

Webinar

Affordable and Attainable Housing in Colorado Springs

Date: June 04, 2020

00:02:24 --> 00:02:28:

00:00:41 --> 00:00:44: Hi everyone, thank you for joining us today. 00:00:44 --> 00:00:47: We're just gonna wait a minute or so and. 00:00:47 --> 00:00:48: Then we'll get started. 00:01:13 --> 00:01:15: Right? 00:01:15 --> 00:01:18: Hello welcome we're going to go ahead and get started. 00:01:18 --> 00:01:21: Thank you so much for joining us today for this 00:01:21 --> 00:01:26: amazing webinar on affordable Anna Teeny attainable housing in Colorado 00:01:26 --> 00:01:26: Springs. 00:01:26 --> 00:01:30: I'm Marion epic. I'm a director with you like Colorado 00:01:30 --> 00:01:33: and I'm joined today by my colleagues Michael Leccese with 00:01:33 --> 00:01:34: who they are, 00:01:34 --> 00:01:37: Executive Director, Annalise Martin Martinez, 00:01:37 --> 00:01:40: who's our associate you will like Colorado and she'll be 00:01:40 --> 00:01:43: managing things behind the scenes. 00:01:47 --> 00:01:48: And before we dive in, 00:01:48 --> 00:01:52: we're just going to go over a couple logistics. 00:01:52 --> 00:01:55: We ask that the audience please be muted or stay 00:01:55 --> 00:01:57: muted throughout the session. And please don't turn on your video because we want 00:01:57 --> 00:02:01: 00:02:01 --> 00:02:02: our speakers to be. 00:02:02 --> 00:02:06: At the top. We're also asking that if you have 00:02:06 --> 00:02:07: questions, please submit them in the chat box and we'll address 00:02:07 --> 00:02:11: 00:02:11 --> 00:02:13: them at the end during the Q&A. 00:02:13 --> 00:02:17: Also, we're recording this web and R and it'll be 00:02:17 --> 00:02:20: available on Knowledge Finder after the event. 00:02:20 --> 00:02:24: An on our website, so thank you for participating and

we're looking forward to having you as part of this

| 00:02:28> 00:02:28: | webinar. |
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| 00:02:28> 00:02:31: | We have a full agenda today. |
| 00:02:31> 00:02:34: | We're so excited by the level of speakers that were |
| 00:02:34> 00:02:37: | able to bring to you on this webinar. |
| 00:02:37> 00:02:41: | We're starting out with Steve Posey from the City of |
| 00:02:41> 00:02:42: | Colorado Springs, |
| 00:02:42> 00:02:47: | followed by Crystal Tier with El Paso County Housing Authority |
| 00:02:47> 00:02:52: | followed by Darcy Nicholson of DHN Planning and Development. |
| 00:02:52> 00:02:56: | And then call need and Doug Woody with Brian Construction |
| 00:02:56> 00:02:59: | and Leap at key with Greccio housing after all of |
| 00:02:59> 00:03:01: | their short presentations, |
| 00:03:01> 00:03:04: | we're going to have a group Q&A at the end, |
| 00:03:04> 00:03:06: | moderated by our Colorado Springs Co. |
| 00:03:06> 00:03:10: | Chair, James McMurray of Hpna and he actually runs our |
| 00:03:10> 00:03:12: | Southern Colorado Regional Committee. |
| 00:03:12> 00:03:16: | So if you're interested in learning more about that, |
| 00:03:16> 00:03:18: | please feel free to reach out to us or put |
| 00:03:18> 00:03:22: | a little message in the chat box and we're happy |
| 00:03:22> 00:03:22: | to. |
| 00:03:22> 00:03:23: | Connect you to that. |
| 00:03:25> 00:03:27: | I'd like to turn it over to my boss, |
| 00:03:27> 00:03:30: | Michael J. Say our executive Director to thank our sponsors. |
| 00:03:35> 00:03:38: | Thank you, maryann. Delighted to see you all here today |
| 00:03:38> 00:03:41: | and I want to note that we've had really good |
| 00:03:41> 00:03:44: | attendance for this webinar at about half the people are |
| 00:03:44> 00:03:47: | from outside of the Colorado Springs region, |
| 00:03:47> 00:03:49: | so this is really a state wide web and R |
| 00:03:49> 00:03:51: | in an important subject. |
| 00:03:51> 00:03:54: | I think given the social people were seeing that last |
| 00:03:54> 00:03:58: | week that affordable housing is more important than ever and |
| 00:03:58> 00:04:02: | we're just too delighted to share the lessons learned from |
| 00:04:02> 00:04:04: | this community. But we're also committed to. |
| 00:04:04> 00:04:08: | Doing much better in the online world to creating a |
| 00:04:08> 00:04:12: | more equitable development platform in society and you'll be hearing |
| 00:04:12> 00:04:13: | more about that. |
| 00:04:13> 00:04:15: | It's a big topic. Obviously. |
| 00:04:15> 00:04:18: | The other big topic now is COVID-19. |
| 00:04:18> 00:04:22: | We have continued all of our programming in virtual format |
| 00:04:22> 00:04:24: | thanks to sponsors like Brian, |
| 00:04:24> 00:04:28: | and that's been very effective or program soon well attended |
| | |

| 00:04:28> 00:04:32: | as our committee meetings in our various mentorship programs and |
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| 00:04:32> 00:04:35: | all of our 50 plus activities year so. |
| 00:04:35> 00:04:38: | We are grateful for the support and then the next |
| 00:04:38> 00:04:41: | slide we will show you who also supporting us. |
| 00:04:41> 00:04:44: | These are annual sponsors. We had 57. |
| 00:04:44> 00:04:47: | They provide a good share of our annual budget about |
| 00:04:47> 00:04:50: | 7000 a year and that supports work not just of |
| 00:04:50> 00:04:53: | our staff before but have about 250 credits. |
| 00:04:53> 00:04:57: | Font sponsors. I'm sorry volunteers here like the members of |
| 00:04:57> 00:05:01: | the Southern Colorado Committee and they're the ones who really |
| 00:05:01> 00:05:05: | made things happen and they just seem like a bigger. |
| 00:05:05> 00:05:08: | Organization and then we are in just in terms of |
| 00:05:08> 00:05:11: | staff and we do strive to be influential on these |
| 00:05:11> 00:05:13: | big issues and thanks to our volunteers. |
| 00:05:13> 00:05:15: | We are, I hope you able to do that. |
| 00:05:15> 00:05:18: | But next slide please. |
| 00:05:18> 00:05:21: | And we have some other programs coming up. |
| 00:05:21> 00:05:26: | Um Ann. June 19th, there's an opportunity to apply for |
| 00:05:26> 00:05:32: | one of our career development programs is called Development 360. |
| | |
| 00:05:32> 00:05:35: | It is a six week program to learn everything from |
| 00:05:32> 00:05:35: 00:05:35> 00:05:36: | It is a six week program to learn everything from 1 developer. |
| | |
| 00:05:35> 00:05:36: | 1 developer. |
| 00:05:35> 00:05:36: 00:05:36> 00:05:38: | 1 developer. But how is project came together? |
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| 00:06:26> 00:06:29: | These are available at Knowledge Finder, |
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| 00:06:29> 00:06:33: | which is a cash you'll I case studies at webinars |
| 00:06:33> 00:06:37: | and advisory panel reports that is available to members through |
| 00:06:37> 00:06:39: | the UI websites. |
| 00:06:39> 00:06:41: | We've also. |
| 00:06:41> 00:06:44: | But not a great record of doing project tours. |
| 00:06:44> 00:06:46: | Over the years we switch that to a virtual format |
| 00:06:46> 00:06:48: | we call ARM chair tours. |
| 00:06:48> 00:06:49: | We have two in June. |
| 00:06:49> 00:06:52: | The first one is next week and June 11th and |
| 00:06:52> 00:06:55: | will be looking at an industrial office facility near DIA |
| 00:06:55> 00:06:56: | called Karcher. |
| 00:06:56> 00:06:59: | Karcher is a German company that was rude to come |
| 00:06:59> 00:07:02: | to Colorado for their North American headquarters so it's a |
| 00:07:02> 00:07:06: | little bit of an economic development story there and topically. |
| 00:07:06> 00:07:08: | They make cleaning product switches. |
| 00:07:08> 00:07:11: | Something will assess the both these days and the error |
| 00:07:11> 00:07:12: | but. |
| 00:07:12> 00:07:14: | Extreme centralization anyway. Cool project, |
| 00:07:14> 00:07:17: | very worth dialing into the tour on June 18th or |
| 00:07:17> 00:07:19: | Women's Leadership Initiative. |
| 00:07:19> 00:07:23: | One of our several diversity programs is going to present |
| 00:07:23> 00:07:27: | the leadership connection with Andrea Fulton of the Denver Art |
| 00:07:27> 00:07:27: | Museum. |
| 00:07:27> 00:07:31: | She's the deputy director shall cover several topics. |
| 00:07:31> 00:07:34: | When is the Art Museum is being expanded with a |
| 00:07:34> 00:07:35: | beautiful new addition? |
| 00:07:35> 00:07:39: | Should talk about that's going in plans to reopen natural |
| 00:07:39> 00:07:39: | offer. |
| 00:07:39> 00:07:43: | Also offer tips and career development specially for young women |
| 00:07:43> 00:07:44: | leaders. |
| 00:07:44> 00:07:47: | The program is open to anyone who would be interested |
| 00:07:47> 00:07:49: | in learning about these topics. |
| 00:07:49> 00:07:52: | On June 25th this is also through the Southern Colorado |
| 00:07:52> 00:07:53: | Committee. |
| 00:07:53> 00:07:57: | There will be a web and R historic restoration projects |
| 00:07:57> 00:08:00: | in Southern Colorado from 4:00 to 5:00 PM and on |
| 00:08:00> 00:08:00: | June 30th. |
| 00:08:00> 00:08:03: | Our second virtual tour of the Month Block 162 is |
| | |

| 00:08:07> 00:08:09: Convention Center in downtown Denver. 00:08:19> 00:08:12: Friends at Swinerton development, uncertainty, 00:08:12> 00:08:16: construction and the train. The development will be leading a 00:08:20> 00:08:21: Matter port. 00:08:21> 00:08:27: So that'll be that is open for registration and then 00:08:24> 00:08:27: July 16th will be trying to take a look at 00:08:27> 00:08:27: Use that is open for registration and then 00:08:27> 00:08:31: Covid World called the New social experiment transforming the public 00:08:32> 00:08:32: ground. 00:08:33> 00:08:35: What is going to happen to our parks and public 00:08:35> 00:08:35: Spaces? 00:08:35> 00:08:40: Some communities are making really dramatic changes that serve that 00:08:40> 00:08:41: Paris is going to eliminate 72% 00:08:42> 00:08:42: Paris is going to eliminate 72% 00:08:43> 00:08:44: of the parking and build bicycle freeways, 00:08:47> 00:08:47: connecting the suburbs to the center will see, 10:08:48> 00:08:49: let's get what our response will be in this country 10:09:85> 00:09:54: <th>00:08:03> 00:08:06:</th> <th>a spec office high rise going up right near the</th> | 00:08:03> 00:08:06: | a spec office high rise going up right near the |
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| | | |
| 00:09:25> 00:09:29: I head up the city's community development division. | | |
| | | I head up the city's community development division. |
| 00:09:29> 00:09:32: My team is the one that manages the grant funds | | My team is the one that manages the grant funds |
| 00:09:32> 00:09:36: that come to the city each year from the Department | | |
| 00:09:36> 00:09:38: of Housing and Urban Development. | | · |
| 00:09:38> 00:09:42: The city receives approximately 4 1/2 to \$5,000,000 each | 00:09:38> 00:09:42: | |
| year | 00:09:42> 00:09:45: | from a couple of different sources. |
| | 00:09:42> 00:09:45: | from a couple of different sources. |

| 00:09:45> 00:09:48: 00:09:48> 00:09:53: | The Community Development Block grant program. The Emergency Solutions grant program and the Home Investment Partnership |
|--|---|
| 00:09:54> 00:09:54: | program. |
| 00:09:54> 00:09:58: | And Community development uses that money to fund a variety |
| 00:09:58> 00:10:02: | of projects and activities throughout the city. |
| 00:10:02> 00:10:06: | Those include edier improvements to our community centers, |
| 00:10:06> 00:10:11: | the ongoing campus improvements at Springs Rescue mission down on |
| 00:10:11> 00:10:13: | Las Vegas in the Southwest, |
| 00:10:13> 00:10:17: | part of downtown. Home repairs for fixed income and elderly |
| 00:10:17> 00:10:22: | homeowners and then various public service efforts such as staffing |
| 00:10:22> 00:10:24: | for the shelters, |
| 00:10:24> 00:10:30: | educational programs for homeless kids and some housing navigation programs |
| 00:10:30> 00:10:31: | for vets. |
| 00:10:31> 00:10:34: | Now this year and actually over the last couple of |
| 00:10:34> 00:10:34: | years, |
| 00:10:34> 00:10:39: | access to decent, safe, affordable housing for lower income households |
| 00:10:39> 00:10:42: | has been one of our priorities. |
| 00:10:42> 00:10:46: | And we receive approximately \$1,000,000 each year from HUD through |
| 00:10:46> 00:10:51: | that home Investment Partnership program that I mentioned a minute |
| 00:10:51> 00:10:51: | ago. |
| 00:10:55> 00:10:59: | Let me get to the point in 2018. |
| 00:10:59> 00:11:02: | Mayor Suthers set a goal to build, |
| 00:11:02> 00:11:07: | preserve and create opportunities to purchase 1000 units of affordable |
| 00:11:07> 00:11:09: | housing on average each year. |
| 00:11:09> 00:11:12: | To give you some idea how ambitious that is. |
| 00:11:12> 00:11:16: | Since 2016, the city has really only been producing somewhere |
| 00:11:17> 00:11:19: | between 3 to 400 units a year, |
| 00:11:19> 00:11:24: | primarily through a handful of larger multifamily projects and home |
| 00:11:24> 00:11:24: | CEO S, |
| 00:11:24> 00:11:28: | which is the city's affordable and attainable housing plan, |
| 00:11:28> 00:11:33: | which I'm going to be talking about this afternoon. |
| 00:11:33> 00:11:36: | Is the document that we have put together to provide |
| 00:11:36> 00:11:40: | development teams with information on local demographics, |

| 00:11:40> 00:11:45: | household composition, existing housing, stock current projected housing needs. |
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| 00:11:45> 00:11:50: | Anna means to access the regulatory of finance tools that |
| 00:11:50> 00:11:54: | are needed to make those projects a reality. |
| 00:11:54> 00:11:57: | So we could go on to the next slide. |
| 00:11:57> 00:11:59: | As many of you probably know, |
| 00:11:59> 00:12:02: | this region is expected to become one of the largest. |
| 00:12:02> 00:12:06: | Well, actually the largest city in Colorado within the next |
| 00:12:06> 00:12:07: | 20 plus years. |
| 00:12:07> 00:12:12: | Bringing forward a well thought out and creative plan to |
| 00:12:12> 00:12:16: | increase housing production at a pace that matches the region's |
| 00:12:16> 00:12:20: | growth has been a high priority for the mayor. |
| 00:12:20> 00:12:23: | So when people talk about affordable housing and what is |
| 00:12:23> 00:12:25: | going on in the community right now, |
| 00:12:25> 00:12:28: | one of the first questions that we all ask is |
| 00:12:28> 00:12:31: | what is the single biggest contributor to a lack of |
| 00:12:31> 00:12:34: | housing affordability here in the local market? |
| 00:12:34> 00:12:37: | And the simple answer to that right now is that |
| 00:12:37> 00:12:41: | housing costs are increasing at a much faster rate than |
| 00:12:41> 00:12:42: | household income, |
| 00:12:42> 00:12:46: | even though we're seeing a an influx of high paying |
| 00:12:46> 00:12:49: | professional jobs here in the community, |
| 00:12:49> 00:12:52: | large percentage of our workforce in the hospitality, |
| 00:12:52> 00:12:56: | education, retail, trade sectors, all of those earn much less |
| 00:12:57> 00:13:00: | wages in those sectors range from anywhere from 12 to |
| 00:13:00> 00:13:01: | \$16.00 an hour, |
| 00:13:01> 00:13:04: | and they are among the lowest in the state. |
| 00:13:04> 00:13:08: | Here Locali and well below national averages also, |
| 00:13:08> 00:13:12: | and as you can see by the sort of generally |
| 00:13:12> 00:13:15: | flat trend of the orange line at the bottom of |
| 00:13:15> 00:13:16: | the graph, |
| 00:13:16> 00:13:20: | the median income hasn't gone up that much while since |
| 00:13:20> 00:13:21: | 2011. |
| 00:13:21> 00:13:24: | The price of a single family home has shot up |
| 00:13:24> 00:13:25: | over 76% |
| 00:13:25> 00:13:29: | and the average rent for a 2 bedroom 1 bath |
| 00:13:29> 00:13:32: | apartment has gone up by over 66%. |
| 00:13:32> 00:13:33: | So next slide. |
| 00:13:35> 00:13:39: | This is a slide that has a lot of information |
| 00:13:39> 00:13:41: | packed into it. |
| 00:13:41> 00:13:44: | I am not going to go over this box by |
| | |

| 00:13:45> 00:13:45: | box, |
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| 00:13:45> 00:13:49: | but I did want to focus a little bit on |
| 00:13:49> 00:13:50: | the center part, |
| 00:13:50> 00:13:54: | the. For the pie, charts are the orange pie charts |
| 00:13:54> 00:13:59: | because those show some figures about what's called cost burden. |
| 00:13:59> 00:14:03: | Here in our community in cost burden exist when households |
| 00:14:04> 00:14:05: | are spending more than 30% |
| 00:14:05> 00:14:07: | of their income on housing, |
| 00:14:07> 00:14:10: | and as you can see from this chart, |
| 00:14:10> 00:14:14: | if you look over there at the 123 fourth column, |
| 00:14:14> 00:14:17: | even households that are earning you know 46 up to |
| 00:14:17> 00:14:19: | 46,000 or more per year, |
| 00:14:19> 00:14:22: | which is roughly \$22.00 an hour. |
| 00:14:22> 00:14:26: | Those those households are struggling with housing costs and more |
| 00:14:26> 00:14:29: | than half in fact of the households in that income |
| 00:14:29> 00:14:31: | bracket or cost burden, |
| 00:14:31> 00:14:34: | and then 13% of the households in that income bracket |
| 00:14:35> 00:14:37: | or what we consider extremely cost burden. |
| 00:14:37> 00:14:41: | In other words, they are spending more than half of |
| 00:14:41> 00:14:43: | all of their income on their housing. |
| 00:14:43> 00:14:45: | And as you could imagine, |
| 00:14:45> 00:14:49: | the situation for households in the columns to the left |
| 00:14:49> 00:14:50: | of that one. |
| 00:14:50> 00:14:52: | As you go down the income scale. |
| 00:14:52> 00:14:56: | The situation gets worse at worse 64% |
| 00:14:56> 00:15:01: | of households in the next column over are extremely cost |
| 00:15:01> 00:15:06: | burdened and overall across the El Paso County region one |
| 00:15:06> 00:15:11: | and three households at this point have are spending more |
| 00:15:11> 00:15:16: | than 30% of their total household income on housing. |
| 00:15:16> 00:15:19: | Next slide. |
| 00:15:19> 00:15:22: | So then you know the follow up question to all |
| 00:15:22> 00:15:23: | that as well. |
| 00:15:23> 00:15:25: | Why does that matter? You know what? |
| 00:15:25> 00:15:29: | What is it about? Expensive housing costs in a region? |
| 00:15:29> 00:15:34: | Why is that something that the Community should pay attention |
| 00:15:34> 00:15:34: | to? |
| 00:15:34> 00:15:37: | And what are we going to do about that? |
| 00:15:37> 00:15:40: | Well, again, the simple answer to that is that families |
| 00:15:40> 00:15:42: | that are spending more than 30% |
| 00:15:42> 00:15:45: | of their income are spending less on all of the |
| | |

| 00:15:46> 00:15:48: | other things that it takes to have a healthy, |
|---------------------|--|
| 00:15:48> 00:15:51: | financially secure lifestyle these days. |
| 00:15:51> 00:15:54: | If you've got a little bit of extra money in |
| 00:15:54> 00:15:57: | your pocket because your housing costs are manageable, |
| 00:15:57> 00:16:02: | there various studies that have shown that spending on preventive |
| 00:16:02> 00:16:03: | health care goes up. |
| 00:16:03> 00:16:08: | People eat better families. Eat better and balances and people. |
| 00:16:08> 00:16:12: | Savings and retirement accounts go up as well and all |
| 00:16:12> 00:16:16: | of that contributes to higher outcomes and you know more |
| 00:16:16> 00:16:17: | financial security, |
| 00:16:17> 00:16:21: | particularly for lower income households. |
| 00:16:21> 00:16:25: | Giving them the ability to weather Upson Downs in the |
| 00:16:25> 00:16:25: | economy. |
| 00:16:25> 00:16:30: | A temporary loss of employment as we're seeing around the |
| 00:16:30> 00:16:34: | region right now due to COVID-19 or some other types |
| 00:16:34> 00:16:35: | of unexpected. |
| 00:16:35> 00:16:41: | Unexpected expenses. Next slide. |
| 00:16:41> 00:16:44: | And the other piece about why housing matters so much |
| 00:16:44> 00:16:47: | is that it's particularly difficult for children. |
| 00:16:47> 00:16:52: | Children who are having to move constantly or whose parents |
| 00:16:52> 00:16:57: | are forced really having to shift housing housing on a |
| 00:16:57> 00:16:58: | regular basis. |
| 00:16:58> 00:17:00: | That's very, very **** ** |
| 00:17:00> 00:17:04: | her kids and stable and safe housing provides a critical |
| 00:17:04> 00:17:07: | launching pad for higher overall academic achievement. |
| 00:17:07> 00:17:11: | Additional earnings over over people's lifetimes, |
| 00:17:11> 00:17:14: | and an even lower incidences of learning, |
| 00:17:14> 00:17:18: | behavioral and mental health disorders. |
| 00:17:18> 00:17:21: | Next slide. And then finally, |
| 00:17:21> 00:17:26: | there are some significant economic benefits to housing development in |
| 00:17:26> 00:17:27: | general, |
| 00:17:27> 00:17:29: | not just subsidized rental housing, |
| 00:17:29> 00:17:33: | but all housing development. Whether or not it's single, |
| 00:17:33> 00:17:37: | family or multifamily, that is a key driver of local |
| 00:17:37> 00:17:38: | economies, |
| 00:17:38> 00:17:41: | and as we are start to come out of the |
| 00:17:41> 00:17:42: | recovery from COVID-19, |
| 00:17:42> 00:17:46: | having those development projects in the pipeline, |
| 00:17:46> 00:17:50: | making sure that they stay tied up and that they |
| | |

| 00:17:50> 00:17:51: | move forward. |
|---------------------|--|
| 00:17:51> 00:17:55: | It is going to be a significant part of this |
| 00:17:55> 00:18:01: | region's recovery from what's from the impacts of COVID-19. |
| 00:18:01> 00:18:03: | Next slide. |
| 00:18:03> 00:18:06: | So home see OS and I'm going to touch on |
| 00:18:07> 00:18:08: | this very quickly. |
| 00:18:08> 00:18:13: | It's basically organ or organized around six core objectives that |
| 00:18:13> 00:18:16: | have a number of related strategies. |
| 00:18:16> 00:18:20: | That's that support them and the graphic summary that I |
| 00:18:20> 00:18:24: | think should be going out for all of your membership |
| 00:18:24> 00:18:27: | today has got a lot more detail about all of |
| 00:18:27> 00:18:31: | the objectives, including objectives one through 5. |
| 00:18:31> 00:18:34: | I was asked to spend just a brief. |
| 00:18:34> 00:18:36: | Amount of time talking about Objective 6, |
| 00:18:36> 00:18:39: | which is the financing for affordable housing? |
| 00:18:39> 00:18:43: | So that's what I'm going to do today. |
| 00:18:43> 00:18:45: | And with regards to Objective 6, |
| 00:18:45> 00:18:47: | Nope, you were on the right slide. |
| 00:18:47> 00:18:50: | Let's skip. Let's get back to that. |
| 00:18:50> 00:18:53: | There we go. the Colorado Housing Finance Authority, |
| 00:18:53> 00:18:57: | or Chaffe, as it's typically called as the statewide administrator |
| 00:18:57> 00:19:01: | for the low Income Housing Tax credit program and the |
| 00:19:01> 00:19:04: | light Tech program is a Reagan era effort that has |
| 00:19:04> 00:19:09: | been enormously successful at financing affordable housing across the country. |
| 00:19:09> 00:19:12: | And without going into a whole lot of detail about |
| 00:19:12> 00:19:13: | that, |
| 00:19:13> 00:19:16: | I did want to. Point out that the way it, |
| 00:19:16> 00:19:19: | the way it works essentially is that those tax credits |
| 00:19:19> 00:19:22: | are bought and sold as investments, |
| 00:19:22> 00:19:25: | and then the proceeds are used to provide quite a |
| 00:19:26> 00:19:30: | bit of equity into large scale affordable housing projects and |
| 00:19:30> 00:19:31: | as a result, |
| 00:19:31> 00:19:33: | instead of having to finance, |
| 00:19:33> 00:19:36: | say, 75 or 80% of the cost of a multifamily |
| 00:19:36> 00:19:37: | development, |
| 00:19:37> 00:19:41: | those Litex excuse me, those like tech tax credits, |
| 00:19:41> 00:19:45: | bring equity into the project so that only maybe 25%. |
| 00:19:45> 00:19:48: | Of the overall development cost has to be financed through |
| 00:19:48> 00:19:50: | a conventional bank. |
| 00:19:50> 00:19:52: | Now, as you can imagine, |
| | |

| 00:19:52> 00:19:56: | the demand for those tax credits is very very competitive. |
|---------------------|---|
| 00:19:56> 00:19:59: | Chaffe only has two application windows each year and the |
| 00:20:00> 00:20:04: | |
| 00:20:00> 00:20:04: | number of applications that they receive are typically three times |
| 00:20:04> 00:20:08: | the number of allocations that can make out of any |
| 00:20:08> 00:20:10: | one of those periods. |
| 00:20:10> 00:20:13: | Next, slide, So what we're trying to do, |
| 00:20:13> 00:20:15: | at least partially with home, |
| 00:20:15> 00:20:19: | see OS is positioned Colorado Springs in this region as |
| 00:20:19> 00:20:22: | a competitive and reliable market for tax credit projects, |
| 00:20:22> 00:20:25: | and that's what part of what home see OS is |
| 00:20:25> 00:20:26: | designed to do. |
| 00:20:26> 00:20:30: | And we've got a number of strategies in there that |
| 00:20:30> 00:20:34: | are complementing the financing for the light tech program. |
| 00:20:34> 00:20:37: | I'm not going to say anything really about 6C because |
| 00:20:37> 00:20:40: | we've got Crystal latir on the panel today and I |
| 00:20:40> 00:20:42: | know she can speak to it. |
| 00:20:42> 00:20:45: | Much more effectively than I can, |
| 00:20:45> 00:20:48: | so the other two are the ones that I wanted |
| 00:20:48> 00:20:49: | to speak about. |
| 00:20:49> 00:20:52: | The first one, 6A. I think we all know that |
| 00:20:52> 00:20:57: | developers appreciate a community where there is a predictable and |
| 00:20:57> 00:21:00: | streamlined application process, |
| 00:21:00> 00:21:04: | so we are working with our planning Department to make |
| 00:21:04> 00:21:06: | sure that we can parallel. |
| 00:21:06> 00:21:10: | We can run approval processes for both land entitlements, |
| 00:21:10> 00:21:13: | an financing on a parallel track. |
| 00:21:13> 00:21:18: | And then with regards to 6B. |
| 00:21:18> 00:21:22: | That is a relatively new strategy that we're bringing forward. |
| 00:21:22> 00:21:26: | We're going to be taking some issuer fees that the |
| 00:21:26> 00:21:31: | city collects from projects that are bond financed and creating |
| 00:21:31> 00:21:36: | a dedicated affordable housing pre Development Fund with those with |
| 00:21:36> 00:21:41: | those issuer fees. And that's going to allow some of |
| 00:21:41> 00:21:41: | our. |
| 00:21:41> 00:21:44: | Nonprofit local nonprofit housing providers, |
| 00:21:44> 00:21:48: | in particular to access funds that they could use for |
| 00:21:48> 00:21:51: | pre development costs like environmental studies, |
| 00:21:51> 00:21:56: | market studies, capital needs assessments and so forth. |
| 00:21:56> 00:21:59: | And I think that that is about all that I |
| 00:21:59> 00:22:02: | have got to add to today's presentation. |
| 00:22:02> 00:22:05: | Thank you all again, my contact info is here at |
| | |

| 00:22:05> 00:22:08: | the bottom of this slide and I would be happy |
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| 00:22:08> 00:22:12: | to have more detailed conversations with any of your |
| | Members |
| 00:22:12> 00:22:15: | about home. See OS or about affordable housing in the |
| 00:22:16> 00:22:17: | community in general. |
| 00:22:22> 00:22:25: | Great thank you Steve. This is Crystal Latir El Paso |
| 00:22:25> 00:22:29: | County executive Director of Economic Development an with El Paso |
| 00:22:29> 00:22:31: | County economic development. |
| 00:22:31> 00:22:34: | We really take a holistic approach to economic development, |
| 00:22:34> 00:22:38: | meaning that we look at three different areas and if |
| 00:22:38> 00:22:41: | I could have the next slide please the three areas |
| 00:22:41> 00:22:43: | we focus on our business incentives, |
| 00:22:43> 00:22:46: | Community initiatives and housing and so of course, |
| 00:22:46> 00:22:49: | today our conversations will be tailored more to that housing |
| 00:22:49> 00:22:50: | piece. |
| 00:22:50> 00:22:51: | But as Steve alluded to, |
| 00:22:51> 00:22:54: | and in much of his presentation as well. |
| 00:22:54> 00:22:57: | All of those three areas really are connected, |
| 00:22:57> 00:22:59: | so when we're looking at business or jobs, |
| 00:22:59> 00:23:02: | community initiatives is where we also house are HUD, |
| 00:23:02> 00:23:04: | CD, BG, program or housing. |
| 00:23:04> 00:23:07: | All of those types of initiatives are connected so it |
| 00:23:07> 00:23:10: | works well for El Paso County to house those three |
| 00:23:10> 00:23:11: | topics together. |
| 00:23:11> 00:23:14: | Next slide, please. |
| 00:23:14> 00:23:16: | So today for the focus of this group, |
| 00:23:16> 00:23:21: | we will specifically talk about our housing initiatives and those |
| 00:23:21> 00:23:25: | initiatives include the El Paso County Housing Authority, |
| 00:23:25> 00:23:29: | our Housing Trust Fund program are single family Turnkey Plus |
| 00:23:29> 00:23:33: | program and then our multifamily mortgage bond program. |
| 00:23:33> 00:23:35: | Next slide, please. |
| 00:23:35> 00:23:39: | So a quick overview regarding the El Paso County Housing |
| 00:23:39> 00:23:42: | Authority and we can move on to the next slide. |
| 00:23:42> 00:23:45: | So when I explain the Paso County Housing Authority, |
| 00:23:45> 00:23:49: | I usually say we're in a non traditional Housing Authority |
| 00:23:49> 00:23:52: | and what I mean by nontraditional is that we don't |
| 00:23:52> 00:23:53: | own any housing, |
| 00:23:53> 00:23:56: | nor do we operate any of the housing choice vouchers |
| 00:23:56> 00:24:00: | that you typically hear about through the Colorado Springs |
| | Housing |

| 00:24:00> 00:24:01: | Authority. |
|---------------------|--|
| 00:24:01> 00:24:05: | Instead, really, this agency acts as a housing finance |
| | authority |
| 00:24:05> 00:24:06: | for our region, |
| 00:24:06> 00:24:09: | and so this authority was established in 1993, |
| 00:24:09> 00:24:12: | so has a longstanding reputation throughout the community. |
| 00:24:12> 00:24:15: | And the main focus is that we administer the El |
| 00:24:15> 00:24:17: | Paso County Housing Trust Fund, |
| 00:24:17> 00:24:20: | which will delve into more detail in just a bit. |
| 00:24:20> 00:24:22: | But what's interesting about this is that it is a |
| 00:24:22> 00:24:26: | local source of funding for affordable housing and why it's |
| 00:24:26> 00:24:29: | innovative is that there are no tax dollars that really |
| 00:24:29> 00:24:32: | generate this fund and will dive into that in a |
| 00:24:32> 00:24:32: | bit. |
| 00:24:32> 00:24:36: | Also, the Housing Authority is staffed by our economic development |
| 00:24:36> 00:24:36: | division, |
| 00:24:36> 00:24:39: | so you may have heard Mary Ann mentioned a secondary |
| 00:24:39> 00:24:43: | title that I'm executive director to El Paso County Housing |
| 00:24:43> 00:24:43: | Authority. |
| 00:24:43> 00:24:47: | So this staff from economic development also served as staff |
| 00:24:47> 00:24:50: | to the El Paso County Housing Authority that we do |
| 00:24:50> 00:24:54: | have a designated housing analyst that really works on our |
| 00:24:54> 00:24:57: | housing initiatives and some of the housing authorities, |
| 00:24:57> 00:25:01: | special projects. Lastly, there you'll see that in 2016, |
| 00:25:01> 00:25:04: | provided a state of the region award regarding one of |
| 00:25:04> 00:25:08: | our financial tools and that's the homeownership program that we |
| 00:25:08> 00:25:11: | will talk about in just a few minutes. |
| 00:25:11> 00:25:15: | Next slide, please. So first up is the Housing Trust |
| 00:25:15> 00:25:15: | Fund, |
| 00:25:15> 00:25:19: | and this is the program that Steve mentioned just previously |
| 00:25:19> 00:25:20: | in his comments. |
| 00:25:20> 00:25:23: | We could move on to the topic perfect, |
| 00:25:23> 00:25:26: | so um, this this is an interesting program in that, |
| 00:25:26> 00:25:30: | as I mentioned before, when you hear Housing Trust Fund |
| 00:25:30> 00:25:30: | or HTF, |
| 00:25:30> 00:25:32: | it may ring a Bell on that. |
| 00:25:32> 00:25:35: | There's a federale Housing Trust Fund program, |
| 00:25:35> 00:25:39: | so this Housing Trust Fund program is a local program |
| 00:25:39> 00:25:42: | and it really again has no tax dollars that supply |
| 00:25:42> 00:25:43: | money to it so. |
| 00:25:43> 00:25:46: | Really what's important and we are known for being a |
| | |

00:25:46 --> 00:25:49: little bit more fiscally conservative in our approach, 00:25:49 --> 00:25:52: but what we do is provide low interest loans to 00:25:52 --> 00:25:55: developers who are looking at developing affordable housing, 00:25:55 --> 00:25:58: and you'll see there some of the purpose there in 00:25:58 --> 00:26:00: the programs that we're focused on. 00:26:00 --> 00:26:03: With that funding and why this is important is because 00:26:03 --> 00:26:07: through that approach it allows us to revolve the dollars 00:26:07 --> 00:26:08: and continue the program on. 00:26:08 --> 00:26:12: Additionally, as Steve mentioned, is one of the strategies in 00:26:12 --> 00:26:12: the home. 00:26:12 --> 00:26:16: See OS plan this. And shows almost some local political 00:26:16 --> 00:26:16: will. 00:26:16 --> 00:26:20: An local financial will to support projects who are seeking 00:26:20 --> 00:26:23: some of those competitive tax credits through Chaffe. 00:26:23 --> 00:26:27: So it's a great way to leverage other state and 00:26:27 --> 00:26:29: federal resources as well. 00:26:29 --> 00:26:32: Next slide, please. 00:26:32 --> 00:26:35: And so, just to highlight a few recent developments that 00:26:35 --> 00:26:38: we'll hear more about from other presenters later today, 00:26:38 --> 00:26:41: Greenway Flats was a program that we partnered with with 00:26:41 --> 00:26:42: a low interest loan. 00:26:42 --> 00:26:45: Next slide. 00:26:45 --> 00:26:48: Freedom Springs and so both Greenway Flats and Freedom **Springs** 00:26:48 --> 00:26:51: were unique in that they were our first 9% 00:26:51 --> 00:26:54: state income tax credits in our region and really helping 00:26:54 --> 00:26:56: with some permanent supportive housing, 00:26:56 --> 00:26:59: which is a different category of housing that our region 00:26:59 --> 00:27:01: so desperately needed. 00:27:01 --> 00:27:03: So I won't dive into too many details. 00:27:03 --> 00:27:06: 'cause I know folks are going to provide additional overview 00:27:06 --> 00:27:08: about these projects, 00:27:08 --> 00:27:10: but I will just say that they were very much 00:27:10 --> 00:27:13: needed in our region and we were happy to partner 00:27:13 --> 00:27:14: on these projects. 00:27:14 --> 00:27:16: Next slide, please. 00:27:16 --> 00:27:19: Additionally, an we do have leap at key to delve 00:27:20 --> 00:27:21: into this program, 00:27:21 --> 00:27:24: but did want to mention the Rocky Mountain Apartments and 00:27:24 --> 00:27:28: why we wanted to highlight this one is because likely 00:27:28 --> 00:27:29: in the previous slide, 00:27:29 --> 00:27:33: you saw that we're really hoping to provide financial support

| 00:27:33> 00:27:37: | to innovative projects that provide housing more affordable housing, |
|---------------------|--|
| 00:27:37> 00:27:40: | and this is innovative in the form that it converted |
| 00:27:40> 00:27:44: | an old commercial building to multifamily housing. |
| 00:27:44> 00:27:47: | So as we're looking at kind of some landfill or. |
| 00:27:47> 00:27:51: | Urban Development ways that we can repurpose existing buildings to |
| 00:27:51> 00:27:52: | affordable. |
| 00:27:52> 00:27:56: | Housing is an important issue to look into. |
| 00:27:56> 00:27:58: | Next slide, please. |
| 00:27:58> 00:28:01: | Alright, so it's the turnkey plus down payment assistance program, |
| 00:28:01> 00:28:04: | so this was the one that we previously mentioned and |
| 00:28:04> 00:28:07: | if we can move to the next slide that gives |
| 00:28:07> 00:28:08: | a little more detail about that. |
| 00:28:08> 00:28:12: | So first step was the turnkey down Payment assistance program. |
| 00:28:12> 00:28:16: | So this program was something that started in 2013 and |
| 00:28:16> 00:28:20: | at the time was really seen as an innovative program. |
| 00:28:20> 00:28:23: | We were coming out of the recession and looking for |
| 00:28:23> 00:28:25: | a program to really help homebuyers. |
| 00:28:25> 00:28:29: | So the original structure of this program was really a |
| 00:28:29> 00:28:32: | down payment assistance in the form of a grant. |
| 00:28:32> 00:28:35: | So 4% grant and you'll see some stats there in |
| 00:28:35> 00:28:38: | the success that we had from that as we kind |
| 00:28:38> 00:28:40: | of trailed into end of 2018 in 2019. |
| 00:28:40> 00:28:42: | As you all know, we tend to see. |
| 00:28:42> 00:28:46: | A different housing market and not only our region but |
| 00:28:46> 00:28:48: | across the nation and what we were seeing is that |
| 00:28:49> 00:28:53: | down payment assistance programs that we're offering grant assistance were |
| 00:28:53> 00:28:55: | no longer attractive to investors. |
| 00:28:55> 00:28:56: | So why would that be? |
| 00:28:56> 00:28:59: | That was because our housing market was so hot that |
| 00:28:59> 00:29:03: | focus could use our down payment assistance program and immediately |
| 00:29:03> 00:29:07: | refinance herself because they had instant equity almost in the |
| 00:29:07> 00:29:10: | homes and so then they were out of those loans. |
| 00:29:10> 00:29:13: | Now and invest, we're pulling in selling our loans. |
| 00:29:13> 00:29:15: | Investors are looking for long term investments, |
| 00:29:15> 00:29:19: | so we saw you know the investment community really kind |
| 00:29:19> 00:29:22: | of take a step back from programs that were structured |
| 00:29:22> 00:29:24: | like this and what that caused to happen was that |

| 00:29:24> 00:29:27: | our interest rates started to increase. |
|---------------------|---|
| 00:29:27> 00:29:30: | So obviously we know a higher interest rate isn't helping |
| 00:29:30> 00:29:33: | folks that are looking for affordable homeownership. |
| 00:29:33> 00:29:35: | So we transitioned that program and if we can move |
| 00:29:36> 00:29:38: | to the next slide I can talk about that transition |
| 00:29:38> 00:29:40: | that occurred in 2019. |
| 00:29:40> 00:29:42: | So really what we saw was that we transition that |
| 00:29:42> 00:29:43: | program. |
| 00:29:43> 00:29:46: | Into a partially forgivable loan program. |
| 00:29:46> 00:29:49: | So that means you still have the assistance needed for |
| 00:29:49> 00:29:50: | down payment, |
| 00:29:50> 00:29:54: | but you also ensured that there was an interactive pool |
| 00:29:54> 00:29:58: | of loans to investors which brought down our interest rates, |
| 00:29:58> 00:30:02: | which was important. Additionally, an adjustment we made later in |
| 00:30:03> 00:30:03: | 2019, |
| 00:30:03> 00:30:06: | as we saw that the housing costs continue to rise. |
| 00:30:06> 00:30:08: | So in addition to the 4% |
| 00:30:08> 00:30:11: | down payment assistance, we started offering a 5% |
| 00:30:11> 00:30:15: | down payment assistance. And we've really seen an uptick in |
| 00:30:15> 00:30:16: | this program, |
| 00:30:16> 00:30:18: | and I'm not sure if it's to do to some |
| 00:30:18> 00:30:20: | of the interest rates due to kobid, |
| 00:30:20> 00:30:23: | but staff and I were thinking that the interest in |
| 00:30:23> 00:30:26: | the program or the need for the program may have |
| 00:30:26> 00:30:27: | declined a bit, |
| 00:30:27> 00:30:30: | but actually, April and May were some of our highest |
| 00:30:30> 00:30:32: | performing months that we've seen in years. |
| 00:30:32> 00:30:34: | And when I say highest performing, |
| 00:30:34> 00:30:37: | I mean folks accessing down payment assistance. |
| 00:30:37> 00:30:39: | So that's very important. Obviously, |
| 00:30:39> 00:30:42: | as Steve mentioned to the housing market plays into the |
| 00:30:42> 00:30:45: | economic recovery that will need to happen from the economic |
| 00:30:45> 00:30:46: | disruption. |
| 00:30:46> 00:30:49: | Due to covid, so we're hoping that this strong housing |
| 00:30:49> 00:30:50: | market continues. |
| 00:30:50> 00:30:53: | It helps with construction and economic recovery, |
| 00:30:53> 00:30:59: | and obviously homeownership is an important component of any viable |
| 00:30:59> 00:31:00: | community. |
| 00:31:00> 00:31:02: | Next slide, please. |
| | |

| 00:31:02> 00:31:05: | And so multifamily mortgage bond program it. |
|---------------------|---|
| 00:31:05> 00:31:07: | And Steve touched on this too. |
| 00:31:07> 00:31:09: | So if we could move to the next slide just |
| 00:31:09> 00:31:12: | to some high level details and the city of Color |
| 00:31:12> 00:31:16: | Springs also has the ability to issue private activity bonds. |
| 00:31:16> 00:31:20: | So really the governments can issue multifamily revenue bonds. |
| 00:31:20> 00:31:22: | Or, as Steve referred to them, |
| 00:31:22> 00:31:25: | private activity bonds. You may hear them refer to us |
| 00:31:25> 00:31:25: | tab. |
| 00:31:25> 00:31:29: | And since 1983, El Paso County has financed the development |
| 00:31:29> 00:31:33: | over 3000 units through the issuance of private activity bonds. |
| 00:31:33> 00:31:37: | And that can happen by issuing those for new construction. |
| 00:31:37> 00:31:43: | So new developments or acquisition and rehab to ensure further. |
| 00:31:43> 00:31:47: | Further, furthering the standards of keeping those rents affordable for |
| 00:31:48> 00:31:48: | folks, |
| 00:31:48> 00:31:52: | really, you're getting a low interest rate product financing tool |
| 00:31:52> 00:31:55: | product and the potential use of the 4% |
| 00:31:55> 00:31:58: | tax credit, which is a non non competitive tax credit |
| 00:31:58> 00:32:02: | that comes with the issuance of private activity bonds. |
| 00:32:02> 00:32:06: | Now this is very separate from what chaffe issues which |
| 00:32:06> 00:32:06: | is a 9% |
| 00:32:06> 00:32:10: | or competitive 4%. So this just is another way to |
| 00:32:10> 00:32:13: | introduce bonds and tax credits to the development of a. |
| 00:32:13> 00:32:17: | If a multifamily complex to help with that completion. |
| 00:32:17> 00:32:19: | So in exchange for these tools, |
| 00:32:19> 00:32:23: | it's important that there are very specific IRS rules. |
| 00:32:23> 00:32:26: | I hear that you know the Section 42 that talks |
| 00:32:26> 00:32:30: | about tax credits and things is the longest section in |
| 00:32:30> 00:32:32: | the Internal Revenue Code. |
| 00:32:32> 00:32:34: | It's interesting fact I guess, |
| 00:32:34> 00:32:37: | or maybe to folks like me and so. |
| 00:32:37> 00:32:40: | There's a lot of you know kind of regulatory information |
| 00:32:40> 00:32:42: | that goes along with it. |
| 00:32:42> 00:32:45: | But what that ensures is that these units are kept |
| 00:32:45> 00:32:48: | affordable for long periods of time for our residents, |
| 00:32:48> 00:32:51: | and probably the most important piece that we like to |
| 00:32:51> 00:32:53: | stress as government agencies too, |
| 00:32:53> 00:32:55: | is when we issue these. |
| | |

| 00:32:55> 00:32:58: 00:32:58> 00:32:58: 00:32:58> 00:33:01: 00:33:01> 00:33:04: 00:33:04> 00:33:07: 00:33:07> 00:33:12: | There is no obligation to the County to pay these back. There is no obligation of County tax dollars, so additional tax dollars from County residents are not going to pay these back really were acting as a conduit. Finance are to really help with the development tools and the financial stack of these programs in developments. And next slide please. So some recent developments that you |
|--|--|
| 00:32:58> 00:33:01: 00:33:01> 00:33:04: 00:33:04> 00:33:07: | There is no obligation of County tax dollars, so additional tax dollars from County residents are not going to pay these back really were acting as a conduit. Finance are to really help with the development tools and the financial stack of these programs in developments. And next slide please. So some recent developments that you |
| 00:33:01> 00:33:04: 00:33:04> 00:33:07: | so additional tax dollars from County residents are not going to pay these back really were acting as a conduit. Finance are to really help with the development tools and the financial stack of these programs in developments. And next slide please. So some recent developments that you |
| 00:33:04> 00:33:07: | to pay these back really were acting as a conduit. Finance are to really help with the development tools and the financial stack of these programs in developments. And next slide please. So some recent developments that you |
| | Finance are to really help with the development tools and the financial stack of these programs in developments. And next slide please. So some recent developments that you |
| 00:33:07> 00:33:12: | the financial stack of these programs in developments. And next slide please. So some recent developments that you |
| | And next slide please. So some recent developments that you |
| 00:33:12> 00:33:17: | you |
| 00:33:17> 00:33:22: | ı c |
| 00:33:22> 00:33:23: | may be aware of. |
| 00:33:23> 00:33:26: | Winfield apartments closed in late 2019, |
| 00:33:26> 00:33:31: | and that was actually an acquisition rehab in the preservation |
| 00:33:31> 00:33:34: | of 160 units as well as traditions, |
| 00:33:34> 00:33:38: | which is a senior complex located near Dublin and powers |
| 00:33:38> 00:33:42: | that was completed in 2018 and had 180 affordable senior |
| 00:33:42> 00:33:44: | units right before Covid. |
| 00:33:44> 00:33:48: | We were able to close on two deals both over |
| 00:33:48> 00:33:49: | 200 units one. |
| 00:33:49> 00:33:52: | Near Woodman and Powers the Creek at Cottenwood, |
| 00:33:52> 00:33:55: | so that will be kicking off her development, |
| 00:33:55> 00:33:57: | as well as Barnes Apartments, |
| 00:33:57> 00:34:00: | which is located near near Tutt and Barnes and that, |
| 00:34:00> 00:34:02: | again, is another additional 200 units, |
| 00:34:02> 00:34:05: | over 200 units of affordable housing, |
| 00:34:05> 00:34:10: | so we're excited to have that additional housing stock come |
| 00:34:10> 00:34:10: | on line. |
| 00:34:10> 00:34:13: | Next slide, please. |
| 00:34:13> 00:34:16: | And then my contact information there and again I as |
| 00:34:16> 00:34:17: | Marianne mentioned, |
| 00:34:17> 00:34:20: | or happy to answer questions at the end and so |
| 00:34:20> 00:34:22: | thank you for your time today. |
| 00:34:35> 00:34:40: | Alright, good afternoon. It's nice to nice to see everybody |
| 00:34:40> 00:34:43: | my name is Darcy Nicklasson. |
| 00:34:43> 00:34:45: | My company is DHN development. |
| 00:34:45> 00:34:49: | I'm a local developer here in Colorado Springs. |
| 00:34:49> 00:34:54: | To date, I have focused on developing in downtown Colorado |
| 00:34:54> 00:34:54: | Springs, |
| 00:34:54> 00:34:58: | but now I'm beginning to branch out and was able |
| 00:34:58> 00:35:00: | to purchase 19 acres. |
| 00:35:00> 00:35:03: | Of ground in southeast Colorado Springs. |
| 00:35:03> 00:35:06: | This projects coming very together very nicely. |
| 00:35:06> 00:35:09: | I'm very excited to present it today, |
| | ,, |

| 00:35:09> 00:35:13: | so the name of the project is mosaica and if |
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| 00:35:13> 00:35:16: | we want to go to the next slide. |
| 00:35:16> 00:35:19: | The when I start envisioning or working on a project, |
| 00:35:19> 00:35:23: | it's it's not really about the buildings and it's not |
| 00:35:23> 00:35:24: | just about the numbers, |
| 00:35:24> 00:35:28: | it's about the people an it's about envisioning the people |
| 00:35:28> 00:35:31: | that are going to live there in the end and |
| 00:35:31> 00:35:34: | what kind of what is their life going to be |
| 00:35:34> 00:35:38: | like. What is their community going to be like? |
| 00:35:38> 00:35:41: | So this took along a while to come together 'cause |
| 00:35:41> 00:35:44: | it was a little bit different product for me from |
| 00:35:44> 00:35:44: | downtown. |
| 00:35:44> 00:35:46: | But Mosaic is to be in neighborhood, |
| 00:35:46> 00:35:49: | so I read my most recent project was on 19,000 |
| 00:35:49> 00:35:52: | square feet in downtown Colorado Springs. |
| 00:35:52> 00:35:54: | And then I went and bought an 18 acres. |
| 00:35:54> 00:35:56: | So from building 1 building I get to build a |
| 00:35:57> 00:36:00: | whole neighborhood which I'm incredibly excited about. |
| 00:36:00> 00:36:03: | Mosaic is going to be a neighborhood for communities. |
| 00:36:03> 00:36:05: | We are highly focused on families, |
| 00:36:05> 00:36:07: | singles and couples of all cultures, |
| 00:36:07> 00:36:10: | backgrounds and seasons of life. |
| 00:36:10> 00:36:14: | Very interested in sharing and connecting and making their |
| | community |
| 00:36:14> 00:36:15: | a better place. |
| 00:36:15> 00:36:19: | We're looking to create this as attainable project as well |
| 00:36:19> 00:36:22: | as sustainable so my investment group all agreed and we're |
| 00:36:23> 00:36:26: | going to look at holding this product for 10 years, |
| 00:36:26> 00:36:28: | then keep rents at a minimum. |
| 00:36:28> 00:36:31: | So often when developers we go into looking into product. |
| 00:36:31> 00:36:33: | The question always comes up. |
| 00:36:33> 00:36:35: | How high can I push rents? |
| 00:36:35> 00:36:38: | How high can I push rents in this scenario? |
| 00:36:38> 00:36:40: | I have actually asked my. |
| 00:36:40> 00:36:44: | Design team my construction team to say how low can |
| 00:36:44> 00:36:45: | we push rents. |
| 00:36:45> 00:36:49: | Can we go in an can we create a neighborhood? |
| 00:36:49> 00:36:53: | Can we create a great place to live using a |
| 00:36:53> 00:36:55: | for rent type product? |
| 00:36:55> 00:36:59: | And create a place for families and place that people |
| 00:36:59> 00:37:04: | feel supported that they engage with their neighbors that |
| | supports |
| 00:37:04> 00:37:06: | multi generational living. |
| | |

| 00:37:06> 00:37:09: | And can we keep rents as low as we can |
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| 00:37:09> 00:37:12: | because like Steve was saying, |
| 00:37:12> 00:37:15: | a lot of people in our community were looking at |
| 00:37:15> 00:37:17: | earning \$18.00 an hour, |
| 00:37:17> 00:37:20: | \$26 an hour for a lot of people. |
| 00:37:20> 00:37:24: | That's that's their employees, that is. |
| 00:37:24> 00:37:27: | Their neighbor, perhaps, and I felt an obligation to be |
| 00:37:27> 00:37:29: | part of coming up with that solution. |
| 00:37:29> 00:37:32: | So this project referred to as attainable, |
| 00:37:32> 00:37:36: | not affordable. We're looking for workforce housing. |
| 00:37:36> 00:37:39: | Simply as a business model and a goal to build |
| 00:37:39> 00:37:40: | a great place to live. |
| 00:37:40> 00:37:43: | For our community. |
| 00:37:43> 00:37:46: | Because it's the right thing to do. |
| 00:37:46> 00:37:48: | Get a lot of questions on why the name is |
| 00:37:49> 00:37:49: | Mosaica, |
| 00:37:49> 00:37:52: | so Mosaic is the Spanish version of Mosaic or Mosaic |
| 00:37:53> 00:37:55: | as the Spanish version of Mosaic. |
| 00:37:55> 00:37:56: | And when you think about it, |
| 00:37:56> 00:38:00: | in a mosaic, it's each little individual piece is beautiful |
| 00:38:00> 00:38:02: | and it's absolutely important. |
| 00:38:02> 00:38:04: | And when it's all those pieces come together, |
| 00:38:04> 00:38:08: | it creates something extraordinary, something absolutely beautiful. |
| 00:38:08> 00:38:12: | And that's how we envision this community is to celebrate |
| 00:38:12> 00:38:12: | the individual, |
| 00:38:12> 00:38:16: | celebrate the individual cultures. But then let's work together and |
| 00:38:16> 00:38:18: | create something beautiful. |
| 00:38:18> 00:38:21: | And I've been reading through this interesting enough. |
| 00:38:21> 00:38:25: | These words an we were working on this presentation and |
| 00:38:25> 00:38:26: | so forth. |
| 00:38:26> 00:38:29: | A lot of this actually has been put together for |
| 00:38:29> 00:38:30: | about three or four months, |
| 00:38:30> 00:38:33: | and but it really seems to apply to the times |
| 00:38:33> 00:38:36: | of what we've been living through for the last week, |
| 00:38:36> 00:38:40: | that of wanting to honor each others backgrounds and seasons |
| 00:38:40> 00:38:42: | of life and cultures. |
| 00:38:42> 00:38:45: | The whole projects been Raven working on it for about |
| 00:38:45> 00:38:45: | 11 months now, |
| 00:38:45> 00:38:47: | so this was not put together. |
| 00:38:47> 00:38:50: | In those words put together just for this presentation. |
| | |

| 00:38:50> 00:38:53: | This is really what this project has been about. |
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| 00:38:53> 00:38:55: | Next slide, please. |
| 00:38:55> 00:38:57: | So this gets a little more into. |
| 00:38:57> 00:38:59: | Yeah, this is we think about the people who are |
| 00:38:59> 00:39:01: | going to live here. |
| 00:39:01> 00:39:04: | We believe that people deserve attainable and sustainable housing in |
| 00:39:04> 00:39:06: | a safe place for families. |
| 00:39:06> 00:39:09: | So we're really looking to design and build for families |
| 00:39:09> 00:39:09: | here. |
| 00:39:09> 00:39:12: | People who are looking for a connection of belonging and |
| 00:39:12> 00:39:15: | sense of purpose will find a place with us. |
| 00:39:15> 00:39:17: | We're looking at multi generational families, |
| 00:39:17> 00:39:20: | will show you some pictures of the houses that we're |
| 00:39:20> 00:39:22: | looking to build or that we will be building. |
| 00:39:22> 00:39:25: | We arranging everything from one bedroom apartments. |
| 00:39:25> 00:39:29: | 2 bedroom apartments. I have as many 3 bedroom |
| | apartments |
| 00:39:29> 00:39:30: | as I do. |
| 00:39:30> 00:39:33: | 2 bedrooms and then we are actually going to do |
| 00:39:33> 00:39:37: | four bedroom 2 bath apartments were looking at multi |
| | generational |
| 00:39:37> 00:39:41: | living and we think that might be really beneficial to |
| 00:39:41> 00:39:45: | to our community. An things going through things like Covid |
| 00:39:45> 00:39:47: | needed an extra office, |
| 00:39:47> 00:39:51: | adult children moving in, taking care of your nephew or |
| 00:39:51> 00:39:53: | your niece needs to move in. |
| 00:39:53> 00:39:56: | Having these types of options will be good for our |
| 00:39:56> 00:39:57: | community. |
| 00:39:57> 00:40:00: | Next slide please. |
| 00:40:00> 00:40:02: | Mosaica, who is it designed for? |
| 00:40:02> 00:40:05: | I've mentioned this before, but really heavy emphasis on the |
| 00:40:05> 00:40:05: | families, |
| 00:40:05> 00:40:11: | singles and couples. Looking for multigenerational life or. |
| 00:40:11> 00:40:15: | Excuse me, multi generational living. |
| 00:40:15> 00:40:17: | A lot of people would refer to this type of |
| 00:40:17> 00:40:17: | housing, |
| 00:40:17> 00:40:20: | its workforce housing or I refer to it as attainable |
| 00:40:20> 00:40:21: | housing. |
| 00:40:21> 00:40:24: | Our nurses are teachers were close to Fort Carson, |
| 00:40:24> 00:40:28: | 'cause this is in the southeast part of Colorado Springs. |
| 00:40:28> 00:40:30: | We're thinking about working parents. |
| | |

00:40:30 --> 00:40:31: I myself am a working parent. 00:40:31 --> 00:40:34: And what does that mean and what kind of support 00:40:34 --> 00:40:37: do I working parents need to raise a good family 00:40:37 --> 00:40:39: and give those children stability? 00:40:39 --> 00:40:42: We went to include orange retirees. 00:40:42 --> 00:40:45: An overall looking forward to create a vibrant place. 00:40:45 --> 00:40:47: Next slide, please. 00:40:49 --> 00:40:52: So this talks about how we're going to do it. 00:40:52 --> 00:40:55: One I decided we're going to build attainable housing and 00:40:55 --> 00:40:56: sustainable housing. 00:40:56 --> 00:41:00: I'm even aiming for price and average rent of 1500. 00:41:00 --> 00:41:02: Now remember that I've got. 00:41:02 --> 00:41:05: I'm really high on my 3 bedroom apartments and my 00:41:05 --> 00:41:09: 2 bedroom so that drives my average rent up when 00:41:09 --> 00:41:11: you look at a two person household, 00:41:11 --> 00:41:15: two person wage earning households. 00:41:15 --> 00:41:17: At \$18.00 an hour to \$26 an hour, 00:41:17 --> 00:41:19: the \$15 a month hits that price range. 00:41:19 --> 00:41:22: I'd like to get it down if I can and 00:41:22 --> 00:41:25: the basically becomes out that we will do the absolute 00:41:25 --> 00:41:26: best that we can. 00:41:26 --> 00:41:29: We'll pay our investors a good return will make our 00:41:29 --> 00:41:30: mortgage payments, 00:41:30 --> 00:41:33: pay our operating costs of course, 00:41:33 --> 00:41:36: and then the rest really goes to keep the rents 00:41:36 --> 00:41:37: as low as we can. 00:41:37 --> 00:41:40: We're looking to hold this project for 10 years. 00:41:40 --> 00:41:43: That's how we're planning to control their rent, 00:41:43 --> 00:41:46: so it's a cost balance with quality. 00:41:46 --> 00:41:51: Some of the design features were looking multi generational amenities. 00:41:51 --> 00:41:53: It's about making life easier. 00:41:53 --> 00:41:56: People not doing a bunch of flash and fanciness so 00:41:56 --> 00:41:57: we don't have a pool. 00:41:57 --> 00:42:00: We don't have a fitness center. 00:42:00 --> 00:42:03: What we have is a trail that surrounds the community 00:42:03 --> 00:42:06: to get out and walk on an bike on an 00:42:06 --> 00:42:06: enjoy. 00:42:06 --> 00:42:10: We've got fenced in shared backyards to let those four 00:42:10 --> 00:42:10: year olds, 00:42:10 --> 00:42:14: or 6 year olds go out and play connected sidewalks 00:42:14 --> 00:42:17: for those kids to be able to bike and scooter

00:42:17 --> 00:42:18: around. 00:42:18 --> 00:42:21: We're also looking to do really interesting thing with this 00:42:21 --> 00:42:25: property is to do a low impact stormwater development, 00:42:25 --> 00:42:27: so we're really taking a look at how can we 00:42:27 --> 00:42:30: get that water that comes in to infiltrate into the 00:42:30 --> 00:42:35: ground instead of just becoming runnoff and continuing to contribute 00:42:35 --> 00:42:38: to the issues we already have in our community regarding 00:42:38 --> 00:42:39: stormwater. 00:42:41 --> 00:42:43: Once we get our design in our building is it's 00:42:44 --> 00:42:46: about creating a culture belonging purpose. 00:42:46 --> 00:42:49: In celebration, you don't have to provide fancy things for 00:42:50 --> 00:42:52: people to feel a sense of belonging. 00:42:52 --> 00:42:55: What you really just need to do is offer respect. 00:42:55 --> 00:42:58: Make sure that people feel that they are seen and 00:42:58 --> 00:42:59: listened to. 00:42:59 --> 00:43:01: That's what we've been able to do in the other 00:43:01 --> 00:43:05: two properties we've been able to bring onboard downtown. 00:43:05 --> 00:43:07: We're continually hearing that from residents, 00:43:07 --> 00:43:10: especially in this times. Do you have somebody, 00:43:10 --> 00:43:13: say, I appreciate that you see me that that just 00:43:13 --> 00:43:14: means everything. 00:43:14 --> 00:43:17: And then we'll continue to do that through the style 00:43:17 --> 00:43:17: of management. 00:43:17 --> 00:43:21: Is providing a safe and sort of port of community. 00:43:21 --> 00:43:24: A lot to raise families and to feel safe in 00:43:24 --> 00:43:26: next slide please. 00:43:26 --> 00:43:28: So here we get some pictures. 00:43:28 --> 00:43:29: This is the more fun part. 00:43:29 --> 00:43:32: This is what we refer to as our main board. 00:43:32 --> 00:43:34: It helps to design to guide our design team and 00:43:34 --> 00:43:37: this is what it's going to feel like. 00:43:37 --> 00:43:38: This is where we're going. 00:43:38 --> 00:43:40: So I want school buses coming through, 00:43:40 --> 00:43:42: picking up kids, taking him to school. 00:43:42 --> 00:43:45: I love color. Many of you may know that from 00:43:45 --> 00:43:46: what I've built downtown, 00:43:46 --> 00:43:49: so brightly colored houses, fun places. 00:43:49 --> 00:43:52: This is the place where birthday cakes have sprinkles on 00:43:52 --> 00:43:53: them and sprinkler days. 00:43:53 --> 00:43:55: Let's go run through the sprinklers. 00:43:55 --> 00:43:59: It's a simple pleasures in life that make.

00:44:01 --> 00:44:04: Next slide please. A little bit more of the details. 00:44:04 --> 00:44:06: 00:44:06 --> 00:44:10: This is new construction. This land is never been built 00:44:10 --> 00:44:10: on. 00:44:10 --> 00:44:13: It is located in southeast Colorado Springs. 00:44:13 --> 00:44:15: It is located at South Circle. 00:44:15 --> 00:44:18: Dr Hancock Expressway and Delta Drive. 00:44:18 --> 00:44:21: We have 19 acres to build on 4 acres of 00:44:21 --> 00:44:25: that is designated as commercial at this time and then 00:44:25 --> 00:44:27: about 13 acres will be multifamily. 00:44:27 --> 00:44:31: We're building 223 units, one through 4 bedrooms and we're 00:44:31 --> 00:44:33: doing a mix of five and six Plex. 00:44:33 --> 00:44:37: Great houses so this is a little bit different. 00:44:37 --> 00:44:38: Remember I want to build. 00:44:38 --> 00:44:41: Neighborhood and get people outside, 00:44:41 --> 00:44:44: so this is a complex of large homes, 00:44:44 --> 00:44:48: front porches, places for people to gather outside, 00:44:48 --> 00:44:52: and so forth. Looking at for to build that attainable 00:44:52 --> 00:44:52: size, 00:44:52 --> 00:44:57: or that table price range are unique neighborhood design. 00:44:57 --> 00:45:00: A really big posted on focus on community, 00:45:00 --> 00:45:04: and that's going to come through how we actually manage 00:45:04 --> 00:45:05: it. 00:45:05 --> 00:45:08: We're looking at low maintenance ability, 00:45:08 --> 00:45:12: amenities, playgrounds. I'm hoping to get a basketball court if 00:45:12 --> 00:45:14: I can figure out where to fit it in for 00:45:14 --> 00:45:15: the older kids. 00:45:15 --> 00:45:18: Shared backyards were working with concrete couch, 00:45:18 --> 00:45:21: a local nonprofit here in Colorado Springs, 00:45:21 --> 00:45:24: which is amazing at working with communities and we're 00:45:25 --> 00:45:28: to build our own playground sets after the residents move 00:45:28 --> 00:45:28: in. 00:45:28 --> 00:45:31: So we actually learn what the residents want an work 00:45:31 --> 00:45:35: with them to actually build it through concrete couch, 00:45:35 --> 00:45:37: which is lovely. And then we have 4 acres of 00:45:37 --> 00:45:38: commercial, 00:45:38 --> 00:45:42: so we'll be looking for just the right commercial to 00:45:42 --> 00:45:44: compliment this multifamily. 00:45:44 --> 00:45:46: Next slide, please. 00:45:46 --> 00:45:49: Here's our site plan so you can see I've got

Actually brings joy and makes us all smile.

00:43:59 --> 00:44:01:

00:45:49 --> 00:45:53: 40 total of 49 buildings including the community building across 00:45:53 --> 00:45:54: the site. 00:45:54 --> 00:45:56: We have the five Plex is 6 boxes and we 00:45:56 --> 00:45:58: actually have somewhat. 00:45:58 --> 00:46:01: We've purchased the cottages, their single family style house. This is all a for rent product. 00:46:01 --> 00:46:04: 00:46:04 --> 00:46:07: Next slide, please. 00:46:07 --> 00:46:11: These are our building types so you can see pictures 00:46:11 --> 00:46:13: of the great houses and the cottages. 00:46:13 --> 00:46:17: This was a product that was actually already built and 00:46:17 --> 00:46:21: designed for the Housing Authority by our architects Hpna. 00:46:21 --> 00:46:23: It is the Rio Grande development, 00:46:23 --> 00:46:27: so we're we're utilizing. These ideas were working with HP 00:46:27 --> 00:46:28: and H utilized. 00:46:28 --> 00:46:31: These plans. Get a jump start on architecture, 00:46:31 --> 00:46:34: reduce our costs and so forth, 00:46:34 --> 00:46:36: and have a great place to be. 00:46:36 --> 00:46:38: Next slide please. 00:46:38 --> 00:46:41: But you can tell I just can't do it normal 00:46:41 --> 00:46:43: and copy somebody else, 00:46:43 --> 00:46:45: so I'm going to bring in color so these are 00:46:45 --> 00:46:49: color palettes for the next years our homes we will 00:46:49 --> 00:46:53: actually have three different elevation styles for the Great House. 00:46:53 --> 00:46:55: We've got a farmhouse style. 00:46:55 --> 00:46:57: We have a A. 00:46:57 --> 00:47:00: Craftsman style and we're looking at another style. 00:47:00 --> 00:47:02: We're trying to go more modern, 00:47:02 --> 00:47:04: but that still is not working out as well for 00:47:04 --> 00:47:04: us. 00:47:04 --> 00:47:07: I've got a great architect over Tina Leone over at 00:47:07 --> 00:47:08: Hpna, 00:47:08 --> 00:47:12: and we're getting pretty close and finalizing those facade designs 00:47:12 --> 00:47:15: and then you can see the cottage as well. 00:47:15 --> 00:47:17: Next slide, please. 00:47:17 --> 00:47:21: So this is showing what we're thinking of for lifestyle 00:47:21 --> 00:47:21: amenities. 00:47:21 --> 00:47:25: so the great houses, multi generational living front porch is 00:47:25 --> 00:47:26: I'm absolutely in love with. 00:47:26 --> 00:47:28: Front porch is right now.

00:47:28 --> 00:47:31: I think it's it's great liminal space between public and 00:47:31 --> 00:47:32: private, 00:47:32 --> 00:47:34: and it's a place to to chat with your neighbors. 00:47:34 --> 00:47:37: It's a place for great place for casual collisions, 00:47:37 --> 00:47:40: where you actually start to get to know each other. 00:47:40 --> 00:47:42: You know you say hi couple times, 00:47:42 --> 00:47:45: and then you started more of a conversation, 00:47:45 --> 00:47:47: and that's how you create community. 00:47:47 --> 00:47:51: You can't. For set, but you can create the opportunity 00:47:51 --> 00:47:52: for it to happen. 00:47:52 --> 00:47:56: We're looking actually to make sure that we have places 00:47:56 --> 00:47:57: for bikes an toy sheds. 00:47:57 --> 00:48:00: We need a place to put all those those tricycles 00:48:00 --> 00:48:02: that I'm envisioning, 00:48:02 --> 00:48:05: and so forth, and keep everything neat and tidy as much as it's going to be. 00:48:05 --> 00:48:06: 00:48:06 --> 00:48:11: But this is life, and we're designing for it to 00:48:11 --> 00:48:12: be used next slide. 00:48:12 --> 00:48:16: Some of our neighborhood features community gardens, 00:48:16 --> 00:48:19: so we're scattering throughout the community. 00:48:19 --> 00:48:22: Some raised beds for residents if they choose to put 00:48:22 --> 00:48:23: in some garden beds, 00:48:23 --> 00:48:27: naturalized walking path. Some things can be simple. 00:48:27 --> 00:48:29: Is giving a place for some some kids to use 00:48:29 --> 00:48:32: a chalkboard and next year chalkboard? 00:48:32 --> 00:48:35: Yeah we can see. I'm still hoping for my basketball 00:48:35 --> 00:48:35: court. 00:48:35 --> 00:48:39: We have spaces that we could do outdoor movies kids 00:48:39 --> 00:48:40: to play Anna Sled Hill. 00:48:40 --> 00:48:44: So that's my really exciting feature that I'm excited for 00:48:44 --> 00:48:45: right now. 00:48:45 --> 00:48:47: It's simple, I've actually got a site with a lot 00:48:47 --> 00:48:48: of slope on it. 00:48:48 --> 00:48:50: Anna sledding Hill, those snow days. 00:48:50 --> 00:48:52: We need to get outside. 00:48:52 --> 00:48:53: We need to have a place to go. 00:48:53 --> 00:48:57: So we've got a sled Hill next slide place. 00:48:57 --> 00:49:01: And landscaping we talked about that low impact stormwater, 00:49:01 --> 00:49:03: so we're really looking into this. 00:49:03 --> 00:49:04: Will be looking at bio swells. Where can we do curb cuts to move the water 00:49:04 --> 00:49:07: 00:49:07 --> 00:49:08: from in the street?

| 00:49:08> 00:49:10: | Not just dumping it into the detention pond? |
|----------------------|---|
| 00:49:10> 00:49:13: | Let's get it back into some bio swells. |
| 00:49:13> 00:49:17: | Um, really look and making sure our sidewalks are |
| 00.40.45 > 00.40.40 | connected |
| 00:49:17> 00:49:18: | for mobility. |
| 00:49:18> 00:49:20: | I want those kids to be able to go outside |
| 00:49:20> 00:49:24: | bicycle around the street or I'm sorry around the block |
| 00:49:24> 00:49:25: | in a safe place. |
| 00:49:25> 00:49:29: | And in those present those those parents to feel comfortable, |
| 00:49:29> 00:49:31: | we will have grass for play areas. |
| 00:49:31> 00:49:34: | But then we're also looking at other areas that are |
| 00:49:34> 00:49:38: | more naturalized and using a lot of perennials and trying |
| 00:49:38> 00:49:41: | to get as much water infiltration in as we can. |
| 00:49:41> 00:49:44: | Next flight. |
| 00:49:44> 00:49:47: | This is our design and construction team to date. |
| 00:49:47> 00:49:49: | DHN development myself acting as a developer. |
| 00:49:49> 00:49:53: | Gordon Construction will be our general contractor. |
| 00:49:53> 00:49:55: | Hpna is architect. Any S is doing our planning and |
| 00:49:56> 00:49:57: | landscape architecture. |
| 00:49:57> 00:49:59: | Terranova, our engineering civil engineer, |
| 00:49:59> 00:50:02: | Schmidt Studio, our marketing branding. |
| 00:50:02> 00:50:04: | She puts all these amazing pictures together. |
| 00:50:04> 00:50:07: | That really brings everything to life. |
| 00:50:07> 00:50:10: | Penrhos Engineering is going to be working with us for |
| 00:50:10> 00:50:11: | the mechanical and plumbing, |
| 00:50:11> 00:50:16: | plumbing, engineering and then Chavez Tiffany and errors |
| | for electrical |
| 00:50:16> 00:50:16: | engineering. |
| 00:50:16> 00:50:18: | So that's our team to date. |
| 00:50:18> 00:50:21: | We're looking to submit a development plan next week. |
| 00:50:21> 00:50:25: | Things are coming together pretty quickly and we're pretty |
| 00.50.25 > 00.50.26. | excited |
| 00:50:25> 00:50:26: | about it, |
| 00:50:26> 00:50:28: | so we're also in talks with Steve and Crystal. |
| 00:50:28> 00:50:31: | I'm looking to partner with other organizations as well, |
| 00:50:31> 00:50:34: | and we'll just do our best to see what we |
| 00:50:34> 00:50:35: | can do to bring. |
| 00:50:35> 00:50:37: | Rinse as low as we can because it's the right |
| 00:50:37> 00:50:38: | thing to do. |
| 00:50:38> 00:50:41: | Alright, thank you everybody, and I look forward to hearing |
| 00:50:41> 00:50:43: | the rest of presentations. |
| 00:50:52> 00:50:56: | Hi everybody, I'm calling leaving with Brian Construction and |
| | l'm |
| | |

00:50:59 --> 00:51:04: So Freedom Springs is a 50 unit multifamily. 00:51:04 --> 00:51:07: For veterans in need, it's got a really great program 00:51:07 --> 00:51:08: behind it. 00:51:08 --> 00:51:10: It has a lot of amenities to kind of help 00:51:10 --> 00:51:12: veterans get back on their feet. 00:51:12 --> 00:51:16: It it includes that's got studio one bedroom and two 00:51:16 --> 00:51:18: bedroom units. 00:51:18 --> 00:51:20: Like I mentioned, supportive services. 00:51:20 --> 00:51:23: So there's classroom facilities, community spaces, 00:51:23 --> 00:51:26: fitness and rooftop patio. So it's got some great amenities 00:51:26 --> 00:51:27: to next slide, 00:51:27 --> 00:51:30: please. 00:51:30 --> 00:51:32: This is our site plan just to kind of give 00:51:32 --> 00:51:34: you an overview and L shaped building there in the 00:51:34 --> 00:51:35: middle. 00:51:35 --> 00:51:37: Some of the amenities just got basketball court, 00:51:37 --> 00:51:40: community gardens and things like that. 00:51:40 --> 00:51:43: So just to give you an overall view, 00:51:43 --> 00:51:43: next slide. 00:51:45 --> 00:51:49: As the exterior building we're currently shooting for mid August 00:51:49 --> 00:51:51: turn over most of the exteriors up. 00:51:51 --> 00:51:54: As you can see, you got kind of get a 00:51:54 --> 00:51:57: glimpse of the rooftop patio there. 00:51:57 --> 00:51:59: So the siding just kind of as a notizen allure 00:51:59 --> 00:52:00: system, 00:52:00 --> 00:52:03: which is kind of a nice systems got interval flashings 00:52:03 --> 00:52:05: and things like that so it was easy to do. 00:52:05 --> 00:52:08: Went up quickly so it's it's great for a project 00:52:08 --> 00:52:09: like this. 00:52:09 --> 00:52:10: Next slide, please. 00:52:12 --> 00:52:14: Just another view of the siding here. 00:52:14 --> 00:52:17: Exterior part of building and then this year is our 00:52:17 --> 00:52:18: back courtyard. 00:52:18 --> 00:52:21: This is where a lot of those cool amenities are 00:52:21 --> 00:52:22: going to be. 00:52:22 --> 00:52:24: Grill area Gazebo just a lot of fun spaces for 00:52:24 --> 00:52:27: families to hang out and and kind of kick back 00:52:27 --> 00:52:28: and relax. 00:52:30 --> 00:52:32: These are the three floors, 00:52:32 --> 00:52:35: so the units stack to get to 50 units,

going to do a virtual tour of Freedom Springs.

00:50:56 --> 00:50:59:

| 00:52:35> 00:52:38: | but this is the layout again. |
|--|---|
| 00:52:38> 00:52:41: | One bedroom studio and two bedroom apartments. |
| 00:52:44> 00:52:47: | This is a glimpse inside one of the one bedroom. |
| 00:52:47> 00:52:49: | This is the kitchen and living area and then the |
| 00:52:49> 00:52:51: | next gives kind of a look back around to give |
| 00:52:51> 00:52:54: | you a view of where the bathroom washer and dryer |
| 00:52:54> 00:52:56: | and then the bedroom on the right there. |
| 00:53:00> 00:53:03: | Floor plans, so there are six different floor plans, |
| 00:53:03> 00:53:07: | but again just it's standard versus 80 accessible so just |
| 00:53:07> 00:53:10: | there keeping a lot of things in mind to make |
| 00:53:10> 00:53:13: | sure that these are easy to use and can serve |
| 00:53:13> 00:53:15: | a greater population. |
| 00:53:18> 00:53:21: | This is a view of the rooftop patio golf course |
| 00:53:21> 00:53:21: | and views. |
| 00:53:21> 00:53:24: | Peterson Air Force Base. It's a cool spot to hang |
| 00:53:24> 00:53:24: | out. |
| 00:53:24> 00:53:27: | There's an outdoor fireplace there so it'll be a nice |
| 00:53:27> 00:53:28: | spot to kick back and relax. |
| 00:53:32> 00:53:34: | This is a plan view just to show you so. |
| 00:53:34> 00:53:37: | This is the first floor of the classroom that can |
| 00:53:37> 00:53:40: | open up into the community area so you can have |
| 00:53:40> 00:53:43: | either a larger classroom or bigger community events. |
| 00:53:45> 00:53:48: | And on the 2nd floor is a large fitness area. |
| 00:53:48> 00:53:51: | It'll be stocked with all kinds of fitness gear so |
| 00:53:51> 00:53:54: | the residents can use that when they need to. |
| 00:53:56> 00:53:58: | And on the third floor again, |
| 00:53:58> 00:54:00: | rooftop patio, so all three floors. |
| 00:54:00> 00:54:01: | • • |
| | Amenities for everybody to share. |
| 00:54:05> 00:54:07: 00:54:14> 00:54:16: | Now turn it over to Doug. |
| 00:54:16> 00:54:19: | Alright yeah, good afternoon everybody. So call him kind of give us unfortunately, |
| 00:54:19> 00:54:21: | |
| 00:54:21> 00:54:25: | you know when this was originally planned, |
| | we intended and walking everybody through the building. Little little harder to do. |
| 00:54:25> 00:54:26: | |
| 00:54:26> 00:54:30: | Obviously as the terms and conditions were under with Covid, |
| 00:54:30> 00:54:32: | but I get to hit on a little bit of |
| 00:54:33> 00:54:36: | kind of a overview of what some of these projects |
| 00:54:36> 00:54:38: | can look like from. |
| 00:54:38> 00:54:40: | In a tax credit financing piece, |
| 00:54:40> 00:54:42: | the timeline in which that has to go into some |
| 00:54:43> 00:54:43: | of those, |
| | , |

| 00:54:43> 00:54:46: | and I'm going to keep it obviously specific to Freedom |
|---------------------|--|
| 00:54:46> 00:54:47: | Springs. |
| 00:54:47> 00:54:49: | So you've got to see what it looks like a |
| 00:54:50> 00:54:51: | little bit quickly. |
| 00:54:51> 00:54:54: | About me. Doug Woody, I'm vice president of operations for |
| 00:54:54> 00:54:55: | Brian Construction. |
| 00:54:55> 00:54:58: | I oversee our Denver in Color Springs, |
| 00:54:58> 00:55:01: | Southern Colorado operations, and you can go to the next |
| 00:55:01> 00:55:02: | slide. |
| 00:55:02> 00:55:03: | So as I said, I want to. |
| 00:55:03> 00:55:06: | I want to just kind of give you a backdrop |
| 00:55:06> 00:55:09: | a little bit of what some of these projects can |
| 00:55:09> 00:55:09: | take. |
| 00:55:09> 00:55:11: | Before I jump into that, |
| 00:55:11> 00:55:13: | I'm going to just kind of give you a brief |
| 00:55:13> 00:55:17: | overview of the housing affordable housing market market specifically, |
| 00:55:17> 00:55:20: | but also you know our role as a general contractor |
| 00:55:20> 00:55:22: | like Brian Construction in this market. |
| 00:55:22> 00:55:26: | Encouraging things we see in the market for affordable housing. |
| 00:55:26> 00:55:28: | Obviously, there's a huge need for that, |
| 00:55:28> 00:55:30: | but. |
| 00:55:30> 00:55:33: | So you know that's defined as Steve head on in |
| 00:55:33> 00:55:36: | the intro and in his slides that affordable housing is |
| 00:55:36> 00:55:38: | anything that is obtained for 30% |
| 00:55:38> 00:55:40: | or less of the household income. |
| 00:55:40> 00:55:43: | So if somebody's household income exceeds that or you the |
| 00:55:43> 00:55:45: | rent of their income exceeds that, |
| 00:55:45> 00:55:48: | that's when it be becomes an issue for the housing |
| 00:55:48> 00:55:48: | market, |
| 00:55:48> 00:55:52: | and so that's where the affordable housing piece steps in |
| 00:55:52> 00:55:55: | and wants to achieve those rent rates that keep people |
| 00:55:55> 00:55:55: | in that 30% |
| 00:55:55> 00:55:58: | range. So you seen a lot of that in the |
| 00:55:58> 00:55:59: | discussions earlier, |
| 00:55:59> 00:56:02: | so the encouraging part is across Colorado. |
| 00:56:02> 00:56:04: | We got offices in Color Springs, |
| 00:56:04> 00:56:07: | Denver, Fort Collins, so we get a kind of broad |
| 00:56:07> 00:56:09: | brush of capabilities across the the state. |
| 00:56:09> 00:56:13: | Encourage ING. Thing is that momentum continues to build |
| | cross |
| 00:56:13> 00:56:14: | Colorado. |
| | |

| 00:56:14> 00:56:17: | You don't kind of have highlighted a few of those |
|---------------------|---|
| 00:56:17> 00:56:20: | projects that we've had the privilege to be a part |
| 00:56:20> 00:56:20: | of, |
| 00:56:20> 00:56:24: | and there there kind of highlighted on the slide here |
| 00:56:24> 00:56:27: | from Univista to Westminster to Parker to Loveland, |
| 00:56:27> 00:56:31: | Co. These these projects are more often and more frequent |
| 00:56:31> 00:56:32: | now to assist with the. |
| 00:56:32> 00:56:35: | Housing market. |
| 00:56:35> 00:56:36: | So next slide please. |
| 00:56:39> 00:56:41: | So on the local front I did want to hit |
| 00:56:41> 00:56:44: | on this kind of give you a regional view and |
| 00:56:44> 00:56:47: | then go more specific to the local side of it. |
| 00:56:47> 00:56:51: | We're actively getting ready to start a couple of projects |
| 00:56:51> 00:56:53: | I did see in the zoom side of it at |
| 00:56:53> 00:56:55: | best for all stands on with us, |
| 00:56:55> 00:56:59: | so she's one of our partners along with our developers |
| 00:56:59> 00:57:02: | with the minimum partners for homework, |
| 00:57:02> 00:57:05: | Pikes Peak. We were fortunate to get one of those |
| 00:57:05> 00:57:05: | 9% |
| 00:57:05> 00:57:08: | tax credits as a team here recently back in March. |
| 00:57:08> 00:57:11: | We're actually in May to kick off that project, |
| 00:57:11> 00:57:14: | so that will be starting in January, |
| 00:57:14> 00:57:16: | but you know this is a big mission for here. |
| 00:57:16> 00:57:19: | Locally, as Steve hit on in the early on in |
| 00:57:19> 00:57:21: | the presentation that Mayor Suthers, |
| 00:57:21> 00:57:24: | we've all heard locali. That's a big focus for us |
| 00:57:24> 00:57:25: | as a community, |
| 00:57:25> 00:57:29: | and it's encouraging that is certain agreement gained |
| | traction. |
| 00:57:29> 00:57:33: | Another project that we have highlighted here is the villas |
| 00:57:33> 00:57:36: | of Mesa Ridge is another chaffe tax credit project that |
| 00:57:36> 00:57:39: | we're going to be starting here within the next. |
| 00:57:39> 00:57:42: | 68 weeks designs fully underway or done and complete. |
| 00:57:42> 00:57:45: | We're in for permit in just waiting on loan closing |
| 00:57:45> 00:57:47: | so we can start that one. |
| 00:57:47> 00:57:49: | So yeah, with the recent events, |
| 00:57:49> 00:57:52: | obviously that we're all in right now in the market, |
| 00:57:52> 00:57:55: | in in the economy, trending in a direction that's a |
| 00:57:55> 00:57:56: | little uncomfortable. |
| 00:57:56> 00:58:00: | Affordable housing is going to be a must moving forward. |
| 00:58:00> 00:58:01: | |
| 00.00.00> 00.00.01. | Next slide, please. |

```
00:58:06 --> 00:58:09:
                          global view down to back to the Freedom Spring.
00:58:09 --> 00:58:12:
                          So this is a partnership that we have with our
00:58:12 --> 00:58:12:
                          developer,
00:58:12 --> 00:58:14:
                          which is the Boceto group.
00:58:14 --> 00:58:18:
                          They specialize. They be in Vocino group in projects like
00:58:18 --> 00:58:21:
                          this for the greater good of society.
00:58:21 --> 00:58:24:
                          Freedom Springs is specific to homeless veterans,
00:58:24 --> 00:58:27:
                          which as we're surrounded by 4 military bases here in
00:58:27 --> 00:58:27:
                          town,
00:58:27 --> 00:58:29:
                          obviously a huge need for that.
00:58:29 --> 00:58:31:
                          So they they seen that need this.
00:58:31 --> 00:58:34:
                          This started on the tail end of a a project
                          they did similar in St Louis,
00:58:34 --> 00:58:35:
00:58:35 --> 00:58:38:
                          Mo and they were out looking for that next opportunity
00:58:38 --> 00:58:40:
                          around the country,
00:58:40 --> 00:58:42:
                          and that's what they specialize in,
00:58:42 --> 00:58:44:
                          so it's been awesome to team up with them on
00:58:44 --> 00:58:47:
                          a mission based project like this and be a part
00:58:47 --> 00:58:50:
                          of the construction and the development process.
00:58:50 --> 00:58:51:
                          One thing that you know.
00:58:51 --> 00:58:53:
                          We've talked internally with Bacino,
00:58:53 --> 00:58:56:
                          they said by far for a lot of reasons will
00:58:56 --> 00:58:58:
                          go in here is that this was one of the
00:58:58 --> 00:59:00:
                          hardest projects they've had to put together.
00:59:00 --> 00:59:04:
                          From a financial standpoint, so I'll walk you through some
00:59:04 --> 00:59:05:
                          of that here in a little bit.
00:59:05 --> 00:59:07:
                          So I do want to talk about the how.
00:59:07 --> 00:59:10:
                          How did this project get into construction highlights?
00:59:10 --> 00:59:13:
                          Some of the complex and difficult issues we ran into
00:59:13 --> 00:59:13:
                          you,
00:59:13 --> 00:59:16:
                          and how we were able to capitalize on on some
00:59:16 --> 00:59:18:
                          of the partnerships here locally.
00:59:20 --> 00:59:23:
                          That these these things always require partners.
00:59:23 --> 00:59:26:
                          You know this one has chaffe backing as well as
00:59:26 --> 00:59:28:
                          a lot of our community partners,
00:59:28 --> 00:59:30:
                          some of which were fellow presenters here today.
00:59:30 --> 00:59:31:
                          So next slide, please.
00:59:35 --> 00:59:37:
                          Alright, let's start off work.
00:59:37 --> 00:59:39:
                          Where are we? This has been in the works for
                          awhile.
00:59:39 --> 00:59:40:
00:59:40 --> 00:59:41:
                          As I said, you know,
00:59:41 --> 00:59:44:
                          Vocino group on the tail end of their their veterans
```

| 00:59:44> 00:59:47: | housing project in Saint Louis. |
|---------------------|---|
| 00:59:47> 00:59:49: | We went out to try to find that what's that |
| 00:59:49> 00:59:52: | next place where they can do this so they pick |
| 00:59:52> 00:59:53: | color Springs? |
| 00:59:53> 00:59:55: | There was a lot of synergy around that. |
| 00:59:55> 00:59:58: | A lot of talk in that market for veteran housings |
| 00:59:58> 01:00:01: | aware of that need was which was Coral Springs and |
| 01:00:01> 01:00:02: | they submitted for 99% |
| 01:00:02> 01:00:04: | Chaffe tax credit. And as we heard her, |
| 01:00:04> 01:00:08: | there's the different funding sources between 4:00 and 9:00. |
| 01:00:08> 01:00:10: | This they were submitting for 9% |
| 01:00:10> 01:00:13: | tax credit and ultimately that first year it wasn't approved. |
| 01:00:13> 01:00:17: | So this is not uncommon in that funding source. |
| 01:00:17> 01:00:20: | So as. What you typically have to do is get |
| 01:00:20> 01:00:22: | some feedback from Jaffa. |
| 01:00:22> 01:00:25: | See what you know things major submittal, |
| 01:00:25> 01:00:28: | 'cause it is a needs based in the better statement |
| 01:00:28> 01:00:31: | or or set of possibilities you can put out there |
| 01:00:31> 01:00:33: | within the need for the project. |
| 01:00:33> 01:00:36: | The better chances of you getting accepted so they give |
| 01:00:36> 01:00:39: | you feedback and so they took that feedback and it's |
| 01:00:39> 01:00:42: | not uncommon for some of these on the 9% |
| 01:00:42> 01:00:45: | side to take two to three submissions to get accepted |
| 01:00:45> 01:00:49: | for the chaffe financing or the tax credits for the |
| 01:00:49> 01:00:49: | project. |
| 01:00:49> 01:00:51: | So that was in 16. |
| 01:00:51> 01:00:54: | They didn't get it. They kind of looked inside and |
| 01:00:54> 01:00:57: | took the comments they got from Jaffa and started to |
| 01:00:58> 01:01:01: | bolster how they could put together this project in the |
| 01:01:01> 01:01:04: | team. So if you go to the next slide or |
| 01:01:04> 01:01:06: | the next timeline here so 2017, |
| 01:01:06> 01:01:08: | how did they start to do that? |
| 01:01:08> 01:01:12: | So they partnered with Rocky Mountain Human Services. |
| 01:01:12> 01:01:15: | There they have a mission homes for all veterans and |
| 01:01:15> 01:01:20: | they were assisting with providing housing vouchers with the |
| | project. |
| 01:01:20> 01:01:22: | So they tacked on a partner to the team. |
| 01:01:22> 01:01:25: | They also teamed up with Volunteers for America. |
| 01:01:25> 01:01:28: | They also have an outreach program and they do a |
| 01:01:28> 01:01:31: | lot of homeless veteran housing as well across the nation. |
| 01:01:31> 01:01:34: | So they partnered up with them to better their their |
| 01:01:34> 01:01:35: | their systems, |
| | |

| 01:01:35> 01:01:38: | the way they were going to design the project, |
|---------------------|---|
| 01:01:38> 01:01:42: | their their case, study of how they were going to |
| 01:01:42> 01:01:43: | go about it. |
| 01:01:43> 01:01:46: | So they they started to bolster those things and then |
| 01:01:46> 01:01:48: | of course they resubmitted in 2017. |
| 01:01:48> 01:01:52: | Ultimately the project speaks Chaffe does like to spread |
| | around |
| 01:01:52> 01:01:56: | some of that financing for region and ultimately were not |
| 01:01:56> 01:01:57: | selected. |
| 01:01:57> 01:01:59: | But you know one in equal of need was the |
| 01:01:59> 01:02:03: | Greenway Flats project that we had on earlier right next |
| 01:02:03> 01:02:05: | to the Springs Rescue mission. |
| 01:02:05> 01:02:09: | So another awesome opportunity for for homeless housing |
| | here in |
| 01:02:09> 01:02:10: | Coral Springs. |
| 01:02:10> 01:02:12: | So that was the one that got chosen, |
| 01:02:12> 01:02:14: | so little bit. Back to the drawing board, |
| 01:02:14> 01:02:15: | so next slide. |
| 01:02:17> 01:02:21: | So 2018 comes they began to seek out other partners |
| 01:02:21> 01:02:24: | and this is where our local community starts to come |
| 01:02:25> 01:02:25: | into play. |
| 01:02:25> 01:02:28: | In some of the stories that make us a cool |
| 01:02:28> 01:02:32: | story of how how additional resources get infused. |
| 01:02:32> 01:02:36: | So additional partners for operating vouchers from El Paso |
| | County |
| 01:02:36> 01:02:41: | Housing Crystal and her team Color Springs Housing |
| 01:02:41> 01:02:44: | Authority stepped |
| 01:02:44> 01:02:47: | in and helped him in that terrain as well. |
| 01:02:47> 01:02:52: | El Paso County starts to step up as a partner |
| 01:02:52> 01:02:56: | by waving all the impact fees related to the development. The team brings on National Equity Fund the tax indicator. |
| 01:02:56> 01:02:57: | The team brings on National Equity Fund the tax indicator that's helping. |
| | Define a better case of the tax credits and how |
| 01:02:57> 01:03:00: | |
| 01:03:00> 01:03:02: | they would be put to use on the project. |
| 01:03:02> 01:03:06: | Vocino group themselves being the developer they are. |
| 01:03:06> 01:03:10: | They waived all their development fees for the the project |
| 01:03:10> 01:03:12: | to keep the cost down to have a better case |
| 01:03:13> 01:03:15: | to go back to chaffe there were sales and use |
| 01:03:15> 01:03:18: | tax abatements from the state and the County. |
| 01:03:18> 01:03:22: | This particular project, although we see Colorado Springs, |
| 01:03:22> 01:03:25: | is actually outside the city limits. |
| 01:03:25> 01:03:27: | It is in the County so. |
| 01:03:27> 01:03:29: | Wasn't a whole lot from the City side other than |

| 01:03:29> 01:03:32: | because there wasn't any taxes of our tax base for |
|---------------------|--|
| 01:03:32> 01:03:33: | the project, |
| 01:03:33> 01:03:34: | but the city certainly stepped in. |
| 01:03:37> 01:03:40: | You know, and then when they resubmitted for that third |
| 01:03:40> 01:03:41: | year, |
| 01:03:41> 01:03:44: | an lo and behold, finally the Jaffa Award came and |
| 01:03:44> 01:03:48: | immediately started into design the the need for the |
| 04 00 40 > 04 00 50 | community |
| 01:03:48> 01:03:53: | to have this homeless outreach for veterans was obviously there |
| 01:03:53> 01:03:56: | and growing, and but it did take a long time |
| 01:03:56> 01:03:57: | to get there, |
| 01:03:57> 01:03:59: | so we hit the ground running, |
| 01:03:59> 01:04:03: | design starts and we start getting engaged and next slide |
| 01:04:03> 01:04:03: | please. |
| 01:04:05> 01:04:08: | So 2019, although that seems not a whole lot of |
| 01:04:08> 01:04:10: | items on the 2019 timeline, |
| 01:04:10> 01:04:12: | but there was exhaustive efforts taken place. |
| 01:04:12> 01:04:15: | You know, we can get in the land purchase, |
| 01:04:15> 01:04:18: | finalized the loan closing leading up to construction start, |
| 01:04:18> 01:04:21: | but we were still trying to figure out better ways |
| 01:04:22> 01:04:22: | to do things. |
| 01:04:22> 01:04:24: | More cost effective, more efficient. |
| 01:04:24> 01:04:28: | There was a lot of requirements for sustainability and efficiencies |
| 01:04:28> 01:04:31: | in the project that we wanted to make sure that |
| 01:04:31> 01:04:34: | we got into the project to meet the goals of |
| 01:04:34> 01:04:38: | the overall. In game of these development so 2019, |
| 01:04:38> 01:04:42: | we just spend our time in design and making sure |
| 01:04:42> 01:04:46: | we have the right budgets in and in April 2019 |
| 01:04:46> 01:04:51: | we started into construction with US embassy know. |
| 01:04:51> 01:04:53: | So next please and then 2020. |
| 01:04:53> 01:04:58: | Obviously you some of the image you just seen from |
| 01:04:58> 01:05:02: | Colin or on the cusp of opening the facility. |
| 01:05:02> 01:05:07: | September August September timeline. We're looking at having that open |
| 01:05:07> 01:05:10: | and having having occupants to the building, |
| 01:05:10> 01:05:12: | so it's going to be a good day when we |
| 01:05:13> 01:05:13: | can do that. |
| 01:05:13> 01:05:17: | Ribbon cutting and open the facility. |
| 01:05:17> 01:05:18: | So next slide please. |
| 01:05:20> 01:05:22: | So let's talk about the success. |
| 01:05:22> 01:05:24: | So in this case, what is success? |
| | |

| 01:05:24> 01:05:26: | Co you know what was planned? |
|---------------------|--|
| 01:05:26> 01:05:29: | So you know what was planned? Is the 50 units how that was intended to be |
| 01:05:29> 01:05:34: | |
| 01.05.25> 01.05.54. | divvied up was 25 units for Veterans Administration vouchers strictly |
| 01:05:34> 01:05:35: | for veterans, |
| 01:05:35> 01:05:39: | and the other 25 units were supposed to be for |
| 01:05:39> 01:05:41: | preference for veterans. |
| 01:05:41> 01:05:43: | Go next year. |
| 01:05:43> 01:05:46: | The exciting part is to date as we stand here |
| 01:05:46> 01:05:47: | today. |
| 01:05:47> 01:05:49: | All 50 units are pre leased to veterans and there |
| 01:05:49> 01:05:52: | is a tremendous wait list so that that kind of |
| 01:05:52> 01:05:54: | shows you the need in the market. |
| 01:05:54> 01:05:57: | The Vecino group has had to spend 0 and marketing |
| 01:05:57> 01:05:59: | budget to date to be able to get there. |
| 01:05:59> 01:06:04: | The pre leasing started because that people already |
| | knocking on |
| 01:06:04> 01:06:08: | their doors through a lot of the partnerships that formed. |
| 01:06:08> 01:06:11: | So next please. And all this is the one thing |
| 01:06:11> 01:06:14: | that resonated as we went through this and let the |
| 01:06:14> 01:06:18: | Encino had been talking to us or developer as they |
| 01:06:18> 01:06:21: | couldn't believe the amount of Community support that came out |
| 01:06:21> 01:06:22: | of this project. |
| 01:06:22> 01:06:25: | You know they do developments all across the nation and |
| 01:06:25> 01:06:26: | the backing of the County, |
| 01:06:26> 01:06:28: | the city, the locals, that the the, |
| 01:06:28> 01:06:32: | the community outreach events, things like that was something that |
| 01:06:32> 01:06:35: | was very impressive on their site and unparalled too. |
| 01:06:35> 01:06:37: | A lot of their other developments that had, |
| 01:06:37> 01:06:39: | so that was an awesome to hear. |
| 01:06:39> 01:06:42: | You know, somebody from the outside looking in on. |
| 01:06:42> 01:06:47: | On our community or region that we're doing something right. |
| 01:06:47> 01:06:49: | So next slide please. |
| 01:06:49> 01:06:53: | So as you can see it tooke a ton of |
| 01:06:54> 01:06:55: | people and. |
| 01:06:55> 01:06:57: | Organizations and a timeline that was, |
| 01:06:57> 01:07:01: | you know, it's going to be a four year timeline |
| 01:07:01> 01:07:04: | by the time it was a thought to welcoming residents |
| 01:07:04> 01:07:06: | into their new apartments. |
| 01:07:06> 01:07:09: | And these were all the people that were there alongside |
| 01:07:09> 01:07:11: | the entire project. |
| | |

| O1:07:11> O1:07:14: So I think it's a it's a awesome awesome to see for a local community project to have this kind of backing to have this kind of assistance from everybody around the table stepping up to fulfill a need in our community. | |
|--|----|
| 01:07:17> 01:07:21: of backing to have this kind of assistance from everybody around the table stepping up to fulfill a need in | |
| 01:07:21> 01:07:24: around the table stepping up to fulfill a need in | |
| 11 3 1 | |
| 01:07:25> 01:07:26: our community. | |
| | |
| 01:07:26> 01:07:29: So that I want to say thank you to you. | |
| 01:07:29> 01:07:32: I my fellow panel participants here today. | |
| 01:07:32> 01:07:35: It's been a good discussion and we have one more | |
| 01:07:35> 01:07:36: up. | |
| 01:07:47> 01:07:50: Good afternoon everybody. My name is Lee pack him with | |
| 01:07:50> 01:07:53: Gratiot housing here in Colorado Springs. | |
| 01:07:53> 01:07:56: Today I'm going to this presentation will be a little | |
| 01:07:56> 01:08:00: different than some of the previous ones except for Freedom | |
| 01:08:00> 01:08:00: Springs. | |
| 01:08:00> 01:08:04: I'm going to walk you through the development of the | |
| 01:08:04> 01:08:05: Rocky Mountain Apartments. | |
| 01:08:05> 01:08:07: This was an adaptive reuse. | |
| 01:08:07> 01:08:13: Project from an office building to residential. | |
| 01:08:13> 01:08:14: We can go to the next slide. | |
| 01:08:17> 01:08:21: So just a quick note about Gratiot. | |
| 01:08:21> 01:08:27: We're a nonprofit that's been in Colorado Springs since 1990 |). |
| 01:08:27> 01:08:32: As of this month, we are at about 575 units | |
| 01:08:33> 01:08:35: at 25 properties. | |
| 01:08:35> 01:08:39: Our mission is really threefold and the third leg of | |
| 01:08:39> 01:08:42: the stool was added here in just the last couple | |
| 01:08:42> 01:08:43: of years, | |
| 01:08:43> 01:08:45: but number one to provide safe, | |
| 01:08:45> 01:08:50: stable in affordable housing for the low income Community of | f |
| 01:08:50> 01:08:51: Colorado Springs. | |
| 01:08:51> 01:08:56: We do that through development and then property | |
| management. | |
| 01:08:56> 01:09:01: The Resident Resources program has been extremely | |
| important for our | |
| 01:09:01> 01:09:02: population. | |
| 01:09:02> 01:09:05: Over 80% of our residents are at 50% | |
| 01:09:05> 01:09:08: or less. Of am I so we're really serving the | |
| 01:09:08> 01:09:12: lowest incomes in the Community that can afford to rent | |
| 01:09:12> 01:09:16: and to be independent so affordable housing is not enough | |
| 01:09:16> 01:09:19: so we can provide an affordable unit. | |
| 01:09:19> 01:09:21: But unless we provide those networks, | |
| 01:09:21> 01:09:25: the social safety Nets in the skills and resources, | |
| 01:09:25> 01:09:28: it's really the Nexus between those two things. | |
| | |

| 01:09:28> 01:09:33: | The support and the affordable housing that provide provide long-term |
|---------------------|--|
| 01:09:34> 01:09:36: | stability for our residents. |
| 01:09:36> 01:09:41: | Some of our showcase programs are our eviction prevention program. |
| 01:09:41> 01:09:44: | This has been up and running for about 6 1/2 |
| 01:09:44> 01:09:44: | years. |
| 01:09:44> 01:09:49: | We won a statewide award for innovative programming. |
| 01:09:49> 01:09:52: | For the eviction prevention program. |
| 01:09:52> 01:09:56: | It's really for to bridge the gap during times of |
| 01:09:56> 01:09:58: | one time life crisis. |
| 01:09:58> 01:10:01: | Events such as loss of a job, |
| 01:10:01> 01:10:03: | loss of income due to a divorce, |
| 01:10:03> 01:10:07: | loss of income due to a medical situation for two |
| 01:10:07> 01:10:13: | to four months and with financial assistance in anticipate intensive |
| 01:10:13> 01:10:14: | case management. |
| 01:10:14> 01:10:20: | Our food security programs include partnerships with Colorado Springs Food |
| 01:10:20> 01:10:23: | Rescue and care and share. |
| 01:10:23> 01:10:27: | Which is expanding and bringing those resources out to the |
| 01:10:27> 01:10:29: | sites and into the community. |
| 01:10:29> 01:10:33: | We've got literacy programs that were really trying to impact |
| 01:10:33> 01:10:36: | the next generation an interrupt, |
| 01:10:36> 01:10:39: | the cycle of poverty. We know that the presence of |
| 01:10:39> 01:10:43: | books in a household in reading with your kids increases |
| 01:10:43> 01:10:46: | their financial literacy and their ability. |
| 01:10:46> 01:10:50: | The likelihood that they'll graduate high school, |
| 01:10:50> 01:10:53: | which then in turn has a direct relation. |
| 01:10:53> 01:10:57: | To their future income potential. |
| 01:10:57> 01:11:02: | And then finally other financial stability programs with financial assistance, |
| 01:11:02> 01:11:05: | financial counseling and other literacy programs. |
| 01:11:05> 01:11:10: | And just recently we've added the advocacy component and become |
| 01:11:10> 01:11:14: | trying to become more present both locally and at the |
| 01:11:14> 01:11:16: | state level and advocacy. |
| 01:11:16> 01:11:20: | For development of affordable housing. |
| 01:11:20> 01:11:21: | Next slide, please. |
| 01:11:26> 01:11:32: | So, Gratiot historically how we have developed our affordable housing |
| 01:11:32> 01:11:35: | portfolio is really through two ways. |
| 01:11:35> 01:11:41: | Through conversion of properties to multifamily that were already residential |

| 01:11:41> 01:11:45: | or hotels or motels in the early days of Gratiot, |
|---------------------|--|
| 01:11:45> 01:11:49: | some of you will recognize these properties. |
| 01:11:49> 01:11:54: | We've gotten old motel that we converted back in the |
| 01:11:54> 01:11:54: | 90s. |
| 01:11:54> 01:11:58: | To affordable housing that is colored West apartments and then |
| 01:11:59> 01:12:02: | the two Victorians that you see on the left and |
| 01:12:02> 01:12:04: | bottom part of your screen. |
| 01:12:04> 01:12:07: | Those were both constructed in the 1800s, |
| 01:12:07> 01:12:10: | so we've got properties that are 130 years old in |
| 01:12:11> 01:12:14: | our portfolio and some of the best properties we have |
| 01:12:14> 01:12:18: | even today on the right side of your screen you'll |
| 01:12:18> 01:12:22: | see some of what our primary way of developing affordable |
| 01:12:22> 01:12:25: | housing between 2000 and about 2015. |
| 01:12:25> 01:12:29: | And that was to find older distressed properties, |
| 01:12:29> 01:12:32: | get investments from city and state funds, |
| 01:12:32> 01:12:34: | either forgiveable loans or grants. |
| 01:12:34> 01:12:39: | Combine those with low interest loans from the County and |
| 01:12:39> 01:12:42: | then add some traditional debt on top of that. |
| 01:12:42> 01:12:46: | Renovate this properties and put them back on the market, |
| 01:12:46> 01:12:49: | but reserve them for people making low incomes. |
| 01:12:49> 01:12:54: | One picture you'll see is the Woodbine Apartments there used |
| 01:12:54> 01:12:55: | to be a pool there. |
| 01:12:55> 01:12:58: | Not a very attractive pool. |
| 01:12:58> 01:13:01: | We like to tell folks that we don't do swimming |
| 01:13:01> 01:13:03: | pools or movie stars. |
| 01:13:03> 01:13:06: | Let me take the swimming pools out because they are |
| 01:13:06> 01:13:07: | high cost, |
| 01:13:07> 01:13:11: | high risk and expensive and a low usage during the |
| 01:13:11> 01:13:15: | summer time and we replace those with playgrounds and those |
| 01:13:15> 01:13:19: | things that enrich the children's and families lives and promote |
| 01:13:19> 01:13:24: | physical activity in that are easier to maintain. |
| 01:13:24> 01:13:28: | So that's our history. |
| 01:13:28> 01:13:29: | Next slide, please. |
| 01:13:32> 01:13:37: | A few things happened since the Great Recession and it |
| 01:13:37> 01:13:42: | disrupted our ability to develop new units in that traditional |
| 01:13:42> 01:13:42: | way. |
| 01:13:42> 01:13:47: | The Gratiot traditional way, so between 2010 and 2014 are |
| 01:13:47> 01:13:51: | all in costs for some of the Zachary had projects |
| 01:13:51> 01:13:54: | where as low as 45,000 units in as high as |
| | |

| 01:13:54> 01:13:59: | maybe 65,000 a unit. We look at those numbers today |
|---------------------|---|
| 01:13:59> 01:14:01: | in are just shocked at how. |
| 01:14:01> 01:14:04: | How little it costs to bring on those units, |
| 01:14:04> 01:14:08: | but at that time that was our standard number of |
| 01:14:08> 01:14:10: | things changed in the environment. |
| 01:14:10> 01:14:16: | In the subsequent years, the demand for multifamily properties increased |
| 01:14:16> 01:14:17: | significantly, |
| 01:14:17> 01:14:19: | and so while the prices rose, |
| 01:14:19> 01:14:24: | the amount of available available investment through to those traditional |
| 01:14:24> 01:14:26: | sources per unit did not. |
| 01:14:26> 01:14:30: | So it really became not very feasible to continue to |
| 01:14:30> 01:14:31: | depend on. |
| 01:14:31> 01:14:34: | The old financial model. |
| 01:14:34> 01:14:36: | Also, the competition for properties, |
| 01:14:36> 01:14:40: | as many of you know during that time was pretty |
| 01:14:40> 01:14:41: | extensive. |
| 01:14:41> 01:14:45: | We were competing with full price offers no contingencies, |
| 01:14:45> 01:14:48: | 30 day close, it just became an environment that we |
| 01:14:48> 01:14:50: | couldn't compete in. |
| 01:14:50> 01:14:54: | So about that time we started to evaluate how else |
| 01:14:54> 01:14:58: | are we going to bring properties to the Community. |
| 01:14:58> 01:15:01: | A couple of different options that we've landed on were |
| 01:15:02> 01:15:04: | new construction or adaptive reuse. |
| 01:15:04> 01:15:08: | Graduate currently has two properties in the pipeline for tax |
| 01:15:08> 01:15:09: | credit projects right now, |
| 01:15:09> 01:15:13: | one that's coming online this month down on the South |
| 01:15:13> 01:15:14: | end of town. |
| 01:15:14> 01:15:16: | That's the Ridge near Broadmoor Bluffs. |
| 01:15:16> 01:15:20: | That's gotten quite a bit of attention over the last |
| 01:15:20> 01:15:20: | few years, |
| 01:15:20> 01:15:24: | but we are opening at the end of this month. |
| 01:15:24> 01:15:29: | And then we are closing on another project's senior deal |
| 01:15:29> 01:15:32: | in the northeast part of town at. |
| 01:15:32> 01:15:36: | Austin Bluffs in Templeton Gap of 54 Unit senior project |
| 01:15:36> 01:15:40: | that we're closing on this month and due to start |
| 01:15:40> 01:15:44: | construction next month but whatever he talked about today |
| | is |
| 01:15:44> 01:15:49: | our adaptive reuse project. The Rocky Mountain Apartments next slide. |
| 01:15:52> 01:15:54: | So we found this building. |
| 01:15:54> 01:15:58: | It's about 2 to 2 1/2 miles East of downtown |

01:15:58 --> 01:16:00: on Bijou near Bijou and Circle. 01:16:00 --> 01:16:03: It's about 13,000 square feet of space. 01:16:03 --> 01:16:05: This is a small building. 01:16:05 --> 01:16:09: The footprint for the property is barely larger than the 01:16:09 --> 01:16:10: building. 01:16:10 --> 01:16:13: We do have wrap around parking all the way around, 01:16:13 --> 01:16:17: but really no access space. 01:16:17 --> 01:16:21: But we watched this property when onto the market for. 01:16:21 --> 01:16:24: I think that number may be off. 01:16:24 --> 01:16:26: I thought it was 850,000. 01:16:26 --> 01:16:28: We waited. We were patient. 01:16:28 --> 01:16:34: The price came down. We further negotiated that and eventually 01:16:34 --> 01:16:40: acquired the property for \$500,000 from Rocky Mountain **Health Care** 01:16:40 --> 01:16:41: Services. 01:16:41 --> 01:16:44: Naming properties as you know is sometimes a easy and 01:16:44 --> 01:16:45: sometimes a challenge. 01:16:45 --> 01:16:48: We decided to take the easy route on this one 01:16:48 --> 01:16:51: and after it being known as the Rocky Mountain Healthcare 01:16:51 --> 01:16:53: Building for so long, 01:16:53 --> 01:16:58: we dubbed at the Rocky Mountain Apartments easy enough. 01:16:58 --> 01:17:01: Had quite a number of partners come into this deal, 01:17:01 --> 01:17:05: starting with the El Paso County Housing Authority in the 01:17:05 --> 01:17:07: City of Colorado Springs. 01:17:07 --> 01:17:11: Of course we went through to the division of Housing 01:17:11 --> 01:17:15: for HTF funds and credit Union was an early commitment 01:17:15 --> 01:17:16: to this project. 01:17:16 --> 01:17:21: They've been very supportive of affordable housing and Gratiot housing 01:17:21 --> 01:17:22: over the years. 01:17:22 --> 01:17:26: In addition, this is a unique project and that usually 01:17:26 --> 01:17:28: we would bring we would. 01:17:28 --> 01:17:31: Pull out some developer fees and we did have a 01:17:31 --> 01:17:35: small portion of developer fees in this project, 01:17:35 --> 01:17:39: but Gresso also invested in this project for the first 01:17:39 --> 01:17:39: time. 01:17:39 --> 01:17:44: We put not an insignificant amount into the project ourselves, 01:17:44 --> 01:17:48: but those donations came to us through the El Paso 01:17:48 --> 01:17:49: County Enterprise Zone, 01:17:49 --> 01:17:51: which gave donors a 25% 01:17:51 --> 01:17:54: tax credit back so. 01:17:54 --> 01:17:59: It created jobs. He created housing and good economic

development

- **01:17:59 --> 01:18:02:** in this area of town and in a subsequent ask
- **01:18:02 --> 01:18:06:** we went to Colorado Springs Utilities and they participated in
- **01:18:06 --> 01:18:09:** the project as well with some funds for to help
- **01:18:09 --> 01:18:12:** with the infrastructure needs in the property.
- **01:18:18 --> 01:18:22:** Great, this is a an outline of the building.
- **01:18:22 --> 01:18:27:** This is a building that was built in two stages.
- **01:18:27 --> 01:18:30:** We somehow found the artist building.
- 01:18:30 --> 01:18:33: We could find the IT was originally built as a
- **01:18:33 --> 01:18:37:** one story U shaped building and then about four or
- 01:18:37 --> 01:18:41: five years later a second story was added on top
- 01:18:41 --> 01:18:44: and part of the interior of that you was built
- **01:18:45** --> **01:18:45:** in.
- **01:18:45 --> 01:18:49:** So the floor plan was really a mishmash of offices.
- 01:18:49 --> 01:18:53: Every office you went into had a different set of
- **01:18:53** --> **01:18:53**: cabinets,
- **01:18:53 --> 01:19:00:** different flooring, different appliances. It was just a very difficult.
- 01:19:00 --> 01:19:04: Space to envision. However, we did come to a plan
- **01:19:04 --> 01:19:06:** for 18 units large,
- **01:19:06 --> 01:19:12:** 1 bedrooms and slightly smaller 2 bedroom units.
- **01:19:12 --> 01:19:15:** The two bedroom units are on the corners.
- **01:19:15 --> 01:19:17:** 1 bedrooms are in the interior,
- **01:19:17** --> **01:19:19:** in in between the corners.
- **01:19:19 --> 01:19:22:** We do have 288 units and again we serve a
- **01:19:22 --> 01:19:25:** significant number of 3040 and 50%
- 01:19:25 --> 01:19:29: renters in any of our developments and this again was
- **01:19:30** --> **01:19:31:** consistent with that.
- 01:19:31 --> 01:19:35: Because we had such tight envelope here and be issue
- **01:19:35 --> 01:19:37:** is not a primary thoroughfare,
- **01:19:37 --> 01:19:39:** but it's a well traveled Rd.
- **01:19:39 --> 01:19:42:** What you don't see is the road right in front
- **01:19:42 --> 01:19:43:** of the building.
- 01:19:43 --> 01:19:47: That blank space that you see in the middle and
- **01:19:47 --> 01:19:49:** on the South side of the building.
- **01:19:49 --> 01:19:53:** There's a large overhang that overhangs the courtyard by about
- **01:19:53 --> 01:19:54:** 15 to 20 feet.
- **01:19:54 --> 01:19:58:** There's another 15 to 20 feet beyond the building before
- **01:19:58 --> 01:20:00:** you get to the road.
- 01:20:00 --> 01:20:03: And so significant part of what we wanted to design
- 01:20:03 --> 01:20:04: here was.
- 01:20:04 --> 01:20:08: A nice enclosure that was safe for kids that was

| 01:20:08> 01:20:10: | protected from the roadway, |
|---------------------|--|
| 01:20:10> 01:20:13: | protected from people that were walking by, |
| 01:20:13> 01:20:16: | so that's a fully enclosed area with playground, |
| 01:20:16> 01:20:22: | community gardens and controlled access gates coming into the courtyard, |
| 01:20:22> 01:20:26: | so we've got both interior and exterior entrances. |
| 01:20:26> 01:20:32: | You see the playground, community gardens and controlled access gates |
| 01:20:32> 01:20:32: | SO. |
| 01:20:32> 01:20:35: | That's the rough layout |
| 01:20:39> 01:20:43: | The next slide really is a representation of how much |
| 01:20:43> 01:20:45: | we had to demo. |
| 01:20:45> 01:20:49: | We had done quite a number of rehab projects on |
| 01:20:49> 01:20:53: | previous properties anywhere between 200,000 and \$600,000. |
| 01:20:53> 01:20:59: | In rehab we started small on this adaptive reuse project |
| 01:20:59> 01:20:59: | because. |
| 01:20:59> 01:21:02: | We knew as a new venture that there were going |
| 01:21:02> 01:21:05: | to be things we learned along the way. |
| 01:21:05> 01:21:08: | It was going to be harder to estimate our costs |
| 01:21:08> 01:21:09: | because of unknowns, |
| 01:21:09> 01:21:11: | and as it turns out, |
| 01:21:11> 01:21:15: | you'll see, we're glad we started small because this has |
| 01:21:15> 01:21:18: | been a two year venture of changes and modifications. |
| 01:21:18> 01:21:21: | And really a lot of flexibility on our design team |
| 01:21:21> 01:21:25: | and our funders to bring this project to fruition. |
| 01:21:25> 01:21:29: | Everything from plumbing every wall came down on the interior |
| 01:21:29> 01:21:31: | windows were replaced the entire roof. |
| 01:21:31> 01:21:34: | Ended up being replaced. |
| 01:21:34> 01:21:38: | Everything that could change from the initial design based on |
| 01:21:38> 01:21:41: | what we found as we went through did change. |
| 01:21:41> 01:21:46: | I told you the building was constructed in two stages. |
| 01:21:46> 01:21:49: | One of the difficulties that we had to deal with |
| 01:21:50> 01:21:54: | is the top floor was actually not constructed directly over |
| 01:21:54> 01:21:56: | the supports on the bottom floor, |
| 01:21:56> 01:21:59: | so new supports all the way around. |
| 01:21:59> 01:22:02: | The bottom floor had to be constructed, |
| 01:22:02> 01:22:05: | so I mean everything about this building had to be |
| 01:22:05> 01:22:06: | changed. |
| 01:22:08> 01:22:12: | Next, slide what I'm going to walk you through here |
| 01:22:12> 01:22:13: | is. |
| 01:22:15> 01:22:19: | A few of the challenges that we had to overcome |

| 01:22:19> 01:22:23: | and this was as much a challenge for greccio as |
|---------------------|--|
| 01:22:23> 01:22:27: | a smaller organization doing something new as it was a |
| 01:22:27> 01:22:33: | new building that was really changing purpose and the difficulties |
| 01:22:33> 01:22:37: | that that both of these it was in a parallel |
| 01:22:37> 01:22:42: | process that we both went through during this process. |
| 01:22:42> 01:22:46: | So we started really in fall of 2017 negotiating. |
| 01:22:46> 01:22:50: | With Rocky Mountain health care to acquire the building, |
| 01:22:50> 01:22:54: | we submitted our initial applications to the city and division |
| 01:22:54> 01:22:57: | of Housing in El Paso County in early 2018. |
| 01:22:57> 01:23:02: | I'll give crystal light here in the County Housing Authority, |
| 01:23:02> 01:23:03: | big Kudos and many things. |
| 01:23:03> 01:23:07: | They were the first ones in with a firm commitment |
| 01:23:07> 01:23:11: | to this project and really provided some momentum for us |
| 01:23:11> 01:23:13: | as well as end credit union. |
| 01:23:13> 01:23:17: | Those presentations with the city in the state followed. |
| 01:23:17> 01:23:19: | And. |
| 01:23:19> 01:23:23: | Early and early in the project in the environmental review, |
| 01:23:23> 01:23:25: | we had some air quality concerns. |
| 01:23:25> 01:23:29: | Had to have a sub slab ventilation system installed before |
| 01:23:29> 01:23:31: | we could even buy the property. |
| 01:23:31> 01:23:34: | That was one of the contingencies on acquiring the property |
| 01:23:34> 01:23:38: | and the previous owners of course took care of that. |
| 01:23:38> 01:23:41: | So by June of 2018 we had commitments from both |
| 01:23:41> 01:23:43: | the city and state. |
| 01:23:43> 01:23:46: | For the project and we were close to being on |
| 01:23:47> 01:23:50: | our way as any of you have dealt with City |
| 01:23:50> 01:23:51: | and state funds, |
| 01:23:51> 01:23:55: | you know that we can't commit to any project committee |
| 01:23:55> 01:24:00: | in the expenditures until those contracts are executed. |
| 01:24:00> 01:24:04: | We had some delays and execution of those contracts and |
| 01:24:04> 01:24:08: | that put us all the way into fall into the |
| 01:24:08> 01:24:11: | October and November timeframe. |
| 01:24:11> 01:24:13: | So by the time that happened, |
| 01:24:13> 01:24:16: | a few other things had come up as we did |
| 01:24:16> 01:24:19: | some initial demos and that's Bestas work. |
| 01:24:19> 01:24:24: | That's when the exteriors the supports for the upper floor |
| 01:24:25> 01:24:26: | came into play. |
| 01:24:26> 01:24:30: | We started doing some reconfiguring of our budget because |
| 04.04.00 > 04.04.00 | of |
| 01:24:30> 01:24:33: | those needs that app feeds were greater than expected. |
| 01:24:33> 01:24:37: | We had issues with the stairs that we expected to |

01:24:37 --> 01:24:37: reuse, 01:24:37 --> 01:24:41: discovered that those were cantilevered end of the building 01:24:41 --> 01:24:44: had to be cut out and could no longer be 01:24:44 --> 01:24:45: used again. 01:24:45 --> 01:24:47: They had to change location. 01:24:47 --> 01:24:51: Our electrical upgrades had to be added in so that 01:24:51 --> 01:24:55: caused some delays that put us into the new year. 01:24:55 --> 01:24:57: Turn up as we go into 2019. 01:24:57 --> 01:25:03: Rachel Building adopted some previously approved standards and then we 01:25:03 --> 01:25:07: had to suddenly add in sprinkler ring the entire building. 01:25:07 --> 01:25:12: So we go back to the drawing board with engineering 01:25:12 --> 01:25:16: with some of the architecture we had to increase our 01:25:16 --> 01:25:17: water supply, 01:25:17 --> 01:25:21: which increased art Fe. 01:25:21 --> 01:25:28: And the budget again was very much impacted so. 01:25:28 --> 01:25:31: We had to go back to some of our funding 01:25:31 --> 01:25:32: partners. 01:25:32 --> 01:25:36: Coloring Springs utilities came in with a very nice package 01:25:36 --> 01:25:39: of support for some of the infrastructure. 01:25:39 --> 01:25:42: We went back to the city who held our held 01:25:42 --> 01:25:43: expectations high, 01:25:43 --> 01:25:47: but came in were very supportive with additional funds. 01:25:47 --> 01:25:50: Had to go back to the state for additional funds 01:25:50 --> 01:25:54: as well and through the process of all this were 01:25:54 --> 01:25:55: now suddenly a year, 01:25:55 --> 01:25:59: year and a half past when we first price this 01:26:00 --> 01:26:00: thing out. 01:26:00 --> 01:26:04: So bye. Sprain in those submissions, 01:26:04 --> 01:26:08: fights big original building. Go in in summer. 01:26:08 --> 01:26:12: We went through a whole rebuilding process and that's when 01:26:12 --> 01:26:14: those final dollars had to come in. 01:26:14 --> 01:26:18: Fortunately, we were awarded all of those we earned all 01:26:18 --> 01:26:21: of those Gratiot contributed more those funds, 01:26:21 --> 01:26:25: and by August we had a building permit. 01:26:25 --> 01:26:30: At about that time, we discovered that our acoustical review 01:26:30 --> 01:26:32: had been redone. 01:26:32 --> 01:26:35: and so we had to re look at Windows and 01:26:35 --> 01:26:39: some of the how the construction of the courtyard wall 01:26:39 --> 01:26:43: courtyard fence was built and we went with a 7 01:26:43 --> 01:26:46: foot fence to get that in turn.

01:26:46 --> 01:26:50: Interior decibel level down to an acceptable level, 01:26:50 --> 01:26:53: but by fall we were on our way. We were under construction. Early in the project, 01:26:53 --> 01:26:57: 01:26:57 --> 01:27:01: we looked at the roof and decided it was seven 01:27:01 --> 01:27:02: 8 years old. 01:27:02 --> 01:27:06: We could do. We could deal with some patches and 01:27:06 --> 01:27:10: some roof drains and make that extend the life of 01:27:10 --> 01:27:11: that roof. 01:27:11 --> 01:27:13: Another 10 years or so. 01:27:13 --> 01:27:16: But that was two and two to 2 1/2 years 01:27:16 --> 01:27:18: previous at this point. 01:27:18 --> 01:27:22: So addition to the roof cost another \$85,000 to the 01:27:22 --> 01:27:27: project and we continued to massage the budget work with 01:27:27 --> 01:27:27: our GC. 01:27:27 --> 01:27:33: Steven Parker Construction here in Colorado Springs and we were 01:27:33 --> 01:27:34: on our way. 01:27:34 --> 01:27:39: We went from an initial budget of under \$100,000 to 01:27:39 --> 01:27:40: around \$130,000, 01:27:40 --> 01:27:44: a unit. By the time we were done still 130,000 01:27:44 --> 01:27:49: a unit for what is essentially brand new units except 01:27:49 --> 01:27:54: for what's in the interior of the extra walls and 01:27:54 --> 01:27:57: we still have a deal on our hands. 01:27:57 --> 01:28:00: so we were. Pretty pleased that we were able to 01:28:00 --> 01:28:02: manage through that through the entire project. 01:28:08 --> 01:28:11: What you see here are photos that we are in 01:28:11 --> 01:28:12: the home stretch. These were taken in the last couple of weeks. 01:28:12 --> 01:28:15: 01:28:15 --> 01:28:19: You see the construction fencing has now come down a 01:28:19 --> 01:28:22: lot of the surface work is being finished. 01:28:22 --> 01:28:26: The building is now as of today done repainting. You can see the 7 foot privacy fence and columns 01:28:26 --> 01:28:29: 01:28:30 --> 01:28:33: just peaking over the top of those of the construction 01:28:34 --> 01:28:37: fence and we're due to open this project in next 01:28:37 --> 01:28:38: week. Actually. 01:28:48 --> 01:28:50: So what you see on this slide? 01:28:50 --> 01:28:53: So whether you're a fan of Dunkin' 01:28:53 --> 01:28:57: Donuts or beautiful views of Pikes Peak, 01:28:57 --> 01:29:01: we do have views on really nice views on three 01:29:01 --> 01:29:03: sides of this building. 01:29:03 --> 01:29:05: We do overlook a Dunkin' 01:29:05 --> 01:29:08: Donuts which no one can can pass on.

| 01:29:08> 01:29:12: | Making a comment on as we have gone through this |
|---------------------|--|
| 01:29:12> 01:29:13: | project, |
| 01:29:13> 01:29:17: | but beautiful views you see on the right hand side, |
| 01:29:17> 01:29:21: | the. Interior courtyard in the security of that area you |
| 01:29:21> 01:29:23: | see on the far side, |
| 01:29:23> 01:29:27: | beyond the stairs and overhang and where the overhang comes |
| 01:29:27> 01:29:31: | down and underneath is where the security gate is with |
| 01:29:31> 01:29:32: | the keypad to get in. |
| 01:29:32> 01:29:35: | And then of course you need a key or a |
| 01:29:35> 01:29:38: | security code to get into the building. |
| 01:29:38> 01:29:42: | So in this space is where the playground will be |
| 01:29:42> 01:29:46: | a picnic area and then a couple of above ground |
| 01:29:46> 01:29:47: | planting gardens. |
| 01:29:47> 01:29:51: | Just for the security and enjoyment of our residents, |
| 01:29:51> 01:29:55: | it is a wonderful enclosed space that we've gotten just |
| 01:29:55> 01:29:56: | wonderful reviews from. |
| 01:29:56> 01:29:58: | From those that have toured so far. |
| 01:30:04> 01:30:08: | That's why you see next on the left hand side |
| 01:30:08> 01:30:11: | is one of the restrooms in our one of the |
| 01:30:11> 01:30:15: | 88 units we use common materials at all of our |
| 01:30:15> 01:30:20: | properties just for efficiency. To keep that prevent Branam operating |
| 01:30:20> 01:30:23: | costs down by not having too much on site or |
| 01:30:23> 01:30:25: | in our trucks in our vans. |
| 01:30:29> 01:30:33: | Then on the right hand side you'll see one of |
| 01:30:33> 01:30:37: | the kitchens in our one bedroom apartment. |
| 01:30:37> 01:30:43: | Beautiful, spacious, kitchens, islands and or peninsulas in almost every |
| 01:30:44> 01:30:44: | apartment. |
| 01:30:47> 01:30:48: | Next slide. |
| 01:30:51> 01:30:54: | And then look back at one of the entries of |
| 01:30:54> 01:30:56: | one of the other apartments. |
| 01:30:56> 01:31:00: | Again, you see the vinyl wood plank wood appearing flooring |
| 01:31:00> 01:31:04: | we have elected to go with carpet tiles on the |
| 01:31:04> 01:31:06: | top floor on the bottom floor. |
| 01:31:06> 01:31:10: | It's the vinyl wood plank appearance throughout all the properties |
| 01:31:11> 01:31:14: | we started doing that a couple of years ago, |
| 01:31:14> 01:31:18: | because if there's ever any water leaks if there if |
| 01:31:18> 01:31:21: | the sprinkler system discharges. |
| 01:31:21> 01:31:25: | The clean up of that vinyl flooring with wood appearance |
| 01:31:25> 01:31:29: | is just much easier and long term maintenance is better |
| | |

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01:31:29 --> 01:31:33:
                          than the carpets we do have the carpet tile in
01:31:33 --> 01:31:35:
                          the bedrooms.
01:31:35 --> 01:31:39:
                          But you see the color scheme there is consistent with
01:31:39 --> 01:31:42:
                          a lot of our other apartments on the right hand
01:31:42 --> 01:31:44:
                          side is when interior hallways,
01:31:44 --> 01:31:48:
                          signage is going up today and tomorrow and we will
01:31:48 --> 01:31:52:
                          be ready for inspections early next week and move in's
01:31:52 --> 01:31:53:
                          late next week.
01:31:53 --> 01:32:00:
                          At 18 units, gresso's occupancy rate has been 98%
01:32:00 --> 01:32:05:
                          or higher for over 2 1/2 years in 97%
01:32:05 --> 01:32:10:
                          or higher since 2010. Our our wait list is extensive.
01:32:10 --> 01:32:14:
                          We expect to fill this property within two weeks and
01:32:15 --> 01:32:16:
                          to rolling two week.
01:32:16 --> 01:32:20:
                          It's rolling one month wait list so every month people
01:32:20 --> 01:32:24:
                          renew or they fall off that keeps up wait list
01:32:24 --> 01:32:25:
                          very efficient.
01:32:25 --> 01:32:29:
                          So that is the go to the next slide but
01:32:29 --> 01:32:33:
                          I think it's just our logo that's the end of
01:32:33 --> 01:32:35:
                          what I have to present today.
01:32:35 --> 01:32:40:
                          Easy enough, contact me at gratiot.org and if anybody ever
01:32:40 --> 01:32:43:
                          would like to see a live tour rather than the
01:32:43 --> 01:32:46:
                          planned video tour that we had today,
01:32:46 --> 01:32:49:
                          we'd be glad to accommodate,
01:32:49 --> 01:32:49:
                          thanks.
01:33:09 --> 01:33:11:
                          Right?
01:33:11 --> 01:33:12:
                          James, are you there?
01:33:16 --> 01:33:17:
                          I sure AM.
01:33:17 --> 01:33:20:
                          No jeans take it away with the Q&A.
01:33:20 --> 01:33:22:
                          OK, very good. Thank you everyone.
01:33:22 --> 01:33:25:
                          Those were just great presentations all around.
01:33:25 --> 01:33:28:
                          Really enjoyed those and learned alot.
01:33:28 --> 01:33:31:
                          I've had a number of good questions coming in during
01:33:31 --> 01:33:32:
                          the conversation.
01:33:32 --> 01:33:35:
                          I'm sure some of you may have seen those in
01:33:35 --> 01:33:38:
                          the chat in the chat bar as we went,
01:33:38 --> 01:33:41:
                          so I've kind of been taking notes and will just
01:33:41 --> 01:33:44:
                          kind of go through these and I'll be looking to
01:33:44 --> 01:33:47:
                          answer questions as they come in on the on the
01:33:47 --> 01:33:51:
                          group chat. Because I kind of juggle everything here.
01:33:51 --> 01:33:55:
                          So the first question that I wanted to ask this
01:33:55 --> 01:33:58:
                          is a question for Doug on Freedom Springs.
01:33:58 --> 01:34:02:
                          This one came from John *****.
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| 01:34:02> 01:34:05: | And he wanted to see if you could be able |
|---------------------|---|
| 01:34:05> 01:34:08: | if you'd be able to share a little bit more |
| 01:34:08> 01:34:12: | about why Freedom Springs was turned down initially in 2016, |
| 01:34:12> 01:34:16: | and there's anything that you could tell us as far |
| 01:34:16> 01:34:20: | as whether there were changes you made to the project |
| 01:34:20> 01:34:24: | or the application that helps that in the process with |
| 01:34:24> 01:34:26: | Jaffa. |
| 01:34:26> 01:34:28: | In terms of getting that rewarded, |
| 01:34:28> 01:34:31: | you know down the line. |
| 01:34:31> 01:34:35: | Certainly yeah 2016. |
| 01:34:35> 01:34:37: | For a region here, ironically, |
| 01:34:37> 01:34:40: | up until as of late we you know, |
| 01:34:40> 01:34:44: | for the 9% tax credits haven't haven't been considering color |
| 01:34:45> 01:34:45: | Springs, |
| 01:34:45> 01:34:47: | but specifics you know they do. |
| 01:34:47> 01:34:51: | They do dig deep into the the project itself, |
| 01:34:51> 01:34:54: | the need it creates the potential tenants. |
| 01:34:54> 01:34:57: | That's going to serve. So at that time it was |
| 01:34:58> 01:35:03: | nothing necessarily specific that the project had going against it. |
| 01:35:03> 01:35:05: | It was just there was a couple other. |
| 01:35:05> 01:35:09: | Projects that were identified with larger need than this one |
| 01:35:09> 01:35:13: | in the terms of their review of the application, |
| 01:35:13> 01:35:16: | you know, certainly as I shared in my presentation with |
| 01:35:16> 01:35:17: | these applications, |
| 01:35:17> 01:35:21: | they do give you good feedback and things that they |
| 01:35:21> 01:35:24: | see could help improve your case for the next time. |
| 01:35:24> 01:35:26: | An as we walk through that. |
| 01:35:26> 01:35:29: | That's that's exactly what the team did. |
| 01:35:29> 01:35:32: | We, you know, the partnerships that were formed made the |
| 01:35:32> 01:35:34: | project that much stronger. |
| 01:35:34> 01:35:37: | I think a lot of what ultimately led to the |
| 01:35:37> 01:35:38: | approval. |
| 01:35:38> 01:35:41: | Is a lot of those partnerships in and seeing how |
| 01:35:41> 01:35:44: | much the the local community was invested in as well, |
| 01:35:44> 01:35:48: | but so not necessarily thing that they were that was |
| 01:35:48> 01:35:49: | drastically off. |
| 01:35:49> 01:35:52: | They they did have good things to say about the |
| 01:35:52> 01:35:52: | арр. |
| 01:35:52> 01:35:55: | The first application submission in 2016, |
| 01:35:55> 01:35:59: | but it was more need based than anything. |
| | |

| 01:35:59> 01:36:01: | Very good, they chime in real quick. |
|---------------------|--|
| 01:36:01> 01:36:04: | I noticed in the comments that Megan Brown from Chaffe, |
| 01:36:04> 01:36:07: | who's actually a tax credit officer is joined so she |
| 01:36:07> 01:36:11: | could probably provide some great insight from the chaff |
| | perspective. |
| 01:36:11> 01:36:13: | Awesome, that would be great then. |
| 01:36:13> 01:36:15: | Are you there? |
| 01:36:15> 01:36:17: | I am, can you hear me? |
| 01:36:17> 01:36:19: | Yes I can. I mean, |
| 01:36:19> 01:36:24: | everyone else can too. OK great. |
| 01:36:24> 01:36:28: | So we actually saw the very first iteration of this |
| 01:36:28> 01:36:32: | project in 2015 at a different location. |
| 01:36:32> 01:36:35: | Our first thought was that we knew it made sense |
| 01:36:35> 01:36:38: | to do that trans housing in Colorado Springs, |
| 01:36:38> 01:36:41: | but we had some tweaks and it was pretty good |
| 01:36:41> 01:36:42: | in 2016, |
| 01:36:42> 01:36:45: | but we ended up in that same year awarding credits |
| 01:36:45> 01:36:47: | to Freedom Springs or Excuse me, |
| 01:36:47> 01:36:50: | Greenway flats to supportive housing in this. |
| 01:36:50> 01:36:53: | They were both equally great projects, |
| 01:36:53> 01:36:56: | but I think just looking from a perspective of having |
| 01:36:56> 01:36:59: | to distribute the credit around the state and then it |
| 01:36:59> 01:37:02: | was awarded in 2017 and it just yeah we give |
| 01:37:02> 01:37:06: | feedback to all of our projects and sometimes the hardest |
| 01:37:06> 01:37:07: | thing is. |
| 01:37:07> 01:37:08: | If there is a weakness, |
| 01:37:08> 01:37:11: | that's something the developer can fix, |
| 01:37:11> 01:37:14: | but then sometimes it's just an externality of the competition |
| 01:37:15> 01:37:18: | all around you that you could have a fantastic project |
| 01:37:18> 01:37:20: | where there's nothing to fix or change, |
| 01:37:20> 01:37:24: | but it's competing against, you know 15 other equally |
| | fantastic |
| 01:37:24> 01:37:26: | projects around the state, |
| 01:37:26> 01:37:27: | so I just have to say that, |
| 01:37:27> 01:37:31: | but I think you did a great job brain construction |
| 01:37:31> 01:37:34: | of presenting the details of Freedom Springs. |
| 01:37:34> 01:37:36: | OK, I'm done. Thank you very much. |
| 01:37:36> 01:37:38: | Thank you Doug and Megan. |
| 01:37:38> 01:37:42: | OK, the next question came in from David Adamson and |
| 01:37:42> 01:37:46: | this is a question for both Darcy and Doug maybe, |
| 01:37:46> 01:37:50: | maybe Darcy? Let's have you go first and then, |
| 01:37:50> 01:37:54: | if any of the other panelists want to talk to |
| 01:37:54> 01:37:55: | speak to this issue, |

| 01:37:55> 01:38:00: | that there may maybe that may be good. |
|---------------------|---|
| 01:38:00> 01:38:06: | The question was whether there was ever any consideration |
| | given |
| 01:38:06> 01:38:07: | to working with. |
| 01:38:07> 01:38:11: | With the Land Trust, maybe the Rocky Mount Community Land |
| 01:38:11> 01:38:15: | Trust or others that could be part of the process |
| 01:38:15> 01:38:19: | of lowering costs and just getting that getting the profitability |
| 01:38:19> 01:38:23: | out of the project and making it more feasible, |
| 01:38:23> 01:38:26: | more affordable, etc. |
| 01:38:26> 01:38:30: | Yes, so I haven't spoken directly with Rocky Mountain Community |
| 01:38:30> 01:38:32: | Land Trust to date. |
| 01:38:32> 01:38:36: | I am talking with other potential partners where I would |
| 01:38:36> 01:38:39: | hope that we might be able to partner. |
| 01:38:39> 01:38:42: | With some others where we can provide that step up |
| 01:38:42> 01:38:46: | housing for others like freedom Springs like what the amazing |
| 01:38:46> 01:38:50: | work that Beth Ross heads doing over at Homeward Pace. |
| 01:38:50> 01:38:53: | Pecan. My hope is that we can provide another landing |
| 01:38:53> 01:38:57: | place for folks coming out of those programs and then |
| 01:38:57> 01:39:00: | there might be some other still working on the capital |
| 01:39:00> 01:39:02: | stack to lower the price. |
| 01:39:02> 01:39:05: | What right now is I've been able to raise enough |
| 01:39:05> 01:39:06: | met purchase, |
| 01:39:06> 01:39:10: | enough money with local investors to purchase the land. |
| 01:39:10> 01:39:13: | Um and right now it is financed as a straight |
| 01:39:13> 01:39:14: | market rate project, |
| 01:39:14> 01:39:17: | but Steve Posey, now you're talking Crystal and I are |
| 01:39:17> 01:39:20: | talking and if we can make it work to market |
| 01:39:20> 01:39:22: | project from now on from here on, |
| 01:39:22> 01:39:24: | it's what else can we do to make it have |
| 01:39:24> 01:39:26: | those rents come in lower? |
| 01:39:26> 01:39:29: | So there's other potential people that I'm speaking with. |
| 01:39:29> 01:39:32: | And if anybody has ideas I'm always open to it. |
| 01:39:32> 01:39:35: | 'cause there's a lot of different ways to take these |
| 01:39:35> 01:39:36: | projects. |
| 01:39:36> 01:39:39: | I did not go with Ditech financing on this as |
| 01:39:39> 01:39:40: | many people know. |
| 01:39:40> 01:39:43: | An we saw with both Gratiot and with Freedom Springs. |
| 01:39:43> 01:39:45: | Those projects take along time. |
| 01:39:45> 01:39:48: | I also knew my own capacity to take on a |
| 01:39:48> 01:39:51: | light tech project is a whole another animal. |

| 01:39:51> 01:39:53: | I did not want to sit on the land and |
|---------------------|---|
| 01:39:53> 01:39:57: | wait to get financing and do two or three applications. |
| 01:39:57> 01:39:59: | Want to go ahead and build something. |
| 01:39:59> 01:40:02: | I think that I have a great design team and |
| 01:40:02> 01:40:06: | that we can bring something in that would be reasonable |
| 01:40:06> 01:40:09: | and like I said we're not the affordable housing we're |
| 01:40:09> 01:40:13: | not doing. Amazing work like Freedom Springs is doing or |
| 01:40:14> 01:40:15: | homeward Pikes Peak, |
| 01:40:15> 01:40:19: | but we're providing another level of housing for both. |
| 01:40:19> 01:40:23: | I believe much needed for that in between group that |
| 01:40:23> 01:40:26: | is often on the verge of a Newman. |
| 01:40:26> 01:40:30: | Something happens like this. The pandemic in the crisis, |
| 01:40:30> 01:40:33: | often on the verge of. |
| 01:40:33> 01:40:36: | Losing their housing or losing their homes and we would |
| 01:40:36> 01:40:38: | like to be able to step in |
| 01:40:38> 01:40:41: | and and provide a good place for those folks to |
| 01:40:41> 01:40:43: | live in Colorado Springs and in our community. |
| 01:40:48> 01:40:52: | So you have to to piggyback onto that in specific |
| 01:40:52> 01:40:55: | to Freedom Springs project or any affordable housing. |
| 01:40:55> 01:40:58: | Certainly that would be a good Ave. |
| 01:40:58> 01:41:02: | Honestly, on Freedom Springs and it seems like we're mentioning |
| 01:41:02> 01:41:05: | individuals name quite a bit. |
| 01:41:05> 01:41:08: | Here is best for all stat again who are going |
| 01:41:08> 01:41:12: | to have the privilege of working on the homeless housing |
| 01:41:12> 01:41:15: | for her in with her partner Dominion but. |
| 01:41:15> 01:41:18: | She was also a part of this process with Freedom |
| 01:41:18> 01:41:20: | Springs when she was at the United Way, |
| 01:41:20> 01:41:23: | so the intent originally was for that land to be |
| 01:41:23> 01:41:25: | donated specifics. |
| 01:41:25> 01:41:27: | I don't, I don't have at my fingertips, |
| 01:41:27> 01:41:30: | but the donation did have to turn into some sort |
| 01:41:30> 01:41:31: | of a sale, |
| 01:41:31> 01:41:34: | although that was a discounted sale of the land that |
| 01:41:34> 01:41:37: | would infuse the property into the project. |
| 01:41:37> 01:41:40: | So anytime you can get that to happen and work |
| 01:41:40> 01:41:43: | with like the Rocky Mountain Land Institute, |
| 01:41:43> 01:41:45: | things like that, you know that. |
| 01:41:45> 01:41:49: | Once again provides more equity and in lessons alone, |
| 01:41:49> 01:41:53: | so great. If if projects can capture land through entities |
| 01:41:53> 01:41:54: | like that, |
| 01:41:54> 01:41:57: | but freedom Springs did have that when I put in |
| | |

| 01:41:57> 01:41:59: | there Dillan purchase, |
|---------------------|---|
| 01:41:59> 01:42:03: | it was in extremely discounted land purchase in the intent. |
| 01:42:03> 01:42:07: | Well originally was to have that be note donated to |
| 01:42:07> 01:42:08: | the to the project. |
| 01:42:14> 01:42:16: | Crystal I could just touch on that too. |
| 01:42:16> 01:42:19: | While it's not the Rocky Mountain Community Land Trust model |
| 01:42:20> 01:42:23: | what was previously mentioned is the Paso County Housing Authority. |
| 01:42:23> 01:42:26: | In addition to providing a low interest loan in the |
| 01:42:26> 01:42:28: | amount of \$500,000, |
| 01:42:28> 01:42:31: | also was a limited partner with Freedom Springs and we |
| 01:42:31> 01:42:34: | were able to do that because as Doug mentioned, |
| 01:42:34> 01:42:37: | this property is unique in that it's actually an unincorporated |
| 01:42:37> 01:42:38: | El Paso County. |
| 01:42:38> 01:42:41: | It's not city limits, so the ability for our agency |
| 01:42:41> 01:42:44: | to act as a limited partner ensures that they get |
| 01:42:44> 01:42:46: | that property tax abatement. |
| 01:42:46> 01:42:49: | So there are some other components that helped, |
| 01:42:49> 01:42:51: | I think with some of that the land purchase and |
| 01:42:51> 01:42:53: | property tax moving forward. |
| 01:42:59> 01:43:04: | OK. Thank you. I feel like a talk show DJ's |
| 01:43:04> 01:43:05: | this is funny. |
| 01:43:05> 01:43:09: | OK, let's go to the next question. |
| 01:43:09> 01:43:14: | This question came in from Lord and this is a |
| 01:43:14> 01:43:15: | question for Steve. |
| 01:43:15> 01:43:20: | Rosie specifically about, well, start with you Steve. |
| 01:43:20> 01:43:25: | Maybe there's others to to respond with this as well, |
| 01:43:25> 01:43:30: | but interested in knowing what level of involvement you may |
| 01:43:30> 01:43:33: | be having or what you know where you see the |
| 01:43:34> 01:43:35: | retool cioec effort. |
| 01:43:35> 01:43:40: | What role that can play in facilitating more affordable housing |
| 01:43:41> 01:43:43: | development in the city? |
| 01:43:43> 01:43:46: | So just for those of you who may not be |
| 01:43:46> 01:43:47: | in the mix. |
| 01:43:47> 01:43:52: | Ritual, See OS is the current comprehensive zoning zoning code |
| 01:43:52> 01:43:56: | update that the city is currently working on. |
| 01:43:56> 01:43:59: | So that is right under way. |
| 01:43:59> 01:44:03: | Steve, are you happy? Happy to speak to that? |
| 01:44:03> 01:44:07: | The one of the things that I think is going |
| 01:44:07> 01:44:11: | to be a very positive positive outcome from the retools |
| 01:44:11> 01:44:16: | US effort is that we're trying to get more consistency |
| J · VIITTIIVI | |

| 01:44:16> 01:44:21: | and clarity in the different zoning categories and the intent |
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| 01:44:21> 01:44:24: | of that is to make it so that you know |
| 01:44:24> 01:44:26: | if you have a parcel. |
| 01:44:26> 01:44:28: | You will know early on. |
| 01:44:28> 01:44:32: | Everything that you could possibly build on that parcel. |
| 01:44:32> 01:44:36: | We've got a lot of zoning designations here in the |
| 01:44:36> 01:44:37: | city currently, |
| 01:44:37> 01:44:40: | where you might be able to do multi family, |
| 01:44:40> 01:44:43: | but you have to have a variance or you have |
| 01:44:43> 01:44:47: | to go through some sort of conditional use permit process |
| 01:44:47> 01:44:51: | in order to build multifamily on a parcel that allows |
| 01:44:51> 01:44:54: | it. But it only allows it if you go through |
| 01:44:54> 01:44:58: | these additional zoning processes and part of the intent with |
| 01:44:58> 01:44:59: | retool CEO S. |
| 01:44:59> 01:45:02: | Is to make it clearer on the front end that |
| 01:45:02> 01:45:08: | this particular property and this particular zoning will encompass multiple |
| 01:45:08> 01:45:13: | building types without some of those extra layers added to |
| 01:45:13> 01:45:16: | it, and I think that's going to be very, |
| 01:45:16> 01:45:20: | very powerful for developers and development teams who are coming |
| 01:45:21> 01:45:24: | in because it is going to provide more certainty. |
| 01:45:24> 01:45:28: | And it's also ideally going to reduce the time frame |
| 01:45:28> 01:45:31: | that it would take to go from. |
| 01:45:31> 01:45:35: | You know your initial project concept through to actually |
| 01.40.01> 01.40.00. | getting |
| 01:45:35> 01:45:39: | the entitlement approval to develop on that property. |
| 01:45:46> 01:45:48: | Thank you. |
| 01:45:48> 01:45:49: | Any? |
| 01:45:53> 01:45:55: | OK, let's go to the next question, |
| 01:45:55> 01:45:55: | actually. |
| 01:45:57> 01:46:01: | This is sort of a general question. |
| 01:46:01> 01:46:05: | So. The the specific question. |
| 01:46:05> 01:46:11: | Came from David Adamson about weather. |
| 01:46:11> 01:46:14: | Either the projects that were or any of the projects |
| 01:46:14> 01:46:16: | that were highlighted. |
| 01:46:16> 01:46:20: | Took a look at addressing sort of some of the |
| 01:46:20> 01:46:24: | more innovative transportation type. |
| 01:46:24> 01:46:28: | Programs or approaches that you see in in places along |
| 01:46:28> 01:46:32: | the lines of car sharing or electric bikes. |
| 01:46:32> 01:46:36: | Things like that and then also. |
| 01:46:36> 01:46:38: | Then just sort of extending that. |
| 01:46:38> 01:46:42: | Generally interested to get the panelists thoughts on the on |
| | , |

| 01:46:42> 01:46:46: | the whole concept of affordability as it relates to you |
|--|--|
| 01:46:46> 01:46:51: | know the the total package that goes along with |
| 04.40.54 > 04.40.50. | transportation |
| 01:46:51> 01:46:53: | plus housing right so? |
| 01:46:53> 01:46:56: | The idea being when you know you're in a more |
| 01:46:56> 01:47:00: | downtown location or somewhere that's got better access to services, |
| 01:47:00> 01:47:03: | maybe you can get get rid of that second car, |
| 01:47:03> 01:47:06: | or maybe even go carless if you're if you're really |
| 01:47:06> 01:47:06: | lucky, |
| 01:47:06> 01:47:08: | SO. |
| 01:47:08> 01:47:10: | Darcy |
| 01:47:10> 01:47:11: | can we have you speak to to some of that? |
| 01:47:11> 01:47:14: | I know that something that you've addressed in some of |
| 01:47:14> 01:47:15: | your interview, |
| 01:47:15> 01:47:16: | other market rate projects downtown. |
| 01:47:18> 01:47:21: | All right, so we do like our. |
| 01:47:21> 01:47:27: | I do look at transportation as an overall cost of |
| 01:47:27> 01:47:28: | living. |
| 01:47:28> 01:47:31: | They said they were working on specifically for Mosaica is |
| 01:47:31> 01:47:34: | not as connected as I would like it to be. |
| 01:47:34> 01:47:37: | Although we the city has some plans to connect South |
| 01:47:38> 01:47:41: | Circle and make that easier and more acceptable and we |
| 01:47:41> 01:47:45: | will definitely connect trails in our sidewalks to it. |
| 01:47:45> 01:47:49: | We will also be making connections into nearby |
| | neighborhoods, |
| 01:47:49> 01:47:53: | neighborhoods specifically to the northeast of us and there's |
| 01:47:53> 01:47:57: | City Park ever there an earnest these sidewalks and as |
| | City Park over there an connect those sidewalks and so forth. |
| 01:47:57> 01:47:58: 01:47:58> 01:47:59: | |
| | When you take a look, |
| 01:47:59> 01:48:01: | Hancock Expressway barely touch it, |
| 01:48:01> 01:48:03: | connect on it and it does have a bike Lane, |
| 01:48:03> 01:48:06: | but I would say the people that bike on it |
| 01:48:06> 01:48:07: | are pretty brave. |
| 01:48:07> 01:48:10: | Does not feel like a safe place for me, |
| 01:48:10> 01:48:12: | so we're looking into that and we'll. |
| 01:48:12> 01:48:15: | We'll incorporate as much as we absolutely can. |
| 01:48:15> 01:48:20: | I've used solar panels in my previous developments and we'll |
| 01:48:20> 01:48:23: | take a look at it in for this one because |
| 01:48:23> 01:48:25: | we're doing individual buildings. |
| 01:48:25> 01:48:29: | To get solar panels into to pay for the individual |
| 01:48:29> 01:48:31: | units and bring those costs down, |

| 01:48:31> 01:48:35: | we actually have to look at Transformers conversions for each |
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| 01:48:35> 01:48:36: | unit, |
| 01:48:36> 01:48:41: | and that makes the price of solar panels too high. |
| 01:48:41> 01:48:43: | But we might be looking at doing. |
| 01:48:43> 01:48:47: | We were considering looking at. |
| 01:48:47> 01:48:51: | Carports with solar panels on it becomes a cost tradeoff. |
| 01:48:51> 01:48:54: | Those carports cost money. The solar panels cost and does |
| 01:48:54> 01:48:56: | that provide enough. |
| 01:48:56> 01:48:58: | And then I have to figure out how that's going |
| 01:48:59> 01:49:02: | to feed into our overall common electric bill and how |
| 01:49:02> 01:49:03: | to get that reduction. |
| 01:49:03> 01:49:07: | Actually to the residents. So we're looking into some of |
| 01:49:07> 01:49:08: | those kinds of things. |
| 01:49:08> 01:49:12: | We're definitely having places for bikes. |
| 01:49:12> 01:49:15: | For people to park bikes and keep them. |
| 01:49:15> 01:49:19: | Um, I've have electric car charging at my other properties |
| 01:49:19> 01:49:22: | and will look at see what we do here. |
| 01:49:22> 01:49:25: | Electric cars are on the higher end of for people |
| 01:49:26> 01:49:29: | in for a lot of people to purchase right now, |
| 01:49:29> 01:49:32: | so but those are some of the amenities that that |
| 01:49:33> 01:49:33: | we will have. |
| 01:49:33> 01:49:36: | did I answer enough of the question? |
| 01:49:38> 01:49:40: | James Excel yeah thank you. |
| 01:49:40> 01:49:43: | Yeah trying to we're still in the early stages of |
| 01:49:43> 01:49:46: | things and there's a lot that we can continue to |
| 01:49:46> 01:49:47: | implement. |
| 01:49:47> 01:49:50: | There's a lot more that I actually want to talk |
| 01:49:50> 01:49:53: | with the community about and understand their needs an |
| | where |
| 01:49:53> 01:49:54: | they are. |
| 01:49:54> 01:49:57: | People that already live in the southeast so that we |
| 01:49:57> 01:50:01: | integrate with them and have a better understanding and hopefully |
| 01:50:01> 01:50:02: | can provide another. |
| 01:50:02> 01:50:07: | Another good space for the people who already live in |
| 01:50:07> 01:50:09: | the southeast community. |
| 01:50:09> 01:50:13: | Great thank you Steve. I wanted to add in one |
| 01:50:13> 01:50:16: | or two comments about transportation. |
| 01:50:16> 01:50:20: | The last update that I got about this from Pikes |
| 01:50:20> 01:50:25: | Peak Regional Transit was kind of a depressing figure. |
| 01:50:25> 01:50:30: | Actually that less than 1/3 of our community actually has |
| 01:50:30> 01:50:34: | adequate access to some type of public transportation. |

| 01:50:34> 01:50:36: | Whether it's a bus line, |
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| 01:50:36> 01:50:40: | well pier specifically, it's bus lines. |
| 01:50:40> 01:50:44: | But you know, when we're talking about trying to find |
| 01:50:44> 01:50:49: | |
| | good sites for some of these housing projects in particular |
| 01:50:49> 01:50:52: | that are well connected to transit, |
| 01:50:52> 01:50:56: | it's a. It's a really steep climb right now because |
| 01:50:56> 01:50:59: | the system just is not adequate or not. |
| 01:51:02> 01:51:06: | Extensive enough right now to really make it a viable |
| 01:51:06> 01:51:09: | option for a lot of people, |
| 01:51:09> 01:51:14: | particularly for working households. And then the other piece |
| 01:51:14> 01:51:18: | wanted to talk about that was that HUD just came |
| 01:51:18> 01:51:24: | out with some pretty interesting numbers about transportation |
| | costs and |
| 01:51:24> 01:51:28: | commute times, and I think the median cost to a |
| 01:51:28> 01:51:33: | household right now for transportation has gone up to over |
| 01:51:33> 01:51:34: | \$2500 a year. |
| 01:51:34> 01:51:37: | So you know, if you are only making 30, |
| 01:51:37> 01:51:43: | five, \$40,000 already, that transportation cost is a significant. |
| 01:51:43> 01:51:47: | Additional expense for some of those working households |
| | and the |
| 01:51:47> 01:51:50: | solution to that we have got to have some better |
| 01:51:51> 01:51:56: | and more extensive transportation options that are available throughout the |
| 01:51:56> 01:51:56: | region. |
| 01:52:00> 01:52:05: | Crystal. Yes and not to add any solutions unfortunately, |
| 01:52:05> 01:52:08: | but just to comment to Steve Posey's points in the |
| 01:52:08> 01:52:09: | points made earlier, |
| 01:52:09> 01:52:13: | is you know when we're looking at affordable housing? |
| 01:52:13> 01:52:17: | We tend to talk about affordable housing should be 30% |
| 01:52:17> 01:52:18: | or less than your income, |
| 01:52:18> 01:52:22: | and then when you add transportation into that, |
| 01:52:22> 01:52:24: | it should be no more than 45% |
| 01:52:24> 01:52:27: | so housing plus transportation should be no more than 45%. |
| 01:52:27> 01:52:31: | And as we've talked about some of these complexities, |
| 01:52:31> 01:52:34: | it tends to even. More severe as we look at |
| 01:52:34> 01:52:36: | |
| 01:52:36> 01:52:39: | some of our outlying areas, |
| | so kind of just bringing in that County perspective of |
| 01:52:39> 01:52:42: | El Paso County being over 2000 square miles larger than |
| 01:52:42> 01:52:45: | the state of Rhode Island and talking through kind of |
| 01:52:45> 01:52:49: | our transportation connections and what options folks have is an |
| 01:52:49> 01:52:52: | important part of the affordable housing topic. |
| | |

| 01:52:52> 01:52:54: | As we've touched on earlier today, |
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| 01:52:54> 01:52:58: | there's so many intersections to affordable housing from jobs |
| | and |
| 01:52:58> 01:53:01: | employment to transportation to Community development, |
| 01:53:01> 01:53:03: | so I just want to thank the. |
| 01:53:03> 01:53:07: | The participants were again bringing up those points |
| | because those |
| 01:53:07> 01:53:10: | are all important things to think about as we're talking |
| 01:53:10> 01:53:12: | about affordable housing. |
| 01:53:12> 01:53:14: | Thank you for everyone's reference. |
| 01:53:14> 01:53:16: | I've just put a link into the chat from the |
| 01:53:16> 01:53:20: | it's a group called the Center for Neighborhood Technology. |
| 01:53:20> 01:53:24: | They've created a housing and transportation index tool. |
| 01:53:24> 01:53:26: | Map specifically, I think, is what's linked there, |
| 01:53:26> 01:53:28: | but it's an interesting website to explore, |
| 01:53:28> 01:53:30: | so I thought I'd just throw that out to everyone |
| 01:53:30> 01:53:31: | if you haven't. |
| 01:53:31> 01:53:34: | If you aren't already aware of that. |
| 01:53:34> 01:53:37: | Um, OK. We're coming up again on our time, |
| 01:53:37> 01:53:39: | I think. |
| 01:53:39> 01:53:42: | Just one final question. |
| 01:53:42> 01:53:46: | And and then we will probably call it a day. |
| 01:53:46> 01:53:50: | This question came from David Adamson and this is this |
| 01:53:50> 01:53:53: | is an idea that I've I've wondered about as well, |
| 01:53:53> 01:53:56: | but I've only I've never gotten any further than just |
| 01:53:57> 01:53:58: | wondering about it, |
| 01:53:58> 01:54:01: | so I'll be interested to see if anybody has some |
| 01:54:01> 01:54:03: | good thoughts to put to it. |
| 01:54:03> 01:54:07: | The question was regarding partnerships and whether there might be |
| 01:54:07> 01:54:11: | opportunities for developers to partner with with employers, |
| 01:54:11> 01:54:15: | whether it's a school district or large companies that you |
| 01:54:15> 01:54:17: | know in the service industry. |
| 01:54:17> 01:54:20: | Um public public safety folks, |
| 01:54:20> 01:54:22: | you know? |
| 01:54:22> 01:54:23: | People that are, you know, |
| 01:54:23> 01:54:25: | working, you know have had good, |
| 01:54:25> 01:54:27: | steady jobs. |
| 01:54:27> 01:54:29: | They don't. They don't are necessarily, |
| 01:54:29> 01:54:32: | you know, the level of income that they are. |
| 01:54:32> 01:54:34: | They can, you know forward market rate, |
| 01:54:34> 01:54:38: | housing and you know in the community. |
| 01:54:38> 01:54:42: | I'm going to throw that one open to everyone I |
| | |

01:54:42 --> 01:54:43: know that. 01:54:43 --> 01:54:45: We may have to be dropping off your momentarily so 01:54:45 --> 01:54:46: we if you're not. 01:54:46 --> 01:54:48: If you're not available, no problem, 01:54:48 --> 01:54:51: thank you, know presentation. Yeah, 01:54:51 --> 01:54:54: thank you. I will jump on give you a brief 01:54:54 --> 01:54:56: answer to that question, 01:54:56 --> 01:54:59: but it's going to be a tease and very vague. 01:54:59 --> 01:55:02: And then I'm going to be out. 01:55:02 --> 01:55:05: But we are in development of a project now and 01:55:05 --> 01:55:08: part of our intent is to work with a major 01:55:08 --> 01:55:13: employer and include a portion of that larger development as 01:55:13 --> 01:55:16: workforce housing for a particular employer. 01:55:16 --> 01:55:20: So yes, I understand it's been done down in Cripple 01:55:20 --> 01:55:22: Creek and one of the. 01:55:22 --> 01:55:25: Casinos down there has done that successfully and is working 01:55:25 --> 01:55:27: on a second project down there, 01:55:27 --> 01:55:30: but that is definitely on our radar so that's it 01:55:30 --> 01:55:31: for that. 01:55:31 --> 01:55:33: Thanks James and Mary and everybody else. 01:55:33 --> 01:55:36: Appreciate the time today. Thank you. 01:55:36 --> 01:55:39: James I can add one more to that, 01:55:39 --> 01:55:41: so we were able to be a part of a 01:55:41 --> 01:55:42: project up in, 01:55:42 --> 01:55:45: you know, Vista, Colorado and it was exactly that. 01:55:45 --> 01:55:49: I mean, the market up there for housing had become 01:55:49 --> 01:55:53: so unattainable for locals that for either living there and 01:55:53 --> 01:55:55: or just it was mainly for workforce, 01:55:55 --> 01:55:59: housing is the need we fulfilled so that partnership was 01:55:59 --> 01:56:03: specific with the town up there 'cause they seen that 01:56:03 --> 01:56:03: need. 01:56:03 --> 01:56:06: So the partnership came in the way of the land 01:56:06 --> 01:56:07: again so they had. 01:56:07 --> 01:56:11: Their existing high school baseball field plans were to really 01:56:12 --> 01:56:14: rebuild their high school anyway, 01:56:14 --> 01:56:17: and then they wanted to create some other playfields at 01:56:17 --> 01:56:21: another location to hold their baseball games as well. 01:56:21 --> 01:56:23: So what they did is they donated the land as 01:56:24 --> 01:56:27: part of this effort to to bring affordable housing to 01:56:27 --> 01:56:28: their their location, 01:56:28 --> 01:56:32: and it was more workforce related so they could get

| 01:56:32> 01:56:36: | employees that are traveling from around the area for water |
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| 01:56:36> 01:56:38: | desalina or whether it be. |
| 01:56:38> 01:56:41: | You know the level or whatever doing their staying there |
| 01:56:41> 01:56:43: | during the month or throughout the week. |
| 01:56:43> 01:56:45: | They have a an affordable place to stay, |
| 01:56:45> 01:56:48: | so there was investment through the land donation in that |
| 01:56:48> 01:56:51: | particular instance with the town bringing the land to the |
| 01:56:51> 01:56:51: | deal. |
| 01:56:51> 01:56:54: | So there are there are opportunities to explore and think |
| 01:56:54> 01:56:55: | through things like that. |
| 01:57:00> 01:57:02: | Sorry James. |
| 01:57:02> 01:57:05: | Absolutely. I thought it would just chime in too. |
| 01:57:05> 01:57:09: | As mentioned, our housing component sits within our Office of |
| 01:57:09> 01:57:10: | Economic Development. |
| 01:57:10> 01:57:14: | I'm going to portion of economic development focused on business |
| 01:57:14> 01:57:16: | incentives and I'm happy to report. |
| 01:57:16> 01:57:19: | I would say probably in the last year and a |
| 01:57:19> 01:57:22: | half or so as we continue to do business prospects |
| 01:57:22> 01:57:22: | so you know, |
| 01:57:22> 01:57:25: | with the Chamber of Color Springs Chamber and EDC where |
| 01:57:26> 01:57:29: | they're kind of hosting potential large employers that we're hoping |
| 01:57:30> 01:57:31: | come to our region. |
| 01:57:31> 01:57:32: | We've had a lot of discussions. |
| 01:57:32> 01:57:36: | About housing affordability, I think a lot of times before |
| 01:57:36> 01:57:37: | that wasn't the case. |
| 01:57:37> 01:57:39: | You know, we go and we talk about all of |
| 01:57:39> 01:57:42: | our business incentives and some of the state tax credits |
| 01:57:42> 01:57:43: | for locating their business. |
| 01:57:43> 01:57:47: | But now there's a real interest in discussing housing affordability |
| 01:57:47> 01:57:48: | from the almost. |
| 01:57:48> 01:57:51: | From the standpoint of recruiting and retaining employees. |
| 01:57:51> 01:57:54: | So again, the intersection with economic development that if you |
| 01:57:54> 01:57:57: | want to recruit and retain it a good workforce, |
| 01:57:57> 01:57:59: | you need to look at what their quality of life |
| 01:57:59> 01:58:00: | will be. |
| 01:58:00> 01:58:03: | And part of that quality of life is affordable housing |
| 01:58:03> 01:58:03: | SO. |
| 01:58:03> 01:58:07: | I'm happy that those conversations continue on and happy to |
| | |

| 01:58:07> 01:58:09: | hear about Lee's potential project, |
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| 01:58:09> 01:58:12: | and I'm hopeful that we'll move from the stage of |
| 01:58:12> 01:58:17: | just the discussions to additional kind of business investment |
| 01.00.12> 01.00.17. | into |
| 01:58:17> 01:58:19: | the affordable housing community. |
| 01:58:19> 01:58:22: | Great, thank you. |
| 01:58:22> 01:58:24: | Alright, well this is been great. |
| 01:58:24> 01:58:27: | We're coming up right on five o'clock and so don't |
| 01:58:27> 01:58:30: | want to go take take peoples time beyond that so |
| 01:58:31> 01:58:36: | really appreciate everybody's attendance and especially to |
| | the panelists and |
| 01:58:36> 01:58:39: | to the UI staff who worked really hard to make |
| 01:58:39> 01:58:40: | all this happen for us. |
| 01:58:40> 01:58:43: | I'm going to give one final plug. |
| 01:58:43> 01:58:47: | We have the Southern Colorado Historic Preservation |
| | Webinar coming up |
| 01:58:48> 01:58:51: | on the 25th of June that will be focusing on |
| 01:58:51> 01:58:53: | historic bank in Canyon City I believe. |
| 01:58:53> 01:58:57: | Um, and so I'm really looking forward to that and |
| 01:58:57> 01:59:01: | and hope that something that will maybe be able to |
| 01:59:01> 01:59:03: | see some of you at as well. |
| 01:59:03> 01:59:06: | So with that I'm going to just throw it back |
| 01:59:06> 01:59:08: | to Maryann to close this out, |
| 01:59:08> 01:59:12: | or just hit the end meeting button and will call. |
| 01:59:12> 01:59:15: | Thank you very much. Thank you all so much for |
| 01:59:15> 01:59:18: | logging in today and participating on this is such a |
| 01:59:18> 01:59:23: | great discussion and we really appreciate your engagement and great |
| 01:59:23> 01:59:26: | questions. James, thank you for moderating. |
| 01:59:26> 01:59:29: | Were so you know this is such an honor to |
| 01:59:29> 01:59:34: | have you leading the charge in Southern Colorado for |
| | everyone |
| 01:59:34> 01:59:34: | else. |
| 01:59:34> 01:59:38: | We just want to say if you're interested in getting |
| 01:59:38> 01:59:38: | more involved, |
| 01:59:38> 01:59:40: | please please reach out to us. |
| 01:59:40> 01:59:43: | We have our contact information here. |
| 01:59:43> 01:59:45: | We have tons of content all the time. |
| 01:59:45> 01:59:47: | We also have regional content. |
| 01:59:47> 01:59:50: | As you can see, James is a great person to |
| 01:59:50> 01:59:53: | reach out to about the Southern Colorado Committee. |
| 01:59:53> 01:59:56: | If you would like to share this web and R |
| 01:59:56> 01:59:57: | or watch it again, |
| | |

01:59:57 --> 02:00:01: we will be sharing slides Anna recording on our website 02:00:01 --> 02:00:05: and then also on Knowledge Finder which is utilized member. 02:00:05 --> 02:00:09: Website for all all recordings of all webinars around the 02:00:09 --> 02:00:09: world. 02:00:09 --> 02:00:13: so we really recommend checking that out and looking at 02:00:13 --> 02:00:15: all the great content from around the world. 02:00:15 --> 02:00:18: And Lastly, I would just like to give a huge 02:00:18 --> 02:00:21: round of applause to our amazing panel. Thank you guys so much for volunteering your time and 02:00:21 --> 02:00:24: 02:00:24 --> 02:00:26: talking about your projects. 02:00:26 --> 02:00:29: These are so exciting to hear about and we can't 02:00:29 --> 02:00:32: wait to see you know them in person sometime soon. 02:00:32 --> 02:00:35: So with that I hope you all stay safe and 02:00:35 --> 02:00:35: healthy. 02:00:35 --> 02:00:38: And that we see you around sometime soon. 02:00:38 --> 02:00:39: Hi guys thanks. 02:00:46 --> 02:00:47: Thank you.

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