

## **Podcast Episode**

Season 1, Episode 4: Alice Lamb, Deputy Chief Executive, LandAid From the ULI's New Real Estate Vanguard

Date: May 27, 2021

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00:01:00 --> 00:01:01:

00:00:02 --> 00:00:04: Welcome, my name is Andrea Carpenter. 00:00:04 --> 00:00:06: I'm the director of women talk real estate and I'm 00:00:06 --> 00:00:09: delighted to be hosting this new podcast series from the 00:00:09 --> 00:00:10: Urban Land Institute. 00:00:10 --> 00:00:13: You lie brings together real estate and land use experts 00:00:13 --> 00:00:15: from around the world with a mission to shape the 00:00:16 --> 00:00:19: future of the built environment and to make transformative impact 00:00:19 --> 00:00:22: in communities. And this podcast will focus on that future 00:00:22 --> 00:00:24: and that transformative impact. 00:00:24 --> 00:00:26: Utilized European Young leaders group. 00:00:26 --> 00:00:29: Recently selected 10 outstanding contributors to the industry, 00:00:29 --> 00:00:31: hailing them as a new real estate vanguard. 00:00:31 --> 00:00:34: These are people in the early years of their career 00:00:34 --> 00:00:38: have already demonstrated entrepreneurial flair or shaken up the corporate world. 00:00:38 --> 00:00:39: 00:00:39 --> 00:00:41: Will use these podcasts to hear from each of them 00:00:41 --> 00:00:42: about their story. 00:00:42 --> 00:00:44: What brought them to real estate and how they are 00:00:44 --> 00:00:45: disrupting our industry. 00:00:45 --> 00:00:48: Today I'm delighted to welcome Alice Lam, 00:00:48 --> 00:00:49: Deputy CEO of property industry, 00:00:49 --> 00:00:51: charity Land Aid, through her role, 00:00:51 --> 00:00:54: engaging with the industry to tackle youth homelessness, 00:00:54 --> 00:00:57: Alice at the forefront of the changing conversation on CSR 00:00:57 --> 00:00:57: and ESG.

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social outcomes.

Now as the real estate industry looks to improve its

00:01:01> 00:01:03:	Alice is a great perspective on how we can affect
00:01:03> 00:01:05:	real change in our communities.
00:01:05> 00:01:07:	Alice and welcome today. Thanks for joining us.
00:01:07> 00:01:10:	Thank you for having me it's pleasure to be here,
00:01:10> 00:01:12:	could you? I mean, we've got a kind of European
00:01:12> 00:01:14:	audience here and land aid is a kind of a
00:01:14> 00:01:15:	UK charity,
00:01:15> 00:01:17:	so could you tell us a little bit about that
00:01:17> 00:01:20:	and why it's kind of so special in this industry?
00:01:20> 00:01:23:	Of course, so land aid is the property industry charity.
00:01:23> 00:01:26:	We were set up in 1986 as a result to
00:01:26> 00:01:26:	band aid.
00:01:26> 00:01:30:	As their name suggests, and we've been through a number
00:01:30> 00:01:31:	of guys is over the years.
00:01:31> 00:01:34:	But about four years ago now we set ourselves the
00:01:34> 00:01:36:	mission to end youth homelessness,
00:01:36> 00:01:40:	which works really well for the property industry because it's
00:01:40> 00:01:41:	bricks and mortar.
00:01:41> 00:01:45:	It's what the industry understands and over the last three
00:01:45> 00:01:50:	years we've created 520 homes for young people
	experiencing homelessness.
00:01:50> 00:01:53:	We do so by providing grants to charities right across
00:01:53> 00:01:54:	the UK to create safe,
00:01:54> 00:01:57:	secure accommodation for young people aged 16 to 25.
00:01:57> 00:02:00:	Yeah, and this is unusual for an industry to have
00:02:00> 00:02:01:	its own charity.
00:02:01> 00:02:03:	In this way dedicated charity I think.
00:02:03> 00:02:06:	So yeah, London is quite unique as an organization and
00:02:06> 00:02:09:	the fact that we work with one industry to tackle
00:02:09> 00:02:12:	one key issue makes us really special in my opinion.
00:02:12> 00:02:13:	And how did you find land aid then?
00:02:13> 00:02:16:	How did how did it find you in terms of
00:02:16> 00:02:17:	working for the organization?
00:02:17> 00:02:19:	'cause most of people we talked to,
00:02:19> 00:02:23:	probably real estate experts, you're a charity expert in that
00:02:23> 00:02:23:	way.
00:02:23> 00:02:25:	So tell us about how you've.
00:02:25> 00:02:27:	Ended up in the real estate sector,
00:02:27> 00:02:29:	sure. Well, I've had a lot of contact with the
00:02:30> 00:02:33:	real estate industry throughout my career and my previous
00.00.00	role
00:02:33> 00:02:34:	was at Coram,

00:02:34> 00:02:37:	which is a children's charity that supports young children,
00:02:37> 00:02:40:	young people in their care system,
00:02:40> 00:02:43:	and from there I managed the club Peloton Partnership,
00:02:43> 00:02:45:	which looks after the cycle tipping ride,
00:02:45> 00:02:48:	which a lot of property people will know very well
00:02:48> 00:02:51:	and a lot of those relationships have continued to now,
00:02:51> 00:02:54:	but I've known of land aid for quite some time,
00:02:54> 00:02:57:	so I applied for some funding from band aid when
00:02:57> 00:02:58:	it Corum.
00:02:58> 00:03:00:	To create a creative therapy center,
00:03:00> 00:03:04:	I applied for ??50,000 and was successful in doing so.
00:03:04> 00:03:07:	So land aid is on the donor board on the
00:03:07> 00:03:08:	quorum campus,
00:03:08> 00:03:12:	which is quite serendipitous. But another way that I was
00:03:12> 00:03:15:	LinkedIn with band aid was we we shared a lot
00:03:15> 00:03:19:	of partnerships between Coram and land aid and I was
00:03:19> 00:03:21:	at an event with Mace called Torda Mace.
00:03:21> 00:03:25:	Funny enough, which is a cycling event and we had
00:03:25> 00:03:28:	to cycle around the Olympic Park on a Brompton.
00:03:28> 00:03:30:	And had to do 5 laps which equated to a
00:03:31> 00:03:33:	mile and I was in the same team as Paul
00:03:33> 00:03:35:	Morris who's our CEO and we won so it just
00:03:35> 00:03:37:	goes to show we're a great team.
00:03:37> 00:03:38:	Yeah, and you wanna job?
00:03:38> 00:03:41:	Yeah sounds good. Exactly have you done the cycle to
00:03:41> 00:03:42:	miss him yourself?
00:03:42> 00:03:45:	I haven't cycled it. I'm going to be honest but
00:03:45> 00:03:47:	I have been along on the ride in a support
00:03:47> 00:03:50:	vehicle so I sat in a van made 1000 coffees
00:03:50> 00:03:52:	in six days and shared a lot of people on
00:03:52> 00:03:53:	with their dance routines.
00:03:53> 00:03:55:	OK and made many friends for life.
00:03:55> 00:03:58:	I think it's such a bonding experience that cycle to
00:03:58> 00:03:59:	miss him,
00:03:59> 00:04:01:	right? Absolutely, it's like nothing else.
00:04:01> 00:04:05:	Absolutely yeah, OK. And when you came into the industry,
00:04:05> 00:04:09:	what was your kind of initial perception of real estate
00:04:09> 00:04:09:	then,
00:04:09> 00:04:11:	as a sort of maybe a giving,
00:04:11> 00:04:14:	you know, giving industry from that perspective?
00:04:14> 00:04:18:	Well, I think experiencing Mipim was an eye opener as
00:04:18> 00:04:19:	the first port of call.

00:04:19> 00:04:22:	But I think in terms of an industry that it's
00:04:22> 00:04:26:	unrivaled in the sense of community that you have in
00:04:26> 00:04:27:	the real estate industry.
00:04:27> 00:04:31:	And to have that dedicated charity land aid is often
00:04:31> 00:04:32:	the thing that.
00:04:32> 00:04:35:	People have that property professionals have in common,
00:04:35> 00:04:38:	which makes it feel really nice in terms of the
00:04:38> 00:04:40:	real estate industry.
00:04:40> 00:04:43:	It's got incredible power and is uniquely placed to tackle
00:04:43> 00:04:45:	the issue of youth homelessness.
00:04:45> 00:04:48:	An I think the the element of competition that
00:04:48> 00:04:52:	is throughout the industry as well works in land aids
00:04:52> 00:04:52:	favor so,
00:04:52> 00:04:56:	but it's an amazing community in the way that people
00:04:56> 00:04:57:	unite and come together,
00:04:57> 00:05:01:	even if their competitors to try and make a difference
00:05:01> 00:05:03:	and change the lives of young people.
00:05:03> 00:05:06:	Yeah, I think it is an interesting industry that we
00:05:06> 00:05:10:	sometimes competitors sometimes working together so that probably goes in
00:05:10> 00:05:13:	their favor and I know it's a generous industry.
00:05:13> 00:05:16:	I've been along to enough of those dinners and things
00:05:16> 00:05:17:	like that myself,
00:05:17> 00:05:19:	but I wonder if the nature of how the industry
00:05:19> 00:05:22:	wants to interact with you know the charity side is
00:05:22> 00:05:23:	changing.
00:05:23> 00:05:24:	To me. It's, you know,
00:05:24> 00:05:26:	it's been corporate social responsibility,
00:05:26> 00:05:29:	is it now ESG and can you explain the difference
00:05:29> 00:05:29:	for us?
00:05:29> 00:05:31:	So I get off this alot and CSR and ESG
00:05:31> 00:05:34:	are different things and ESG has not replaced CSR in
00:05:34> 00:05:35:	the slightest.
00:05:35> 00:05:38:	And also important to note that they both have their
00:05:38> 00:05:41:	own merits and one is not more outdated than the
00:05:41> 00:05:42:	other,
00:05:42> 00:05:45:	but I was listening to another podcast this morning with
00:05:45> 00:05:46:	John Woodman of Hollis,
00:05:46> 00:05:50:	who was talking about their five year CSR strategy,
00:05:50> 00:05:53:	which just launched. He defined it quite well in that
00:05:53> 00:05:56:	ESG is more about the business in the client side
00:05:56> 00:05:56:	of stuff,

00:05:56> 00:06:00:	and it's much more measurable and you're able to test
00:06:00> 00:06:01:	each element of ESG.
00:06:01> 00:06:03:	There's been a huge focus on the E due to
00:06:03> 00:06:05:	the climate crisis,
00:06:05> 00:06:07:	as you would expect. But with the S,
00:06:07> 00:06:11:	we're finding that that is less measurable.
00:06:11> 00:06:14:	Soul and aid. We were positioning it firmly in the
00:06:14> 00:06:16:	S as part of our new three year strategy,
00:06:16> 00:06:18:	and we want to be seen as the best way
00:06:18> 00:06:21:	for the property industry to achieve that social impact and
00:06:21> 00:06:24:	value and make a real difference to two young people.
00:06:24> 00:06:27:	Yeah, so huge issue at the moment the S isn't
00:06:27> 00:06:30:	it and I think that's being compounded by the pandemic.
00:06:30> 00:06:33:	And you know, seeing inequality in places and that becoming
00:06:33> 00:06:34:	much more exposed.
00:06:34> 00:06:37:	And but it sounds to me like you want to
00:06:37> 00:06:39:	be part of that ESG conversation then,
00:06:39> 00:06:42:	whereas maybe before you. Public put in the CSR kind
00:06:42> 00:06:43:	of bracket.
00:06:43> 00:06:47:	Yeah, and I think charitable giving and partnerships are
	definitely
00:06:47> 00:06:48:	evolving.
00:06:48> 00:06:51:	We definitely want to be part of the S conversation
00:06:51> 00:06:54:	in the ESG an we want we think it's less
00:06:54> 00:06:55:	about donations now.
00:06:55> 00:06:59:	Much more focus on the social impact and the social
00:06:59> 00:07:01:	value that businesses are creating.
00:07:01> 00:07:04:	So when I started at land aid we we had
00:07:04> 00:07:07:	a lot of partnerships but they were quite transactional and
00:07:07> 00:07:10:	over the last three or four years or so,
00:07:10> 00:07:12:	we've really worked hard to.
00:07:12> 00:07:17:	Provide depth to those partnerships and really communicate
	what difference
00:07:17> 00:07:19:	the companies are now.
00:07:19> 00:07:21:	Partners are making to young people,
00:07:21> 00:07:24:	which I think is so important and I will just
00:07:24> 00:07:25:	give you an example.
00:07:25> 00:07:28:	When I first started at land aid.
00:07:28> 00:07:31:	I went to a summer conference of one of the
00:07:31> 00:07:35:	large agents and I did a whole presentation about land
00:07:35> 00:07:35:	Aidan.
00:07:35> 00:07:37:	What we do and our cause.

00-07-07 > 00-07-40-	And I saled a combanish the same as a standard
00:07:37> 00:07:40: 00:07:40> 00:07:43:	And I asked everybody in the room to stand up.
00:07:43> 00:07:45:	And there's about 300 people in the room.  And I said, can you stay standing if you've heard
00:07:45> 00:07:47:	
	of land aid and everyone stayed standing?
00:07:47> 00:07:49:	And I said, can you say standing if you've done
00:07:50> 00:07:51:	some fundraising for land,
00:07:51> 00:07:54:	Aiden? Probably about 80% of them stay standing and I
00:07:54> 00:07:57:	said can you stay standing if you could tell me
00:07:57> 00:07:58:	what Landay does?
00:07:58> 00:08:01:	And everyone's sat down apart from one of our board
00:08:01> 00:08:01:	members.
00:08:01> 00:08:03:	So I knew I had my work cut out,
00:08:03> 00:08:05:	but I think that's now changed and I think that
00:08:05> 00:08:09:	we're really focusing on the cause and businesses are much
00:08:09> 00:08:12:	more interested in in what that fund raising is achieving.
00:08:12> 00:08:14:	So does that mean you have to change as a
00:08:14> 00:08:16:	as a charity in an organization?
00:08:16> 00:08:19:	And also, I mean, I'm interested whether that's happening
00:08:20> 00:08:21:	across the charity sector.
00:08:21> 00:08:23:	Is this actually a trend where you know it is
00:08:23> 00:08:26:	more about engaging with those who give you money more
00:08:26> 00:08:29:	to have that longer conversation for them to understand the
00:08:29> 00:08:33:	impact as well? I think it is across the charity
00:08:33> 00:08:33:	sector,
00:08:33> 00:08:36:	,
	but I think I suppose I would say this,
00:08:36> 00:08:39:	but land is ahead of the game on on that
00:08:39> 00:08:43:	because we are partnered with an industry that positions.
00:08:43> 00:08:44:	Social impact and social value.
00:08:44> 00:08:48:	Front and center. There's changes right across the property and
00:08:48> 00:08:51:	construction industry to position that and land it needs to
00:08:51> 00:08:54:	be at the forefront of that and driving that forward
00:08:54> 00:08:56:	and seen as the the way to achieve the S
00:08:56> 00:08:56:	in the ESG,
00:08:56> 00:08:58:	which is what we want to be.
00:08:58> 00:08:59:	And what does that mean?
00:08:59> 00:09:01:	You have to be as a leader.
00:09:01> 00:09:04:	Do you obviously confident enough to get 300 people from
00:09:04> 00:09:06:	the industry to stand up and you know,
00:09:06> 00:09:08:	get them? Sit down when they're not doing something.
00:09:08> 00:09:10:	But who does that mean?
00:09:10> 00:09:12:	You have to be to be kind of that modern

00:09:12> 00:09:14:	face of giving in our industry.
00:09:14> 00:09:16:	I think it's we need to be leveling with the
00:09:17> 00:09:20:	organizations and companies and partners that we're working with and
00:09:21> 00:09:22:	as part of our new strategy,
00:09:22> 00:09:25:	we want to be seen as part of the industry
00:09:25> 00:09:27:	very much rather than an add on or just a
00:09:27> 00:09:29:	charity that sits alongside it.
00:09:29> 00:09:31:	We want to be seen as part of that and
00:09:31> 00:09:34:	a vehicle for the for the industry to achieve that
00:09:34> 00:09:37:	impact and and the social change that they want to
00:09:37> 00:09:40:	create. And you've got some kind of the first steps.
00:09:40> 00:09:43:	Initiative has come out quite recently.
00:09:43> 00:09:44:	Tell us a bit about that and.
00:09:44> 00:09:48:	Why is that different? Why is that not transactional and
00:09:48> 00:09:51:	not about kind of just having the arm for that
00:09:51> 00:09:52:	relationship of giving money?
00:09:52> 00:09:56:	Sure, so the first step appeal launched yesterday,
00:09:56> 00:09:58:	so hot off the press and it's the first step
00:09:58> 00:10:01:	of our new three year strategy and we want to
00:10:01> 00:10:04:	create a thousand homes over over the next three years
00:10:04> 00:10:08:	as well as leverage ??1,000,000 in pro bono support every
00:10:08> 00:10:10:	year for the next three years.
00:10:10> 00:10:13:	But the first step appeal it came from number of
00:10:13> 00:10:15:	conversations with our charity partners.
00:10:15> 00:10:19:	After the pandemic, our charity partners are seeing a huge
00:10:19> 00:10:22:	rise in youth homelessness numbers.
00:10:22> 00:10:24:	There are an all time high.
00:10:24> 00:10:28:	I think the London rough sleeping population is now made
00:10:28> 00:10:28:	up of 11%
00:10:28> 00:10:31:	of under 11 percent is underage 25,
00:10:31> 00:10:35:	which is an all time high which we just won't
00:10:35> 00:10:37:	sit by and watch.
00:10:37> 00:10:42:	And so there's a huge rising need for emergency accommodation.
00:10:42> 00:10:45:	Which is what first step will provide in eight key
00:10:45> 00:10:47:	projects across the UK,
00:10:47> 00:10:49:	and that's also come out.
00:10:49> 00:10:52:	The appeals also come out of conversations with our
	partners
00:10:53> 00:10:56:	who have an increasing need and call for us to
00:10:56> 00:10:59:	create that tangible impact that they really need and that

00:10:59> 00:11:02:	to demonstrate where that funding is going.
00:11:02> 00:11:06:	So we've got four founding partners on board with that
00:11:06> 00:11:07:	appeal already,
00:11:07> 00:11:11:	and each of those founding partners has been connected to
00:11:11> 00:11:13:	one of those projects so they can see.
00:11:13> 00:11:15:	What difference their money's making?
00:11:15> 00:11:17:	They can be connected to that charity.
00:11:17> 00:11:20:	They can provide pro bono support alongside their fund raising
00:11:21> 00:11:23:	and really see what difference that money is making to
00:11:23> 00:11:24:	young people.
00:11:24> 00:11:28:	So it's really about getting companies more practically involved and
00:11:28> 00:11:30:	you talked about pro bono work,
00:11:30> 00:11:31:	so is that what you wanted?
00:11:31> 00:11:34:	You think that's a more longer term ambition for an
00:11:34> 00:11:37:	organization like yours that you don't that you do have
00:11:37> 00:11:40:	people who are involved and engaged in different ways rather
00:11:40> 00:11:42:	than they usually just giving the money?
00:11:42> 00:11:45:	Yeah solutely, I think. With so with first step we've
00:11:45> 00:11:49:	given a suite of ways which organizations can get involved.
00:11:49> 00:11:51:	Of course it includes fund raising,
00:11:51> 00:11:53:	but also the pro bono side.
00:11:53> 00:11:56:	And we're also in conversations with the build to rent
00:11:56> 00:11:59:	sector about donation of space and property in order to
00:11:59> 00:12:02:	re purpose that for as homes for young people.
00:12:02> 00:12:05:	So there's a number of ways at the property industry
00:12:05> 00:12:06:	can help.
00:12:06> 00:12:09:	I don't think it's necessarily exclusive to any of those
00:12:09> 00:12:13:	an the ideal situation is if an organization can take
00:12:13> 00:12:14:	all those boxes or.
00:12:14> 00:12:17:	Balance the fund raising with pro bono and we realize
00:12:17> 00:12:19:	how important it is to engage.
00:12:19> 00:12:22:	Employees in A cause. So we want to make sure
00:12:22> 00:12:25:	that each and every employee in an organization in that
00:12:25> 00:12:26:	room of 300,
00:12:26> 00:12:29:	for example, knows why they're doing that.
00:12:29> 00:12:31:	We do, I think, for many companies that become is
00:12:31> 00:12:35:	there's a business case now to be more socially sustainable
00:12:35> 00:12:37:	and to kind of support social value.
00:12:37> 00:12:40:	I wonder if you're if you feel that's reflecting that
00:12:40> 00:12:41:	actually land.

00:12:41> 00:12:44:	They might get more momentum because of that.
00:12:44> 00:12:46:	I hope so, and I think it's just about us
00:12:46> 00:12:49:	being clever and staying at the sharp end of where
00:12:49> 00:12:51:	the property industry.
00:12:51> 00:12:54:	And where the they want to achieve social value.
00:12:54> 00:12:57:	So for example, we before we focused on youth homelessness,
00:12:57> 00:13:02:	we were generally just supporting young people disadvantaged young people
00:13:02> 00:13:03:	in general.
00:13:03> 00:13:07:	And you famousness was the issue that the property industry
00:13:07> 00:13:08:	wanted us to focus on,
00:13:08> 00:13:12:	and that's what we're focusing on for the time being.
00:13:12> 00:13:14:	But it may be that that evolves and land aid
00:13:14> 00:13:16:	will evolve alongside it.
00:13:16> 00:13:20:	So we're very small, nimble organization and will continue to
00:13:20> 00:13:21:	evolve.
00:13:21> 00:13:22:	Alongside the industry I think.
00:13:22> 00:13:25:	And how was the pandemic for land acres,
00:13:25> 00:13:28:	you know, charity raising obviously took a hit across the
00:13:28> 00:13:29:	board during that.
00:13:29> 00:13:32:	That we weren't active and unable to fundraise.
00:13:32> 00:13:34:	How did you counter that?
00:13:34> 00:13:37:	What did you do with your Members and your those
00:13:37> 00:13:39:	your partners during that.
00:13:39> 00:13:41:	So it was a tricky time,
00:13:41> 00:13:43:	but it was for everybody and I think I I
00:13:43> 00:13:47:	personally and the whole team were absolutely humbled by the
00:13:47> 00:13:50:	support that the industry continued to to provide to us.
00:13:50> 00:13:52:	So in the first month,
00:13:52> 00:13:55:	well, I think this month last year we spoke to
00:13:55> 00:13:58:	each and everyone of our partners just to explain where
00:13:58> 00:14:01:	we were and talk to them about their ongoing partnership.
00:14:01> 00:14:04:	And I would say every single one of them said
00:14:04> 00:14:06:	we want to continue to support you.
00:14:06> 00:14:09:	And what can we do to help you through this
00:14:09> 00:14:10:	tricky time?
00:14:10> 00:14:14:	And that was so. Validating and just confirmed the dedication
00:14:14> 00:14:17:	of the property industry towards land aid,
00:14:17> 00:14:20:	which was quite a difficult process to go through,
00:14:20> 00:14:22:	but very rewarding in a lot of ways.
00:14:22> 00:14:24:	And I think the world of the pandemic which I

00:14:25> 00:14:27:	keep hearing all the time is pivot and that's what
00:14:28> 00:14:30:	we had to do with all of everything that we
00:14:30> 00:14:33:	were doing. We completely changed the way that we worked,
00:14:33> 00:14:36:	so we launched our COVID emergency appeal last April,
00:14:36> 00:14:39:	which we set the target of 1,000,000 pounds.
00:14:39> 00:14:41:	Never thought we'd raise ??1,000,000,
00:14:41> 00:14:44:	and we raised a million in three months.
00:14:44> 00:14:47:	Which is just testament to the power of the property
00:14:47> 00:14:48:	industry.
00:14:48> 00:14:51:	And usually we raise money and we give out grants
00:14:51> 00:14:53:	within a three month period.
00:14:53> 00:14:56:	We were raising money and giving out money within seven
00:14:56> 00:14:58:	day within a seven day.
00:14:58> 00:15:02:	So to really answer those urgent calls from the charities
00:15:02> 00:15:05:	in the young people that needed our help.
00:15:05> 00:15:07:	And that was amazing to be part of.
00:15:07> 00:15:10:	And we funded over 70 charities across the UK who
00:15:10> 00:15:15:	were looking after young people who were isolated and
	experiencing
00:15:15> 00:15:16:	homelessness at the time.
00:15:16> 00:15:18:	All of our events went.
00:15:18> 00:15:21:	Virtual. Uh, and I was just talking to you before
00:15:22> 00:15:25:	we went on record about the quarantine challenge,
00:15:25> 00:15:28:	which is a working title that stuck and all of
00:15:28> 00:15:32:	our events have chimed really well with the industry this
00:15:32> 00:15:32:	year.
00:15:32> 00:15:35:	We think that they've been a nice way for people
00:15:35> 00:15:36:	to come together,
00:15:36> 00:15:39:	even if they're not together.
00:15:39> 00:15:42:	And so we've had a number of events across the
00:15:42> 00:15:46:	year which have exceeded all of our expectations and meant
00:15:46> 00:15:48:	that we're able to provide even more homes.
00:15:48> 00:15:51:	And you've been sleeping outside recently as well.
00:15:51> 00:15:54:	How did that work? I have I slept in a
00:15:54> 00:15:54:	tent,
00:15:54> 00:15:57:	so technically, I cheated, but we had the sleep out
00:15:57> 00:15:58:	back in in March,
00:15:58> 00:16:01:	which was sponsored by Knight Frank Ann and we had
00:16:01> 00:16:05:	over 600 people sleeping out in their gardens on their
00:16:05> 00:16:06:	balconies in the bath.
00:16:06> 00:16:09:	Some someone slept on a paddle board in the middle
00:16:09> 00:16:10:	of the.

00:16:12 --> 00:16:15: really. Yes, we had a lot of crazy people taking 00:16:15 --> 00:16:16: part, 00:16:16 --> 00:16:19: but we raised ??400,000 from that one night, 00:16:19 --> 00:16:21: which was yeah, which was fantastic. 00:16:21 --> 00:16:25: But people got their children involved and yeah, 00:16:25 --> 00:16:29: begrudgingly, but they did and that was just one example 00:16:29 --> 00:16:32: of the events that we won last year and you 00:16:32 --> 00:16:35: take away any lessons as to you know things. 00:16:35 --> 00:16:39: You might keep the same going after the pandemic. 00:16:39 --> 00:16:43: Maybe some of this virtual fund raising does work. 00:16:43 --> 00:16:46: I think so will definitely have a hybrid version of 00:16:46 --> 00:16:48: our events moving forwards, 00:16:48 --> 00:16:52: and previously we had events in key cities across the 00:16:52 --> 00:16:52: UK, 00:16:52 --> 00:16:55: but we really want people wider than that to get 00:16:55 --> 00:16:56: involved, 00:16:56 --> 00:16:59: so people across Europe for example, 00:16:59 --> 00:17:01: we've got a couple of events coming up, 00:17:01 --> 00:17:04: so a virtual 10K run and a virtual cycling event 00:17:05 --> 00:17:08: called Tour de Land Aid which people can get involved 00:17:08 --> 00:17:10: in wherever they are, 00:17:10 --> 00:17:14: and I think that's really important that people feel that 00:17:14 --> 00:17:14: even if. 00:17:14 --> 00:17:17: There in deepest darkest Yorkshire which some of our partners 00:17:17 --> 00:17:20: are that they can still get involved in our events 00:17:20 --> 00:17:22: and not have to come into a major city. 00:17:22 --> 00:17:24: So yeah, it's broadened our horizons definitely, 00:17:24 --> 00:17:27: and you have clearly very passionate about the work you 00:17:27 --> 00:17:27: do, 00:17:27 --> 00:17:29: and you know, I hope we keep you at land 00:17:29 --> 00:17:30: for a long time, 00:17:30 --> 00:17:32: but how do you feel about where your career might 00:17:32 --> 00:17:35: go within the charity sector as opposed to the real 00:17:35 --> 00:17:36: estate sector? 00:17:36 --> 00:17:38: Well, I was thinking about this and I was going 00:17:38 --> 00:17:39: to say I've peaked. 00:17:41 --> 00:17:45: I'm incredibly proud to be Deputy chief executive at Land 00:17:45 --> 00:17:48: aid and to be involved with the charity and with 00:17:48 --> 00:17:48: the industry. 00:17:48 --> 00:17:51: As I said, we're very unique in our position and

He was tethered to a boy,

00:16:10 --> 00:16:12:

00:17:55 --> 00:17:57: you and behind a charity, 00:17:57 --> 00:18:00: and to have all of the support of our committees 00:18:00 --> 00:18:03: and our board is astounding and great thing to be 00:18:03 --> 00:18:03: part of. 00:18:03 --> 00:18:07: So obviously we just launched our new three year strategy 00:18:07 --> 00:18:10: and all I want to do is make a difference. 00:18:10 --> 00:18:12: That's all I've ever wanted to do. 00:18:12 --> 00:18:14: And AI, and I believe that we can make a 00:18:14 --> 00:18:17: difference and I'm really excited to see how the new 00:18:17 --> 00:18:20: strategy that has been two years in the making I. 00:18:20 --> 00:18:23: I'm excited to see where that takes us and what 00:18:23 --> 00:18:23: we can achieve. 00:18:23 --> 00:18:26: So we got you at least another 2-3 years then 00:18:26 --> 00:18:27: to see at rollout. 00:18:27 --> 00:18:28: I think I'd say so. 00:18:28 --> 00:18:31: And I was also gonna say like a damehood at 00:18:31 --> 00:18:31: some point. 00:18:31 --> 00:18:34: Well, I think you carry on the way you are. 00:18:34 --> 00:18:36: I think it's definitely on the cards. 00:18:36 --> 00:18:39: Yeah, but what about others who want to get involved 00:18:39 --> 00:18:39: first? 00:18:39 --> 00:18:41: Those in the UK who can more, 00:18:41 --> 00:18:44: maybe more actively get involved in land 8 itself. 00:18:44 --> 00:18:47: And they kind of make a meaningful contribution. 00:18:47 --> 00:18:50: Whether you looking for young people from young people today 00:18:50 --> 00:18:54: so we have obviously are events that I've mentioned already, 00:18:54 --> 00:18:56: which we'd love to get people involved in, 00:18:56 --> 00:18:58: not just in the UK but outside of the UK. 00:18:58 --> 00:19:01: But then we also have an ambassador program which has 00:19:01 --> 00:19:03: been running for a few years, 00:19:03 --> 00:19:05: which is typically, but not exclusively, 00:19:05 --> 00:19:08: for property professionals in the first sort of 5-10 years 00:19:08 --> 00:19:09: of their career. 00:19:09 --> 00:19:11: But if you're outside of that, 00:19:11 --> 00:19:13: if you feel like an ambassador, 00:19:13 --> 00:19:15: you can be in a bastard no matter how old 00:19:15 --> 00:19:16: you are. 00:19:16 --> 00:19:19: Doesn't really. Matter and we bring that network together so 00:19:19 --> 00:19:23: they are the rising stars of the industry essentially and 00:19:23 --> 00:19:26: they are offered soldiers so they raise funds and awareness

to have the full weight of the property industry behind

00:17:52 --> 00:17:55:

00:19:30 --> 00:19:31: for that contribution. 00:19:31 --> 00:19:34: So a lot of our ambassadors say to us, 00:19:34 --> 00:19:37: I would never get invited to that dinner with our 00:19:37 --> 00:19:40: senior partner if it wasn't for my involvement with land 00:19:40 --> 00:19:41: aid. 00:19:41 --> 00:19:43: So it really gives that that recognition. 00:19:43 --> 00:19:46: Or that's what we tried to give an edge, 00:19:46 --> 00:19:48: really. Yeah, exactly exactly bad thing. 00:19:48 --> 00:19:50: Yeah, and they were fantastic, 00:19:50 --> 00:19:53: OK, and what about those who you know we've got 00:19:53 --> 00:19:54: a European audience? 00:19:54 --> 00:19:56: Those outside the UK? What would be your advice on 00:19:56 --> 00:19:57: trying to, 00:19:57 --> 00:20:00: you know, maximize their impact as an individual within their 00:20:00 --> 00:20:01: industry. 00:20:01 --> 00:20:03: Within you know the what they want to do within 00:20:03 --> 00:20:05: the social side of their career. 00:20:08 --> 00:20:10: Are there any particular goods you know? 00:20:10 --> 00:20:12: Should they look out for something good in the charity 00:20:12 --> 00:20:13: you know? 00:20:13 --> 00:20:15: Should they look to not just raise money, 00:20:15 --> 00:20:17: but to look for volunteering opportunities? 00:20:17 --> 00:20:21: For example, yeah, I think fund raising is really important, 00:20:21 --> 00:20:22: but I think it it's everything. 00:20:22 --> 00:20:24: It's the full package as I said. 00:20:24 --> 00:20:27: So we match up pro bono opportunities with our charities 00:20:27 --> 00:20:30: with the industry and the charities are so grateful for 00:20:30 --> 00:20:32: for that support and it really does make a huge 00:20:32 --> 00:20:36: difference and that's just expertise and time that individuals give, 00:20:36 --> 00:20:39: not just. Funding, I think if you're going to support 00:20:39 --> 00:20:40: a charity locally, 00:20:40 --> 00:20:43: it's looking at what is thinking about what matters to 00:20:43 --> 00:20:45: you and the social issues that are close to your 00:20:45 --> 00:20:46: heart. 00:20:46 --> 00:20:47: What are you passionate about? 00:20:47 --> 00:20:49: What do you want to change? 00:20:49 --> 00:20:51: And I think you can do that on an individual 00:20:51 --> 00:20:51: level, 00:20:51 --> 00:20:55: but also through your organization and make a difference. 00:20:55 --> 00:20:57: So for example, obviously I work for land aid,

of our work, but also there each recognized and rewarded

00:19:26 --> 00:19:30:

00:20:57> 00:20:59:	but I'm also a trustee of a local charity and
00:20:59> 00:21:02:	there's a number of local charities who are crying out
00:21:02> 00:21:03:	for board members,
00:21:03> 00:21:06:	particularly from the property industry.
00:21:06> 00:21:08:	Who can help them and support their work so.
00:21:08> 00:21:11:	I would say look in your local area as a
00:21:11> 00:21:14:	first port of call and with the 'cause that you
00:21:14> 00:21:18:	love and is there something about that issue of homelessness
00:21:18> 00:21:21:	or youth homelessness that resonates with this industry?
00:21:21> 00:21:25:	So I mentioned the bricks and mortar side of stuff
00:21:25> 00:21:27:	and I and I do understand that not the entire
00:21:28> 00:21:30:	real estate industry is in residential space,
00:21:30> 00:21:33:	but I think it comes back to the fact that
00:21:33> 00:21:37:	we create capital projects and capital builds and at the
00:21:37> 00:21:38:	end of the day where.
00:21:38> 00:21:43:	Supporting young people. Everyone remembers being 16 and not knowing
00:21:43> 00:21:46:	who they are and not knowing what their direction was,
00:21:46> 00:21:49:	but also it boils down to shelter and we always
00:21:49> 00:21:52:	say that home is at the heart of everything that
00:21:52> 00:21:53:	we do,
00:21:53> 00:21:56:	so it's just I think that resonates with everybody,
00:21:56> 00:21:59:	but particularly with the property industry.
00:21:59> 00:22:03:	So tell me, how did you get into charity work?
00:22:03> 00:22:06:	Is that always been your passion?
00:22:06> 00:22:10:	So my first job when I left Uni was in
00:22:10> 00:22:12:	charity and I was in Croydon,
00:22:12> 00:22:17:	my hometown, placing young people who were disadvantaged.
00:22:17> 00:22:22:	And I was finding them employment and work experience.
00:22:22> 00:22:26:	So these were young mums ex offenders in the like
00:22:26> 00:22:30:	and I helped to get them jobs in the local
00:22:30> 00:22:30:	area.
00:22:30> 00:22:33:	And after I done a contract in that role,
00:22:33> 00:22:36:	I placed a number of young people and a lot
00:22:36> 00:22:38:	of them went on to permanent employment,
00:22:38> 00:22:42:	which was hugely rewarding and gave gives you that warm
00:22:42> 00:22:45:	fuzzy feeling that you never kind of shake off.
00:22:45> 00:22:48:	But after that I got cocky and decided that I
00:22:48> 00:22:50:	could make money from finding people work.
00:22:50> 00:22:53:	So I did what every 23 year old does and
00:22:53> 00:22:56:	I went into recruitment for a bit for my sins.

00:22:56 --> 00:22:59: So I did 18 months in recruitment that I can 00:22:59 --> 00:23:00: make money from it and. 00:23:00 --> 00:23:03: Definitely didn't. 00:23:03 --> 00:23:05: And the financial crash came, 00:23:05 --> 00:23:07: but in recruitment that my boss said to me, 00:23:07 --> 00:23:09: do you see your future here? 00:23:09 --> 00:23:11: And I was honest and said no, 00:23:11 --> 00:23:12: I don't and she said. 00:23:12 --> 00:23:15: I think you'll be running a charity one day, 00:23:15 --> 00:23:18: which is quite an interesting insight. 00:23:18 --> 00:23:20: But then when the financial crash came, 00:23:20 --> 00:23:23: I managed to get a job in public realm at Harrow Council. 00:23:23 --> 00:23:24: 00:23:24 --> 00:23:26: So I was there for 2 1/2 years, 00:23:26 --> 00:23:29: which I think has paid off in my time and 00:23:29 --> 00:23:32: date as well as have a understanding of that side 00:23:32 --> 00:23:33: of things. 00:23:33 --> 00:23:36: And then after that I came back to charity. 00:23:36 --> 00:23:38: So I've kind of gone full circle, 00:23:38 --> 00:23:41: tried a bit of everything and realize that my purpose 00:23:41 --> 00:23:43: is to make a difference and I have a social 00:23:43 --> 00:23:46: conscience that and that warm fuzzy feeling as I said 00:23:46 --> 00:23:48: is really hard to shake. 00:23:48 --> 00:23:50: So yeah, it's a great thing to take home at 00:23:50 --> 00:23:51: the end of the day, 00:23:51 --> 00:23:53: or as you switch your computer off. 00:23:53 --> 00:23:56: I'm quite sure absolutely absolutely. 00:23:56 --> 00:23:59: I mean, I don't think we always think of charities 00:23:59 --> 00:24:02: as being the most dynamic places or the most modern 00:24:02 --> 00:24:04: or disruptive of of organisations I mean. 00:24:04 --> 00:24:07: How are you keeping land aid kind of relevant to 00:24:07 --> 00:24:11: its audience and how you how you can commit the 00:24:11 --> 00:24:13: kind of sharper end of the charity world. 00:24:13 --> 00:24:16: So charity can be very slow paced, 00:24:16 --> 00:24:18: but land aid is not like that at all. 00:24:18 --> 00:24:21: So one of the benefits of being part of an 00:24:21 --> 00:24:23: industry or an industry charity, 00:24:23 --> 00:24:26: if you like, is that we have to keep up 00:24:26 --> 00:24:29: with the pace of the real estate industry in the 00:24:29 --> 00:24:30: built environment. 00:24:30 --> 00:24:35: So we operate very corporately compared to other charities that

00:24:35 --> 00:24:36: I've worked for. 00:24:36 --> 00:24:40: We're extremely nimble, fast paced and I think quite innovative 00:24:40 --> 00:24:42: in what in what we're doing, 00:24:42 --> 00:24:44: and that's an exciting thing to be a part of. 00:24:44 --> 00:24:47: So land is very different in my view. 00:24:47 --> 00:24:50: OK, so being part of the industry almost puts it 00:24:50 --> 00:24:53: under the scrutiny of how the industry works, 00:24:53 --> 00:24:56: where they want targets and then returns and all those 00:24:56 --> 00:24:57: types of things. 00:24:57 --> 00:25:00: Absolutely, I think returns is the key there, 00:25:00 --> 00:25:04: so the amount of money that we spend and overheads 00:25:04 --> 00:25:05: often comes under scrutiny, 00:25:05 --> 00:25:08: but the. Amount of money that we invest in charities 00:25:08 --> 00:25:10: right across the UK and that is a huge amount. 00:25:10 --> 00:25:13: So I think in terms of return on investment we 00:25:13 --> 00:25:13: do well. 00:25:13 --> 00:25:16: And we've talked a lot about kind of raising money 00:25:16 --> 00:25:17: in different ways, 00:25:17 --> 00:25:19: but I've enjoyed many a dinner dance and you know, 00:25:19 --> 00:25:22: charity evening you know one of the hotels on Park 00:25:22 --> 00:25:22: Lane, 00:25:22 --> 00:25:24: please tell me that's not completely disappearing. 00:25:24 --> 00:25:27: Well I hope not. 'cause I've got some cocktail dresses 00:25:27 --> 00:25:28: exactly. 00:25:28 --> 00:25:30: We need to dust those down at some point. 00:25:30 --> 00:25:32: So do you think there's still kind of work that 00:25:32 --> 00:25:35: you know the industry really enjoys that coming together in 00:25:35 --> 00:25:36: that raising money in that? 00:25:36 --> 00:25:38: That kind of way, right? 00:25:38 --> 00:25:40: Absolutely. And I think there is. 00:25:40 --> 00:25:43: There will always be a place for the virtual event 00:25:43 --> 00:25:44: from now on, 00:25:44 --> 00:25:46: but I think those physical events, 00:25:46 --> 00:25:48: and specifically the gala dinners, 00:25:48 --> 00:25:51: will come back landed. Would love to run a gala 00:25:51 --> 00:25:52: dinner. 00:25:52 --> 00:25:54: We had plans to run one last year when we 00:25:54 --> 00:25:57: were supposed to launch our strategy, 00:25:57 --> 00:25:59: for example, and we hope we can run one in 00:25:59 --> 00:26:00: the future. 00:26:00 --> 00:26:03: We held one in twin on our 30th birthday with

00:26:03> 00:26:05:	Prince William came to say a few words,
00:26:05> 00:26:07:	which was an amazing event.
00:26:07> 00:26:09:	And we love to do that again and bring everyone
00:26:09> 00:26:10:	together physically.
00:26:10> 00:26:13:	I think those tickets would set up really fast at
00:26:13> 00:26:13:	the moment,
00:26:13> 00:26:15:	so you and your friends to meet my friend.
00:26:15> 00:26:18:	Yes, we used to hang around those Garland in this
00:26:18> 00:26:20:	way too much to hold you to that.
00:26:20> 00:26:22:	Yeah, and we talked with talked about kind of people
00:26:22> 00:26:24:	in UK getting involved in landed.
00:26:24> 00:26:25:	What if you are kind of outside?
00:26:25> 00:26:27:	You know you're listening to this podcast?
00:26:27> 00:26:31:	Do you think that's a really inspiring dedicated industry
	charity?
00:26:31> 00:26:33:	How can they become more involved in either land aid
00:26:33> 00:26:34:	or kind of?
00:26:34> 00:26:36:	You know, what would you tell them to do in
00:26:36> 00:26:37:	their own country in terms of.
00:26:37> 00:26:41:	Charity giving and support. So we have the virtual events
00:26:41> 00:26:43:	that we're running this year,
00:26:43> 00:26:44:	so we've got the. As I said,
00:26:44> 00:26:47:	the 10K and that order and aid coming up both
00:26:47> 00:26:48:	coming up in June.
00:26:48> 00:26:52:	We also have a national and international service,
00:26:52> 00:26:54:	a step challenge coming up in October,
00:26:54> 00:26:56:	which is called stepped over.
00:26:56> 00:26:59:	You can get involved anywhere in the world in that
00:26:59> 00:27:02:	particular event and then next February will be holding the
00:27:02> 00:27:03:	sleep out again.
00:27:03> 00:27:08:	If anyone fancies getting absolutely freezing and sleeping in their
00:27:08> 00:27:09:	garden again.
00:27:09> 00:27:12:	Can you recommend us a business book or a podcast
00:27:12> 00:27:14:	or something similar that has inspired you?
00:27:14> 00:27:17:	Is it going to be something from within the charity
00:27:17> 00:27:19:	side or the real estate side?
00:27:19> 00:27:22:	Then we quite interesting to know what can I say
00:27:22> 00:27:24:	one that's not in either definitely,
00:27:24> 00:27:27:	so I'm I'm a huge fan of Desert Island Discs
00:27:27> 00:27:29:	that I always have been when I got married.
00:27:29> 00:27:32:	I did a speech and my speech was there's an
00:27:32> 00:27:35:	additional dedicated a song to groups of people in in

00:27:35 --> 00:27:36: the room, 00:27:36 --> 00:27:39: but the there's a recent episode with Dame Louise Casey who headed up the everyone in campaign earlier this year, 00:27:39 --> 00:27:42: 00:27:42 --> 00:27:45: was head of the Homelessness Task Force. Getting the 15,000 people off the streets in the pandemic, 00:27:45 --> 00:27:48: 00:27:48 --> 00:27:52: but she's had a huge career of tackling homelessness and 00:27:52 --> 00:27:55: she is so inspiring she set her mind on one 00:27:55 --> 00:27:58: key issue and no matter who she upset along the 00:27:58 --> 00:28:01: way, she is going to make a difference no matter 00:28:01 --> 00:28:01: what. 00:28:01 --> 00:28:04: And I just found a hugely inspiring as a as 00:28:04 --> 00:28:04: a person, 00:28:04 --> 00:28:07: and that podcast had, as an industry is one of 00:28:07 --> 00:28:10: my favourites are typically good one. Yeah yeah, I would recommend it. 00:28:10 --> 00:28:12: 00:28:12 --> 00:28:16: OK, Well Alice, we look forward to your damehood in 00:28:16 --> 00:28:16: the future. 00:28:16 --> 00:28:18: Otherwise, thank you so much for joining us today. 00:28:18 --> 00:28:20: It's been a pleasure to talk to you. 00:28:20 --> 00:28:22: Thank you for having me. We hope you've enjoyed this podcast to find out more 00:28:22 --> 00:28:25: 00:28:25 --> 00:28:28: about the other episodes of this series, 00:28:28 --> 00:28:30: go to the young leaders page on the ULI Europe 00:28:30 --> 00:28:31: website.

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