

Webinar

ULI Poland: Digitalization of the World

Date: July 07, 2020

00:00:00> 00:00:04:	OK, I guess we can start good afternoon everybody,
00:00:04> 00:00:08:	ladies and gentlemen, my name is the rotten sadness
	Kapusta
00:00:08> 00:00:11:	MD chairman of the Polish National Council of your life
00:00:11> 00:00:14:	and I would like to welcome you very warmly to
00:00:14> 00:00:17:	our annual conference with this year went digital.
00:00:17> 00:00:21:	Today we have the closing session be closing for dinner
00:00:21> 00:00:24:	number about digitalization of the world,
00:00:24> 00:00:27:	within touching about the city of the future that was
00:00:27> 00:00:29:	working on number one,
00:00:29> 00:00:31:	which is then how to became more time at.
00:00:31> 00:00:34:	Radiance we discussed pain, ability,
00:00:34> 00:00:38:	and investment, including the well being of our people and
00:00:38> 00:00:41:	today we will try to touch about the digitalization.
00:00:41> 00:00:44:	I would like to thank you all.
00:00:44> 00:00:47:	Our conference partners, sponsors and patrons.
00:00:47> 00:00:49:	Without you, we could not be here.
00:00:49> 00:00:53:	So thank you very much and our today's has moderate
00:00:53> 00:00:57:	torrent who will does in a second introduced himself and
00:00:57> 00:00:59:	said I'm sorry I keep talking to you.
00:01:02> 00:01:04:	OK, thank you very much for that,
00:01:04> 00:01:07:	but also yes this is the the final of a
00:01:07> 00:01:11:	series of webinars helps by you and I Poland and
00:01:11> 00:01:14:	we hope this will be interesting for all of you.
00:01:14> 00:01:18:	We have an amazing panel aligned up from you for
00:01:18> 00:01:21:	you an which is from all over the world.
00:01:21> 00:01:24:	You can say that your panel today is sitting in
00:01:24> 00:01:25:	New York in London,
00:01:25> 00:01:29:	in Berlin, in Warsaw and I am myself broadcasting from

00:01:29> 00:01:33:	the North and part of Poland just South of academic
00:01:33> 00:01:34:	SO.
00:01:34> 00:01:37:	Really, truly diverse. My name is sore and I'm here
00:01:37> 00:01:42:	to capture markets at Cushman and Wakefield in Poland and
00:01:42> 00:01:45:	and with that I will hand over for a short
00:01:45> 00:01:49:	introduction of each of our speakers to just tell you
00:01:49> 00:01:53:	who they are and what kind of organization they work
00:01:53> 00:01:53:	for.
00:01:53> 00:01:56:	So it's Sarah. If we can start with you,
00:01:56> 00:02:00:	please. Sure, good afternoon. Good morning everyone,
00:02:00> 00:02:05:	Sarah Enzinger, senior VP of measurable.
00:02:05> 00:02:07:	And for those of you who don't know,
00:02:07> 00:02:12:	measurable is a venture capital backed software company based in
00:02:12> 00:02:13:	California,
00:02:13> 00:02:17:	offer an ESG data management system specifically for the real
00:02:17> 00:02:18:	estate sector.
00:02:18> 00:02:22:	So for real estate owners and investors and we currently
00:02:22> 00:02:26:	have about 850 million square meters on our platform valued
00:02:26> 00:02:30:	at around 2 trillion dollars across 75 countries.
00:02:30> 00:02:34:	So a global platform and we've increasingly been growing in
00:02:34> 00:02:35:	Europe with 40%
00:02:35> 00:02:37:	of our growth coming from.
00:02:37> 00:02:41:	The continent last year with clients like Credit Suisse CV
00:02:41> 00:02:44:	Ari Global Investors in Core State so I'm very much
00:02:44> 00:02:48:	looking forward to the discussion today and thank you for
00:02:48> 00:02:53:	inviting me. Thank you Sarah over to you roll off.
00:02:53> 00:02:57:	Hi, I'm role offer minimum managing Director with 5th Wall.
00:02:57> 00:03:01:	5th Wall is the world's largest venture capital firm focused
00:03:01> 00:03:04:	on what we call the built world which is really
00:03:04> 00:03:07:	just real estate technology and innovation.
00:03:07> 00:03:11:	About 1.3 billion under management and the unique thing about
00:03:11> 00:03:14:	us as well is that most of our investors or
00:03:14> 00:03:16:	big owners and operators of real estate,
00:03:16> 00:03:20:	Cushman Wakefield Pro Lodges, Heinz British Land.
00:03:20> 00:03:23:	So I'm really excited to be here and you know.
00:03:23> 00:03:25:	Really looking forward to the discussion.
00:03:25> 00:03:28:	Thank you very much for payment.
00:03:28> 00:03:33:	Hello, good afternoon everybody. My name is Raymond Pets Menander
00:03:33> 00:03:33:	VP,

00:03:33> 00:03:35:	corporate real estate, port Solano.
00:03:35> 00:03:38:	For those who don't know Salon do.
00:03:38> 00:03:41:	In case there are some where the Europe's biggest pure
00:03:41> 00:03:46:	fashion online platform delivering 17 countries in the European Union
00:03:46> 00:03:47:	or in Europe.
00:03:47> 00:03:50:	With our fashion products.
00:03:50> 00:03:54:	I myself I consider myself as a digital native,
00:03:54> 00:03:57:	not because I'm so young and grew up with it,
00:03:57> 00:04:00:	but I've been on almost all my career with digital
00:04:00> 00:04:04:	cutting edge technology companies starting 1999 with Amazon.
00:04:04> 00:04:07:	Now the logical volume going to company with the sets
00:04:07> 00:04:08:	its alando.
00:04:08> 00:04:11:	Yeah looking forward to the great discussion.
00:04:11> 00:04:13:	Thanks for having me.
00:04:13> 00:04:16:	Thank you very much, Simon and then finally,
00:04:16> 00:04:18:	Joan.
00:04:18> 00:04:20:	Hello, my name is your home owner.
00:04:20> 00:04:24:	I'm the Managing Director for Film Co in Central Asia,
00:04:24> 00:04:28:	Europe. We are mainly focusing on office development.
00:04:28> 00:04:31:	We also do residential. We also do leisure an only
00:04:31> 00:04:36:	in Russia somewhere housing we originally Belgium company in Belgium.
00:04:36> 00:04:40:	We are also active across all sectors and we are
00:04:40> 00:04:42:	a little bit active in France.
00:04:42> 00:04:48:	In Central Europe we have constructed the highest office tower
00:04:48> 00:04:53:	and we have four towers on the construction as well
00:04:53> 00:04:54:	at the moment.
00:04:54> 00:04:57:	Thank you very much, you're wrong.
00:04:57> 00:05:02:	Look, we we gonna kick off shortly with a short
00:05:02> 00:05:05:	presentation by all of Alderman.
00:05:05> 00:05:08:	And I should tell you that if you have any
00:05:08> 00:05:12:	questions or any other speakers or the panel to hold
00:05:12> 00:05:13:	during this session,
00:05:13> 00:05:17:	you can, depending if you are accessing via laptop,
00:05:17> 00:05:19:	I think you will find the Q and a button
00:05:19> 00:05:21:	at the bottom of your screen.
00:05:21> 00:05:24:	And if you are looking at this from your phone
00:05:25> 00:05:26:	or from your iPad,
00:05:26> 00:05:29:	probably you will find the Q&A.
00:05:29> 00:05:33:	Top of your screen, if you tap the the screen,

00:05:33> 00:05:36:	so feel free to file for any questions during this
00:05:36> 00:05:40:	entire webinar and we will try to answer as many
00:05:40> 00:05:43:	of the questions towards the ends good.
00:05:43> 00:05:46:	We also would show you some pause.
00:05:46> 00:05:48:	Will try to interact with you.
00:05:48> 00:05:52:	You can sort of share your views throughout and then
00:05:52> 00:05:56:	we can actually kick off at the 1st pool because
00:05:56> 00:06:00:	you have had the introduction by all of us so.
00:06:00> 00:06:02:	Now it's time to understand who you are.
00:06:02> 00:06:05:	So Oh my gosh if you can pick up the
00:06:05> 00:06:07:	first pole and if you can.
00:06:07> 00:06:10:	Look at which sector do you actually work for?
00:06:10> 00:06:13:	Where do you come from?
00:06:13> 00:06:16:	And then just click on the one and off we
00:06:16> 00:06:16:	go.
00:06:26> 00:06:31:	I'm gonna give you another 5 seconds to vote who
00:06:31> 00:06:31:	you are,
00:06:31> 00:06:35:	where you come from.
00:06:35> 00:06:36:	And then we're going to show the results.
00:06:40> 00:06:44:	OK, let's have a look at who's out there.
00:06:44> 00:06:46:	If anybody?
00:06:46> 00:06:51:	There we go. So there are quite a few developers,
00:06:51> 00:06:56:	an investment fund. Professional consultants is
	consultancies,
00:06:56> 00:07:00:	an an open actual services.
00:07:00> 00:07:01:	That might be a good thing.
00:07:01> 00:07:03:	Thank you very much for that.
00:07:03> 00:07:06:	Moving moving forward. As I said before,
00:07:06> 00:07:09:	we will start off with a short presentation,
00:07:09> 00:07:12:	so if I could ask you roll off to share
00:07:12> 00:07:16:	your screen and talk through your presentation and then after
00:07:16> 00:07:20:	that we'll have a discussion between the panelists.
00:07:20> 00:07:23:	Great, I assume everyone can see my screen.
00:07:23> 00:07:25:	So what I thought would do today is give you
00:07:26> 00:07:29:	a quick overview of proptech activity within Europe.
00:07:29> 00:07:31:	Football is AUS focus fund mainly,
00:07:31> 00:07:34:	but we do have a number of European players and
00:07:34> 00:07:37:	we we I think will increase our work overtime in
00:07:37> 00:07:37:	Europe.
00:07:37> 00:07:40:	So what I thought I'd give you a quick overview
00:07:40> 00:07:44:	of the product activity within Europe and then some of
00:07:44> 00:07:46:	the changes that happen because of covid.

00:07:46> 00:07:49:	I wouldn't say anything has changed,
00:07:49> 00:07:52:	just more that. Almost everything has accelerated so.
00:07:52> 00:07:55:	In terms of practical activity for Europe,
00:07:55> 00:07:58:	we've seen a real massive increase in terms of the
00:07:58> 00:08:02:	amount of funding within real estate technology or proptech
	from
00:08:02> 00:08:04:	a basically insignificant amount.
00:08:04> 00:08:06:	In, you know, 10 or 11 years ago,
00:08:06> 00:08:08:	to roughly about 2 billion last year,
00:08:08> 00:08:11:	growing at about 20%, although obviously year to year there
00:08:11> 00:08:13:	can be different fundings.
00:08:13> 00:08:16:	We've listed some of the bigger rounds on the right
00:08:16> 00:08:16:	here,
00:08:16> 00:08:19:	but you're clearly seeing a lot of momentum in terms
00:08:20> 00:08:23:	of investors backing companies that are in this space,
00:08:23> 00:08:26:	and generally that's also because of the prospects by which.
00:08:26> 00:08:29:	They're looking at those companies,
00:08:29> 00:08:32:	meaning that there's a lot of activity within the space,
00:08:32> 00:08:35:	more customers, more real estate players,
00:08:35> 00:08:38:	developers, owners, operators, signing up for contracts,
00:08:38> 00:08:42:	being active in space. You will see that the average
00:08:42> 00:08:44:	deal sizes increased as well,
00:08:44> 00:08:46:	roughly about three times what it was in 2009.
00:08:46> 00:08:50:	The one thing that's interesting is that it's still relatively
00:08:50> 00:08:53:	small compared to the rest of the world in terms
00:08:53> 00:08:54:	of profit X,
00:08:54> 00:08:57:	so the deals on average are much smaller.
00:08:57> 00:09:00:	Then the rest of the world and also the number
00:09:00> 00:09:03:	of deals are still small compared to the rest of
00:09:03> 00:09:03:	the world,
00:09:03> 00:09:06:	so it's something to look for in the future,
00:09:06> 00:09:11:	as you would expect this to increase as activity increases.
00:09:11> 00:09:14:	And I think the other thing that's also interesting is
00:09:14> 00:09:18:	that the penetration within overall venture capital activity is small
00:09:18> 00:09:20:	versus you know the global statistics.
00:09:20> 00:09:23:	So what this is showing is basically that if you
00:09:23> 00:09:27:	took all venture capital investment in the world roughly about
00:09:27> 00:09:27:	12%
00:09:27> 00:09:29:	of that is proptech in Europe.
00:09:29> 00:09:32:	If you took all the venture capital activity in Europe,
00:09:32> 00:09:34:	roughly about 6% is proptech.
00:09:34> 00:09:37:	And So what that actually shows is that there is

00:09:37> 00:09:39:	a lot of room for growth in the future and
00:09:40> 00:09:42:	that Europe can kind of bridge that.
00:09:42> 00:09:43:	Going forward from what we see,
00:09:43> 00:09:46:	we see a tremendous amount of growth and opportunity in
00:09:47> 00:09:47:	the future.
00:09:47> 00:09:50:	I think Sarah, you know her company is a good
00:09:50> 00:09:52:	example of that where a lot of US companies a
00:09:52> 00:09:55:	lot of Asian based companies are looking at Europe at
00:09:55> 00:09:59:	the future, and I really think that's just more of
00:09:59> 00:09:59:	a.
00:09:59> 00:10:03:	A the thing driving that in my opinion is just
00:10:03> 00:10:08:	the increased institutionalization of Europe that as Europe
	institutionalizes more
00:10:08> 00:10:10:	as more funds get deployed,
00:10:10> 00:10:15:	it drives efficiency and people will look to technology to
00:10:15> 00:10:18:	get that efficiency in their assets.
00:10:18> 00:10:21:	2020 is off to a great start for Europe.
00:10:21> 00:10:23:	We've had some really big fundings.
00:10:23> 00:10:24:	I think we'll have a few more.
00:10:24> 00:10:27:	This is just catching up to Q1 already into two.
00:10:27> 00:10:30:	There's been a few. There may be some slowdown in
00:10:30> 00:10:30:	Q32,
00:10:30> 00:10:33:	four just given the global economic cycle.
00:10:33> 00:10:35:	But if you talk to a lot of our companies
00:10:35> 00:10:36:	in the US,
00:10:36> 00:10:38:	if you talk to a lot of companies on the
00:10:38> 00:10:39:	ground in Europe,
00:10:39> 00:10:41:	they probably been busier than ever.
00:10:41> 00:10:44:	That doesn't always lead to funding activity,
00:10:44> 00:10:45:	but it's a good sign for,
00:10:45> 00:10:49:	you know, the organic growth that a lot of them
00:10:49> 00:10:50:	are seeing.
00:10:50> 00:10:52:	The other thing I thought I'd talk about very,
00:10:52> 00:10:55:	very quickly and we we want to keep it brief.
00:10:55> 00:10:58:	Here is just some of the trends we're seeing.
00:10:58> 00:10:59:	We essentially have kind of.
00:10:59> 00:11:02:	I would say in your three phases of proptech you
00:11:02> 00:11:05:	know the first was very consumer oriented in the in
00:11:05> 00:11:07:	the residential space,
00:11:07> 00:11:10:	right? So you would think of things like listing sites
00:11:10> 00:11:12:	where you have Internet sites,
00:11:12> 00:11:16:	listing residential properties and also something text in text

	derivative
00:11:16> 00:11:17:	type products.
00:11:17> 00:11:20:	You then move over to more of a beta P.
00:11:20> 00:11:22:	Those can be things like software within office.
00:11:22> 00:11:24:	It can also be tech enabled.
00:11:24> 00:11:28:	What's called operating Opco propco operating companies with the property
00:11:28> 00:11:29:	companies.
00:11:29> 00:11:31:	Think of things like coworking,
00:11:31> 00:11:34:	coliving, those kitchens. And also then you start having a
00:11:34> 00:11:38:	lot of companies that are digitising physical buildings and their
00:11:38> 00:11:40:	operations and we give a few examples there.
00:11:40> 00:11:44:	But certainly I think Sarah's company would be one of
00:11:44> 00:11:48:	those types of companies measurable in terms of digitizing operations
00:11:48> 00:11:50:	and digitizing physical assets.
00:11:50> 00:11:52:	And then you'll get on to the next phase and
00:11:52> 00:11:54:	it this isn't necessarily mutually exclusive.
00:11:54> 00:11:57:	Alot of the B to B companies or the operations
00:11:57> 00:12:00:	companies are looking at a lot of this next Gen
00:12:00> 00:12:00:	technologies.
00:12:00> 00:12:03:	They might just be kind of facilitating that next Gen
00:12:03> 00:12:06:	technology in their existing business model,
00:12:06> 00:12:09:	but you're going to start seeing things like artificial intelligence,
00:12:09> 00:12:13:	artificial intelligence, augmented reality, virtual reality,
00:12:13> 00:12:15:	blockchain, and then some advanced robotics.
00:12:15> 00:12:18:	And so you'll see in proptech what we call 3.0.
00:12:18> 00:12:20:	Those types of activities start getting.
00:12:20> 00:12:23:	Finding those types of tools start to roll out what
00:12:23> 00:12:25:	we're also seeing in Europe is that,
00:12:25> 00:12:28:	much like the real estate ecosystem is a lot like
00:12:28> 00:12:28:	the US.
00:12:28> 00:12:32:	You're also seeing that a lot of the successful concepts
00:12:32> 00:12:34:	that have worked in the US are starting to migrate
00:12:34> 00:12:35:	over to Europe.
00:12:35> 00:12:38:	I don't want to bore you with all of them,
00:12:38> 00:12:39:	but anything from my buying,
00:12:39> 00:12:43:	which is basically being able to sell your house online
00:12:43> 00:12:44:	in 5 minutes to Co.
00:12:44> 00:12:46:	Living to coworking, real estate,
00:12:46> 00:12:49:	fintech, technology, energy efficiency, IO T we're seeing a lot

00:12:49> 00:12:51:	of those migrations happened,
00:12:51> 00:12:53:	and there's kind of two ways to happen.
00:12:53> 00:12:55:	Either the US company or you know,
00:12:55> 00:12:58:	sets up an office in Europe and comes over.
00:12:58> 00:13:01:	So we have a company called Wired scored which is
00:13:01> 00:13:01:	you know,
00:13:01> 00:13:05:	really prominent within Europe that it's US based company or
00:13:05> 00:13:08:	if the business model is particularly unique or there's a
00:13:08> 00:13:11:	lot of regulatory components to it will just see a
00:13:11> 00:13:13:	lot of replication within Europe.
00:13:13> 00:13:16:	So I buying is a good example where we backed,
00:13:16> 00:13:19:	you know one of the initial by buyers and the
00:13:19> 00:13:22:	biggest high bar in the US Open door you're starting
00:13:22> 00:13:25:	to see open door like companies pop up in different
00:13:25> 00:13:28:	countries. And the reason for that generally is that buying
00:13:28> 00:13:31:	and selling a home in the US is radically different
00:13:31> 00:13:32:	than it is in France,
00:13:32> 00:13:35:	which is radically different than it is in Germany or
00:13:35> 00:13:36:	Poland or the UK.
00:13:36> 00:13:39:	And so it makes sense for a domestic company that's
00:13:39> 00:13:42:	using that type of business model to pop up in
00:13:42> 00:13:44:	that particular that particular geography.
00:13:44> 00:13:47:	And then I just want to give you a few
00:13:47> 00:13:47:	innovation.
00:13:47> 00:13:51:	Priorities were seeing with a lot of European players in
00:13:51> 00:13:51:	residential.
00:13:51> 00:13:55:	It really runs the gamut from everything from smart homes
00:13:55> 00:13:56:	to insure tech,
00:13:56> 00:13:58:	circular Economy, energy CEO to savings,
00:13:58> 00:14:02:	VMS Systems, Wellness. And then you'll see some very specific
00:14:02> 00:14:02:	things.
00:14:02> 00:14:06:	So obviously lost out now delivery and hubs visualization automation.
00:14:06> 00:14:10:	An EV charging plus new models like Flex Warehousing is
00:14:10> 00:14:12:	something we're seeing Justin Industrial.
00:14:12> 00:14:16:	But you'll notice that circular economy and energy and see
00:14:16> 00:14:17:	02 saving tech.
00:14:17> 00:14:18:	And for the most part,
00:14:18> 00:14:20:	VMS systems are really running the gamut,
00:14:20> 00:14:24:	so these are technologies and innovations that basically all asset
00:14:24> 00:14:26:	classes really care about,

00:14:26> 00:14:28:	and you know, warning on this.
00:14:28> 00:14:32:	We did exclude Hospitality Tech on this particular slide.
00:14:32> 00:14:34:	Now some of the post covid checklist.
00:14:34> 00:14:38:	So again you know when Covid hit there were kind
00:14:38> 00:14:41:	of an initial phase of business owners and office owners,
00:14:41> 00:14:44:	residential owners as well as retail owners.
00:14:44> 00:14:48:	Kind of adjusting to that particular shock to the system.
00:14:48> 00:14:52:	You then had an assessment of what tech was important
00:14:52> 00:14:55:	coming out of this and then you're going to have
00:14:55> 00:14:58:	an assessment long term of what tech is going to
00:14:58> 00:15:03:	be important long-term based on the changes that Covid brings.
00:15:03> 00:15:07:	Our assessment is again that nothing really changed with chobit,
00:15:07> 00:15:11:	it's just everything accelerated, so all the moves that you're
00:15:11> 00:15:14:	seeing happen prior to COVID-19 all you've seen is just
00:15:14> 00:15:16:	accelerate through this crisis,
00:15:16> 00:15:20:	and so all these things we're talking about in terms
00:15:20> 00:15:21:	of commercial owners,
00:15:21> 00:15:25:	checklist coming out of covid are things that were happening
00:15:25> 00:15:25:	beforehand.
00:15:25> 00:15:29:	I highlight a few of these elements because in the
00:15:29> 00:15:33:	dotted lines are ones where there's kind of existing technology
00:15:33> 00:15:35:	solutions that are helping.
00:15:35> 00:15:39:	So in landlord operations, obviously you're looking at redundancy on
00:15:39> 00:15:41:	your on site labor with a lot of software packages
00:15:41> 00:15:43:	that help with that.
00:15:43> 00:15:46:	Personal protective equipment. Obviously it's not a tech component to
00:15:46> 00:15:47:	that,
00:15:47> 00:15:50:	but people are thinking about that where there's mass in
00:15:50> 00:15:51:	the building or gloves.
00:15:51> 00:15:53:	You also have queuing processes,
00:15:53> 00:15:55:	so I think we've all been in the office is
00:15:55> 00:15:58:	now with signs on the floor signs in the elevators,
00:15:58> 00:16:01:	etc. Surface cleaning. We've seen a lot of advancement in
00:16:01> 00:16:02:	robotics.
00:16:02> 00:16:05:	Alot of robotics companies starting to get.
00:16:05> 00:16:08:	Attacked by office owners in terms of the amount of
00:16:08> 00:16:11:	cleaning that's needed you have on site vendor management,

00:16:11> 00:16:14:	but that's you know pretty much something you were dealing
00:16:14> 00:16:17:	with before and then also package delivery management.
00:16:17> 00:16:20:	Again new protocols in order to adhere to the guidelines
00:16:20> 00:16:22:	that are needed to help keep everyone safe.
00:16:22> 00:16:25:	You've seen a lot of technology movement within signage and
00:16:25> 00:16:28:	then I would also say within what we call tenant
00:16:28> 00:16:29:	engagement apps,
00:16:29> 00:16:32:	so there's a lot of technologies that are helping with
00:16:32> 00:16:34:	people navigate particular office spaces,
00:16:34> 00:16:37:	communicate with their tenants to let them know that it's
00:16:37> 00:16:38:	safe to come in.
00:16:38> 00:16:42:	Or book particular spaces. So you want to be particularly
00:16:42> 00:16:42:	careful.
00:16:42> 00:16:45:	How many people going to a particular room and so
00:16:45> 00:16:48:	you have a booking app that helps you with that?
00:16:48> 00:16:50:	We've seen improvement beverage design,
00:16:50> 00:16:53:	obviously. Again, new protocols to make sure that everyone safe
00:16:54> 00:16:55:	visitor and and you know,
00:16:55> 00:16:58:	kind of staff management is something that you know.
00:16:58> 00:17:01:	There's been a more focused on in terms of tenant
00:17:01> 00:17:01:	services.
00:17:01> 00:17:04:	And then we all know about this kind of 6
00:17:04> 00:17:04:	foot.
00:17:04> 00:17:06:	You know a 3 meter or two meter or 1
00:17:06> 00:17:08:	meter depending on where you are.
00:17:08> 00:17:11:	Guidelines and trying to adhere to that which you know
00:17:11> 00:17:13:	is a bit of a challenge,
00:17:13> 00:17:16:	but I think office owners are trying their best.
00:17:16> 00:17:19:	And then we're seeing some new processing capabilities.
00:17:19> 00:17:21:	Again, I don't think it's brand new,
00:17:21> 00:17:24:	but more things that are kind of accelerating because of
00:17:24> 00:17:27:	what's happened in Covid one is certainly access control.
00:17:27> 00:17:30:	There's a lot of apps out there and technologies out
00:17:30> 00:17:33:	there that are helping builders owners with really touchless control,
00:17:33> 00:17:36:	right? Being able to get into a building with an
00:17:36> 00:17:38:	app and not having to touch the door in order
00:17:38> 00:17:40:	to open open the facility.
00:17:40> 00:17:43:	Air quality is something that really a lot of building
00:17:43> 00:17:44:	owners are starting to focus on.
00:17:44> 00:17:46:	This is an airborne disease.

00:17:46> 00:17:49:	There's been an increased focus on HVAC systems and filtration
00:17:49> 00:17:50:	systems.
00:17:50> 00:17:53:	Make sure that. Buildings aren't spreading it themselves,
00:17:53> 00:17:55:	and so we've seen more of a focus in that
00:17:55> 00:17:56:	area.
00:17:56> 00:17:58:	There's also a lot of you know space and occupancy
00:17:59> 00:18:00:	management companies out there,
00:18:00> 00:18:03:	so that is a combination of physical sensors plus an
00:18:03> 00:18:04:	app.
00:18:04> 00:18:07:	And So what it's doing is allowing the building to
00:18:07> 00:18:09:	make sure that people are properly,
00:18:09> 00:18:12:	socially distancing and then also communicating with tenants.
00:18:12> 00:18:15:	If there's too many people in the space or it's
00:18:15> 00:18:16:	overcrowded,
00:18:16> 00:18:19:	and again, you've seen more of a focus on that
00:18:19> 00:18:20:	particular area,
00:18:20> 00:18:21:	and then I think something that.
00:18:21> 00:18:25:	Is part building, but then also part infrastructure is mobility.
00:18:25> 00:18:28:	It's an issue that a lot of cities are grappling
00:18:28> 00:18:31:	with katian move millions of people around the city.
00:18:31> 00:18:34:	If you can't use public transport in the way you
00:18:34> 00:18:35:	did before,
00:18:35> 00:18:39:	we're seeing some estimates of public transport systems only being
00:18:39> 00:18:41:	able to do one 7th or 1/8 of the of
00:18:41> 00:18:42:	the amount of people,
00:18:42> 00:18:45:	and so increasingly cities are looking at bike sharing,
00:18:45> 00:18:48:	scooter sharing, alternative transport methods,
00:18:48> 00:18:50:	by which they can move people around,
00:18:50> 00:18:52:	and that's going to be,
00:18:52> 00:18:55:	I think, something critical. Going forward so anyway,
00:18:55> 00:18:58:	that was a little bit about an overview of Europe
00:18:58> 00:18:59:	in prospect.
00:18:59> 00:19:00:	What we see out there,
00:19:00> 00:19:03:	what we're seeing and then some text that's a little
00:19:03> 00:19:06:	more practical as people deal with,
00:19:06> 00:19:08:	you know, the new reality or the new normal of
00:19:08> 00:19:09:	code 19.
00:19:13> 00:19:16:	Thank you very much. Let it roll off and actually
00:19:16> 00:19:19:	we we couldn't do it a little bit different than
00:19:19> 00:19:22:	what we've done in the other webinars.

00:19:22> 00:19:25:	So we actually have a question that was popped up
00:19:25> 00:19:26:	during the presentations.
00:19:26> 00:19:29:	Is quite relevant to take that right now and and
00:19:29> 00:19:31:	maybe that's you roll off,
00:19:31> 00:19:33:	which is do you? Do you find that Europe is
00:19:33> 00:19:36:	is more conservative or more slow compared to the US
00:19:37> 00:19:38:	and perhaps Asia?
00:19:38> 00:19:41:	When it comes to protect?
00:19:41> 00:19:44:	Yeah, no, I don't. I don't think it's more conservative
00:19:44> 00:19:45:	or more slow.
00:19:45> 00:19:46:	I really think it's a.
00:19:46> 00:19:49:	It's just a it's really just an outgrowth of the
00:19:49> 00:19:52:	lack of institutionalization in Europe and and what I mean
00:19:52> 00:19:54:	by that is if you know if you looked at
00:19:54> 00:19:56:	the US market for real estate,
00:19:56> 00:19:59:	it's the most forward thinking market and the most penetrated
00:19:59> 00:20:00:	market in proptech.
00:20:00> 00:20:03:	But it also happens to be the most institutionalized real
00:20:03> 00:20:04:	estate market.
00:20:04> 00:20:05:	In fact, if you took,
00:20:05> 00:20:08:	you know the real estate investment market.
00:20:08> 00:20:09:	You know in the US,
00:20:09> 00:20:12:	that is the biggest. Asset class in the world.
00:20:12> 00:20:15:	There's nothing bigger, and so I think as Asia started
00:20:15> 00:20:19:	institutionalizing a little bit ahead of Europe and then Europe
00:20:19> 00:20:19:	started rate,
00:20:19> 00:20:22:	you know more and more bigger funds would take,
00:20:22> 00:20:25:	you know, land and property that was owned by families
00:20:26> 00:20:27:	and institutionalized it.
00:20:27> 00:20:30:	You started having a lot of the pressures on an
00:20:30> 00:20:32:	institutional owner operating profits,
00:20:32> 00:20:37:	you know. Sustainability, operational efficiency and that led
	to people
00:20:37> 00:20:39:	looking for technology solutions,
00:20:39> 00:20:42:	so I don't think it's necessarily a mindset or that
00:20:43> 00:20:45:	it's slower or that there's lack of talent.
00:20:45> 00:20:48:	I think there's tremendous talent.
00:20:48> 00:20:51:	I think it's just that there wasn't as much institutional
00:20:51> 00:20:55:	assets and combine that with the fact that the markets
00:20:55> 00:20:57:	the micro markets are smaller.
00:20:57> 00:21:00:	I think that that added to some of the pressure,
00:21:00> 00:21:03:	but in some ways it can be a good thing,

00:21:03> 00:21:05:	you know. There are mistakes that have been made in
00:21:05> 00:21:08:	the US in real estate tech that Europe can learn
00:21:08> 00:21:11:	from their mistakes in Asia that Europe can learn from.
00:21:11> 00:21:13:	So in some ways, yes,
00:21:13> 00:21:15:	it's good that before, but in some ways it's great
00:21:15> 00:21:17:	to kind of learn from others mistakes.
00:21:17> 00:21:19:	And so I think that that's the benefit,
00:21:19> 00:21:21:	but I will tell you that I think in certain
00:21:21> 00:21:24:	areas there is the chance that Europe will surpass the
00:21:24> 00:21:25:	US in Asia.
00:21:25> 00:21:27:	I think, particularly in sustainability tech,
00:21:27> 00:21:29:	in green Tech, and I think part of that is
00:21:29> 00:21:32:	just that the mandates are much stronger at the government
00:21:32> 00:21:33:	level.
00:21:33> 00:21:36:	You have much, much stronger rules and laws at the
00:21:36> 00:21:37:	government level.
00:21:37> 00:21:40:	For adherence, 40% of CO2 emissions are buildings,
00:21:40> 00:21:43:	and so the governments are going straight at land owners
00:21:43> 00:21:44:	and being very aggressive.
00:21:44> 00:21:48:	And I think those tech tools will have to advance
00:21:48> 00:21:51:	faster because there's just a mandate for them.
00:21:51> 00:21:54:	OK, thank you for that one of the questions I
00:21:54> 00:21:58:	had to the panel was whether they think the COVID-19
00:21:58> 00:22:02:	crisis has changed the course of digitalization in the world
00:22:02> 00:22:04:	of a real estate and enroll.
00:22:04> 00:22:05:	If you already said, well,
00:22:05> 00:22:10:	definitely it has accelerated the course of digitalization in the
00:22:10> 00:22:11:	wall real estate.
00:22:11> 00:22:13:	Do you guys agree Sarah?
00:22:13> 00:22:15:	Do you agree with that?
00:22:15> 00:22:18:	I do, yeah. I felt like Ruloff really took the
00:22:18> 00:22:20:	words right out of my mouth there.
00:22:20> 00:22:23:	I think that often you know in crises tend to
00:22:23> 00:22:27:	accelerate and amplify right pre existing trends and I think
00:22:27> 00:22:31:	that that's certainly you know what we're seeing right now.
00:22:31> 00:22:35:	So digitalization within the real estate sector has been
	established
00:22:35> 00:22:37:	for a number of years.
00:22:37> 00:22:40:	Now that's not new, but I think what we expect
00:22:40> 00:22:43:	to play out is that there will be more sort
00:22:43> 00:22:45:	of movement in using technology.
00:22:45> 00:22:47:	In this space, and so you know,

00:22:47> 00:22:51:	using it to scale business models to certainly preserve margins,
00:22:51> 00:22:53:	and increasingly to move into.
00:22:53> 00:22:57:	I would say data, particularly in new areas like sustainability
00:22:57> 00:22:57:	ESG,
00:22:57> 00:23:01:	but also building operations, investment due diligence,
00:23:01> 00:23:04:	and certainly what we're seeing a lot of right now
00:23:04> 00:23:06:	is forecasting and risk analysis,
00:23:06> 00:23:11:	especially around physical climate risk exposure said something we've actually
00:23:11> 00:23:14:	worked on the last month in partnering with the movies
00:23:14> 00:23:14:	for 27.
00:23:14> 00:23:18:	Is that because? Um, definitely something on the scene,
00:23:18> 00:23:22:	and I think in terms of COVID-19 in particular,
00:23:22> 00:23:25:	it is absolutely highlighted. The social or S component in
00:23:26> 00:23:26:	ESG.
00:23:26> 00:23:29:	And when we think about that in terms of technology
00:23:29> 00:23:30:	and real estate,
00:23:30> 00:23:34:	is really about people in groups and how they're interacting.
00:23:34> 00:23:39:	So whether it's you know landlord and tenant employer employees,
00:23:39> 00:23:44:	investors LP's and GPS or or solution providers and building
00:23:44> 00:23:45:	owners?
00:23:45> 00:23:47:	You know, I think I think that we will see
00:23:47> 00:23:49:	technology as rule off,
00:23:49> 00:23:53:	you know, outlined attempting to to further those relations and
00:23:53> 00:23:55:	and make for smoother engagement,
00:23:55> 00:23:58:	especially in this environment. OK,
00:23:58> 00:24:01:	well just stay on the topic of covid and how
00:24:01> 00:24:04:	that is changing the way we work on the way
00:24:04> 00:24:06:	we shop and live.
00:24:06> 00:24:08:	I mean this.
00:24:08> 00:24:12:	Change and E Commerce and the way people have been
00:24:12> 00:24:15:	been spending money over the past four months.
00:24:15> 00:24:19:	I mean that must have been amazing for solando in
00:24:19> 00:24:21:	the Europe's largest fashion,
00:24:21> 00:24:25:	etailer or EE Cummings retailer.
00:24:25> 00:24:26:	Is that is that is,
00:24:26> 00:24:30:	is my assumption right at that that's accelerated your business
00:24:31> 00:24:33:	and the technology in cilantro?
00:24:33> 00:24:35:	Is it up for it or is there sort of

00:24:35> 00:24:36:	is as good as it is?
00:24:36> 00:24:39:	Or or do you think that this will this change
00:24:39> 00:24:44:	in consumer behavior will further put pressure on upgrading or
00:24:44> 00:24:48:	changing technology for for somebody like Solando Raymond?
00:24:48> 00:24:51:	Yes, I definitely think you know it has been pointed
00:24:51> 00:24:51:	out.
00:24:51> 00:24:55:	You know the digitalization is just accelerating all over the
00:24:55> 00:24:55:	place,
00:24:55> 00:24:58:	and I think the code has proven that it's really
00:24:58> 00:24:59:	difficult that you are.
00:24:59> 00:25:02:	You cannot survive without the digital business model,
00:25:02> 00:25:04:	and you can actually see everyone,
00:25:04> 00:25:06:	even the brick and mortar shops.
00:25:06> 00:25:10:	Everyone who had something you know connected to a delivery
00:25:10> 00:25:10:	service,
00:25:10> 00:25:14:	or you know, could sell something online they actually could
00:25:14> 00:25:15:	handle the crisis pretty good,
00:25:15> 00:25:18:	but everyone was who really had to shut the doors
00:25:18> 00:25:20:	and nothing happened anymore.
00:25:20> 00:25:23:	I think it was really a problem and they have
00:25:23> 00:25:26:	not seen they have not been so resulted in resilient
00:25:26> 00:25:28:	as I would say I have all I have to
00:25:28> 00:25:30:	be careful with forward looking statements.
00:25:30> 00:25:34:	We gave already announcement to the stock market saying that
00:25:34> 00:25:37:	we have a fix xpectations so it is definitely a
00:25:37> 00:25:40:	move forwards in Commerce that you see in another call.
00:25:40> 00:25:43:	Somebody asked me whether it's the boredom factor.
00:25:43> 00:25:46:	The wife so successful with people are just sitting at
00:25:46> 00:25:49:	home and buying stuff so I cannot tell you what
00:25:49> 00:25:49:	it's for.
00:25:49> 00:25:52:	Is driving them. But we definitely see him.
00:25:52> 00:25:56:	See an increase. Also because people don't want to go
00:25:56> 00:25:57:	to the retail shops.
00:25:57> 00:26:01:	Coming back and of course there's some adjustment right now.
00:26:01> 00:26:04:	Balancing again, but you know you will not lose the
00:26:04> 00:26:07:	additional customers you you got on the website.
00:26:07> 00:26:11:	It's probably one of the most successful parts during this
00:26:11> 00:26:12:	crisis,

00:26:12> 00:26:14:	so it's it's good to work for a company that
00:26:12> 00:26:17:	has always been in the digital sector,
00:26:17> 00:26:20:	and I guess that's really important part in it for
00:26:20> 00:26:22:	a long time for everyone.
00:26:22> 00:26:24:	Digitalization was a little bit there.
00:26:24> 00:26:26:	We actually change our model,
00:26:26> 00:26:29:	become more digital. For some it was even.
00:26:29> 00:26:31:	Great if you could do something on Excel that was
00:26:31> 00:26:35:	already digital and now people realize in a digital is
00:26:35> 00:26:38:	much more as a business model you really have to
00:26:38> 00:26:40:	make it. It's not enough to have a director of
00:26:40> 00:26:44:	EPA really need someone in for taking care of digitalization
00:26:44> 00:26:47:	as the same in real estate applies for E Commerce
00:26:47> 00:26:49:	and also for brick and mortar.
00:26:49> 00:26:52:	There was one question I answered written saying you know
00:26:52> 00:26:56:	whether technology will help for retail sectors and drinking water
00:26:56> 00:26:57:	sector.
00:26:57> 00:26:59:	I could imagine, you know with pop-up stores and.
00:26:59> 00:27:03:	Making renting easier. This could help and also you know
00:27:03> 00:27:07:	having a different environment and much more screen driven
	interior
00:27:08> 00:27:11:	design where you can easily switch so you can change
00:27:11> 00:27:15:	the colors. You can change the trademarks and everything in
00:27:15> 00:27:19:	the retail area and it makes it much more flexible
00:27:19> 00:27:22:	and not so expensive to change so overall.
00:27:22> 00:27:25:	Yes, it's good and be also connecting.
00:27:25> 00:27:29:	That's also important. We also connecting brick and mortar.
00:27:29> 00:27:32:	If it was, I think survival effective for many enterprises
00:27:32> 00:27:36:	that we have connected retail and making inventory from shops
00:27:37> 00:27:40:	available on our website so they could send it to
00:27:40> 00:27:43:	the customer and cooked set apart of their inventory.
00:27:43> 00:27:46:	So for us we can say what say it's a
00:27:46> 00:27:46:	good.
00:27:48> 00:27:51:	He says with a smile on his face,
00:27:51> 00:27:54:	then clearly digitalization and then,
00:27:54> 00:27:59:	bizarrely, COVID-19 has boosted the business model of solando.
00:27:59> 00:28:03:	But I'm sure that there must have been other chances
00:28:03> 00:28:06:	at technology technology challenges,
00:28:06> 00:28:10:	for for building owners and developers.
00:28:10> 00:28:14:	Jerome, what, what? What challenges do you see in terms

00:28:14> 00:28:19:	of new technology and and creating office buildings and?
00:28:19> 00:28:21:	And how has that been a challenge?
00:28:21> 00:28:25:	Going through a lock down in Poland where you still
00:28:25> 00:28:28:	had to create workspace for for new tenants and they
00:28:28> 00:28:31:	not being able to to move into that.
00:28:31> 00:28:33:	So what what? What has been sort of?
00:28:33> 00:28:38:	What was the biggest technology change chances you have seen
00:28:38> 00:28:42:	and you see for for your business and also for
00:28:42> 00:28:44:	for for other landlords.
00:28:44> 00:28:46:	Sorry no.
00:28:46> 00:28:49:	Process of digitalization is already ongoing.
00:28:49> 00:28:51:	Of course, for quite some time,
00:28:51> 00:28:55:	but OK. What is already set before I think.
00:28:55> 00:28:59:	Many people went through a huge education process in the
00:28:59> 00:29:01:	last couple of months.
00:29:01> 00:29:05:	Even having you know the discussion which we have today.
00:29:05> 00:29:08:	A lot of the decision makers were not aware about
00:29:08> 00:29:10:	the digitalization too much.
00:29:10> 00:29:14:	I think it was more requested from the younger employees
00:29:14> 00:29:17:	in the company and it was an employee market.
00:29:17> 00:29:21:	So you know the I would say the managers were
00:29:21> 00:29:25:	like a bit pushed to fulfill certain requirements from the
00:29:25> 00:29:26:	younger generation.
00:29:26> 00:29:28:	But now all these managers,
00:29:28> 00:29:32:	they went through the learning process themselves in the last
00:29:32> 00:29:36:	couple of months and now they see suddenly the urgency
00:29:36> 00:29:38:	of digitalization of their own organization,
00:29:38> 00:29:41:	but also of the building where they are the way
00:29:41> 00:29:45:	the people in their organization need to communicate the way
00:29:45> 00:29:48:	they can communicate with the building itself.
00:29:48> 00:29:51:	So what we see is that in the past there
00:29:51> 00:29:54:	was not so much interest from board members and decision
00:29:54> 00:29:57:	makers to discuss applications for the buildings.
00:29:57> 00:30:00:	And also their investment in that.
00:30:00> 00:30:04:	And now we have every week presentations to our clients
00:30:04> 00:30:06:	because they're asking for this now,
00:30:06> 00:30:10:	and I think that's when we were building.
00:30:10> 00:30:14:	The Water Spider project we wanted to integrate everything,
00:30:14> 00:30:18:	but the problem was that we didn't sign the agreements
00:30:18> 00:30:22:	with our safe providers of hardware that all the systems
00:30:22> 00:30:22:	are open,

00:30:22> 00:30:26:	but in the in the buildings which are
00:30:26> 00:30:29:	constructing now everywhere is open ended systems.
00:30:29> 00:30:32:	What we saw about this happening to cover it and
00:30:32> 00:30:35:	something which we of course nobody was expecting,
00:30:35> 00:30:37:	is now there is like a different dimension,
00:30:37> 00:30:41:	which is we are always analyzing of course and we
00:30:41> 00:30:44:	are having all the filters to have like Swiss Alps.
00:30:44> 00:30:47:	Air quality within the building,
00:30:47> 00:30:50:	but this was not taking into Agar into account.
00:30:50> 00:30:54:	The viruses so at the beginning of the covered situation
00:30:54> 00:30:56:	and or are already in February,
00:30:56> 00:31:00:	we gave the instruction to.
00:31:00> 00:31:03:	A team from from University and they made a whole
00:31:03> 00:31:04:	big report.
00:31:04> 00:31:07:	What we need to do to make save the buildings
00:31:07> 00:31:10:	say pandemic proof so that everything in the end is
00:31:10> 00:31:13:	up to the users how they are using the buildings,
00:31:13> 00:31:16:	but that we as a building owner can give a
00:31:16> 00:31:19:	you know a safe location to go to so so
00:31:19> 00:31:22:	part of it is of course implementing that you know
00:31:22> 00:31:24:	hardware solutions in the buildings.
00:31:24> 00:31:27:	What we are doing and part of it is that
00:31:27> 00:31:31:	we have now integrated this in the application as well.
00:31:31> 00:31:36:	So it's up to tenants how they for example.
00:31:36> 00:31:38:	How far they want to go?
00:31:38> 00:31:42:	Yes we can. We can measure every single person coming
00:31:42> 00:31:45:	to the building that you have to put your access
00:31:45> 00:31:47:	card to that ammeter.
00:31:47> 00:31:51:	Somebody can you know, be measured and when he is
00:31:51> 00:31:54:	having the OK temperature he can enter the building.
00:31:54> 00:31:58:	Otherwise not yes. So and HR Department can see in
00:31:58> 00:32:01:	case somebody will say rejected for example.
00:32:01> 00:32:05:	So also you know the when somebody is say moving
00:32:05> 00:32:08:	inside of the building and turns out to.
00:32:08> 00:32:11:	Turns out to have covered you can see with who
00:32:11> 00:32:15:	this person was in contact in the last days because
00:32:15> 00:32:17:	of the tracking system in the building.
00:32:17> 00:32:21:	So you know, yes, certainly certain things went,
00:32:21> 00:32:23:	you know, in a different direction.
00:32:23> 00:32:25:	I think you know this is,
00:32:25> 00:32:28:	you know something which is natural and this is an
00:32:28> 00:32:29:	opportunity.

00:32:29> 00:32:32:	Of course for many companies to start offering this type
00:32:32> 00:32:35:	of services to the buildings an I think in a
00:32:35> 00:32:38:	couple of years from now when you saw in the
00:32:38> 00:32:42:	past. You're so Graham and leaves coming into the market
00:32:42> 00:32:44:	and in a very short time.
00:32:44> 00:32:46:	Every building now is, say,
00:32:46> 00:32:50:	certified. Pretty soon you know you will have all the
00:32:50> 00:32:54:	buildings certified for you know the whole digitalization in the
00:32:54> 00:32:55:	building.
00:32:55> 00:32:58:	So this and linked to two energean whatsoever.
00:32:58> 00:33:02:	So this is coming very very fast now.
00:33:02> 00:33:06:	That's absolutely amazing here. That is not only that it's
00:33:06> 00:33:07:	coming fast,
00:33:07> 00:33:11:	but also something like COVID-19 and has helped
	accelerating that
00:33:11> 00:33:15:	and also changed peoples their minds and decision makers.
00:33:15> 00:33:18:	Their mind and look going to come back to the
00:33:18> 00:33:23:	PMS integration and optimization and tracking and
	measurements with use
00:33:23> 00:33:23:	Arabs.
00:33:23> 00:33:25:	But before we do that,
00:33:25> 00:33:29:	if we can just pull up the next Pall Mall
00:33:29> 00:33:30:	Gosha.
00:33:30> 00:33:33:	Which is if you. If you think the technology in
00:33:33> 00:33:38:	the building where you work today or where you normally
00:33:38> 00:33:39:	work is sufficient,
00:33:39> 00:33:43:	or if it's outdated, does he need upgrading?
00:33:50> 00:33:50:	Үер.
00:33:54> 00:33:56:	OK, let's see the results.
00:34:07> 00:34:09:	Sort of a fair per splitter.
00:34:09> 00:34:12:	Luckily, nobody is.
00:34:12> 00:34:15:	Nobody, everybody cares about it,
00:34:15> 00:34:18:	so basically.
00:34:18> 00:34:21:	I would I would read into this that.
00:34:21> 00:34:23:	That's a little bit more than 50%.
00:34:23> 00:34:27:	Believe that the building technology where they work today is
00:34:27> 00:34:30:	the sufficient and then and almost 50%
00:34:30> 00:34:33:	believes that it needs upgrading or it's it's outdated.
00:34:33> 00:34:38:	That's that's very interesting, and it actually certain from my.
00:34:38> 00:34:42:	Personal experience of working in real estate and then
	particularly
00:34:42> 00:34:45:	with office buildings in Poland and the properties of a
00:34:45> 00:34:49:	fair assessment of how picture looks in polar think probably

00:34:49> 00:34:50:	in a year from now.
00:34:50> 00:34:53:	If you will ask the same question that may look
00:34:53> 00:34:54:	that may look very,
00:34:54> 00:34:56:	very different.
00:34:56> 00:34:59:	Sarah, how how? How does your organization look at at
00:34:59> 00:35:01:	at Bemis integration?
00:35:01> 00:35:06:	Also, the tracking and measurement of environmental impact and perhaps
00:35:06> 00:35:07:	also now with.
00:35:07> 00:35:12:	How the world is looked like is looking after COVID-19.
00:35:12> 00:35:15:	Yeah, we're building management systems.
00:35:15> 00:35:18:	Or VMS are certainly well suited to optimize the energy
00:35:18> 00:35:22:	performance of the building and your room can probably speak
00:35:22> 00:35:25:	much more eloquently to that than than I can given
00:35:25> 00:35:28:	his hands on experience. But having the system that can
00:35:29> 00:35:33:	communicate you know with with smart meters and sensors directly
00:35:33> 00:35:35:	at the point of of energy consumption,
00:35:35> 00:35:38:	is something that allows a building manager,
00:35:38> 00:35:41:	as he mentioned to have control over those systems,
00:35:41> 00:35:44:	and to, you know, turn systems on or off,
00:35:44> 00:35:46:	or optimize them based on occupancy.
00:35:46> 00:35:50:	Usage demand, whether it's heating and cooling systems,
00:35:50> 00:35:54:	lighting, etc. So you know we we certainly think that
00:35:54> 00:35:58:	building management systems have their place in our important.
00:35:58> 00:36:03:	That said, it's not what measurable focuses on or provides.
00:36:03> 00:36:08:	What we provide is a data management system.
00:36:08> 00:36:11:	Which really allows for multiple integrations,
00:36:11> 00:36:14:	pulling, and relevant ESG data,
00:36:14> 00:36:19:	and many different ways, including meter level data directly from
00:36:19> 00:36:21:	utility providers for energy,
00:36:21> 00:36:25:	water, etc. And calculating carbon emissions off of those,
00:36:25> 00:36:29:	but also directly integrating with LEED and BREEAM,
00:36:29> 00:36:35:	which you also mentioned. Green building certification schemes ratings like
00:36:35> 00:36:37:	Energy Star in the US.
00:36:37> 00:36:39:	Now physical climate risk data.
00:36:39> 00:36:42:	Through our partnership with Moody's for 27,
00:36:42> 00:36:47:	and we also had direct integrations with reporting frameworks or

00:36:47> 00:36:49:	schemes like Greizmann CDP,
00:36:49> 00:36:53:	so the data management system is really about.
00:36:53> 00:36:55:	Kind of looking one level above,
00:36:55> 00:36:58:	so rather than just looking at the optimization of a
00:36:58> 00:36:59:	building,
00:36:59> 00:37:02:	which is what a building management system does,
00:37:02> 00:37:04:	we're looking at how to optimize.
00:37:04> 00:37:08:	Let's say a real estate portfolio and an investment vehicle.
00:37:08> 00:37:13:	By collecting all of that data and providing for analytics
00:37:13> 00:37:15:	and reporting to investors.
00:37:15> 00:37:20:	One thing that that will last mentioned in his presentation
00:37:20> 00:37:22:	is the driver of regulation,
00:37:22> 00:37:26:	especially in the EU with the Sustainable Finance action plan
00:37:26> 00:37:28:	and the Green New Deal,
00:37:28> 00:37:32:	and I think this is really informing the importance of
00:37:32> 00:37:37:	how imperative it is really to be tracking and verifying
00:37:37> 00:37:41:	the in viral environmental impacts that buildings do indeed have
00:37:41> 00:37:45:	an I think compliance is only one reason for that,
00:37:45> 00:37:48:	so I mean. Compliance aside,
00:37:48> 00:37:52:	there are a number of reasons why that's increasingly
	important.
00:37:52> 00:37:55:	One is something we've all known for a long time,
00:37:55> 00:37:58:	right? Which is that it impacts the bottom line in
00:37:58> 00:37:59:	real estate,
00:37:59> 00:38:02:	so lower utility expenses means higher net cash flow.
00:38:02> 00:38:06:	Higher values. That's a pretty well worn argument,
00:38:06> 00:38:08:	but increasingly, you know, and I think,
00:38:08> 00:38:12:	especially with covid, what we see is increased consumer and
00:38:12> 00:38:16:	tenant demand for efficient green and healthy buildings,
00:38:16> 00:38:19:	and academic research also shows that.
00:38:19> 00:38:24:	You know these types of buildings generally show higher occupancy
00:38:24> 00:38:24:	rates,
00:38:24> 00:38:30:	higher rental rates, and are actually less likely to credit
00:38:30> 00:38:31:	default.
00:38:31> 00:38:33:	You know the third thing I would say,
00:38:33> 00:38:35:	and that kind of segues into.
00:38:35> 00:38:39:	Being able to track and manage environmental impacts at the
00:38:39> 00:38:43:	at the building or asset level is also now informing
00:38:43> 00:38:47:	access to capital and cost of capital and linking those
00:38:47> 00:38:50:	with ESG performance, energy, carbon performance.

00:38:50> 00:38:54:	And there seems to be just an ever increasing demand
00:38:54> 00:38:56:	for these types of investments.
00:38:56> 00:39:01:	From from investors where it's really reached a tipping point
00:39:01> 00:39:05:	and the sustainable debt market reached 465 billion dollars last
00:39:05> 00:39:06:	year and.
00:39:06> 00:39:09:	30% of that was allocated to buildings.
00:39:09> 00:39:12:	Um, so I think there's some interesting links there,
00:39:12> 00:39:16:	and I certainly think there's absolutely room for integration of
00:39:16> 00:39:20:	a data management system with building management systems.
00:39:20> 00:39:24:	Just wanted to distinguish between the two and the space
00:39:24> 00:39:25:	that measurable works in.
00:39:25> 00:39:28:	Rolla just on that point.
00:39:28> 00:39:33:	Do you think technology can help changing slowing climate change?
00:39:33> 00:39:37:	We talk about in relation to real estate and real
00:39:37> 00:39:38:	estate.
00:39:38> 00:39:41:	This yeah you know it is big and in our
00:39:41> 00:39:42:	world,
00:39:42> 00:39:45:	but it's it's. Is it enough?
00:39:45> 00:39:50:	Is this technology helping to change the climate in a
00:39:50> 00:39:52:	positive positive direction?
00:39:52> 00:39:55:	Especially now after COVID-19 or you think,
00:39:55> 00:39:58:	perhaps not.
00:39:58> 00:39:59:	No, I mean, I again,
00:39:59> 00:40:02:	I think you know the stats are that 40%
00:40:02> 00:40:03:	of CO2. Are buildings now?
00:40:03> 00:40:05:	Building has a long life,
00:40:05> 00:40:08:	right? There's the building of the building.
00:40:08> 00:40:10:	Those embedded carbon in the materials.
00:40:10> 00:40:13:	There's so you know. But if you look at that,
00:40:13> 00:40:17:	it's hard to solve something when you don't take care
00:40:17> 00:40:17:	of 40%
00:40:17> 00:40:20:	of the problem, right? So I think you have to
00:40:20> 00:40:23:	deal with real estate and and part of it is
00:40:23> 00:40:25:	going to be a tech solution,
00:40:25> 00:40:28:	right? So part of it is just tracking so.
00:40:28> 00:40:30:	We hear a lot of fun terms like this building
00:40:30> 00:40:30:	is,
00:40:30> 00:40:33:	you know, carbon neutral and no one really knows what
00:40:33> 00:40:34:	that means,
00:40:34> 00:40:36:	right? I mean, if you know there's a tracking system

00:40:37> 00:40:40:	by which technology is getting better at looking at embedded
00:40:40> 00:40:42:	carbon and looking at the full scale of something.
00:40:42> 00:40:44:	So when a steel beam arrives on site,
00:40:44> 00:40:47:	there's a certain amount of carbon that has gone into
00:40:47> 00:40:50:	the making of that beam as well as the transport
00:40:50> 00:40:51:	of that beam.
00:40:51> 00:40:53:	And so people are getting at the tracking system.
00:40:53> 00:40:56:	And then there are systems and IoT systems that are
00:40:56> 00:40:59:	getting better of the use of the building.
00:40:59> 00:41:00:	And so yeah, I mean.
00:41:00> 00:41:01:	And then there's materials, right?
00:41:01> 00:41:04:	So there's. There's just no way we're going to hit
00:41:04> 00:41:09:	these goals without significant significant research and development put into
00:41:09> 00:41:12:	building materials and put into the use of buildings on
00:41:12> 00:41:16:	HVAC systems. Better cementi mean cement is incredibly carbon intensive,
00:41:16> 00:41:19:	so you know, cement wood building is something that Europe
00:41:19> 00:41:20:	is really taken on,
00:41:20> 00:41:23:	which is great. You know you're getting kind of wood
00:41:23> 00:41:24:	skyscrapers,
00:41:24> 00:41:27:	which I think 20 years ago people thought would have
00:41:27> 00:41:28:	thought you were crazy,
00:41:28> 00:41:31:	but you're actually seeing those in development now,
00:41:31> 00:41:35:	but I think there's just no way unless the sector
00:41:35> 00:41:38:	puts a significant amount of R&D into the space.
00:41:38> 00:41:40:	That you're going to deal with this,
00:41:40> 00:41:43:	and I think Europe's advantage is that it already has
00:41:43> 00:41:44:	a lot of buildings,
00:41:44> 00:41:47:	so you can. You know it's much much more environmentally
00:41:47> 00:41:50:	sensitive to retrofit a building than it is to build
00:41:50> 00:41:51:	a new one right now,
00:41:51> 00:41:54:	and so because of that there is a lot of
00:41:54> 00:41:55:	advantage to that.
00:41:55> 00:41:57:	But I do think it's going to be key.
00:41:57> 00:41:59:	I think the thing that's the shock to the system
00:42:00> 00:42:00:	right now,
00:42:00> 00:42:03:	quite frankly, is just. Do we need as many offices
00:42:03> 00:42:06:	and do we need as many buildings an I think
00:42:06> 00:42:10:	that the work from Home thing although that is accelerating
00:42:10> 00:42:14:	alot of changes. That was something I don't think anyone
00:42:14> 00:42:17:	in the office sector or even thought of and so
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00:42:17> 00:42:18:	I think that.
00:42:18> 00:42:20:	And really, to me I think it's less in the
00:42:20> 00:42:21:	worker.
00:42:21> 00:42:23:	I think if you ask the worker and you see
00:42:23> 00:42:24:	the surveys,
00:42:24> 00:42:26:	a lot of them want to be in the office.
00:42:26> 00:42:29:	I think it's really the company I think companies are
00:42:29> 00:42:32:	realizing they can save a lot of money on real
00:42:32> 00:42:35:	estate and potentially get a national workforce,
00:42:35> 00:42:39:	but because it's distributed and therefore have cheaper labor rates
00:42:39> 00:42:41:	as well as more productive employees.
00:42:41> 00:42:43:	And so I think that that's the thing that is
00:42:43> 00:42:46:	something that may help the climate change in a very
00:42:46> 00:42:47:	inadvertent way,
00:42:47> 00:42:50:	right? So maybe? Maybe it's that it's not that the
00:42:50> 00:42:52:	technology gets better in terms of lower,
00:42:52> 00:42:54:	lower emissions based on building.
00:42:54> 00:42:57:	It's maybe just that we don't need as many buildings,
00:42:57> 00:43:00:	and so I think that that's a debate that we
00:43:00> 00:43:01:	really need to have.
00:43:01> 00:43:03:	I do think that the data is a little sparse
00:43:03> 00:43:04:	right now.
00:43:04> 00:43:06:	It's very tough to tell one way or the other,
00:43:06> 00:43:09:	and I think anyone making bold predictions,
00:43:09> 00:43:11:	you know. I think it's a guess,
00:43:11> 00:43:13:	but I do think it's something to watch out for
00:43:13> 00:43:16:	because if we use existing space in the home as
00:43:16> 00:43:16:	an office,
00:43:16> 00:43:19:	it therefore lessens the need for the office,
00:43:19> 00:43:22:	right? And that's an important part of it.
00:43:22> 00:43:25:	Real estate is such a wonderful industry.
00:43:25> 00:43:28:	Becausw on one hand you made it date that there
00:43:28> 00:43:31:	will be less and need for for office real estate
00:43:31> 00:43:32:	in the future,
00:43:32> 00:43:34:	perhaps even also for retail.
00:43:34> 00:43:37:	And then certainly the past four months have shown that
00:43:37> 00:43:40:	you know we've been able to to shop and live
00:43:40> 00:43:43:	and work in a different way than than what we
00:43:43> 00:43:45:	used to, and that's great.
00:43:45> 00:43:48:	I mean, I've been ordering more stuff online and what
00:43:48> 00:43:51:	I've ever done before and I thought that's great,

00:43:51> 00:43:55:	but. How does how does that lead into the climb?
00:43:55> 00:43:58: 00:43:59> 00:44:02:	This world I meant? You know it's great for me
	to sit in Warsaw and and and and order something
00:44:02> 00:44:05:	online and that it might not be great for four
00:44:05> 00:44:08:	person living in a village next to a huge distribution
00:44:08> 00:44:08:	center.
00:44:08> 00:44:10:	So how? How do you?
00:44:10> 00:44:12:	How does your organization deal with climate,
00:44:12> 00:44:16:	climate change and the environment knowing that it's a lot
00:44:16> 00:44:19:	of trucks going in and out of those fulfillment centers?
00:44:21> 00:44:23:	First of all, is really on top of our agenda.
00:44:23> 00:44:26:	I think we were one of the first moment just
00:44:26> 00:44:29:	making nice words who really committed to the science based
00:44:29> 00:44:29:	targets,
00:44:29> 00:44:33:	but when it's really challenging reading to the D2 degree:
00:44:33> 00:44:34:	that means it's not offsetting.
00:44:34> 00:44:38:	It's really making the buildings and supply chain cream.
00:44:38> 00:44:41:	And that's all I could link to the technology.
00:44:41> 00:44:43:	I think where we can help 'cause how you monitor
00:44:43> 00:44:44:	it.
00:44:44> 00:44:45:	So we have to challenge.
00:44:45> 00:44:48:	We have signed it now and between everything in the
00:44:48> 00:44:49:	company to do it.
00:44:49> 00:44:51:	But we have to track it and that's it.
00:44:51> 00:44:54:	It's really a challenge and we need sensors and we
00:44:54> 00:44:56:	need a lot of things.
00:44:56> 00:44:59:	That's the technology, technology, parts to improve it and monitor
00:45:00> 00:45:02:	it on the other side for me is always important
00:45:02> 00:45:04:	because this questions comes.
00:45:04> 00:45:08:	Question comes often with E Commerce and the point.
00:45:08> 00:45:10:	Is you know that it's not provement.
00:45:10> 00:45:14:	I'm not saying this because I'm a Commerce guys and
00:45:14> 00:45:15:	since 25 years almost.
00:45:15> 00:45:18:	I'm saying this becausw it is not proven since you
00:45:18> 00:45:20:	know you have tracks,
00:45:20> 00:45:22:	the tracks have to go to the shops as well
00:45:22> 00:45:26:	because surprisingly people always forget that all the men Tori
00:45:26> 00:45:29:	has to get to the washer shop for example.
00:45:29> 00:45:32:	So they have to send it from the distribution center
00:45:32> 00:45:33:	to the shop in in the shop.
	. ,

00:45:33> 00:45:37:	They don't even know whether you know this is false.
00:45:37> 00:45:40:	It's called actually a push supply chain because you have
00:45:40> 00:45:42:	a sales and operation plan and you say,
00:45:42> 00:45:46:	OK, I assume we sell 100 of the Adidas sneakers
00:45:46> 00:45:47:	in these sizes.
00:45:47> 00:45:49:	But you don't know, so it might happen that 50.
00:45:49> 00:45:53:	Go back to the factory or the distribution center have
00:45:53> 00:45:54:	to be sent to different ones.
00:45:54> 00:45:57:	So so far, even if some retail guys tried to
00:45:57> 00:45:59:	brick and mortar retail guys,
00:45:59> 00:46:01:	so there is no proof that one or the other
00:46:01> 00:46:05:	is more environment friendly or home stay environment more.
00:46:05> 00:46:08:	And of course our distribution centers we try to make
00:46:08> 00:46:11:	them nice and there also with solar panels and everything.
00:46:11> 00:46:14:	I guess of course nobody wants to directly beside it,
00:46:14> 00:46:17:	but it's even better than some factories.
00:46:17> 00:46:17:	Pause.
00:46:19> 00:46:22:	So I think we do a lot for it and
00:46:22> 00:46:24:	it's really important.
00:46:24> 00:46:25:	All of our agenda email.
00:46:25> 00:46:28:	See yours and really behind it and I guess we
00:46:28> 00:46:31:	will make a lot of progress in just one comment
00:46:31> 00:46:34:	on the fusions and was in this situation having a
00:46:34> 00:46:37:	lot of offices here in Berlin and behave exactly the
00:46:37> 00:46:39:	discussion was about officers.
00:46:39> 00:46:41:	And other than Roloff said,
00:46:41> 00:46:44:	I think they said behavior high demand from our people
00:46:44> 00:46:47:	and not from the company that people actually say we
00:46:47> 00:46:50:	want to have remote working because we would like,
00:46:50> 00:46:52:	like Sarah, she's trending in the US.
00:46:52> 00:46:55:	But we have also people who take should move during
00:46:55> 00:46:58:	the crisis saying I want to go home to the
00:46:58> 00:47:00:	US because I don't know when I can go back
00:47:00> 00:47:02:	home and now they just somehow enjoy it.
00:47:02> 00:47:05:	We have people going to India to many other countries
00:47:05> 00:47:08:	and working from from real home and we figure out
00:47:08> 00:47:10:	actions in a lot of areas.
00:47:10> 00:47:13:	Works perfectly, so I think it will have a big
00:47:13> 00:47:14:	impact that you know send.
00:47:14> 00:47:17:	It will have the impact that we get for it's
00:47:17> 00:47:19:	completely or officers,

00:47:19> 00:47:20:	but it will have an impact.
00:47:20> 00:47:23:	So my guess is that roughly minimum 20%
00:47:23> 00:47:25:	of the capacity, 20 to 30%
00:47:25> 00:47:27:	of the office capacity will.
00:47:27> 00:47:31:	Vanished somehow, you know, because we're changing to
	remote working,
00:47:31> 00:47:34:	but on the other side coming to the buildings.
00:47:34> 00:47:37:	There's also this discussion that maybe this kind of Co
00:47:37> 00:47:40:	living will have a another renaissance in because on the
00:47:40> 00:47:40:	other side,
00:47:40> 00:47:43:	people living in a small apartment they have difficulties to
00:47:43> 00:47:44:	work from home,
00:47:44> 00:47:47:	so either you provide them the place and that's also
00:47:47> 00:47:48:	something we want to do.
00:47:48> 00:47:51:	We still want to provide for everyone who wants to
00:47:51> 00:47:54:	work from home and help from the office should be
00:47:54> 00:47:55:	capable to work in the office,
00:47:55> 00:47:58:	but there will be other different.
00:47:58> 00:48:01:	Workplace, because these guys want to have the same it
00:48:01> 00:48:02:	is at home.
00:48:02> 00:48:05:	It's more back to the single office almost or silent
00:48:05> 00:48:09:	working spaces and then we have huge collaboration areas.
00:48:09> 00:48:12:	When people come back because then it's about communicating team
00:48:12> 00:48:15:	building and all this kind of stuff so I could
00:48:15> 00:48:18:	talk for hours is really a complicated stuff.
00:48:18> 00:48:23:	I'm gonna stop. I'm gonna stop you right there because.
00:48:23> 00:48:26:	One thing just one thing you said,
00:48:26> 00:48:28:	like the that perhaps 20%
00:48:28> 00:48:32:	will work less in in the officers and immediately looked
00:48:32> 00:48:34:	at the Jerome here.
00:48:34> 00:48:36:	Who is head of the Golan Cohen,
00:48:36> 00:48:41:	central Eastern Europe and Kotanko is known for for for
00:48:41> 00:48:46:	creating world class workspaces and has some of really taking
00:48:46> 00:48:50:	an active part in changing the landscape that their skyline
00:48:50> 00:48:53:	of Warsaw. How do you look at that?
00:48:53> 00:48:55:	Your owner? That that is,
00:48:55> 00:48:57:	will that change your business model?
00:48:57> 00:49:02:	Will you will? That doesn't mean that Kelambu may.
00:49:02> 00:49:06:	Built smaller schemes in the future but packed with more
00:49:06> 00:49:06:	technology.
00:49:06> 00:49:10:	So basically the cost of construction might be the same

00:49:10> 00:49:14:	for a smaller building than a bigger building going forward.
00:49:14> 00:49:17:	How do you see that potential threat to to your
00:49:17> 00:49:18:	business model?
00:49:20> 00:49:22:	First of all, the trend,
00:49:22> 00:49:26:	which is often called which is ongoing already for I
00:49:26> 00:49:27:	would say.
00:49:27> 00:49:28:	Last five to seven years.
00:49:28> 00:49:31:	Is that a lot of companies in the past,
00:49:31> 00:49:33:	it was all about cost savings.
00:49:33> 00:49:36:	Before that time, looking cost savings.
00:49:36> 00:49:39:	Looking at, you know, occupancy costs,
00:49:39> 00:49:42:	so you had all these business parks which were far,
00:49:42> 00:49:45:	far out of town and everything like that.
00:49:45> 00:49:47:	And then you saw the trends.
00:49:47> 00:49:51:	That's in order. The companies made a decision that they
00:49:51> 00:49:52:	actually.
00:49:52> 00:49:55:	I willing to increase the office cars,
00:49:55> 00:49:58:	go back to the center because you know all the
00:49:58> 00:50:01:	employees were it was a fight for good employees,
00:50:01> 00:50:05:	so therefore office became a part of attracting these good
00:50:05> 00:50:07:	employees at that time.
00:50:07> 00:50:10:	So we saw you know the amount for outside city
00:50:10> 00:50:13:	center going down and city center going up.
00:50:13> 00:50:16:	Also, some offices already at that time said OK,
00:50:16> 00:50:19:	maybe we need a bit less office space,
00:50:19> 00:50:22:	but we take, say better quality office space.
00:50:22> 00:50:27:	Now I would say looking at everything what happens with
00:50:27> 00:50:31:	covered everything with this maybe you know as as a
00:50:31> 00:50:32:	as a result of.
00:50:32> 00:50:35:	Often are working. Working at the moment at home still
00:50:35> 00:50:38:	a lot of the companies when we talk to our
00:50:38> 00:50:39:	clients and our potential clients,
00:50:39> 00:50:42:	they don't have fully the answer about what is the
00:50:42> 00:50:45:	longer term impact on the efficiency of the employees.
00:50:45> 00:50:48:	A lot of people say today that they are everybody
00:50:48> 00:50:50:	is needed because everybody work from home,
00:50:50> 00:50:52:	so there is no problem.
00:50:52> 00:50:55:	There is a fantastic efficiency but even the largest
	organizations.
00:50:55> 00:50:57:	They don't test it really.
00:50:57> 00:50:59:	So The thing is they are not because of the
00:50:59> 00:51:00:	privacy regulations.

00:51:00> 00:51:04:	They're not checking what time other people exactly logging in.
00:51:04> 00:51:08:	What was the activity they did on their computer?
00:51:08> 00:51:11:	So how how many hours they were active on their
00:51:11> 00:51:14:	telephones or on their teams or on their zooms?
00:51:14> 00:51:17:	But this is coming anyway now because now the companies
00:51:17> 00:51:18:	are going to check.
00:51:18> 00:51:21:	Actually, you know what is the efficiency of the people
00:51:22> 00:51:24:	and can they do the work with less people as
00:51:24> 00:51:24:	well?
00:51:24> 00:51:27:	Yes, so I think the trends that people want to
00:51:27> 00:51:31:	have good quality office space because of all other things
00:51:31> 00:51:34:	which were ongoing already before they covered that.
00:51:34> 00:51:35:	This will keep on going.
00:51:35> 00:51:38:	I think the people are not going back now to
00:51:38> 00:51:40:	business parks far out city center.
00:51:40> 00:51:42:	Also, when you want to get a once in awhile,
00:51:42> 00:51:44:	your people to the office,
00:51:44> 00:51:47:	they don't want to give them company cars anymore.
00:51:47> 00:51:48:	We see a big lead,
00:51:48> 00:51:52:	you know the percentage of company cars is going down
00:51:52> 00:51:52:	rapidly,
00:51:52> 00:51:55:	so they want to be on good communication on the
00:51:55> 00:51:56:	on the tram,
00:51:56> 00:51:58:	on the bus, everything on on main,
00:51:58> 00:52:00:	you know public transportation hubs.
00:52:00> 00:52:02:	I would say so.
00:52:02> 00:52:05:	I think that the trend of going out of older
00:52:05> 00:52:06:	quality buildings,
00:52:06> 00:52:09:	two very good quality new buildings.
00:52:09> 00:52:12:	I think this will be even going faster now because
00:52:12> 00:52:16:	now the whole technology in digitalization part will be part
00:52:16> 00:52:19:	of it and a lot of old buildings with all
00:52:19> 00:52:23:	technical systems they are not able to provide that they
00:52:23> 00:52:23:	cannot.
00:52:23> 00:52:28:	You cannot digitalise fully the building when the hardware systems
00:52:28> 00:52:30:	in the building are totally out dated.
00:52:30> 00:52:33:	So you can of course do part of it.
00:52:33> 00:52:36:	When we go through all the say.
00:52:36> 00:52:38:	You know bricks. We call it,
00:52:38> 00:52:42:	we can. We can integrate for property in the state
00:52:42> 00:52:46:	if that's called the digitalization of the building.

00:52:46> 00:52:48:	There is like approximately 35 percent 40%
00:52:48> 00:52:50:	is linked to the systems in the building as well.
00:52:50> 00:52:51:	When you want to really,
00:52:51> 00:52:55:	really integrate everything. So therefore I think,
00:52:55> 00:52:58:	uh, who will suffer are the older type of buildings
00:52:58> 00:53:02:	and there will be much bigger investment costs to upgrade
00:53:02> 00:53:03:	them.
00:53:03> 00:53:05:	And then we have already said,
00:53:05> 00:53:08:	and I fully agree with that it will be cheaper
00:53:08> 00:53:11:	to demolish them and build new or build something else
00:53:12> 00:53:14:	then to try to make from an old old old
00:53:14> 00:53:17:	building a brand new quality project.
00:53:17> 00:53:20:	It's it's it's, it's too expensive.
00:53:20> 00:53:21:	So yes, I think you know,
00:53:21> 00:53:24:	even if. Also you see office buildings which were constructed
00:53:24> 00:53:27:	20 years ago that they are demolished and they are
00:53:27> 00:53:31:	building something else or again office or apartments or
	something
00:53:31> 00:53:34:	like that. But I also think that.
00:53:34> 00:53:38:	A lot of people, especially when you look in Poland
00:53:38> 00:53:39:	or Central Europe,
00:53:39> 00:53:42:	you know people are living in apartments,
00:53:42> 00:53:44:	which I say 25 to 45 kilometers.
00:53:44> 00:53:47:	Yes, not everybody has a good workplace,
00:53:47> 00:53:50:	so I think the whole trends of coworking,
00:53:50> 00:53:53:	which was also ongoing already before you know,
00:53:53> 00:53:57:	before the coffee. And I would say in Holland already
00:53:57> 00:54:00:	say 15 years ago there was a kind of push
00:54:00> 00:54:01:	to go for coworking,
00:54:01> 00:54:05:	but but coworking in the way that everybody has.
00:54:05> 00:54:08:	Say within 15 minutes from his house or apartment,
00:54:08> 00:54:10:	A place where they can work.
00:54:10> 00:54:13:	Yes, some. Some students can study at home and some
00:54:13> 00:54:16:	have to go to University library because there is an
00:54:16> 00:54:21:	environment of studying and therefore this coworking gives an environment
00:54:21> 00:54:24:	of working. So and in the past it was in
00:54:24> 00:54:26:	Holland to omit the traffic jams.
00:54:26> 00:54:29:	Yes, that people can work closer to their houses when
00:54:29> 00:54:31:	they went to a meeting,
00:54:31> 00:54:33:	they don't have to travel all the time and be
00:54:33> 00:54:34:	inefficient.

00:54:34> 00:54:36:	So I think this coworking.
00:54:36> 00:54:39:	We'll keep on developing as a as a as a
00:54:39> 00:54:42:	as a thing in between working purely from home,
00:54:42> 00:54:45:	but being able to work very closely for from home.
00:54:45> 00:54:49:	For people who don't have a good facility at home
00:54:49> 00:54:52:	to work so but also coworking needs to be an
00:54:52> 00:54:52:	officers,
00:54:52> 00:54:56:	yes, so so I think you know the big discussion
00:54:56> 00:54:57:	that suddenly,
00:54:57> 00:54:59:	3040% or 25% of the people will not have a
00:54:59> 00:55:01:	place to work anymore.
00:55:01> 00:55:04:	I think it will go a little bit slower than
00:55:04> 00:55:07:	everybody is expecting at the moment.
00:55:07> 00:55:10:	And as I said, I think the older buildings will
00:55:10> 00:55:12:	have a problem to adapt,
00:55:12> 00:55:16:	because now the the the energy situation in the building
00:55:16> 00:55:20:	and the digitalization of the building become a significant part
00:55:20> 00:55:23:	of choosing buildings in the you know,
00:55:23> 00:55:25:	today and in the future.
00:55:25> 00:55:28:	Well, so not only the technology is changing,
00:55:28> 00:55:32:	buildings are changing and also the way we're working is
00:55:32> 00:55:34:	changing and locations not working.
00:55:34> 00:55:37:	Let me just ask one thing out there and my
00:55:37> 00:55:38:	gosh,
00:55:38> 00:55:39:	can you pull up the third?
00:55:39> 00:55:41:	Paul just wanted to ask what,
00:55:41> 00:55:44:	how, how, people most people take.
00:55:44> 00:55:47:	Isn't this the the changes we've seen in real estate
00:55:47> 00:55:50:	and in work that we just touched on lightly?
00:55:50> 00:55:52:	You worried about that?
00:55:52> 00:55:56:	For the future, how do you how your children will
00:55:56> 00:55:59:	work or or how their lives will be late?
00:55:59> 00:56:00:	Are you worried about that,
00:56:00> 00:56:02:	or rather not at all?
00:56:08> 00:56:09:	And let's see the results.
00:56:22> 00:56:25:	Over 50% of our viewers are not so much worried
00:56:25> 00:56:30:	about how technology will change the future of lives and
00:56:30> 00:56:32:	jobs are children.
00:56:32> 00:56:36:	So which is actually a positive thing is probably is
00:56:36> 00:56:41:	an indication that it's it's already happening is already here.
00:56:41> 00:56:46:	It's already a a reality for how we we work
00:56:46> 00:56:49:	and and we and we live an.

00:56:49> 00:56:52:	Do any of you out there have any any anymore
00:56:52> 00:56:52:	questions?
00:56:52> 00:56:57:	I'm just here. There's a question here.
00:56:57> 00:57:01:	Um? And it says maybe COVID-19 will influence coworking spaces
00:57:01> 00:57:05:	to emergent places further away from the city center,
00:57:05> 00:57:07:	but closer to where people live.
00:57:07> 00:57:10:	Would it affect office space locations?
00:57:13> 00:57:16:	Maybe I'll try to ask that question too.
00:57:16> 00:57:18:	I think you partially answered that already.
00:57:18> 00:57:22:	Did all, but maybe if you want to touch on
00:57:22> 00:57:23:	that briefly.
00:57:23> 00:57:25:	As I, as I said before,
00:57:25> 00:57:29:	I think that you know you will have companies there
00:57:29> 00:57:33:	who have their offices in the center on good communication
00:57:33> 00:57:37:	hubs and you will get a kind of like satellite.
00:57:37> 00:57:41:	Coworking centers, which are not only in the center,
00:57:41> 00:57:44:	but also close to, you know dense.
00:57:44> 00:57:48:	Populated areas because so that people can have,
00:57:48> 00:57:50:	like you know, you know all that said,
00:57:50> 00:57:52:	before I kind of like,
00:57:52> 00:57:56:	you know the working environment where they can go and
00:57:56> 00:57:58:	where they can quietly do their job.
00:57:58> 00:58:00:	Yes, and this was in the past.
00:58:00> 00:58:04:	Traffic, jams, ANAN, but now it's also more becoming more
00:58:04> 00:58:05:	acceptable.
00:58:05> 00:58:09:	I would say for managers that their employees are going
00:58:09> 00:58:11:	to work in this type of flexibel ways,
00:58:11> 00:58:14:	while a couple of years ago it was.
00:58:14> 00:58:18:	Not really pushed from management point of view,
00:58:18> 00:58:21:	more requested by employees or like in Holland.
00:58:21> 00:58:24:	It was like promoted to omit the.
00:58:24> 00:58:26:	You know the rush hours on the roads.
00:58:26> 00:58:31:	So yes, I think this will further further develop in
00:58:31> 00:58:32:	in that way as well.
00:58:32> 00:58:34:	Big ships are always absolutely right,
00:58:34> 00:58:36:	because I knew, you know,
00:58:36> 00:58:38:	having 6000 people, I think it can really speak for
00:58:38> 00:58:38:	it.
00:58:38> 00:58:40:	They because it's also something.
00:58:40> 00:58:43:	Whether I'm surprised that people think it's now a trend
00:58:43> 00:58:46:	back to the suburb and so this has been always

00:58:46> 00:58:46:	the case.
00:58:46> 00:58:49:	You know, when you have a family you move out,
00:58:49> 00:58:52:	but the young people specially want to live in the
00:58:52> 00:58:53:	city.
00:58:53> 00:58:56:	Do not see a big impact on city location offices,
00:58:56> 00:58:58:	so this will remain. You may have some offices,
00:58:58> 00:59:02:	but we never thought. Maybe we have a small coworking
00:59:02> 00:59:04:	office in New York in the future in Paris,
00:59:04> 00:59:07:	but I guess not really in the countryside.
00:59:07> 00:59:09:	So, OK, well we we had just about out of
00:59:09> 00:59:10:	time,
00:59:10> 00:59:12:	but I just would like also roll off and start
00:59:12> 00:59:15:	to come in at this because this seems is very
00:59:15> 00:59:18:	European view and if we look at this in the
00:59:18> 00:59:19:	context of the United States,
00:59:19> 00:59:22:	what what's your opinion in this respect?
00:59:24> 00:59:26:	I can quickly speak to that,
00:59:26> 00:59:29:	so there are a lot of interesting trends that that
00:59:29> 00:59:31:	you run touchdown in this question as well.
00:59:31> 00:59:35:	So safe and healthy coworking space is the trend toward
00:59:35> 00:59:36:	urbanization,
00:59:36> 00:59:37:	and I think you know what.
00:59:37> 00:59:41:	What I am fascinated by is these more secondary tertiary
00:59:41> 00:59:45:	markets right where these older antiquated properties?
00:59:45> 00:59:48:	You know, maybe they will be demolished and new things
00:59:48> 00:59:49:	will be developed.
00:59:49> 00:59:53:	But also, is there an opportunity to repurpose those and
00:59:53> 00:59:54:	part of that trend?
00:59:54> 00:59:57:	Ford organization? Certainly in the US,
00:59:57> 01:00:00:	has created a real problem for affordable housing,
01:00:00> 01:00:03:	so I wonder sometimes if this will also become an
01:00:03> 01:00:04:	opportunity to,
01:00:04> 01:00:07:	you know. Focus more on providing affordable housing outside of
01:00:07> 01:00:08:	city centers.
01:00:08> 01:00:10:	Maybe repurposing some of those older,
01:00:10> 01:00:15:	more antiquated buildings, but certainly there's a need for it.
01:00:15> 01:00:18:	In city centres as well I guess.
01:00:21> 01:00:23:	The other thing I would touch on is that this
01:00:23> 01:00:26:	is another trend that was already underway.
01:00:26> 01:00:29:	You know remote working, but I think it was much
01:00:29> 01:00:32:	more developed and acceptable in Europe to be honest,

01:00:32> 01:00:33:	until not too long ago.
01:00:33> 01:00:36:	Even here in the US in certain regions in certain
01:00:36> 01:00:37:	sectors like finance,
01:00:37> 01:00:41:	for example, still didn't feel like it was really.
01:00:41> 01:00:44:	Socially or culturally acceptable to work remotely,
01:00:44> 01:00:47:	and so I think that this is been an opportunity
01:00:47> 01:00:51:	for business to business is to see that remote working
01:00:51> 01:00:51:	can work.
01:00:51> 01:00:54:	It's just a matter of you know how how they'll
01:00:54> 01:00:55:	adjust going forward.
01:00:55> 01:00:58:	Re purpose face, use it differently.
01:00:58> 01:01:01:	Use technology to manage it differently and you know 90%
01:01:01> 01:01:03:	of our time is spent indoors,
01:01:03> 01:01:05:	so I don't think that's going to change,
01:01:05> 01:01:08:	but but how is trade offs work and which types
01:01:09> 01:01:12:	of buildings and for which types of purposes we're using
01:01:12> 01:01:13:	them?
01:01:13> 01:01:17:	Will likely change. Thank you Sir Roelofse final comment on
01:01:17> 01:01:18:	that topic.
01:01:18> 01:01:21:	Yeah. Look, I mean, I think you need to look
01:01:21> 01:01:22:	at the data.
01:01:22> 01:01:24:	l think you know it's it's always funny.
01:01:24> 01:01:27:	When you hear occupants who are about the sign big
01:01:27> 01:01:30:	leases talk about not needing office space.
01:01:30> 01:01:32:	You know you have to think about the audience by
01:01:32> 01:01:35:	which they are saying this right so of course,
01:01:35> 01:01:38:	they're going to say that before they go into a
01:01:38> 01:01:40:	negotiation about leasing office.
01:01:40> 01:01:42:	I think you know, we will human beings will do
01:01:42> 01:01:45:	what's most efficient and I think that if you drive
01:01:45> 01:01:46:	efficiency.
01:01:46> 01:01:49:	You know likely it will be slightly less office and
01:01:49> 01:01:51:	I think what you'll do is.
01:01:51> 01:01:53:	You'll just go to the office for things that you
01:01:53> 01:01:56:	can only do in the office and that's more efficient
01:01:56> 01:01:58:	and that will save you on commute time and it
01:01:58> 01:02:00:	will it will do that,
01:02:00> 01:02:03:	so you know right now if your allergies your computers
01:02:03> 01:02:05:	one hour one way one hour another you need to
01:02:05> 01:02:08:	be 2 hours more more effective in the office.
01:02:08> 01:02:10:	Then you would be at home to be equal so
01:02:10> 01:02:11:	that's a lot of time,

01:02:11> 01:02:13: 01:02:13> 01:02:16: 01:02:16> 01:02:19:	so the the way to think about it is just efficiency now human beings always didn't work in offices at some point we decided this was a better way to
01:02:19> 01:02:21:	organize work so there are efficiencies to it,
01:02:21> 01:02:23:	there's a reason to. Do it,
01:02:23> 01:02:26:	but I think we'll drive towards efficiency.
01:02:26> 01:02:28:	I think the thing we need to be careful on
01:02:28> 01:02:32:	these pronouncements of the office being dead is that one
01:02:32> 01:02:36:	pandemic doesn't change millions of years of evolution.
01:02:36> 01:02:37:	And we are social beings.
01:02:37> 01:02:42:	We are social creatures. We need interaction we need.
01:02:42> 01:02:45:	No contact with people you know socially and I don't
01:02:45> 01:02:47:	think that changes because of this pandemic,
01:02:47> 01:02:50:	because by the way, this is probably the third dozen
01:02:50> 01:02:53:	pandemic humans have gone through and we still end up
01:02:53> 01:02:56:	going to pubs and going to parties and going to
01:02:56> 01:02:58:	football games. So I think that you know it's going
01:02:59> 01:03:00:	to be about efficiency.
01:03:00> 01:03:03:	I think the technology is finally being used in the
01:03:03> 01:03:05:	right way to unlock that efficiency and there will be
01:03:05> 01:03:06:	an equilibrium.
01:03:06> 01:03:08:	We will fall into at some point.
01:03:08> 01:03:10:	I do think it will be slightly less office,
01:03:10> 01:03:13:	but I don't think it's going to be completely done
01:03:13> 01:03:13:	and.
01:03:13> 01:03:16:	And we'll just have to watch the data to see
01:03:16> 01:03:18:	where it falls out.
01:03:18> 01:03:21:	Thank you very much for that look.
01:03:21> 01:03:25:	I'm gonna hand the word back to the Rosa our
01:03:25> 01:03:30:	our chairwoman of the UI Poland just a couple of
01:03:30> 01:03:35:	takeaways that I've noted that and those are COVID-19.
01:03:35> 01:03:40:	Has accelerated the need for further improving and implementing technology
01:03:41> 01:03:42:	in real estate.
01:03:42> 01:03:46:	Digitalization will has already started to accelerate the way we
01:03:47> 01:03:50:	we we live the way we work at the change
01:03:50> 01:03:53:	of how we we're working and where we are working
01:03:53> 01:03:56:	in. What type of buildings and more.
01:03:56> 01:04:00:	So also how we're traveling that is not related to
01:04:00> 01:04:00:	cobit 19.
01:04:00> 01:04:05:	That is something that's already started and and will continue

01:04:05> 01:04:06:	to change.
01:04:06> 01:04:09:	How we interact with each other and and then,
01:04:09> 01:04:11:	and in the way we we work?
01:04:11> 01:04:13:	Or then perhaps more positively,
01:04:13> 01:04:17:	on a final note that that would probably not probably
01:04:17> 01:04:21:	not change the human need for for social interaction to
01:04:21> 01:04:23:	be able to meet face to face,
01:04:23> 01:04:25:	to be able to ever be in the pop and
01:04:26> 01:04:27:	and on that final note,
01:04:27> 01:04:30:	I look forward to the time where I can meet
01:04:30> 01:04:33:	all the panelists face to face and shake hands.
01:04:33> 01:04:37:	And thank you so much for for joining this panel
01:04:37> 01:04:37:	and.
01:04:37> 01:04:40:	And with that I'll hand over to you to Rosa.
01:04:40> 01:04:42:	Thank you very much, Sir,
01:04:42> 01:04:44:	and thank you very much to all our panelists.
01:04:44> 01:04:46:	This was in fact, our you know,
01:04:46> 01:04:50:	last webinar of Aurino Annualy Portlands annual conference.
01:04:50> 01:04:52:	We had five amazing webinars.
01:04:52> 01:04:55:	We had amazing speakers, amazing guests,
01:04:55> 01:04:59:	amazing house, so I'd like ready to thank you.
01:04:59> 01:05:03:	Everybody who participated and who was you know part of
01:05:03> 01:05:04:	this of this event.
01:05:04> 01:05:07:	Also thank you again to all our you know partners
01:05:07> 01:05:09:	and you and I will do now.
01:05:09> 01:05:12:	Let's say together with all of you the summer break.
01:05:12> 01:05:14:	So stay tuned For more information.
01:05:14> 01:05:16:	What will happen after summer.
01:05:16> 01:05:19:	I wish you a wonderful break so this will be
01:05:19> 01:05:22:	a slightly different summer but still I hope you can
01:05:23> 01:05:26:	enjoy the summer and we see each other in September.
01:05:26> 01:05:29:	Thank you very much. I want one important element.
01:05:29> 01:05:31:	All the recording will be available so.
01:05:31> 01:05:34:	Whoever missed one of those webinars,
01:05:34> 01:05:37:	this will be available, so we send you also respective
01:05:37> 01:05:40:	information to you that you don't miss and can listen
01:05:40> 01:05:42:	every time you want.
01:05:42> 01:05:43:	Thank you so much.

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