrace their viewpoints and you will hear a little bit
01:09:37> 01:09:39:	more as we talk about this,
01:09:39> 01:09:44:	a deliberate and disciplined and equitable strategy.
01:09:44> 01:09:49:	Think forward. You're coming out of the pandemic,
01:09:49> 01:09:54:	and so you're making up for time where you couldn't
01:09:54> 01:09:58:	engage with community and now is a time you have
01:09:58> 01:10:02:	a period where you really need to engage intensely with
01:10:02> 01:10:07:	your community to develop a package of projects that might
01:10:07> 01:10:10:	then be considered for the referendum.
01:10:10> 01:10:14:	But you need to demonstrate to under certain sectors how
01:10:14> 01:10:15:	they will benefit.
01:10:15> 01:10:19:	You need to ensure that development community is on board
01:10:19> 01:10:24:	with an economic improvements and then that the environmental benefits

01:10:24> 01:10:25:	are stressed.
01:10:25> 01:10:30:	Consider and this is probably why our most recent
	referendum
01:10:30> 01:10:35:	indeed was supported is because there are those quality of
01:10:35> 01:10:36:	life.
01:10:36> 01:10:41:	Improvements that make a huge difference in the way people
01:10:41> 01:10:42:	interact every day.
01:10:42> 01:10:47:	The trails, the bicycle paths and pedestrian enhance.
01:10:47> 01:10:51:	Don't be afraid to add those in to a transit
01:10:51> 01:10:52:	referendum.
01:10:52> 01:10:55:	And then commit to anti displacement if you can through
01:10:56> 01:11:00:	your legislation with the dedication of portion of the funds.
01:11:00> 01:11:03:	And of course, Austin is the example of the community
01:11:03> 01:11:04:	that most recently did
01:11:04> 01:11:07:	this. Why
01:11:07> 01:11:10:	an intense and robust engagement program?
01:11:10> 01:11:12:	Because you will have detractors.
01:11:12> 01:11:17:	You will have people and organizations will want to trip
01:11:17> 01:11:17:	you up.
01:11:17> 01:11:21:	And the more you build coalitions with all your business
01:11:21> 01:11:23:	and civic organizations,
01:11:23> 01:11:25:	the stronger you will be.
01:11:25> 01:11:28:	Get everyone on board, get reach out to your cities
01:11:28> 01:11:32:	to your transit agency to make sure that you're reaching
01:11:33> 01:11:33:	out to them.
01:11:33> 01:11:37:	Listen to what they hear because.
01:11:37> 01:11:41:	They can provide to you ways that you can set
01:11:41> 01:11:44:	this referendum up for success.
01:11:44> 01:11:47:	Consider a steering committee diverse one.
01:11:47> 01:11:52:	Consider a speaker series. Nothing works better than than human
01:11:52> 01:11:57:	touch points and then only then consider supplementing your engagement
01:11:57> 01:11:59:	with a social with social media.
01:12:04> 01:12:07:	Once you've done it, wrap it up in a package.
01:12:07> 01:12:10:	You'll have a package which will be the beginning of
01:12:10> 01:12:11:	your campaign.
01:12:11> 01:12:14:	Make sure that you're disciplined about the messaging of
	your
01:12:14> 01:12:15:	package.
01:12:15> 01:12:19:	Consider hiring somebody else and communicate it.
01:12:19> 01:12:23:	This is why the business community becomes a very important

01:12:23> 01:12:26:	ally because they are the ones who will often fund
01:12:26> 01:12:30:	the campaigns and your civic and community groups will be
01:12:30> 01:12:35:	the ones that will provide the grassroots connections and support
01:12:35> 01:12:36:	your effort.
01:12:36> 01:12:41:	Don't be afraid to consider alternatives to a 1%
01:12:41> 01:12:45:	sales tax. You will hear from the community about what
01:12:45> 01:12:47:	they're willing to support,
01:12:47> 01:12:51:	and so listen carefully, and then consider the voters appetite
01:12:51> 01:12:56:	with what you're willing to package and send to referendum.
01:12:56> 01:12:59:	And with those things we wish you just the very
01:12:59> 01:13:02:	best you've been successful before you can be successful again.
01:13:02> 01:13:06:	It has been our pleasure to be with you and
01:13:06> 01:13:09:	to recommend these recommendations.
01:13:09> 01:13:12:	I will turn it back over to our chair to
01:13:12> 01:13:15:	Marilee utter to take it now home.
01:13:18> 01:13:19:	Thank you for this here.
01:13:19> 01:13:25:	And thank you. Thank you for your lovely Southern hospitality
01:13:26> 01:13:30:	and for opening your doors to us this week.
01:13:30> 01:13:34:	Sitting here waiting for questions and a question box and
01:13:34> 01:13:37:	hoping that we can answer anything that might be on
01:13:37> 01:13:38:	your mind.
01:13:38> 01:13:43:	This PowerPoint presentation will be provided to the city.
01:13:43> 01:13:45:	It will be available through them to
01:13:45> 01:13:47:	you. So if
01:13:47> 01:13:52:	there's any other questions, please answer them now.
01:13:52> 01:13:57:	Been very patient with our technical difficulties in the presentation,
01:13:57> 01:13:57:	but we're
01:13:57> 01:14:15:	we're available. Well,
01:14:15> 01:14:18:	not seeing any questions coming in.
01:14:18> 01:14:21:	I think I'll just bring this to a close.
01:14:23> 01:14:31:	Oh, there's one. Good is starting to come in.
01:14:39> 01:14:43:	I hear this one question and.
01:14:43> 01:14:48:	Ask Jim to take. About explaining more about helping Enterline
01:14:48> 01:14:52:	would work and how would how would that be designed?
01:14:56> 01:14:59:	OK, the question is how we interline would work.
01:14:59> 01:15:00:	How would it be design?
01:15:00> 01:15:04:	So what would what would happen is the silver line
01:15:04> 01:15:08:	on either in the Uptown on the north side and
01:15:08> 01:15:10:	the South end somewhere on,

01:15:11> 01:15:14:	and the report includes more detailed recommendations.
01:15:14> 01:15:20:	But somewhere in those areas outside of Uptown A.
01:15:20> 01:15:24:	Turn out would be needed to be added to the
01:15:24> 01:15:28:	existing line tracks so that the Silver line would run
01:15:28> 01:15:31:	on the existing movement tracks.
01:15:31> 01:15:35:	There would need to be signal train signal interlocking,
01:15:35> 01:15:39:	and each of those locations to control the movement of
01:15:39> 01:15:43:	the trains so that there could be a safe insertion
01:15:43> 01:15:46:	of silver marine trains with the Blue Line trains.
01:15:46> 01:15:50:	So if you can picture it in Uptown.
01:15:50> 01:15:54:	Coming down that blue. What's today?
01:15:54> 01:15:58:	The blue line would actually be both Blue line trains
01:15:58> 01:15:59:	and Silver line trains.
01:15:59> 01:16:02:	First would be a blue Dennis Silver,
01:16:02> 01:16:04:	then a blue, then a silver.
01:16:04> 01:16:08:	There would be a headboard on the train that would
01:16:08> 01:16:12:	indicate which route it is so people would know whether
01:16:12> 01:16:15:	or not they wanted to get on a blue line
01:16:15> 01:16:18:	route or a silver line route and there would be
01:16:18> 01:16:20:	good station maps.
01:16:20> 01:16:25:	As your model talked about how important that will be,
01:16:25> 01:16:28:	because you're going to have bowel system that is more
01:16:28> 01:16:32:	than just the blue and gold rail lines you're going
01:16:32> 01:16:33:	to have a network,
01:16:33> 01:16:38:	but visit any of the examples that I provided.
01:16:38> 01:16:43:	I provided a lot or any other nature.
01:16:43> 01:16:46:	Rail system and you'll see exactly how that works.
01:16:46> 01:16:56:	It's very common. Is it another question about
01:16:56> 01:16:58:	when you walk through the alignment,
01:16:58> 01:17:01:	which I think you just have the silver line and
01:17:01> 01:17:01:	how
01:17:01> 01:17:04:	it would relate to 277.
01:17:07> 01:17:13:	Is that for me? I'm sorry that's for me please.
01:17:13> 01:17:17:	So the question is how do existing on North End
01:17:17> 01:17:21:	connection route through Center City with how the alignment
	would
01:17:21> 01:17:22:	run?
01:17:22> 01:17:25:	So as the line comes in from the Southeast,
01:17:25> 01:17:32:	it would follow along the 74 and then the interchanged
01:17:32> 01:17:37:	277 it would cross over the 277 from the north
01:17:37> 01:17:40:	side to the South side.
01:17:40> 01:17:44:	In First Ward there would be a station stop in

01:17:44> 01:17:47:	the strip between 11th St and 277.
01:17:47> 01:17:50:	Then there would be 2 blocks would go by.
01:17:50> 01:17:52:	There would be another station stop.
01:17:52> 01:17:55:	Time it's called the 11th St station.
01:17:55> 01:18:00:	Then the North End Connector would continue along the 277
01:18:00> 01:18:05:	along in this trip between 11th St when it got
01:18:05> 01:18:07:	to the far end of 4th Ward,
01:18:07> 01:18:10:	there would be another station stop elevated.
01:18:10> 01:18:14:	It would sweep 2 left.
01:18:14> 01:18:19:	And it would follow. Now the North Norfolk Southern Railroad
01:18:19> 01:18:19:	tracks.
01:18:19> 01:18:26:	So basically the North End connector comes through Uptown
	in
01:18:26> 01:18:29:	the very edge of Uptown,
01:18:29> 01:18:33:	which is. Walled off, I would say by the freeway
01:18:33> 01:18:38:	and by the Norfolk Southern Railroad and this week skirt.
01:18:38> 01:18:41:	The edge of Uptown. It is what's currently proposed.
01:18:45> 01:18:47:	But why is back online?
01:18:47> 01:18:50:	I don't know. There's a question about would express service
01:18:51> 01:18:51:	help
01:18:51> 01:18:56:	ridership? Express service on which line?
01:18:56> 01:19:01:	I guess I would need more frequent service always helps
01:19:01> 01:19:02:	ridership.
01:19:02> 01:19:06:	When people are making the decision to leave their cars
01:19:06> 01:19:08:	at home and take transit,
01:19:08> 01:19:09:	they're thinking about their time.
01:19:09> 01:19:11:	Our time is very limited.
01:19:11> 01:19:14:	We're all in a hurry and the frequency of the
01:19:14> 01:19:18:	transit service directly relates to that,
01:19:18> 01:19:22:	because the least popular part of the trip is waiting
01:19:22> 01:19:26:	for the train or the bus or whatever conveyance it
01:19:26> 01:19:26:	is,
01:19:26> 01:19:29:	so it's not. Wait that you're trying to reduce as
01:19:29> 01:19:30:	much as you can,
01:19:30> 01:19:34:	so more frequent service always results in higher ridership.
01:19:34> 01:19:36:	The 20 minute headway that is trying to be achieved
01:19:36> 01:19:39:	on the gold line is probably the biggest reason why
01:19:39> 01:19:42:	there are only about 400 writers a game,
01:19:42> 01:19:48:	right? Thank
01:19:48> 01:19:52:	you so much. We had another question.
01:19:52> 01:19:54:	Going to send it over to Chris.
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01:19:58> 01:20:01:	do you think that requires a pause or a change
01:20:01> 01:20:04:	to their current silver line plans and the principles?
01:20:07> 01:20:07:	Thank
01:20:07> 01:20:09:	you, thanks for the question.
01:20:09> 01:20:13:	Before I get to that one I just sort of
01:20:13> 01:20:13:	say,
01:20:13> 01:20:18:	building a multimodal transportation system lets people do more than
01:20:18> 01:20:20:	just choose on going to take a train for my
01:20:20> 01:20:21:	car.
01:20:21> 01:20:26:	For this trip makes people to live on this car.
01:20:26> 01:20:31:	Friday up there. Dailey transportation and so.
01:20:31> 01:20:35:	Creating environments like Rav headings of in Center City that
01:20:35> 01:20:38:	have transit as an option but also not walking biking.
01:20:38> 01:20:42:	Other options enables people to to live in a way
01:20:43> 01:20:48:	that reduces a lot of the external impacts in transportation.
01:20:50> 01:20:54:	Safety and number. So back to the question at hand,
01:20:54> 01:21:00:	which was about whether the recommendations heard today imply including
01:21:00> 01:21:04:	the development of a new 20 mission by pausing the
01:21:04> 01:21:07:	specifics ornament that we really have
01:21:07> 01:21:07:	here for a few
01:21:08> 01:21:08:	been
01:21:08> 01:21:08:	minutes, and
01:21:08> 01:21:12:	so it's hard to say how all the interrelated things
01:21:13> 01:21:18:	went on would be affected by that specific recommendation to
01:21:18> 01:21:22:	to look at a broader redo of the 23rd.
01:21:22> 01:21:23:	So
01:21:23> 01:21:25:	that's the best I can answer,
01:21:25> 01:21:25:	thanks.
01:21:28> 01:21:34:	Thank you, thank you. We had a comment about fewer
01:21:34> 01:21:35:	stations
01:21:36> 01:21:39:	that it takes 40 minutes to get to UNC.
01:21:42> 01:21:43:	So
01:21:43> 01:21:48:	it's a balance. Are there any other questions before we
01:21:48> 01:21:49:	wind up today?
01:22:02> 01:22:06:	Alright, can I follow up on Christmas question?
01:22:06> 01:22:10:	I have a follow up question Chris answer to the
01:22:10> 01:22:14:	question about the RE evaluation and I'm the one that's
01:22:14> 01:22:17:	spearheaded that recommendation,
01:22:17> 01:22:20:	so I wanted to say just one thing about it.

01:22:20> 01:22:23:	The locally preferred alternative for the Silver line,
01:22:23> 01:22:27:	has, you know, been adopted and it was recently refined,
01:22:27> 01:22:31:	and that's a pretty normal thing to do during the
01:22:31> 01:22:32:	planning process.
01:22:32> 01:22:36:	All I'm suggesting is. Looking at it,
01:22:36> 01:22:40:	I'm not suggesting anybody go out and change anything right
01:22:40> 01:22:40:	now,
01:22:40> 01:22:46:	I'm just asking that. There be another round of cost
01:22:46> 01:22:47:	estimates.
01:22:47> 01:22:52:	Ridership estimates looking at what the FTA ratings would be,
01:22:52> 01:22:57:	then looking at those results and considering and discussing and
01:22:57> 01:23:02:	having a very open conversation with the Community about the
01:23:02> 01:23:07:	alternatives before making any kind of decisions to change something,
01:23:07> 01:23:10:	there should be consensus in the Community on the best
01:23:10> 01:23:11:	option,
01:23:11> 01:23:13:	and then go back and.
01:23:13> 01:23:18:	Adopt A refined LPI and and keep going.
01:23:18> 01:23:20:	Silver Line is a great project.
01:23:20> 01:23:22:	Charlotte, so very exciting city.
01:23:22> 01:23:25:	It's been. It's been incredible to to be here and
01:23:25> 01:23:26:	experience it,
01:23:26> 01:23:28:	but but yeah, you've got good stuff and and this
01:23:28> 01:23:29:	is just a small refinement.
01:23:29> 01:23:31:	It's not unusual.
01:23:34> 01:23:38:	And thanks, thanks to all of you for giving us
01:23:38> 01:23:41:	an hour and a half of your time today and
01:23:41> 01:23:43:	for your concern about the community.
01:23:43> 01:23:46:	Even to the point of diving into these kinds of
01:23:46> 01:23:47:	issues,
01:23:47> 01:23:51:	which are so foundational for the future of your city
01:23:51> 01:23:52:	for 100 years.
01:23:52> 01:23:55:	On behalf of you, align all of our panelists.
01:23:55> 01:23:58:	Thank you again, so we should be very best.
01:23:58> 01:23:59:	We'll be watching you.

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